2018

Adopted Budget and Plan

Office of Management and Budget

Montgomery County, Ohio  2018 Adopted Budget and Plan

451 West Third Street
P.O. Box 972
Dayton, OH 45422-1317
www.mcohio.org
2018
Adopted Budget and Plan
Office of Management and Budget
# ADOPTED BUDGET AND PLAN - PREFACE

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Prepared by:

Montgomery County, Ohio  
Office of Management and Budget  
451 West Third Street  
Dayton, Ohio 45422  
(937) 225-4735  
Website: www.mcohio.org
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Using This Document

The Adopted Budget Document is the definitive reference document for Montgomery County operations and finances. Use of this document will allow the reader to answer some of the most commonly asked questions about Montgomery County’s services and the resources associated with their provision. Listed below are some of these questions and where in this document the answers can be found. Please refer to the Table of Contents and Index for further assistance.

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Organizational Changes from 2017 to 2018

Changes from 2017 to 2018 are noted below to further assist in understanding the information presented in this document to make appropriate comparisons between 2017 and 2018. The departmental organization and Adopted Budget and Plan Document changes are:

In 2017 the Workforce Innovation and Opportunity Act (WIOA) Area 7 separated its financial reporting from the county.

The Nicholas Residential Treatment Center was removed from the General Fund and is now in a new special revenue fund. This action moved 28 positions out of the General Fund.

The Montgomery County Board of Developmental Disabilities began the transition from the provision of direct services to contracted services with a reduction of 71 positions.

The following listing is that of new funds created for various departments in 2017: TCAP Program – Common Pleas/Sheriff; Medicaid Sales Tax Transition; CCMEP TANF 17-18; Spring Run Drainage; Dodson Road Drainage; Bridge Rehabilitation Project; Social Row Road Resurfacing Project; Spring Valley Pike Resurfacing Project; Nicholas Residential Treatment Center; CDBG Repayable Grant Program; Hunt Drive Water Assessment; USDA Phillipsburg Sewer Project Loan; Old Springfield Road Bridge Project; Alex Bell Bridge Rehabilitation; Lyons Road Bridge; Keowee Street Bridge Replacement; E-Filing Fees; Youth Resource Center; AB Bridge Project; DMB Road Resurfacing Project.

Budgeting/Accounting Basis

The budgetary basis of accounting for financial statements presented in this budget document are on a cash basis also known as cash plus encumbrances basis. Cash plus encumbrance basis recognizes expenses as soon as a liability is incurred, except for debt service payments and other specific accrued liabilities that are only recognized as expenditures when payment is due and revenues are recognized when they are available and measurable. Encumbrances (money set aside for a specific purpose but not yet spent) are recorded in the budget document as the equivalent of expenditures. Cash basis is not comparable to the figures in the Comprehensive Annual Financial Report (CAFR) prepared by the County Auditor’s Office in accordance with generally accepted accounting principles (GAAP). The CAFR is presented on a modified accrual and accrual accounting basis, as a measure of financial resources. The major differences between the modified accrual and accrual methods is the timing of revenue, the expense recognition and the treatment of encumbrances. See Section I Appendix for the glossary with formal definitions of accrual basis, cash basis, encumbrance, and modified accrual basis.

Revenues are reported in this document under the budgetary basis of accounting as cash is received or deposited in the reportable fiscal period. Likewise, budgetary basis expenses included in this document occur when cash is disbursed and when encumbrances are made in the reportable fiscal period. There are three Fund types which include: Governmental funds, Proprietary funds, and Fiduciary funds. GAAP utilizes the modified accrual basis and the accrual basis of accounting. The modified accrual basis of accounting recognizes revenue when available and expenses when incurred if measurable. (Using modified accrual basis, encumbrances are not equivalent of expenditures rather they are only a reservation of fund balance). The accrual basis recognizes revenues as soon as they are earned and expenses when the liability is incurred.

Basis of Accounting and Budgeting

All Budgetary Funds

<table>
<thead>
<tr>
<th>Fund Type</th>
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Basic Differences Between the Basis of Budgeting and Basis of Accounting

The basic differences between the basis of budgeting (cash plus encumbrances) and basis of accounting (modified accrual and accrual basis and GAAP): i.e., revenues which are not available soon enough to pay for current period expenditures or that have not met revenue recognition criteria are recognized under GAAP but not in the budget; debt principal is an expenditure in governmental budgeting, but a reduction of long-term liabilities under GAAP; debt proceeds and premiums on debt issuances are reported as other financing sources in the budget and discounts on debt issuances are reported as other financing uses, but in GAAP debt proceeds are recognized as liabilities and premiums or discounts are amortized over the life of the debt; the net pension asset or liability is reported in GAAP but not in the budget; depreciation is reported in GAAP, but not in the budget; other long-term liabilities such as post-employment healthcare benefits payable (OPEB) do not require use of current financial resources and therefore are not reported as expenditures in governmental funds, etc.
## ELECTED OFFICIALS

### Board of County Commissioners
- Deborah A. Lieberman, President
- Judy Dodge, Commissioner
- Dan Foley, Commissioner

### Other Elected Officials
- Karl L. Keith, Auditor
- Russell M. Joseph, Clerk of Courts
- Kent Harshbarger, M.D., J.D., M.B.A., Coroner
- Paul Gruner P.E., P.S., Engineer
- Mathias H. Heck, Jr., Recorder
- Brandon C. McClain, Prosecutor
- Phil Plummer, Sheriff
- Carolyn Rice, Treasurer

### Second District Court of Appeals
- Honorable Mary E. Donovan, Judge
- Honorable Jeffrey E. Froelich, Judge
- Honorable Michael T. Hall, Judge
- Honorable Jeffrey M. Welbaum, Presiding and Administrative Judge
- Honorable Michael L. Tucker, Judge

### Common Pleas Courts
- **General Division**
  - Honorable Dennis Adkins, Judge
  - Honorable Steven Dankof, Judge
  - Honorable Barbara P. Gorman, Presiding Judge
  - Honorable Mary Katherine Huffman, Administrative Judge
  - Honorable Michael W. Krumholtz, Judge
  - Honorable Dennis J. Langer, Judge
  - Honorable Timothy N. O’Connell, Judge
  - Honorable Gregory F. Singer, Judge
  - Honorable Richard Skelton, Judge
  - Honorable Mary Wiseman, Judge
  - Honorable Erik R. Blaine, Judge
- **Domestic Relations Division**
  - Honorable Denise L. Cross, Administrative Judge
  - Honorable Timothy D. Wood, Judge
- **Juvenile Division**
  - Honorable Anthony Capizzi, Judge
  - Honorable Nick Kuntz, Administrative Judge
- **Probate Division**
  - Honorable Alice O. McCollum, Judge

### County Municipal Courts
- **Eastern Division**
  - Honorable James A. Hensley, Jr., Judge
- **Western Division**
  - Honorable Adele M. Riley, Presiding and Administrative Judge
County Boards and Committees

- ADAMHS Board
- Animal Resource Center Advisory Board
- Arts & Cultural District
- Community Action Partnership
- Community Development Advisory Committee
- Dayton Metro Library
- ED/GE Advisory Committee
- Housing Advisory Board
- Human Services Levy Council
- Investment Advisory Committee
- Law Library Resources Board
- Montgomery County Board of DDS
- Montgomery County Ex-Offender Reentry Policy Board
- Montgomery/Greene County Local Emergency Response Council
- Office of Emergency Management Executive Committee
- Planning Commission
- Public Defender Commission
- Residential Appeals Board
- Soil and Water Conservation
- Solid Waste Advisory Committee
- Solid Waste Management Policy Committee
- Transportation Improvement District
- Veteran Services Commission
- Water Services Appeals Board

Affiliated Boards

- Board of Health – Public Health Dayton and Montgomery County
- Board of Revisions
- Community Improvement Corp.
- County Corp.
- Data Processing Board
- District 4 Public Works Integrating Committee
- Family and Children First Council
- Flood Damage Prevention Variance Board
- Greater Dayton Foreign Trade Zone
- Greater Dayton Premier Management
- Greater Dayton Regional Transit Authority
- Local Corrections Planning Board No. Two
- Miami Valley Regional Planning Commission
- Microfilm Board
- MonDay Facility Governing Board
- Montgomery County Family Services Planning Committee
- Ombudsman
- Port Authority – Dayton and Montgomery County
- Records Commission
- Sinclair Community College
- Workforce Investment Board
- Wright Patterson Air Force Base Airport Zoning Board
## COUNTY AT A GLANCE

### The People

#### Population
- 531,239 (2016 Estimate)
- 22.6% persons under age 18
- 16.2% persons age 65 and over
- Average household size 2.32
- Caucasian 73.7%, African American 20.7%
- Hispanic 2.5%, All other 3.1%
- Male 48.2%, Female 51.8%

#### Education
- 89.2% of population are high school graduates
- 25.7% have a bachelor’s degree or higher

#### Civic Participation (2017)
- County Election Precincts: 360
- Number of Registered Voters: 374,519
- Voted – November 2017 Election: 101,064
- Participation of Registered Voters: 27.0%

#### The Economy

#### Employment (2016 Average)
- Unemployment rate: 4.8%
- State: 5.0%
- Labor force: 249,500

#### Incomes
- Personal per capita income: $42,223 (2015)
- Rank: 23rd of 88 counties per capita income
- County poverty rate: 14.5%
- Median household income: $43,829

#### Other Vital Statistics
- Birth rate: 65.7 per 1,000 (2016)
- Death rate: 11.66 per 1,000 (2016)
- Marriage rate: 5.8 per 1,000 (2016)
- Divorce rate: 3.6 per 1,000 (2016)

### The Land

#### Area
- 461.7 square miles
- Largest cities are Dayton, Kettering and Huber Heights

#### Government, Weather & Housing

#### Government
- 19 municipalities
- 9 townships
- 16 school districts
- 7 county-wide special districts
- 3 elected County Commissioners
- 8 other elected officials
- 24 Judges

#### Weather
- Average high 61.1 degrees Fahrenheit
- Average low 42.8 degrees Fahrenheit
- Average annual precipitation 41.09 inches

#### Housing
- 254,415 housing units
- 222,687 occupied housing units
- Home ownership rate 60.9%
- Median monthly owners’ cost $1,199
- Median monthly gross rent $728

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Source: Ohio Department of Development, Office of Strategic Research
Ohio Department of Job and Family Services, Office of Workforce Development
Ohio Labor Market Information
United States Census Bureau
The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Montgomery County for its annual budget for the fiscal year beginning January 1, 2017. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

Montgomery County
Ohio

For the Fiscal Year Beginning

January 1, 2017

Jeffrey R. Briscoe
Executive Director
2018

Adopted Budget and Plan
Office of Management and Budget
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A. Executive Summary

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To the citizens of Montgomery County:

I am pleased to present the 2018 Adopted Budget and Plan for Montgomery County, Ohio as approved by the Board of County Commissioners on December 5, 2017.

The development of the 2018 budget reflects the county’s continued commitment to financial stability and integrity. The $892.2 million total appropriation reflects a strong customer service commitment to the citizens of Montgomery County. During this period of change, short term factors strongly influenced planning and priority setting. Many initiatives are designed to foster regional cooperation and to find new ways to use existing resources.

2017 – 2018 LEGISLATIVE PRIORITIES

The Offices of Montgomery County strive to build on prior year accomplishments and are committed to the investment in its citizens through collaboration efforts. Our region has recently been presented with unique challenges that may impact our current successes. The reduction in sales tax revenue due to the elimination of Medicaid Managed Care sales tax has been identified as a high priority action area for the county’s continued efforts. This revenue loss could have a devastating effect on programs that directly impact our citizens and businesses and threatens to undermine economic growth, including:

- ED/GE funding that benefits every jurisdiction in the County and is the driving force in growing, retaining and creating jobs.
- Economic Development Department that drives hundreds of millions of dollars of new investment in Montgomery County by working with site selectors to bring new companies and jobs here.
- Local funding for the criminal justice system to fight the opioid epidemic.

These issues are priorities for Montgomery County. We remain determined to turn these challenges into opportunities for our citizens. The County is working to identify alternative revenue sources from multiple avenues.

COUNTY STRATEGIC PLANNING PROCESS

In 2017, a new County Strategic Financial Planning process began that will build upon the successful implementation of the 2010-2014 plan with the incorporation of the county’s Strategic Initiatives. The financial plan process includes the General Fund and the Water and Sewer Enterprise Funds. New water and sewer rates have been established to fund the critical infrastructure repair and replacements identified in the planning process.

ECONOMIC OUTLOOK

There is cautious optimism in regards to the local economy reflected in economic indicators which have directly impacted the 2018 revenue budget. Collections from sales tax have decreased slightly and real estate fees have increased. During 2017, the County General Fund saw a 2.8% or $4.1 million increase overall, primarily due to Investment Income. Total ongoing General Fund revenues increased $7.8 million from 2016 to 2017. The 2018 adopted revenue budget in the General Fund increased $4.5 million or 3.0% over 2017. This has allowed the County Commissioners to adopt a General Fund budget 3.0% higher than 2017 that includes a 2.5% salary line item increase to the General Fund, $2.4 million in Building Depreciation for capital improvements and $2.5 million for community programs. Replacement capital funding for offices is budgeted at $2.1 million in 2018.

IMPACT OF STATE AND FEDERAL FUNDING CHANGES

The County continues to review its finances and projections to develop strategies to maintain current services provided through the County’s General Fund and other Special Revenue Funds. The County has faced the challenge of maintaining needed services while losing state and federal support for social service programs and law enforcement and justice initiatives.

Beginning with the 3rd quarter of 2017, the State of Ohio no longer collects sales tax for Medicaid Managed Care. This represents a loss of $9.0 million in General Fund revenues starting in 2018.

HUMAN SERVICE LEVIES

The Human Services Levies continue to support the needs of the community for comprehensive social services in Montgomery County. It should be noted that Montgomery County is one of the few counties in the state that passes combined levies to provide social services to residents of the community. The
combined levies provide local funding to the Alcohol, Drug Addiction and Mental Health Services Board, Board of Developmental Disabilities Services, Job and Family Services – Children Services Division, Stillwater Center and Public Health Dayton & Montgomery County. Other services provided by the levies include funding for the frail and elderly, contracts with non-profit human service agencies and support for indigent medical care at area hospitals. Levy A, which is now 8.21 mills after passage of a renewal plus a 1.00 mill increase by Montgomery County voters in November 2014, expires in 2021. Levy B, renewed in the November 2017 election, is 6.03 mills and will expire in 2025. Oversight of Human Services Levy funds is provided by the Human Services Levy Council, a group of community volunteers appointed by the Board of County Commissioners.

In 2017, the Human Services Levy Council conducted the full levy allocation review process of Human Services Levy funds. The allocation review process performed allows the Levy Council to maintain the Human Service Levy expenses at or below the anticipated ongoing revenue and to allocate one-time levy monies to agencies from the levy reserves which will decrease the agencies costs over a period of time. The Human Services Levy passage allows for service stability as the next Allocation Plan is developed to guide service delivery priorities and capacity in 2017-2021. The Human Services Planning & Development department and the Human Service Levy Council continue to oversee, manage and evaluate the Human Service Levy dollars in a conservative manner to maximize the services that the levy provides for Montgomery County residents.

FOCUS ON JOB READINESS

Early education is the foundation for a well trained workforce. The strategic plan (please refer to Section B) places a strong emphasis on education and job training. The Job Center is one of the largest one-stop centers in the United States for employment and training services. The center has brought together many public and private organizations to provide support to both employers and job seekers and has recently completed a major overhaul, called Job Center 2.0, which focuses on improving workflow and process to benefit the clients and employees of Job & Family Services. The mission of the Job Center is to serve as a resource for labor-market exchange and workforce development, while providing individuals and families with financial, medical and other support services essential to strengthening the quality of life. During 2016, the Child Support Enforcement Agency (CSEA) moved operations from the Reibold Building to its new location in The Job Center. The move aims to improve the agency’s client connection by being housed in the same location as the Family Assistance and Job Services divisions.

As the State of Ohio and Montgomery County move toward realignment of the economy, workforce development has become increasingly important. A demand driven workforce system, focused on growth sectors of the local economy, will form the basis for workforce efforts in the future. In 2017, Montgomery County was awarded over $1.8 million in federal and state funding derived from the Workforce Innovation and Opportunity Act (WIOA). These funds will build on strategies focused on industry-specific workforce and economic development that align job-training programs to meet the needs of our labor market.

FOCUS ON ECONOMIC DEVELOPMENT

The 2018 budget reflects commitments to partnerships with surrounding jurisdictions both within the county and throughout the region. The budget includes funding for the Downtown Dayton Partnership, Dayton Development Coalition and the Transportation Improvement District. Additionally, the General Fund budget includes the Economic Development/Government Equity (ED/GE) program, Montgomery County’s widely acclaimed economic development grant and tax sharing program. In addition, the Arts & Cultural contribution was included in the 2018 Adopted Budget.

FOCUS ON EFFICIENCIES

Regionalization of Dispatch Services - Montgomery County, in cooperation with local jurisdictions, established the Montgomery County Regional Dispatch Center in 2009. The center provides a cost effective and state of the art countywide dispatching system. The center’s operations currently include the jurisdictions of Clay Township, Clayton, Dayton, Dayton-Traffic, Five Rivers Metroparks, German Township, Germantown, Harrison Township, Jefferson Township, Miami Township, Miami Valley Fire District, Miamisburg, Perry Township, Phillipsburg, Trotwood and Washington Township. For those agencies participating in the Regional Dispatch Center, cost savings have been achieved.
The rates for dispatch service are approved by the Emergency Operations Center Policy Committee and communicated to all participating jurisdictions. Through management and operational initiatives, the financial stability of the operation remains strong.

**County Health Insurance** – As health insurance is a large cost that impacts all departments of the county, it became a special focus for change. At mid-year 2011, the county introduced a new health insurance option. The traditional plan continued to be offered but selections were expanded. As an alternative to traditional insurance, the county offered a high deductible insurance option which can be paired with a Health Savings Account (HSA). Also, wellness incentives are being offered to employees for being proactive in their health care choices. During 2017, the health insurance was reviewed to address the increase in medical and prescription claim costs and their impact on the financial stability of the health insurance fund. Starting July 1st 2018, the traditional plan will no longer be offered to employees. Additionally, the employee share of the health insurance costs will increase significantly and will be a tiered rate based on salary.

**Solid Waste** – This district manages the solid waste transfer station facilities and is responsible for the hauling of waste to the proper disposal facility. In addition, Solid Waste is responsible for providing educational and marketing/promotional programs to increase awareness to Reduce, Reuse and Recycle.

During 2017, the District updated the Household Hazardous Waste Disposal Program through a new contract with U.S. Ecology. This program is designed to ensure the safe disposal of unwanted toxic, flammable, poisonous or other hazardous materials in order to protect the environment and our citizens from unwanted exposure. Centered around the new contract is an innovative latex paint reuse program, where old paint collected from residents is re-blended and used for relief efforts around the world.

Environmental Services opened the Compressed Natural Gas (CNG) Facility in May 2016. This station provides fuel for County vehicles, but is also open for public use. Solid Waste Services also transitioned their fleet to CNG powered vehicles to reduce emissions and strengthen our commitment to sustainable practices. During 2017, the station pumped a total of 203,067 Gas Gallon Equivalents (GGE), of which 54,414 GGEs were sold to external customers.

**Debt Management** – Making the best use of county resources by planning for investment in our infrastructure and maintaining a good credit rating is key to our debt management. The county continues to aggressively manage the issuance of debt. A General Obligation Bond refinancing accomplished in 2013 confirmed ratings for Montgomery County from Standard & Poor’s at AA and improved ratings from Moody’s Investment Service to Aa1. These ratings remain solid.

Other mandated areas of county government are a large part of the budget. Four of the largest are the areas discussed below:

- **Judicial and Law Enforcement** – This remains the primary program area for the General Fund at 70.5% of the General Fund budget. The 2018 General Fund budget for this program is $109.0 million or 3.5% higher than the 2017 budget. The program area includes the Courts System, Coroner, Prosecutor, Public Defender and Sheriff. Due to intense efforts toward effective management of the jail population by the Sheriff, Municipal Courts, Common Pleas Court and other offices/departments, prisoner census remains below maximum capacity. Another significant initiative for Judicial and Law Enforcement reflected in the budget is the continued development of the JusticeWeb system under the auspices of the Criminal Justice Council. JusticeWeb allows for information sharing by criminal justice agencies throughout Montgomery County and surrounding counties including courts, police, prosecutors, the public defender offices and others.

- **Environment and Public Works** – This area includes Environmental Services and the County Engineer and is 14.3% of the county budget. These departments provide water, sewer, and waste disposal services as well as maintain roads and bridges.

  Environmental Services provides water and sewer treatment to over 250,000 customers, manages the solid waste transfer station facility and responsible for the hauling of waste to the proper disposal facility. The department has instituted continuous improvement efforts that have allowed efficient operations. In 2017, the department completed a rate study to determine the rate structure needed for future operational and capital needs and will participate in the five-
year financial planning process. To better serve residents and assist with future water and sewer concerns, Montgomery County collaborated with the City of Dayton on a historic 20-year agreement, which will allow for rate stability and assist with the cost of infrastructure needs.

The County Engineer maintains and improves the local roadway network which includes both county bridges and roads. The Engineer secured two State Infrastructure Bank (SIB) Loans in 2014 of $2.4 million for 2015 and 2016. The loan proceeds are being used to fund construction, improvements and maintenance of roads and bridges and to help provide the local funding match needed to obtain federal funding for large projects. Loan repayments began in 2016 for a period of eight years. The annual budget impact is $170,115. Additionally, the Engineer secured $1.1 million worth of loans from the Ohio Public Works Commission (OPWC) for bridge and road projects for a total annual budget impact of $51,438 in loan repayments. In early 2018, Montgomery County Commissioners voted to increase permissive taxes which include motor vehicle fuel tax and motor vehicle license tax. This tax increase is expected to generate an additional $2.0 million per year for the Engineer’s Office and will assist in funding roadway projects and bridge repairs.

- **Social Services** – The 2018 total county budget dedicates 46.9% toward Social Services. The spectrum of support extends from the federal and state mandated services to those areas of need identified by the Human Services Levy Council, and to special areas of concern within departments which are supported by grants. In 2015, the YouthWorks and Workforce Development initiative was established. This initiative supports training, community job readiness and the youth employment program, YouthWorks. The YouthWorks Summer Employment Program provides employment opportunities for in-school youth ages 14-18 and has employed nearly 1,633 youth with over 400 employers.

Montgomery County has a history of collaboration with agencies and encouraging community partnerships in order to face complicated issues, examples are the Homeless Solutions Taskforce and the Montgomery County AOD (Alcohol and Other Drugs) Taskforce.

The Montgomery County Alcohol, Drug Addiction and Mental Health Services (ADAMHS) and Public Health has begun offering new services to help opioid addicts and relieve the growing strain the heroin epidemic is putting on the county’s public health, welfare, law enforcement and judicial systems. Services include the new 24/7 CrisisCare Program Expansion to offer immediate assistance to those rescued by Narcan due to an opiate overdose. Also, the Community Overdose Action Team (COAT) was established to combat this epidemic through a collaborative, community-wide approach to the stabilization of drug overdose deaths and reduction of fatal overdoses. The goal of these new services are to develop a multi-disciplinary, community-based team to provide substance use disorder treatment and services to individuals in their homes and the community as an alternative to existing inpatient and residential treatment options.

In 2017, Montgomery County completed its 18-month renovation of The Job Center with a grand opening of the Family Assistance and Child Support areas. The new design features color-coded destination point entrances that spread out the visitor traffic, allowing customers to park closer to the service they need. There is also an information desk in the front lobby to help answer questions and aid with directions, along with a conveniently located scanning area near the main entrance. Brighter design, LED lighting and clear signage are other features that will further enhance the customer experience.

More than 240 parking spaces were added off the northwest corner, where the blighted Concord Building was demolished. The RTA bus stop was also moved near the northwest corner to improve traffic flow and safety.

- **Community and Economic Development.** This area currently is 1.8% of the budget. In 2016, the Community and Economic Development department merged with the Workforce Development department (formerly part of Job & Family Services) to form a new department known as Development Services. Development Services is a merger that partners Community and Economic Development initiatives to foster
and grow business activity while at the same time developing workforce programs that will create a connection between job seekers with growing businesses. The concept is to understand the skills and talent being sought in the business community which allows the workforce programs to be more customized to meet these demands.

- **General Government** - The General Government departments provide a strong administrative and direct service support to the public and other county offices. These vital functions represent 14.4% of the total budget and include the Board of County Commissioners, Auditor, Board of Elections, Recorder, Treasurer and maintenance and repair of buildings.

This document details the spending plan for 2018 and provides past and future program information on county services. The Office of Management & Budget, with the cooperation of all elected officials, agencies and departments, has prepared this document, which will be submitted to the Government Finance Officers Association (GFOA) for review through the Distinguished Budget Presentation Award Program. The Office of Management & Budget has received the Distinguished Budget Presentation Award from GFOA for 34 consecutive years.

The following are the budget message highlights:

- Executive Summary
- Significant Achievements
- Conclusion
SUMMARY of ADOPTED BUDGET

- The total county appropriation is $892.2 million, which is an increase of $31.7 million or 3.7% from the 2017 Adopted Budget of $860.4 million.
- The calendar year appropriation for 2018 is $847.6 million.
- Additional appropriations for state and federal programs total $44.6 million.
- The General Fund budget of $161.9 million increased by $10.3 million or 6.8% from 2017 Adopted Budget levels.
- The total number of budgeted positions is 4,368, which is 14 less than 2017 staffing of 4,382.
- The budget for 2018 incorporates a salary parameter increase of 2.5%.
- Total revenues for 2018 are projected to increase $33.0 million or 3.9%. Those increases are $7.8 million within the General Fund, $17.9 million in other calendar year appropriations and $7.3 million from state and federal grants.

On December 05, 2017, the Board of County Commissioners (BCC) approved a 2018 permanent appropriation of $847.6 million. This represents an increase of $28.1 million or 3.4% from the 2017 permanent appropriation of $819.5 million. Not included in the annual appropriation resolutions are programs from the annual appropriation which are funded on other fiscal years. These excluded programs are primarily state and federal grant programs. The inclusion of these programs for 2018 in the amount of $44.6 million brings the total 2018 budget to $892.2 million, a 3.7% or $31.7 million increase from the 2017 adjusted budget of $860.4 million. The total county appropriation includes Agency, Debt Service, Enterprise, General, Internal Service and Special Revenue funds.

Revenues that support the annual county appropriation are reported within the following categories: Intergovernmental, Charges for Services, Taxes, Other Financing Sources, Miscellaneous and Investment Income. Intergovernmental receipts fund social services, roads and bridges and provide law enforcement and safety services to participating jurisdictions. Intergovernmental receipts are from federal, state and local governments. Charges for Services include sewer, solid waste, water and Internal Service Fund charges. Taxes are mainly property and sales tax revenues. Other Financing Sources include the Human Services Levies, Debt Service Principal and Interest Transfers, and Cost Recovery and Intergovernmental Transfers. Miscellaneous contains categories that include rent, fines and fees. The last category is Investment Income.

The total estimated revenues for 2018 are $872.0 million representing a $33.0 million or 3.9% increase from the 2017 Adopted Budget. For additional revenue information, see Section C – Revenues.
The total Adopted Budget for 2018 is $892.2 million which is a $31.7 million or 3.7% increase from the 2017 Adopted Budget. Significant increases include $15.9 million to Other Expenses, $2.8 million in Capital Outlays and $9.4 million in Operating Expenses. The largest decrease is $1.5 million from Professional Services.

Total spending for Social Services increased by $1.4 million or 0.3% from 2017. The largest increases are seen in $2.7 million or 1.8% is seen in Human Services and Development as well as $2.1 million or 22.5% in Development Services.

Total spending for Judicial and Law Enforcement is $11.8 million or 6.5% more than in 2017. The major increases are seen in Juvenile Courts $5.4 million, Sheriff $3.2 million, and Coroner $1.1 million.
Adopted Budget
Environment and Public Works by Department
$127.7 million

- Engineer $14.0
- Soil & Water $0.6
- Non-Dept $0.4
- Env Services $112.7

The largest increase is within the Environmental Services area which saw an increase of $8.9 million or 8.6% due to increases in Wastewater, Water and Solid Waste funds. The Road Auto & Gas fund increased $0.3 million or 2.1% for construction and improvements.

Adopted Budget
General Government by Department
$128.9 million

- Non-Departmental $2.6
- Auditor $5.2
- Admin Services $1.7
- Development Services $8.1

The county bond rating from Moody’s Investment Service is Aa1 and Standard & Poor’s rating is AA. The Debt Service budget remains at $7.8 million or 0.9% of the total county budget.

Adopted Budget
Community & Economic Development by Department
$16.2 million

- Office of Management & Budget $3.4
- Admin. Services $1.7
- BCC Departments $2.3

Total spending for General Government has increased $6.9 million or 5.7% from 2017. Non-Departmental increased by $6.0 million or 63.3%, Administrative Services increased by $0.8 million or 1.0% and Data Processing decreased by $0.3 million or 7.9%.

Total spending for Community & Economic Development increased by $2.1 million or 14.9% from 2017. Activities are based on the availability of funding. Funding supports economic development, tourism, and arts and cultural programs.
EXECUTIVE SUMMARY

GENERAL FUND
SUMMARY of ADOPTED BUDGET

Expense

- The general operating fund for the county is $161.9 million which is $10.3 million or 6.8% more than 2017. It funds activities of most county elected officials, providing mandated services such as courts, jails, elections and other government functions. The General Fund is 18.1% of the total county appropriation.

- Across all General Fund Departments $1.5 million or 2.2% was added to salary and includes a 2.5% General Fund salary parameter increase. Fringe Benefits are budgeted based on actual employee costs and show an increase of 5.3% from 2017. This is primarily due to an increase in Health Insurance of $0.9 million or 7.3% from the 2017 Adopted Budget.

- Community Programs are $2.5 million for 2018 and include the County ED/GE Program and Arts & Cultural District contribution.

- Building Depreciation was budgeted at $2.4 million and will be used for capital projects.

- Capital Outlays anticipate the funding of ongoing lease agreements and replacement capital for General Fund Offices and Agencies in the amount of $2.2 million for 2018.

Revenue

- Sales Tax receipts are reflecting a 6.8% or a $5.6 million decrease from the 2017 Adopted Budget to $77.3 million.

- Property Taxes reflect the impact of the most recent reappraisal of property. The revenue estimate is anticipated to be certified at a 97.0% rate of valuation. This line item reflects an increase of 3.0% or $0.4 million from the 2017 Adopted Budget.

- Real Estate Fee revenue increased 11.5% or $0.7 million primarily due to increases in home sales.

- The Local Government Fund increased 1.0% or $0.1 million and is based on a percentage of state sales tax revenue.

The total General Fund Adopted Budget for 2018 is $161.9 million which is a $10.3 million or 6.8% increase from the 2017 Adopted Budget. A net increase of $2.7 million or 2.9% is seen in Personal Services, which incorporates a 2.5% salary parameter increase which raised salaries by $1.5 million and accounts for the majority of the increase.

In comparison to 2017, General Fund revenues have increased $7.8 million or 5.1% in the 2018 Adopted Budget. Increases are projected in several major revenue areas; Investment Income by $2.2 million and State Revenues by $4.2 million. Decreases are projected in, Sales Tax by $5.6 million or 6.8% for 2018.
EXECUTIVE SUMMARY

Adopted Budget by Program
General Fund Expense
$161.9 Million

Adopted Budget
General Government by Department
$37.8 million

Total spending for General Government increased $6.2 million or 19.6% from 2017. The largest increase is seen in Non-Departmental budget of $6.0 million and is primarily due to an increase in health insurance rates.

Adopted Budget
Judicial and Law Enforcement by Department
$109.0 million

Total spending for Judicial and Law Enforcement increased $3.7 million or 3.5% from 2017. Increases include $1.4 million for the Sheriff’s Office, Coroner for $0.5 million and $0.5 for Juvenile Court.

Adopted Budget
Social Services by Department
$6.3 million

The total budget for Social Services increased $1.0 million or 1.6% from 2017. The largest increase is to Non-departmental for Social Services software updates.
EXECUTIVE SUMMARY

Adopted Budget
Community & Economic Development by Department
$5.2 million

- Admin. Services $0.8 15.4%
- Development Services $1.4 26.9%
- Non-Departmental $3.0 57.7%

Total spending for Community & Economic Development increased $56,916 or 1.1% from 2017. The increases are seen in Development Services and Administrative Services, while the Non-Departmental budget remained the equal to 2017.

Adopted Budget
Debt Service by Department and Type
$2.2 million

- Debt Service - Principal $1.7 77.3%
- Debt Service - Interest $0.5 22.7%

Debt Service resides within the Non-Departmental budget. The increase for 2018 is a total of $4,200 or 0.2%. When compared to 2017, payments on interest have remained the same.

Adopted Budget
Environment and Public Works by Department
$1.0 million

- Engineer $0.6 60.0%
- Non-Dept $0.4 40.0%

Environment and Public Works increased 39.4% primarily due to the Engineers department which related to 2018 Capital requests for office furniture.
Montgomery County has a long-standing tradition of excellence in the provision of public services and we are proud to highlight those accomplishments for which we have received special recognition, as well as significant service enhancements and other achievements. These are arranged according to program groups. The program groups used to present our program budgets are found in Section E – Budgets by Program.

Community and Economic Development (CED)

- Montgomery County was awarded over $2.7 million in federal and state funding for Workforce Development efforts. These funds will build on strategies focused on industry-specific workforce and economic development that align job-training programs to meet the needs of our labor market. This funding also compliments the County’s strategy to align its Workforce Development Division and its Community and Economic Development Department in order to expand the talent pipeline for Montgomery County’s most urgent workforce needs.

- Montgomery County CED was awarded a $90,000 Local Government Efficiency Program grant from Ohio Development Services Agency. These funds will be used to make process improvements to the Building Regulations Permit Approval Process through training and consultants working with stakeholders. The end goal is to create standards that will simplify the process and make business easier to conduct in Montgomery County.

- Technology upgrades have been made in Building Regulations, including an improved credit card payment system and electronic plan review software to view and manage plan documents online and streamline the building permit approval process.

Environment and Public Works

- The Montgomery Soil and Water Conservation District (MSWCD) continues to be certified by the Ohio Department of Agriculture. The MSWCD has five farms signed up for the 2017 Agricultural Easements and will receive $230,000 for 2018 applicants.

- MSWCD recently expanded their storm water pollution prevention program and have entered into Memorandums of Understanding (MOU) with Clay and Jefferson Township Trustees and the City of Brookville and Village of Phillipsburg to carry out their storm water prevention plans required by Ohio Environmental Protection Agency (EPA).

- In 2017, Administrative Services and the Dayton Regional Green 3 Task Force, was awarded the Annual Spotlight Award from the Dayton Power & Light company. The workgroup was recognized for assisting commercial, industrial and government customers in identifying and maximizing rebate opportunities through DP&L’s Energy Efficiency Business Rebates programs. Their “Bring Your Green” Challenge resulted in over 5.8m kWh in energy savings for participants, 129,000 CCF of gas saved, 17,469 tons of waste diverted and prevented 5,630 tons of CO2.

- The Montgomery County Human Resources Department accepted the Healthy Worksite Award, during the 13th annual Healthy Ohio Healthy Worksite Awards ceremony hosted by The Ohio Department of Health (ODH) and the Healthy Ohio Business Council (HOBC). This award recognizes Ohio employers who demonstrate a commitment to employee wellness through comprehensive worksite health promotion and wellness programs. Applicants are scored on the extent their wellness programs facilitate and encourage employee health, enhance productivity and ensure a healthy work environment.

- The Montgomery County Human Resources Department also accepted the 2017 Dayton Business Journal and Best Comprehensive Strategy Healthiest Employer Award as well as the 2017 National Award, which was presented by The Fitbit Corporation to organizations that take a holistic approach to their wellness program, weave wellness into other health offerings and benefits, and integrate wellness into the company culture and workplace environment.

- The Montgomery County Office of Emergency Management planned and participated in eleven tabletop, functional and full-scale emergency response training exercises in 2017 as well as hosted five classes. They also administered over $2.5 million for more than 55 projects in Federal and State emergency preparedness grants as well as received the State Emergency Response Commission approval of the Annual Hazardous Materials Response Plan.
SIGNIFICANT ACHIEVEMENTS

Environment and Public Works Cont’d

• The Montgomery County Office of Emergency Management received the FY2017 LEPC (Local Emergency Planning Committee) Recognition Award. This award is provided to Local Emergency Planning Committees who demonstrate excellence in reporting and exercising local HazMat response scenarios.

• Environmental Services was awarded the 2017 Gold Award for Exceptional Utility Performance by the Association of Metropolitan Water Agencies (AMWA), an organization of the largest publicly owned drinking water suppliers in the United States, in recognition of the department’s leadership, innovative business strategies and responsible fiscal management.

• In 2017, Environmental Services launched a long-term water and sewer system repair and replacement effort, which included a five-year rate plan. These efforts will allow the utility to invest in aging infrastructure and ensure long-term service quality and safety.

• In 2017, the Information Technology group that serves Environmental Services received 14,111 help tickets, which were responded to with a 97% resolution rate.

• Montgomery County Environmental Services has once again met or exceeded all drinking water safety and testing standards, as set forth by the U.S. Environmental Protection Agency (EPA). Citizens can learn more in the 2017 Drinking Water Quality Report at www.mcohio.org, including information about public safety and health, drinking water sources, and water contaminant monitoring.

• The engineering team secured $2.5 million in grants through the Ohio Public Works Commission for 2018-2019 construction projects. The team completed upgrades for the DM-1, DM-2, and DM-3 pump stations in 2017. These stations provide water to citizens living in the southern portion of our system and portions of Greene County. Improvements at all stations included electrical equipment, premium efficiency motors, instrumentation and controls. Additional improvements at DM-1 and DM-3 include pumps to increase capacities and improve operational efficiencies. The engineering team also completed a tank inspection program and developed a prioritized 20-year maintenance plan for all of the County’s potable water storage tanks. Finally, the team completed water main replacement projects in Centerville, Kettering, and Harrison Township.

• Our two wastewater treatment plants purchase and use large amounts of chemicals. Both plants have made significant changes that have reduced the amount of chemicals needed to treat wastewater, making our operations more efficient and reducing costs. Overall, these efficiency efforts saved the department more than $32,000 in chemical purchasing costs in 2017.

• Beginning in 2015, the backflow team began testing an online entry system for backflow test submissions. Prior to the online submission system, all backflow tests were placed on a paper test form and faxed to Environmental Services, where staff members would then manually enter the test results. At that time, there were approximately 6,000 tests of devices that needed to be entered manually between the months of May and July. This data entry workload equaled more than 500 hours, or approximately 62 days, of work. The backflow team has now fully transitioned to an online only submission system, which requires just 10 minutes each day to process test results, saving time and resources for the County and making test submissions easier for plumbers.

• The Montgomery County Environmental Laboratory has continued to market lab services to residents and other private/public water and sewer systems. In 2017, the lab generated $132,674 in external revenue, an increase of $26,166 or 25% compared to 2016. In the past five years, the lab’s external revenue has totaled $499,880. The lab received a total of 13,759 samples and performed 41,098 analytical tests.

• The lab staff also successfully completed three-year renewals of the lab’s Ohio EPA Wet Chemistry and Microbiological Drinking Water Certifications. During the 2017 Blind Performance Testing (which is administered by a third party provider required by the EPA), the lab staff submitted 124 out of 125 test result that were scored as Acceptable (a 99.2% acceptable sample rate).

• Jim Davis, the Environmental Laboratory Manager, received the 2017 Laboratory Analyst
SIGNIFICANT ACHIEVEMENTS

Environment and Public Works Cont’d

Award from the Ohio Water Environment Association, which recognizes a laboratory analyst who demonstrates excellence and professionalism in the field.

- Environmental Services opened the Compressed Natural Gas (CNG) Facility in May 2016. This station provides fuel for County vehicles, but is also open for public use. Solid Waste Services also transitioned their fleet to CNG powered vehicles to reduce emissions and strengthen our commitment to sustainable practices. During 2017, the station pumped a total of 203,067 Gasoline Gallon Equivalents (GGEs), of which 54,414 GGEs were sold to external customers.

- The Solid Waste District has continued to improve operational efficiencies by adapting the schedules of Equipment Operators in the transfer and hauling of municipal solid waste, as well as by improved cleaning and preventative maintenance schedules for all heavy equipment on-site. The District also tested several high speed yard waste grinders to process and deliver yard waste to compost facilities at a savings to Montgomery County. The County is currently pursuing a grant to help pay for the grinder with implementation planned for 2019.

- The Montgomery County Solid Waste District funded 21 community beautification projects in 2017 through the Beautification Grant program, offered through Keep Montgomery County Beautiful (KMCB). Successful grant applicants are eligible to receive up to $1,000 for their project.

- As part of the Recycling Service Business Grant program, the District pays for the first year of a three-year contract for any business that signs up for new on-site recycling service with a provider of their choice. This program encourages local businesses to increase their recycling and help meet a critical state-wide demand for recycled glass. In 2017, the District awarded 41 recycling service grants to local businesses.

General Government

- The Montgomery County Commission is convening all stakeholders to establish a Collective Impact Collaborative to attack the heroin/opioid epidemic and reduce the number of overdose deaths and the number of those addicted. This initiative is known as the Community Overdose Action Team. Collective impact initiatives bring together individuals from diverse sectors and organizations to address a specific social problem. The Public Health Commissioner is leading this effort along with Public Health – Dayton & Montgomery and ADAMHS. This public health/safety crisis is taking the lives of our family members, friends and neighbors and affecting every community in Montgomery County.

- Development of the Montgomery County Dashboard originated as a result of MCOFuture, an ambitious initiative to engage our citizens, businesses, organizations and government leaders in serious dialogue about creating a path to success for the future of Montgomery County.

- The County’s partners at the University of Dayton, Sinclair Community College, Wright State University and Central State University took a hard look at how we compare to similar counties. The research showed that “winning” counties have high educational attainment, economic diversity, relative tax advantages, coordination, cooperation and collaboration, and highly positive attitudes about their area's advantages and achievements.

- The community dashboard looks at Montgomery County’s performance and achievements in seven key areas:
  - Population Trends
  - Educational Attainment
  - Community Advantages
  - Financial Stability
  - Neighborhood Safety
  - Health & Wellness
  - Economic Vitality

- The Comprehensive Annual Financial Report (CAFR) prepared by the County Auditor’s Office for the 2017 fiscal year received the Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association (GFOA). This is the 31st consecutive year that the office has received this prestigious award. The office also received the Auditor of the State Award with Distinction from the Ohio Auditor of State for their efforts in pristine audit reporting for 2017.

- The Montgomery County Board of Elections recognized seventeen staff members for their...
SIGNIFICANT ACHIEVEMENTS

General Government Cont’d

• completion of Ohio Registered Election Officials (OREO) State Program. They will continue to improve in-person voting processes and online voter registration.

• The Government Finance Officers Association of the United States and Canada (GFOA) honored Montgomery County for the 34th consecutive year with the “GFOA Distinguished Budget Presentation Award.” The Board of County Commissioners recognized the Montgomery County Office of Management & Budget for this outstanding accomplishment. Fewer than six counties nationally have received this level of consecutive awards. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, an operations guide, a financial plan and a communications device. Budget documents must be rated “proficient” in all four categories, and the 14 mandatory criteria within those categories, to receive the award.

• The Montgomery County Records Center and Archives continued to help county offices and agencies make the transition to electronic only records systems. In addition to its normal scanning operations, the Imaging Center continues its project to digitize millions of previously microfilmed records in the County Auditor’s office and uploads the images to the county’s OnBase document management system. The Records Center and Archives participated in the Miami Valley Archive Crawl which allows the public to tour Miami Valley’s vast archives. The estate case of Matilda Dunbar, mother of Paul Laurence Dunbar, was displayed by the National Park Service at the Dunbar House.

• The Recorder’s Office continues its HomeSaver program in collaboration with allied organizations. The ultimate goal of the program is to reduce the number of foreclosure filings in Montgomery County. The program has proven successful as research indicates a significant decrease in foreclosure filings. The program continues to be offered through County Corp.

Judicial and Law Enforcement

• During 2017, the Montgomery County Common Pleas Court reviewed and updated the Court’s Local Rules and implemented Supreme Court eStats. Additionally, the Montgomery County Common Pleas Court Pretrial Services, received a 100% compliance rating on the 2017 Central Collection Agency (CCA) Audit.

• During 2017, the Juvenile Court created a mental health specialized docket called LIFE Court, which connects youth and their families to therapists, psychiatric services and other supportive community resources to help improve and maintain a youth’s mental health. LIFE Court can provide intensive services to approximately 25 youth and their families at any given time. The program is individually paced. Depending on the youth’s performance and progress, successful completion typically takes nine months, but can take up to two years. Through grant funding from the United States Department of Justice, Bureau of Justice Assistance, the Court will partner with local mental health provider, South Community, Inc., to provide a case manager as the docket continues to grow and evolve.

• Also in 2017, Juvenile Court received a $2.1 million dollar grant from the Substance Abuse and Mental Health Services Administration. This grant allowed Family Treatment Court (FTC) to expand its services to serve up to 75 parents/caregivers and 170 children over the life of the grant. Grant monies will also fund several therapists to begin offering Functional Family Therapy-Child Welfare (FFT-CW) services to all families served within the docket. FFT-CW will provide wraparound care and will help ensure ongoing child welfare by improving overall family dynamics.

• During 2017, the Domestic Relations Court was asked to participate in the Montgomery County Community Coordinated Response team on Domestic Violence (CCR). Not only does the Court regularly collaborate with representatives from county-wide law enforcement, private and public agencies, as well as other members of the legal community and judiciary, the Court provides oversight ensuring expediency and fiscal responsibility regarding communication and service access points.

• In light of all that is impacting the community, the Court has collected local information and researched the nation for the best possible design for electronic filing, to assure that participants are afforded wide-spread accessibility and expedient service. The design involves collaboration efforts
SIGNIFICANT ACHIEVEMENTS

Judicial and Law Enforcement Cont’d

with the general division and clerks office, and will result in an enhanced electronic filing process to be available to the public by summer, 2018.

• The Court continually engages staff and partners in order to provide effective and responsive services to the community, as well as ensure fiduciary oversight to the funds made available by the citizens. We will continue in these efforts in 2018.

• Montgomery County Probate Court recently introduced the Guardianship Department devoted entirely to guardianships of both adults and children. In keeping with its mission, the Guardianship Department conducts hearings on applications for guardianship, reviews Guardian’s Reports and Annual Guardianship Plans and investigates Guardianship Complaints. The Guardianship Department offers a variety of education and support services for guardians. These services include initial guardian education, continuing guardian education and guardian support groups. The Guardianship Department also offers an externship program for social work students. As part of the program, the externs conduct wellness visits with wards, providing much-needed personal interaction between the Court and the wards under its care.

• The MonDay Program’s bed capacity increased in 2017 from 200 to 220 and and continued to achieve their goal of keeping 600 residents from entering the prison system, while also increasing the program completion rate to 80.2%.

• MonDay went “Green” by working with MONCO to provide confidential shredding services for our documents and placing recycling bins throughout the facility.

• In 2018, MonDay will undergo their third Prison Rape Elimination Act (PREA) audit in hopes of meeting all of the standards and receive a 100% compliance score.

MonDay was nominated for the Cliff Skeen Award, a prestigious award for outstanding community corrections.

• The Montgomery County Coroner Office’s Toxicology Laboratory is a regional laboratory that provides postmortem forensic toxicology services to 40 Ohio counties. The lab also provides human performance forensic toxicology services to approximately 100 police agencies in and around the Miami Valley. The Toxicology Laboratory is accredited by The American Society of Crime Lab Directors/Laboratory Accreditation Board as well as the National Association of Medical Examiners.

• The Crime Lab was recently recognized as one of the top 25 Forensic Internship locations in the county. The Miami Valley Regional Crime Laboratory participated in an onsite surveillance visit by the American Society of Crime Lab Directors/Laboratory Accreditation Board (ASCLD-LAB). The surveillance visit confirmed compliance with the lab’s international accreditation under ASCLD/LAB-International Accreditation for Forensic Science Testing Laboratories.

• In April 2017, the Prosecutor’s Office’s received a donation from the Evenflo Company in Miamisburg of approximately 100 child and infant car seats and strollers. They provided the items to partner agencies (Family Services Association; Women, Infant and Children (WIC); Elizabeth New Life Center; Children Services; Catholic Social Services) or directly to families in need.

• The 27th Annual Violence Prevention Awards Project winners were announced on May 2nd, 2017 at an awards luncheon. Nearly 1,200 area students entered by submitting an essay or drawing a poster to show how violence affects our community.

• During 2017, a partnership between the Prosecutor’s Office and the ArriveSafe Program provided approximately 500 free cab rides over the St. Patrick’s Day, Thanksgiving, Christmas, and New Years holiday weekends. This program is completely funded from money seized from drug dealers and donations. The goal of the program is to reduce the number of injuries and deaths caused by drunk drivers. Since December 2007, the program has provided over 6,300 free cab rides.

• The Montgomery County Public Defender Office is fully engaged with the Dayton Bar Association (DBA) and all attorneys are members of the DBA. Several attorneys are active with the Criminal Law Committee and Young Lawyers Division.
**Judicial and Law Enforcement Cont’d**

Assistant Public Defenders continue to participate in presenting at DBA Continuing Legal Education (CLE) functions including the Criminal Law Certification Seminar. The Public Defender Office also now serves as counsel in Veteran’s Court and Women’s Therapeutic Court in Montgomery County Common Pleas Court.

- The Montgomery County Sheriff's Office has achieved several prestigious accreditations in the areas of law enforcement, communications, corrections and correctional health care. These accreditations are maintained by the Accreditation Unit, who seeks to assure compliance with national and state certifications. The unit updates 1,397 professional standards each year. During 2017, the unit received the 10th award for law enforcement accreditation from the Commission Accreditation for Law Enforcement (CALEA) and the 2nd award from Ohio Collaborative Law Enforcement Agency Certification.

- The Ohio Attorney General’s Office Ohio Peace Officer Training Academy selected the Montgomery County Sex Offender Registration and Notification (SORN) Unit to administer sexual offender registration training to law enforcement officers in the State of Ohio. They were chosen for their knowledge and expertise in registering and tracking both compliant and non-compliant offenders.

- The Montgomery County Clerk of Courts embarked on a technology project that required an enhancement to their case management system. The changes to the current system will offer a more efficient way of scheduling events, generating documents, and creating caseload reports. The office will continually review and implement new features offered by the case management system that will specifically benefit our office and improve our overall customer service.

**Social Services**

- The Family and Children First Council (FCFC) continues to support and fund various initiatives to address problems in the community and/or enhance the lives of Montgomery county residents. In 2017, the following programs facilitated positive change:
  1. Second Step: A violence prevention program developed by United Against Violence of Greater Dayton provided evidence-based best practices of violence prevention to 1,433 students ranging from Pre-K through 8th grade.
  2. Taking Off to Success (TOTS): This program continues to provide intense intervention by increasing parent’s knowledge, skills and resources in two of the highest poverty neighborhoods in Montgomery County. The evaluation of the project showed success in preparing children for kindergarten, in
  3. Building the capacity of parents to support their children’s learning and in mobilizing groups of parents to become engaged in improving the conditions for learning in their families and neighborhood.
  4. Learn to Earn Dayton: The program has been an initiative of the Family and Children First Council since 2007. Learn to Earn Dayton is a nonprofit program focused on the entire continuum from birth through college and career, with the goal to ensure young people reach their full potential. The program also continued the Read On! Initiative where over 85,000 books were collected and distributed to PreK-3rd graders in Dayton. These students received 10 books for 10 weeks during the summer. Learn to Earn Dayton is working to raise awareness of the issue and promote targeted strategies to help at-risk children attend school regularly.
  5. Help Me Grow: The program is the central point of contact for families referred for home visiting or early intervention services in Montgomery County. Central Coordination services were provided in 2017 by the Greater Dayton Area Association’s Help Me Grow Brighter Futures program. When referrals are received, preliminary eligibility is determined and families are directed to their desired program: early intervention, home visiting, or other early childhood health and education programs. Help Me Grow Brighter Futures Central Coordination handled 3,040 referrals in 2017.

- The Human Services Planning & Development department opened the Youth Resource Center.
SIGNIFICANT ACHIEVEMENTS

Social Services Cont’d

The center serves young adults aged 16 to 24 and youths with little or no family support that are: aged out of foster care, transitioning out of the juvenile justice system or suffering from mental illness or disability and homelessness. The Youth Resource Center provides a one-stop location for these youths and young adults to obtain resources, information and assistance.

- The Montgomery County Family and Children First Council and the United Way of Greater Dayton in collaboration with numerous community partners completed a Strategic Planning process to guide priorities over the next three to five years. The three focus areas are: Health & Safety, Education & Life Skills and Income & Stability.

- The Commission on Accreditation of Rehabilitation Facilities (CARF) International announced that Montgomery County Board of Developmental Disabilities Services (MCBDDS) was accredited for a period of three years’ in Employment and Community Services and Behavioral Health. The latest accreditation is the 9th consecutive Three-Year Accreditation that the international accrediting body has awarded to MCBDDS.

- Montgomery County Alcohol, Drug Addiction & Mental Health Services (ADAMHS) is one of 18 Ohio counties selected to participate in the Working Partners® Drug-Free Workforce Community Initiative. The project creates partnerships with local employers to increase job opportunities for people with a mental health and/or substance use disorder, and reduce the number of positive employee drug screens.

- During 2017, ADAMHS announced the new Ambulatory Withdrawal Management Service. This 10-day ambulatory withdrawal management program serves up to 20 people per week (1,040 annually) and includes medication protocol to transition from active opioid use to Montgomery County’s opiate epidemic and due to the impact on families and children, CSD entered into a partnership with Montgomery County Juvenile Court to implement Family Treatment Court. The goal is to assist families facing addiction. This program is grant funded.

- Montgomery County CSD, along with one other county in Ohio, received funding through a competitive process with Ohio Department of Job & Family Services (ODJFS) for the development and implementation of a Primary Partner Program/HOPE initiative. This program, implemented over the latter half of 2016, included the facilitation of listening sessions involving staff, substitute caregivers, and families to gauge opportunities where the agency could provide better collaboration, parent engagement, and service to all.

- The Stillwater Center has successfully passed its licensure and certification surveys from both Ohio Department of Health and Ohio Department of Developmental Disabilities.

- Stillwater Center is working with Ohio Department of Developmental Disabilities for approval to open an eight bed pilot Intermediate Care Facility for Individuals with Intellectual Disabilities (ICF/IID) home. The pilot home will demonstrate the integration into community settings for residents of Montgomery County with high medical needs and developmental disabilities.

- Stillwater Center is exploring the addition of a sensory-friendly outdoor playground space for children with developmental disabilities.

- Stillwater Center continues to be a center for excellence in the Miami Valley for respite services. They also remain an authorized provider for the ICF-IID Outlier Services for Pediatric Ventilator Services.
Conclusion

It is a longstanding tradition of Montgomery County to provide effective and efficient services to residents of our community. We take great pride in implementing innovative solutions to community issues and concerns, especially during this time of increasing costs and reductions in federal and state funding. We demonstrate this innovation through programming in our comprehensive economic development strategies, our combined human services levies, one-stop Job Center and creative solid waste programs.

Our collaborative approach between the Board of County Commissioners and our elected and appointed officials continues to foster and maintain a strong commitment to financial planning.

The commitment of the elected officials of Montgomery County in the management of their resources has allowed the county to operate within its means and develop sufficient cash reserve levels to persevere through the federal and state funding reductions.

We continue to maintain our tradition of strong financial management and implement policies that are best practices in service delivery to the citizens of our community. We are extremely proud of the county’s reputation for excellence and innovation in government as we fulfill our mission.

Sincerely,

Joseph P. Tuss
County Administrator
2018
Adopted Budget and Plan
Office of Management and Budget
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The Five Year Plan shares with the reader the issues identified by county officials in their longer range outlook, and the approaches to these issues for some of the county’s major funds: General Fund, Human Services Levies, Engineer – Road Auto and Gas, Environmental Services – Solid Waste and Environmental Services – Water and Sewer.

This section will highlight the following for these funds:

- Planning Process and Allocation Methodology
  - A. Introduction
  - B. Funding Allocation Processes
    - General Fund
    - Human Services Levies
    - Engineer – Road Auto and Gas
    - Environmental Services
  - C. Impact on Budget
    - General Issues and Initiatives
    - Strategic Plan
    - General Fund Financial Plan
    - Financial Projections
    - General Economic Trends
A. Introduction

Montgomery County's original Five-Year Plan, presented in the 1991 Adopted Budget Document, was the culmination of more than two years of assessment and review of county operations, financial forecasting and long range planning. In response to a forecast made by the Office of Management & Budget (OMB) in 1986, a committee of 68 citizens was appointed by the Board of County Commissioners to perform an independent review of the county's finances and operations.

The committee completed its review and issued its report in February 1988. One of the recommendations was to pursue long-term planning, at least five years out, on a countywide basis. Based on this recommendation, each county department was asked to develop a five-year plan for its respective operation. Through a planning model developed by the University of Dayton School of Business (see Appendix - Section I), which emphasizes the identification of operating needs, multiple plans were developed. They were consolidated to create the county's initial planning document - the Preliminary Five-Year Operating and Capital Plan, which was presented on February 21, 1989. Since then, each budget process now requires an update of the longer term issues and challenges faced by the county. In addition, two consecutive General Fund Financial Plans (1990-1999 and 2000-2009) and, more recently, (2010-2014) focused on this important aspect of our revenue and services. The following pages outline the various funding allocation processes used to support priority items identified from the planning process.

B. Funding Allocation Processes

The funding allocation processes depend on the nature of a department's funding sources. The General Fund, which supports a number of programs in many departments, allocates resources in a manner which recognizes the mandated functions of those various offices while being aware of the limitations of resources. Environmental Services staff reviews operating and capital needs as part of its annual budget process and submits recommendations to the Board of County Commissioners for approval. Grant programs allocate resources based on the provisions of the grants and other programs allocate resources based on internal and external input.

Additionally, while the planning process identifies needs and a projection of resources for the next five years, the allocation (budget) of these resources is done one year at a time, with a reassessment of priorities and revenue expectations each year.

The following pages outline the funding allocation processes for major funds - General Fund, Human Services Levies, Road Auto and Gas (Engineer Funds) and Environmental Services.
**General Fund**

The allocation process for General Fund supported programs has evolved. When resources were plentiful, the Montgomery County Elected Officials came together as a group to find consensus on which new programs would be funded. For years 2009-2018, the process of setting budget allocations was through a targeted approach with the Board of County Commissioners setting a funding level prior to each budget cycle. Staff from OMB met with each elected official, agency director and department director during the budget process to discuss the impact of proposed reductions and to gather requests for one-time and ongoing funding above the parameters established. These requests were presented to the Board of County Commissioners which made the final decision regarding appropriation levels and funding special initiatives.

Due to limited resources available in the General Fund over the past several years, very few areas of programmatic growth were funded.

**Human Services Levies**

In March of 1982, a process began which merged six special purpose tax levies in support of human service programs into a human service levy system consisting of just two levies today. Through its allocation processes, this system, which is governed by the Human Services Levy Council, provides flexibility to address changes in the area's economy and respond quickly to shifts in federal and state policies with regard to human service funding.

There are three subordinate funding mechanisms which comprise the Human Services Levy System:

1. **Designated Funds** - allocated to agencies such as the Job and Family Services Children Services Division, the Alcohol, Drug Addiction and Mental Health Services Board, Public Health – Dayton & Montgomery County and the Montgomery County Board of Developmental Disabilities Services. Each of these agencies provides the Levy Council with an annual in-depth review of its operation and funding status to determine future allocations from the levy system.

2. **Supported Services Funds** - allocated for services addressing unmet needs, these funds are set aside from the total levy collections. Based on the results of a Joint Hearing Process, sponsored by a coalition of service planning and funding organizations, and other data collected throughout the year, priorities are established and funds are allocated through a competitive process. These "supported services funds" are probably the most unique aspect of Montgomery County's Human Services Levy system.

3. **Contingency Funds** - allocated on an emergency basis. An emergency is defined as an unanticipated occurrence which would lead to a loss of service, negatively impacting the lives of county residents.

Detailed information on agencies and projects funded in 2018 can be found in Section F – Human Services Planning and Development.

**Engineer – Road Auto and Gas**

The County Engineer performs a separate priority setting process for the expenditure of Road Auto and Gas (Road A & G) Funds for road and bridge improvements. Each bridge is inspected annually to determine its structural capacity. This inspection information is combined with other data, such as traffic counts, adequacy of the waterway opening and geometrics, to determine a rating for the structure. This rating identifies how sufficient the structure is relative to its intended purpose. These "sufficiency ratings" form the basis for the bridge replacements identified in the County Engineer’s Five-Year Plan.

Copies of all accident reports from the various state, county and township police agencies are forwarded to the County Engineer and digitized. Based on this information, those locations within Montgomery County with the highest accident rates can be identified. This process provides the priorities for hump removals, traffic signal installations and intersection improvements.
**Engineer – Road Auto and Gas (continued)**

Major new roadway projects are identified in conjunction with the Transportation Committee of the Miami Valley Regional Planning Commission, the Ohio Department of Transportation and other political subdivisions. These new roadways are built to service new or changing traffic patterns or to provide an incentive for development. Since these are large projects, often involving federal participation, long lead times are necessary, making it mandatory that they become a part of the long-term planning process.

The Engineer reports annually to the Board of County Commissioners on the status of the five-year plan and each project is approved by the Commission as it develops from design through right-of-way purchase and construction.

**Environmental Services**

**Solid Waste**

The staff prepares budget requests for solid waste divisions. The budget is reviewed by OMB and the Solid Waste Advisory Committee (SWAC). SWAC is a representative group of officials from jurisdictions which contract with the county for waste disposal services. Subsequent to OMB's review, a subcommittee of the SWAC reviews the budget, modifies it if necessary, and presents its recommendation to the full body. The SWAC makes a final recommendation to the Board of County Commissioners regarding appropriate funding levels, including how much will be available for capital requests each year.

The Solid Waste Management Policy Committee is a group of officials from the jurisdictions, which make up the solid waste planning district and also includes a citizen and industrial representative. This committee reviews and approves the House Bill 592 budget, which provides funding for the implementation of the solid waste plan and associated activities.

**Water/Sewer**

As part of the water and sewer rate setting and county budget processes, Water Services division managers submit requests for staff changes, purchase of new or replacement equipment and additional operating needs. Updates and changes from previous years are made to the operating line items by OMB as necessary. These requests are reviewed by OMB and discussed with the Director of Environmental Services for recommendation to the County Administrator and Board of County Commissioners. These recommendations are made based on the existing dollars available in the water and sewer operating funds and the rate increase limitations established by the Board of County Commissioners. Funds are set aside annually for capital improvements within the operating budgets. Discussions are held with the Environmental Services Director and Deputy Director for the allocation of capital improvement funds.

**C. Impact on Budget**

The strategic planning section is included in the Adopted Budget Document because of its effect on Montgomery County finances. The financial projections are included to demonstrate the assumptions with regard to ongoing operating requirements on various funds within county government, as well as funds which may be available for new programs.

Sections C, D and E provide financial information for prior years’ actual expenditures, revenues and program information. Section F provides a breakdown by department and Section G outlines the particular capital investments included in the county budget. A large percentage of the five-year plan projects are capital in nature and these are detailed in Section G.

The programs and projects discussed will adapt to the changing environment and needs; therefore, they are neither approved nor appropriated on a long-term basis. Appropriation levels for all funds are determined annually. The longer term information enables the management and financial staff of Montgomery County to prepare for future needs.
INTRODUCTION

As part of the planning process, elected officials and county staff monitor developments that may impact county finances and operations. Such developments include mandated federal and state regulations and services, like those associated with Criminal Justice activities (i.e., drug treatment, criminal case adjudication, family issues, etc.) computer technology that will assist law enforcement officials in apprehending criminals, or monitoring people on probation and replacing and upgrading outdated jail security equipment.

In Section F are challenges that the county will be working on during the next year and beyond to ensure that the county continues to serve its citizens, works to solve community problems and remains on firm financial footing. These are presented under Statistics by department within Section F.

As part of the County’s Strategic Plan, priorities as well as monetary resource allocations have been identified into the following categories: contributing to the educational attainment of residents, diversifying the economy, coordinate/collaborate/cooperate, measure and market. Categories and priorities were addressed by defining the goal for the category, the action initiative(s), background information, internal and external challenges, strategies, measurable outcomes, partners, and internal staff to champion the strategies.
### Issue 1 – Contribute to the Educational Attainment of Residents

<table>
<thead>
<tr>
<th>Goal</th>
<th>Increase the percentage of adults who have a college or post high-school credential that certifies they have a skill or trade.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Initiative 1</td>
<td>The Preschool Promise – Ensure quality preschool for all children below 200% of the poverty level.</td>
</tr>
<tr>
<td>Strategies</td>
<td>- Funded and implemented the 2016-2017 Preschool Promise Demonstration project, a full-scale pilot focusing on driving enrollment, community investment, achieving results, expanding availability of high quality preschools and assisting families in finding and paying for high quality preschool.</td>
</tr>
</tbody>
</table>
| Measurable Outcomes | - Track and report students’ aggregate kindergarten readiness scores by school district.  
- Report individual children’s readiness scores (with parental permission) to a child’s Preschool for the purpose of promoting that Preschool’s continuous improvement.  
- Report the increase in the number of children attending high quality Preschools.  
- Report the growth in number of high quality Preschools and high quality Preschool “seats” by geographic area  
- Report the increase in Star-Rated programs by Star-Rating level. |
| Progress | An estimated 200 families with 4-year-olds are receiving critical tuition assistance to help their children attend preschool. In addition, 35 participating preschools that collectively serve approximately 600 4-year-olds are getting important instructional and technical help to improve the quality of their instruction and programs. |

Initiative 2 | Third Grade Reading Guarantee – Ensure all children in foster care succeed and formally commit a county volunteer effort toward third grade reading through Learn 2 Earn Dayton. |
| Strategies | - Assess and obtain the reading resources needed to assist children in foster care.  
- Track and report students’ aggregate performance on Ohio’s 3rd Grade Reading Guarantee. |
| Progress | The Montgomery County Commissioners have:  
- Endorsed and funded Learn 2 Earn Dayton as the organization to lead and coordinate cradle to career education initiatives in Montgomery County.  
- Started a new Education Unit in August 2013 in the Montgomery County Children Services Division. The new strategy includes making educational plans for each foster child to assess their individual needs and provide structural guidance for their future. |

Initiative 3 | Workforce Development – Improve and upgrade workforce development by getting more people on track for credentials needed for in-demand jobs. |
| Strategies | - Identify three top employment growth sectors and create training programs to link unemployed or underemployed individuals with specific companies struggling to hire qualified workers.  
- Identify sources of funding and seek investment by all partners to meet employers’ needs. |
| Progress | The County’s Summer YouthWorks program placed over 2,000 teens with almost 600 community employers. When state funding was in jeopardy, the County spent weeks lobbying the state legislature to continue funding YouthWorks. Those efforts paid off in January 2017 when funding was secured.  
- Summer YouthWorks is transitioning to YouthCareer Services 365 (YCS365), a Comprehensive Case Management and Employment Program (CCMEP). **YCS365** is a year-round program that begins with the YouthWorks summer program and provides options for work experience in the fall, winter, and spring months.  
- The teens’ wages of over $2.0 million are paid through the YouthWorks Program. The initiative continues to expose our young people to career opportunities and expose our businesses to their future workforce.  
- Implement a logistics and manufacturing training program. |
## Initiative 4
Recruit local university students to live and work here after graduation and “bring home” talented young people.

<table>
<thead>
<tr>
<th>Strategies</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>• Double the number of internships the County offers.</td>
<td></td>
</tr>
<tr>
<td>• Attract and retain young professionals.</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Progress</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>• The Montgomery County Commissioners are partnering with SOCHE (Southwestern Ohio Council for Higher Education) to create and post county internship positions.</td>
<td></td>
</tr>
<tr>
<td>• The Montgomery County Commissioners are partnering with UpDayton on the following activities to attract and retain young talent:</td>
<td></td>
</tr>
<tr>
<td>o <strong>Outreach to students at local college campuses:</strong> Planning and promotion of off-campus events and activities for local college students that encourage them to discover more of the city and region. Inclusion of students in UpDayton’s campus outreach team and other activities. Assistance to student groups and to university faculty and staff to identify opportunities to connect with the community’s social, cultural, educational and other assets. Partnership building with campus leaders to identify strategic ways to work together on student engagement and workforce development.</td>
<td></td>
</tr>
<tr>
<td>o <strong>Outreach to employers of young professionals in the region:</strong> Development and distribution of resources to help employers recruit young talent and connect their employees to the community. Planning and promotion of experiences for employees that encourage them to discover more of the region’s assets and to connect more deeply with the community. Assistance for young professionals seeking ways to get more involved in the community.</td>
<td></td>
</tr>
<tr>
<td>o <strong>Development of young, talented community leaders:</strong> Growth of leadership opportunities through UpDayton committees, project teams and board positions. Connection of young leaders to leadership positions on local boards and other community decision-making bodies. Continued development of marquee UpDayton leadership events such as the UpDayton Summit and UpDayton Election Forum.</td>
<td></td>
</tr>
<tr>
<td>o <strong>Data Collection and Analysis to inform local decision making related to talent attraction, retention and engagement:</strong> Development and distribution of a survey that provides insights on the migration of young professionals and their satisfaction with the Dayton region. Research on talent attraction, retention and engagement and dissemination of the insights gained from this research.</td>
<td></td>
</tr>
</tbody>
</table>
### ISSUES 2 – DIVERSIFY THE ECONOMY

<table>
<thead>
<tr>
<th>GOAL</th>
<th>Target County economic development assistance to small and emerging businesses.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Initiative 1</td>
<td>Growing and supporting our Own—Target programs to actively support small and emerging business as a priority.</td>
</tr>
<tr>
<td>Strategies</td>
<td>Montgomery County launched the MicroEnterprise Grant Program to help small, for-profit companies grow their business through grants ranging from $2,500 to $25,000. So far, thirty businesses have received grant funding, with just less than $356,000 invested in local small businesses.</td>
</tr>
<tr>
<td>Initiative 2</td>
<td>Explore co-location of Economic Development and Regulatory Functions.</td>
</tr>
<tr>
<td>Strategies</td>
<td>Open the Business Solutions Center that provides a multitude of free services, including meeting and training space for any businesses in the region. Services include customized training, strategic planning, workforce planning, labor market and grant information, assistance with permits and licenses, networking and other concierge services.</td>
</tr>
<tr>
<td>Measurable Outcomes</td>
<td>Number of businesses utilizing the Business Solutions Center.</td>
</tr>
<tr>
<td>Progress</td>
<td>The BSC connected with 162 businesses and organizations through planned events and meetings at the Center, including for profit, non-profit, government organizations and industry associations. The BSC has hosted over 630 meetings, events, and training sessions that help businesses connect, collaborate and succeed in an environment that was built for business.</td>
</tr>
<tr>
<td>Initiative 3</td>
<td>Pursue promising industries.</td>
</tr>
<tr>
<td>Strategies</td>
<td>Create a logistics and distribution hub at the 170/175 Corridor. Provide public support for: Aerospace Technology, I-75 Growth Corridor and Downtown Dayton.</td>
</tr>
<tr>
<td>Progress</td>
<td>Provide talent and recruitment services for Fuyao, P&amp;G facility, Spectrum Brands, and NuVasive. Developed CDL classroom training through a partnership with Butler Tech, Central State University-Dayton Campus and The Foodbank, Inc. Classroom space will be in the Central State University-Dayton campus (840 Germantown Street). Maneuvers training will be held across the street on an existing surface lot owned by The Foodbank, Inc.</td>
</tr>
</tbody>
</table>
### ISSUE 3 – COORDINATE, COLLABORATE, COOPERATE

<table>
<thead>
<tr>
<th>GOAL</th>
<th>Collaborate to save money and improve competitiveness.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Initiative 1</td>
<td>Establish a central point for government shared services and combined service delivery.</td>
</tr>
<tr>
<td>Strategies</td>
<td>Coordinate a facilities and court operations review of the County Municipal Courts to evaluate renewal of current lease agreements and possible combining functions.</td>
</tr>
</tbody>
</table>
| Progress | • Complete the migration of the 800 MHz Safety Radio System to digital technology making the community safer by allowing for combining public safety communications for fire, police and public works and emergency management applications throughout the State of Ohio. Actively participate in the Regional Radio Council of Governments.  
  • Identify areas where building and permitting processes could be aligned, such as electronic plan review, response time and convenience to customers and permit system coordination.  
  • Promote “green” practices in businesses, governments and non-profits through the Dayton Regional Green Initiative. |
| Initiative 2 | Job Center 2.0—Improve customer service, cut operational costs and re-establish the Job Center as top in its class. |
| Strategies | • Complete construction and implementation of Job Center 2.0 for Job and Family Services and human service partners.  
  • Embark on a human centered design process to better connect social services to employment services at the Job Center and create a culture of collaboration. |
| Progress | • Job Center 2.0 construction is complete. The new layout will improve workflow and process to benefit both clients and employees.  
  • Culture of Collaboration is being implemented. |
| Initiative 3 | Collaborate to optimize the Human Services Safety Net. |
| Strategies | Conduct a strategic planning process in partnership with the Montgomery County Family and Children First Council and the United Way of the Greater Dayton Area to guide priorities over the next three to five years in the following focus areas: Health & Safety, Education & Life Skills, and Income & Stability. |
| Measurable Outcomes | • Well-defined goals/outcomes, research supported and structured programming, sustained attendance, trained staff, promotes family involvement, develops positive supportive relationships, builds community partnerships, includes diverse program participants, promotes safety, health and wellness, ongoing evaluation and continuous quality improvement. |
| Progress | • Strategic Plan developed from a very broad array of community involvement has received approval by the Montgomery County Family and Children First Council and the United Way of the Greater Dayton Area.  
  • Priorities are established and Strategies are guiding implementation of a Collective Impact approach around three Focus Areas: Health and Safety, Education and Life Skills, and Income and Stability.  
  • Employ research supported, well-defined goals/outcomes to measure community improvement. |
| Strategies | Increase coordination, collaboration, and cooperation among the Human Services Levy Agencies to create improved alignment of resources and services. |
| Measurable Outcomes | Agency leadership teams will identify common responsibilities, business approaches and service delivery models that are currently in place to with the goal of increasing effectiveness and efficiencies across systems in achieving outcomes. The additional goal is to advance the Human Services Levy system in the Human Services Value Curve, which on a continuum spans from a Regulatory, to a Collective, to an Integrative, to a Generative Business Model. |
# GENERAL ISSUES AND INITIATIVES

<table>
<thead>
<tr>
<th>Initiative 4</th>
<th>City-County Water Contract—Establish a framework for water and sewer contract negotiations and joint capital development.</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Strategies</strong></td>
<td>• Work with the City of Dayton to find practical, efficient and cost effective solutions for water and sewer services.</td>
</tr>
<tr>
<td><strong>Measurable Outcomes</strong></td>
<td>• Recommendations for various water/sewer service topics such as contractual arrangements, master plans, redundancy, laboratory services and elevated storage will be based on growth of utilities, enhanced efficiencies, long-term sustainability and equitability to customers. Process to begin in 2016 with recommendations and implementation plans in place by December 31, 2017.</td>
</tr>
<tr>
<td>Initiative 5</td>
<td>River Corridor – Partner with the Ohio Great Corridor Association to advance regional efforts and encourage economic and recreational development along the Great Miami River.</td>
</tr>
<tr>
<td><strong>Strategies</strong></td>
<td>• Continued support, financially and otherwise for the River Corridor efforts.</td>
</tr>
<tr>
<td><strong>Measurable Outcomes</strong></td>
<td>• Opening of the River Run facility. Increased use of river corridor for recreation and other purposes.</td>
</tr>
</tbody>
</table>
## ISSUE 4 – MEASURE AND MARKET

<table>
<thead>
<tr>
<th>GOAL 1</th>
<th>Use solid metrics to improve operational efficiency.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Initiative 1</td>
<td>Internal Dashboard—Update an internal dashboard to guide operational decisions and capital investments.</td>
</tr>
</tbody>
</table>
| Strategies | • Track key metrics that help us understand how we are running the business of county government.  
• Incentivize internal operational efficiency ideas: Ask, listen and acknowledge - give feedback. |
| Progress | • The dashboard is available at mcohio.org. |
| GOAL 2 | Effectively tell the County’s quality of life story. |
| Strategies | • Provide a “one-stop” website for local, national and international media to find information about the Dayton Region, and downloadable photos and video files. |
| Measurable Outcomes | • DiscoverDayton.org is complete. |
KEY PERFORMANCE MEASURES

One of the Strategic Initiatives from the Strategic Plan developed in 2013 was to “Measure our results, improve our best practices and market our successes.” Montgomery County developed 39 key performance measures from 13 functional groups to measure results that will lead to improvement of best practices. The majority of these measure Efficiency and Effectiveness rather than just results.

The key performance measures are listed below. This is the first year that Montgomery County has assembled comprehensive measures for the Board of County Commissioners. The vision is to improve and refine the measures and expand this to all of the County Elected Officials.

ADMINISTRATIVE SERVICES - ANIMAL RESOURCE CENTER/DOG CONTROL PROGRAM

Performance Narrative Statement

The Animal Resource Center will maintain the high level of quality for animal care and customer service to the community’s residences and continue to increase the live release rate.

<table>
<thead>
<tr>
<th>Key Performance Measures</th>
<th>FY 16 Actual</th>
<th>FY 17 Actual</th>
<th>FY 18 Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Effectiveness % of Animals Adopted to Animals Received</td>
<td>13.0%</td>
<td>13.0%</td>
<td>14%</td>
</tr>
<tr>
<td>Effectiveness Number of Licenses Sold</td>
<td>65,060</td>
<td>62,816</td>
<td>63,000</td>
</tr>
<tr>
<td>Effectiveness Number of Field Rescues (Dogs and Cats)</td>
<td>2,426</td>
<td>2,833</td>
<td>2,700</td>
</tr>
</tbody>
</table>

ADMINISTRATIVE SERVICES – EMERGENCY MANAGEMENT

Performance Narrative Statement

The Montgomery County Office of Emergency Management is responsible for coordinating the County's efforts to prepare for, prevent, respond to, and recover from disasters. We do this by working with local responders to create plans, conduct training, and secure equipment that enhances emergency response in Montgomery County. The county also works closely with the Ohio Emergency Management Agency to serve as a bridge between the local and state levels of government for funding, training, and information.

<table>
<thead>
<tr>
<th>Key Performance Measures</th>
<th>FY 16 Actual</th>
<th>FY 17 Actual</th>
<th>FY 18 Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Results Training Exercises/sessions conducted (hours)</td>
<td>10</td>
<td>15</td>
<td>8</td>
</tr>
<tr>
<td>Results Plans in Progress/Completed</td>
<td>4/3</td>
<td>2/5</td>
<td>2/4</td>
</tr>
<tr>
<td>Results Grants Managed/Funded</td>
<td>18</td>
<td>14</td>
<td>15</td>
</tr>
</tbody>
</table>
ADMINISTRATIVE SERVICES – FACILITIES MANAGEMENT

Performance Narrative Statement

Facilities Management plans, coordinates and supervises all phases of facility maintenance, operations, and construction. It is responsible for providing maintenance services for most county building and grounds and operates the county’s three regional parks. Our team of engineers, maintenance personnel, and other skilled professionals work together to provide first class facility services. The Building Maintenance Division is responsible for maintaining approximately 40 county building facilities comprising 3 million square feet. The Engineering & Construction Division is in charge of planning, designing, and managing projects. The Parks Management Division maintains several county-owned grounds.

<table>
<thead>
<tr>
<th>Key Performance Measures</th>
<th>FY 16 Actual</th>
<th>FY 17 Actual</th>
<th>FY 18 Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Efficiency</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Number of Projects Completed on Time</td>
<td>25</td>
<td>25</td>
<td>30</td>
</tr>
<tr>
<td>Effectiveness</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>% of Building Maintenance customer satisfaction survey responses of ‘excellent’ or ‘good’</td>
<td>84.0%</td>
<td>85.0%</td>
<td>85.0%</td>
</tr>
<tr>
<td>Effectiveness</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>% of Custodial Services customer satisfaction survey responses of ‘excellent’ or ‘good’</td>
<td>69%</td>
<td>70.0%</td>
<td>75.0%</td>
</tr>
</tbody>
</table>

ADMINISTRATIVE SERVICES – HUMAN RESOURCES

Performance Narrative Statement

The mission of the Human Resources Department is to enhance the performance of the organization by providing quality human resource services.

<table>
<thead>
<tr>
<th>Key Performance Measures</th>
<th>FY 16 Actual</th>
<th>FY 17 Actual</th>
<th>FY 18 Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Efficiency</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>% Vacancies filled within 90 days of posting</td>
<td>85.0%</td>
<td>77.0%</td>
<td>77.0%</td>
</tr>
<tr>
<td>Efficiency</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Average number of days that it takes to fill a position from date of posting</td>
<td>57</td>
<td>71</td>
<td>71</td>
</tr>
<tr>
<td>Results</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Sick leave hours used per 1,000 hours worked</td>
<td>30</td>
<td>27</td>
<td>27</td>
</tr>
</tbody>
</table>
ADMINISTRATIVE SERVICES – PURCHASING, CENTRAL SERVICES AND RISK MANAGEMENT

Performance Narrative Statement

The responsibility of the Purchasing Department is to acquire materials, supplies, and equipment necessary for proper and efficient operating procedures, considering the best price and quality. This department is not involved in capital improvement. Risk Management is responsible for the development of countywide safety, risk management and loss prevention programs. The division provides overall coordination and support of safety, loss prevention and claims administration programs in Montgomery County. It administers Workers’ Compensation and property and casualty claims for all Montgomery County departments and offices as well as the purchase of property and liability insurance.

Key Performance Measures

<table>
<thead>
<tr>
<th>Key Performance Measures</th>
<th>FY 16 Actual</th>
<th>FY 17 Actual</th>
<th>FY 18 Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Efficiency Total Parking Garage service calls.</td>
<td>87</td>
<td>30</td>
<td>10</td>
</tr>
<tr>
<td>Efficiency Total Garage Parking Cycles</td>
<td>546,688</td>
<td>476,809</td>
<td>480,000</td>
</tr>
<tr>
<td>Results Internal Service Funds – Revenue Receipts Printing/Mailroom/Stockroom/Service Depot</td>
<td>$7,480,016</td>
<td>$7,257,633</td>
<td>$7,326,545</td>
</tr>
</tbody>
</table>

DEVELOPMENT SERVICES

Performance Narrative Statement

Montgomery County Development Services is the region’s single source of solutions for both workforce and economic development customers. Community and Economic Development and Workforce Development partner to serve our local business and workforce needs like few others in the country and make a positive impact on our community by supplying talent and substantial resources.

Key Performance Measures

<table>
<thead>
<tr>
<th>Key Performance Measures</th>
<th>FY 16 Actual</th>
<th>FY 17 Actual</th>
<th>FY 18 Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Effectiveness Economic Development/Government Equity (ED/GE) Jobs Created.</td>
<td>1,328</td>
<td>455</td>
<td>500</td>
</tr>
<tr>
<td>Effectiveness ED/GE Jobs Retained.</td>
<td>928</td>
<td>1,070</td>
<td>1,000</td>
</tr>
<tr>
<td>Effectiveness ED/GE Funds Leveraged.</td>
<td>$112,538,986</td>
<td>$81,052,000</td>
<td>$75,000,000</td>
</tr>
</tbody>
</table>
ENVIRONMENTAL SERVICES – WATER

Performance Narrative Statement

The water received by customers in the county’s service area is supplied by the City of Dayton. During 2017, construction continued on water system capital improvements to maintain and improve the system infrastructure. Water supply quality is regularly monitored using sophisticated analytical equipment to insure water purity.

Key Performance Measures

<table>
<thead>
<tr>
<th></th>
<th>FY 16 Actual</th>
<th>FY 17 Actual</th>
<th>FY 18 Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Efficiency</td>
<td>Number of main breaks per 100 miles of pipe</td>
<td>26.9</td>
<td>19.6</td>
</tr>
<tr>
<td>Effectiveness</td>
<td>Number of lead service lines replaced annually</td>
<td>98</td>
<td>111</td>
</tr>
<tr>
<td>Efficiency</td>
<td>Number of curb stops replaced annually</td>
<td>145</td>
<td>142</td>
</tr>
</tbody>
</table>

ENVIRONMENTAL SERVICES - WASTEWATER

Performance Narrative Statement

Wastewater Collection involves ongoing maintenance, repair and replacement of sanitary sewer mains and manholes. In order to minimize flooded basements and sewage overflows during major storm events, extensive sanitary sewer cleaning and Closed-Circuit Television (CCTV) inspection programs are ongoing.

Key Performance Measures

<table>
<thead>
<tr>
<th></th>
<th>FY 16 Actual</th>
<th>FY 17 Actual</th>
<th>FY 18 Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Effectiveness</td>
<td>Number of blockages per 100 miles of pipe</td>
<td>8.1</td>
<td>7.1</td>
</tr>
<tr>
<td>Effectiveness</td>
<td>Number of sanitary sewer overflows per 100 miles of pipe</td>
<td>1.9</td>
<td>2.8</td>
</tr>
<tr>
<td>Efficiency</td>
<td>Number of feet sewer cleaned monthly</td>
<td>103,720.8</td>
<td>102,394.9</td>
</tr>
</tbody>
</table>
KEY PERFORMANCE MEASURES

ENVIRONMENTAL SERVICES – SOLID WASTE

Performance Narrative Statement

Montgomery County Environmental Services manages the Montgomery County Solid Waste District, which provides waste disposal services for Montgomery and surrounding counties. We also provide recycling, waste reduction, and litter prevention programs for Montgomery County schools, communities, and businesses.

<table>
<thead>
<tr>
<th>Key Performance Measures</th>
<th>FY 16 Actual</th>
<th>FY 17 Actual</th>
<th>FY 18 Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Efficiency Tons/ per load outgoing trucks for density purposes</td>
<td>25.17 tons/load</td>
<td>25.30 tons/load</td>
<td>26.00 tons/load</td>
</tr>
<tr>
<td>Effective Notice of Violations (NOV)</td>
<td>0</td>
<td>1</td>
<td>0</td>
</tr>
<tr>
<td>Efficiency Customer turn-around time from inbound to outbound scale</td>
<td>11.08 min.</td>
<td>11.27 min.</td>
<td>14.00 min.</td>
</tr>
</tbody>
</table>

HUMAN SERVICES PLANNING AND DEVELOPMENT

Performance Narrative Statement

Human Services Planning and Development provides advisory oversight recommendation to the Montgomery County Board of County Commissioners to guide the community investment of Human Services Levy Resources. The Human Services Levy (multi-purpose levy) is an “umbrella” approach for the allocation of voter approved property tax funds designed to address health and human service needs in Montgomery County.

<table>
<thead>
<tr>
<th>Key Performance Measures</th>
<th>FY 16 Actual</th>
<th>FY 17 Actual</th>
<th>FY 18 Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Effectiveness Number of child abuse cases per 1,000 children.</td>
<td>23.5</td>
<td>25.7</td>
<td>Below 23.0</td>
</tr>
<tr>
<td>Effectiveness % of 3rd grade public school students passing the reading achievement test.</td>
<td>51.9%</td>
<td>59.9%</td>
<td>61.0%</td>
</tr>
<tr>
<td>Effectiveness Unemployment Rate</td>
<td>4.8%</td>
<td>4.8%</td>
<td>4.7%</td>
</tr>
</tbody>
</table>
JOE & FAMILY SERVICES

Performance Narrative Statement

The Montgomery County Job and Family Services Department (MCDJFS) administers vital programs for individuals and families within the county. Under the direction of the Board of County Commissioners, MCDJFS includes three divisions (Children Services, Child Support Enforcement Agency, and Public Assistance) that work together to help residents achieve self-sufficiency, safety, and essentials of life.

<table>
<thead>
<tr>
<th>Key Performance Measures</th>
<th>FY 16 Actual</th>
<th>FY 17 Actual</th>
<th>FY 18 Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Effectiveness 95.0% Timeliness for all SNAP benefits</td>
<td>93.7%</td>
<td>94.6%</td>
<td>95.0%</td>
</tr>
<tr>
<td>Effectiveness 96.0% Accuracy for all SNAP benefits</td>
<td>93.3%</td>
<td>98.8%</td>
<td>96.0%</td>
</tr>
<tr>
<td>Efficiency Child Support Collection (% support owed that is collected)</td>
<td>68.0%</td>
<td>68.0%</td>
<td>69.0%</td>
</tr>
</tbody>
</table>

OFFICE OF MANAGEMENT AND BUDGET

Performance Narrative Statement

The budget and finance staff of OMB is assigned as liaisons to the various county entities to assist offices and agencies in meeting changing financial needs, reviewing annual budgets, assisting with appropriation amendments, developing financial projections, and other special analyses that are required or requested from the respective offices.

<table>
<thead>
<tr>
<th>Key Performance Measures</th>
<th>FY 16 Actual</th>
<th>FY 17 Actual</th>
<th>FY 18 Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Effectiveness Total annual revenue estimates to be within 5.0% of actual receipts.</td>
<td>0.9%</td>
<td>0.9%</td>
<td>0.0%</td>
</tr>
<tr>
<td>Effectiveness % Departments on or below adopted budget.</td>
<td>100.0%</td>
<td>97.2%</td>
<td>100.0%</td>
</tr>
<tr>
<td>Effectiveness Maintain effective bond ratings – A or higher.</td>
<td>Aa1/AA</td>
<td>Aa1/AA</td>
<td>Aa1/AA</td>
</tr>
</tbody>
</table>
STILLWATER CENTER

Performance Narrative Statement

Stillwater Center is committed to providing a safe and secure home environment filled with exciting and cost-effective programming for residents, respite and their families.

<table>
<thead>
<tr>
<th>Key Performance Measures</th>
<th>FY 16 Actual</th>
<th>FY 17 Actual</th>
<th>FY 18 Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Effectiveness</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Survey Citations ODH</td>
<td>20</td>
<td>8</td>
<td>0</td>
</tr>
<tr>
<td>Survey Citations DODD</td>
<td>11</td>
<td>2</td>
<td>0</td>
</tr>
<tr>
<td>Efficiency</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>% of IHP plans completed on-time as required.</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
</tr>
<tr>
<td>Efficiency</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cost per residential day.</td>
<td>$438.20</td>
<td>$491.95</td>
<td>$494.44</td>
</tr>
</tbody>
</table>
A. General Fund

B. Engineer – Road Auto and Gas

C. Environmental Services – Wastewater System

D. Environmental Services – Solid Waste System

E. Environmental Services – Water System

As stated in the Introduction to this section, the major funds of concern from a planning aspect are the General Fund, Human Services Levy, Road Auto and Gas and Environmental Services, which include Wastewater, Solid Waste and Water funds. These funds have been singled out because there is greater local control over the level of revenues raised and expenditures budgeted. For example: The sales tax for the General Fund, property tax for the Human Services Levies, the motor vehicle license tax for the Road Auto and Gas Fund and the water rates and solid waste fees are all controlled by formal action (resolution) of the Board of County Commissioners. The county has no control over funding levels for federal and state grant funds such as Public Assistance. Therefore, it would be futile to anticipate federal and state initiatives, except when they may have an impact on the five "projected" funds.

The projections provided for all funds include information on the beginning and ending cash balances. An annual status of the Human Services Levies for 2018 is included in Section F. For detailed information on agencies funded from these levies, please see Section F.

In all cases, at the conclusion of each set of projections, there is a listing of assumptions used in the calculation of the projections. The General Fund assumptions are much more detailed because of the diverse nature of the services provided by the General Fund.
### A. GENERAL FUND
#### FIVE - YEAR FINANCIAL PROJECTION
#### 2018-2022

<table>
<thead>
<tr>
<th></th>
<th>2018</th>
<th>2019</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Projected</td>
<td>Projected</td>
<td>Projected</td>
<td>Projected</td>
<td>Projected</td>
</tr>
<tr>
<td><strong>Est. Begin Unencumbered Cash Balance</strong></td>
<td>$30,792,615</td>
<td>$30,792,615</td>
<td>$30,792,615</td>
<td>$26,977,584</td>
<td>$26,977,584</td>
</tr>
<tr>
<td><strong>Revenues</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Taxes</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Property Taxes</td>
<td>$13,823,206</td>
<td>$13,909,533</td>
<td>$13,976,976</td>
<td>$14,580,446</td>
<td>$14,651,194</td>
</tr>
<tr>
<td>Property Transfer Tax</td>
<td>3,700,000</td>
<td>3,774,000</td>
<td>3,849,480</td>
<td>3,926,470</td>
<td>4,004,999</td>
</tr>
<tr>
<td>Sales Tax</td>
<td>77,251,428</td>
<td>79,182,714</td>
<td>81,162,282</td>
<td>83,191,339</td>
<td>85,271,122</td>
</tr>
<tr>
<td>Sales Tax - Transitional Aid</td>
<td>7,158,617</td>
<td>2,250,000</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Charges for Services</strong></td>
<td>18,329,973</td>
<td>18,431,158</td>
<td>18,533,956</td>
<td>18,638,397</td>
<td>18,744,512</td>
</tr>
<tr>
<td><strong>Intergovernmental</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Casino Revenue</td>
<td>3,000,000</td>
<td>3,000,000</td>
<td>3,000,000</td>
<td>3,000,000</td>
<td>3,000,000</td>
</tr>
<tr>
<td>Local Government Funds</td>
<td>7,648,687</td>
<td>7,648,687</td>
<td>7,648,687</td>
<td>7,648,687</td>
<td>7,648,687</td>
</tr>
<tr>
<td>Other Intergovernmental</td>
<td>8,214,730</td>
<td>8,203,358</td>
<td>8,262,016</td>
<td>8,321,687</td>
<td>7,201,747</td>
</tr>
<tr>
<td><strong>Investment Income</strong></td>
<td>6,463,027</td>
<td>7,601,776</td>
<td>8,154,026</td>
<td>8,603,685</td>
<td>9,013,194</td>
</tr>
<tr>
<td><strong>Miscellaneous Revenue</strong></td>
<td>2,056,723</td>
<td>2,067,202</td>
<td>2,077,86</td>
<td>2,088,474</td>
<td>2,099,268</td>
</tr>
<tr>
<td><strong>Miscellaneous Revenue - One Time</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Other Revenue</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Inter-County Agreements</td>
<td>3,782,478</td>
<td>3,836,390</td>
<td>3,891,110</td>
<td>3,946,651</td>
<td>4,003,025</td>
</tr>
<tr>
<td><strong>Total Revenues</strong></td>
<td>$154,693,977</td>
<td>$153,169,926</td>
<td>$153,821,427</td>
<td>$157,210,944</td>
<td>$158,902,856</td>
</tr>
<tr>
<td><strong>Expenditures</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Salary and Wages</td>
<td>$71,774,183</td>
<td>$73,568,538</td>
<td>$78,176,265</td>
<td>$75,407,751</td>
<td>$75,407,751</td>
</tr>
<tr>
<td><strong>Fringe Benefits</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Health Insurance</td>
<td>12,992,955</td>
<td>14,292,251</td>
<td>15,721,476</td>
<td>16,979,194</td>
<td>18,337,530</td>
</tr>
<tr>
<td>Other Fringe Benefits</td>
<td>2,420,436</td>
<td>2,480,947</td>
<td>2,610,798</td>
<td>2,542,970</td>
<td>2,542,970</td>
</tr>
<tr>
<td>OPERS Retirement</td>
<td>10,236,549</td>
<td>10,492,463</td>
<td>11,142,367</td>
<td>10,754,775</td>
<td>10,754,775</td>
</tr>
<tr>
<td><strong>Total Salary and Fringe Benefits</strong></td>
<td>$97,424,123</td>
<td>$100,834,199</td>
<td>$107,650,906</td>
<td>$105,840,690</td>
<td>$107,043,026</td>
</tr>
<tr>
<td>Capital Outlays - Replacement Capital</td>
<td>2,221,699</td>
<td>1,172,010</td>
<td>-</td>
<td>1,206,626</td>
<td>1,195,860</td>
</tr>
<tr>
<td>Community Programs</td>
<td>2,500,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Debt Service</td>
<td>2,617,239</td>
<td>2,610,539</td>
<td>2,614,339</td>
<td>2,610,039</td>
<td>2,603,289</td>
</tr>
<tr>
<td><strong>Inter-County Operating Transfers</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Building Depreciation Program</td>
<td>2,395,000</td>
<td>2,395,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Operating Subsidies</td>
<td>1,807,398</td>
<td>1,843,546</td>
<td>1,889,634</td>
<td>1,889,634</td>
<td>1,889,634</td>
</tr>
<tr>
<td>Operating Transfers/Obligations</td>
<td>7,893,371</td>
<td>6,119,745</td>
<td>6,210,505</td>
<td>6,210,505</td>
<td>6,210,505</td>
</tr>
<tr>
<td>Operating Expenses</td>
<td>9,944,480</td>
<td>9,971,508</td>
<td>9,999,061</td>
<td>10,027,150</td>
<td>10,055,786</td>
</tr>
<tr>
<td>Professional Services</td>
<td>18,950,099</td>
<td>19,130,414</td>
<td>20,075,371</td>
<td>20,279,907</td>
<td>20,494,497</td>
</tr>
<tr>
<td>Social Service Expenses</td>
<td>6,813,547</td>
<td>6,915,192</td>
<td>7,018,869</td>
<td>7,124,620</td>
<td>7,232,486</td>
</tr>
<tr>
<td><strong>Utilities</strong></td>
<td>2,127,021</td>
<td>2,177,773</td>
<td>2,177,773</td>
<td>2,177,773</td>
<td>2,177,773</td>
</tr>
<tr>
<td><strong>Expenditures Total</strong></td>
<td>$154,693,977</td>
<td>$153,169,926</td>
<td>$157,636,458</td>
<td>$157,210,944</td>
<td>$158,902,856</td>
</tr>
<tr>
<td><strong>Revenues Over/(Under) Expenditures</strong></td>
<td></td>
<td></td>
<td>($3,815,031)</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Projected Ending Unenc. Cash Balance</strong></td>
<td>$30,792,615</td>
<td>$30,792,615</td>
<td>$26,977,584</td>
<td>$26,977,584</td>
<td>$26,977,584</td>
</tr>
</tbody>
</table>

**Notes**

1. Beginning in 2019, Youthworks and Economic Development Initiatives are deferred to assist in a balanced budget.
2. In 2020 Capital Outlays - Replacement Capital and Community Programs are deferred as well. Community Programs are deferred through 2022.
3. In 2020, the projected estimate includes a twenty-seventh salary payroll expense for $3.2 million.
5. The Board of Commissioners have developed a Five Year Financial Planning Process to review General Fund revenue and expenditures in light of Medicaid Managed Care Sales Tax Reductions of $9.0 million by the State of Ohio. The final process review and report recommendations will be completed in May 2018.
GENERAL FUND PROJECTION

Revenue Assumptions

(For more detailed information regarding revenue sources, please see Section C.)

The 2018 General Fund projection for revenues is $154.7 million or 3.0% and $4.5 million above the 2017 Adopted Budget. Sales Taxes for 2018 are projected to decrease $5.6 million or 6.8% when compared to the 2017 Adopted Budget and a $5.0 million or 6.1% decrease from 2017 actual results. This is due to the elimination of the benefit from sales tax imposed on Medicaid managed care programs beginning July 1, 2017. It is estimated the total yearly impact to Montgomery County is $9.0 million in lost revenue. To lessen the impact and assist the county thru this transition, the state has included an additional $7.2 million in Sales Tax – Transitional Aid for 2018. Total 2018 Sales Tax inclusive of the transitional component is $84.4 million. The pie chart below displays the budgeted revenue categories.

Projected Revenues
$154.7 Million

Taxes

Property Taxes

The estimate for 2018 reflects revenues at $13.8 million for anticipated property tax collections. Changes in property tax receipts are primarily due to the following three factors:

Sexennial Reappraisal - is a complete revaluation of real property every six years. The 2008 sexennial reappraisal of property resulted in a 3.7% decline in revenues for 2009. The impact of the housing crisis in 2008 caused assessed valuation to decline by 2.3% for the 2008 sexennial reappraisal process. This was the first time that county values collectively declined during a reappraisal process. The 2014 sexennial reappraisal of property resulted in a 3.8% decline negatively impacting 2015 revenues. 2016 revenues increased 2.4% compared to 2015 revenue and 2017 increased slightly from 2016 by 0.5%. Revenue for 2018 is anticipated to increase by 3.0% with the next sexennial reappraisal occurring in 2020 which will impact revenues in 2021.

Triennial Reappraisal - updates the appraised value of all property to reflect the current market values. The triennial update which occurred in 2011 caused tax receipts in 2012 to decline by $1.0 million or 7.0% as compared to 2011 actual revenue. The 2017 triennial update is estimated to increase 2018 tax revenues by $0.4 million or 3.0%. The next triennial reappraisal occurs in 2023 and will impact revenues in 2024.

New Property - represents the primary reason the total county property valuation increases in years not impacted by the triennial and sexennial reappraisals.

Other factors impacting property tax receipts are anticipated changes at the state level that will reduce values and exemptions on tangible personal property tax collections. The following are the assumptions for property tax valuation through the year 2022.
**Property Taxes Projections**

**2018 - 2022**

<table>
<thead>
<tr>
<th>Year</th>
<th>Revenues ($M)</th>
<th>Growth %</th>
</tr>
</thead>
<tbody>
<tr>
<td>2018</td>
<td>$13.8</td>
<td></td>
</tr>
<tr>
<td>2019</td>
<td>$14.0</td>
<td>0.6%</td>
</tr>
<tr>
<td>2020</td>
<td>$14.0</td>
<td>0.5%</td>
</tr>
<tr>
<td>2021</td>
<td>$14.6</td>
<td>4.3%</td>
</tr>
<tr>
<td>2022</td>
<td>$14.6</td>
<td>0.5%</td>
</tr>
</tbody>
</table>

- Sexennial Reappraisal
- Sexennial Impact on Revenues

**Outlook:** Historically, Property Tax revenue has been a stable source with slight growth during appraisal periods. The current economic climate over the past few years caused a decrease in county assessed valuation and has resulted in the decline of this revenue source. Future estimate remains stable.

**Other Taxes**

This grouping includes the Property Transfer Tax which is levied on the sale of properties within Montgomery County at a rate of $2.00 per $1,000 of property transferred. The Property Transfer Tax was increased by Board of County Commission resolution from $1.00 per $1,000 to $2.00 per $1,000 in August 2007. Since the Property Transfer Tax is based on the dollar amount of each transferred deed, fluctuations in the number of transactions and the dollar value of those transactions directly impact this revenue source. This category is expected to increase 9.7% in 2018 from the 2017 Adopted Budget and the projection includes a 2.0% increase from 2019-2022.

**Property Transfer Tax Revenues**

**2013 - 2017**

(In Millions)

<table>
<thead>
<tr>
<th>Year</th>
<th>Revenues ($M)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2013</td>
<td>$2.5</td>
</tr>
<tr>
<td>2014</td>
<td>$2.7</td>
</tr>
<tr>
<td>2015</td>
<td>$3.0</td>
</tr>
<tr>
<td>2016</td>
<td>$3.3</td>
</tr>
<tr>
<td>2017</td>
<td>$3.7</td>
</tr>
</tbody>
</table>

**Property Transfer Tax Projections**

**2018 - 2022**

<table>
<thead>
<tr>
<th>Year</th>
<th>Revenues ($M)</th>
<th>Growth %</th>
</tr>
</thead>
<tbody>
<tr>
<td>2018</td>
<td>$3.7</td>
<td></td>
</tr>
<tr>
<td>2019</td>
<td>$3.8</td>
<td>2.0%</td>
</tr>
<tr>
<td>2020</td>
<td>$3.8</td>
<td>2.0%</td>
</tr>
<tr>
<td>2021</td>
<td>$3.9</td>
<td>2.0%</td>
</tr>
<tr>
<td>2022</td>
<td>$4.0</td>
<td>2.0%</td>
</tr>
</tbody>
</table>

**Sales Tax**

The county sales tax is applied on goods and services with a 1.0% rate collected. This rate, coupled with 5.75% for the State of Ohio and 0.5% for the Greater Dayton Regional Transit Authority brings the total county sales tax rate to 7.25%. Actual receipts for 2013 were $70.7 million or a 2.9% increase over 2012 collections. For 2014, collections were $73.6 million or 4.2% above 2013. Actual receipts for 2015 were $79.4 million or 7.8% above 2014. For 2016 revenues came in at $83.8 million or 5.6% above 2015. Actual revenues for 2017, were $82.3 million which resulted in a $1.5 million or 1.8% decrease from 2016 actual results. This projection assumes that sales tax in 2018 will be $77.2 million which is a 6.1% decrease from 2017 actual receipts. This decline is due to the elimination of the benefit from sales tax imposed on Medicaid managed care plans beginning June 2017 and represents a $5.0 million loss for 2018.
In order to lessen the impact of the lost revenue and assist counties in absorbing the managed care sales tax loss, the state has committed to providing transitional aid in 2018 and 2019. The 2018 estimate is $7.2 million followed by $2.3 million for 2019. Sales tax estimates for the remaining projection years include a 2.5% increase for 2019 – 2022.

### Sales Tax Revenues
#### 2013 - 2017
(In Millions)

<table>
<thead>
<tr>
<th>Year</th>
<th>Sales Tax (In Millions)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2013</td>
<td>$70.7</td>
</tr>
<tr>
<td>2014</td>
<td>$73.6</td>
</tr>
<tr>
<td>2015</td>
<td>$79.4</td>
</tr>
<tr>
<td>2016</td>
<td>$83.8</td>
</tr>
<tr>
<td>2017</td>
<td>$82.3</td>
</tr>
</tbody>
</table>

### Sales Tax Projection
#### 2018 – 2022

<table>
<thead>
<tr>
<th>Year</th>
<th>Sales Tax (In Millions)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2018</td>
<td>$77.2</td>
</tr>
<tr>
<td>2019</td>
<td>$79.2</td>
</tr>
<tr>
<td>2020</td>
<td>$81.2</td>
</tr>
<tr>
<td>2021</td>
<td>$83.2</td>
</tr>
<tr>
<td>2022</td>
<td>$85.3</td>
</tr>
</tbody>
</table>

### Outlook:
Montgomery County, Ohio is currently home to one retail mall establishment. In 1994, a retail mall opened and in 2008, a retail lifestyle shopping and entertainment complex opened in Greene County, Ohio. During 2009, an outlet mall opened in Warren County, Ohio. Both counties border Montgomery County. There is continued concern about future retail growth in the county, increasing internet sales and the county's ability to maintain appreciable growth in this revenue source moving forward.
Charges for Services

This category contains receipts from a number of statutory and other fees such as Auditor, Board of County Commissioners, Clerk of Courts, Coroner, Courts, Recorder, Sheriff and Treasurer. Also, included in this estimate are indirect cost central service charges billed to non-General Fund departments and agencies. The Charges for Services revenue category is relatively stable. Many of the fees are presently charged at the maximum allowable by law. The 2019-2022 estimated growth is 0.6%.

Charges for Services Revenues
2013 - 2017
(In Millions)

<table>
<thead>
<tr>
<th>Year</th>
<th>Charges for Services</th>
</tr>
</thead>
<tbody>
<tr>
<td>2013</td>
<td>$17.6</td>
</tr>
<tr>
<td>2014</td>
<td>$17.6</td>
</tr>
<tr>
<td>2015</td>
<td>$18.4</td>
</tr>
<tr>
<td>2016</td>
<td>$18.8</td>
</tr>
<tr>
<td>2017</td>
<td>$18.8</td>
</tr>
</tbody>
</table>

Charges for Services Projection
2018 - 2022

<table>
<thead>
<tr>
<th>Year</th>
<th>Charges for Services</th>
</tr>
</thead>
<tbody>
<tr>
<td>2018</td>
<td>$18.3</td>
</tr>
<tr>
<td>2019</td>
<td>$18.4</td>
</tr>
<tr>
<td>2020</td>
<td>$18.5</td>
</tr>
<tr>
<td>2021</td>
<td>$18.6</td>
</tr>
<tr>
<td>2022</td>
<td>$18.7</td>
</tr>
</tbody>
</table>

Intergovernmental

Casino Revenue

Beginning in 2012, each county in the state began to receive proceeds from casinos in Cleveland, Columbus and Toledo, Ohio. During 2013, a fourth casino was opened in Cincinnati, Ohio. In counties with a center city population of 80,000 or more, the county and city split the casino revenues. The 2017 actual casino collections were $3.1 million. The revenue estimate for 2018 is $3.0 million and remains at $3.0 million a year from 2019 – 2022.

Since this was a new source of General Fund revenue, pursuant to the 2010 - 2014 General Fund Financial Plan, the county anticipates earmarking these funds for community and economic development.

Local Government Fund

The Local Government Fund is a state tax sharing program with counties and municipalities in the State of Ohio. Locally determined formulas distribute these funds to the county and jurisdictions within the county. Each year, the state certifies an amount the county should receive based on the projection of state revenues.

In 2008, House Bill 119 was enacted tying Local Government Fund revenues to the collection of state general fund receipts. This meant that, if revenue collections are down at the state level, the counties receive less funding from this revenue source. Budget issues at the State of Ohio level have negatively impacted Local Government Fund receipts. Additionally, Ohio Revised Code population parameters for townships versus municipalities in the county may reduce the county General Fund portion of Local Government Funds.

With the adoption of the State of Ohio 2012 - 2013 Biennium budget, Local Government Funds were reduced 25% in the first year of the budget and 25% in the second year of the budget. This is a permanent loss of revenue and has impacted counties, cities, townships and other jurisdictions statewide. Beginning July 2013, Local Government Funds were distributed on a formula basis as determined by the State Legislature. The 2018 distribution is 1.66% of the state's General Fund revenues.
Intergovernmental (Continued)

Local Government Fund receipts have been budgeted and certified by the County Auditor at $7.6 million in 2018 and are estimated to remain at that level from 2019 – 2022.

Local Government Fund Revenues 2013 - 2017
(In Millions)

<table>
<thead>
<tr>
<th>Year</th>
<th>2013</th>
<th>2014</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Value</td>
<td>$7.2</td>
<td>$7.0</td>
<td>$7.7</td>
<td>$7.5</td>
<td>$7.6</td>
</tr>
</tbody>
</table>

Outlook: Since Local Governments Funds are based on the actual receipts that come into the State’s General Fund and are subject to the state budget, it is anticipated that slight growth will occur. The Governor’s state biennium budget for 2012 - 2013 reduced this revenue source by 50.0%. This was a permanent revenue loss to Montgomery County.

Other Intergovernmental Revenue 2013 – 2017
(In Millions)

<table>
<thead>
<tr>
<th>Year</th>
<th>2013</th>
<th>2014</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Value</td>
<td>$6.4</td>
<td>$7.1</td>
<td>$7.3</td>
<td>$7.5</td>
<td>$7.8</td>
</tr>
</tbody>
</table>

Other Intergovernmental Revenue Projection 2018-2022

<table>
<thead>
<tr>
<th>Year</th>
<th>2018</th>
<th>2019</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>Value</td>
<td>$8.2</td>
<td>$8.2</td>
<td>$8.3</td>
<td>$8.3</td>
<td>$7.2</td>
</tr>
</tbody>
</table>

Input: In 2014, receipts ended the year at $5.7 million, a drop of $0.9 million from 2013. For 2015, collections were $4.9 million, down $0.9 million and during 2016 receipts totaled $4.6 million, another drop of $0.3 million. Receipts for 2017 increased for the first time in

Investment Income

In 2014, receipts ended the year at $5.7 million, a drop of $0.9 million from 2013. For 2015, collections were $4.9 million, down $0.9 million and during 2016 receipts totaled $4.6 million, another drop of $0.3 million. Receipts for 2017 increased for the first time in
five years as reinvestment rates began to rise and totaled $5.3 million for an increase of $0.7 million or 15.4% from 2016.

With the economic crisis and slow rebound, the Federal Reserve continued to maintain an unprecedented low lending rate, thus impacting the short term nature of county investments. However, during 2017, the federal funds rate began to rise and Investment Income began to increase over the historic lows of the last few years. Investment Income is estimated at $6.5 million for 2018 as short-term investment income receipts are anticipated to grow as the federal funds rate is increased resulting in a $1.2 million increase over 2017. The growth continues in 2019 with a 17.6% or $1.1 million increase and 2020 is projected at a 7.3% or $0.6 million increase. 2021 results in 5.5% or $0.5 million increase and 2022 is projected to grow by 4.8% or $0.4 million from the prior year. This revenue source is extremely volatile and is impacted quickly with the fluctuations in the federal funds rate on both short term income and long term investments.

### Investment Income Revenues 2013-2017 (In Millions)

<table>
<thead>
<tr>
<th>Year</th>
<th>2013</th>
<th>2014</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Income</td>
<td>$6.6</td>
<td>$5.7</td>
<td>$4.9</td>
<td>$4.6</td>
<td>$5.3</td>
</tr>
</tbody>
</table>

The total General Fund investment income estimate includes receipts from the Sheriff and the Clerk of Courts as well as the investment pool managed by the County Treasurer. The 2019 - 2022 forecasts assume the following:

<table>
<thead>
<tr>
<th>Year</th>
<th>2019</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>Income</td>
<td>$6.5</td>
<td>$7.6</td>
<td>$8.1</td>
<td>$8.6</td>
</tr>
</tbody>
</table>

### Investment Income Estimate (In Millions)

<table>
<thead>
<tr>
<th>Description</th>
<th>2019</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>Estimated Treasury Balance</td>
<td>$554.0</td>
<td>$554.0</td>
<td>$554.0</td>
<td>$554.0</td>
</tr>
<tr>
<td>Estimated Investment Income</td>
<td>$7.6</td>
<td>$8.1</td>
<td>$8.6</td>
<td>$9.0</td>
</tr>
<tr>
<td>Coupon Income</td>
<td>1.50%</td>
<td>1.50%</td>
<td>1.50%</td>
<td>1.50%</td>
</tr>
<tr>
<td>Percent for the General Fund</td>
<td>92.2%</td>
<td>92.2%</td>
<td>92.2%</td>
<td>92.2%</td>
</tr>
</tbody>
</table>

**Outlook:** The future of Investment Income continues to remain volatile. Recently however with higher reinvestment rates of federal funds the portfolio is projected to show modest growth. State law limits counties in Ohio to investment terms and for investments that are mainly in government securities.
**General Fund Projection**

**Miscellaneous Revenues**

This category fluctuates often because it contains revenue sources that are not stable, such as unclaimed funds and refunds. Also reported in this category are fines and forfeitures, rentals, capital asset sale proceeds, settlement proceeds, donations and contributions, licenses and miscellaneous charges.

**Other Revenue**

**Human Services Levy Transfer**

Transferred from other county funds, the Human Services Levy is a combination of two levies that fund social services countywide including Criminal Justice Council, Incarcerated Medical, Juvenile Court and Public Assistance Mandated Share. The projection is set at $3.3 million 2018-2022.

**Inter-County Agreements**

This category includes revenue agreements among county departments for various services and includes: Administrative Services for parks and grounds maintenance, Non-Departmental for guardianship services for Probate Court, and Prosecutor’s office for forensic monitoring of defendants and reimbursement of costs for the child protection unit. Also included is revenue received for the IV-D Program by the Juvenile and Domestic Relations courts and the Clerk of Courts for the effective establishment and enforcement of child support orders. The Common Pleas Court receives revenue in support of Criminal Justice Services. Additionally, a loan repayment of $0.5 million is included for the Regional Dispatch Center. The projection is $3.8 million for 2018-2019, $3.9 million for 2020, and $4.0 million for 2021-2022.

**Expenditure Assumptions**

The 2018 Projected Budget of $154.7 million is an increase of $4.5 million or 3.0% from the 2017 Adopted Budget.

**Projected Expenses**

$154.7 Million

**Salary and Wages**

Salary line items include elected officials, salaried, hourly, part-time, seasonal, special and overtime costs. The projections for all salary and wage items for 2018 reflect a 2.0% increase due to statutory changes for elected officials and a 2.5% increase in salary and hourly compensation line items. The salary projections for the remaining years are: 2.5% for 2019, 6.3% for 2020, a reduction of 3.5% for 2021 and 0.0% increase for 2022. For 2018, there are 1,301 positions budgeted in the General Fund. This includes 1,261 full-time, 25 part-time, 6 seasonal and 9 special positions.

**Salary and Wages Expense**

2013 - 2017

(In Millions)
**Fringe Benefits**

The county budgets fringe benefits on the actual costs of each employee. Budgeted fringe benefit line items include FICA, Health Insurance Premiums (budgeted on filled positions only), Life Insurance, Ohio Public Employee Retirement System (OPERS), Waiver Payments, Family Medical Leave Act (FMLA) and Workers’ Compensation. The employer share of OPERS is 14.0% of actual salaries for county personnel and 18.1% for law enforcement personnel. For 2018, Fringe Benefits are budgeted at 35.7% of total salary costs.

It is anticipated that health insurance costs will continue to rise based on increased medical, hospital and prescription drug costs. The county is self-insured and is striving to manage the rising cost of healthcare for employees and families. For this projection, health insurance is anticipated to increase 7.3% during 2018, 10.0% for 2019 – 2020 and 8.0% annually for 2021 - 2022. The county has implemented strategies based on the work of the Benefits Task Force, including the creation of a high deductible health insurance plan with a health savings account. These strategies place emphasis on wellness, wellness incentives and plan design changes to mitigate unsustainable costs for county health insurance. Fringe Benefit line items, other than health insurance premiums, are budgeted to increase 3.3% in 2018, 2.5% in 2019, 6.0% in 2020, decrease 3.3% for 2021 and 0.0% increase in 2022.

**Capital Outlays**

Annually, General Fund departments request various replacement capital line items through the yearly appropriation process. Funding awarded in prior years was for existing lease payments, replacement equipment, computers, vehicles and other one-time requests. The funding for replacement capital has been reinstated and $2.2 million is projected for 2018. For the remaining years, $1.2 million is projected for 2019, no replacement capital for 2020 and $1.2 million each year for 2021 – 2022 in replacement capital is anticipated.

**Community Programs**

The Community Programs were created as a component of the 1990 - 1999 General Fund Ten Year Plan. Funding was provided at various levels during the years for Arts,
ED/GE Program and Affordable Housing. In 2008, as a budget balancing strategy, the programs were discontinued in the General Fund and funded with one-time dollars. In addition, the Affordable Housing component was discontinued. With the advent of Casino revenues, the programs were reinstated at $2.5 million (Arts $0.5 million and ED/GE $2.0 million) in the 2014 General Fund Adopted Budget. The 2018 projection includes $2.5 million for the Community Programs but is suspended for the 2019 – 2022 projection.

Debt Service

This category includes annual debt service for a 2013 General Obligation bond issue of $18.5 million for the construction of the new Juvenile Justice Center which matures in 2024. The 2013 issue replaced a 2005 bond issue which was refunded for Montgomery County. The General Fund debt service payment obligation is $2.6 million for 2018-2022 and is 1.7% of the total 2018 General Fund Projection. Debt Service numbers within this projection reflect actual costs per bond amortization schedules.

Operating Expenses

This category includes special fringe benefits, operating supplies, training and travel, contingencies, rentals, aid to governments and miscellaneous expenses. For 2018 there is a 3.6% or $0.4 million decrease from the 2017 Adopted Budget and a 0.3% annual increase from 2019-2022.

Contingency funds are set aside each year to cover emergencies for the General Fund (by law, contingencies can be only 3.0% of the budget.) This line item is budgeted at $1.25 million per year for 2019-2022. The policy of the Board of County Commissioners is to use contingencies only in cases where an appropriation increase is not accommodated by an increase in revenues.

<table>
<thead>
<tr>
<th>Year</th>
<th>2018</th>
<th>2019</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>$10.0</td>
<td>$10.0</td>
<td>$10.0</td>
<td>$10.0</td>
<td>$10.0</td>
<td></td>
</tr>
<tr>
<td>0.3%</td>
<td>0.3%</td>
<td>0.3%</td>
<td>0.3%</td>
<td>0.3%</td>
<td></td>
</tr>
</tbody>
</table>
GENERAL FUND PROJECTION

Operating Subsidies

Included here are operating subsidies to other county funds or external agencies. This category is comprised of subsidies for the Animal Control, Data Integration and Analysis and the Regional Crime Lab (operating and building subsidies). Subsidies are projected to increase by 2.0% in 2019, 2.5% for 2020 and no increase for 2021 – 2022.

Operating Transfers

This funding category includes operating transfers to other county funds. Examples include: Administrative Services Building Transfers (Reibold Building and DayMont Courts Building), Building Depreciation Transfer and Investment Income Distributions to the Solid Waste Fund.

Historically, the annual county capital improvement program (CIP) was funded in the amount of $500,000 for General Fund departments and agencies. For 2018-2022, the CIP program will remain unfunded until such time that the General Fund receipts are sufficient to restore this program.

In 1995, the Board of County Commissioners adopted a program to “fund” depreciation on county buildings that are dependent on the county’s General Fund for improvements. An analysis was performed using the county’s property records and the fixed asset system to determine the amount which should be set aside annually for each building. Given the age of the county’s infrastructure and the uncertainty of available funds in the future, this transfer assured that building infrastructure needs would be met on an annual basis in conjunction with the development of the five year building depreciation plan. The program has been budgeted at $2.4 million for 2018 - 2019 and is suspended during 2020 - 2022.

Development Services

During the General Fund Financial Planning Process, a high importance was placed on the funding of economic development within the county. The committee affirmed the following:

“It was the firm conclusion of the committee members that ongoing fiscal stability for the county will not be achieved until the economy of Montgomery County and the Dayton region rebounds. It is therefore critical, and members believe, that the county continues to play an important role in economic development and that this priority is reflected in the General Fund budget.”

Professional Services

This category includes services for consultants, engineers, legal services, judicial service fees, costs of insurance, maintenance and repair services as well as other professional service fees. This general category is expected to have an overall 1.0% inflationary increase in 2019, 4.9% for 2020, 1.0% for 2021 and 1.1% for 2022.

The expenditure category also includes the cost of Assigned Counsel for indigent individuals charged with violations of state law in the Common Pleas Court, Court of Appeals, the County Municipal Court, Domestic Relations Court, Juvenile Court and the five Municipal Courts (Dayton, Kettering, Miamisburg, Oakwood and Vandalia).

Incarcerated medical costs are also budgeted in this area, which are medical expenses for prisoners in county custody who are charged under state statute and housed at the county jail and the Juvenile Detention Center.

Professional Services Expenses

2013 - 2017
(In Millions)

<table>
<thead>
<tr>
<th>Year</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>2013</td>
<td>$16.1</td>
</tr>
<tr>
<td>2014</td>
<td>$17.4</td>
</tr>
<tr>
<td>2015</td>
<td>$17.7</td>
</tr>
<tr>
<td>2016</td>
<td>$17.3</td>
</tr>
<tr>
<td>2017</td>
<td>$18.3</td>
</tr>
</tbody>
</table>
Public Assistance - General Fund

This category encompasses public assistance mandated share, child support obligation, soldiers’ relief allowance and group home funding through the Juvenile Court.

The increase in public assistance mandated share is capped by the state at 5.0% with $2.5 million included in the 2018 projection. The assumption for the General Fund share of the Child Support Program is $2.6 million in 2018 as the county is obligated by law to fund 34.0% of the child support program locally. Group Home funding through the Juvenile Court is $0.9 million for 2018.

The Soldiers’ Relief Allowance line item covers general relief for veterans’ assistance and is budgeted at $0.8 million each year.

Public Assistance expenditures are budgeted at $6.8 million for 2018 and reflects growth of 1.5% for 2019-2022.

Utilities

This line item includes electricity, gas, water, wellfield protection charge, sewer, waste disposal, external telephone charges and other utilities for County building operations. The projection includes a 2.4% increase in utility costs for 2019 and a 0.0% increase from 2020 - 2022.
### B. ENGINEER - ROAD AUTO & GAS

#### FIVE - YEAR FINANCIAL PROJECTION

<table>
<thead>
<tr>
<th></th>
<th>2018 Adopted</th>
<th>2019 Projected</th>
<th>2020 Projected</th>
<th>2021 Projected</th>
<th>2022 Projected</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Beginning Unencumbered Cash Balance</strong></td>
<td>$10,861,729</td>
<td>$10,972,625</td>
<td>$11,778,874</td>
<td>$12,647,772</td>
<td>$13,446,439</td>
</tr>
<tr>
<td><strong>Revenues</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Taxes</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Motor Vehicle Tax - Permissive</td>
<td>$4,200,000</td>
<td>$6,200,000</td>
<td>$6,200,000</td>
<td>$6,200,000</td>
<td>$6,200,000</td>
</tr>
<tr>
<td>Motor Vehicle Fuel Tax</td>
<td>2,320,100</td>
<td>2,320,132</td>
<td>2,320,100</td>
<td>2,320,100</td>
<td>2,320,100</td>
</tr>
<tr>
<td>Motor Vehicle License Tax</td>
<td>5,200,000</td>
<td>5,229,000</td>
<td>5,229,000</td>
<td>5,229,000</td>
<td>5,229,000</td>
</tr>
<tr>
<td>Fines-Highway Cases-Road Auto &amp; Gas</td>
<td>332,000</td>
<td>327,073</td>
<td>332,000</td>
<td>332,000</td>
<td>332,000</td>
</tr>
<tr>
<td>Investment Income Distribution</td>
<td>100,000</td>
<td>100,000</td>
<td>100,000</td>
<td>115,000</td>
<td>115,000</td>
</tr>
<tr>
<td>Reimbursements</td>
<td>1,051,440</td>
<td>945,001</td>
<td>986,441</td>
<td>986,441</td>
<td>986,441</td>
</tr>
<tr>
<td>Plat and Site Fees</td>
<td>100,000</td>
<td>96,741</td>
<td>95,000</td>
<td>95,001</td>
<td>95,002</td>
</tr>
<tr>
<td>Other Revenues</td>
<td>121,423</td>
<td>35,140</td>
<td>35,689</td>
<td>35,501</td>
<td>35,002</td>
</tr>
<tr>
<td><strong>Revenues Total</strong></td>
<td>$13,424,963</td>
<td>$15,253,086</td>
<td>$15,298,229</td>
<td>$15,313,043</td>
<td>$15,312,545</td>
</tr>
<tr>
<td><strong>Expenditures</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Salary and Wages</strong></td>
<td>$6,105,340</td>
<td>$6,105,340</td>
<td>$6,105,340</td>
<td>$6,105,340</td>
<td>$6,105,340</td>
</tr>
<tr>
<td>Fringe Benefits</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Health Insurance</td>
<td>1,041,231</td>
<td>1,145,354</td>
<td>1,259,890</td>
<td>1,385,878</td>
<td>1,524,466</td>
</tr>
<tr>
<td>Other Fringe Benefits</td>
<td>216,642</td>
<td>218,808</td>
<td>220,997</td>
<td>223,206</td>
<td>227,894</td>
</tr>
<tr>
<td>PERS Retirement</td>
<td>823,828</td>
<td>823,828</td>
<td>823,828</td>
<td>823,828</td>
<td>823,828</td>
</tr>
<tr>
<td><strong>Total Salary and Fringe Benefits</strong></td>
<td>$8,187,041</td>
<td>$8,293,331</td>
<td>$8,410,054</td>
<td>$8,538,253</td>
<td>$8,681,528</td>
</tr>
<tr>
<td>Capital Outlays</td>
<td>407,000</td>
<td>621,000</td>
<td>626,000</td>
<td>621,000</td>
<td>621,000</td>
</tr>
<tr>
<td>Construction and Improvements</td>
<td>1,929,000</td>
<td>2,600,000</td>
<td>2,645,000</td>
<td>2,645,000</td>
<td>2,745,000</td>
</tr>
<tr>
<td>Debt Service</td>
<td>434,846</td>
<td>425,915</td>
<td>424,412</td>
<td>434,176</td>
<td>434,176</td>
</tr>
<tr>
<td>Intergovernmental</td>
<td>58,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>21,000</td>
<td>22,500</td>
<td>22,500</td>
<td>22,500</td>
<td>22,500</td>
</tr>
<tr>
<td>Operating Expenses</td>
<td>1,582,130</td>
<td>1,778,717</td>
<td>1,595,991</td>
<td>1,548,073</td>
<td>1,503,873</td>
</tr>
<tr>
<td>Professional Services</td>
<td>574,750</td>
<td>546,124</td>
<td>546,124</td>
<td>546,124</td>
<td>419,521</td>
</tr>
<tr>
<td>Utilities</td>
<td>120,300</td>
<td>159,250</td>
<td>159,250</td>
<td>159,250</td>
<td>115,400</td>
</tr>
<tr>
<td><strong>Expenditures Total</strong></td>
<td>$13,314,067</td>
<td>$14,446,837</td>
<td>$14,429,331</td>
<td>$14,514,376</td>
<td>$14,542,998</td>
</tr>
<tr>
<td><strong>Revenue Over/(Under) Expenditures</strong></td>
<td>$110,896</td>
<td>$806,249</td>
<td>$868,898</td>
<td>$798,667</td>
<td>$769,546</td>
</tr>
<tr>
<td><strong>Projected Ending Unencumbered Cash Balance</strong></td>
<td>$10,972,625</td>
<td>$11,778,874</td>
<td>$12,647,772</td>
<td>$13,446,439</td>
<td>$14,215,985</td>
</tr>
</tbody>
</table>
**Revenue Assumptions**

Most major revenue categories are forecasted by incorporating reimbursements to be received based on projected costs of projects and historical data.

**Motor Vehicle License Tax - Permissive**

These fees are distributed based on registrations. Current fees total $15.00 per license plate that will increase to $20 beginning 2019 with a small administrative charge being applied by the state. Permissive tax fees are divided among county, townships and municipalities. The projected amounts can vary based on reclassifications into the project fund necessary to provide funding for major projects.

**Motor Vehicle Fuel Tax**

The fees received from this tax are charged on the sale of each gallon of gasoline sold in the State of Ohio. A portion of these funds is dedicated to County Engineers and is distributed equally to all 88 counties.

**Motor Vehicle License Tax**

These are the fees charged for the registration of motor vehicles in the State of Ohio. The fee is $20.00 per license plate on passenger cars. License fees for other vehicles vary based upon use, weight, etc. The use of license fee revenue is limited to the maintenance, repair and construction of public roads and bridges. Distribution of motor vehicle license taxes is mandated by Section 4501.04 of the Ohio Revised Code as follows:

- 47% Distributed to counties based on total motor vehicle registrations in each county.
- 5% Distributed equally to all 88 counties.
- 9% Distributed to all 88 counties based on the ratio of miles of county roads in each county to the total mileage of all county roads in the State of Ohio.

- 34% Distributed to counties based on location of registration of the vehicle in the county. Statewide, this distribution is approximately 70% to municipalities and 30% to counties.

- 5% Distributed to townships based on the ratio of miles of township roads in each township to the total mileage of all township roads in Ohio.

**Reimbursements**

Payments are received from the State of Ohio, the federal government and other local jurisdictions to reimburse the Road Auto and Gas (A&G) Fund for expenditures related to maintenance and construction projects. These projects may take up to five years and be reimbursed at the end of the project. Reimbursement Revenue is based on projected completion and costs of scheduled projects.

**Expenditure Assumptions**

Salary projections include increases of 0.0% for 2018, and no additional increases are foreseen due to projecting changes for union contract renewals and an offset for attrition due to anticipated retirements.

Fringe Benefits include the assumption that health insurance costs are anticipated to continue to rise based on increased medical, hospital and prescription drug costs. This projection includes a 10.0% annual increase. Other fringe benefits are projected to increase by 1.0% in 2019, 1.0% in 2020 - 2021 and 2.1% for 2022.

Operating Expenses are projected to decrease each year beginning 2020 pending fund balance improvements and/or revenue increases.

Capital Outlays are budgeted at $407,000 for 2018 and increase to $621,000 for 2019, $626,000 for 2020 and $621,000 for 2021 - 2022.
## C. ENVIRONMENTAL SERVICES - WASTEWATER SYSTEM
### FIVE-YEAR FINANCIAL PROJECTION
#### 2018 - 2022

<table>
<thead>
<tr>
<th></th>
<th>2018</th>
<th>2019</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Beginning Unencumbered Cash Balance</strong></td>
<td>$12,673,828</td>
<td>$16,386,726</td>
<td>$17,538,504</td>
<td>$18,246,006</td>
<td>$19,324,101</td>
</tr>
<tr>
<td><strong>Revenues</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Service Charge</td>
<td>$11,689,411</td>
<td>$12,344,018</td>
<td>$13,035,283</td>
<td>$13,765,259</td>
<td>$14,536,113</td>
</tr>
<tr>
<td>Volume Charge</td>
<td>34,870,161</td>
<td>36,822,890</td>
<td>38,884,972</td>
<td>41,062,530</td>
<td>43,362,032</td>
</tr>
<tr>
<td>Other Revenue</td>
<td>1,695,105</td>
<td>1,730,702</td>
<td>1,777,431</td>
<td>1,821,867</td>
<td>1,865,592</td>
</tr>
<tr>
<td><strong>Revenues Total</strong></td>
<td>$48,254,677</td>
<td>$50,897,610</td>
<td>$53,697,686</td>
<td>$56,649,656</td>
<td>$59,763,737</td>
</tr>
<tr>
<td><strong>Expenditures</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Salaries and Wages</td>
<td>$7,604,278</td>
<td>$7,756,364</td>
<td>$7,911,491</td>
<td>$8,069,721</td>
<td>$8,231,115</td>
</tr>
<tr>
<td><strong>Fringe Benefits</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Health Insurance</td>
<td>1,751,334</td>
<td>1,926,467</td>
<td>2,119,114</td>
<td>2,331,026</td>
<td>2,564,128</td>
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<tr>
<td>Other Insurance</td>
<td>290,986</td>
<td>298,261</td>
<td>305,717</td>
<td>313,360</td>
<td>321,194</td>
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<tr>
<td>PERS Retirement</td>
<td>1,062,114</td>
<td>1,085,891</td>
<td>1,107,609</td>
<td>1,129,761</td>
<td>1,152,356</td>
</tr>
<tr>
<td><strong>Total Salary and Fringe Benefits</strong></td>
<td>$10,708,712</td>
<td>$11,066,983</td>
<td>$11,443,931</td>
<td>$11,843,867</td>
<td>$12,268,793</td>
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<tr>
<td>Capital Fund Transfer</td>
<td>5,313,078</td>
<td>9,700,000</td>
<td>11,750,000</td>
<td>13,750,000</td>
<td>9,750,000</td>
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<tr>
<td>Capital Outlays</td>
<td>449,196</td>
<td>903,192</td>
<td>1,083,831</td>
<td>1,300,596</td>
<td>1,339,614</td>
</tr>
<tr>
<td>Debt Service</td>
<td>5,001,616</td>
<td>4,713,597</td>
<td>4,982,279</td>
<td>4,592,610</td>
<td>10,155,963</td>
</tr>
<tr>
<td>Operating Expenses</td>
<td>2,959,175</td>
<td>2,959,175</td>
<td>2,959,175</td>
<td>2,959,175</td>
<td>2,959,175</td>
</tr>
<tr>
<td>Professional Services</td>
<td>2,997,189</td>
<td>2,997,189</td>
<td>2,997,189</td>
<td>2,997,189</td>
<td>2,997,189</td>
</tr>
<tr>
<td><strong>Utilities</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Purchased Sewer - Dayton</td>
<td>10,234,163</td>
<td>10,449,080</td>
<td>10,731,206</td>
<td>10,999,486</td>
<td>11,263,473</td>
</tr>
<tr>
<td>Purchased Sewer - Greene County</td>
<td>3,600,000</td>
<td>3,600,000</td>
<td>3,600,000</td>
<td>3,600,000</td>
<td>3,600,000</td>
</tr>
<tr>
<td>Other Utilities</td>
<td>2,278,650</td>
<td>2,335,616</td>
<td>2,394,007</td>
<td>2,453,857</td>
<td>2,515,203</td>
</tr>
<tr>
<td>Sludge Disposal</td>
<td>1,000,000</td>
<td>1,021,000</td>
<td>1,048,567</td>
<td>1,074,781</td>
<td>1,100,576</td>
</tr>
<tr>
<td><strong>Expenditures Total</strong></td>
<td>$44,541,779</td>
<td>$49,745,832</td>
<td>$52,990,184</td>
<td>$55,571,561</td>
<td>$57,949,987</td>
</tr>
<tr>
<td><strong>Revenue Over / (Under) Expenditures</strong></td>
<td>$3,712,898</td>
<td>$1,151,778</td>
<td>$707,502</td>
<td>$1,078,095</td>
<td>$1,813,750</td>
</tr>
<tr>
<td><strong>Projected Ending Unencumbered Cash Balance</strong></td>
<td>$16,386,726</td>
<td>$17,538,504</td>
<td>$18,246,006</td>
<td>$19,324,101</td>
<td>$21,137,851</td>
</tr>
</tbody>
</table>
**Revenue Assumptions**

Billing charges are separated into two classifications: Service Charges (Meter and Capital) and Volume Charges (Single-Family Residential and All Other Volume Charge). The Daily Service Charge is a minimum fee paid by each customer. This charge is related to customer service expenses such as billing and meter reading. The Daily Capital Charge is for capital needs to improve service delivery and wastewater system reinvestment of buried and above-ground infrastructure. The Volume Charge (Single-Family and All Other) represents the cost of treating wastewater per 1,000 cubic feet (c.f.) per quarter; the purchase of sewer treatment service from the City of Dayton and Greene County; maintenance of the wastewater collection system; and wastewater treatment costs at the county’s two plants.

A Capital Charge and Structure Study was completed in 2017 to determine future revenue and rate requirements. A five year rate program (2018-2022) to replace the aging infrastructure was approved in December of 2017.

Consumption is projected based on historical sewer consumption. Sewer consumption is projected to decrease due to no significant expected increase in customers and the continued trend of decreases in residential consumption. Sewer consumption is approximately 92.6% of water consumption levels, which are also based on historical usage.

Other Revenue, which include revenues from sewer connection fees and space rentals, are adjusted for inflation using estimates supplied by Global Insights.

**Expenditure Assumptions**

Salaries are projected to increase by 2.0% annually for 2019-2022. Fringe benefits include FICA, Health Insurance Premiums, Life Insurance, Ohio Public Employee Retirement System (OPERS), Waiver Payments, Family Medical Leave, and Workers’ Compensation. The employer share of OPERS is 14.0% of actual salaries. Health Insurance is inflated 10.0% annually for 2019-2022.

Capital Fund Transfer includes expenditures for system capital improvement and vehicle replacement. This is expected to be $5.3 million for 2018, $9.7 million for 2019, $11.8 million for 2020, $13.8 million for 2021 and $9.8 million for 2022.

Capital Outlays includes expenditures for equipment that exceeds $1,000. This line item will be based on needs but is expected to be $0.9 million for 2019, 1.0 million for 2020, $1.3 million for 2021 and 2022.

Debt service includes current bond/loan agreements with Ohio Water Development Authority, Ohio Public Works Commission and private investors.

Operating Expenses and Professional Services will remain flat for 2019-2022. Utilities are inflated 2.5% for 2018-2022.

The Operating Expenses category is comprised of supplies such as fuel, vehicle parts, road repair materials and replacement piping.

Professional Services include maintenance contracts, pre-employment testing, communication fees and insurance. Sludge Disposal is handled by an outside contract, per the agreement with the contractor.

The Purchased Sewer-Dayton (sewer treatment service) line is inflated based upon CPI with the City of Dayton. Costs from the City of Dayton are expected to increase by the CPI annually at 2.1% for 2019, 2.7% for 2020, 2.5% for 2021 and 2.4% for 2022. The cost of Purchased Sewer-Greene County line is expected to remain constant for 2019-2022. The current contract with Greene County for cost sharing of expenses of the Sugarcreek Wastewater Treatment Plant is based on actual expenses. In 2018, the county will have expenses of $3.6 million for purchased sewer treatment services from Greene County.
## D. ENVIRONMENTAL SERVICES - SOLID WASTE SYSTEM
### FIVE - YEAR FINANCIAL PROJECTION
#### 2018 - 2022

<table>
<thead>
<tr>
<th>Year</th>
<th>2018 Adopted</th>
<th>2019 Projected</th>
<th>2020 Projected</th>
<th>2021 Projected</th>
<th>2022 Projected</th>
</tr>
</thead>
<tbody>
<tr>
<td>Beginning Unencumbered Cash Balance</td>
<td>$6,615,089</td>
<td>$7,222,505</td>
<td>$9,481,229</td>
<td>$11,318,854</td>
<td>$12,723,306</td>
</tr>
<tr>
<td><strong>Revenues</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Annual Property Charges</td>
<td>$10,000,000</td>
<td>$10,000,000</td>
<td>$10,000,000</td>
<td>$10,000,000</td>
<td>$10,000,000</td>
</tr>
<tr>
<td><strong>Tipping Fees</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash Customer Tipping Fees</td>
<td>$1,803,116</td>
<td>$1,800,000</td>
<td>$1,800,000</td>
<td>$1,800,000</td>
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<tr>
<td>Government Tipping Fees</td>
<td>$2,488,729</td>
<td>$2,400,000</td>
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<td>$2,400,000</td>
<td>$2,400,000</td>
</tr>
<tr>
<td>Industrial Tipping Fees</td>
<td>$627,675</td>
<td>$550,000</td>
<td>$550,000</td>
<td>$550,000</td>
<td>$550,000</td>
</tr>
<tr>
<td>Private Hauler Tipping Fees</td>
<td>$7,168,192</td>
<td>$6,900,000</td>
<td>$6,900,000</td>
<td>$6,900,000</td>
<td>$6,900,000</td>
</tr>
<tr>
<td>Tire Tipping Fees</td>
<td>$50,000</td>
<td>$50,000</td>
<td>$50,000</td>
<td>$50,000</td>
<td>$50,000</td>
</tr>
<tr>
<td>Transloading Tipping Fees</td>
<td>$1,140,000</td>
<td>$1,000,000</td>
<td>$1,000,000</td>
<td>$1,000,000</td>
<td>$1,000,000</td>
</tr>
<tr>
<td>Investment Income</td>
<td>$250,000</td>
<td>$200,000</td>
<td>$200,000</td>
<td>$200,000</td>
<td>$200,000</td>
</tr>
<tr>
<td>Other Revenue</td>
<td>$92,000</td>
<td>$116,000</td>
<td>$116,000</td>
<td>$116,000</td>
<td>$116,000</td>
</tr>
<tr>
<td><strong>Revenues Total</strong></td>
<td>$23,619,712</td>
<td>$23,016,000</td>
<td>$23,016,000</td>
<td>$23,016,000</td>
<td>$23,016,000</td>
</tr>
<tr>
<td><strong>Expenditures</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Salaries and Wages</td>
<td>$3,954,399</td>
<td>$4,033,487</td>
<td>$4,114,157</td>
<td>$4,196,440</td>
<td>$4,280,369</td>
</tr>
<tr>
<td><strong>Fringe Benefits</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Health Insurance</td>
<td>$835,821</td>
<td>$919,403</td>
<td>$1,011,343</td>
<td>$1,112,478</td>
<td>$1,223,726</td>
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<tr>
<td>Other Insurance</td>
<td>$133,258</td>
<td>$136,589</td>
<td>$140,004</td>
<td>$143,504</td>
<td>$147,092</td>
</tr>
<tr>
<td>PERS Retirement</td>
<td>$553,619</td>
<td>$564,688</td>
<td>$575,982</td>
<td>$587,502</td>
<td>$599,252</td>
</tr>
<tr>
<td><strong>Total Salary and Fringe Benefits</strong></td>
<td>$5,477,097</td>
<td>$5,654,168</td>
<td>$5,841,486</td>
<td>$6,039,923</td>
<td>$6,250,438</td>
</tr>
<tr>
<td>Capital Outlays</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Capital Outlays</td>
<td>$15,000</td>
<td>$20,000</td>
<td>$20,000</td>
<td>$20,000</td>
<td>$20,000</td>
</tr>
<tr>
<td>Mobile Equipment Replacement</td>
<td>$750,000</td>
<td>$750,000</td>
<td>$750,000</td>
<td>$750,000</td>
<td>$750,000</td>
</tr>
<tr>
<td><strong>Capital Outlays</strong></td>
<td>$2,000,000</td>
<td>$2,000,000</td>
<td>$2,000,000</td>
<td>$2,000,000</td>
<td>$2,000,000</td>
</tr>
<tr>
<td>Capital Fund Transfer</td>
<td>$260,000</td>
<td>$265,200</td>
<td>$270,504</td>
<td>$275,914</td>
<td>$281,432</td>
</tr>
<tr>
<td>Yard Waste/Tire Recycle</td>
<td>$3,694,353</td>
<td>$3,247,824</td>
<td>$3,312,780</td>
<td>$3,379,036</td>
<td>$3,446,616</td>
</tr>
<tr>
<td>Contractor Hauling</td>
<td>$383,394</td>
<td>$372,281</td>
<td>$373,281</td>
<td>$373,981</td>
<td>$374,200</td>
</tr>
<tr>
<td>Debt Service</td>
<td>$427,000</td>
<td>$400,000</td>
<td>$408,000</td>
<td>$416,160</td>
<td>$424,483</td>
</tr>
<tr>
<td>Fuel (County Haul &amp; Off Road Vehicles)</td>
<td>$226,078</td>
<td>$230,600</td>
<td>$235,212</td>
<td>$239,916</td>
<td>$244,714</td>
</tr>
<tr>
<td>Indirect Costs</td>
<td>$1,564,984</td>
<td>$1,589,662</td>
<td>$1,611,783</td>
<td>$1,630,847</td>
<td>$1,646,291</td>
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<tr>
<td>Professional Services</td>
<td>$389,951</td>
<td>$397,750</td>
<td>$405,705</td>
<td>$413,819</td>
<td>$422,096</td>
</tr>
<tr>
<td><strong>Expenditures Total</strong></td>
<td>$23,012,296</td>
<td>$20,757,276</td>
<td>$21,178,375</td>
<td>$21,611,548</td>
<td>$22,057,096</td>
</tr>
<tr>
<td>Revenue Over / (Under) Expenditures</td>
<td>$607,416</td>
<td>$2,258,724</td>
<td>$1,837,625</td>
<td>$1,404,452</td>
<td>$958,904</td>
</tr>
<tr>
<td><strong>Projected Ending Unencumbered Cash Balance</strong></td>
<td>$7,222,505</td>
<td>$9,481,229</td>
<td>$11,318,854</td>
<td>$12,723,306</td>
<td>$13,682,210</td>
</tr>
</tbody>
</table>
**Revenue Assumptions**

Tipping Fees are calculated based on 370,300 tons of regular waste received at $30.50 per ton and 190,000 tons of transloaded waste received annually in years 2018 – 2022 at $6.00 per ton. Also included in tipping fees is revenue from tires. Regular waste tonnage is projected to remain flat from 2018–2022. Transloading is a service that the district provides to private hauling firms. The private haulers tip waste, primarily commercial and industrial, and district staff load the waste into the private haulers’ long haul trucks for the private hauler to dispose of at a landfill. The transloading rate is at $6.00 per ton for the period 2018-2022. The In-District tipping fee rate and tire tipping fee rate remain flat at $30.50 per ton and $170 per ton, respectively, throughout the projection period of 2018-2022.

Annual Property Charges represent collections of the annual assessment on all improved property parcels in the district. There are several flat rates assessed to various residential and multi-family property classes. Assessment of commercial and industrial property is based on the size of the waste receptacle used for collection and the frequency of pick-up of that container. The basis of the projection through this period is primarily historical. Projections for this period assume no growth in improved properties, size of container or frequency of pickup.

The local decline in manufacturing and new home construction will continue to curb the amount of waste generated and processed.

Investment Income reflects the prior year cash balance at the average weighted yield of the county’s treasury. The interest rate assumed in this projection is 1.0%.

All Other Revenue includes reimbursements to the solid waste fund and refunds.

**Expenditure Assumptions**

Salaries and Fringe Benefits account for personnel associated with the transfer station operation. Salaries are inflated 2.5% for 2018 and 2.0% for 2019-2022. The employer share of OPERS is 14.0% of actual salaries. Health Insurance is inflated 10.0% annually for 2018-2022.

The Mobile Equipment Replacement Fund is a trustee held account for the replacement of large rolling stock equipment such as transfer trucks. A replacement schedule determines the annual payment and costs assigned.

For 2018, $2.0 million is budgeted for various capital projects at the Montgomery County Solid Waste District Transfer and Recycling Facility (MCSWDTRF). This Capital Improvement Project (CIP) fund will be used for major capital improvement projects like floor repairs, roof replacement, and tunnel repairs at the transfer station facilities.

Yard Waste/Tire Recycle includes disposal costs for tires and yard waste. The projection assumes that the county will receive 7,500 tons per year of yard waste. This is handled through a secondary waste contract. Tire disposal amounts to a smaller tonnage and is handled through a secondary waste contract. The outside vendor is environmentally beneficial as well as efficient.

Contractor Hauling represents the cost of hauling waste from transfer stations to the landfill by the private hauler. These costs are projected 10% higher for 2018 due to new landfill contracts to be negotiated as current contracts are scheduled for renewal. Landfill costs will decrease in 2019 by 26.7% due to new contract. For 2020-2022 these costs are inflated at 2.0%.

Debt Service accounts for the cost of current outstanding debt for the transfer stations. New debt of $4.5 million in the form of Solid Waste Revenue Bonds was issued in October 2010 to fund the major capital projects planned at the MCSWDTRF.

Fuel costs for 2019 will decrease by 6.3% and are inflated 2.0% throughout the projection period of 2020 through 2022.

Indirect Costs are for services provided to the Solid Waste functions of the Environmental Services Department by General Fund activities of the county. These services are not billed directly, but charged back to the department through the annual cost allocation plan prepared for the county.

Operating Expenses account for all other costs to the system not specifically itemized, e.g. spare parts and general supplies.

Professional Services projections are inflated by 2.0% for the period of 2018-2022.

Landfill costs are projected 10% higher for 2018 due to new landfill contracts to be negotiated as current
contracts are scheduled for renewal. For 2019-2022 these costs are inflated by at 2.0%.

Utilities include expenses for water, wastewater, electricity and natural gas for transfer station operations. The projections are inflated by 3.0%.
### E. ENVIRONMENTAL SERVICES - WATER SYSTEM
#### FIVE-YEAR FINANCIAL PROJECTION
##### 2018 - 2022

<table>
<thead>
<tr>
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<th>2018</th>
<th>2019</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
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<tr>
<td><strong>Beginning Unencumbered Cash Balance</strong></td>
<td>$9,360,849</td>
<td>$9,460,850</td>
<td>$11,340,804</td>
<td>$13,189,143</td>
<td>$15,054,309</td>
</tr>
<tr>
<td><strong>Revenues</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>Service Charge</td>
<td>$8,000,194</td>
<td>$8,754,672</td>
<td>$9,392,136</td>
<td>$10,074,883</td>
<td>$10,807,122</td>
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<td>Volume Charge</td>
<td>30,273,008</td>
<td>32,745,917</td>
<td>34,730,098</td>
<td>36,836,328</td>
<td>39,072,456</td>
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<tr>
<td>Wellfield Charge</td>
<td>867,053</td>
<td>867,990</td>
<td>886,905</td>
<td>908,641</td>
<td>931,006</td>
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<tr>
<td>Other Revenue</td>
<td>2,649,206</td>
<td>2,649,206</td>
<td>2,649,206</td>
<td>2,649,206</td>
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<td><strong>Revenues Total</strong></td>
<td>$41,789,461</td>
<td>$45,017,785</td>
<td>$47,658,345</td>
<td>$50,469,058</td>
<td>$53,459,790</td>
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<tr>
<td><strong>Expenditures</strong></td>
<td></td>
<td></td>
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<tr>
<td>Salaries and Wages</td>
<td>$5,310,068</td>
<td>$5,416,269</td>
<td>$5,524,595</td>
<td>$5,635,087</td>
<td>$5,747,788</td>
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<tr>
<td>Fringe Benefits</td>
<td></td>
<td></td>
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<tr>
<td>Health Insurance</td>
<td>1,191,856</td>
<td>1,311,042</td>
<td>1,442,146</td>
<td>1,586,360</td>
<td>1,744,996</td>
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<td>Other Insurance</td>
<td>203,019</td>
<td>208,094</td>
<td>213,297</td>
<td>218,629</td>
<td>224,095</td>
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<td>PERS Retirement</td>
<td>741,207</td>
<td>758,278</td>
<td>773,443</td>
<td>788,912</td>
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<td><strong>Total Salary and Fringe Benefits</strong></td>
<td>$7,446,150</td>
<td>$7,693,683</td>
<td>$7,953,481</td>
<td>$8,228,988</td>
<td>$8,521,570</td>
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<td>Capital Fund Transfer</td>
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<td>6,500,000</td>
<td>7,500,000</td>
<td>9,300,000</td>
<td>10,300,000</td>
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<td>Capital Outlays</td>
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<td>435,216</td>
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<td>626,712</td>
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<td>Debt Service</td>
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<td>1,743,860</td>
<td>2,206,411</td>
<td>2,256,996</td>
<td>2,687,974</td>
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<td>Operating Expenses</td>
<td>2,547,565</td>
<td>2,547,565</td>
<td>2,547,565</td>
<td>2,547,565</td>
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<tr>
<td>Professional Services</td>
<td>3,970,144</td>
<td>3,253,733</td>
<td>3,253,733</td>
<td>3,253,733</td>
<td>3,253,733</td>
</tr>
<tr>
<td><strong>Utilities</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Dayton Water</td>
<td>20,106,697</td>
<td>19,501,967</td>
<td>20,355,428</td>
<td>20,909,211</td>
<td>21,411,032</td>
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<tr>
<td>Wellfield Charge</td>
<td>1,088,867</td>
<td>1,088,867</td>
<td>1,088,867</td>
<td>1,088,867</td>
<td>1,088,867</td>
</tr>
<tr>
<td>Other Utilities</td>
<td>363,843</td>
<td>372,939</td>
<td>382,263</td>
<td>391,819</td>
<td>401,615</td>
</tr>
<tr>
<td><strong>Expenditures Total</strong></td>
<td>$41,689,461</td>
<td>$43,137,830</td>
<td>$45,810,007</td>
<td>$48,603,891</td>
<td>$50,857,870</td>
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<tr>
<td><strong>Revenue Over / (Under) Expenditures</strong></td>
<td>$100,000</td>
<td>$1,879,955</td>
<td>$1,848,338</td>
<td>$1,865,167</td>
<td>$2,601,920</td>
</tr>
<tr>
<td><strong>Projected Ending Unencumbered Cash Balance</strong></td>
<td>$9,460,850</td>
<td>$11,340,804</td>
<td>$13,189,143</td>
<td>$15,054,309</td>
<td>$17,656,230</td>
</tr>
</tbody>
</table>
Revenue Assumptions

Billing charges are separated into two classifications: Service Charges (Meter and Capital) and Volume Charges (Single-Family Residential and All Other Volume Charge). The Daily Service Charge is a minimum fee paid by each customer. This charge is related to customer service expenses such as billing and meter reading. The Daily Capital Charge is for capital needs to improve service delivery and water system reinvestment of buried and above-ground infrastructure. The Volume Charge (Single-Family and All Other) represents the cost of water per 1,000 cubic feet (c.f.). Expenses supported by this charge include the purchase of water from the City of Dayton and the costs of distributing the water. Residential and commercial customers primarily pay the Volume Charge.

A Capital Charge and Structure Study was completed in 2017 to determine future revenue and rate requirements. A five year rate program (2018-2022) to replace the aging infrastructure was approved in December of 2017.

Consumption is based on historical billed consumption. Water Consumption is projected to decrease due to no significant expected increases in customers and the continued trend of decreases in residential consumption. Total water consumption is projected to decrease 1.3% for 2018-2022 with residential consumption declining 2.5% for 2018-2022.

Other Revenue, which include revenues from water system connection permits, backflow fees and space rentals, are adjusted for inflation using estimates supplied by Global Insights.

Expenditure Assumptions

Salaries are projected to increase by 2.0% for 2019 through 2022. Fringe benefits include FICA, Health Insurance Premiums, Life Insurance, Ohio Public Employee Retirement System (OPERS), Waiver Payments, Family Medical Leave Act (FMLA) and Workers Compensation. The employer share of OPERS is 14.0% of actual salaries. Health Insurance is inflated 10.0% annually for 2019-2022.

Capital Fund Transfer includes expenditures for system capital improvement and vehicle replacement. This is expected to be $4.4 million for 2018, $6.5 million for 2019, $7.5 million for 2020, $9.3 million for 2021 and $10.3 million for 2022.

Capital Outlays includes expenditures for equipment that exceeds $1,000. This line item will be based on needs but is expected to be $0.4 million for 2019, $0.5 million for 2020, $0.6 million for 2021-2022.

Debt Service includes existing debt issue payments and payments for future issues. New Debt Service for projected capital projects is expected to increase from 2019-2022.

Operating Expenses will remain flat for years 2019-2022. Professional Services will decrease in 2019 and remain unchanged through 2022. Other Utilities are inflated by 2.5% for 2018-2022.

The Operating Expenses category is comprised of supplies such as fuel, vehicle parts, road repair materials and replacement piping.

Professional Services include maintenance contracts, pre-employment testing, communication fees and insurance.

The cost of City of Dayton is based upon a current Cost of Service Model developed jointly between the City of Dayton and Montgomery County. The previous City of Dayton and Montgomery County Water Service Agreement expired in December of 2016. The agreement was amended for 2017 and established interim rates for water services. A new Water Service Agreement is expected by the end of the first quarter in 2018. The wellfield charge is a pass-through fee that funds wellfield protection initiatives. The charge levied by the City of Dayton is $1.00 per 1000 c.f. of consumption.
Dayton Region Economic Outlook:

Introduction

The Dayton Area Chamber of Commerce (DACC) knows economic forecasts help our regional businesses plot a course in the year ahead. The Dayton Area Chamber of Commerce holds an annual meeting with our Research Advisory Council (RAC) to identify trends, areas of growth, and challenges in the next 365 days. The combined efforts of the RAC plus government data and research from industry partners predict where our local and regional economy is headed.

2018 Research Advisory Council

- Daniel Davis – PNC Bank
- Stephanie Keinath – Dayton Area Chamber of Commerce
- Keith Klein – City of Dayton
- Diane Shannon – City of Dayton
- David Snipes – Montgomery County
- Dr. Richard Stock – Business Research Group, University of Dayton
- Dr. Thomas Traynor – Dept. Of Economics, Wright State University
- Jessica Wagner – Dayton Area Chamber of Commerce
- Matt Watson – James Investment Research
- Chris Wimsatt – City of Dayton

National Outlook

The RAC said the country was in its third largest expansion on record and overall 2017 was a good year both here at home and across the country. In late December 2017, The Federal Reserve raised the interest rate from 1.25% to 1.5%. That was the third increase by the Fed in 2017 alone – signaling the central bank is confident in the strength of the economy. The Fed predicted stronger economic growth over the next three years, growing 2.5% in 2018. The RAC came to a similar conclusion, predicting growth between 2.0% and 2.5%.

That forecast was strengthened after the U.S. Bureau of Economic Analysis reported Gross Domestic Product (GDP) increased by 3.2% in the third quarter of 2017.

Although markets have been surging, the RAC and other economists caution a more than 8-year bull market at some point will come to an end. In its updated economic forecast, the Federal Reserve predicted inflation would stay below the Fed’s 2.0% target in 2018. Fed officials predict they will raise rates three times in 2018.

Local Economy

Slow and Steady. That’s the mantra from the RAC in regards to the Dayton’s economy for the past couple of years and members concluded the same will be true in 2018. While some industries face challenges, others continue to tick upward, signaling an overall positive outlook for the region.

From 2011 to 2016, jobs in the 9-county DACC region increased by nearly 7.0% to 783,997 by the end of 2016. In 2018, jobs are expected to grow to nearly 800,000. That’s almost 2.0% growth in a two-year period. The RAC predicts the region will hold steady around 1.0% to 1.2% employment growth in 2018, which is consistent with the trends of the last couple of years.

As for unemployment, the rate has decreased dramatically in the last five years as the region recovers from the recession. According to the Bureau of Labor Statistics, the Dayton Metropolitan Statistical Area (MSA) unemployment rate was at 4.3% in October. That’s significantly better than the state at 5.1% but lagging slightly behind the national unemployment rate at 4.1%.

The RAC agreed it’s unlikely the unemployment rate in the Dayton region will fall below 4.0% in 2018 but if it does, we’re likely to see employers react by increasing wages.

Education

Although the industry as a whole continues to grow, the Dayton region is lagging behind the rest of the country. In the chamber’s 9-county region, employment at all levels of education was 12.0% below the national average. The industry is predicted to grow only 1.7% between 2016 and 2018. According to Southwestern Ohio Council for Higher Education (SOCHE), part-time enrollment in public universities and colleges jumped just over 11.0% between the 2010-2011 and 2015-2016 academic years. On the other hand, full-time enrollment in the same time frame decreased by 5.3%. SOCHE also reported enrollment declines since 2010 for public two-year colleges. Even so, SOCHE said enrollments remain about pre-recession levels. The RAC noted as enrollment in higher education drops, so does employment for public two-year colleges.
Housing

Much like the rest of the country, demand for housing downtown is on the rise. The city has answered the call. Since the release of the Greater Downtown Dayton Plan in 2010, 332 housing units have been added to the core of downtown. That meets the 18.0% jump in population from 2010 to 2016. According to a Downtown Dayton Housing Demand Analysis report, downtown has the tightest apartment market in the region, with an occupancy rate between 96.0% and 98.0%. The RAC noted that elsewhere in the region; the housing market appears steady with some growth. According to data from the Dayton Area Board of Realtors, the region saw increases in both the number of homes sold and sale prices.

Manufacturing

It’s no secret manufacturing in the Dayton region took a hit in the early 2000’s. Since then, the industry is starting to rebound with big wins like Fuyao Glass America in Moraine, but also with growth and expansion in medium to small manufacturers. However, the RAC expects that industry to grow faster than both the state and nation at 2.3% between 2016 and 2018. However, that industry in particular faces some workforce challenges. Many employers say they’re struggling to find candidates who can pass a drug test. Similar concerns were raised by logistics and warehousing companies, yet both industries continue to grow.

Healthcare

The RAC calls healthcare “one of the strongest” performers in the Dayton region, adding about 1,000 jobs per year. The RAC predicts healthcare will continue growth next year, increasing about 4.7% from 2016. There are a lot of drivers pushing employment up at all levels – partly because of the area’s aging population. In fact, home health aides are one of the fastest growing occupations in the DACC area.

Logistics

Logistics is another industry that continues to attract new employers for the Dayton region. Part of that is due to Dayton’s location at the Crossroads of America – the intersection of I-70 and I-75 – and Dayton International Airport. The RAC notes that some of the logistics growth, in particular around the airport, will attract some smaller manufacturers that want to be close to their suppliers. In fact, logistics jobs are expected grow 3.2% in the DACC region between 2016 and 2018. The RAC notes this industry has a strong potential for long-term moderate growth.

Retail

The RAC noted that this industry can be difficult to predict because it moves so quickly. The RAC predicts only slight growth for the 9-county DACC region compared to the national average. Retailers in Dayton and across the nation are facing increasing challenges from online retailers like Amazon. However, the council pointed out, the restaurant industry in the Greater Dayton area seems to be booming. Between 2011 and 2016, the restaurant industry added more than 5,000 jobs; a jump of 10.0% in just five years. The Ohio Restaurant Association predicts same-store sales to expand at a stronger pace, 2.8%, in 2018. The organization says consumers are driving towards establishments that not only serve great food at a great price, but also ones that have a strong digital footprint on social media and mobile ordering.

Wright-Patterson Air Force Base

As it has said in years past, the RAC predicts Wright-Patterson Air Force Base will remain a steady employer for the region and may even hire quicker in the coming year to fill hundreds of jobs left vacant after a federal hiring freeze in early 2017. In late 2017, the “National Defense Authorization Act” was signed into law, which in part will support jobs and research functions at Wright-Patt. The RAC says the base continues to recruit engineering and business students directly from local universities. More broadly, the RAC predicts an uptick in defense employment as Wright-Patt continues to fill those open positions.

The Role of Workforce in Economic Development

It’s no surprise that finding a skilled workforce was a common theme throughout the council’s discussion. It’s a challenge that employers of any industry, of any size and in any location face. In a 2017 issue, Site Selection Magazine said workforce is the “secret sauce for attracting and retaining high-value companies.” Site selectors are increasingly emphasizing the need for an available labor force rather than traditional discussions around economic incentives.

The struggle to find and retain qualified workers consistently ranks a top issue in the chamber’s annual survey of its 2,400 members. The RAC agrees workforce will be a priority for employers in the year ahead – especially as more and more baby boomers...
retire. The RAC predicts wages may start to rise, especially if the unemployment rate continues to drop.

That’s why educational institutions, industry trade groups and community leaders are listening to the business community and finding solutions to close the skills gap. In 2017, the chamber launched DaytonWorkforce.com, a resource page that connects employers and jobs seekers with training, education and certificates. It also provides an in-depth look at workforce trends of the region’s current and future labor market in six core industries: Logistics & Transportation, Aerospace & Defense, Healthcare & Biosciences, Information Technology, Business Services and Advanced Manufacturing.

Employers are also turning more and more toward automation. According to economic development professionals with Montgomery County, automated equipment will replace both skilled and unskilled positions, along with a few highly skilled technicians required to program and maintain these systems. The U.S. Bureau of Labor Statistics predicts that over the next 10 years jobs like electronic assemblers and word processors, which are more susceptible to automation, are anticipated to drop by 45,300 and 25,000, respectively, by 2026. On the flip side, automation is also adding new jobs. The Bureau of Labor Statistics reports a rise in demand for statisticians and software developers. Businesses are relying more and more on workforce partners like universities, community colleges, trade schools, and the Dayton Metro Library for training opportunities to fulfill the new jobs created by the rise in automation.

Source: 2018 Dayton Region Economic Outlook: Prepared by the Dayton Area Chamber of Commerce Research Advisory Committee
<table>
<thead>
<tr>
<th>Topic</th>
<th>Section/Page</th>
</tr>
</thead>
<tbody>
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<td>C 2</td>
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<td>Revenue Categories</td>
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<td>Revenue Estimates</td>
<td>C 4</td>
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<tr>
<td>Estimated Revenues – All Funds by Fund Type and Reporting Category</td>
<td>C 6</td>
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<tr>
<td>Net Revenues</td>
<td>C 9</td>
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<td>Transfers and Interfund Charges – All Funds by Fund Type and Reporting Category</td>
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<td>Taxes Revenue Estimates – All Funds by Fund Type and Reporting Category</td>
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<td>Hotel/Motel Tax</td>
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<td>Charges for Services Revenue Estimates – All Funds by Fund Type and Reporting Category</td>
<td>C 22</td>
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<tr>
<td>Intergovernmental Revenue Estimates – All Funds by Fund Type and Reporting Category</td>
<td>C 26</td>
</tr>
<tr>
<td>Other Financing Sources Revenue Estimates – All Funds by Fund Type and Reporting Category</td>
<td>C 30</td>
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<td>Miscellaneous Revenue Estimates – All Funds by Fund Type and Reporting Category</td>
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<td>Investment Income Revenue Estimates – All Funds by Fund Type and Reporting Category</td>
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<tr>
<td>Adopted Revenue Budget – General Fund</td>
<td>C 39</td>
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<td>General Fund Revenue Estimates by Source</td>
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## ADOPTED REVENUE BUDGET
### ALL COUNTY FUNDS

### Revenue Categories*  
<table>
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<th>Revenue Categories*</th>
<th>Revenues</th>
<th>Percent of Total</th>
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</thead>
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<td></td>
<td>2017</td>
<td>2018</td>
</tr>
<tr>
<td>Taxes</td>
<td>$226,528,688</td>
<td>$222,518,183</td>
</tr>
<tr>
<td>Charges for Services</td>
<td>237,474,277</td>
<td>255,855,898</td>
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<tr>
<td>Intergovernmental</td>
<td>192,325,656</td>
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<tr>
<td>Other Financing Sources</td>
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<tr>
<td>Miscellaneous Revenue</td>
<td>12,764,800</td>
<td>14,129,827</td>
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<tr>
<td>Investment Income</td>
<td>4,487,000</td>
<td>6,663,027</td>
</tr>
</tbody>
</table>

**Revenues Total**  
| Revenues       | $838,974,093 | $871,969,290 | 100.0% | 100.0% |

* Please see the following page for a description of the above Revenue Categories.
The chart on the preceding page displays the $872.0 million in revenues the county is expected to receive in 2018. Below are descriptions of the revenue sources.

**Taxes** are revenues received based on holdings and values of property and the purchase of goods and services. The sources of taxes for the county are property, sales, motor vehicle, hotel/motel and property transfer taxes.

**Charges for Services** are fees charged by county departments and agencies for various user services. Water, Sewer and internal services account for the majority of this category.

**Intergovernmental** is revenue received from federal, state and local governments to support programs such as public assistance, housing, job training, community development, child support and various other activities.

**Other Financing Sources** include Human Services Levy, cost recovery, debt and capital transfers; various revenue transfers between county agencies; and the sale of county assets.

**Miscellaneous** represents revenues received from the rental of county property, fines and forfeitures, licenses, permits, assessments and other miscellaneous income such as refunds, donations and unclaimed funds.

**Investment Income** is interest income generated by investing county funds in an investment pool managed by the Treasurer’s Office. The majority of investment income proceeds are distributed to the General Fund pursuant to state law.
Revenue estimates in Montgomery County's 2018 budget are based upon departmental and/or Office of Management & Budget (OMB) projections. Departmental revenues, such as fees received by an individual department or fines collected by a specific court, are forecasted by the departments in their annual budget request. OMB reviews these forecasts and may revise figures after consulting the department.

The General Fund's major revenue sources, as explained below, are forecast by the County Auditor's Office, County Budget Commission, Treasurer's Office and OMB. Other revenue sources, such as unclaimed monies, are forecast by the Auditor's Office and/or OMB. All estimates are reviewed by OMB before approval to assure that estimates are in line with past collections and present trends.

Forecast methods are detailed below for the major revenue categories, with the major focus on General Fund revenues. Please refer to Section B for a long-range revenue forecast.

**Revenue Forecast Process**

1. **Taxes**

   **Property Tax** - Revenue estimates for all levies and funds are projected by the County Auditor's Office. Under state law, real property is appraised every six years and assessed at 35.0% of market value, and updated in the third year following each six-year reappraisal. There are two types of property tax millage in Ohio: "inside" millage and "outside" millage. "Inside" millage falls inside the state's 10-mill limitation and may be revised without a popular vote. Any "inside" millage also benefits from annual increases in property valuations (inflationary market effects), since tax reduction factors are not applied to "inside" millage. "Outside" millage falls outside the state's 10-mill limitation and, as such must receive voter approval. Tax reduction factors are applied to "outside" millage to eliminate the effect of inflationary increases on existing real property valuation and voted taxes. These reduction factors are calculated by the Ohio Department of Taxation to ensure that taxes collected from a voted levy do not exceed the amount collected in the levy’s first year.

   a. For the 1.7 mill General Fund levy, which is "inside millage," the Auditor’s Office multiplies 1.7 mills times the total county assessed valuation. Experience has shown that the collection rate for the General Fund is typically between 98.0% and 99.0% of the calculations above. The collection rate for 2016 was 99.7% and 2017 was 99.4%. The property tax revenue estimates for 2018 are certified at a 95.0% collection rate by the Auditor’s Office.

   b. For all levies “outside” the state’s 10-mill limitation, which include all county levies except the 1.7 mill General Fund levy, tax reduction factors are first calculated by the Ohio Department of Taxation to eliminate the effect of an increase in the valuation of existing real property on voted taxes. The Auditor’s Office then determines an effective tax rate for each levy and each category of real property and applies the effective tax rate to each category of assessed valuation. The resulting figure is then multiplied by 95.0% to provide a conservative revenue estimate for non-General Fund levies and the 95.0% level becomes the certified collection estimate of the Auditor’s Office.

   **Sales Tax** - This revenue estimate is based on historical analysis and economic trends in the county.

2. **Charges for Services**

   Each department estimates collections for the revenue it receives. These estimates are derived through an analysis of past collection trends, current economic conditions, and changes or proposed changes in local, state and federal laws. OMB reviews each of these estimates and, in consultation with each department, may adjust the estimate when necessary. Major departmental revenues include fees for Environmental Services, Administrative Services, Stillwater Center, Sheriff Regional Dispatch and Sheriff Road Patrol Contract Funds.

3. **Intergovernmental Revenues**

   **Local Government Fund** - The County Budget Commission provides the budget estimate for this revenue. The commission receives an estimate of the County Undivided Local Government Fund from the Ohio Department of Taxation, and estimates each local government’s annual allocation based upon the alternate formula for each jurisdiction.
4. Other Financing Sources

This revenue is received from various county funds to pay for needed services, to make debt service payments, or is an on-going Human Services Levy allocation. Since nearly all monies are transferred within the county’s fund structure, the net revenues in this category are very low. The estimates are based on the specific needs of each fund. For example, Water Debt Service Funds are responsible for providing monies to the Auditor so that the Auditor can make payments on all debt service related to the water system. The revenue estimate is based upon the amount of debt service due in a specific year for the Water Debt Service Funds. Human Services Levy allocations are based on well defined parameters of the Human Services Levy Council. Major revenues for this source derive from Debt Service transfers, Human Service Levy transfers and Inter-Departmental Agreements.

5. Miscellaneous Revenue

This revenue source is often unpredictable due to the unstable nature of some of its components such as rental income, fines and permits. Each source is looked upon from a historical perspective to determine how it may fluctuate over time and in consultation with OMB. Rental income is forecast based upon current lease and occupancy rates. Permits and license revenues are also viewed in light of economic conditions and compliance rates. Assessment revenues are typically consistent since they are billed with property tax duplicates each year. Consideration is given for new assessments that may be added.

6. Investment Income

The revenue estimate for Investment Income is based upon discussions between the county Treasurer’s Office and OMB. The Treasurer’s Office and OMB review the county’s investment portfolio and estimate the earnings on each instrument. The Treasurer’s Office and OMB also review the historical average monthly balance of the county treasury. Last year the General Fund received 92.2% of all Investment Income collections. Additional investment income is derived from accounts operated by the Sheriff’s Office and Clerk of Courts. These particular funds do not reside in the county treasury.
### ESTIMATED REVENUES - ALL FUNDS
**BY FUND TYPE AND REPORTING CATEGORY**

<table>
<thead>
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## ESTIMATED REVENUES - ALL FUNDS
### BY FUND TYPE AND REPORTING CATEGORY

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<th>Charges for Services</th>
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# ESTIMATED REVENUES - ALL FUNDS
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<td>-</td>
<td>1,168,000</td>
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<tr>
<td>Recorder Special Revenue</td>
<td>-</td>
<td>343,850</td>
<td>-</td>
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<td>-</td>
<td>343,850</td>
</tr>
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<td>Sheriff Contract Funds</td>
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<td>1,152,312</td>
<td>110,352</td>
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<td>-</td>
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<td>-</td>
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<td>21,354</td>
<td>23,500</td>
<td>-</td>
<td>1,255,189</td>
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<tr>
<td>Sheriff Regional Dispatch Funds</td>
<td>-</td>
<td>6,688,865</td>
<td>991,392</td>
<td>2,653,200</td>
<td>128,353</td>
<td>-</td>
<td>10,461,810</td>
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<td>Sheriff Road Patrol Contract Funds</td>
<td>-</td>
<td>10,938,440</td>
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<td>-</td>
<td>-</td>
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<td>10,938,440</td>
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<tr>
<td>Sheriff Special Revenue</td>
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<td>465,010</td>
<td>-</td>
<td>453,500</td>
<td>-</td>
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<td>-</td>
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<td>124,525</td>
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<tr>
<td>Treasurer Special Revenue</td>
<td>2,600,000</td>
<td>210,000</td>
<td>-</td>
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<td>100,000</td>
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<tr>
<td><strong>Total</strong></td>
<td>$ 127,743,549</td>
<td>$ 39,707,096</td>
<td>$ 176,614,311</td>
<td>$ 145,862,305</td>
<td>$ 10,655,790</td>
<td>$ 200,000</td>
<td>$ 500,783,051</td>
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</tbody>
</table>

**GRAND TOTAL**

|                         | $ 222,518,183 | $ 255,855,898 | $ 201,638,843 | $ 171,163,512 | $ 14,129,827 | $ 6,663,027 | $ 871,969,290 |

Less: Transfers and Interfund Charges

|                         | -           | 74,636,240    | -              | 171,037,512   | -           | -              | 245,673,752 |

**NET REVENUES TOTAL**

|                         | $ 222,518,183 | $ 181,219,658 | $ 201,638,843 | $ 126,000     | $ 14,129,827 | $ 6,663,027 | $ 626,295,538 |
## NET REVENUES

### 2018 Total Revenue By Category

<table>
<thead>
<tr>
<th>Revenue Categories</th>
<th>2018 Revenues Total</th>
<th>2018 Revenues Net</th>
<th>Percent of Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Taxes</td>
<td>$222,518,183</td>
<td>$222,518,183</td>
<td>25.5%</td>
</tr>
<tr>
<td>Charges for Services</td>
<td>255,855,898</td>
<td>181,219,658</td>
<td>29.4%</td>
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<tr>
<td>Intergovernmental</td>
<td>201,638,843</td>
<td>201,638,843</td>
<td>23.1%</td>
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<tr>
<td>Other Financing Sources</td>
<td>171,163,512</td>
<td>126,000</td>
<td>19.6%</td>
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<tr>
<td>Miscellaneous Revenue</td>
<td>14,129,827</td>
<td>14,129,827</td>
<td>1.6%</td>
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<tr>
<td>Investment Income</td>
<td>6,663,027</td>
<td>6,663,027</td>
<td>0.8%</td>
</tr>
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<td><strong>Revenues Total</strong></td>
<td><strong>$871,969,290</strong></td>
<td><strong>$626,295,538</strong></td>
<td><strong>100.0%</strong></td>
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### 2018 Net Revenue By Category

<table>
<thead>
<tr>
<th>Revenue Categories</th>
<th>2018 Revenues Total</th>
<th>2018 Revenues Net</th>
<th>Percent of Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Taxes</td>
<td>$222,518,183</td>
<td>$222,518,183</td>
<td>35.5%</td>
</tr>
<tr>
<td>Charges for Services</td>
<td>255,855,898</td>
<td>181,219,658</td>
<td>28.9%</td>
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<tr>
<td>Intergovernmental</td>
<td>201,638,843</td>
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<tr>
<td>Other Financing Sources</td>
<td>171,163,512</td>
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<tr>
<td>Investment Income</td>
<td>6,663,027</td>
<td>6,663,027</td>
<td>1.1%</td>
</tr>
<tr>
<td><strong>Revenues Total</strong></td>
<td><strong>$626,295,538</strong></td>
<td></td>
<td><strong>100.0%</strong></td>
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<tr>
<td>Reporting Category Description</td>
<td>Revenue Transfers</td>
<td>Health Insurance Transfers</td>
<td>Cost Recovery Transfers</td>
</tr>
<tr>
<td>-------------------------------------</td>
<td>-------------------</td>
<td>----------------------------</td>
<td>-------------------------</td>
</tr>
<tr>
<td><strong>Agency Funds</strong></td>
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<tr>
<td>Family &amp; Children First Agency Funds</td>
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<tr>
<td>Soil &amp; Water Agency Funds</td>
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<td><strong>Total</strong></td>
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<tr>
<td>Debt Service - Buildings</td>
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<tr>
<td><strong>Total</strong></td>
<td>$ 3,158,888</td>
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<tr>
<td><strong>Enterprise Fund</strong></td>
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<tr>
<td>Parking Facilities Debt Service Funds</td>
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<td>Sewer Debt Service Funds</td>
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<td>Solid Waste Debt Service Funds</td>
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<tr>
<td>Solid Waste Enterprise Fund</td>
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<tr>
<td>Stillwater Center Debt Service Funds</td>
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<td>Stillwater Center Enterprise Funds</td>
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<td><strong>Total</strong></td>
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<tr>
<td>Kronos Timekeeping Services</td>
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<td>Mailroom</td>
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</tr>
<tr>
<td>Printing Services</td>
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</tr>
<tr>
<td>Property/Casualty Insurance</td>
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<td>Service Depot</td>
<td>193,675</td>
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<td>Stockroom</td>
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<td>Workers' Compensation</td>
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<td><strong>Total</strong></td>
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<td><strong>Special Revenue Fund</strong></td>
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<td>ADAMHS Board Operating Fund</td>
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<td>Administrative Services Buildings</td>
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<td>Administrative Services Special Revenue</td>
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</tbody>
</table>
## TRANSFERS AND INTERFUND CHARGES - ALL FUNDS
### BY FUND TYPE AND REPORTING CATEGORY

<table>
<thead>
<tr>
<th>Reporting Category Description</th>
<th>Revenue Transfers</th>
<th>Health Insurance Transfers</th>
<th>Cost Recovery Transfers</th>
<th>Central Services</th>
<th>Risk Management</th>
<th>Other Internal Charges</th>
<th>Total</th>
</tr>
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<tbody>
<tr>
<td>Development Services Special Revenue</td>
<td>2,664,829</td>
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<td>-</td>
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<td>-</td>
<td>2,664,829</td>
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<tr>
<td>Engineer Road Auto &amp; Gas Fund</td>
<td>90,423</td>
<td>-</td>
<td>-</td>
<td>-</td>
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<td>90,423</td>
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<td>Human Service Levies</td>
<td>5,700,000</td>
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<td>-</td>
<td>-</td>
<td>5,700,000</td>
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<td>Human Service Levy B</td>
<td>220,000</td>
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<td>-</td>
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<td>220,000</td>
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<td>Human Services Planning and Development Special Revenue</td>
<td>2,726,421</td>
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<td>-</td>
<td>2,726,421</td>
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<tr>
<td>Job &amp; Family Service Child Support Services</td>
<td>2,300,000</td>
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</tr>
<tr>
<td>Job &amp; Family Service Children</td>
<td>26,426,950</td>
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<td>20,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>26,446,950</td>
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<tr>
<td>Job &amp; Family Service Frail &amp; Elderly Services</td>
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<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>10,310,287</td>
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<tr>
<td>Job &amp; Family Service Public Assistance</td>
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<td>-</td>
<td>29,287,156</td>
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<td>-</td>
<td>-</td>
<td>31,349,135</td>
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<td>-</td>
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<td>-</td>
<td>-</td>
<td>16,717,325</td>
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<td>-</td>
<td>-</td>
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<td>11,825,240</td>
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<tr>
<td>OMB Special Revenue</td>
<td>17,500</td>
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<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>17,500</td>
</tr>
<tr>
<td>Sheriff Grant Funds</td>
<td>-</td>
<td>-</td>
<td>21,354</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>21,354</td>
</tr>
<tr>
<td>Sheriff Regional Dispatch Funds</td>
<td>2,653,200</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>2,653,200</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$ 116,340,295</strong></td>
<td><strong>$ -</strong></td>
<td><strong>$ 29,494,510</strong></td>
<td><strong>$ -</strong></td>
<td><strong>$ -</strong></td>
<td><strong>$ -</strong></td>
<td><strong>$ 145,834,805</strong></td>
</tr>
<tr>
<td><strong>GRAND TOTAL</strong></td>
<td><strong>$ 141,543,002</strong></td>
<td><strong>$ 51,170,565</strong></td>
<td><strong>$ 29,494,510</strong></td>
<td><strong>$ 12,685,353</strong></td>
<td><strong>$ 6,941,860</strong></td>
<td><strong>$ 3,838,462</strong></td>
<td><strong>$ 245,673,752</strong></td>
</tr>
</tbody>
</table>
TRANSFERS AND INTERFUND CHARGES

Net revenues, used in this context, reflect the elimination of double-counted revenues in the budget. Double-counting occurs in most governmental budgets because of the use of many different funds. When money is transferred from one fund to another, it is counted twice. Double-counting occurs on both the revenue and expenditure sides of the budget, although the dollar amount of double-counting is not necessarily the same for both. (The net budget for expenditures is shown in Section E.) On the revenue side, double-counting can take the following forms.

**Revenue Transfers**

This category includes various cash transfers from one county fund to another county fund. For example, Family and Children First Council receives Human Services Levy (HSL) proceeds and then transfers the levy allocation to various agencies such as Alcohol, Drug Addiction and Mental Health Services (ADAMHS), Job and Family Services Children Services Division and Montgomery County Board of Developmental Disabilities Services (DDS). The total 2018 Adopted Budget for Revenue Transfers is $141,543,002.

**Health Insurance**

This interfund charge includes the transfer of funds from each county agency for the contribution of the employee and employer share of health insurance premiums. The total 2018 Adopted Budget for Health Insurance is $51,170,565 (Includes $195,171 for the Family Medical Leave Act).

**Cost Recovery Transfers**

Net revenue received as Cost Recovery Transfers is reimbursement for approved expenses, primarily for social service programs. These funds are largely for personnel related costs provided by the Job and Family Services Public Assistance fund for the Children Services and Child Support Enforcement Agency divisions. The total 2018 Adopted Budget for Cost Recovery Transfers is $29,494,510.

**Central Services**

Central Services interfund charges is revenue for services rendered to other county funds. For example, multiple departments and agencies pay Administrative Services Stockroom charges for various items that are purchased. These interfund charges include Data Processing, Information Technology, Kronos Timekeeping, Mailroom, Printing Services, Service Depot, Stockroom and Telecommunications Charges. The total 2018 Adopted Budget for Central Services is $12,685,353.

**Risk Management**

The interfund charge for Risk Management includes the annual billings of Workers’ Compensation and Property/Casualty Insurance to county departments and agencies. The total 2018 Adopted Budget for Risk Management is $6,941,860.

**Other Internal Charges**

Other Internal Charges is primarily the billing of the Central Service Cost Allocation Plan. This plan charges departments for various General Fund costs provided such as payroll, personnel and data processing. The total 2018 Adopted Budget for Other Internal Charges is $3,838,462.

The 2018 estimated revenues for Montgomery County total $871,969,290. After subtracting the above forms of double-counting, net estimated revenues are $626,295,538. The amount excluded from total revenues is $245,673,752. When double-counted revenues are eliminated, the importance of charges for services, intergovernmental revenues and taxes is highlighted. These three revenue sources compose 96.7% of the budgeted net revenues. The major impact of double-counted revenues is in Other Financing Sources, which drops from 19.6% of total revenues to 0.0% of net revenues.
## TAXES REVENUE ESTIMATES - ALL FUNDS
### BY FUND TYPE AND REPORTING CATEGORY

<table>
<thead>
<tr>
<th>Reporting Category Description</th>
<th>Property Tax</th>
<th>Sales Tax</th>
<th>Motor Vehicle Tax</th>
<th>Property Transfer Tax</th>
<th>Hotel/Motel Tax</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>General Fund</strong></td>
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<td></td>
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<tr>
<td>General Fund</td>
<td>13,823,206</td>
<td>77,251,428</td>
<td>-</td>
<td>3,700,000</td>
<td>-</td>
<td>94,774,634</td>
</tr>
<tr>
<td>Total</td>
<td>$ 13,823,206</td>
<td>$ 77,251,428</td>
<td>$ -</td>
<td>$ 3,700,000</td>
<td>$ -</td>
<td>$ 94,774,634</td>
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<tr>
<td><strong>Special Revenue Fund</strong></td>
<td></td>
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<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Engineer Road Auto &amp; Gas Fund</td>
<td>-</td>
<td>-</td>
<td>4,200,000</td>
<td>-</td>
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<td>4,200,000</td>
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<tr>
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<td>65,536,158</td>
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<td>OMB Special Revenue</td>
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<td>-</td>
<td>3,376,178</td>
<td>3,376,178</td>
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<td>-</td>
<td>-</td>
<td>-</td>
<td>2,600,000</td>
</tr>
<tr>
<td>Total</td>
<td>$ 120,167,371</td>
<td>$ -</td>
<td>$ 4,200,000</td>
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<td>$ 3,376,178</td>
<td>$ 127,743,549</td>
</tr>
<tr>
<td><strong>GRAND TOTAL</strong></td>
<td>$ 133,990,577</td>
<td>$ 77,251,428</td>
<td>$ 4,200,000</td>
<td>$ 3,700,000</td>
<td>$ 3,376,178</td>
<td>$ 222,518,183</td>
</tr>
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</table>
Revenues from Taxes include Property Tax, Sales Tax, Motor Vehicle Tax, Property Transfer Tax and Hotel/Motel Tax. Revenues primarily consist of taxes from various avenues.

Revenues from Taxes $222,518,183

<table>
<thead>
<tr>
<th>Tax</th>
<th>Percentage</th>
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<td>Sales Tax</td>
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<tr>
<td>Motor Vehicle Tax</td>
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</tr>
<tr>
<td>Hotel/Motel Tax</td>
<td>1.5%</td>
</tr>
<tr>
<td>Property Tax</td>
<td>60.2%</td>
</tr>
<tr>
<td>Property Transfer Tax</td>
<td>1.7%</td>
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</tbody>
</table>

**Property Tax**

In Ohio counties, ten mills are the maximum millage that may be levied against real and personal property without a direct vote. A mill is defined as $1.00 for every $1,000 of a property's assessed value. This ten-mill "inside" authority is allocated to various taxing jurisdictions within the county. Montgomery County's share of this unvoted millage is 1.7 mills, with all of the receipts for this millage paid into the General Fund.

The county has also received voter approval for collection of property taxes outside the ten-mill limitation. This "outside" millage includes the county's two human services levies, which support specific human services activities. These taxes are paid into special revenue funds to ensure that funds are spent only on those activities specifically identified in the ballot language approved by the voters. Montgomery County is one of only two counties in Ohio that combines community-based health and human services into a combined property tax levy, which provides more flexibility in funding. The Department of Human Services Planning and Development is the statutory lead for collaborative county-based health and human services planning and administrator of the Human Services Levy funding totaling $123.8 million.

Voted ("outside" millage) property tax levies, except those collected to finance the issuance of debt, are adjusted annually through the use of tax reduction/adjustment factors to obtain the effective millage rate. These reduction factors are calculated to ensure that taxes collected from a voted levy do not exceed the amount collected on existing property in the levy's first year. The reduction factors and effective millage rates only allow for an increase in property values for new construction, which is why the total amount collected for voted levies generally increases each year at a modest 1.0% to 2.0% rate.

Property taxes, whether "inside" or "outside" millage, are levied against six types of property. These property types are:

<table>
<thead>
<tr>
<th>Property Type</th>
<th>Assessed Value</th>
<th>Tax Reduction Factors</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 Agricultural</td>
<td>35.0% of Market Value</td>
<td>Subject</td>
</tr>
<tr>
<td>2 Residential</td>
<td>35.0% of Market Value</td>
<td>Subject</td>
</tr>
<tr>
<td>3 Commercial</td>
<td>35.0% of Market Value</td>
<td>Subject</td>
</tr>
<tr>
<td>4 Industrial</td>
<td>35.0% of Market Value</td>
<td>Subject</td>
</tr>
<tr>
<td>5 Public Utility Real Property</td>
<td>35.0% of Market Value</td>
<td>Subject</td>
</tr>
<tr>
<td>6 Public Utility Personal Property</td>
<td>Various Rates</td>
<td>Not Subject</td>
</tr>
</tbody>
</table>

The assessed valuation, or taxable portion, of property types 1-5 is 35.0% of market value; the assessed valuation rate for type 6 ranges from 25.0% to 88.0% of market value. The percent of market value amounts used to calculate assessed valuation are different among property types because property types 1-5 are subject to tax reduction factors and effective millage rates that eliminate the inflationary growth in property values. Property type 6, levied on machinery, equipment and inventories, are not subject to tax reduction factors and effective millage rates, but are taxed at the higher voted, or gross millage rate, rather than the lower effective millage rate.
Since the county's 1.7 mills are "inside mills", they are not subject to the tax reduction factors and increase/decrease along with property values. Property values are reappraised every six years by the county, with equalization adjustments or updates every third year following reappraisal (called the triennial update). The most recent sexennial reappraisal was conducted in 2014, which decreased property valuations 3.8% for 2015.
TAXES

Property Tax Receipts - General Fund Only

The 2018 General Fund property tax revenue estimate, including the Homestead and Rollback reimbursements, is $15.9 million. The property owner's tax bill, for both "inside" and "outside" millage, is further reduced through the State's 10.0% and 2.5% rollback programs. Taxes are reduced by 10.0% on real property, and by another 2.5% for owner occupied residences. A similar exemption is available to qualified elderly and disabled homeowners through the Homestead Exemption program. The revenue lost to local governments through these three programs is reimbursed by the state and is included in the county's Intergovernmental revenues.

The 2018 General Fund "Certified" Property Tax Revenue Estimate (shown in the table) was determined by multiplying last year's total assessed valuation for the 6 property types by the millage rate and multiplying the result by 95.0%.

Below is a summary of how the four major economic factors influence residential property tax and business property tax collections:
Residential Property Taxes

**Inflation** - Residential home values are driven upward by inflation, usually causing inside millage revenues to increase with every reappraisal.

**Interest Rates** - High rates dampen home construction and sales, holding revenues down. Low interest rates spur construction and sales, increasing the number of homes and their value.

**Unemployment** - Unemployment does not directly impact residential property tax revenues, except that delinquencies may increase if unemployment is high.

**Fund Balance** - The level of cash reserves does not affect property tax revenues.

Business Property Taxes

**Inflation** - As with residential homes, business property values are pushed upward by inflation and county inside millage revenues increase with every reappraisal of property.

**Interest Rates** - Interest rates affect the level of investment and business property values. High rates slow investment and keep values and property tax revenues stagnant. Low interest rates spur investment, raise business property values and increase county revenues as a result.

**Unemployment** - Unemployment can lower business property values if many businesses close.

**Fund Balance** - The level of cash balances does not directly affect business property tax revenues.
## PROPERTY TAX LEVIES

<table>
<thead>
<tr>
<th>Levy Description</th>
<th>Millage</th>
<th>Date Adopted</th>
<th>First Year Of Revenue Collections</th>
<th>Last Year Of Revenue Collections</th>
<th>2018 Certified Revenue Estimate (1)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Unvoted Levy &quot;Inside&quot; the State 10-Mill Limitation</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>County General Fund</td>
<td>1.70</td>
<td>-</td>
<td>-</td>
<td>Continuous</td>
<td>$15,397,684</td>
</tr>
<tr>
<td><strong>Voted Levies &quot;Outside&quot; that require Board of County Commissioners (BCC) Approval to be placed on the Ballot</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Human Services A (replaced Human Services Levies #1 and #2)</td>
<td>8.21</td>
<td>11/04/14</td>
<td>2015</td>
<td>2022</td>
<td>71,367,925</td>
</tr>
<tr>
<td>Human Services B (replaced Human Services Levies #3 and #4)</td>
<td>6.03</td>
<td>11/06/10</td>
<td>2011</td>
<td>2018</td>
<td>52,417,608</td>
</tr>
<tr>
<td>Mental Retardation</td>
<td>1.00</td>
<td>11/08/77</td>
<td>1978</td>
<td>Continuous</td>
<td>3,384,436</td>
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<tr>
<td><strong>Voted Levies Total that require BCC Approval to be placed on the Ballot</strong></td>
<td>15.24</td>
<td></td>
<td></td>
<td></td>
<td>127,169,969</td>
</tr>
<tr>
<td><strong>Other Countywide Levies (2)</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Sinclair Community College</td>
<td>3.20</td>
<td>11/03/08</td>
<td>2009</td>
<td>2018</td>
<td>27,816,969</td>
</tr>
<tr>
<td>Sinclair Community College</td>
<td>1.00</td>
<td>11/03/15</td>
<td>2016</td>
<td>2024</td>
<td>8,692,805</td>
</tr>
<tr>
<td>Five River MetroParks</td>
<td>1.80</td>
<td>11/03/09</td>
<td>2010</td>
<td>2019</td>
<td>15,647,047</td>
</tr>
<tr>
<td><strong>Other Countywide Levies Total</strong></td>
<td>6.00</td>
<td></td>
<td></td>
<td></td>
<td>52,156,821</td>
</tr>
<tr>
<td><strong>All Countywide Levies Total</strong></td>
<td>22.94</td>
<td></td>
<td></td>
<td></td>
<td>$194,724,474</td>
</tr>
</tbody>
</table>

### Notes

1. The "certified estimate" is provided by the Auditor's Office.

2. These are countywide levies, but are not included in Montgomery County's budget; this revenue goes to the special districts indicated above.
Sales Tax

The county's sales tax rate is 1.0%. This is a permissive (non-voted) tax, which when added to the State's 5.75% permanent rate and the Greater Dayton Regional Transit Authority's rate of 0.5% brings the county's total sales tax rate to 7.25%. The state, county, and transit authority sales and use taxes apply to all retail sales of tangible personal property that are not specifically exempt. Retail sales also include the rental of tangible personal property, the rental of hotel rooms by transient guests, and the sales of the following specified services:

- Repair of tangible personal property
- Installation of tangible personal property
- Washing, cleaning, waxing, polishing, and painting of a motor vehicle
- Laundry and dry cleaning services
- Automatic data processing, computer services, and electronic information services used in business
- Telecommunications services
- Lawn care and landscaping
- Private investigation and security
- Building maintenance and janitorial services
- Employment services and employment placement services
- Exterminating services
- Physical fitness facility services
- Recreation and sports club services
- Mobile telecommunications services
- Satellite broadcasting services
- Personal care services
- Transportation of persons by motor vehicle or aircraft entirely within this state
- Motor vehicle towing services
- Snow removal services
- Electronic publishing services
- Lodging transactions by a hotel for transient guests

Retail sales also include all transactions by which a warranty, maintenance or service contract is, or is to be, provided and all transactions by which tangible personal property is, or is to be, stored.

There are a number of items exempted from the sales tax. Some examples include:

- Food for human consumption off the premises where sold
- Motor vehicle fuel subject to the state motor fuel excise tax
- All drugs for a human being dispensed pursuant to a prescription
- Gas, water and steam delivered through pipes or conduits by a utility company and electricity delivered through wires
- Newspapers
- Magazine subscriptions or magazines distributed as controlled circulation publications

On July 17, 2009, the Ohio Revised Code 5739.01 was revised and added health care services, which includes the amount of managed care premiums received by Medicaid health insuring corporations to the list of services subject to sales tax. This change was effective October 1, 2009. However, due to concerns by the federal government about the application of the Ohio sales tax to Medicaid managed care organizations (MCO’s) the tax was eliminated beginning July 2017.

Beginning in 2015, sales tax is reported at gross amounts. Prior to 2015 amounts were reported at net of the state’s 1.0% administrative fee charged for the administration of county tax distribution.

The 2018 sales tax estimate is $77,251,428, which is a decrease of $5,648,572 or 6.8% from the 2017 Adopted Budget. The Office of Management and Budget estimated this decrease in sales tax revenues for 2018 from the 2017 actual revenue based on the current economic conditions and the elimination of sales tax related to Medicaid managed care organizations. The following graph demonstrates the County’s sales tax receipts since 2014.

Montgomery County Actual Sales Tax History 2014-2018

There is a three-month lag between when the consumer pays the sales tax to the vendor and when the county receives revenues from the state. For example, sales taxes paid by consumers in December are not distributed to the county until March. This is important at year-end when early or late payments by vendors affect different year's receipts.
The next chart demonstrates the average growth in sales tax revenues for Montgomery County and four other urban counties since 2012.

Sales Tax – Average Annual Growth 2013-2017

<table>
<thead>
<tr>
<th>County</th>
<th>Major City</th>
<th>Current Tax Rate</th>
<th>2013</th>
<th>2014</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>Average Annual Growth</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cuyahoga</td>
<td>Cleveland</td>
<td>1.25%</td>
<td>$237,219,044</td>
<td>$249,716,331</td>
<td>$257,779,440</td>
<td>$276,542,774</td>
<td>$262,685,621</td>
<td>3.7%</td>
</tr>
<tr>
<td>Franklin*</td>
<td>Columbus</td>
<td>1.25%</td>
<td>$152,724,462</td>
<td>$257,799,894</td>
<td>$288,203,613</td>
<td>$303,922,061</td>
<td>$299,906,406</td>
<td>22.2%</td>
</tr>
<tr>
<td>Hamilton**</td>
<td>Cincinnati</td>
<td>1.25%</td>
<td>$138,870,148</td>
<td>$150,281,687</td>
<td>$182,812,124</td>
<td>$202,750,242</td>
<td>$199,341,397</td>
<td>10.7%</td>
</tr>
<tr>
<td>Lucas***</td>
<td>Toledo</td>
<td>1.50%</td>
<td>$76,172,350</td>
<td>$81,480,799</td>
<td>$97,978,604</td>
<td>$106,254,245</td>
<td>$103,169,059</td>
<td>8.5%</td>
</tr>
<tr>
<td>Montgomery</td>
<td>Dayton</td>
<td>1.00%</td>
<td>$70,802,035</td>
<td>$74,878,470</td>
<td>$78,695,964</td>
<td>$83,580,671</td>
<td>$80,032,985</td>
<td>3.9%</td>
</tr>
</tbody>
</table>

*Franklin's Tax Rate increased January 2014 to 1.25% from .75%.
**Hamilton's Tax Rate increased April 2015 to 1.25% from 1.00%.
***Lucas's Tax Rate increased April 2015 to 1.50% from 1.25%

This data reflects the funds paid to the state by vendors during a calendar year and represents sales made in December of the previous year through November of the current year. These numbers do not reflect when the funds were paid to the counties, which is normally two months after the funds are received by the state. These figures are provided to give a historical trend of sales tax receipts of other large urban Ohio counties.

Below is a summary of how the four major economic factors influence sales tax collections:

**Inflation** - High inflation rates raise revenues as the base increases; sales tax revenues rise at a slower pace when inflation is low.

**Interest Rates** - Higher interest rates decrease the purchase of durable goods (cars, large appliances, etc.) and lower rates spur demand for these goods, as the cost of borrowing is lower, and raise sales tax revenues as a result.

**Unemployment** - Unemployment decreases tax revenues by limiting the amount of personal income available to purchase taxable items.

**Fund Balance** - The level of cash balances does not affect sales tax revenues.
Motor Vehicle Tax

This source of revenue comes from the county’s share of income from the state’s motor vehicle registration fees. After deducting administrative expenses, 70.0% of vehicle registration fees is prorated to the counties based on the number of vehicles registered by each county. The total 2018 Adopted Budget for Motor Vehicle Tax is $4,200,000.

Property Transfer Tax

This tax is collected from each transaction that involves transfer of real property. Currently, the property transfer tax is $2.00 per $1,000 in value of the real property or the interest in real property transferred in Montgomery County. This tax requires Board of County Commissioner approval. According to the Ohio Revised Code 322.02, the maximum rate is $3.00 per $1,000. The total 2018 Adopted Budget for Property Transfer Tax is $3,700,000.

Hotel/Motel Tax

The hotel/motel tax is a 3.0% lodging tax administered by the Montgomery County Board of County Commissioners. In accordance with the Ohio Revised Code, this tax is collected from transient lodgers in hotels and motels with five or more sleeping rooms. The tax is administered by the County Administrator and is used to fund the Dayton/Montgomery County Convention and Visitors Bureau (CVB) and the county’s cultural facilities budgets. The CVB markets Montgomery County as a site for conventions, trade shows, motor coach tours and leisure. Each month’s collection of the tax, net of administrative costs, is split with 70.0% going to the CVB and 30.0% transferred to the cultural facilities budgets of the county. The total 2018 Adopted Budget for Hotel/Motel Tax is $3,376,178.

Below is a summary of how four major economic factors influence other tax collections:

Inflation - High inflation rates raise the cost of goods, services and housing upon which these taxes are based. However, extremely high inflation can result in a decline in consumer spending if the cost exceeds the consumer’s acceptable price point. This will in turn decrease other tax revenue.

Interest Rates - Higher interest rates decrease the purchase of taxable items and real estate while lower rates spurs demand for these items and real estate, which strengthens tax revenues.

Unemployment - Unemployment decreases tax revenues by limiting the amount of personal income available to purchase taxable items.

Fund Balance - The level of cash balances does not affect other tax revenues.
## CHARGES FOR SERVICES REVENUE ESTIMATES - ALL FUNDS
### BY FUND TYPE AND REPORTING CATEGORY

<table>
<thead>
<tr>
<th>Reporting Category Description</th>
<th>Water Services</th>
<th>Internal Service</th>
<th>Solid Waste</th>
<th>Other Charges</th>
<th>General Government</th>
<th>Criminal Justice</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Agency Funds</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Soil &amp; Water Agency Funds</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>26,025</td>
<td>-</td>
<td>-</td>
<td>26,025</td>
</tr>
<tr>
<td>Total</td>
<td>$ -</td>
<td>$ -</td>
<td>$ -</td>
<td>$ 26,025</td>
<td>$ -</td>
<td>$ -</td>
<td>$ 26,025</td>
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<tr>
<td><strong>Enterprise Fund</strong></td>
<td></td>
<td></td>
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<td></td>
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<td></td>
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<tr>
<td>Parking Facilities Enterprise Fund</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>1,354,000</td>
<td>-</td>
<td>-</td>
<td>1,354,000</td>
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<tr>
<td>Sewer Enterprise Funds</td>
<td>48,126,865</td>
<td>-</td>
<td>-</td>
<td>6,046</td>
<td>-</td>
<td>-</td>
<td>48,132,911</td>
</tr>
<tr>
<td>Solid Waste Enterprise Fund</td>
<td>-</td>
<td>-</td>
<td>23,352,712</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>23,352,712</td>
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<tr>
<td>Stillwater Center Enterprise Funds</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>13,271,114</td>
<td>-</td>
<td>-</td>
<td>13,271,114</td>
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<tr>
<td>Water Enterprise Fund</td>
<td>41,487,814</td>
<td>-</td>
<td>-</td>
<td>7,611</td>
<td>-</td>
<td>-</td>
<td>41,495,425</td>
</tr>
<tr>
<td>Total</td>
<td>$ 89,614,679</td>
<td>$ -</td>
<td>$ 23,352,712</td>
<td>$ 14,638,771</td>
<td>$ -</td>
<td>$ -</td>
<td>$ 127,606,162</td>
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<tr>
<td><strong>General Fund</strong></td>
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</tr>
<tr>
<td>General Fund</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>53,900</td>
<td>12,561,573</td>
<td>5,714,500</td>
<td>18,329,973</td>
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<td>$ 12,561,573</td>
<td>$ 5,714,500</td>
<td>$ -</td>
<td>$ 18,329,973</td>
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<tr>
<td><strong>Internal Service Fund</strong></td>
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<td></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>Data Processing Services</td>
<td>-</td>
<td>-</td>
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<td>-</td>
<td>79,108</td>
<td>-</td>
<td>79,108</td>
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<tr>
<td>Family Medical Leave Act</td>
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<tr>
<td>Health Insurance Programs</td>
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<td>Information Technology Services</td>
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<td>2,733,253</td>
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<tr>
<td>Kronos Timekeeping Services</td>
<td>-</td>
<td>712,986</td>
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<td>Printing Services</td>
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<td>1,307,500</td>
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<td>1,307,500</td>
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<tr>
<td>Property/Casualty Insurance</td>
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<td>3,046,728</td>
<td>-</td>
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<td>-</td>
<td>3,046,728</td>
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</tr>
<tr>
<td>Service Depot</td>
<td>-</td>
<td>633,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>633,000</td>
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</tr>
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<td>Stockroom</td>
<td>-</td>
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<td>-</td>
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<td>-</td>
<td>3,036,370</td>
<td></td>
</tr>
<tr>
<td>Telecommunications - Auditor</td>
<td>-</td>
<td>1,620,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>1,620,000</td>
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<tr>
<td>Workers' Compensation</td>
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<td>-</td>
<td>-</td>
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<td>Total</td>
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<td>$ 79,108</td>
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<td>$ 70,186,642</td>
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<tr>
<td><strong>Special Revenue Fund</strong></td>
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</tr>
<tr>
<td>ADAMHS Board Operating Fund</td>
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<td>-</td>
<td>120,000</td>
<td>-</td>
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<td>120,000</td>
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<tr>
<td>ADAMHS Board State and Local Grants</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>100,000</td>
<td>-</td>
<td>-</td>
<td>100,000</td>
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<tr>
<td>Administrative Services Special Revenue</td>
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<td>-</td>
<td>-</td>
<td>137,500</td>
<td>-</td>
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<td>137,500</td>
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<tr>
<td>Animal Control</td>
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<td>-</td>
<td>-</td>
<td>-</td>
<td>303,300</td>
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<td>303,300</td>
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<tr>
<td>Auditor Real Estate Assessment</td>
<td>-</td>
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<td>-</td>
<td>3,800,000</td>
<td>-</td>
<td>-</td>
<td>3,800,000</td>
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<td>-</td>
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<td>-</td>
<td>-</td>
<td>171,536</td>
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<tr>
<td>Building Regulations Special Revenue</td>
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<td>-</td>
<td>1,000</td>
<td>-</td>
<td>-</td>
<td>1,000</td>
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### CHARGES FOR SERVICES REVENUE ESTIMATES - ALL FUNDS
#### BY FUND TYPE AND REPORTING CATEGORY

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<tr>
<th>Reporting Category Description</th>
<th>Water Services</th>
<th>Internal Service</th>
<th>Solid Waste</th>
<th>Other Charges</th>
<th>General Government</th>
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<td>MonDay Grants</td>
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<td>$ -</td>
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<td>GRAND TOTAL</td>
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<td>$ 70,107,534</td>
<td>$ 25,506,212</td>
<td>$ 22,825,451</td>
<td>$ 17,468,481</td>
<td>$ 30,333,541</td>
<td>$ 255,855,898</td>
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</tbody>
</table>

C23
Revenues from Charges for Services include Water Services, Internal Service, Solid Waste, Other Charges, General Government and Criminal Justice. Revenues from Charges for Services can be from either internal or external sources. Internal Service Fund Charges are revenues specifically received from internal county departments for services such as printing, stockroom sales, telephone and mailroom. Other types are usually external but do contain some internal county charges like parking charges under Other Charges for Services.

**Charges for Services**

$255,855,898

**Environmental Services - Water/ Sewer**

Revenues received by Water Services are primarily received from the end users of the water and sewer services and are largely comprised of Water/Sewer District Billing Charges, Water/Sewer Fixed Charge, Water Transition Charge and Water/Sewer District Tap-In Charges. Additional revenue is received from Sewer Contracts, Wellfield Protection Charge, Meter Fees and Backflow Application Fees, Septage Receiving Facility Fees and Service Termination/Restoration Fees. The total 2018 Adopted Budget for Water Services is $89,614,679.

**Internal Service**

Administrative Services and the Auditor’s Office receive Internal Service revenue. The Auditor’s Office receives this revenue for Telecommunications services, while Administrative Services revenues are largely those received for Internal Services such as Family Medical Leave Act, Self Insurance Health Care Premiums, Property and Casualty Insurance as well as Stockroom, Mailroom, Service Depot, Printing, Information Technology, Workers Compensation and Kronos. The total 2018 Adopted Budget for Internal Services is $70,107,534.

**Other Charges**

Revenues included in Other Charges are the State Child Welfare Subsidy in the JFS Department; GovDeal Fees, Training and Development Fees and Parking Charges in the Administrative Services Department; fees for autopsy services in the Coroner’s Office; and Active Treatment in the Montgomery County Board of DDS budget. The total 2018 Adopted Budget for Other Charges is $22,825,451.

**General Government**

The majority of the General Government Charges for Services revenue stream is collected under the auspices of three elected officials and Non-Departmental. Under this category, the Auditor collects Real Estate Assessment Fees, Auditor Fees; Auditor Conveyance Fees, Homestead Exemption Administrative Fees and Auditor Deputy Registrar Fees, the Treasurer collects Treasurer Fees related to tax administration; and the Recorder collects Recorder Fees. Under Non-Departmental, Indirect Cost charges fall under the General Government Charges. The total 2018 Adopted Budget for General Government is $17,468,481.

**Environmental Services - Solid Waste**

Solid Waste Charges for Services relate all to waste disposal. These charges are divided between disposal related fees including tipping fees and waste generation and disposal charges and the annual property charge that is charged against all real property in the county to assure waste disposal capacity. The total 2018 Adopted Budget for Solid Waste is $25,506,212.
Criminal Justice

Criminal Justice revenue is collected largely by the Clerk of Courts, the Sheriff, the Common Pleas Court – General Division and the Probate Court. The total 2018 Adopted Budget for Criminal Justice is $30,333,541.

The majority of the Clerk of Courts fees include: Clerk of Courts-Pounds Fees, Clerk of Court Fees, Court Automation Fees and Clerk of Courts-Passport Fees.

The Sheriff collects this category of revenue primarily for Board and Care of Prisoners, Sheriff Fees, Sheriff Inmate Telephone Services, Sheriff Sale Fees, Sheriff Contract Funds, Sheriff Regional Dispatch Funds, Sheriff Legal Process Fees and Sheriff Road Patrol Contract Funds. The Sheriff bills for policing services provided to Washington, Harrison and Jefferson Townships as well as for security and road patrol services to various agencies. The Sheriff also provides dispatching services to the local jurisdictions that are members of the Regional Dispatch Center.

The majority of revenues for Common Pleas Court – General Division are Special Project Fees and Mediator Fees.

Probate Court’s Criminal Justice revenue is in Probate Court Fees and Court Automation Fees.
# INTERGOVERNMENTAL REVENUE ESTIMATES - ALL FUNDS
## BY FUND TYPE AND REPORTING CATEGORY

<table>
<thead>
<tr>
<th>Reporting Category Description</th>
<th>Federal Government</th>
<th>State Government</th>
<th>Local Government</th>
<th>Total</th>
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</thead>
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<td><strong>Total</strong></td>
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### INTERGOVERNMENTAL REVENUE ESTIMATES - ALL FUNDS
#### BY FUND TYPE AND REPORTING CATEGORY

<table>
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<th>Reporting Category Description</th>
<th>Federal Government</th>
<th>State Government</th>
<th>Local Government</th>
<th>Total</th>
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Revenues from Intergovernmental include Federal Government, State Government and Local Government. Revenues primarily consist of reimbursements, grants and contracts from various governmental entities.

**Intergovernmental**

$201,638,843

- **State Gov't**: 44.8%
- **Local Gov't**: 3.6%
- **Federal Gov't**: 51.6%

**Federal Government**

**Temporary Assistance for Needy Families (TANF)**
- JFS receives this funding to administer Ohio Works First (OWF), which is the financial assistance portion of Ohio's TANF program. The emphasis of OWF is self-sufficiency, personal responsibility and employment. The total 2018 Adopted Budget for TANF is $11,869,903.

**Child Support Enforcement**
- JFS receives these funds to provide IV-D services for the child support program. The total 2018 Adopted Budget for Child Support Enforcement is $10,804,544.

**Title IV-E Administration**
- JFS receives these funds to provide foster care for indigent children. The total 2018 Adopted Budget for Title IV-E Administration is $13,622,250.

**Federal Grants**
- Departments such as Job and Family Services (JFS), Alcohol, Drug Addiction and Mental Health Services (ADAMHS) and Development Services receive this funding for programming to include homelessness prevention, housing, social services and workforce development programs. The total 2018 Adopted Budget for Federal Grants is $12,017,072.

**Federal Government (continued)**

**Other Federal Government Revenue**
- This category includes miscellaneous federal revenue such as Title IV-E Maintenance, Medical Assistance Program, Food Stamp Matching, Individual Options Waiver Day Habilitation Adult, Federal Pass Through Revenue, IO & Level 1 Transportation Waiver and XIX Targeted Case Management. The total 2018 Adopted Budget for Other Federal Government Revenue is $55,651,371.

**State Government**

**Homestead and Rollbacks**
- These funds are received from the state for tax breaks enacted by the state legislature for tax relief. The assessed property value is used to calculate the amount of tax relief granted to qualifying residents. Qualifying residents are senior citizens; or totally and permanently disabled citizens; or certain surviving spouses, at least 59 years of age on the date of the decedent's death, who own and occupy their home as their primary residence as of January 1st of the year in which a homestead relief form is filed. These individuals must also have a combined household income below a dollar amount set each year by the State of Ohio. Rollbacks are a tax relief measure adopted by state legislature (1971), which grant a 10.0% across-the-board rollback on all real property tax bills annually. The Human Service Levy, General Fund and Developmental Disabilities Services (DDS) receive this revenue. The total 2018 Adopted Budget for Homestead and Rollbacks is $17,752,709.

**State Reimbursements**
- This revenue represents reimbursements from the State of Ohio for expenses such as public assistance and state child support enforcement through JFS, prevention and treatment of alcohol related disorders through ADAMHS and 911 access fee revenue from cell phone usage charges. The total 2018 Adopted Budget for State Reimbursements is $22,678,415.

**State Grant**
- Departments such as Juvenile Court, MonDay Community Corrections, Common Pleas Court and Human Services Planning and Development receive this funding for services such as rehabilitation, correction and social services programs. The total 2018 Adopted Budget for State Grant is $21,965,448.
Local Government Fund (LGF) – Montgomery County receives state funding through the LGF. In January 2008, House Bill 119 consolidated the Local Government Revenue Assistance Fund with LGF and changed the funding to 3.68% of total state General Revenue Fund tax revenues. However, with the passage of the State of Ohio biennium budget for 2012-2013, LGF was reduced by 25.0% in the first year of the state budget and another 25.0% in the second year of the state budget. Beginning in 2013 the LGF funding changed to 1.66% of total state General Revenue Fund tax revenues. Further reductions in recent years extended the decline in funding and redirection of revenues outside of the LGF is anticipated to continue. The total 2018 Adopted Budget for LGF is $7,648,687.

Other State Government Revenue – This category includes miscellaneous state revenue such as Motor Vehicle License Tax, State Casino Revenue, State Child Welfare Subsidy through JFS, Motor Vehicle Fuel Tax through the Engineer, State Public Defender and Active Treatment Developmental Center. The total 2018 Adopted Budget for Other State Government Revenue is $20,338,056.

Local Government

Contracts with Local Municipalities – This source is primarily revenue collected by the Miami Valley Regional Crime Laboratory. The Miami Valley Regional Crime Laboratory bills for services provided by the lab and for use of the Automated Fingerprint Identification System. The total 2018 Adopted Budget for Contracts with Local Municipalities is $1,942,335.

Local Government (continued)

Local Reimbursement – Departments such as Juvenile Court and Engineer receive local reimbursement. Juvenile Court receives funding from local school districts for education services provided. Engineer receives reimbursement from townships for resurfacing and striping of roads. The total 2018 Adopted Budget for Local Reimbursement is $2,722,993.

Other Local Government Revenue – This category includes miscellaneous local revenue such as the 800 MHz billing, the local share from the Soil and Water Conservation District, the share of cost from local municipalities for the Public Defender and miscellaneous grants for the Sheriff and Juvenile Court. The total 2018 Adopted Budget for Other Local Government Revenue is $2,625,060.

Below is a summary of how four major economic factors influence Intergovernmental collections:

Inflation – High inflation rates increase sales and income tax revenues through higher prices and higher incomes. These two revenue sources comprise a large portion of federal and state revenue, which in turn increases available funding for Intergovernmental Revenue.

Interest Rates – Interest rates affect Intergovernmental revenues through the purchase of durable goods (see sales tax revenues), home building and business investment. Higher interest rates dampen these investments at the federal, state and local levels.

Unemployment – Unemployment lowers personal income and this reduces the amount of disposable income available for purchases to generate sales tax revenues. In addition, unemployment results in lower marginal tax rates, since income is lower, affecting the amount of revenue available to distribute to local governments.

Fund Balance – The level of cash reserves does not directly affect Intergovernmental revenues.
## OTHER FINANCING SOURCES REVENUE ESTIMATES - ALL FUNDS
### BY FUND TYPE AND REPORTING CATEGORY

<table>
<thead>
<tr>
<th>Reporting Category Description</th>
<th>Levy Transfers</th>
<th>Cost Recovery Transfers</th>
<th>Revenue Transfers</th>
<th>Debt Transfers</th>
<th>Capital Transfers</th>
<th>Other Financing</th>
<th>Total</th>
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<td><strong>Agency Funds</strong></td>
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C30
### OTHER FINANCING SOURCES REVENUE ESTIMATES - ALL FUNDS
#### BY FUND TYPE AND REPORTING CATEGORY

<table>
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<tr>
<th>Reporting Category Description</th>
<th>Levy Transfers</th>
<th>Cost Recovery Transfers</th>
<th>Revenue Transfers</th>
<th>Debt Transfers</th>
<th>Capital Transfers</th>
<th>Other Financing</th>
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<td>Sheriff Regional Dispatch Funds</td>
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<td><strong>Total</strong></td>
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<td><strong>$ 29,494,510</strong></td>
<td><strong>$ 15,859,363</strong></td>
<td><strong>$ -</strong></td>
<td><strong>$ 594,500</strong></td>
<td><strong>$ 27,500</strong></td>
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<td><strong>GRAND TOTAL</strong></td>
<td><strong>$ 108,411,987</strong></td>
<td><strong>$ 29,494,510</strong></td>
<td><strong>$ 27,659,133</strong></td>
<td><strong>$ 4,802,382</strong></td>
<td><strong>$ 669,500</strong></td>
<td><strong>$ 126,000</strong></td>
<td><strong>$ 171,163,512</strong></td>
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</tbody>
</table>

C31
Revenues from Other Financing Sources include Levy Transfers, Cost Recovery Transfers, Debt Transfers, Revenue Transfers, Capital Transfers and Other Financing. Revenues primarily consist of transfers across county funds.

### Other Financing Sources

$171,163,512

- **Revenue Transfers**: 16.2%
- **Debt Transfers**: 2.8%
- **Other Financing**: 0.5%
- **Levy Transfers**: 63.3%
- **Cost Recovery Transfers**: 17.2%

#### Levy Transfers

This revenue is the distribution of property taxes collected through the Human Services Levies. These funds are distributed primarily to the Job and Family Services Children Services Division, the Montgomery County Board of DDS and the ADAMHS Board. The total 2018 Adopted Budget for Levy Transfers is $108,411,987.

#### Cost Recovery Transfers

Revenue received as Cost Recovery Transfers is reimbursement for approved expenses, primarily for social service programs. These funds are largely for personnel related costs provided by the Job and Family Services Public Assistance fund for the Children Services and Child Support Enforcement Agencies divisions. The total 2018 Adopted Budget for Cost Recovery Transfers is $29,494,510.

#### Revenue Transfers

This category includes various cash transfers between funds. Revenues include items such as Inter-Departmental Agreements, Child Support IV-D Contracts, General Fund Subsidies, Investment Income Transfers, TANF Funding, and Transfer from Unclaimed Funds and Repayment on Interfund Loans. The total 2018 Adopted Budget for Revenue Transfers is $27,659,133.

#### Debt Transfers

Revenue received as Debt Transfers is transferred from various budgets to the Auditor in order to provide the funds for debt service payments. These transfers include revenue for Water debt service funds, Sewer, Various Purpose Facility Bonds, Children Services, Juvenile Detention, Reibold Building, Stillwater Center, Parking Facilities, and Solid Waste. The total 2018 Adopted Budget for Debt Transfers is $4,802,382.

#### Capital Transfers and Other Financing

Cash Transfers include the annual transfer from the Regional Dispatch fund to the Capital Set-Aside fund and other transfers for building maintenance projects. Other Financing is primarily revenue received from Capital Asset Sales, Insurance Reimbursement for Damages and Settlement Proceeds. The total 2018 Adopted Budget for Capital Transfers and Other Financing is $795,500.

Below is a summary of how the four major economic factors influence other financing sources collections:

- **Inflation** - Inflation does not directly affect Other Financing Sources.
- **Interest Rates** - Interest Rates do not directly affect Other Financing Sources.
- **Unemployment** - Unemployment does not directly affect Other Financing Sources.
- **Fund Balance** - The level of cash balances affects Other Financing Sources revenues due to the requirement of the Auditor of State that many county funds maintain a positive cash balance. Revenue transfers cannot be made unless sufficient funds are available.
## MISCELLANEOUS REVENUE ESTIMATES - ALL FUNDS
### BY FUND TYPE AND REPORTING CATEGORY

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<tr>
<th>Reporting Category Description</th>
<th>Rentals</th>
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<th>Permits</th>
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<td>-</td>
<td>-</td>
<td>20,000</td>
<td>-</td>
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<tr>
<td>Administrative Services Buildings</td>
<td>5,227,271</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>5,900</td>
<td>-</td>
<td>5,233,171</td>
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<tr>
<td>Special Revenue</td>
<td></td>
<td></td>
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<td></td>
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<tr>
<td>Administrative Services Grants</td>
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<td>-</td>
<td>-</td>
<td>10,000</td>
<td>-</td>
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<tr>
<td>Animal Control</td>
<td>-</td>
<td>20,000</td>
<td>1,395,075</td>
<td>-</td>
<td>64,740</td>
<td>-</td>
<td>1,479,815</td>
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<td>Building Regulations Special</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>1,670,147</td>
<td>-</td>
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<tr>
<td>Revenue</td>
<td></td>
<td></td>
<td></td>
<td></td>
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<td></td>
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<tr>
<td>County Municipal Court Special</td>
<td>-</td>
<td>6,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>6,000</td>
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<tr>
<td>Revenue</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>Development Services Special</td>
<td>30,000</td>
<td>-</td>
<td>3,000</td>
<td>-</td>
<td>12,000</td>
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<tr>
<td>Revenue</td>
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<td></td>
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<td></td>
</tr>
<tr>
<td>Engineer Road Auto &amp; Gas Fund</td>
<td>-</td>
<td>332,000</td>
<td>-</td>
<td>-</td>
<td>5,500</td>
<td>-</td>
<td>337,500</td>
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<tr>
<td>Environmental Services Solid Waste Special</td>
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<td>-</td>
<td>-</td>
<td>-</td>
<td>70,000</td>
<td>-</td>
<td>70,000</td>
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<tr>
<td>Human Services Planning and Development Special Revenue</td>
<td></td>
<td></td>
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<td></td>
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<td></td>
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<tr>
<td>Job &amp; Family Service Child Support</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>130,704</td>
<td>-</td>
<td>130,704</td>
</tr>
<tr>
<td>Job &amp; Family Service Children</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>210,000</td>
<td>-</td>
<td>210,000</td>
</tr>
<tr>
<td>Job &amp; Family Service Children</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>19,100</td>
<td>-</td>
<td>19,100</td>
</tr>
<tr>
<td>Services</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Job &amp; Family Service Public Assistance</td>
<td>23,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>23,000</td>
</tr>
</tbody>
</table>

C33
### MISCELLANEOUS REVENUE ESTIMATES - ALL FUNDS
#### BY FUND TYPE AND REPORTING CATEGORY

<table>
<thead>
<tr>
<th>Reporting Category Description</th>
<th>Rentals</th>
<th>Fines &amp; Forfeitures</th>
<th>Licenses</th>
<th>Permits</th>
<th>Miscellaneous</th>
<th>Assessments</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Juvenile Court Other Grants</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>60,000</td>
<td>-</td>
<td>60,000</td>
</tr>
<tr>
<td>Juvenile Court Special Revenue</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>5,000</td>
<td>-</td>
<td>5,000</td>
</tr>
<tr>
<td>Law Library Resources Fund</td>
<td>-</td>
<td>669,150</td>
<td>-</td>
<td>-</td>
<td>100</td>
<td>-</td>
<td>669,250</td>
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<tr>
<td>Montgomery County Board of DDS Operating</td>
<td>23,250</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>28,500</td>
<td>-</td>
<td>51,750</td>
</tr>
<tr>
<td>Montgomery County Board of DDS Special Revenue</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>10,000</td>
<td>-</td>
<td>10,000</td>
</tr>
<tr>
<td>Sheriff Grant Funds</td>
<td>-</td>
<td>23,500</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>23,500</td>
</tr>
<tr>
<td>Sheriff Regional Dispatch Funds</td>
<td>128,353</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>128,353</td>
</tr>
<tr>
<td>Sheriff Special Revenue</td>
<td>-</td>
<td>-</td>
<td>3,500</td>
<td>450,000</td>
<td>-</td>
<td>-</td>
<td>453,500</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>$ 5,431,874</td>
<td>$ 1,054,150</td>
<td>$ 1,848,075</td>
<td>$ 1,670,147</td>
<td>$ 651,544</td>
<td>-</td>
<td>$ 10,655,790</td>
</tr>
<tr>
<td><strong>GRAND TOTAL</strong></td>
<td>$ 5,924,548</td>
<td>$ 2,070,400</td>
<td>$ 1,882,855</td>
<td>$ 1,800,697</td>
<td>$ 1,969,208</td>
<td>$ 482,119</td>
<td>$ 14,129,827</td>
</tr>
</tbody>
</table>

C34
Revenues from Miscellaneous include Rentals, Fines & Forfeitures, Licenses, Miscellaneous, Permits and Assessments. Revenues primarily consist of miscellaneous revenue from various sources such as rent from county buildings.

**Miscellaneous Revenue**

$14,129,827

<table>
<thead>
<tr>
<th>Revenue Source</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Rentals</td>
<td>41.9%</td>
</tr>
<tr>
<td>Fines &amp; Forfeitures</td>
<td>14.7%</td>
</tr>
<tr>
<td>Licenses</td>
<td>13.3%</td>
</tr>
<tr>
<td>Permits</td>
<td>12.8%</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>13.9%</td>
</tr>
<tr>
<td>Assessments</td>
<td>3.4%</td>
</tr>
</tbody>
</table>

**Rentals**

This revenue is comprised of rent charges from tenants in different county buildings. These tenants include non-county agencies, organizations and non-General Fund county departments. These buildings include Administration, Job Center, Reibold, DayMont, Dora Tate and Multi-Service Center facilities. The total 2018 Adopted Budget for Rentals is $5,924,548.

**Fines & Forfeitures**

Revenue in this category represents fines assessed by the courts within the county for infractions relating to state offenses. Revenues received by the Clerk of Courts (County Municipal Court), Juvenile Court and Municipal Courts are also reflected in this category. State highway fines collected for highway offenses in Montgomery County and distributed to Engineer’s Office are also included. The total 2018 Adopted Budget for Fines & Forfeitures is $2,070,400.

**Licenses**

This source of revenue includes fees for dog and kennel licenses collected by Animal Resource Center and fees collected by Sheriff’s Office for concealed handgun licenses. The total 2018 Adopted Budget for Licenses is $1,882,855.

**Permits**

This revenue includes fees for residential, commercial and electrical permits issued by the Buildings and Regulations division of the Community and Economic Development department. It also includes permit fees charged for water and sewer connections collected by the Environmental Services department. The total 2018 Adopted Budget for Permits is $1,800,697.

**Miscellaneous**

This category fluctuates often because it contains revenue sources that are not stable, such as unclaimed funds and refunds for overpayments of public assistance and foster care. Also reported in this category are donations from hospitals for out posted social workers, pharmacy rebates and charges for administrative fees for the Workforce Investment Act program. The total 2018 Adopted Budget for Miscellaneous is $1,969,208.

**Assessments**

The revenues in this category support the special assessment bonds generally issued to finance certain improvement projects, which benefit a particular group of landowners. The landowners are then assessed a share based on benefit. Assessments can support water and sewer projects as well as ditch maintenance and improvements. The total 2018 Adopted Budget for Assessments is $482,119.

Below is a summary of how four major economic factors influence miscellaneous revenue collections:

**Inflation** - Inflation rates do not affect miscellaneous revenues.

**Interest Rates** – Interest rates do not affect miscellaneous revenues.

**Unemployment** - Unemployment can decrease miscellaneous revenues by limiting the amount of personal income available to purchase licenses and permits or to pay fines and forfeitures.

**Fund Balance** - The level of cash balances does not affect miscellaneous revenues.
## INVESTMENT INCOME REVENUE ESTIMATES - ALL FUNDS
### BY FUND TYPE AND REPORTING CATEGORY

<table>
<thead>
<tr>
<th>Reporting Category Description</th>
<th>Investment Distribution</th>
<th>Other Invest Income</th>
<th>Investment Income Other</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Fund</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>General Fund</td>
<td>6,392,100</td>
<td>70,927</td>
<td>-</td>
<td>6,463,027</td>
</tr>
<tr>
<td>Total</td>
<td>$ 6,392,100</td>
<td>$ 70,927</td>
<td>$ -</td>
<td>$ 6,463,027</td>
</tr>
<tr>
<td>Special Revenue Fund</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Engineer Road Auto &amp; Gas Fund</td>
<td>100,000</td>
<td>-</td>
<td>-</td>
<td>100,000</td>
</tr>
<tr>
<td>Treasurer Special Revenue</td>
<td>100,000</td>
<td>-</td>
<td>-</td>
<td>100,000</td>
</tr>
<tr>
<td>Total</td>
<td>$ 200,000</td>
<td>$ -</td>
<td>$ -</td>
<td>$ 200,000</td>
</tr>
<tr>
<td>GRAND TOTAL</td>
<td>$ 6,592,100</td>
<td>$ 70,927</td>
<td>$ -</td>
<td>$ 6,663,027</td>
</tr>
</tbody>
</table>
INVESTMENT INCOME

Revenues from Investment Income include Investment Distribution and Other Investment Income. Revenues primarily consist of investment income from all county resources.

**Investment Income**

$6,663,027

**Investment Distribution**

Montgomery County earns investment income through effective cash management of available resources. All resources, with the exception of outside accounts operated by the Clerk of Courts and the Sheriff’s Office, are pooled by the Treasurer’s Office for investment purposes. Investment earnings from these pooled resources are paid to the General Fund, unless a capital project is debt-funded or the Ohio Revised Code (ORC) requires payment of investment earnings into a specific fund. Other funds receiving investment income in 2017 included the Treasurer's Prepaid Tax Fund (Special Revenue), the Engineer Road Auto and Gas Fund and various debt funded capital projects.

In 1986, the county instituted a formal investment policy. This policy sets forth the specific instruments, which may be purchased (as authorized by the ORC), a maximum percentage of the total portfolio for each instrument and recommended maturity. The policy is reviewed on a quarterly basis by the Investment Advisory Committee, consisting of the Treasurer, two County Commissioners, two Ex-Officio members from the community, and the county’s investment advisor. Boyd Watterson Asset Management is the current investment advisor for the county. The following table shows the types of investments the Treasurer makes, along with each type’s year-end cash value and portfolio percentage. At the bottom of the table is the year-end average weighted yield for all investments.

**Montgomery County Investment Portfolio**

<table>
<thead>
<tr>
<th>Asset Allocation 12/31/2017</th>
<th>Percentage 12/31/2017</th>
<th>Asset Allocation 12/31/2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Federal Agencies 1</td>
<td>80.95%</td>
<td>$389,939,610</td>
</tr>
<tr>
<td>US Treasuries</td>
<td>6.22%</td>
<td>29,954,297</td>
</tr>
<tr>
<td>Corporate Notes</td>
<td>5.60%</td>
<td>26,976,297</td>
</tr>
<tr>
<td>Federated Government Obligation Fund</td>
<td>0.06%</td>
<td>297,700</td>
</tr>
<tr>
<td>Premium Savings Account</td>
<td>0.24%</td>
<td>1,161,293</td>
</tr>
<tr>
<td>STAR Ohio</td>
<td>5.30%</td>
<td>25,514,996</td>
</tr>
<tr>
<td>Bank Money Market Funds</td>
<td>0.65%</td>
<td>3,136,137</td>
</tr>
<tr>
<td>Municipal Bonds</td>
<td>0.98%</td>
<td>4,735,332</td>
</tr>
<tr>
<td><strong>100.00%</strong></td>
<td><strong>$ 481,715,662</strong></td>
<td></td>
</tr>
</tbody>
</table>

Month-End Average Weighted Yield as of 12/31/17: 1.25%
Data per 2017 Annual Report- Investment Advisory Committee

(Federal Agencies” include bonds, notes, discount notes or other obligations issued by federal government agencies.

Interest rates have fallen since 2008 and investment income has seen a corresponding decrease.

The Office of Management & Budget and the Treasurer's Office review current economic conditions and interest rate forecasts. Together, both offices estimate the revenue from investment securities to be held through the budget year and estimate the interest rates that will be earned on amounts in securities due to mature in the budget year. The 2018 total investment income estimate is $6,663,027, which is $2,176,027 or 48.5% above the 2017 budget. This estimate includes the General Fund and Special Revenue Fund categories.

**Other Investment Income**

Municipal bond interest is received twice a year from county held debt. In addition, all investment income from the outside accounts operated by the Clerk of Courts for Auto Title, Legal/Child Support and the Sheriff's Office is paid into the General Fund. The Municipal Bond Interest is budgeted at $70,927 for 2018. The Clerk of Courts and Sheriff have not budgeted any investment income for 2018.
The following is a summary of how four major economic factors influence investment income collections:

**Inflation** - High inflation rates are generally concurrent with high interest rates and investment income normally rises during inflationary periods.

**Interest Rates** - The level of interest rates is a major factor for investment income. High rates increase earnings on the county's investments and raise revenues, while low rates keep investment income down.

**Unemployment** - Unemployment does not directly affect investment income.

**Fund Balance** - A large cash balance increases investment income by having more reserves to invest. A minimal cash balance limits investment.

### County Investment Summary

**As of Year-End**

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Average Weighted Yield to Maturity</td>
<td>1.47%</td>
<td>1.18%</td>
<td>1.11%</td>
<td>1.05%</td>
<td>1.04%</td>
<td>1.10%</td>
</tr>
<tr>
<td>Average Monthly Treasury Balance</td>
<td>$561.3</td>
<td>$574.1</td>
<td>$535.5</td>
<td>$527.7</td>
<td>$532.6</td>
<td>$510.0</td>
</tr>
<tr>
<td>Changes in Monthly Treasury Balance</td>
<td>0.8%</td>
<td>2.3%</td>
<td>-6.7%</td>
<td>-1.5%</td>
<td>0.9%</td>
<td>-4.2%</td>
</tr>
<tr>
<td>Investment Income Receipts ($ in Millions)</td>
<td>$8.2</td>
<td>$7.0</td>
<td>$6.1</td>
<td>$5.2</td>
<td>$4.9</td>
<td>$4.5</td>
</tr>
</tbody>
</table>

The table above demonstrates the changes in the Average Weighted Yield, the Average Monthly Treasury Balance and Investment Income Receipts over the past five years.
## ADOPTED REVENUE BUDGET
### GENERAL FUND

### 2018 Adopted Revenue Budget
**General Fund**
**$154,693,977**

### Revenue Categories

<table>
<thead>
<tr>
<th>Revenue Categories</th>
<th>2018 Revenues</th>
<th>2018 Percent of Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Taxes</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Sales Tax</td>
<td>$77,251,428</td>
<td>50.0%</td>
</tr>
<tr>
<td>Property Taxes</td>
<td>13,823,206</td>
<td>8.9%</td>
</tr>
<tr>
<td>Other Taxes</td>
<td>3,700,000</td>
<td>2.4%</td>
</tr>
<tr>
<td><strong>Taxes Total</strong></td>
<td>$94,774,634</td>
<td></td>
</tr>
<tr>
<td><strong>Intergovernment</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Local Government Fund</td>
<td>$7,648,687</td>
<td>5.0%</td>
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<tr>
<td>Other Intergovernmental</td>
<td>11,214,730</td>
<td>7.2%</td>
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<tr>
<td><strong>Intergovernmental Total</strong></td>
<td>$18,863,417</td>
<td></td>
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<tr>
<td><strong>Charges for Services</strong></td>
<td>18,329,973</td>
<td>11.8%</td>
</tr>
<tr>
<td><strong>Other Financing Sources</strong></td>
<td>14,613,703</td>
<td>9.4%</td>
</tr>
<tr>
<td><strong>Investment Income</strong></td>
<td>6,463,027</td>
<td>4.2%</td>
</tr>
<tr>
<td><strong>Miscellaneous Revenue</strong></td>
<td>1,649,223</td>
<td>1.1%</td>
</tr>
<tr>
<td><strong>General Fund Total</strong></td>
<td>$154,693,977</td>
<td>100.0%</td>
</tr>
</tbody>
</table>
## GENERAL FUND REVENUE ESTIMATES
### BY SOURCE

<table>
<thead>
<tr>
<th>Object Level 3 Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2017 $ Difference</th>
<th>2017 % Difference</th>
<th>2018 Adopted</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Taxes</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Sales Tax</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Sales Tax - Permissive</td>
<td>83,830,225</td>
<td>82,900,000</td>
<td>82,298,904</td>
<td>$(601,096)</td>
<td>99.3%</td>
<td>77,251,428</td>
</tr>
<tr>
<td>Object Level 2 Total</td>
<td>$83,830,225</td>
<td>$82,900,000</td>
<td>$82,298,904</td>
<td>$(601,096)</td>
<td>99.3%</td>
<td>$77,251,428</td>
</tr>
<tr>
<td><strong>Property Taxes</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>General Property Tax</td>
<td>12,758,974</td>
<td>12,756,890</td>
<td>12,734,667</td>
<td>$(22,223)</td>
<td>99.8%</td>
<td>13,132,332</td>
</tr>
<tr>
<td>Personal Property Tax</td>
<td>622,721</td>
<td>652,477</td>
<td>717,636</td>
<td>65,159</td>
<td>110.0%</td>
<td>681,829</td>
</tr>
<tr>
<td>Trailer Tax</td>
<td>7,349</td>
<td>9,000</td>
<td>6,225</td>
<td>$(2,775)</td>
<td>69.2%</td>
<td>9,045</td>
</tr>
<tr>
<td>Object Level 2 Total</td>
<td>$13,389,043</td>
<td>$13,418,367</td>
<td>$13,458,528</td>
<td>$(40,161)</td>
<td>100.3%</td>
<td>$13,823,206</td>
</tr>
<tr>
<td><strong>Other Taxes</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Property Transfer Tax</td>
<td>3,276,547</td>
<td>3,373,600</td>
<td>3,714,979</td>
<td>341,379</td>
<td>110.1%</td>
<td>3,700,000</td>
</tr>
<tr>
<td>Object Level 2 Total</td>
<td>$3,276,547</td>
<td>$3,373,600</td>
<td>$3,714,979</td>
<td>$341,379</td>
<td>110.1%</td>
<td>$3,700,000</td>
</tr>
<tr>
<td><strong>Category Total</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>$100,495,814</td>
<td>$99,691,967</td>
<td>$99,472,411</td>
<td>$(219,556)</td>
<td>99.8%</td>
<td>$94,774,634</td>
</tr>
<tr>
<td><strong>Intergovernmental</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>State Revenues</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
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<td></td>
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<tr>
<td>Cnty Share of State-Lvd Cnst &amp; Demo Fees</td>
<td>17,852</td>
<td>15,000</td>
<td>18,765</td>
<td>3,765</td>
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<tr>
<td>Delinquent Advertising Costs</td>
<td>28,796</td>
<td>57,100</td>
<td>29,285</td>
<td>$(27,815)</td>
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<tr>
<td>Homestead and Rollbacks</td>
<td>1,954,359</td>
<td>2,030,000</td>
<td>1,944,348</td>
<td>$(85,652)</td>
<td>95.8%</td>
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<tr>
<td>Local Government Fund</td>
<td>7,514,588</td>
<td>7,927,863</td>
<td>7,588,147</td>
<td>$(339,716)</td>
<td>95.7%</td>
<td>7,468,687</td>
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<tr>
<td>Reimbursement - Election Expense</td>
<td>500,599</td>
<td>250,000</td>
<td>253,415</td>
<td>3,415</td>
<td>101.4%</td>
<td>400,000</td>
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<tr>
<td>State Assigned Counsel</td>
<td>1,406,148</td>
<td>1,417,972</td>
<td>1,257,267</td>
<td>$(160,525)</td>
<td>88.7%</td>
<td>1,119,609</td>
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<tr>
<td>State Casino Revenue</td>
<td>3,149,132</td>
<td>3,000,000</td>
<td>3,098,207</td>
<td>98,207</td>
<td>103.3%</td>
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<td>State Grant</td>
<td>60,424</td>
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<td>-</td>
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<td>State Public Defender</td>
<td>2,800,116</td>
<td>2,525,358</td>
<td>2,215,325</td>
<td>$(310,033)</td>
<td>87.7%</td>
<td>2,505,820</td>
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<tr>
<td>State Reimbursements</td>
<td>112,642</td>
<td>70,214</td>
<td>107,510</td>
<td>37,296</td>
<td>153.1%</td>
<td>114,161</td>
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<td>State Reimbursements - Child Support</td>
<td>1,647</td>
<td>5,000</td>
<td>623</td>
<td>$(4,377)</td>
<td>12.5%</td>
<td>5,075</td>
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<tr>
<td>Object Level 2 Total</td>
<td>$17,546,303</td>
<td>$17,298,327</td>
<td>$16,512,892</td>
<td>$(785,435)</td>
<td>95.5%</td>
<td>$16,878,727</td>
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<td><strong>Revenues from Other Local Governments</strong></td>
<td></td>
<td></td>
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<tr>
<td>800 MHz-external</td>
<td>60,720</td>
<td>-</td>
<td>1,172,200</td>
<td>1,172,200</td>
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<td>1,047,840</td>
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<tr>
<td>800 MHz-internal</td>
<td>56,700</td>
<td>-</td>
<td>246,420</td>
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<td>246,960</td>
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<td>Contracts with Local Municipalities</td>
<td>-</td>
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<td>12,500</td>
<td>12,500</td>
<td>- %</td>
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<td>Local Reimbursements</td>
<td>45,843</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>- %</td>
<td>-</td>
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<tr>
<td>Share of Cost-Municipalities</td>
<td>107,221</td>
<td>95,000</td>
<td>120,269</td>
<td>25,269</td>
<td>126.6%</td>
<td>100,000</td>
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<td>Object Level 2 Total</td>
<td>$270,484</td>
<td>$95,000</td>
<td>$1,551,389</td>
<td>$1,456,389</td>
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<td>$1394,800</td>
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<td><strong>Federal Revenues</strong></td>
<td></td>
<td></td>
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<td></td>
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<tr>
<td>Federal Pass Through Revenue</td>
<td>153,952</td>
<td>468,000</td>
<td>245,504</td>
<td>$(222,496)</td>
<td>52.5%</td>
<td>468,000</td>
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<tr>
<td>Federal Reimbursements</td>
<td>2,996</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>- %</td>
<td>-</td>
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<tr>
<td>Federal Reimbursements - Social Security</td>
<td>200</td>
<td>800</td>
<td>-</td>
<td>$(800)</td>
<td>- %</td>
<td>800</td>
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<tr>
<td>Federal SCAAP Funds (CFDA 16.606)</td>
<td>5,211</td>
<td>6,000</td>
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<td>$(6,000)</td>
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## GENERAL FUND REVENUE ESTIMATES
### BY SOURCE

<table>
<thead>
<tr>
<th>Object Level 3 Description</th>
<th>2016 Actual</th>
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<th>2017 $ Difference</th>
<th>2017 % Difference</th>
<th>2018 Adopted</th>
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<tbody>
<tr>
<td>Federal School Lunch &amp; Milk Program</td>
<td>165,726</td>
<td>144,000</td>
<td>152,129</td>
<td>8,129</td>
<td>105.6%</td>
<td>115,000</td>
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<td><strong>Object Level 2 Total</strong></td>
<td><strong>$ 328,085</strong></td>
<td><strong>$ 618,800</strong></td>
<td><strong>$ 397,633</strong></td>
<td><strong>$(221,167)</strong></td>
<td><strong>64.3%</strong></td>
<td><strong>$ 589,890</strong></td>
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<td><strong>Category Total</strong></td>
<td><strong>$ 18,144,871</strong></td>
<td><strong>$ 18,012,127</strong></td>
<td><strong>$ 18,461,914</strong></td>
<td><strong>$ 449,787</strong></td>
<td><strong>102.5%</strong></td>
<td><strong>$ 18,863,417</strong></td>
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### Charges for Services

#### General Government Charges for Services

<table>
<thead>
<tr>
<th></th>
<th>2016</th>
<th>2017</th>
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<th>2017 $ Difference</th>
<th>2017 % Difference</th>
<th>2018</th>
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</thead>
<tbody>
<tr>
<td>Auditor &amp; Treasurer-WIA Area 7</td>
<td>78,128</td>
<td>104,200</td>
<td>130,213</td>
<td>26,013</td>
<td>125.0%</td>
<td>104,200</td>
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<tr>
<td>Auditor Conveyance Fees</td>
<td>1,646,279</td>
<td>1,686,800</td>
<td>1,867,985</td>
<td>181,185</td>
<td>110.7%</td>
<td>1,850,000</td>
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<tr>
<td>Auditor Fees</td>
<td>2,054,328</td>
<td>2,000,000</td>
<td>2,059,326</td>
<td>59,326</td>
<td>103.0%</td>
<td>2,010,000</td>
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<tr>
<td>Board of Election Filing Fees</td>
<td>380</td>
<td>5,000</td>
<td>3,490</td>
<td>(1,510)</td>
<td>69.8%</td>
<td>1,000</td>
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<tr>
<td>Data Processing Services</td>
<td>702,933</td>
<td>602,100</td>
<td>591,840</td>
<td>(10,260)</td>
<td>98.3%</td>
<td>611,136</td>
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<tr>
<td>Homestead Exemption Admin Fees</td>
<td>861,636</td>
<td>875,000</td>
<td>918,758</td>
<td>43,758</td>
<td>105.0%</td>
<td>879,375</td>
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<td>Indirect Cost</td>
<td>3,959,998</td>
<td>3,667,109</td>
<td>3,667,109</td>
<td>-</td>
<td>100.0%</td>
<td>3,667,109</td>
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<tr>
<td>Map Sales</td>
<td>130</td>
<td>-</td>
<td>30</td>
<td>30</td>
<td>-</td>
<td>-</td>
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<tr>
<td>Microfilm Services</td>
<td>101,105</td>
<td>76,300</td>
<td>80,346</td>
<td>4,046</td>
<td>105.3%</td>
<td>77,445</td>
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<tr>
<td>Recorder 1% Admin-State Housing Trust</td>
<td>17,894</td>
<td>17,000</td>
<td>18,431</td>
<td>1,431</td>
<td>103.5%</td>
<td>17,000</td>
</tr>
<tr>
<td>Recorder Fees</td>
<td>1,444,846</td>
<td>1,370,000</td>
<td>1,517,183</td>
<td>147,183</td>
<td>110.7%</td>
<td>1,450,000</td>
</tr>
<tr>
<td>Recorder Fees-Section 317.321</td>
<td>345,355</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Records Center Storage Charges</td>
<td>92,582</td>
<td>92,520</td>
<td>88,630</td>
<td>(3,890)</td>
<td>95.8%</td>
<td>93,908</td>
</tr>
<tr>
<td>Treasurer Fees</td>
<td>1,796,757</td>
<td>1,825,000</td>
<td>1,803,118</td>
<td>(21,882)</td>
<td>98.8%</td>
<td>1,800,000</td>
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<tr>
<td>Treasurer NSF Fees</td>
<td>308</td>
<td>400</td>
<td>332</td>
<td>(68)</td>
<td>103.4%</td>
<td>400</td>
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<tr>
<td><strong>Object Level 2 Total</strong></td>
<td><strong>$ 13,102,827</strong></td>
<td><strong>$ 12,321,429</strong></td>
<td><strong>$ 12,746,790</strong></td>
<td><strong>$ 425,361</strong></td>
<td><strong>103.5%</strong></td>
<td><strong>$ 12,561,573</strong></td>
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#### Criminal Justice Charges for Service

<table>
<thead>
<tr>
<th></th>
<th>2016</th>
<th>2017</th>
<th>2017</th>
<th>2017 $ Difference</th>
<th>2017 % Difference</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Appeals Court Headquarters Fees</td>
<td>148,721</td>
<td>135,000</td>
<td>102,787</td>
<td>(32,213)</td>
<td>76.1%</td>
<td>135,000</td>
</tr>
<tr>
<td>Assigned Counsel Reimbursement Fee</td>
<td>100,214</td>
<td>124,000</td>
<td>93,984</td>
<td>(30,016)</td>
<td>75.8%</td>
<td>124,000</td>
</tr>
<tr>
<td>Background Check Fees</td>
<td>36,126</td>
<td>30,000</td>
<td>47,496</td>
<td>17,496</td>
<td>158.3%</td>
<td>30,000</td>
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<tr>
<td>Board and Care of Prisoners</td>
<td>716,757</td>
<td>800,000</td>
<td>840,521</td>
<td>40,521</td>
<td>105.1%</td>
<td>800,000</td>
</tr>
<tr>
<td>Bond Forfeiture Fees</td>
<td>10,093</td>
<td>1,500</td>
<td>36,707</td>
<td>35,207</td>
<td>2,447.1%</td>
<td>1,500</td>
</tr>
<tr>
<td>Clerk of Court Fees</td>
<td>1,224,468</td>
<td>1,300,000</td>
<td>1,178,025</td>
<td>(121,975)</td>
<td>90.6%</td>
<td>1,200,000</td>
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<tr>
<td>Clerk of Courts-County Fees</td>
<td>74,671</td>
<td>71,000</td>
<td>86,873</td>
<td>15,873</td>
<td>122.4%</td>
<td>89,000</td>
</tr>
<tr>
<td>Clerk of Courts-Family Investigations</td>
<td>22,791</td>
<td>25,000</td>
<td>19,795</td>
<td>(5,205)</td>
<td>79.2%</td>
<td>21,000</td>
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<tr>
<td>Clerk of Courts-Family Services Fees</td>
<td>28,940</td>
<td>33,200</td>
<td>24,815</td>
<td>(8,385)</td>
<td>74.7%</td>
<td>25,000</td>
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<td>Communication Services</td>
<td>58,680</td>
<td>40,000</td>
<td>72,402</td>
<td>32,402</td>
<td>181.0%</td>
<td>40,000</td>
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<tr>
<td>Coroner Fees</td>
<td>9,421</td>
<td>11,000</td>
<td>11,254</td>
<td>254</td>
<td>102.3%</td>
<td>11,000</td>
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<tr>
<td>Indigent Application Fees</td>
<td>122,946</td>
<td>135,600</td>
<td>123,667</td>
<td>(11,934)</td>
<td>91.2%</td>
<td>124,600</td>
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<tr>
<td>Juvenile Court Fees</td>
<td>200,912</td>
<td>165,000</td>
<td>215,609</td>
<td>50,609</td>
<td>130.7%</td>
<td>190,000</td>
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<tr>
<td>Parent Education Fees</td>
<td>15,184</td>
<td>17,000</td>
<td>14,602</td>
<td>(2,399)</td>
<td>85.9%</td>
<td>17,000</td>
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<tr>
<td>Probate Court Fees</td>
<td>758,539</td>
<td>785,000</td>
<td>765,184</td>
<td>(19,816)</td>
<td>97.5%</td>
<td>765,000</td>
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<tr>
<td>Probation Service Fees-District Courts</td>
<td>533</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
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<tr>
<td>Prosecutor - Legal Services</td>
<td>1,888</td>
<td>2,000</td>
<td>11,798</td>
<td>9,798</td>
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<tr>
<td>Sheriff - Booking and Release Fees</td>
<td>24,413</td>
<td>25,000</td>
<td>14,041</td>
<td>(10,959)</td>
<td>56.2%</td>
<td>25,000</td>
</tr>
<tr>
<td>Sheriff - Fingerprinting Charges</td>
<td>85,140</td>
<td>85,000</td>
<td>87,870</td>
<td>2,870</td>
<td>103.4%</td>
<td>85,000</td>
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</tbody>
</table>
## GENERAL FUND REVENUE ESTIMATES
### BY SOURCE

<table>
<thead>
<tr>
<th>Object Level 3 Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>$ Difference</th>
<th>% Difference</th>
<th>2017 Adopted</th>
<th>2018 Adopted</th>
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</thead>
<tbody>
<tr>
<td>Sheriff - Inmate Telephone Services</td>
<td>455,724</td>
<td>500,000</td>
<td>542,784</td>
<td>42,784</td>
<td>108.6%</td>
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<tr>
<td>Sheriff - IT Service Fees</td>
<td>2,400</td>
<td>3,000</td>
<td>800</td>
<td>(2,200)</td>
<td>26.7%</td>
<td>3,000</td>
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<tr>
<td>Sheriff - Video Arraignment Fees</td>
<td>19,232</td>
<td>30,000</td>
<td>15,136</td>
<td>(14,864)</td>
<td>50.5%</td>
<td>20,000</td>
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<tr>
<td>Sheriff Contracts with Local Munic</td>
<td>480,886</td>
<td>480,900</td>
<td>480,866</td>
<td>(14)</td>
<td>100.0%</td>
<td>480,900</td>
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<tr>
<td>Sheriff Fees</td>
<td>812,696</td>
<td>730,000</td>
<td>643,756</td>
<td>(86,244)</td>
<td>88.2%</td>
<td>730,000</td>
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<tr>
<td>Sheriff SORN Fees</td>
<td>4,065</td>
<td>5,500</td>
<td>3,434</td>
<td>(2,066)</td>
<td>62.4%</td>
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<td>Sheriff's Legal Process Service Fees</td>
<td>63,599</td>
<td>60,000</td>
<td>88,745</td>
<td>28,745</td>
<td>147.9%</td>
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<td>Sheriff's Sale Fees</td>
<td>201,250</td>
<td>230,000</td>
<td>238,625</td>
<td>8,625</td>
<td>103.8%</td>
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<tr>
<td>Video Tape Sales</td>
<td>267</td>
<td>500</td>
<td>171</td>
<td>(329)</td>
<td>34.2%</td>
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<td><strong>Object Level 2 Total</strong></td>
<td><strong>$ 5,680,554</strong></td>
<td><strong>$ 5,825,200</strong></td>
<td><strong>$ 5,761,765</strong></td>
<td><strong>$ (63,435)</strong></td>
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<td><strong>$ 5,714,500</strong></td>
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</table>

### Other Charges for Services

<table>
<thead>
<tr>
<th>Object</th>
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<td>DRG3 Fees</td>
<td>2,590</td>
<td>10,000</td>
<td>14,846</td>
<td>4,846</td>
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<td>Other Fees</td>
<td>7,089</td>
<td>7,200</td>
<td>251,643</td>
<td>244,443</td>
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<tr>
<td>Photocopy Sales</td>
<td>34,832</td>
<td>41,700</td>
<td>31,626</td>
<td>(10,074)</td>
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</tr>
<tr>
<td>Training and Development Fees</td>
<td>2,800</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>- %</td>
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<tr>
<td><strong>Object Level 2 Total</strong></td>
<td><strong>$ 47,311</strong></td>
<td><strong>$ 58,900</strong></td>
<td><strong>$ 298,114</strong></td>
<td><strong>$ 239,214</strong></td>
<td><strong>506.1%</strong></td>
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### Solid Waste Charges for Services

<table>
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<tbody>
<tr>
<td>Scrap Metal Sales</td>
<td>53</td>
<td>-</td>
<td>1,305</td>
<td>1,305</td>
<td>- %</td>
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<td><strong>Object Level 2 Total</strong></td>
<td><strong>$ 53</strong></td>
<td><strong>$ -</strong></td>
<td><strong>$ 1,305</strong></td>
<td><strong>$ 1,305</strong></td>
<td><strong>- %</strong></td>
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### Category Total

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<th>2017</th>
<th>2017</th>
<th>$ Difference</th>
<th>% Difference</th>
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</thead>
<tbody>
<tr>
<td><strong>Category Total</strong></td>
<td><strong>$ 18,830,744</strong></td>
<td><strong>$ 18,205,529</strong></td>
<td><strong>$ 18,807,974</strong></td>
<td><strong>$ 602,445</strong></td>
<td><strong>103.3%</strong></td>
<td><strong>$ 18,329,973</strong></td>
</tr>
</tbody>
</table>

### Other Financing Sources

<table>
<thead>
<tr>
<th>Revenue Transfers</th>
<th>2016</th>
<th>2017</th>
<th>2017</th>
<th>$ Difference</th>
<th>% Difference</th>
</tr>
</thead>
<tbody>
<tr>
<td>Human Service Levy Interfund Transfer</td>
<td>3,265,108</td>
<td>3,265,108</td>
<td>7,765,108</td>
<td>4,500,000</td>
<td>237.8%</td>
</tr>
<tr>
<td>Inter-Departmental Agreements</td>
<td>4,019,206</td>
<td>3,867,998</td>
<td>3,189,532</td>
<td>(678,466)</td>
<td>82.5%</td>
</tr>
<tr>
<td>Other Cash Transfers</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Transfer from Unclaimed Funds</td>
<td>143,164</td>
<td>165,000</td>
<td>155,872</td>
<td>(9,128)</td>
<td>94.5%</td>
</tr>
<tr>
<td>Transfer-in - Repayment on Interfund Loan</td>
<td>1,784,601</td>
<td>980,436</td>
<td>1,117,982</td>
<td>137,546</td>
<td>114.0%</td>
</tr>
<tr>
<td><strong>Object Level 2 Total</strong></td>
<td><strong>$ 9,212,079</strong></td>
<td><strong>$ 8,278,542</strong></td>
<td><strong>$ 12,228,493</strong></td>
<td><strong>$ 3,949,951</strong></td>
<td><strong>147.7%</strong></td>
</tr>
</tbody>
</table>

### Other Financing Sources

| Capital Asset Sale | 33,520 | 40,000 | 50,236 | 10,236 | 125.6% | 40,000 |
| Litigation Proceeds | 21,900 | - | - | - | % | - |
| Settlement Proceeds | 1,850 | 2,500 | 1,250 | (1,250) | 50.0% | 2,500 |
| **Object Level 2 Total** | **$ 57,270** | **$ 42,500** | **$ 51,486** | **$ 8,986** | **121.1%** | **$ 42,500** |

### Cost Recovery and Intergov't Transfers

| Rev - Cost Recovery (BT) | 39,334 | - | 65,653 | 65,653 | - % | - |
| Transfer Other - Cost Recovery (BT) | - | - | 2,160 | 2,160 | - % | - |
| **Object Level 2 Total** | **$ 39,334** | **$ -** | **$ 67,813** | **$ 67,813** | **- %** | **$ -** |

### Category Total

<table>
<thead>
<tr>
<th></th>
<th>2016</th>
<th>2017</th>
<th>2017</th>
<th>$ Difference</th>
<th>% Difference</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Category Total</strong></td>
<td><strong>$ 9,308,683</strong></td>
<td><strong>$ 8,321,042</strong></td>
<td><strong>$ 12,347,792</strong></td>
<td><strong>$ 4,026,750</strong></td>
<td><strong>148.4%</strong></td>
<td><strong>$ 14,613,703</strong></td>
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</table>

### Investment Income
## GENERAL FUND REVENUE ESTIMATES
### BY SOURCE

<table>
<thead>
<tr>
<th>Object Level 3 Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2017 $ Difference</th>
<th>% Difference</th>
<th>2018 Adopted</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Investment Income</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Investment Income Distribution</td>
<td>4,474,853</td>
<td>4,200,000</td>
<td>5,184,364</td>
<td>984,364</td>
<td>123.4%</td>
<td>6,392,100</td>
</tr>
<tr>
<td>Other Investment Interest</td>
<td>84,303</td>
<td>77,000</td>
<td>76,843</td>
<td>(157)</td>
<td>99.8%</td>
<td>70,927</td>
</tr>
<tr>
<td><strong>Object Level 2 Total</strong></td>
<td>$ 4,559,156</td>
<td>$ 4,277,000</td>
<td>$ 5,261,208</td>
<td>$ 984,208</td>
<td>123.0%</td>
<td>$ 6,463,027</td>
</tr>
<tr>
<td><strong>Category Total</strong></td>
<td>$ 4,559,156</td>
<td>$ 4,277,000</td>
<td>$ 5,261,208</td>
<td>$ 984,208</td>
<td>123.0%</td>
<td>$ 6,463,027</td>
</tr>
<tr>
<td><strong>Miscellaneous Revenue</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fines and Forfeitures</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Clerk of Court Fines &amp; Costs</td>
<td>11,096</td>
<td>15,000</td>
<td>9,456</td>
<td>(5,544)</td>
<td>63.0%</td>
<td>6,000</td>
</tr>
<tr>
<td>District Court Fines &amp; Costs</td>
<td>523,828</td>
<td>541,000</td>
<td>557,706</td>
<td>16,706</td>
<td>103.1%</td>
<td>525,000</td>
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<tr>
<td>Juvenile Court Fines &amp; Costs</td>
<td>27,999</td>
<td>25,000</td>
<td>25,386</td>
<td>386</td>
<td>101.5%</td>
<td>25,250</td>
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<tr>
<td>Municipal Court-State Fines &amp; Costs</td>
<td>419,352</td>
<td>483,000</td>
<td>387,624</td>
<td>(95,376)</td>
<td>80.3%</td>
<td>460,000</td>
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<tr>
<td>Sheriff-Forfeited Cash Revenue</td>
<td>6,252</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
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<tr>
<td><strong>Object Level 2 Total</strong></td>
<td>$ 988,528</td>
<td>$ 1,064,000</td>
<td>$ 980,172</td>
<td>$(83,828)</td>
<td>92.1%</td>
<td>$ 1,016,250</td>
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<td><strong>Rentals</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
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<td></td>
</tr>
<tr>
<td>Facility Rental</td>
<td>277,362</td>
<td>191,750</td>
<td>179,208</td>
<td>(12,542)</td>
<td>93.5%</td>
<td>191,750</td>
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<tr>
<td>Office Rentals</td>
<td>188,118</td>
<td>233,493</td>
<td>184,592</td>
<td>(48,901)</td>
<td>79.1%</td>
<td>233,493</td>
</tr>
<tr>
<td>Other Property Rental</td>
<td>12,920</td>
<td>13,000</td>
<td>10,960</td>
<td>(2,040)</td>
<td>84.3%</td>
<td>13,000</td>
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<tr>
<td><strong>Object Level 2 Total</strong></td>
<td>$ 478,399</td>
<td>$ 438,243</td>
<td>$ 374,760</td>
<td>$(63,483)</td>
<td>85.5%</td>
<td>$ 438,243</td>
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<tr>
<td><strong>Miscellaneous Revenues</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>19,598</td>
<td>11,000</td>
<td>19,456</td>
<td>8,456</td>
<td>176.9%</td>
<td>-</td>
</tr>
<tr>
<td>Refunds</td>
<td>8,538</td>
<td>-</td>
<td>13,124</td>
<td>13,124</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Reimb-non reiss PY wrrt void - An Bgt</td>
<td>734</td>
<td>-</td>
<td>150</td>
<td>150</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Reimbursement</td>
<td>67,163</td>
<td>3,500</td>
<td>11,685</td>
<td>8,185</td>
<td>333.9%</td>
<td>2,300</td>
</tr>
<tr>
<td>Reimb-Wkrs Comp Self-ins</td>
<td>3,850,122</td>
<td>-</td>
<td>513,991</td>
<td>513,991</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Premium Reetrns</td>
<td>26,840</td>
<td>15,000</td>
<td>15,664</td>
<td>664</td>
<td>104.4%</td>
<td>15,000</td>
</tr>
<tr>
<td>Special Donations and Contributions</td>
<td>142,849</td>
<td>137,000</td>
<td>146,375</td>
<td>9,375</td>
<td>106.8%</td>
<td>137,000</td>
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<tr>
<td>Unclaimed Monies</td>
<td>-</td>
<td>-</td>
<td>338</td>
<td>338</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Unexpended Allowances</td>
<td>6,759</td>
<td>5,650</td>
<td>2,111</td>
<td>(3,539)</td>
<td>37.4%</td>
<td>5,650</td>
</tr>
<tr>
<td><strong>Object Level 2 Total</strong></td>
<td>$ 4,122,603</td>
<td>$ 172,150</td>
<td>$ 722,894</td>
<td>$ 550,744</td>
<td>419.9%</td>
<td>$ 159,950</td>
</tr>
<tr>
<td><strong>Licenses</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cigarette Licenses</td>
<td>6,829</td>
<td>7,500</td>
<td>6,398</td>
<td>(1,102)</td>
<td>85.3%</td>
<td>6,500</td>
</tr>
<tr>
<td>Other Licenses</td>
<td>-</td>
<td>-</td>
<td>25</td>
<td>25</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td><strong>Object Level 2 Total</strong></td>
<td>$ 32,654</td>
<td>$ 35,500</td>
<td>$ 31,043</td>
<td>$(4,457)</td>
<td>87.4%</td>
<td>$ 34,780</td>
</tr>
<tr>
<td><strong>Permits</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other Permits</td>
<td>25</td>
<td>-</td>
<td>15</td>
<td>15</td>
<td>- %</td>
<td>-</td>
</tr>
<tr>
<td><strong>Object Level 2 Total</strong></td>
<td>$ 25</td>
<td>$ -</td>
<td>$ 15</td>
<td>$ 15</td>
<td>- %</td>
<td>$ -</td>
</tr>
<tr>
<td><strong>Category Total</strong></td>
<td>$ 5,622,210</td>
<td>$ 1,709,893</td>
<td>$ 2,108,884</td>
<td>$ 398,991</td>
<td>123.3%</td>
<td>$ 1,649,223</td>
</tr>
</tbody>
</table>
## GENERAL FUND REVENUE ESTIMATES
### BY SOURCE

<table>
<thead>
<tr>
<th>Object Level 3 Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>$ Difference</th>
<th>% Difference</th>
<th>2018 Adopted</th>
</tr>
</thead>
<tbody>
<tr>
<td>GENERAL FUND TOTAL</td>
<td>$156,961,478</td>
<td>$150,217,558</td>
<td>$156,460,183</td>
<td>$6,242,625</td>
<td>104.2%</td>
<td>$154,693,977</td>
</tr>
</tbody>
</table>
2018
Adopted Budget and Plan
Office of Management and Budget
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D. Revenues and Expenditures by Fund

<table>
<thead>
<tr>
<th>Section/ Page</th>
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<tbody>
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</tr>
<tr>
<td>Operating Budget – All Funds by Department ............................... D 5</td>
</tr>
<tr>
<td>Adopted Budget – All Funds Change in Fund Balances by Fund Type and Reporting Category .... D 6</td>
</tr>
<tr>
<td>Summary of Changes in Fund Balances ........................................ D 9</td>
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<tr>
<td>Changes in Fund Balances Explanations ...................................... D 11</td>
</tr>
<tr>
<td>Revenues and Expenditures by Fund Type – All Funds .................. D 13</td>
</tr>
<tr>
<td>Comparison of Revenues – All Funds by Fund Type and Reporting Category .................. D 14</td>
</tr>
<tr>
<td>Estimated and Actual Revenue Variances ................................... D 17</td>
</tr>
<tr>
<td>Comparison of Expenditures – All Funds by Fund Type and Reporting Category ........ D 19</td>
</tr>
<tr>
<td>Estimated and Actual Expenditure Variances ................................ D 22</td>
</tr>
<tr>
<td>Revenues and Expenditures by Source and Use – All Funds .......... D 24</td>
</tr>
<tr>
<td>Revenues and Expenditures by Source and Use – General Fund .......... D 26</td>
</tr>
</tbody>
</table>
ADOPTED EXPENDITURE BUDGET
ALL COUNTY FUNDS

<table>
<thead>
<tr>
<th>Fund Type*</th>
<th>Budgeted Expenditures</th>
<th>Percent of Total</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2017</td>
<td>2018</td>
</tr>
<tr>
<td>Agency Funds</td>
<td>$2,809,798</td>
<td>$2,406,307</td>
</tr>
<tr>
<td>Debt Services Funds</td>
<td>3,475,329</td>
<td>3,409,652</td>
</tr>
<tr>
<td>Enterprise Funds</td>
<td>120,446,279</td>
<td>129,993,645</td>
</tr>
<tr>
<td>General Fund</td>
<td>151,539,718</td>
<td>161,852,594</td>
</tr>
<tr>
<td>Internal Service Funds</td>
<td>76,024,161</td>
<td>78,064,184</td>
</tr>
<tr>
<td>Special Revenue Fund</td>
<td>506,127,503</td>
<td>516,440,928</td>
</tr>
<tr>
<td>Expenditures Total</td>
<td>$860,422,788</td>
<td>$892,167,310</td>
</tr>
</tbody>
</table>

* Please see the following page for a description of the above Fund Types.
A fund is an accounting device established to control receipt and disbursement of income from sources set aside to support specific activities or attain certain objectives. The funds measure changes in financial position, rather than net income. In the accounts of individual governments, each fund and subfund is treated as a distinct fiscal entity.

This section of the document presents each of the funds, or fiscal entities, represented in the Adopted Budget. The information includes beginning fund cash balances, Adopted Budget revenues (increases) and expenditures (decreases) and the projected ending fund cash balances. Immediately following the Changes in Fund Balances comparison by fund are explanations of the major fund variances.

**Fund Balance** – The difference between assets and liabilities in the governmental fund financial statements is among the most widely and frequently used information in state and local government financial reports.

Also included in the Revenue and Expenditure by Fund section is the comparison of estimated and actual data for revenues and expenditures. Actual data is shown for fiscal year 2016 and for 2017 where the comparisons between budgeted and actual revenues and expenditures are made. For fiscal year 2018, the Adopted Budget is reported.

The Montgomery County Comprehensive Annual Financial Report (CAFR) is prepared and reported on a GAAP basis. The CAFR is prepared by an elected County Auditor and the document is not completed until the end of June of each calendar year. The Adopted Budget & Plan document is produced by the Board of Commissioners (Office of Management & Budget) on a modified accrual basis. This document is published 90 days after the annual adoption of the budget and is required by GFOA to be submitted within that period (typically March-April).

There is a lengthy process to reconcile the General Fund balance in the CAFR (GAAP Basis) to the General Fund balance in the Adopted Budget & Plan document (Cash Plus Encumbrances Basis). The GAAP Fund Balance is reduced by the Market Adjustment for the Total County Investment Portfolio, the General Fund Incentive to Save and Budget Stabilization Funds Cash Balances, Due from Other Funds, Interfund Receivables and Due from Other Governments. In the State of Ohio, the Auditor of State has also included reductions of fund balances for the following: Certificate of Title Administration Fund, Recorder Equipment Fund, Unclaimed Monies, Underground Storage Tanks and Compensated Absences. This is in response to GASB 54 – Fund Balance Reporting and Governmental Fund Type Descriptions.

In addition, the following items are added to the Adjusted GAAP Fund Balance: Funds for Coverage of Negative Grant Cash, Funds to cover Treasurer Held Montgomery County Bonds (Internal Borrowings), Assets (Net Receivables), Liabilities (Accounts Payable Due to Other Funds, Due to Other Governments, Accrued Wages and Benefits) and Fund Balances (Reserved for Encumbrances and Received for Noncurrent Loan Receivables). The Net General Fund Cash Balance is then further reduced by Year End Encumbrances to calculate the General Fund Year End Unencumbered Cash Balance. This total reconciles to the General Ledger for the General Operating Fund on the Performance Series Financial System.

The chart on the previous page shows $892.2 million in Adopted Budget expenditures the county is expected to incur during 2018. The following are descriptions of the fund types used to account for the operations of the county. All of these funds are appropriated by the Board of County Commissioners as part of the annual budget process. For a comprehensive subfund listing by fund type and reporting category refer to Section I of the budget document.

**Agency Funds** – These funds are used to report resources held in a purely custodial capacity where assets equal liabilities. An example of this fund type is the Family and Children First Agency Funds that are held by the Human Services Planning and Development Department before being disbursed to other county departments.

**Debt Service Funds** – These funds are established to account for the accumulation of resources for the payment of General Long-term Debt Principal and Interest. An example of this fund type is (Debt Service – Buildings) which accounts for long term (financed) purchases of buildings by the county.

The Debt Service Funds budgeted expenditures total on the previous report of $3,409,652 is reported differently in Section H – Debt Service Budget Summary where the total is $5,129,810. The following items from the Debt Service Budget Summary are counted as Debt Service Funds budgeted expenditures: General Obligation Bonds...
($2,560,638), Reibold-Revenue Supported General Obligation Bonds ($598,250), and Sewer & Water Assessment-Treasurer Held ($250,764). The remaining items on the Debt Service Budget Summary which total $1,720,158 are counted as Enterprise Funds budgeted expenditures.

**Enterprise Funds** – These funds are established to account for operations that are run similarly to private business enterprises, in which the costs of providing the goods or services are recovered primarily through user charges. Examples of major enterprise funds would be Sewer Enterprise Funds, Water Enterprise Funds and Solid Waste Enterprise Funds which provide services to citizens related to sewer, water and solid waste disposal.

**General Fund** – This is the primary operating fund for the county and its elected officials. The fund is used to account for all financial resources except for those required to be accounted for in another fund. This fund is typically considered the barometer for the financial condition of the county and is the most discretionary fund of the Board of County Commissioners.

**Internal Service Funds** – These funds are used to account for the financing of goods or services of one agency of a government to other agencies of the government, or to other governments, on a cost reimbursement basis. Examples of major internal service funds would be the Service Depot and the Mailroom as these county departments provide services to other county departments.

**Special Revenue Fund** – These funds are used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts or capital projects) that are legally restricted for specific purposes and require separate accounting. Examples of major special revenue funds would be the Auditor Real Estate Assessment fund and the Engineer Road Auto and Gas Fund as these funds can only be used for items such as street lights, road or bridge repairs.

**Major Funds** – The County classifies six governmental funds as major. Included in this classification are the following: General, Board of Developmental Disabilities, Human Services Levy, Children Services, Job and Family Services, and Alcohol, Drug Addiction and Mental Health Services Board (ADAMHS).

**Major Enterprise Funds** – The County classifies three enterprise funds as major. Included in this classification are the following: Sewer/Wastewater, Water, and Solid Waste.
## OPERATING BUDGET - ALL FUNDS
### BY DEPARTMENT

<table>
<thead>
<tr>
<th>Department Description</th>
<th>Agency Funds</th>
<th>Debt Service Funds</th>
<th>Enterprise Funds</th>
<th>General Fund</th>
<th>Internal Service Funds</th>
<th>Special Revenue Fund</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>ADAMHS Board</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>41,077,791</td>
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<tr>
<td>Administrative Services</td>
<td></td>
<td></td>
<td></td>
<td>10,014,028</td>
<td>76,346,907</td>
<td>12,834,879</td>
<td>100,390,859</td>
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<td>Auditor</td>
<td>3,409,652</td>
<td>1,805,345</td>
<td></td>
<td>3,349,080</td>
<td>1,624,250</td>
<td>4,830,629</td>
<td>15,018,956</td>
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<tr>
<td>Automatic Data Processing Ctr</td>
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<td></td>
<td></td>
<td>3,489,828</td>
<td>93,027</td>
<td></td>
<td>3,582,855</td>
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<tr>
<td>Board of County Commissioners</td>
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<td></td>
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<td>900,959</td>
<td></td>
<td></td>
<td>900,959</td>
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<td>Board of Elections</td>
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<td></td>
<td></td>
<td>3,673,779</td>
<td></td>
<td></td>
<td>3,673,779</td>
</tr>
<tr>
<td>Clerk of Commission</td>
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<td></td>
<td></td>
<td>179,666</td>
<td></td>
<td></td>
<td>179,666</td>
</tr>
<tr>
<td>Clerk of Courts</td>
<td></td>
<td></td>
<td></td>
<td>4,268,634</td>
<td></td>
<td></td>
<td>7,905,659</td>
</tr>
<tr>
<td>Common Pleas Court - General</td>
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<td></td>
<td></td>
<td>12,216,852</td>
<td></td>
<td></td>
<td>15,687,869</td>
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<td>Community/Economic Development</td>
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### ADOPTED BUDGET - ALL FUNDS

#### CHANGE IN FUND BALANCES

**BY FUND TYPE AND REPORTING CATEGORY**

<table>
<thead>
<tr>
<th>Reporting Category Description</th>
<th>01/01/2018 Beginning Fund Balances</th>
<th>2018 Increases Adopted Revenues</th>
<th>2018 Decreases Adopted Expenditures</th>
<th>12/31/2018 Projected Fund Balances</th>
<th>$ Change in Fund Balances</th>
<th>% Change in Fund Balances</th>
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<td>1,195,045</td>
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<td>17,749,719</td>
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<td>Water Enterprise Fund</td>
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<td>3,220,993</td>
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D6
## Change in Fund Balances
### By Fund Type and Reporting Category

<table>
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<tr>
<th>Reporting Category Description</th>
<th>01/01/2018 Beginning Fund Balances</th>
<th>2018 Increases Adopted Revenues</th>
<th>2018 Decreases Adopted Expenditures</th>
<th>12/31/2018 Projected Fund Balances</th>
<th>$ Change in Fund Balances</th>
<th>% Change in Fund Balances</th>
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<td>Coroner/Crime Lab Special Revenue</td>
<td>1,036,255</td>
<td>4,982,367</td>
<td>5,387,995</td>
<td>630,627</td>
<td>(405,628)</td>
<td>(39.1)%</td>
</tr>
<tr>
<td>County Municipal Court Special Revenue</td>
<td>1,263,673</td>
<td>341,330</td>
<td>379,595</td>
<td>1,225,408</td>
<td>(38,265)</td>
<td>(3.0)%</td>
</tr>
<tr>
<td>Court of Appeals Special Revenue</td>
<td>68,495</td>
<td>9,364</td>
<td>-</td>
<td>77,859</td>
<td>9,364</td>
<td>13.7 %</td>
</tr>
<tr>
<td>Ditch Maintenance Funds</td>
<td>381,974</td>
<td>195,829</td>
<td>165,093</td>
<td>412,710</td>
<td>30,736</td>
<td>8.0 %</td>
</tr>
<tr>
<td>Domestic Relations Special Revenue</td>
<td>684,080</td>
<td>146,519</td>
<td>6,000</td>
<td>824,599</td>
<td>140,519</td>
<td>20.5 %</td>
</tr>
<tr>
<td>Engineer Road Auto &amp; Gas Fund</td>
<td>10,861,728</td>
<td>13,424,963</td>
<td>13,314,067</td>
<td>10,972,624</td>
<td>110,896</td>
<td>1.0 %</td>
</tr>
<tr>
<td>Environmental Services Solid Waste Special Revenue</td>
<td>8,299,279</td>
<td>2,273,429</td>
<td>3,418,602</td>
<td>7,154,106</td>
<td>(1,145,173)</td>
<td>(13.8)%</td>
</tr>
<tr>
<td>Family &amp; Children First Grants</td>
<td>(859,055)</td>
<td>2,861,538</td>
<td>2,861,538</td>
<td>(859,055)</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Family &amp; Children First Special Revenue</td>
<td>1,891,473</td>
<td>6,544,714</td>
<td>6,518,957</td>
<td>1,917,230</td>
<td>25,757</td>
<td>1.4 %</td>
</tr>
<tr>
<td>Human Service Levies</td>
<td>17,130,635</td>
<td>5,700,000</td>
<td>5,755,000</td>
<td>17,075,635</td>
<td>(55,000)</td>
<td>(0.3)%</td>
</tr>
<tr>
<td>Human Service Levy A</td>
<td>14,369,891</td>
<td>74,053,801</td>
<td>68,130,465</td>
<td>20,293,227</td>
<td>5,923,336</td>
<td>41.2 %</td>
</tr>
<tr>
<td>Human Service Levy B</td>
<td>35,127,037</td>
<td>54,610,307</td>
<td>67,432,362</td>
<td>22,304,982</td>
<td>(12,822,055)</td>
<td>(36.5)%</td>
</tr>
<tr>
<td>Job &amp; Family Service Child Support</td>
<td>838,856</td>
<td>16,303,632</td>
<td>16,303,632</td>
<td>838,856</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Reporting Category Description</td>
<td>01/01/2018 Beginning Fund Balances</td>
<td>2018 Increases Adopted Revenues</td>
<td>2018 Decreases Adopted Expenditures</td>
<td>12/31/2018 Projected Fund Balances</td>
<td>$ Change in Fund Balances</td>
<td>% Change in Fund Balances</td>
</tr>
<tr>
<td>--------------------------------</td>
<td>-----------------------------------</td>
<td>---------------------------------</td>
<td>-----------------------------------</td>
<td>-----------------------------------</td>
<td>--------------------------</td>
<td>--------------------------</td>
</tr>
<tr>
<td>Job &amp; Family Service Children Services</td>
<td>3,652,094</td>
<td>52,754,649</td>
<td>52,749,650</td>
<td>3,657,093</td>
<td>4,999</td>
<td>0.1 %</td>
</tr>
<tr>
<td>Job &amp; Family Service Frail &amp; Elderly Services</td>
<td>751,015</td>
<td>10,310,287</td>
<td>10,310,287</td>
<td>751,015</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Job &amp; Family Service Public Assistance</td>
<td>2,420,234</td>
<td>81,382,291</td>
<td>81,228,121</td>
<td>2,574,404</td>
<td>154,170</td>
<td>6.4 %</td>
</tr>
<tr>
<td>Job &amp; Family Service WIA Grants</td>
<td>172,874</td>
<td>-</td>
<td>-</td>
<td>172,874</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Job &amp; Family Service WIOA Grants</td>
<td>(973,109)</td>
<td>1,173,161</td>
<td>1,173,161</td>
<td>(973,109)</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Juvenile Court DYS CAS Program</td>
<td>(240,646)</td>
<td>4,139,237</td>
<td>4,139,237</td>
<td>(240,646)</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Juvenile Court DYS Grants</td>
<td>1,488,173</td>
<td>3,164,639</td>
<td>3,874,035</td>
<td>778,777</td>
<td>(709,396)</td>
<td>(47.7)%</td>
</tr>
<tr>
<td>Juvenile Court Other Grants</td>
<td>(571,532)</td>
<td>1,913,791</td>
<td>1,913,791</td>
<td>(571,532)</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Juvenile Court Special Revenue</td>
<td>4,754,573</td>
<td>5,230,795</td>
<td>7,481,864</td>
<td>2,503,504</td>
<td>(2,251,069)</td>
<td>(47.3)%</td>
</tr>
<tr>
<td>Law Library Resources Fund</td>
<td>70,064</td>
<td>678,650</td>
<td>675,590</td>
<td>73,124</td>
<td>3,060</td>
<td>4.4 %</td>
</tr>
<tr>
<td>MCO Future Initiatives</td>
<td>1,002,431</td>
<td>1,035,000</td>
<td>900,000</td>
<td>1,137,431</td>
<td>135,000</td>
<td>13.5 %</td>
</tr>
<tr>
<td>MonDay Grants</td>
<td>712,419</td>
<td>7,524,621</td>
<td>7,524,621</td>
<td>712,419</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Montgomery County Board of DDS Grants</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Montgomery County Board of DDS Operating</td>
<td>1,526,456</td>
<td>34,512,172</td>
<td>35,988,799</td>
<td>49,829</td>
<td>(1,476,627)</td>
<td>(96.7)%</td>
</tr>
<tr>
<td>Montgomery County Board of DDS Special Revenue</td>
<td>1,417,941</td>
<td>15,737,113</td>
<td>16,167,027</td>
<td>988,027</td>
<td>(429,914)</td>
<td>(30.3)%</td>
</tr>
<tr>
<td>Multi-Service Center Special Revenue</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>OMB Special Revenue</td>
<td>723,012</td>
<td>3,423,678</td>
<td>3,393,678</td>
<td>753,012</td>
<td>30,000</td>
<td>4.1 %</td>
</tr>
<tr>
<td>Other Special Revenue</td>
<td>1,402,240</td>
<td>-</td>
<td>552,240</td>
<td>850,000</td>
<td>(552,240)</td>
<td>(39.4)%</td>
</tr>
<tr>
<td>Probate Court Special Revenue</td>
<td>1,231,597</td>
<td>369,450</td>
<td>410,663</td>
<td>1,190,384</td>
<td>(41,213)</td>
<td>(3.3)%</td>
</tr>
<tr>
<td>Prosecutor Special Revenue</td>
<td>7,766,636</td>
<td>1,168,000</td>
<td>1,172,511</td>
<td>7,762,125</td>
<td>(4,511)</td>
<td>(0.1)%</td>
</tr>
<tr>
<td>Recorder Special Revenue</td>
<td>1,126,732</td>
<td>343,850</td>
<td>537,220</td>
<td>933,362</td>
<td>(193,370)</td>
<td>(17.2)%</td>
</tr>
<tr>
<td>Sheriff Contract Funds</td>
<td>185,115</td>
<td>1,262,664</td>
<td>1,262,664</td>
<td>185,115</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Sheriff Grant Funds</td>
<td>387,560</td>
<td>1,255,189</td>
<td>1,240,217</td>
<td>402,532</td>
<td>14,972</td>
<td>3.9 %</td>
</tr>
<tr>
<td>Sheriff Regional Dispatch Funds</td>
<td>3,614,888</td>
<td>10,461,810</td>
<td>9,989,435</td>
<td>4,087,263</td>
<td>472,375</td>
<td>13.1 %</td>
</tr>
<tr>
<td>Sheriff Road Patrol Contract Funds</td>
<td>541,413</td>
<td>10,950,440</td>
<td>10,725,699</td>
<td>754,154</td>
<td>212,741</td>
<td>39.3 %</td>
</tr>
<tr>
<td>Sheriff Special Revenue</td>
<td>2,782,979</td>
<td>918,510</td>
<td>927,610</td>
<td>2,773,879</td>
<td>(9,100)</td>
<td>(0.3)%</td>
</tr>
<tr>
<td>Social Service Special Revenue</td>
<td>17,087</td>
<td>124,525</td>
<td>102,000</td>
<td>39,612</td>
<td>22,525</td>
<td>131.8 %</td>
</tr>
<tr>
<td>Treasurer Special Revenue</td>
<td>2,154,469</td>
<td>2,910,000</td>
<td>3,369,504</td>
<td>1,694,965</td>
<td>(459,504)</td>
<td>(21.3)%</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td><strong>$ 152,110,965</strong></td>
<td><strong>$ 500,783,051</strong></td>
<td><strong>$ 516,440,928</strong></td>
<td><strong>$ 136,453,088</strong></td>
<td><strong>$ (15,657,877)</strong></td>
<td><strong>(10.3)%</strong></td>
</tr>
<tr>
<td><strong>GRAND TOTAL</strong></td>
<td><strong>$ 257,166,769</strong></td>
<td><strong>$ 871,969,290</strong></td>
<td><strong>$ 892,167,310</strong></td>
<td><strong>$ 236,968,749</strong></td>
<td><strong>$ (20,198,020)</strong></td>
<td><strong>(7.9)%</strong></td>
</tr>
</tbody>
</table>
SUMMARY OF CHANGES IN FUND BALANCES

January 1, 2018 Beginning Fund Balances

<table>
<thead>
<tr>
<th>Fund Type</th>
<th>Beginning Balance</th>
</tr>
</thead>
<tbody>
<tr>
<td>Agency Funds</td>
<td>-$20,000,000</td>
</tr>
<tr>
<td>Debt Service Funds</td>
<td>-$15,000,000</td>
</tr>
<tr>
<td>Enterprise Funds</td>
<td>-$10,000,000</td>
</tr>
<tr>
<td>General Fund</td>
<td>-$5,000,000</td>
</tr>
<tr>
<td>Internal Service Funds</td>
<td>$0</td>
</tr>
<tr>
<td>Special Revenue Funds</td>
<td>$5,000,000</td>
</tr>
</tbody>
</table>

2018 Budgeted Change in Fund Balance

<table>
<thead>
<tr>
<th>Fund Type</th>
<th>Change in Fund Balance</th>
</tr>
</thead>
<tbody>
<tr>
<td>Agency Funds</td>
<td>$24,757 increase</td>
</tr>
<tr>
<td>Debt Service Funds</td>
<td>$4,608,224 increase</td>
</tr>
<tr>
<td>Enterprise Funds</td>
<td>$0 decrease</td>
</tr>
<tr>
<td>General Fund</td>
<td>$0 decrease</td>
</tr>
<tr>
<td>Internal Service Funds</td>
<td>$0 decrease</td>
</tr>
<tr>
<td>Special Revenue Funds</td>
<td>$0 decrease</td>
</tr>
</tbody>
</table>

Montgomery County understands that good stewardship of taxpayer dollars includes the responsibility to build sufficient reserves for the protection of services against delays in cash flow, to facilitate a smooth transition in services to our citizens when funding changes are made to mandated programs, and to keep equipment and systems up to date and in good working order. Reserves, above a reasonable level should be invested into programs and services.

The 2018 Changes in Fund Balances reflects Adopted Revenues of $871,969,290 and Adopted Expenses of $892,167,310. This equates to a spend down of fund reserves of $20,198,020. The spend down of cash reserves under Agency, Enterprise, General, Internal Service and Special Revenue Funds are a draw on the unencumbered cash balance under specific county funds and subfunds which are components of multi-year financial plans. These are discussed and reviewed in the annual adopted budget process for Montgomery County.

For the reduction in cash balances, all funds are financially stable, meet the Certificate of Estimate Resource requirements as denoted under the Ohio Revised Code, and are audited annually under the auspices of the Auditor of the State of Ohio. Listed as follows are overall reduction explanations for different fund types. Additional documentation is included under the Changes in Fund Balances Explanations in Section D.

Agency Funds reflect a $24,757 increase in fund reserves. During 2015, the Soil and Water District reviewed the operation in light of prior funding reductions from the county General Fund and the State of Ohio. As a result the 2018 projected ending balance will see a slight increase. The projected fund reserve balance for Agency Funds is 19.8% of 2018 Adopted Expenditures.

The Enterprise Funds are budgeted to have an increase of fund reserves in the amount of $4,608,224. Enterprise funds related to Public Works regularly use reserves to fund major capital expenses necessary to maintain infrastructure. For 2018, growth is projected for the Greater Moraine-Beavercreek Sewer, the Solid Waste Management and the Parking Facilities Fund. The projected fund reserve balance for Enterprise Funds is 28.6% of 2018 Adopted Expenditures.

The General Fund Budget is estimating expenses at $161,852,594 with revenues at $159,293,337 resulting in a projected decrease of $2,559,257. The projected fund reserve balance of the General Fund operating subfund is $42,000,396 or 25.9% of 2018 Adopted Expenditures.
SUMMARY OF CHANGES IN FUND BALANCES

Internal Services Funds are budgeting a spend down of $6,613,867 due to costs in the Health Insurance (Anthem Benefits – Self Insurance) Programs. The projected fund reserve balance for Internal Service Funds is 24.2% of 2018 Adopted Expenditures.

Under Special Revenue Funds, the revenue budget of $500,783,051 and expenditure budget of $516,440,928 result in a spend down of fund reserves of $15,657,877.

Special Revenue Funds such as the ADAMHS Board Operating Fund, Auditor Real Estate Assessment, Community Development Special Revenue, Coroner/Crime Lab Special Revenue, Environmental Services Solid Waste Special Revenue, Juvenile Court Special Revenue, Board of DDS Special Revenue, Recorder Special Revenue and Treasurer Special Revenue are utilizing cash reserves to support operating costs due to annual decreases in revenue or increases in expenditures. In all cases, fund reserves are sufficient to maintain compliance with the Ohio Revised Code and to ensure financial stability.

Some of the funds in this grouping are reimbursement based grants, the timing of quarterly receipts lags behind expenditures which causes a mismatch on a calendar year basis.
CHANGES IN FUND BALANCES EXPLANATIONS

Enterprise Funds

Sewer Enterprise Funds – Adopted expenditures are $44,541,779 which is $3,712,898 less than planned revenues of $48,254,677. This results in an increase to the fund balance. This is due to decreases in expenditures for Maintenance and Repair Services, Public Utility Services, Capital Outlays and Debt Service combined with an increase in revenue.

General Fund

General Fund Other Funds – Total Adopted Budget expenditures are $7,158,617 with revenues budgeted at $4,599,360. This results in a fund spend down of $2,559,257. The expenditure is a cash transfer of transitional funding for sales tax Medicaid managed care.

Internal Service Funds

Health Insurance Programs – Adopted expenditures are $58,778,156 with revenues estimated at $52,070,565. This results in a fund spend down of $6,707,591. This estimated spend down is due to the rise in costs for medical and pharmacy claim settlements.

Special Revenue Funds

ADAMHS Board Operating Fund – There is a planned decrease of $2,200,000 in this fund. This planned decrease is designed to bring the fund balance down to an acceptable level and allow for several one-time projects. Adopted expenditures are $28,527,848 with revenues estimated at $26,327,848.

Auditor Real Estate Assessment – Total Adopted Budget Revenues are $4,085,000 with expenditures estimated at $4,659,093. This results in a decrease to the fund balance of $574,093 or 19.5%. This decrease is primarily due to a reduction in budgeted Real Estate Assessment Fee revenues based on historic collection rates.

Common Pleas Court Special Revenue – Budgeted expenditures are $706,641 with revenues estimated at $1,112,347 causing an increase in fund balance of $405,706. This is primarily due to planned surpluses in Probation Services and Specialized Dockets Payroll Subsidy Project.

Coroner/Crime Lab Special Revenue – This fund group includes the Coroner’s Special Lab Fee Account, Crime Lab-AFIS Fees and the Forensic Crime Laboratory. Adopted expenditures are $5,387,995 with revenues estimated at $4,982,367 resulting in a fund spend down of $405,628. The projected spend down is primarily related to the increase in the number of deaths related to the heroin epidemic.

Environmental Services Solid Waste Special Revenue- Adopted Budget expenditures are $3,418,602 with revenues estimated at $2,273,429. This results in a fund spend down of $1,145,173. This decrease in the fund balance is due to a spend down in both HB 592 District Planning Fee ($715,173), and the Development Fee ($430,000).

Human Service Levy A – Total Adopted Budget expenditures are $68,130,465 with revenues estimated at $74,053,801. This results in a fund increase of $5,923,336 for the fiscal year 2018. Levy transfers and expenses are approved by the Human Services Levy Council and in accordance with the council’s strategic plan.

Human Service Levy B – Total Adopted Budget expenditures are $67,432,362 with revenues estimated at $54,610,307. This results in a fund decrease of $12,822,055 for the fiscal year 2018. Levy transfers and expenses are approved by the Human Services Levy Council and in accordance with the council’s strategic plan.

Juvenile Court DYS Grants – Total Adopted Budget expenditures are $3,874,035 with revenues estimated at $3,164,639. This results in a budgeted spend down of cash reserves of $709,396. The projected spend down is attributed to increased salary and fringe benefits costs as well as rising costs for residential treatment, diversion programs, substance abuse and home monitoring surveillance.

Juvenile Court Special Revenue – Adopted expenditures are $7,481,864 which is $2,251,069 more than planned revenues of $5,230,795. This results in a decrease to the fund balance. This decrease is due to a $2.0 million commitment of Probation IV-E funds for the Nicholas Residential Treatment Center (NRTC) renovation. Funds will be reimbursed if available from Juvenile Courts general fund over four years 2019-2023.
Montgomery County Board of Developmental Disabilities Services (DDS) Operating – Total Adopted Budget revenues are $34,512,172 with expenditures estimated at $35,988,799. This results in a decrease to the fund balance of $1,476,627 or 96.7% as Contractual Professional Services and Intergovernmental (Adult Day Care & Transportation Services) match costs have increased as part of the 2018 budget.

Montgomery County Board of DDS Special Revenue – This reporting category includes Family Home Services, Residential Services and Supports and Services programs. Total Adopted Budget expenditures are $16,167,027. Revenues for 2018 are estimated to be $15,737,113, resulting in a planned spend down of $429,914 or 30.3%.

Other Special Revenue – This fund includes MCO Futures. Adopted expenditures are $552,240 while there are no budgeted revenues thus decreasing the fund balance by 39.4%. The estimated spend down is due to costs associated with various service contracts including the Preschool Promise Initiative, Miami Valley Communications Council and UpDayton.

Sheriff Regional Dispatch Funds – This fund group includes Regional Dispatch and Regional Dispatch Capital Set-A-Side. Budgeted expenditures are $9,989,435 with revenues estimated at $10,461,810, resulting in an increase of $472,375. Each year, money is transferred to the Capital Set-Aside fund for planned replacement of the equipment at the Regional Dispatch Center. All capital expenditures are based on a replacement schedule prepared by the Office of Management and Budget (OMB). The 2018 budget includes only a small outlay for Other Operating Equipment resulting in a budgeted fund increase.

Sheriff Road Patrol Contract Funds – Budgeted expenditures are $10,725,699 with revenues estimated at $10,938,440 causing an increase in the fund balance of $212,741.

Treasurer Special Revenue – This reporting category contains DETAC-Treasurer, Treasurer’s Prepayment Interest and Treasurer-Tax Certificate Administration. Total Adopted Budget expenditures are $3,369,504 with revenues estimated at $2,910,000. This results in a budgeted spend down in cash reserves of $459,504. This spend down follows an actual spend down of $232,549 in 2017 as this fund’s budgeted expenses have exceeded budgeted revenues in recent years which continues to place fiscal stress on the overall fund.
## REVENUES AND EXPENDITURES BY FUND TYPE
### ALL FUNDS

<table>
<thead>
<tr>
<th>Fund Type Description</th>
<th>2016 Actual</th>
<th>2017 Actual</th>
<th>2017 Adopted</th>
<th>$ Difference</th>
<th>% of Budget</th>
<th>2018 Adopted</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenues</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Agency Funds</td>
<td>2,184,997</td>
<td>2,869,324</td>
<td>2,595,368</td>
<td>(273,956)</td>
<td>90.5%</td>
<td>2,431,064</td>
</tr>
<tr>
<td>Debt Service Fund</td>
<td>2,773,235</td>
<td>2,886,478</td>
<td>2,840,265</td>
<td>(46,213)</td>
<td>98.4%</td>
<td>3,409,652</td>
</tr>
<tr>
<td>Enterprise Fund</td>
<td>125,231,855</td>
<td>121,311,774</td>
<td>123,416,961</td>
<td>2,105,187</td>
<td>101.7%</td>
<td>134,601,869</td>
</tr>
<tr>
<td>General Fund</td>
<td>158,211,478</td>
<td>151,539,718</td>
<td>162,659,543</td>
<td>11,119,825</td>
<td>107.3%</td>
<td>159,293,337</td>
</tr>
<tr>
<td>Internal Service Fund</td>
<td>67,111,718</td>
<td>67,006,968</td>
<td>71,244,103</td>
<td>4,237,135</td>
<td>106.3%</td>
<td>71,450,317</td>
</tr>
<tr>
<td>Special Revenue Fund</td>
<td>473,151,214</td>
<td>493,359,831</td>
<td>486,336,372</td>
<td>(7,023,459)</td>
<td>98.6%</td>
<td>500,783,051</td>
</tr>
<tr>
<td><strong>REVENUES TOTAL</strong></td>
<td>$828,664,498</td>
<td>$838,974,093</td>
<td>$849,092,613</td>
<td>$10,118,520</td>
<td>101.2%</td>
<td>$871,969,290</td>
</tr>
<tr>
<td>Expenditures</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Agency Funds</td>
<td>2,515,320</td>
<td>2,809,798</td>
<td>2,276,988</td>
<td>(532,810)</td>
<td>81.0%</td>
<td>2,406,307</td>
</tr>
<tr>
<td>Debt Service Fund</td>
<td>3,360,087</td>
<td>3,475,329</td>
<td>3,434,364</td>
<td>(40,965)</td>
<td>98.8%</td>
<td>3,409,652</td>
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<tr>
<td>Enterprise Fund</td>
<td>126,579,109</td>
<td>120,446,279</td>
<td>124,252,794</td>
<td>3,806,515</td>
<td>103.2%</td>
<td>129,993,645</td>
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<tr>
<td>General Fund</td>
<td>156,875,641</td>
<td>151,539,718</td>
<td>159,092,008</td>
<td>7,552,290</td>
<td>105.0%</td>
<td>161,852,594</td>
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<tr>
<td>Internal Service Fund</td>
<td>77,349,720</td>
<td>76,024,161</td>
<td>79,392,318</td>
<td>3,368,157</td>
<td>104.4%</td>
<td>78,064,184</td>
</tr>
<tr>
<td>Special Revenue Fund</td>
<td>469,337,294</td>
<td>506,127,503</td>
<td>509,242,919</td>
<td>3,115,417</td>
<td>100.6%</td>
<td>516,440,928</td>
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<tr>
<td><strong>EXPENDITURES TOTAL</strong></td>
<td>$836,017,172</td>
<td>$860,422,788</td>
<td>$877,691,392</td>
<td>$17,268,604</td>
<td>102.0%</td>
<td>$892,167,310</td>
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<tr>
<td><strong>REVENUES OVER/(UNDER)</strong></td>
<td>$(7,352,674)</td>
<td>$(21,448,695)</td>
<td>$(28,598,780)</td>
<td></td>
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<td>$(20,198,020)</td>
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## Comparison of Revenues - All Funds

### By Fund Type and Reporting Category

<table>
<thead>
<tr>
<th>Reporting Category Description</th>
<th>2016</th>
<th>2017</th>
<th>2017</th>
<th>2017</th>
<th>2017</th>
<th>2018</th>
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<tbody>
<tr>
<td></td>
<td>Actual</td>
<td>Adopted</td>
<td>Actual</td>
<td>$ Difference</td>
<td>% of Budget</td>
<td>Adopted</td>
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<tr>
<td><strong>Agency Funds</strong></td>
<td></td>
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<tr>
<td>Family &amp; Children First Agency</td>
<td>1,739,595</td>
<td>2,387,040</td>
<td>2,093,508</td>
<td>(293,532)</td>
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<td>1,930,641</td>
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<tr>
<td>Funds</td>
<td></td>
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<tr>
<td>Soil &amp; Water Agency Funds</td>
<td>445,402</td>
<td>482,284</td>
<td>501,860</td>
<td>19,576</td>
<td>104.1%</td>
<td>500,423</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td>$2,184,997</td>
<td>$2,869,324</td>
<td>$2,595,368</td>
<td>$(273,956)</td>
<td>90.5%</td>
<td>$2,431,064</td>
</tr>
<tr>
<td><strong>Debt Service Fund</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Assessment Funds - Ditch</td>
<td>16,849</td>
<td>17,482</td>
<td>17,989</td>
<td>507</td>
<td>102.9%</td>
<td>22,913</td>
</tr>
<tr>
<td>Assessment Funds - Water and Sewer</td>
<td>283,498</td>
<td>312,558</td>
<td>265,839</td>
<td>(46,719)</td>
<td>85.1%</td>
<td>227,851</td>
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<tr>
<td>Debt Service - Buildings</td>
<td>2,472,888</td>
<td>2,556,438</td>
<td>2,556,437</td>
<td>(1)</td>
<td>100.0%</td>
<td>3,158,888</td>
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<tr>
<td><strong>Fund Type Total</strong></td>
<td>$2,773,235</td>
<td>$2,886,478</td>
<td>$2,840,265</td>
<td>$(46,213)</td>
<td>98.4%</td>
<td>$3,409,652</td>
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<tr>
<td><strong>Enterprise Fund</strong></td>
<td></td>
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<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Parking Facilities Debt Service Funds</td>
<td>567,888</td>
<td>299,550</td>
<td>299,550</td>
<td>-</td>
<td>100.0%</td>
<td>294,150</td>
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<tr>
<td>Parking Facilities Enterprise Fund</td>
<td>1,294,758</td>
<td>1,182,392</td>
<td>1,273,036</td>
<td>90,644</td>
<td>107.7%</td>
<td>1,354,000</td>
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<tr>
<td>Sewer Debt Service Funds</td>
<td>2,367,297</td>
<td>247,883</td>
<td>356,082</td>
<td>108,199</td>
<td>143.6%</td>
<td>330,810</td>
</tr>
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<td>Sewer Enterprise Funds</td>
<td>42,786,381</td>
<td>42,813,596</td>
<td>43,052,007</td>
<td>238,411</td>
<td>100.6%</td>
<td>48,254,677</td>
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<tr>
<td>Solid Waste Debt Service Funds</td>
<td>373,819</td>
<td>373,819</td>
<td>372,519</td>
<td>(1,300)</td>
<td>99.7%</td>
<td>381,694</td>
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<tr>
<td>Solid Waste Enterprise Fund</td>
<td>23,836,510</td>
<td>22,592,184</td>
<td>23,434,997</td>
<td>842,813</td>
<td>103.7%</td>
<td>23,619,712</td>
</tr>
<tr>
<td>Stillwater Center Debt Service</td>
<td>673,075</td>
<td>677,875</td>
<td>677,875</td>
<td>-</td>
<td>100.0%</td>
<td>677,375</td>
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<td>Funds</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Stillwater Center Enterprise Funds</td>
<td>15,909,590</td>
<td>17,155,521</td>
<td>17,383,162</td>
<td>227,641</td>
<td>101.3%</td>
<td>17,778,674</td>
</tr>
<tr>
<td>Water Debt Service Funds</td>
<td>176,454</td>
<td>123,625</td>
<td>123,625</td>
<td>-</td>
<td>100.0%</td>
<td>121,325</td>
</tr>
<tr>
<td>Water Enterprise Fund</td>
<td>37,246,083</td>
<td>35,845,329</td>
<td>36,444,107</td>
<td>598,778</td>
<td>101.7%</td>
<td>41,789,461</td>
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<tr>
<td><strong>Fund Type Total</strong></td>
<td>$125,231,855</td>
<td>$121,311,774</td>
<td>$123,416,961</td>
<td>$2,105,187</td>
<td>101.7%</td>
<td>$134,601,869</td>
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<tr>
<td><strong>General Fund</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>General Fund</td>
<td>156,961,478</td>
<td>150,217,558</td>
<td>156,460,183</td>
<td>6,242,625</td>
<td>104.2%</td>
<td>154,693,977</td>
</tr>
<tr>
<td>General Fund Other Funds</td>
<td>1,250,000</td>
<td>1,322,160</td>
<td>6,199,360</td>
<td>4,877,200</td>
<td>468.9%</td>
<td>4,599,360</td>
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<tr>
<td><strong>Fund Type Total</strong></td>
<td>$158,211,478</td>
<td>$151,539,718</td>
<td>$162,659,543</td>
<td>$11,119,825</td>
<td>107.3%</td>
<td>$159,293,337</td>
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<tr>
<td><strong>Internal Service Fund</strong></td>
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<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Data Processing Services</td>
<td>70,674</td>
<td>69,635</td>
<td>77,586</td>
<td>7,951</td>
<td>111.4%</td>
<td>79,108</td>
</tr>
<tr>
<td>Family Medical Leave Act</td>
<td>93,555</td>
<td>199,291</td>
<td>185,148</td>
<td>(14,143)</td>
<td>92.9%</td>
<td>195,171</td>
</tr>
<tr>
<td>Health Insurance Programs</td>
<td>50,146,578</td>
<td>48,244,300</td>
<td>53,570,966</td>
<td>5,326,666</td>
<td>111.0%</td>
<td>51,875,394</td>
</tr>
<tr>
<td>Information Technology Services</td>
<td>1,458,665</td>
<td>2,267,323</td>
<td>2,516,337</td>
<td>249,014</td>
<td>111.0%</td>
<td>2,733,253</td>
</tr>
<tr>
<td>Kronos Timekeeping Services</td>
<td>558,562</td>
<td>636,700</td>
<td>550,792</td>
<td>(85,908)</td>
<td>86.5%</td>
<td>712,986</td>
</tr>
<tr>
<td>Mailroom</td>
<td>1,955,056</td>
<td>2,158,600</td>
<td>1,832,725</td>
<td>(325,875)</td>
<td>84.9%</td>
<td>1,952,000</td>
</tr>
<tr>
<td>Printing Services</td>
<td>1,457,369</td>
<td>1,208,000</td>
<td>1,378,870</td>
<td>170,870</td>
<td>114.1%</td>
<td>1,307,500</td>
</tr>
<tr>
<td>Property/Casualty Insurance</td>
<td>2,097,572</td>
<td>2,587,793</td>
<td>2,001,998</td>
<td>(585,795)</td>
<td>77.4%</td>
<td>3,076,728</td>
</tr>
<tr>
<td>Service Depot</td>
<td>1,219,769</td>
<td>1,396,176</td>
<td>872,980</td>
<td>(523,196)</td>
<td>62.5%</td>
<td>826,675</td>
</tr>
<tr>
<td>Stockroom</td>
<td>2,847,822</td>
<td>3,019,150</td>
<td>3,173,058</td>
<td>153,908</td>
<td>105.1%</td>
<td>3,176,370</td>
</tr>
<tr>
<td>Telecommunications - Auditor</td>
<td>1,466,885</td>
<td>1,620,000</td>
<td>1,344,522</td>
<td>(275,478)</td>
<td>83.0%</td>
<td>1,620,000</td>
</tr>
<tr>
<td>Workers’ Compensation</td>
<td>3,739,211</td>
<td>3,600,000</td>
<td>3,739,121</td>
<td>103.9%</td>
<td>3,895,132</td>
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</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td>$67,111,718</td>
<td>$67,006,968</td>
<td>$71,244,103</td>
<td>$4,237,135</td>
<td>106.3%</td>
<td>$71,450,317</td>
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<tr>
<td><strong>Special Revenue Fund</strong></td>
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<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ADAMHS Board Federal Grants</td>
<td>4,806,044</td>
<td>4,219,768</td>
<td>5,333,616</td>
<td>1,113,848</td>
<td>126.4%</td>
<td>5,307,852</td>
</tr>
</tbody>
</table>

D14
### COMPARISON OF REVENUES - ALL FUNDS
#### BY FUND TYPE AND REPORTING CATEGORY

<table>
<thead>
<tr>
<th>Reporting Category Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>$ Difference</th>
<th>2017 % of Budget</th>
<th>2018 Adopted</th>
</tr>
</thead>
<tbody>
<tr>
<td>ADAMHS Board Operating Fund</td>
<td>19,017,000</td>
<td>27,999,634</td>
<td>25,293,723</td>
<td>(2,705,911)</td>
<td>90.3%</td>
<td>26,327,848</td>
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<tr>
<td>ADAMHS Board State and Local Grants</td>
<td>6,678,204</td>
<td>6,378,029</td>
<td>6,577,005</td>
<td>198,976</td>
<td>103.1%</td>
<td>7,242,091</td>
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<tr>
<td>Administrative Services Buildings Special Revenue</td>
<td>4,476,168</td>
<td>4,562,187</td>
<td>3,611,925</td>
<td>(950,262)</td>
<td>79.2%</td>
<td>4,490,250</td>
</tr>
<tr>
<td>Administrative Services Grants</td>
<td>688,281</td>
<td>1,536,401</td>
<td>1,143,048</td>
<td>(393,353)</td>
<td>74.4%</td>
<td>559,657</td>
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<tr>
<td>Administrative Services Special Revenue</td>
<td>588,662</td>
<td>593,715</td>
<td>506,264</td>
<td>(87,451)</td>
<td>85.3%</td>
<td>587,596</td>
</tr>
<tr>
<td>Animal Control</td>
<td>2,359,495</td>
<td>2,567,964</td>
<td>2,501,828</td>
<td>(66,136)</td>
<td>97.4%</td>
<td>2,486,835</td>
</tr>
<tr>
<td>Auditor Real Estate Assessment</td>
<td>3,842,218</td>
<td>4,492,035</td>
<td>3,803,768</td>
<td>(688,267)</td>
<td>84.7%</td>
<td>4,085,000</td>
</tr>
<tr>
<td>Auditor Special Revenue</td>
<td>161,166</td>
<td>150,359</td>
<td>170,486</td>
<td>20,127</td>
<td>113.4%</td>
<td>171,536</td>
</tr>
<tr>
<td>Clerk of Courts Special Revenue</td>
<td>4,264,433</td>
<td>3,831,154</td>
<td>4,442,381</td>
<td>611,227</td>
<td>116.0%</td>
<td>3,832,521</td>
</tr>
<tr>
<td>Common Pleas Court Grants</td>
<td>2,213,796</td>
<td>1,767,449</td>
<td>2,601,924</td>
<td>834,475</td>
<td>147.2%</td>
<td>2,072,435</td>
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<tr>
<td>Common Pleas Court Special Revenue</td>
<td>1,316,987</td>
<td>1,068,447</td>
<td>1,326,090</td>
<td>257,643</td>
<td>124.1%</td>
<td>1,112,347</td>
</tr>
<tr>
<td>Community Development - Emergency Solutions Grants Program</td>
<td>-</td>
<td>150,844</td>
<td>108,706</td>
<td>(42,138)</td>
<td>72.1%</td>
<td>152,218</td>
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<tr>
<td>Community Development - HOME Program</td>
<td>597,753</td>
<td>789,634</td>
<td>562,485</td>
<td>(227,149)</td>
<td>71.2%</td>
<td>782,300</td>
</tr>
<tr>
<td>Community Development Block Grant</td>
<td>1,367,081</td>
<td>2,065,800</td>
<td>2,594,351</td>
<td>528,551</td>
<td>125.6%</td>
<td>3,738,156</td>
</tr>
<tr>
<td>Community Development Grants</td>
<td>153,341</td>
<td>90,000</td>
<td>9,000</td>
<td>(81,000)</td>
<td>10.0%</td>
<td>-</td>
</tr>
<tr>
<td>Community Development Special Revenue</td>
<td>2,832,037</td>
<td>2,834,785</td>
<td>3,126,747</td>
<td>291,962</td>
<td>110.3%</td>
<td>3,399,076</td>
</tr>
<tr>
<td>Coroner/Crime Lab Grants</td>
<td>308,339</td>
<td>212,261</td>
<td>52,092</td>
<td>(160,169)</td>
<td>24.5%</td>
<td>255,019</td>
</tr>
<tr>
<td>Coroner/Crime Lab Special Revenue</td>
<td>4,373,253</td>
<td>4,087,195</td>
<td>4,974,360</td>
<td>887,165</td>
<td>121.7%</td>
<td>4,982,367</td>
</tr>
<tr>
<td>County Municipal Court Special Revenue</td>
<td>299,808</td>
<td>341,330</td>
<td>402,625</td>
<td>61,295</td>
<td>118.0%</td>
<td>341,330</td>
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<tr>
<td>Court of Appeals Special Revenue</td>
<td>7,900</td>
<td>9,364</td>
<td>6,363</td>
<td>(3,001)</td>
<td>68.0%</td>
<td>9,364</td>
</tr>
<tr>
<td>Ditch Maintenance Funds</td>
<td>126,904</td>
<td>145,038</td>
<td>146,283</td>
<td>1,245</td>
<td>100.9%</td>
<td>195,829</td>
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<tr>
<td>Domestic Relations Special Revenue</td>
<td>155,498</td>
<td>85,519</td>
<td>286,121</td>
<td>200,602</td>
<td>334.6%</td>
<td>146,519</td>
</tr>
<tr>
<td>Environmental Services Solid Waste Special Revenue</td>
<td>15,750,892</td>
<td>13,049,440</td>
<td>14,528,556</td>
<td>1,479,116</td>
<td>111.3%</td>
<td>13,424,963</td>
</tr>
<tr>
<td>Family &amp; Children First Grants</td>
<td>2,397,825</td>
<td>2,525,000</td>
<td>2,437,889</td>
<td>(87,111)</td>
<td>96.6%</td>
<td>2,273,429</td>
</tr>
<tr>
<td>Family &amp; Children First Special Revenue</td>
<td>783,000</td>
<td>2,307,008</td>
<td>1,265,993</td>
<td>(1,041,015)</td>
<td>54.9%</td>
<td>2,861,538</td>
</tr>
<tr>
<td>Family &amp; Children First Special Revenue</td>
<td>6,461,864</td>
<td>7,690,154</td>
<td>6,946,950</td>
<td>(743,204)</td>
<td>90.3%</td>
<td>6,544,714</td>
</tr>
<tr>
<td>Human Service Levies</td>
<td>9,546,474</td>
<td>5,700,000</td>
<td>11,244,827</td>
<td>5,544,827</td>
<td>197.3%</td>
<td>5,700,000</td>
</tr>
<tr>
<td>Human Service Levy A</td>
<td>73,204,695</td>
<td>74,298,937</td>
<td>73,731,126</td>
<td>(567,811)</td>
<td>99.2%</td>
<td>74,053,801</td>
</tr>
<tr>
<td>Human Service Levy B</td>
<td>55,671,030</td>
<td>54,790,352</td>
<td>55,065,070</td>
<td>274,718</td>
<td>100.5%</td>
<td>54,610,307</td>
</tr>
<tr>
<td>Job &amp; Family Service Child Support Services</td>
<td>16,296,767</td>
<td>16,284,748</td>
<td>13,348,528</td>
<td>(2,936,220)</td>
<td>82.0%</td>
<td>16,303,632</td>
</tr>
<tr>
<td>Job &amp; Family Service Children Services</td>
<td>47,078,449</td>
<td>52,924,927</td>
<td>49,077,607</td>
<td>(3,847,320)</td>
<td>92.7%</td>
<td>52,754,649</td>
</tr>
<tr>
<td>Job &amp; Family Service Frail &amp; Elderly Services</td>
<td>9,930,926</td>
<td>10,374,274</td>
<td>9,930,753</td>
<td>(443,521)</td>
<td>95.7%</td>
<td>10,310,287</td>
</tr>
<tr>
<td>Job &amp; Family Service Public Assistance</td>
<td>69,320,631</td>
<td>78,501,816</td>
<td>73,230,849</td>
<td>(5,270,967)</td>
<td>93.3%</td>
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<tr>
<td>Job &amp; Family Service WIA Grants</td>
<td>911,317</td>
<td>34,225</td>
<td>108,000</td>
<td>73,775</td>
<td>315.6%</td>
<td>-</td>
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<tr>
<td>Job &amp; Family Service WIOA Grants</td>
<td>3,504,230</td>
<td>1,752,532</td>
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<td>1,845,192</td>
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<td>Juvenile Court DYS CAS Program</td>
<td>3,873,377</td>
<td>3,814,466</td>
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<td>97.5%</td>
<td>4,139,237</td>
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<tr>
<td>Reporting Category Description</td>
<td>2016 Actual</td>
<td>2017 Adopted</td>
<td>2017 Actual</td>
<td>2017 $ Difference</td>
<td>% of Budget</td>
<td>2018 Adopted</td>
</tr>
<tr>
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</tr>
<tr>
<td>Juvenile Court DYS Grants</td>
<td>3,418,922</td>
<td>2,727,056</td>
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<td>1,083,411</td>
<td>139.7%</td>
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<td>Juvenile Court Other Grants</td>
<td>1,002,294</td>
<td>1,073,083</td>
<td>1,521,731</td>
<td>448,648</td>
<td>141.8%</td>
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<td>Juvenile Court Special Revenue</td>
<td>2,961,529</td>
<td>3,507,642</td>
<td>3,527,646</td>
<td>20,004</td>
<td>100.6%</td>
<td>5,230,795</td>
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<td>Law Library Resources Fund</td>
<td>861,846</td>
<td>760,000</td>
<td>724,295</td>
<td>(35,705)</td>
<td>95.3%</td>
<td>678,650</td>
</tr>
<tr>
<td>MCO Future Initiatives</td>
<td>3,284,546</td>
<td>35,000</td>
<td>1,446,544</td>
<td>1,411,544</td>
<td>4,133.0%</td>
<td>1,035,000</td>
</tr>
<tr>
<td>MonDay Grants</td>
<td>7,601,473</td>
<td>7,731,756</td>
<td>7,580,138</td>
<td>(151,618)</td>
<td>98.0%</td>
<td>7,524,621</td>
</tr>
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<td>Montgomery County Board of DDS</td>
<td>37,744,159</td>
<td>41,478,992</td>
<td>37,385,230</td>
<td>(4,093,762)</td>
<td>90.1%</td>
<td>34,512,172</td>
</tr>
<tr>
<td>Montgomery County Board of DDS</td>
<td></td>
<td></td>
<td></td>
<td></td>
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<td></td>
</tr>
<tr>
<td>Operating</td>
<td>11,084,319</td>
<td>12,463,118</td>
<td>12,160,094</td>
<td>(303,024)</td>
<td>97.6%</td>
<td>15,737,113</td>
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<td>OMB Special Revenue</td>
<td>3,241,191</td>
<td>2,915,924</td>
<td>3,140,714</td>
<td>224,790</td>
<td>107.7%</td>
<td>3,423,678</td>
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<tr>
<td>Other Special Revenue</td>
<td>(34,460)</td>
<td>-</td>
<td>486,005</td>
<td>486,005</td>
<td>-%</td>
<td>-</td>
</tr>
<tr>
<td>Probate Court Special Revenue</td>
<td>369,050</td>
<td>375,450</td>
<td>360,937</td>
<td>(14,513)</td>
<td>96.1%</td>
<td>369,450</td>
</tr>
<tr>
<td>Prosecutor Special Revenue</td>
<td>1,090,282</td>
<td>830,500</td>
<td>1,397,852</td>
<td>567,352</td>
<td>168.3%</td>
<td>1,168,000</td>
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<td>Recorder Special Revenue</td>
<td>345,355</td>
<td>325,000</td>
<td>358,995</td>
<td>33,995</td>
<td>110.5%</td>
<td>343,850</td>
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<td>Sheriff Contract Funds</td>
<td>1,142,947</td>
<td>1,187,464</td>
<td>1,148,978</td>
<td>(38,486)</td>
<td>96.8%</td>
<td>1,262,664</td>
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<tr>
<td>Sheriff Grant Funds</td>
<td>430,078</td>
<td>635,287</td>
<td>566,581</td>
<td>(68,706)</td>
<td>89.2%</td>
<td>1,255,189</td>
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<tr>
<td>Sheriff Regional Dispatch Funds</td>
<td>9,403,394</td>
<td>9,576,209</td>
<td>9,153,982</td>
<td>(422,227)</td>
<td>95.6%</td>
<td>10,461,810</td>
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<tr>
<td>Sheriff Road Patrol Contract Funds</td>
<td>9,098,399</td>
<td>9,997,534</td>
<td>9,534,123</td>
<td>(463,411)</td>
<td>95.4%</td>
<td>10,938,440</td>
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<tr>
<td>Sheriff Special Revenue</td>
<td>1,437,481</td>
<td>918,500</td>
<td>896,818</td>
<td>(21,682)</td>
<td>97.6%</td>
<td>918,510</td>
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<tr>
<td>Social Service Special Revenue</td>
<td>131,268</td>
<td>124,525</td>
<td>119,300</td>
<td>(5,225)</td>
<td>95.8%</td>
<td>124,525</td>
</tr>
<tr>
<td>Treasurer Special Revenue</td>
<td>3,171,295</td>
<td>2,670,000</td>
<td>3,201,619</td>
<td>531,619</td>
<td>119.9%</td>
<td>2,910,000</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td><strong>$ 473,151,214</strong></td>
<td><strong>$ 493,359,831</strong></td>
<td><strong>$ 486,336,372</strong></td>
<td><strong>$ (7,023,459)</strong></td>
<td><strong>98.6%</strong></td>
<td><strong>$ 500,783,051</strong></td>
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<tr>
<td><strong>GRAND TOTAL</strong></td>
<td><strong>$ 828,664,498</strong></td>
<td><strong>$ 838,974,093</strong></td>
<td><strong>$ 849,092,613</strong></td>
<td><strong>$ 10,118,520</strong></td>
<td><strong>101.2%</strong></td>
<td><strong>$ 871,969,290</strong></td>
</tr>
</tbody>
</table>
ESTIMATED AND ACTUAL REVENUE VARIANCES

General Fund

- **General Fund** – General Fund actual revenues were $156,460,183 or 104.2% of the $150,217,558 2017 Adopted Budget. The increase in actual revenues includes various one-time revenue sources as well as changes in cyclical revenues for 2017. The $6,242,625 net variance is primarily due to the following factors:

- **Non-Departmental** – Actual revenues were $126,171,803 or 104.8% of the 2017 Adopted Budget amount of $120,421,857. The surplus of $5,749,946 was due to collections of Property Tax that were $0.3 million more than the budgeted amount. Additionally, the county received a loan of $4.5 million from the Human Service Levy in order to mitigate a certificate issue with the Job & Family Services department. Also, $1.4 million in revenue was received for 800 Mhz Radios. This amount was not part of the Adopted Budget.

- **Treasurer** – Actual revenues were $7,126,842 or 115.8% of the Adopted Budget amount of $6,152,000. This increase of $974,842 was due to an increase in income from investments.

- **Auditor** – Actual revenues were $5,067,154 or 105.6% of the 2017 Adopted Budget Amount of $4,797,000 due to the increase in various Auditor Fees including Conveyance Fees.

- **General Fund Other Funds** – Revenues for this fund totaled $6,199,360 or 468.9% of the Adopted Budget revenue amount of $1,322,160. Revenues include a cash transfer of $1,600,000 for the Capital Reserve Fund and $4,599,360 in state transitional funding for sales tax Medicaid managed care revenue loss.

Internal Service Funds

- **Health Insurance Programs** – The 2017 actual revenue totaled $53,570,966 which was 111.0% of the Adopted Budget amount of $48,244,300. This variance is due to pharmacy rebates as well as the need to transfer cash from the General Fund in order to cover the rising costs in Anthem Benefits – Self Insurance.

- **Property/Casualty Insurance** – Revenues for this fund totaled $2,001,998 or 77.4% of the 2017 Adopted Budget amount of $2,587,793. This fund spreads actual expenditures across all county departments and receives revenue via Interfund Service Fees (ISF) of Property and Casualty Premiums. There was a deficit of $585,795 for the 2017 budget year.

Service Depot – Revenues for this fund were $872,980, or 62.5% of the 2017 Adopted Budget of $1,396,176. This decrease amount of $523,196 was due to Service Depot Internal Service Charges and Other Cash Transfers not reaching the budgeted revenue amounts.

Special Revenue Funds

- **ADAMHS Board Federal Grants** – Revenues for these grants were $5,333,616 which was 126.4% of the 2017 Adopted Budget of $4,219,768. The surplus of $1,113,848 was due to the timing of appropriations and the actual receipts during the 2017 calendar year.

- **Administrative Services Buildings** – Actual revenues were $3,611,925 which was 79.2% of the 2017 Adopted Budget of $4,562,187. This decrease amount of $950,262 was due to Reimbursements, Operating Subsidy Interfund Transfers, Capital Interfund Transfers, and Other Cash Transfers not reaching the budgeted revenue amounts.

- **Auditor Real Estate Assessment** - Revenues for this fund were $3,803,768 which was 84.7% of the 2017 Adopted Budget of $4,492,035. Based on the history of actual receipts the estimate was reduced for the 2018 Adopted Budget to the amount of $4,085,000, a decrease of $407,035 or 9.1%.

- **Clerk of Courts Special Revenue** – Revenues for this fund were $4,442,381 which was 116.0% of the 2017 Adopted Budget of $3,831,154. This $611,227 increase in revenue was in the Certificate of Title Administration Budget where Poundage and Passport Fees exceeded budgeted amounts.

- **Common Pleas Court Grants** – Revenues for this fund were $2,601,924 which was 147.2% of the 2017 Adopted Budget of $1,767,449. The surplus of $834,475 was due to the timing of appropriation for state grants and the actual receipts during the 2017 calendar year.

- **Community Development Block Grant** – Revenues for these grants were $2,594,351 which was 125.6% of the 2017 Adopted Budget of $2,065,800. The surplus of $528,551 was due to the timing of appropriation and the actual receipts during the 2017 calendar year.

- **Coroner/Crime Lab Special Revenue** – Revenues for this fund totaled $4,974,360 which was 121.7% of the Adopted Budget amount of $4,087,195. The surplus of $887,165 is attributed to the increase in autopsies and analysis testing due to the number of heroin related deaths in Montgomery County and surrounding municipalities.
Engineer Road Auto & Gas – Revenues for this fund were $14,528,556 which was 111.3% of the 2017 Adopted Budget of $13,049,440. This increase in the amount of $1,479,116 is due to State and Federal reimbursements that exceeded budgeted revenue amounts.

Family & Children First Grants – Revenues for these grants were $1,265,993 which was 54.9% of the 2017 Adopted Budget of $2,307,008. The shortage of $1,041,015 was due to the timing of appropriations and the actual receipts during the 2017 calendar year.

Human Service Levies – Revenues for this fund totaled $11,244,827 which was 197.3% of the 2017 Adopted Budget of $5,700,000. The resulting surplus of $5,544,827 was due to unbudgeted revenues. These unbudgeted revenues included $2,588,297 for Indigent Care (end of year compliance issue), $2,872,000 for Healthcare Safety Net, $82,301 for Youth Resource Center and $2,229 in other categories.

Job & Family Service Child Support – Revenues for this fund were $13,348,528 which was 82.0% of the 2017 Adopted Budget of $16,284,748. This decrease amount of $2,936,220 was due to Federal and State Revenues not reaching the budgeted revenue amount.

Job & Family Service WIOA Grants – Revenues for these grants were $3,597,723 which was 205.3% of the 2017 Adopted Budget amount of $1,752,532. The surplus of $1,845,191 was due to the timing of appropriations for the Workforce Innovation and Opportunity Act during the 2017 calendar year.

Juvenile Court DYS Grants – Revenues for these grants were $3,810,467 which was 139.7% of the 2017 Adopted Budget of $2,727,056. The surplus of $1,083,411 was due to the timing of appropriation for the State Fiscal Year grants and the actual receipts during the 2017 calendar year.

MCO Future Initiatives – The 2017 actual revenue totaled $1,446,544 which was 4,133.0% of the Adopted Budget amount of $35,000. The surplus of $1,411,544 was due to the timing of appropriation for the Youth Works & Workforce Development Program and the Community Development Seed Program during the 2017 calendar year.

Prosecutor Special Revenue – The 2017 actual revenue totaled $1,397,852 which was 168.3% of the Adopted Budget Amount of $830,500. This surplus of $567,352 was due to an increase in the collection of delinquent property taxes.

Treasurer Special Revenue – Actual revenue of $3,201,619 was 119.9% of the Adopted Budget of $2,670,000. This surplus of $531,619 was due to an increase in the collection of delinquent property taxes.
## Comparison of Expenditures - All Funds
### By Fund Type and Reporting Category

<table>
<thead>
<tr>
<th>Reporting Category Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2017 $ Difference</th>
<th>2017 % of Budget</th>
<th>2018 Adopted</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Agency Funds</strong></td>
<td></td>
<td></td>
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<td></td>
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<tr>
<td>Family &amp; Children First Agency Funds</td>
<td>2,066,205</td>
<td>2,289,268</td>
<td>1,791,363</td>
<td>(497,905)</td>
<td>78.3%</td>
<td>1,910,641</td>
</tr>
<tr>
<td>Soil &amp; Water Agency Funds</td>
<td>449,116</td>
<td>520,530</td>
<td>485,625</td>
<td>(34,905)</td>
<td>93.3%</td>
<td>495,666</td>
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<tr>
<td><strong>Fund Type Total</strong></td>
<td>$2,515,320</td>
<td>$2,809,798</td>
<td>$2,276,988</td>
<td>($532,810)</td>
<td>81.0%</td>
<td>$2,406,307</td>
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<td><strong>Debt Service Fund</strong></td>
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<td></td>
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<td></td>
</tr>
<tr>
<td>Assessment Funds - Ditch</td>
<td>17,765</td>
<td>17,482</td>
<td>20,548</td>
<td>3,066</td>
<td>117.5%</td>
<td>22,913</td>
</tr>
<tr>
<td>Assessment Funds - Water and Sewer</td>
<td>275,085</td>
<td>312,558</td>
<td>268,526</td>
<td>(44,032)</td>
<td>85.9%</td>
<td>227,851</td>
</tr>
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<td>Debt Service - Buildings</td>
<td>3,067,237</td>
<td>3,145,289</td>
<td>3,145,290</td>
<td>1</td>
<td>100.0%</td>
<td>3,158,888</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td>$3,360,087</td>
<td>$3,475,329</td>
<td>$3,434,364</td>
<td>($40,965)</td>
<td>98.8%</td>
<td>$3,409,652</td>
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<td><strong>Enterprise Fund</strong></td>
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<tr>
<td>Parking Facilities Debt Service Funds</td>
<td>567,887</td>
<td>299,550</td>
<td>299,657</td>
<td>107</td>
<td>100.0%</td>
<td>294,150</td>
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<td>Sewer Debt Service Funds</td>
<td>1,531,672</td>
<td>1,255,536</td>
<td>1,678,151</td>
<td>422,615</td>
<td>133.7%</td>
<td>1,955,045</td>
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<tr>
<td>Sewer Enterprise Funds</td>
<td>2,367,293</td>
<td>247,883</td>
<td>333,914</td>
<td>86,031</td>
<td>134.7%</td>
<td>339,801</td>
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<td>Solid Waste Debt Service Funds</td>
<td>373,819</td>
<td>373,819</td>
<td>372,905</td>
<td>(914)</td>
<td>99.9%</td>
<td>381,694</td>
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<tr>
<td>Solid Waste Enterprise Fund</td>
<td>23,417,791</td>
<td>21,775,424</td>
<td>23,380,399</td>
<td>1,604,975</td>
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<td>23,012,296</td>
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<tr>
<td>Stillwater Center Debt Service Funds</td>
<td>673,075</td>
<td>677,875</td>
<td>677,875</td>
<td>-</td>
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<td>677,375</td>
</tr>
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<td>Funds</td>
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<tr>
<td>Stillwater Center Enterprise Funds</td>
<td>16,161,996</td>
<td>17,377,902</td>
<td>16,924,332</td>
<td>(453,570)</td>
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<td>17,749,719</td>
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<td>Water Debt Service Funds</td>
<td>176,452</td>
<td>123,625</td>
<td>123,909</td>
<td>284</td>
<td>100.2%</td>
<td>121,325</td>
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<tr>
<td>Water Enterprise Fund</td>
<td>36,836,012</td>
<td>36,655,535</td>
<td>36,453,703</td>
<td>(201,832)</td>
<td>99.4%</td>
<td>41,689,461</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td>$126,579,109</td>
<td>$120,446,279</td>
<td>$124,252,794</td>
<td>$3,806,515</td>
<td>103.2%</td>
<td>$129,993,645</td>
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<tr>
<td><strong>General Fund</strong></td>
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<td></td>
</tr>
<tr>
<td>General Fund</td>
<td>155,584,524</td>
<td>150,217,558</td>
<td>156,915,008</td>
<td>6,697,450</td>
<td>104.5%</td>
<td>154,693,977</td>
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<tr>
<td>General Fund Other Funds</td>
<td>1,291,117</td>
<td>1,322,160</td>
<td>2,177,000</td>
<td>854,840</td>
<td>164.7%</td>
<td>7,158,617</td>
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<tr>
<td><strong>Fund Type Total</strong></td>
<td>$156,875,641</td>
<td>$151,539,718</td>
<td>$159,092,008</td>
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<td>$161,852,594</td>
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<td><strong>Internal Service Fund</strong></td>
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<td></td>
<td></td>
</tr>
<tr>
<td>Data Processing Services</td>
<td>46,513</td>
<td>48,935</td>
<td>80,070</td>
<td>31,135</td>
<td>163.6%</td>
<td>93,027</td>
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<td>Family Medical Leave Act</td>
<td>44,957</td>
<td>199,291</td>
<td>176,025</td>
<td>(23,266)</td>
<td>88.3%</td>
<td>195,171</td>
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<tr>
<td>Health Insurance Programs</td>
<td>54,272,755</td>
<td>57,592,986</td>
<td>57,837,397</td>
<td>244,411</td>
<td>100.4%</td>
<td>58,582,985</td>
</tr>
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<td>Information Technology Services</td>
<td>1,477,481</td>
<td>2,267,323</td>
<td>1,997,568</td>
<td>(269,755)</td>
<td>88.1%</td>
<td>2,733,253</td>
</tr>
<tr>
<td>Kronos Timekeeping Services</td>
<td>564,318</td>
<td>636,700</td>
<td>515,995</td>
<td>(120,705)</td>
<td>81.0%</td>
<td>712,986</td>
</tr>
<tr>
<td>Mailroom</td>
<td>1,999,078</td>
<td>1,975,533</td>
<td>1,939,862</td>
<td>(35,671)</td>
<td>98.2%</td>
<td>1,914,164</td>
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<tr>
<td>Printing Services</td>
<td>1,506,014</td>
<td>1,143,254</td>
<td>1,410,884</td>
<td>267,630</td>
<td>123.4%</td>
<td>1,216,277</td>
</tr>
<tr>
<td>Property/Casualty Insurance</td>
<td>2,303,362</td>
<td>2,587,793</td>
<td>2,915,123</td>
<td>327,330</td>
<td>112.6%</td>
<td>3,076,728</td>
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<tr>
<td>Service Depot</td>
<td>1,184,771</td>
<td>1,190,701</td>
<td>880,266</td>
<td>(310,435)</td>
<td>73.9%</td>
<td>799,218</td>
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<tr>
<td>Stockroom</td>
<td>3,108,143</td>
<td>3,119,764</td>
<td>3,446,050</td>
<td>326,286</td>
<td>110.5%</td>
<td>3,220,993</td>
</tr>
<tr>
<td>Telecommunications - Auditor</td>
<td>2,066,775</td>
<td>1,661,881</td>
<td>3,185,843</td>
<td>1,523,962</td>
<td>191.7%</td>
<td>1,624,250</td>
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<tr>
<td>Workers' Compensation</td>
<td>8,775,552</td>
<td>3,600,000</td>
<td>5,007,235</td>
<td>1,407,235</td>
<td>139.1%</td>
<td>3,895,132</td>
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<tr>
<td><strong>Fund Type Total</strong></td>
<td>$77,349,720</td>
<td>$76,024,161</td>
<td>$79,392,318</td>
<td>$3,368,157</td>
<td>104.4%</td>
<td>$78,064,184</td>
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<tr>
<td><strong>Special Revenue Fund</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ADAMHS Board Federal Grants</td>
<td>6,487,246</td>
<td>4,219,768</td>
<td>5,830,141</td>
<td>1,610,373</td>
<td>138.2%</td>
<td>5,307,852</td>
</tr>
</tbody>
</table>

D19
## COMPARISON OF EXPENDITURES - ALL FUNDS
### BY FUND TYPE AND REPORTING CATEGORY

<table>
<thead>
<tr>
<th>Reporting Category Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>$ Difference</th>
<th>% of Budget</th>
<th>2018 Adopted</th>
</tr>
</thead>
<tbody>
<tr>
<td>ADAMHS Board Operating Fund</td>
<td>24,327,866</td>
<td>29,094,818</td>
<td>26,493,001</td>
<td>(2,601,817)</td>
<td>91.1%</td>
<td>28,527,848</td>
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<tr>
<td>ADAMHS Board State and Local Grants</td>
<td>8,077,830</td>
<td>6,378,029</td>
<td>8,875,682</td>
<td>2,497,653</td>
<td>139.2%</td>
<td>7,242,091</td>
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<tr>
<td>Administrative Services Buildings Special Revenue</td>
<td>4,135,220</td>
<td>4,634,155</td>
<td>4,229,092</td>
<td>(405,063)</td>
<td>91.3%</td>
<td>4,313,420</td>
</tr>
<tr>
<td>Administrative Services Grants</td>
<td>959,305</td>
<td>1,351,154</td>
<td>1,092,614</td>
<td>(258,541)</td>
<td>80.9%</td>
<td>559,657</td>
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<tr>
<td>Administrative Services Special Revenue</td>
<td>609,817</td>
<td>639,597</td>
<td>724,874</td>
<td>85,277</td>
<td>113.3%</td>
<td>621,274</td>
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<td>Animal Control</td>
<td>2,690,429</td>
<td>2,567,594</td>
<td>2,619,719</td>
<td>52,125</td>
<td>102.0%</td>
<td>2,662,041</td>
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<tr>
<td>Auditor Real Estate Assessment</td>
<td>3,488,216</td>
<td>4,699,498</td>
<td>4,400,870</td>
<td>(298,628)</td>
<td>93.6%</td>
<td>4,659,093</td>
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<tr>
<td>Auditor Special Revenue</td>
<td>176,420</td>
<td>148,463</td>
<td>160,802</td>
<td>12,339</td>
<td>108.3%</td>
<td>171,536</td>
</tr>
<tr>
<td>Clerk of Courts Special Revenue</td>
<td>2,734,550</td>
<td>3,457,172</td>
<td>3,086,426</td>
<td>(370,746)</td>
<td>89.3%</td>
<td>3,637,025</td>
</tr>
<tr>
<td>Common Pleas Court Grants</td>
<td>2,047,057</td>
<td>1,767,449</td>
<td>2,005,006</td>
<td>237,557</td>
<td>113.4%</td>
<td>2,072,435</td>
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<tr>
<td>Common Pleas Court Special Revenue</td>
<td>932,587</td>
<td>743,105</td>
<td>773,925</td>
<td>30,820</td>
<td>104.1%</td>
<td>706,641</td>
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<tr>
<td>Community Development - Emergency Solutions Grants Program</td>
<td>150,844</td>
<td>150,844</td>
<td>152,218</td>
<td>1,374</td>
<td>100.9%</td>
<td>152,218</td>
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<tr>
<td>Community Development - HOME Program</td>
<td>622,416</td>
<td>789,634</td>
<td>820,730</td>
<td>31,096</td>
<td>103.9%</td>
<td>782,300</td>
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<tr>
<td>Community Development - Neighborhood Stabilization</td>
<td>6,000</td>
<td>-</td>
<td>42,620</td>
<td>42,620</td>
<td>- %</td>
<td>-</td>
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<tr>
<td>Community Development Block Grant</td>
<td>1,510,312</td>
<td>2,065,800</td>
<td>3,305,216</td>
<td>1,239,416</td>
<td>160.0%</td>
<td>3,738,156</td>
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<tr>
<td>Community Development Grants</td>
<td>152,620</td>
<td>90,000</td>
<td>-</td>
<td>(90,000)</td>
<td>- %</td>
<td>-</td>
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<tr>
<td>Community Development Special Revenue</td>
<td>3,184,888</td>
<td>3,476,263</td>
<td>3,463,047</td>
<td>(13,216)</td>
<td>99.6%</td>
<td>3,549,393</td>
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<td>Coroner/Crime Lab Grants</td>
<td>267,517</td>
<td>212,261</td>
<td>171,199</td>
<td>(41,062)</td>
<td>80.7%</td>
<td>255,019</td>
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<td>Coroner/Crime Lab Special Revenue</td>
<td>4,566,109</td>
<td>4,907,342</td>
<td>5,408,442</td>
<td>501,100</td>
<td>110.2%</td>
<td>5,387,995</td>
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<tr>
<td>County Municipal Court Special Revenue</td>
<td>320,774</td>
<td>440,962</td>
<td>362,176</td>
<td>(78,786)</td>
<td>82.1%</td>
<td>379,595</td>
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<tr>
<td>Ditch Maintenance Funds</td>
<td>161,341</td>
<td>133,842</td>
<td>71,165</td>
<td>(62,677)</td>
<td>53.2%</td>
<td>165,093</td>
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<tr>
<td>Domestic Relations Special Revenue</td>
<td>-</td>
<td>6,000</td>
<td>182,384</td>
<td>176,384</td>
<td>3,039.7%</td>
<td>6,000</td>
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<tr>
<td>Engineer Road Auto &amp; Gas Fund</td>
<td>12,300,872</td>
<td>13,039,944</td>
<td>13,012,767</td>
<td>(27,177)</td>
<td>99.8%</td>
<td>13,314,067</td>
</tr>
<tr>
<td>Environmental Services Solid Waste Special Revenue</td>
<td>2,931,902</td>
<td>3,680,627</td>
<td>3,186,735</td>
<td>(493,892)</td>
<td>86.6%</td>
<td>3,418,602</td>
</tr>
<tr>
<td>Family &amp; Children First Grants</td>
<td>1,822,874</td>
<td>2,307,008</td>
<td>1,141,766</td>
<td>(1,165,242)</td>
<td>49.5%</td>
<td>2,861,538</td>
</tr>
<tr>
<td>Family &amp; Children First Special Revenue</td>
<td>6,433,675</td>
<td>7,690,530</td>
<td>6,673,050</td>
<td>(1,017,480)</td>
<td>86.8%</td>
<td>6,518,957</td>
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<tr>
<td>Human Service Levies</td>
<td>10,010,783</td>
<td>6,400,000</td>
<td>12,893,363</td>
<td>6,493,363</td>
<td>201.5%</td>
<td>5,755,000</td>
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<tr>
<td>Human Service Levy A</td>
<td>74,215,952</td>
<td>92,396,469</td>
<td>94,400,525</td>
<td>2,004,056</td>
<td>102.2%</td>
<td>68,130,465</td>
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<tr>
<td>Human Service Levy B</td>
<td>38,082,010</td>
<td>39,235,066</td>
<td>42,200,042</td>
<td>2,964,976</td>
<td>107.6%</td>
<td>67,432,362</td>
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<tr>
<td>Job &amp; Family Service Child Support</td>
<td>16,066,662</td>
<td>16,284,748</td>
<td>15,547,561</td>
<td>(737,187)</td>
<td>95.5%</td>
<td>16,303,632</td>
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<tr>
<td>Job &amp; Family Service Children</td>
<td>47,576,815</td>
<td>52,924,927</td>
<td>48,488,698</td>
<td>(4,436,229)</td>
<td>91.6%</td>
<td>52,749,650</td>
</tr>
<tr>
<td>Services</td>
<td></td>
<td></td>
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<td></td>
<td></td>
<td></td>
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<tr>
<td>Job &amp; Family Service Frail &amp; Elderly Services</td>
<td>9,985,629</td>
<td>10,374,274</td>
<td>9,964,603</td>
<td>(409,671)</td>
<td>96.1%</td>
<td>10,310,287</td>
</tr>
<tr>
<td>Job &amp; Family Service Public Assistance</td>
<td>72,743,840</td>
<td>79,178,190</td>
<td>74,851,149</td>
<td>(4,327,041)</td>
<td>94.5%</td>
<td>81,228,121</td>
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<tr>
<td>Job &amp; Family Service WIA Grants</td>
<td>857,457</td>
<td>-</td>
<td>27,029</td>
<td>27,029</td>
<td>- %</td>
<td>-</td>
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<tr>
<td>Job &amp; Family Service WIOA Grants</td>
<td>3,608,918</td>
<td>1,344,770</td>
<td>3,661,222</td>
<td>2,316,452</td>
<td>272.3%</td>
<td>1,173,161</td>
</tr>
</tbody>
</table>
## COMPARISON OF EXPENDITURES - ALL FUNDS  
### BY FUND TYPE AND REPORTING CATEGORY

<table>
<thead>
<tr>
<th>Reporting Category Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2017 $ Difference</th>
<th>% of Budget</th>
<th>2018 Adopted</th>
</tr>
</thead>
<tbody>
<tr>
<td>Juvenile Court DYS CAS Program</td>
<td>3,841,507</td>
<td>3,814,466</td>
<td>4,012,352</td>
<td>197,885</td>
<td>105.2%</td>
<td>4,139,237</td>
</tr>
<tr>
<td>Juvenile Court DYS Grants</td>
<td>3,526,398</td>
<td>3,631,422</td>
<td>3,392,957</td>
<td>(238,465)</td>
<td>93.4%</td>
<td>3,874,035</td>
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<tr>
<td>Juvenile Court Other Grants</td>
<td>847,379</td>
<td>1,088,061</td>
<td>1,697,618</td>
<td>609,557</td>
<td>156.0%</td>
<td>1,913,791</td>
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<tr>
<td>Juvenile Court Special Revenue</td>
<td>3,129,521</td>
<td>3,926,802</td>
<td>3,535,993</td>
<td>(390,809)</td>
<td>90.0%</td>
<td>7,481,864</td>
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<tr>
<td>Law Library Resources Fund</td>
<td>942,300</td>
<td>754,791</td>
<td>742,599</td>
<td>(12,192)</td>
<td>98.4%</td>
<td>675,590</td>
</tr>
<tr>
<td>MCO Future Initiatives</td>
<td>784,546</td>
<td>1,000,000</td>
<td>2,944,113</td>
<td>1,944,113</td>
<td>294.4%</td>
<td>900,000</td>
</tr>
<tr>
<td>MonDay Grants</td>
<td>6,554,368</td>
<td>7,731,756</td>
<td>7,916,500</td>
<td>184,744</td>
<td>102.4%</td>
<td>7,524,621</td>
</tr>
<tr>
<td>Montgomery County Board of DDS Operating</td>
<td>40,272,515</td>
<td>42,772,881</td>
<td>39,255,566</td>
<td>(3,517,315)</td>
<td>91.8%</td>
<td>35,988,799</td>
</tr>
<tr>
<td>Montgomery County Board of DDS Special Revenue</td>
<td>13,563,408</td>
<td>14,311,192</td>
<td>14,228,909</td>
<td>(82,283)</td>
<td>99.4%</td>
<td>16,167,027</td>
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<tr>
<td>OMB Special Revenue</td>
<td>3,009,539</td>
<td>2,903,424</td>
<td>3,472,153</td>
<td>568,729</td>
<td>119.6%</td>
<td>3,393,678</td>
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<tr>
<td>Other Special Revenue</td>
<td>427,148</td>
<td>311,614</td>
<td>419,207</td>
<td>107,593</td>
<td>134.5%</td>
<td>552,240</td>
</tr>
<tr>
<td>Probate Court Special Revenue</td>
<td>437,418</td>
<td>433,943</td>
<td>408,704</td>
<td>(25,239)</td>
<td>94.2%</td>
<td>410,663</td>
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<tr>
<td>Prosecutor Special Revenue</td>
<td>872,934</td>
<td>1,112,711</td>
<td>1,224,426</td>
<td>111,715</td>
<td>110.0%</td>
<td>1,172,511</td>
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<tr>
<td>Recorder Special Revenue</td>
<td>412,081</td>
<td>412,656</td>
<td>369,371</td>
<td>(43,285)</td>
<td>89.5%</td>
<td>537,220</td>
</tr>
<tr>
<td>Sheriff Contract Funds</td>
<td>1,129,811</td>
<td>1,187,464</td>
<td>1,112,067</td>
<td>(75,397)</td>
<td>93.7%</td>
<td>1,262,664</td>
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<tr>
<td>Sheriff Grant Funds</td>
<td>760,079</td>
<td>581,401</td>
<td>652,778</td>
<td>71,377</td>
<td>112.3%</td>
<td>1,240,217</td>
</tr>
<tr>
<td>Sheriff Regional Dispatch Funds</td>
<td>10,605,129</td>
<td>9,109,809</td>
<td>9,669,118</td>
<td>559,309</td>
<td>106.1%</td>
<td>9,989,435</td>
</tr>
<tr>
<td>Sheriff Road Patrol Contract Funds</td>
<td>8,915,801</td>
<td>9,997,534</td>
<td>9,316,725</td>
<td>(680,809)</td>
<td>93.2%</td>
<td>10,725,699</td>
</tr>
<tr>
<td>Sheriff Special Revenue</td>
<td>1,493,163</td>
<td>785,112</td>
<td>908,393</td>
<td>123,281</td>
<td>115.7%</td>
<td>927,610</td>
</tr>
<tr>
<td>Social Service Special Revenue</td>
<td>137,230</td>
<td>106,000</td>
<td>133,600</td>
<td>27,600</td>
<td>126.0%</td>
<td>102,000</td>
</tr>
<tr>
<td>Treasurer Special Revenue</td>
<td>3,428,265</td>
<td>3,324,160</td>
<td>3,509,910</td>
<td>85,750</td>
<td>105.6%</td>
<td>3,369,504</td>
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<tr>
<td><strong>Fund Type Total</strong></td>
<td>$ 469,337,294</td>
<td>$ 506,127,503</td>
<td>$ 509,242,919</td>
<td>$ 3,115,417</td>
<td>100.6%</td>
<td>$ 516,440,928</td>
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<tr>
<td><strong>GRAND TOTAL</strong></td>
<td>$ 836,017,172</td>
<td>$ 860,422,788</td>
<td>$ 877,691,392</td>
<td>$ 17,268,604</td>
<td>102.0%</td>
<td>$ 892,167,310</td>
</tr>
</tbody>
</table>
ESTIMATED AND ACTUAL EXPENDITURE VARIANCES

General Fund

General Fund – General Fund expenditures were $156,915,008 or 104.5% of the $150,217,558 Adopted Budget, which was a $6,697,450 variance. Large variances include:

- Non-Departmental – Actual expenses were $35,639,212 or 129.0% of the 2017 Adopted Budget amount of $27,633,273. The additional expenditure of $8,005,939 was primarily due to Capital Interfund Transfers for Voter Machine Replacement, the Health Insurance fund due to increased claims and Jail Building Improvements.

General Fund Other Funds – Actual expenditures were $2,177,000 or 164.7% of the 2017 Adopted Budget amount of $1,322,160. Expenditures were used to fund various capital projects including Arthur O Fisher park improvements, the Sheriff Training Center Project and the Domestic Relations Court E-filing Project.

Internal Service Funds

Telecommunications – Auditor – The total 2017 expenditures were $3,185,843 which was 191.7% of the Adopted Budget amount of $1,661,881. The $1,523,962 variance is due to approximately $1,000,000 additional spent for the County-wide Network Upgrade by Data Processing and the remainder was used to finish the County-wide Telephone Upgrade.

Workers’ Compensation – The total 2017 expenditures were $5,007,235 which was 139.1% of the Adopted Budget amount of $3,600,000. The $1,407,235 variance is due to unbudgeted Workers’ Compensation premium reimbursements owed to various county departments.

Special Revenue Funds

ADAMHS Board Federal Grants – Actual expenditures in 2017 were $3,305,216 which was 160.0% of the budgeted amount of $2,065,800. The variance of $1,239,416 occurred due to timing of grant appropriations not budgeted on a calendar year basis.

ADAMHS Board State and Local Grants - Actual expenditures in 2017 were $8,875,682 which was 139.2% of the budgeted amount of $6,378,029. The variance of $2,497,653 occurred due to timing of grant appropriations not budgeted on a calendar year basis.

Community Development Block Grant - Actual expenditures in 2017 were $3,305,216 which was 160.0% of the budgeted amount of $2,065,800. The variance of $1,239,416 occurred due to timing of grant appropriations not budgeted on a calendar year basis.

Coroner/Crime Lab Special Revenue – Actual expenditures in 2017 were $5,408,442 which was 110.2% of the budgeted amount of $4,907,342. The variance of $501,100 is attributed to the addition of positions in the Coroner’s office due to the heroin epidemic and a cash transfer from the Crime Lab Automated Fingerprint Identification System (AFIS) budget to combine this fund with the Crime Lab fund.

Family & Children First Grants - Actual expenditures in 2017 were $1,141,766 which was 49.5% of the budgeted amount of $2,307,008. The variance of $1,165,242 occurred due to timing of grant appropriations not budgeted on a calendar year basis.

Family & Children First Special Revenue – Actual expenditures were $6,673,050 or 86.8% of the 2017 Adopted Budget amount of $7,690,530. The Adopted Budget exceeded the actual expenses by $1,017,480 due to the Fast Forward Center and the Homeless Solutions Administration’s budgeted amounts.

Human Service Levies – Actual expenditures in 2017 were $12,893,363 which was 201.5% of the budgeted amount of $6,400,000. The actual expenditures exceeded the budgeted amount by $6,493,363 due to the timing of appropriations for the Indigent Ill Programs as well as unbudgeted expenses in Supported Services during the calendar year.

Job & Family Service WIOA Grants – Actual expenditures in 2017 were $3,661,222 which was 272.3% of the budgeted amount of $1,344,770. The variance of $2,316,452 occurred due to timing of grant appropriations not budgeted on a calendar year basis.

Juvenile Court Other Grants – Actual expenditures in 2017 were $1,697,618 which was 156.0% of the budgeted amount of $1,088,061. The variance of $609,557 occurred due to timing of grant appropriations not budgeted on a calendar year basis.

MCO Future Initiatives – The total 2017 expenditures were $2,944,113 which was 294.4% of the Adopted Budget amount of $1,000,000. This variance of $1,944,113 was due to actual expenditures in the Community Development Seed Program exceeding the budgeted amount.
OMB Special Revenue – Actual expenditures were $3,472,153 or 119.6% of the 2017 Adopted Budget amount of $2,903,424. The actual expenses exceeded the budgeted amount by $568,729 due to an increase in Hotel/Motel tax revenues which resulted in higher expenditures in the form of transfers to the CVB Tax Settlement and Cultural Facilities.
## REVENUES AND EXPENDITURES BY SOURCE AND USE
### ALL FUNDS

<table>
<thead>
<tr>
<th>Object Level 2 Description</th>
<th>2016</th>
<th>2017</th>
<th>Actual</th>
<th>2017</th>
<th>Adopted</th>
<th>$ Difference</th>
<th>% of Budget</th>
<th>2017</th>
<th>2018 Adopted</th>
</tr>
</thead>
<tbody>
<tr>
<td>Unencumbered Cash Balance</td>
<td>$241,940,706</td>
<td>$257,013,130</td>
<td>$257,166,769</td>
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<tr>
<td><strong>Revenues</strong></td>
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<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Property Taxes</td>
<td>133,744,984</td>
<td>133,369,164</td>
<td>134,338,179</td>
<td>969,015</td>
<td>100.7 %</td>
<td>133,990,577</td>
<td></td>
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</tr>
<tr>
<td>Sales Tax</td>
<td>83,830,225</td>
<td>82,900,000</td>
<td>82,298,904</td>
<td>(601,096)</td>
<td>99.3 %</td>
<td>77,251,428</td>
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<td>Other Taxes</td>
<td>10,702,397</td>
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<td>109.4 %</td>
<td>11,276,178</td>
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<td>Licenses</td>
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<td>89.3 %</td>
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<td>Permits</td>
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<td>Federal Revenues</td>
<td>89,021,410</td>
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<td>84.8 %</td>
<td>103,965,140</td>
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<td>State Revenues</td>
<td>85,064,306</td>
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<td>104.2 %</td>
<td>90,383,315</td>
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<td>Revenues from Other Local Governments</td>
<td>5,793,455</td>
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<td>Criminal Justice Charges for Service</td>
<td>28,544,815</td>
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<td>29,220,469</td>
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<td>30,333,541</td>
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<tr>
<td>General Government Charges for Services</td>
<td>17,280,962</td>
<td>17,484,995</td>
<td>17,106,923</td>
<td>(378,072)</td>
<td>97.8 %</td>
<td>17,468,481</td>
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<td>Water/Sewer Charges for Service</td>
<td>79,417,018</td>
<td>78,241,540</td>
<td>78,901,947</td>
<td>660,407</td>
<td>100.8 %</td>
<td>89,614,679</td>
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<td>Solid Waste Charges for Services</td>
<td>25,285,534</td>
<td>24,553,684</td>
<td>25,203,240</td>
<td>649,556</td>
<td>102.6 %</td>
<td>25,506,212</td>
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<tr>
<td>Internal Service Fund Charges</td>
<td>61,057,514</td>
<td>66,723,658</td>
<td>65,632,882</td>
<td>(1,090,776)</td>
<td>98.4 %</td>
<td>70,107,534</td>
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<td>Other Charges for Services</td>
<td>21,230,686</td>
<td>21,604,685</td>
<td>22,723,563</td>
<td>1,118,878</td>
<td>105.2 %</td>
<td>22,825,451</td>
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<td>Fines and Forfeitures</td>
<td>2,031,275</td>
<td>2,148,750</td>
<td>1,950,197</td>
<td>(198,553)</td>
<td>90.8 %</td>
<td>2,070,400</td>
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<td>Assessments</td>
<td>398,743</td>
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<td>528,894</td>
<td>67,686</td>
<td>114.7 %</td>
<td>482,119</td>
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<td>Investment Income</td>
<td>4,772,122</td>
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<td>Rentals</td>
<td>5,583,978</td>
<td>5,737,334</td>
<td>5,563,906</td>
<td>(173,428)</td>
<td>97.0 %</td>
<td>5,924,548</td>
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<td>Miscellaneous Revenues</td>
<td>7,498,423</td>
<td>1,068,635</td>
<td>5,250,193</td>
<td>4,181,558</td>
<td>491.3 %</td>
<td>1,969,208</td>
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<td>Other Financing Sources</td>
<td>209,510</td>
<td>122,000</td>
<td>150,792</td>
<td>28,792</td>
<td>123.6 %</td>
<td>126,000</td>
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<tr>
<td>Revenue Transfers</td>
<td>139,010,771</td>
<td>136,908,771</td>
<td>152,295,132</td>
<td>15,386,361</td>
<td>111.2 %</td>
<td>141,543,002</td>
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<tr>
<td>Cost Recovery and Intergov't Transfers</td>
<td>24,697,597</td>
<td>28,362,901</td>
<td>25,729,972</td>
<td>(2,632,929)</td>
<td>90.7 %</td>
<td>29,494,510</td>
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**REVENUES TOTAL** $828,664,498 $838,974,093 $849,092,613 $10,118,520 101.2 % $871,969,290
### REVENUES AND EXPENDITURES BY SOURCE AND USE
#### ALL FUNDS

<table>
<thead>
<tr>
<th>Object Level 2 Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>$ Difference</th>
<th>% of Budget</th>
<th>2018 Adopted</th>
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<tbody>
<tr>
<td><strong>Expenditures</strong></td>
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<td></td>
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<tr>
<td>Statutory Salaries</td>
<td>1,560,743</td>
<td>1,713,824</td>
<td>1,676,705</td>
<td>(37,119)</td>
<td>97.8 %</td>
<td>1,664,086</td>
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<tr>
<td>Salaries</td>
<td>201,301,107</td>
<td>212,748,974</td>
<td>206,179,888</td>
<td>(6,569,086)</td>
<td>96.9 %</td>
<td>213,996,416</td>
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<tr>
<td>Fringe Benefits</td>
<td>77,642,366</td>
<td>86,401,401</td>
<td>82,283,189</td>
<td>(4,118,213)</td>
<td>95.2 %</td>
<td>90,339,208</td>
</tr>
<tr>
<td>Special Fringe Benefits</td>
<td>946,698</td>
<td>1,270,501</td>
<td>861,293</td>
<td>(409,208)</td>
<td>67.8 %</td>
<td>1,320,079</td>
</tr>
<tr>
<td>Post Employment Services</td>
<td>15,974</td>
<td>27,307</td>
<td>17,129</td>
<td>(10,178)</td>
<td>62.7 %</td>
<td>22,355</td>
</tr>
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<td>Pre-Employment Services</td>
<td>63,353</td>
<td>77,289</td>
<td>831</td>
<td>101.1 %</td>
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<td>120,306</td>
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<td>Operating Supplies</td>
<td>17,049,402</td>
<td>18,542,719</td>
<td>16,734,469</td>
<td>(1,808,250)</td>
<td>90.2 %</td>
<td>18,695,599</td>
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<tr>
<td>Agricultural Supplies</td>
<td>163,694</td>
<td>139,080</td>
<td>137,371</td>
<td>(1,709)</td>
<td>98.8 %</td>
<td>126,100</td>
</tr>
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<td>Outside Agency Bd Approved</td>
<td>173,826</td>
<td>148,692</td>
<td>131,607</td>
<td>(17,085)</td>
<td>88.5 %</td>
<td>142,636</td>
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<tr>
<td>Travel</td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>Routine Business</td>
<td>1,493,531</td>
<td>1,886,813</td>
<td>1,531,834</td>
<td>(354,979)</td>
<td>81.2 %</td>
<td>2,014,679</td>
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<td>Board Approved Travel</td>
<td>472,560</td>
<td>1,044,014</td>
<td>527,411</td>
<td>(516,603)</td>
<td>50.5 %</td>
<td>1,026,254</td>
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<td>Staff Training and Development</td>
<td>984,274</td>
<td>1,479,829</td>
<td>1,148,032</td>
<td>(331,797)</td>
<td>77.6 %</td>
<td>1,401,784</td>
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<tr>
<td>Contractual Professional Services</td>
<td>36,980,897</td>
<td>41,890,052</td>
<td>44,073,514</td>
<td>2,183,463</td>
<td>105.2 %</td>
<td>43,107,413</td>
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<tr>
<td>Law Enforcement Services</td>
<td>3,647,336</td>
<td>3,466,393</td>
<td>3,679,610</td>
<td>213,217</td>
<td>106.2 %</td>
<td>3,943,233</td>
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<tr>
<td>Social Services Contractual Services</td>
<td>100,633,860</td>
<td>105,708,526</td>
<td>104,456,157</td>
<td>(1,252,370)</td>
<td>98.8 %</td>
<td>103,365,450</td>
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<tr>
<td>Maintenance and Repair Services</td>
<td>12,024,513</td>
<td>13,881,548</td>
<td>11,375,142</td>
<td>(2,506,406)</td>
<td>81.9 %</td>
<td>13,246,549</td>
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<tr>
<td>Emergency Repair Services</td>
<td>85,000</td>
<td>150,000</td>
<td>-</td>
<td>(150,000)</td>
<td>-</td>
<td>150,000</td>
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<td>Communications</td>
<td>5,682,431</td>
<td>6,232,163</td>
<td>6,043,212</td>
<td>(188,951)</td>
<td>97.0 %</td>
<td>6,636,757</td>
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<td>Insurance</td>
<td>55,051,732</td>
<td>53,034,826</td>
<td>55,088,302</td>
<td>2,053,476</td>
<td>103.9 %</td>
<td>52,971,954</td>
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<td>Public Utility Services</td>
<td>53,703,268</td>
<td>53,856,521</td>
<td>55,922,587</td>
<td>2,366,066</td>
<td>104.4 %</td>
<td>56,994,998</td>
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<tr>
<td>Rentals</td>
<td>10,726,088</td>
<td>10,132,041</td>
<td>10,144,085</td>
<td>12,044</td>
<td>100.1 %</td>
<td>11,123,103</td>
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<td>Intergovernmental</td>
<td>17,745,908</td>
<td>18,115,998</td>
<td>19,484,276</td>
<td>1,368,278</td>
<td>107.6 %</td>
<td>21,237,539</td>
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<tr>
<td>Other Social Services</td>
<td>5,121,483</td>
<td>4,936,233</td>
<td>3,877,503</td>
<td>(1,058,730)</td>
<td>78.6 %</td>
<td>4,497,550</td>
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<tr>
<td>Miscellaneous</td>
<td>14,006,111</td>
<td>13,187,983</td>
<td>13,245,124</td>
<td>57,140</td>
<td>100.4 %</td>
<td>14,401,556</td>
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<td>Interfund Transfers</td>
<td>155,581,336</td>
<td>140,226,829</td>
<td>167,818,968</td>
<td>27,592,139</td>
<td>119.7 %</td>
<td>156,156,557</td>
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<td>Cost Recovery and Integouv't Transfers</td>
<td>31,155,020</td>
<td>44,830,476</td>
<td>43,284,120</td>
<td>(1,546,356)</td>
<td>96.6 %</td>
<td>45,493,714</td>
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<td>Tax Settlement Fees and Expenses</td>
<td>1,779,586</td>
<td>2,914,385</td>
<td>1,697,778</td>
<td>(1,216,607)</td>
<td>58.3 %</td>
<td>2,741,385</td>
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<td>Capital Outlays</td>
<td>12,199,179</td>
<td>7,037,800</td>
<td>9,067,126</td>
<td>2,029,326</td>
<td>128.8 %</td>
<td>6,842,285</td>
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<td>Construction and Improvements</td>
<td>3,466,709</td>
<td>3,345,081</td>
<td>4,948,682</td>
<td>1,603,601</td>
<td>147.9 %</td>
<td>6,383,945</td>
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<td>Debt Service</td>
<td>14,559,187</td>
<td>12,225,920</td>
<td>12,178,160</td>
<td>(47,760)</td>
<td>99.6 %</td>
<td>12,114,661</td>
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<td>Budget Control Account</td>
<td>-</td>
<td>39,570</td>
<td>-</td>
<td>(39,570)</td>
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<td>258,158</td>
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<td><strong>EXPENDITURES TOTAL</strong></td>
<td>$836,017,172</td>
<td>$860,422,788</td>
<td>$877,691,392</td>
<td>$17,268,604</td>
<td>102.0 %</td>
<td>$892,167,310</td>
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<tr>
<td><strong>REVENUES OVER/(UNDER)</strong></td>
<td>$(7,352,674)</td>
<td>$(21,448,695)</td>
<td>$(28,598,780)</td>
<td>$20,198,020</td>
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<tr>
<td><strong>Adjusted Prior Year Encumbrance</strong></td>
<td>22,425,098</td>
<td>28,752,419</td>
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<td><strong>UNENCUMB. CASH BALANCE</strong></td>
<td>$257,013,130</td>
<td>$257,166,769</td>
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</table>
## REVENUES AND EXPENDITURES BY SOURCE AND USE
### GENERAL FUND

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<th>Object Level 2 Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2017 $ Difference</th>
<th>2017 % of Budget</th>
<th>2018 Adopted</th>
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<td>Unencumbered Cash Balance</td>
<td>$ 28,080,746</td>
<td>$ 30,314,017</td>
<td>$ 30,792,615</td>
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<td><strong>Revenues</strong></td>
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<tr>
<td>Property Taxes</td>
<td>13,389,043</td>
<td>13,418,367</td>
<td>13,458,528</td>
<td>40,161</td>
<td>100.3 %</td>
<td>13,823,206</td>
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<td>Sales Tax</td>
<td>83,830,225</td>
<td>82,900,000</td>
<td>82,298,904</td>
<td>(601,096)</td>
<td>99.3 %</td>
<td>77,251,428</td>
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<td>Other Taxes</td>
<td>3,276,547</td>
<td>3,373,600</td>
<td>3,714,979</td>
<td>341,379</td>
<td>110.1 %</td>
<td>3,700,000</td>
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<td>Licenses</td>
<td>32,654</td>
<td>35,500</td>
<td>31,043</td>
<td>(4,457)</td>
<td>87.4 %</td>
<td>34,780</td>
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<td>Permits</td>
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<td>15</td>
<td>-</td>
<td>-</td>
<td>-</td>
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<td>Federal Revenues</td>
<td>328,085</td>
<td>618,800</td>
<td>397,633</td>
<td>(221,167)</td>
<td>64.3 %</td>
<td>589,890</td>
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<td>State Revenues</td>
<td>17,546,303</td>
<td>17,298,327</td>
<td>16,512,892</td>
<td>(785,435)</td>
<td>95.5 %</td>
<td>16,878,727</td>
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<tr>
<td>Revenues from Other Local</td>
<td>270,484</td>
<td>95,000</td>
<td>1,551,389</td>
<td>1,456,389</td>
<td>1,633.0 %</td>
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<td>Governments</td>
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<td></td>
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</tr>
<tr>
<td>Criminal Justice Charges for Service</td>
<td>5,680,554</td>
<td>5,825,200</td>
<td>5,761,765</td>
<td>(63,435)</td>
<td>9.8%</td>
<td>5,714,500</td>
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<td>General Government Charges for Services</td>
<td>13,102,827</td>
<td>12,321,429</td>
<td>12,746,790</td>
<td>425,361</td>
<td>103.5%</td>
<td>12,561,573</td>
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<tr>
<td>Solid Waste Charges for Services</td>
<td>53</td>
<td>-</td>
<td>1,305</td>
<td>1,305</td>
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<tr>
<td>Other Charges for Services</td>
<td>47,311</td>
<td>58,900</td>
<td>298,114</td>
<td>239,214</td>
<td>506.1 %</td>
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<tr>
<td>Fines and Forfeitures</td>
<td>988,528</td>
<td>1,064,000</td>
<td>980,172</td>
<td>(83,828)</td>
<td>92.1 %</td>
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<tr>
<td>Investment Income</td>
<td>4,559,156</td>
<td>4,277,000</td>
<td>5,261,208</td>
<td>984,208</td>
<td>123.0 %</td>
<td>6,463,027</td>
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<tr>
<td>Rentals</td>
<td>478,399</td>
<td>438,243</td>
<td>374,760</td>
<td>(63,483)</td>
<td>85.5 %</td>
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<tr>
<td>Miscellaneous Revenues</td>
<td>4,122,603</td>
<td>172,150</td>
<td>722,894</td>
<td>550,744</td>
<td>419.9 %</td>
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<tr>
<td>Other Financing Sources</td>
<td>57,270</td>
<td>42,500</td>
<td>51,486</td>
<td>8,986</td>
<td>121.1 %</td>
<td>42,500</td>
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<tr>
<td>Revenue Transfers</td>
<td>9,212,079</td>
<td>8,278,542</td>
<td>12,228,493</td>
<td>3,949,951</td>
<td>147.7 %</td>
<td>14,571,203</td>
</tr>
<tr>
<td>Cost Recovery and Intergov't Transfers</td>
<td>39,334</td>
<td>-</td>
<td>67,813</td>
<td>67,813</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td><strong>REVENUES TOTAL</strong></td>
<td>$ 156,961,478</td>
<td>$ 150,217,558</td>
<td>$ 156,460,183</td>
<td>$ 6,242,625</td>
<td>104.2%</td>
<td>$ 154,693,977</td>
</tr>
</tbody>
</table>
## REVENUES AND EXPENDITURES BY SOURCE AND USE
### GENERAL FUND

<table>
<thead>
<tr>
<th>Object Level 2 Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2017 $ Difference</th>
<th>2017 % of Budget</th>
<th>2018 Adopted</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Expenditures</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Statutory Salaries</td>
<td>1,421,275</td>
<td>1,496,506</td>
<td>1,491,274</td>
<td>5,232</td>
<td>99.7 %</td>
<td>1,446,820</td>
</tr>
<tr>
<td>Salaries</td>
<td>66,160,131</td>
<td>68,831,301</td>
<td>67,630,629</td>
<td>(1,200,672)</td>
<td>98.3 %</td>
<td>70,327,363</td>
</tr>
<tr>
<td>fringe Benefits</td>
<td>22,871,331</td>
<td>24,366,971</td>
<td>24,260,256</td>
<td>(106,715)</td>
<td>99.6 %</td>
<td>25,649,940</td>
</tr>
<tr>
<td>Special Fringe Benefits</td>
<td>398,760</td>
<td>464,625</td>
<td>384,993</td>
<td>(79,632)</td>
<td>82.9 %</td>
<td>476,074</td>
</tr>
<tr>
<td>Post Employment Services</td>
<td>1,041</td>
<td>1,885</td>
<td>764</td>
<td>(1,121)</td>
<td>40.5 %</td>
<td>1,885</td>
</tr>
<tr>
<td>Pre-Employment Services</td>
<td>4,165</td>
<td>7,436</td>
<td>10,499</td>
<td>3,063</td>
<td>141.2 %</td>
<td>7,485</td>
</tr>
<tr>
<td>Operating Supplies</td>
<td>2,755,512</td>
<td>2,928,055</td>
<td>2,638,748</td>
<td>(289,307)</td>
<td>90.1 %</td>
<td>2,764,967</td>
</tr>
<tr>
<td>Outside Agency Bd Approved</td>
<td>26,900</td>
<td>26,750</td>
<td>29,384</td>
<td>2,634</td>
<td>109.8 %</td>
<td>33,300</td>
</tr>
<tr>
<td>Travel</td>
<td>215,878</td>
<td>322,179</td>
<td>248,823</td>
<td>(73,356)</td>
<td>77.2 %</td>
<td>319,593</td>
</tr>
<tr>
<td>Board Approved Travel</td>
<td>162,050</td>
<td>224,216</td>
<td>169,443</td>
<td>(54,773)</td>
<td>75.6 %</td>
<td>245,816</td>
</tr>
<tr>
<td>Staff Training and Development</td>
<td>275,528</td>
<td>353,784</td>
<td>325,883</td>
<td>(27,901)</td>
<td>92.1 %</td>
<td>354,766</td>
</tr>
<tr>
<td>Contractual Professional Services</td>
<td>9,111,062</td>
<td>9,544,652</td>
<td>9,197,809</td>
<td>(346,843)</td>
<td>96.4 %</td>
<td>9,230,388</td>
</tr>
<tr>
<td>Law Enforcement Services</td>
<td>3,557,136</td>
<td>3,353,567</td>
<td>3,605,065</td>
<td>251,498</td>
<td>107.5 %</td>
<td>3,321,407</td>
</tr>
<tr>
<td>Social Services Contractual</td>
<td>5,656,587</td>
<td>5,935,308</td>
<td>5,865,262</td>
<td>(70,046)</td>
<td>98.8 %</td>
<td>6,013,547</td>
</tr>
<tr>
<td>Services</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Maintenance and Repair Services</td>
<td>2,864,423</td>
<td>3,310,981</td>
<td>2,959,827</td>
<td>(351,154)</td>
<td>89.4 %</td>
<td>3,271,515</td>
</tr>
<tr>
<td>Communications</td>
<td>2,232,454</td>
<td>2,380,701</td>
<td>2,148,647</td>
<td>(232,054)</td>
<td>90.3 %</td>
<td>2,392,419</td>
</tr>
<tr>
<td>Insurance</td>
<td>715,626</td>
<td>550,000</td>
<td>833,632</td>
<td>283,632</td>
<td>151.6 %</td>
<td>725,000</td>
</tr>
<tr>
<td>Public Utility Services</td>
<td>2,005,782</td>
<td>2,166,433</td>
<td>1,859,959</td>
<td>(306,474)</td>
<td>85.9 %</td>
<td>2,127,021</td>
</tr>
<tr>
<td>Rentals</td>
<td>1,002,640</td>
<td>1,027,417</td>
<td>938,207</td>
<td>(89,210)</td>
<td>91.3 %</td>
<td>1,013,125</td>
</tr>
<tr>
<td>Intergovernmental</td>
<td>2,185,842</td>
<td>2,749,779</td>
<td>2,761,190</td>
<td>11,411</td>
<td>100.4 %</td>
<td>2,683,480</td>
</tr>
<tr>
<td>Other Social Services</td>
<td>611,002</td>
<td>800,000</td>
<td>611,473</td>
<td>(188,527)</td>
<td>76.4 %</td>
<td>800,000</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>775,656</td>
<td>2,212,872</td>
<td>774,691</td>
<td>(1,438,181)</td>
<td>35.0 %</td>
<td>2,123,789</td>
</tr>
<tr>
<td>Interfund Transfers</td>
<td>26,918,075</td>
<td>14,772,667</td>
<td>25,790,905</td>
<td>11,018,238</td>
<td>174.6 %</td>
<td>16,656,407</td>
</tr>
<tr>
<td>Cost Recovery and Intergov't Transfers</td>
<td>11,390</td>
<td>190,000</td>
<td>7,799</td>
<td>(182,201)</td>
<td>4.1 %</td>
<td>190,000</td>
</tr>
<tr>
<td>Tax Settlement Fees and Expenses</td>
<td>185,293</td>
<td>275,000</td>
<td>177,032</td>
<td>(97,968)</td>
<td>64.4 %</td>
<td>200,000</td>
</tr>
<tr>
<td>Capital Outlays</td>
<td>3,382,581</td>
<td>1,823,898</td>
<td>2,027,555</td>
<td>203,657</td>
<td>111.2 %</td>
<td>2,192,374</td>
</tr>
<tr>
<td>Construction and Improvements</td>
<td>32,222</td>
<td>5,125</td>
<td>120,397</td>
<td>115,272</td>
<td>2,349.2 %</td>
<td>29,325</td>
</tr>
<tr>
<td>Debt Service</td>
<td>44,181</td>
<td>55,880</td>
<td>44,860</td>
<td>(11,020)</td>
<td>80.3 %</td>
<td>56,601</td>
</tr>
<tr>
<td>Budget Control Account</td>
<td>0</td>
<td>39,570</td>
<td>-</td>
<td>(39,570)</td>
<td>- %</td>
<td>39,570</td>
</tr>
<tr>
<td><strong>EXPENDITURES TOTAL</strong></td>
<td>$ 155,584,524</td>
<td>$ 150,217,558</td>
<td>$ 156,915,008</td>
<td>$ 6,697,450</td>
<td>104.5 %</td>
<td>$ 154,693,977</td>
</tr>
<tr>
<td><strong>REVENUES OVER/(UNDER)</strong></td>
<td>$ 1,376,954</td>
<td>$ -</td>
<td>-</td>
<td>(454,825)</td>
<td>- %</td>
<td>-</td>
</tr>
<tr>
<td>Adjusted Prior Year Encumbrance</td>
<td>856,317</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>933,423</td>
</tr>
<tr>
<td><strong>UNENCUMB. CASH BALANCE</strong></td>
<td>$ 30,314,017</td>
<td>$ 30,792,615</td>
<td>$ 30,792,615</td>
<td>$ 30,792,615</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Expenditures Budget by County Program</td>
<td>Section/Page</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>---------------------------------------</td>
<td>--------------</td>
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<td></td>
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<td></td>
</tr>
<tr>
<td>Table of Contents</td>
<td>E 1</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Adopted Expenditure Budget – All County Funds</td>
<td>E 2</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Budget by Program Group</td>
<td>E 3</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Net Budget</td>
<td>E 4</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Operating Budget by Program Group – All Funds by Department</td>
<td>E 5</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Comparison of Expenditures by Program Group and Net Budget Footnotes</td>
<td>E 6, E 13, E 19, E 23, E 29, E 32</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Social Services</td>
<td>E 6</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Judicial &amp; Law Enforcement</td>
<td>E 13</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Environment &amp; Public Works</td>
<td>E 19</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>General Government</td>
<td>E 23</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Community &amp; Economic Development</td>
<td>E 29</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Debt Service</td>
<td>E 32</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
**ADOPTED EXPENDITURE BUDGET**

**ALL COUNTY FUNDS**

<table>
<thead>
<tr>
<th>Program Group</th>
<th>Expenditures</th>
<th>Percent of Total</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2017</td>
<td>2018</td>
</tr>
<tr>
<td>Social Services</td>
<td>$417,400,924</td>
<td>$418,642,156</td>
</tr>
<tr>
<td>Judicial and Law Enforcement</td>
<td>181,200,440</td>
<td>192,995,025</td>
</tr>
<tr>
<td>Environment and Public Works</td>
<td>118,202,502</td>
<td>127,665,134</td>
</tr>
<tr>
<td>General Government</td>
<td>121,782,114</td>
<td>128,904,873</td>
</tr>
<tr>
<td>Community and Economic Development</td>
<td>14,082,290</td>
<td>16,184,487</td>
</tr>
<tr>
<td>Debt Service</td>
<td>7,754,519</td>
<td>7,775,635</td>
</tr>
<tr>
<td><strong>Expenditures Total</strong></td>
<td><strong>$860,422,789</strong></td>
<td><strong>$892,167,310</strong></td>
</tr>
</tbody>
</table>
Section E presents the total Montgomery County budget according to six Program Planning Groups. Each program area has a product or functional orientation, which organizes expenditures according to service outputs. This categorization is done without regard for administrative organization and is intended to assist in the competition for scarce resources by encouraging alternative methods for achieving the county's objectives.

Although General Government and Debt Service may not appear to meet the parameters of this budget definition, they are included because they provide support to other service areas. This distinction is more evident when the net budget percentages are reflected.

The six areas (five program groups plus debt service) are:

1. Social Services
2. Judicial and Law Enforcement
3. Environment and Public Works
4. General Government
5. Community and Economic Development
6. Debt Service

The operating budgets for each of these groups, as well as historical expenditures, are distinguished by fund type. The fund types presented are Agency, Enterprise, General Fund, Internal Service and Special Revenue Funds.
This section identifies Montgomery County's net operating budget by Program Planning Group. The net budget reflects the true level of the county's program budget (or functional budget) by eliminating items that are double counted. Double counting occurs in most governmental budgets because of the use of many different funds. When money is transferred from one fund to another, it is counted twice. Double counting can take several forms, including the following:

1. Fund transfers: For example, the General Fund provides a subsidy to the Dog and Kennel Fund because license fees alone will not support the desired 24-hour operation.
2. Internal Service Funds: These funds receive revenue from other county departments for services provided. An example of such a fund is the county's Stockroom operation.
3. Other interfund transactions: For example, non-General Fund agencies reimburse the General Fund for indirect costs, records and data processing services.
4. Annual debt service payments.

Montgomery County's total Adopted Operating Budget is $892,167,310. This includes double counting of $258,957,874 resulting in a net budget of $633,209,436. A summary of the net operating budget by program planning group is provided in the following table. Specific items of double counting are documented throughout this section.

<table>
<thead>
<tr>
<th>Program</th>
<th>Adopted Budget</th>
<th>Double Counting</th>
<th>Net Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Social Services</td>
<td>$418,642,156</td>
<td>$152,850,614</td>
<td>$265,791,542</td>
</tr>
<tr>
<td>Judicial &amp; Law Enf.</td>
<td>192,995,025</td>
<td>20,900,182</td>
<td>172,094,843</td>
</tr>
<tr>
<td>Env. &amp; Public Works</td>
<td>127,665,134</td>
<td>2,674,231</td>
<td>124,990,903</td>
</tr>
<tr>
<td>General Government</td>
<td>128,904,873</td>
<td>75,688,428</td>
<td>53,216,445</td>
</tr>
<tr>
<td>Comm. &amp; Eco. Dev.</td>
<td>16,184,487</td>
<td>4,283,781</td>
<td>11,900,706</td>
</tr>
<tr>
<td>Debt Service</td>
<td>7,775,635</td>
<td>2,560,638</td>
<td>5,214,997</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$892,167,310</strong></td>
<td><strong>$258,957,874</strong></td>
<td><strong>$633,209,436</strong></td>
</tr>
</tbody>
</table>

The county's general policy direction is reflected through the distribution of resources on a net basis. Social Services continue to be the county's single largest financial activity, accounting for 42.0% of the net budget. This is followed by Judicial and Law Enforcement at 27.2% and Environment and Public Works at 19.7%. The administrative cost of conducting county business, as reflected through General Government is at 8.4%, while Community and Economic Development is at 1.9% and Debt Service accounts for 0.8% of the county's net budget.

<table>
<thead>
<tr>
<th>Program</th>
<th>Budget</th>
<th>Net</th>
</tr>
</thead>
<tbody>
<tr>
<td>Social Services</td>
<td>46.9%</td>
<td>42.0%</td>
</tr>
<tr>
<td>Judicial &amp; Law Enf.</td>
<td>21.6%</td>
<td>27.2%</td>
</tr>
<tr>
<td>Env. &amp; Public Works</td>
<td>14.3%</td>
<td>19.7%</td>
</tr>
<tr>
<td>General Government</td>
<td>14.4%</td>
<td>8.4%</td>
</tr>
<tr>
<td>Comm. &amp; Eco. Dev.</td>
<td>1.8%</td>
<td>1.9%</td>
</tr>
<tr>
<td>Debt Service</td>
<td>1.0%</td>
<td>0.8%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>100.0%</strong></td>
<td><strong>100.0%</strong></td>
</tr>
</tbody>
</table>
## OPERATING BUDGET BY PROGRAM GROUP - ALL FUNDS
### BY DEPARTMENT

<table>
<thead>
<tr>
<th>Department Description</th>
<th>Social Services</th>
<th>Judicial &amp; Law Enforcement</th>
<th>Environment &amp; Public Works</th>
<th>General Government</th>
<th>Comm. &amp; Eco. Development</th>
<th>Debt Service</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>ADAMHS Board</td>
<td>41,077,791</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>41,077,791</td>
</tr>
<tr>
<td>Administrative Services</td>
<td>4,495,262</td>
<td>7,615,627</td>
<td>86,538,283</td>
<td>1,741,687</td>
<td>-</td>
<td>-</td>
<td>100,390,859</td>
</tr>
<tr>
<td>Auditor</td>
<td>-</td>
<td>-</td>
<td>9,803,959</td>
<td>-</td>
<td>5,214,997</td>
<td>-</td>
<td>15,018,956</td>
</tr>
<tr>
<td>Automatic Data Processing Ctr</td>
<td>-</td>
<td>-</td>
<td>3,582,855</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>3,582,855</td>
</tr>
<tr>
<td>Board of County Commissioners</td>
<td>-</td>
<td>-</td>
<td>900,959</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>900,959</td>
</tr>
<tr>
<td>Board of Elections</td>
<td>-</td>
<td>-</td>
<td>3,673,779</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>3,673,779</td>
</tr>
<tr>
<td>Clerk of Commission</td>
<td>-</td>
<td>-</td>
<td>179,666</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>179,666</td>
</tr>
<tr>
<td>Clerk of Courts</td>
<td>-</td>
<td>7,905,659</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>7,905,659</td>
</tr>
<tr>
<td>Common Pleas Court - General</td>
<td>-</td>
<td>15,687,869</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>15,687,869</td>
</tr>
<tr>
<td>Coroner</td>
<td>-</td>
<td>6,376,054</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>6,376,054</td>
</tr>
<tr>
<td>County Administrator</td>
<td>-</td>
<td>-</td>
<td>248,834</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>248,834</td>
</tr>
<tr>
<td>County Municipal Court</td>
<td>-</td>
<td>1,124,537</td>
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<td>-</td>
<td>-</td>
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<tr>
<td>Court of Appeals</td>
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<td>140,780</td>
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<td>Development Services</td>
<td>11,429,276</td>
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<td>33,160</td>
<td>8,084,992</td>
<td>-</td>
<td>-</td>
<td>19,547,428</td>
</tr>
<tr>
<td>Domestic Relations Court</td>
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<td>-</td>
<td>-</td>
<td>-</td>
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</tr>
<tr>
<td>Engineer</td>
<td>-</td>
<td>13,993,616</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>13,993,616</td>
</tr>
<tr>
<td>Environmental Services</td>
<td>-</td>
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<td>-</td>
<td>-</td>
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<td>Human Services Plan &amp; Develop</td>
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<td>MonDay Community Corrections</td>
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<td>Montgomery County Board of DDS</td>
<td>52,155,826</td>
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<td>-</td>
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<td>1,329,833</td>
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<tr>
<td>Non-Departmental</td>
<td>3,773,207</td>
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<td>368,621</td>
<td>15,513,726</td>
<td>2,981,630</td>
<td>2,560,638</td>
<td>35,353,517</td>
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<td>Office of Management &amp; Budget</td>
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<td>845,618</td>
<td>3,376,178</td>
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<td>4,221,796</td>
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<td>-</td>
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<td>Records Center &amp; Archives</td>
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<td>Sheriff</td>
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<td>55,380,448</td>
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<td>Soil &amp; Water Conservation</td>
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<td>640,759</td>
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<td>640,759</td>
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<td>Stillwater Center</td>
<td>17,749,719</td>
<td>-</td>
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<td>17,749,719</td>
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<tr>
<td>Treasurer</td>
<td>-</td>
<td>-</td>
<td>4,927,121</td>
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<td>-</td>
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<td>4,927,121</td>
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<td>Veteran Services Commission</td>
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<td>-</td>
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<td>-</td>
<td>2,139,631</td>
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</table>

**GRAND TOTAL** | $418,642,156 | $192,995,025 | $127,665,134 | $128,904,873 | $16,184,487 | $7,775,635 | $892,167,310 |
## Comparison of Expenditures by Program Group

### Social Services

<table>
<thead>
<tr>
<th>Reporting Category Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2017 $ Difference</th>
<th>2017 % of Budget</th>
<th>2018 Adopted</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Agency Funds</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Family &amp; Children First Agency Funds</td>
<td>2,066,205</td>
<td>2,289,268</td>
<td>1,791,363</td>
<td>(497,905)</td>
<td>78.3 %</td>
<td>1,910,641</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td>$ 2,066,205</td>
<td>$ 2,289,268</td>
<td>$ 1,791,363</td>
<td>(497,905)</td>
<td>78.3 %</td>
<td>$ 1,910,641</td>
</tr>
<tr>
<td><strong>Enterprise Fund</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Stillwater Center Enterprise Funds</td>
<td>16,161,996</td>
<td>17,377,902</td>
<td>16,924,332</td>
<td>(453,570)</td>
<td>97.4 %</td>
<td>17,749,719</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td>$ 16,161,996</td>
<td>$ 17,377,902</td>
<td>$ 16,924,332</td>
<td>(453,570)</td>
<td>97.4 %</td>
<td>$ 17,749,719</td>
</tr>
<tr>
<td><strong>General Fund</strong></td>
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<td></td>
</tr>
<tr>
<td>General Fund</td>
<td>5,012,191</td>
<td>6,170,574</td>
<td>4,977,334</td>
<td>(1,193,240)</td>
<td>80.7 %</td>
<td>6,267,578</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td>$ 5,012,191</td>
<td>$ 6,170,574</td>
<td>$ 4,977,334</td>
<td>(1,193,240)</td>
<td>80.7 %</td>
<td>$ 6,267,578</td>
</tr>
<tr>
<td><strong>Special Revenue Fund</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ADAMHS Board Federal Grants</td>
<td>6,487,246</td>
<td>4,219,768</td>
<td>5,830,141</td>
<td>1,610,373</td>
<td>138.2 %</td>
<td>5,307,852</td>
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<tr>
<td>ADAMHS Board Operating Fund</td>
<td>24,327,866</td>
<td>29,094,818</td>
<td>26,493,001</td>
<td>(2,601,817)</td>
<td>91.1 %</td>
<td>28,527,848</td>
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<tr>
<td>ADAMHS Board State and Local Grants</td>
<td>8,077,830</td>
<td>6,378,029</td>
<td>8,875,682</td>
<td>2,497,653</td>
<td>139.2 %</td>
<td>7,242,091</td>
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<tr>
<td>Administrative Services Buildings Special Revenue</td>
<td>3,749,804</td>
<td>4,524,341</td>
<td>4,521,799</td>
<td>(2,542)</td>
<td>99.9 %</td>
<td>4,495,262</td>
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<tr>
<td>Administrative Services Grants</td>
<td>-</td>
<td>-</td>
<td>18,409</td>
<td>18,409</td>
<td>- %</td>
<td>-</td>
</tr>
<tr>
<td>Community Development - HOME Program</td>
<td>151,899</td>
<td>592,226</td>
<td>485,533</td>
<td>(106,693)</td>
<td>82.0 %</td>
<td>586,725</td>
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<tr>
<td>Community Development Block Grant</td>
<td>18,212</td>
<td>25,000</td>
<td>65,700</td>
<td>40,700</td>
<td>262.8 %</td>
<td>25,000</td>
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<tr>
<td>Development Services Grants</td>
<td>62,620</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>- %</td>
<td>-</td>
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<tr>
<td>Development Services Special Revenue</td>
<td>784,546</td>
<td>900,000</td>
<td>944,113</td>
<td>44,113</td>
<td>104.9 %</td>
<td>900,000</td>
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<tr>
<td>Development Services WIOA Grants</td>
<td>4,466,375</td>
<td>1,344,770</td>
<td>3,688,251</td>
<td>2,343,481</td>
<td>274.3 %</td>
<td>1,173,161</td>
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<tr>
<td>Human Service Levies</td>
<td>10,010,783</td>
<td>6,400,000</td>
<td>12,893,363</td>
<td>6,493,363</td>
<td>201.5 %</td>
<td>5,755,000</td>
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<tr>
<td>Human Service Levy A</td>
<td>74,215,952</td>
<td>92,396,469</td>
<td>94,400,525</td>
<td>2,004,056</td>
<td>102.2 %</td>
<td>68,130,465</td>
</tr>
<tr>
<td>Human Service Levy B</td>
<td>38,082,010</td>
<td>39,235,066</td>
<td>42,200,042</td>
<td>2,964,976</td>
<td>107.6 %</td>
<td>67,432,362</td>
</tr>
<tr>
<td>Human Services Planning and Development Grants</td>
<td>2,466,299</td>
<td>3,507,008</td>
<td>1,641,766</td>
<td>(1,865,242)</td>
<td>46.8 %</td>
<td>2,861,538</td>
</tr>
<tr>
<td>Human Services Planning and Development Special Revenue</td>
<td>2,611,181</td>
<td>2,878,495</td>
<td>2,573,483</td>
<td>(305,012)</td>
<td>89.4 %</td>
<td>2,906,922</td>
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<tr>
<td>Job &amp; Family Service Child Support</td>
<td>821,077</td>
<td>301,002</td>
<td>211,083</td>
<td>(89,919)</td>
<td>70.1 %</td>
<td>331,609</td>
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<tr>
<td>Job &amp; Family Service Children Services</td>
<td>47,576,815</td>
<td>52,924,927</td>
<td>48,488,698</td>
<td>(4,436,229)</td>
<td>91.6 %</td>
<td>52,749,650</td>
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<tr>
<td>Job &amp; Family Service Frail &amp; Elderly Services</td>
<td>9,985,629</td>
<td>10,374,274</td>
<td>9,964,603</td>
<td>(409,671)</td>
<td>96.1 %</td>
<td>10,310,287</td>
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<tr>
<td>Job &amp; Family Service Public Assistance</td>
<td>72,743,840</td>
<td>79,178,190</td>
<td>74,851,149</td>
<td>(4,327,041)</td>
<td>94.5 %</td>
<td>81,228,121</td>
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<tr>
<td>Montgomery County Board of DDS Operating</td>
<td>40,272,515</td>
<td>42,772,881</td>
<td>39,255,566</td>
<td>(3,517,315)</td>
<td>91.8 %</td>
<td>35,988,799</td>
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<tr>
<td>Montgomery County Board of DDS Special Revenue</td>
<td>13,563,408</td>
<td>14,311,192</td>
<td>14,228,909</td>
<td>(82,283)</td>
<td>99.4 %</td>
<td>16,167,027</td>
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<td>OMB Special Revenue</td>
<td>17,500</td>
<td>17,500</td>
<td>17,500</td>
<td>-</td>
<td>100.0 %</td>
<td>17,500</td>
</tr>
<tr>
<td>Other Special Revenue</td>
<td>239,736</td>
<td>81,224</td>
<td>325,040</td>
<td>243,816</td>
<td>400.2 %</td>
<td>475,000</td>
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<tr>
<td>Social Service Special Revenue</td>
<td>137,230</td>
<td>106,000</td>
<td>133,600</td>
<td>27,600</td>
<td>126.0 %</td>
<td>102,000</td>
</tr>
</tbody>
</table>

**Montgomery County Board of DDS Operating**

**OMB Special Revenue**

**Other Special Revenue**

**Social Service Special Revenue**
## COMPARISON OF EXPENDITURES BY PROGRAM GROUP
### SOCIAL SERVICES

<table>
<thead>
<tr>
<th>Reporting Category Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>$ Difference</th>
<th>% of Budget</th>
<th>2018 Adopted</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Fund Type Total</strong></td>
<td>$360,870,372</td>
<td>$391,563,179</td>
<td>$392,107,956</td>
<td>$544,777</td>
<td>100.1%</td>
<td>$392,714,218</td>
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<tr>
<td><strong>PROGRAM GROUP TOTAL</strong></td>
<td>$384,110,763</td>
<td>$417,400,924</td>
<td>$415,800,986</td>
<td>$(1,599,938)</td>
<td>99.6%</td>
<td>$418,642,156</td>
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<tr>
<td>Less: Net Deduction</td>
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<td></td>
<td></td>
<td></td>
<td></td>
<td>152,850,614</td>
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<tr>
<td><strong>NET BUDGET TOTAL</strong></td>
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<td>$265,791,542</td>
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## NET DEDUCTION FOOTNOTES

### SOCIAL SERVICES

<table>
<thead>
<tr>
<th>Fund Type/Report Category/ Object Description</th>
<th>Net Budget Exclusion Description</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Agency Funds</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Family &amp; Children First Agency Funds</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Employee Parking-ISF</td>
<td>Employee Parking is an internal service fund operation for the county and charges offices based on the use of parking facilities by employees.</td>
<td>130</td>
</tr>
<tr>
<td>Parking Garage Validation (ISF)</td>
<td>Parking Garage Validation is an internal service fund operation for the county and charges offices based on the use of parking validations.</td>
<td>2,500</td>
</tr>
<tr>
<td>Records Center Services</td>
<td>Various county offices are billed for services provided by the Records Center.</td>
<td>2,500</td>
</tr>
<tr>
<td>Rental-Land &amp; Buildings</td>
<td>This appropriation is for a portion of the cost of the Human Services Planning and Development shared office space on the 9th floor of the County Administration Building.</td>
<td>37,000</td>
</tr>
<tr>
<td><strong>Total Fund &amp; Subfund Category</strong></td>
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<td>$42,130</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td></td>
<td>$42,130</td>
</tr>
<tr>
<td><strong>Enterprise Fund</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Stillwater Center Enterprise Funds</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Active Treatment Services (Stillwater)</td>
<td>Stillwater Center contracts with the Board of Developmental Disabilities Services (DDS) to provide active treatment programming for residents at the Stillwater Center.</td>
<td>1,844,515</td>
</tr>
<tr>
<td>Debt Service Interest Transfer</td>
<td>This is the scheduled annual debt service interest payment.</td>
<td>142,375</td>
</tr>
<tr>
<td>Debt Service Principal Transfer</td>
<td>This is the scheduled annual debt service principal payment.</td>
<td>535,000</td>
</tr>
<tr>
<td>Employee Parking-ISF</td>
<td>Employee Parking is an internal service fund operation for the county and charges offices based on the use of parking facilities by employees.</td>
<td>228</td>
</tr>
<tr>
<td>Inter-Departmental Agreements</td>
<td>This is an inter-departmental agreement with Administration Services to provide custodial and maintenance services to the Stillwater Center.</td>
<td>334,873</td>
</tr>
<tr>
<td>Parking Garage Validation (ISF)</td>
<td>Parking Garage Validation is an internal service fund operation for the county and charges offices based on the use of parking validations.</td>
<td>300</td>
</tr>
<tr>
<td>Records Center Services</td>
<td>Various county offices are billed for services provided by the Records Center.</td>
<td>5,500</td>
</tr>
<tr>
<td>Sewer</td>
<td>Sewer costs for the Stillwater Center are paid to Environmental Services.</td>
<td>29,263</td>
</tr>
<tr>
<td>Vehicle Maintenance &amp; Repair</td>
<td>This budgeted expense is to paid to Developmental Disabilities Services (DDS) for vehicle maintenance and repair of Stillwater's fleet vehicles.</td>
<td>5,200</td>
</tr>
<tr>
<td>Water</td>
<td>Water costs for the Stillwater Center are paid to Environmental Services.</td>
<td>25,550</td>
</tr>
<tr>
<td><strong>Total Fund &amp; Subfund Category</strong></td>
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<td>$2,922,804</td>
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<tr>
<td><strong>Fund Type Total</strong></td>
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<td>$2,922,804</td>
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# NET DEDUCTION FOOTNOTES

## SOCIAL SERVICES

<table>
<thead>
<tr>
<th>Fund Type/Report Category/ Object Description</th>
<th>Net Budget Exclusion Description</th>
<th>Total</th>
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</thead>
<tbody>
<tr>
<td><strong>General Fund</strong></td>
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<tr>
<td>Employee Parking-ISF</td>
<td>Employee Parking is an internal service fund operation for the county and charges offices based on the use of parking facilities by employees.</td>
<td>1,750</td>
</tr>
<tr>
<td>Other Cash Transfers</td>
<td>This amount is revenue reimbursed by donations. This line item is for Workforce &amp; Youthworks reallocated from Mandated Share.</td>
<td>1,000,000</td>
</tr>
<tr>
<td>Parking Garage Validation (ISF)</td>
<td>Parking Garage Validation is an internal service fund operation for the county and charges offices based on the use of parking validations.</td>
<td>2,150</td>
</tr>
<tr>
<td>Public Assistance-General Fund Trans.</td>
<td>Public Assistance Mandated Share - Included in the Adopted Budget is this transfer from the General Fund to the Public Assistance Fund for the county's mandated share of public assistance costs.</td>
<td>2,494,280</td>
</tr>
<tr>
<td>Rental-Land &amp; Buildings</td>
<td>This appropriation is for the Office of Re-Entry rental expenses at the Job Center.</td>
<td>16,792</td>
</tr>
</tbody>
</table>

| **Total Fund & Subfund Category**             | $3,514,972 |
| **Fund Type Total**                           | $3,514,972 |
## NET DEDUCTION FOOTNOTES
### SOCIAL SERVICES

<table>
<thead>
<tr>
<th>Fund Type/Report Category/ Object Description</th>
<th>Net Budget Exclusion Description</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Special Revenue Fund</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>ADAMHS Board Operating Fund</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Parking Garage Validation (ISF)</td>
<td>Parking Garage Validation is an internal service fund operation for the county and charges offices based on the use of parking validations.</td>
<td>1,500</td>
</tr>
<tr>
<td>Transfers Other -Cost Recover (BT)</td>
<td>This expense provides for the ADAMHS portion of shared funding with the Department of Job and Family Services for youth treatment and placement costs agreed upon through the Inter-systems Collaborative Assessment Team (ICAT).</td>
<td>40,000</td>
</tr>
<tr>
<td><strong>Total Fund &amp; Subfund Category</strong></td>
<td></td>
<td><strong>$41,500</strong></td>
</tr>
<tr>
<td><strong>Administrative Services Buildings Special Revenue</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Rental-Land &amp; Buildings</td>
<td>This expense is for the rental of the Job Center reimbursed by Job and Family Services.</td>
<td>3,232,035</td>
</tr>
<tr>
<td>Indirect Costs - Departmental</td>
<td>This line item represents payment by the Children Services Board to the General Fund for central services costs as developed in the Cost Allocation Plan.</td>
<td>36,785</td>
</tr>
<tr>
<td>Inter-Departmental Agreements</td>
<td>This Inter-Departmental Agreement represents the revenue that will be collected from the Children Services Board for services provided by Facilities Management such as building and grounds maintenance.</td>
<td>518,386</td>
</tr>
<tr>
<td><strong>Total Fund &amp; Subfund Category</strong></td>
<td></td>
<td><strong>$3,787,206</strong></td>
</tr>
<tr>
<td><strong>Human Service Levies</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Employee Parking-ISF</td>
<td>Employee Parking is an internal service fund operation for the county and charges offices based on the use of parking facilities by employees.</td>
<td>500</td>
</tr>
<tr>
<td>Parking Garage Validation (ISF)</td>
<td>Parking Garage Validation is an internal service fund operation for the county and charges offices based on the use of parking validations.</td>
<td>1,500</td>
</tr>
<tr>
<td>Records Center Services</td>
<td>Various county offices are billed for services provided by the Records Center.</td>
<td>2,500</td>
</tr>
<tr>
<td>Rental-Land &amp; Buildings</td>
<td>This appropriation is for a portion of the costs of the Human Services Planning and Development shared office space on the 9th floor of the County Administration Building.</td>
<td>37,000</td>
</tr>
<tr>
<td><strong>Total Fund &amp; Subfund Category</strong></td>
<td></td>
<td><strong>$41,500</strong></td>
</tr>
<tr>
<td><strong>Human Service Levy A</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Human Svc Levy - Intergov't Transfers</td>
<td>Levy Interfund Transfers of $840,000 to Family and Children First Council.</td>
<td>840,000</td>
</tr>
<tr>
<td>Levy Interfund Transfers</td>
<td>This appropriation is for the transfer to the Sheriff's Office for prisoner care for 2018.</td>
<td>46,644,092</td>
</tr>
<tr>
<td>Records Center Services</td>
<td>This is for services provided by the Records Center.</td>
<td>2,500</td>
</tr>
<tr>
<td>Rental-Land &amp; Buildings</td>
<td>This appropriation is for a portion of the cost of the Human Services Planning and Development shared office space on the 9th floor of the County Administration Building.</td>
<td>7,250</td>
</tr>
<tr>
<td>Transfers Other -Cost Recover (BT)</td>
<td>This is a reimbursement to to the Stillwater Center</td>
<td>25,000</td>
</tr>
<tr>
<td><strong>Total Fund &amp; Subfund Category</strong></td>
<td></td>
<td><strong>$47,518,842</strong></td>
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## NET DEDUCTION FOOTNOTES

### SOCIAL SERVICES

<table>
<thead>
<tr>
<th>Fund Type/Report Category/ Object Description</th>
<th>Net Budget Exclusion Description</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Human Service Levy B</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Levy Interfund Transfers</td>
<td>This is a Human Service Levy B allocation to the Job and Family Services Board.</td>
<td>63,709,722</td>
</tr>
<tr>
<td>Rental-Land &amp; Buildings</td>
<td>This appropriation is for the cost of the Human Services Planning and Development to rent space for the Youth Resource Center located at the Job Center.</td>
<td>83,500</td>
</tr>
<tr>
<td><strong>Total Fund &amp; Subfund Category</strong></td>
<td></td>
<td>$63,793,222</td>
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<tr>
<td><strong>Human Services Planning and Development Grants</strong></td>
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<td></td>
</tr>
<tr>
<td>Inter-Departmental Agreements</td>
<td>This is a payment to the Information Technology Department for the services of a Data Systems Coordinator</td>
<td>67,355</td>
</tr>
<tr>
<td><strong>Total Fund &amp; Subfund Category</strong></td>
<td></td>
<td>$67,355</td>
</tr>
<tr>
<td><strong>Human Services Planning and Development Special Revenue</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Inter-Departmental Agreements</td>
<td>Human Services Planning and Development budgets revenue for three justice web interactions with Job and Family Services.</td>
<td>75,000</td>
</tr>
<tr>
<td>Employee Parking-ISF</td>
<td>Employee Parking is an internal service fund operation for the county and charges offices based on the use of parking facilities by employees.</td>
<td>200</td>
</tr>
<tr>
<td>Inter-Departmental Agreements</td>
<td>This Human Services Planning and Development expense is for Information Technology costs from Administrative Services.</td>
<td>18,000</td>
</tr>
<tr>
<td>Parking Garage Validation (ISF)</td>
<td>Parking Garage Validation is an internal service fund operation for the county and charges offices based on the use of parking validations.</td>
<td>6,000</td>
</tr>
<tr>
<td><strong>Total Fund &amp; Subfund Category</strong></td>
<td></td>
<td>$99,200</td>
</tr>
<tr>
<td><strong>Job &amp; Family Service Children Services</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Inter-Departmental Agreements</td>
<td>This is for costs for the agreement with the County Prosecutor's office for legal services provided on behalf of Children Services clients.</td>
<td>850,750</td>
</tr>
<tr>
<td>Transfer to PA Cost Recov (BT)</td>
<td>This expense is a Children Services transfer to the Public Assistance Fund for payment of salaries, benefits and other administrative expenses.</td>
<td>26,583,989</td>
</tr>
<tr>
<td>Transfers Other -Cost Recover (BT)</td>
<td>This expense provides for the Children Services portion of shared funding with the Department of Job and Family Services for youth treatment and placement costs agreed upon through the Inter-systems Collaborative Assessment Team (ICAT).</td>
<td>10,000</td>
</tr>
<tr>
<td><strong>Total Fund &amp; Subfund Category</strong></td>
<td></td>
<td>$27,444,739</td>
</tr>
<tr>
<td><strong>Job &amp; Family Service Frail &amp; Elderly Services</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Employee Parking-ISF</td>
<td>Employee Parking is an internal service fund operation for the county and charges offices based on the use of parking facilities by employees.</td>
<td>576</td>
</tr>
<tr>
<td><strong>Total Fund &amp; Subfund Category</strong></td>
<td></td>
<td>$576</td>
</tr>
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## NET DEDUCTION FOOTNOTES
### SOCIAL SERVICES

<table>
<thead>
<tr>
<th>Fund Type/Report Category/ Object Description</th>
<th>Net Budget Exclusion Description</th>
<th>Total</th>
</tr>
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<tbody>
<tr>
<td><strong>Job &amp; Family Service Public Assistance</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Employee Parking-ISF</td>
<td>Employee Parking is an internal service fund operation for the county and charges offices based on the use of parking facilities by employees.</td>
<td>32,768</td>
</tr>
<tr>
<td>Indirect Costs - Departmental</td>
<td>This line item reflects the payment of central service costs to the General Fund developed in the Cost Allocation Plan.</td>
<td>1,800,000</td>
</tr>
<tr>
<td>Insurance Loss Fund Transfers</td>
<td>Insurance Loss Fund Transfers provides the budget for the amount to be transferred from the loss fund.</td>
<td>3,000</td>
</tr>
<tr>
<td>Inter-Departmental Agreements</td>
<td>This is for costs for Haines Center maintenance, County Records Center and County Sheriff security.</td>
<td>1,153,750</td>
</tr>
<tr>
<td>Parking Garage Validation (ISF)</td>
<td>Employee Parking is an internal service fund operation for the county and charges offices based on the use of parking facilities by employees.</td>
<td>1,500</td>
</tr>
<tr>
<td>Transfers Other -Cost Recover (BT)</td>
<td>This expense provides for the Job and Family Services portion of shared funding with the Department of Job and Family Services for youth treatment and placement costs agreed upon through the Inter-systems Collaborative Assessment Team (ICAT).</td>
<td>5,000</td>
</tr>
<tr>
<td><strong>Total Fund &amp; Subfund Category</strong></td>
<td></td>
<td>$2,996,018</td>
</tr>
<tr>
<td><strong>Montgomery County Board of DDS Operating</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>800 MHz Radio Charges (ISF)</td>
<td>800 MHz Radio Charges is an internal service fund operation for the county and charges offices based on the usage of services.</td>
<td>14,400</td>
</tr>
<tr>
<td>County Communications</td>
<td>County Communications bills various county offices and agencies for communication services.</td>
<td>2,000</td>
</tr>
<tr>
<td>Other Cash Transfers</td>
<td>This appropriation budget is for cash transfers within Developmental Disabilities Services (DDS) as funds are transferred from Agency Distribution to Mental Health Support and Services Program.</td>
<td>466,000</td>
</tr>
<tr>
<td>Parking Garage Validation (ISF)</td>
<td>Parking Garage Validation is an internal service fund operation for the county and charges offices based on the use of parking validations.</td>
<td>150</td>
</tr>
<tr>
<td>Records Center Services</td>
<td>Various county offices are billed for services provided by the Records Center.</td>
<td>13,000</td>
</tr>
<tr>
<td>Sewer</td>
<td>Sewer costs for DDS are paid to Environmental Services.</td>
<td>21,300</td>
</tr>
<tr>
<td>Water</td>
<td>Water costs for DDS are paid to Environmental Services.</td>
<td>18,700</td>
</tr>
<tr>
<td><strong>Total Fund &amp; Subfund Category</strong></td>
<td></td>
<td>$535,550</td>
</tr>
<tr>
<td><strong>Montgomery County Board of DDS Special Revenue</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Inter-Departmental Agreements</td>
<td>These Developmental Disabilities Services revenues are from the Children Services department as part of an agreement related to the Inter-systems Collaborative Assessment Team (ICAT) program.</td>
<td>25,000</td>
</tr>
<tr>
<td>Transfers Other -Cost Recover (BT)</td>
<td>This is a shared funding agreement between Developmental Disabilities Services (DDS) and Children Services as part of the Inter-systems Collaborative Assessment Team (ICAT) program.</td>
<td>20,000</td>
</tr>
<tr>
<td><strong>Total Fund &amp; Subfund Category</strong></td>
<td></td>
<td>$45,000</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td></td>
<td>$146,370,708</td>
</tr>
<tr>
<td><strong>NET DEDUCTION TOTAL</strong></td>
<td></td>
<td>$152,850,614</td>
</tr>
</tbody>
</table>
### COMPARISON OF EXPENDITURES BY PROGRAM GROUP

**JUDICIAL & LAW ENFORCEMENT**

<table>
<thead>
<tr>
<th>Reporting Category Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2017 $ Difference</th>
<th>2017 % of Budget</th>
<th>2018 Adopted</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Fund</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>General Fund</td>
<td>103,065,348</td>
<td>105,333,493</td>
<td>105,468,880</td>
<td>135,387</td>
<td>100.1 %</td>
<td>109,011,370</td>
</tr>
<tr>
<td>Fund Type Total</td>
<td>$ 103,065,348</td>
<td>$ 105,333,493</td>
<td>$ 105,468,880</td>
<td>$ 135,387</td>
<td>100.1 %</td>
<td>$ 109,011,370</td>
</tr>
<tr>
<td>Special Revenue Fund</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Administrative Services Buildings</td>
<td>1,476,864</td>
<td>1,595,543</td>
<td>1,441,816</td>
<td>(153,727)</td>
<td>90.4 %</td>
<td>1,566,944</td>
</tr>
<tr>
<td>Special Revenue</td>
<td>-</td>
<td>30,500</td>
<td>9,541</td>
<td>(20,959)</td>
<td>31.3 %</td>
<td>-</td>
</tr>
<tr>
<td>Animal Control</td>
<td>2,690,429</td>
<td>2,567,594</td>
<td>2,619,719</td>
<td>52,125</td>
<td>102.0 %</td>
<td>2,662,041</td>
</tr>
<tr>
<td>Clerk of Courts Special Revenue</td>
<td>2,734,550</td>
<td>3,457,172</td>
<td>3,086,426</td>
<td>(370,746)</td>
<td>89.3 %</td>
<td>3,637,025</td>
</tr>
<tr>
<td>Common Pleas Court Grants</td>
<td>2,047,057</td>
<td>1,767,449</td>
<td>2,005,006</td>
<td>237,557</td>
<td>113.4 %</td>
<td>2,072,435</td>
</tr>
<tr>
<td>Common Pleas Court Special Revenue</td>
<td>932,587</td>
<td>743,105</td>
<td>773,925</td>
<td>30,820</td>
<td>104.1 %</td>
<td>706,641</td>
</tr>
<tr>
<td>Coroner/Crime Lab Grants</td>
<td>267,517</td>
<td>212,261</td>
<td>171,199</td>
<td>(41,062)</td>
<td>80.7 %</td>
<td>255,019</td>
</tr>
<tr>
<td>Coroner/Crime Lab Special Revenue</td>
<td>4,566,109</td>
<td>4,907,342</td>
<td>5,408,442</td>
<td>501,100</td>
<td>110.2 %</td>
<td>5,387,995</td>
</tr>
<tr>
<td>County Municipal Court Special Revenue</td>
<td>320,774</td>
<td>440,962</td>
<td>362,176</td>
<td>(78,786)</td>
<td>82.1 %</td>
<td>379,595</td>
</tr>
<tr>
<td>Domestic Relations Special Revenue</td>
<td>-</td>
<td>6,000</td>
<td>182,384</td>
<td>176,384</td>
<td>3,039.7 %</td>
<td>6,000</td>
</tr>
<tr>
<td>Job &amp; Family Service Child Support</td>
<td>15,245,585</td>
<td>15,983,746</td>
<td>15,336,478</td>
<td>(647,268)</td>
<td>96.0 %</td>
<td>15,972,023</td>
</tr>
<tr>
<td>Juvenile Court DYS CAS Program</td>
<td>3,841,507</td>
<td>3,814,466</td>
<td>4,012,352</td>
<td>197,885</td>
<td>105.2 %</td>
<td>4,139,237</td>
</tr>
<tr>
<td>Juvenile Court DYS Grants</td>
<td>3,526,398</td>
<td>3,631,422</td>
<td>3,392,957</td>
<td>(238,465)</td>
<td>93.4 %</td>
<td>3,874,035</td>
</tr>
<tr>
<td>Juvenile Court Other Grants</td>
<td>777,379</td>
<td>1,088,061</td>
<td>1,597,618</td>
<td>509,557</td>
<td>146.8 %</td>
<td>1,913,791</td>
</tr>
<tr>
<td>Juvenile Court Special Revenue</td>
<td>3,129,521</td>
<td>3,926,802</td>
<td>3,535,993</td>
<td>(390,809)</td>
<td>90.0 %</td>
<td>7,481,864</td>
</tr>
<tr>
<td>Law Library Resources Fund</td>
<td>942,300</td>
<td>754,791</td>
<td>742,599</td>
<td>(12,192)</td>
<td>98.4 %</td>
<td>675,590</td>
</tr>
<tr>
<td>MonDay Grants</td>
<td>6,554,368</td>
<td>7,731,756</td>
<td>7,916,500</td>
<td>184,744</td>
<td>102.4 %</td>
<td>7,524,621</td>
</tr>
<tr>
<td>Probate Court Special Revenue</td>
<td>437,418</td>
<td>433,943</td>
<td>408,704</td>
<td>(25,239)</td>
<td>94.2 %</td>
<td>410,663</td>
</tr>
<tr>
<td>Prosecutor Special Revenue</td>
<td>872,934</td>
<td>1,112,711</td>
<td>1,224,426</td>
<td>111,715</td>
<td>110.0 %</td>
<td>1,172,511</td>
</tr>
<tr>
<td>Sheriff Contract Funds</td>
<td>1,129,811</td>
<td>1,187,464</td>
<td>1,112,067</td>
<td>(75,397)</td>
<td>93.7 %</td>
<td>1,262,664</td>
</tr>
<tr>
<td>Sheriff Grant Funds</td>
<td>760,079</td>
<td>581,401</td>
<td>652,778</td>
<td>71,377</td>
<td>112.3 %</td>
<td>1,240,217</td>
</tr>
<tr>
<td>Sheriff Regional Dispatch Funds</td>
<td>10,605,129</td>
<td>9,109,809</td>
<td>9,669,118</td>
<td>559,309</td>
<td>106.1 %</td>
<td>9,989,435</td>
</tr>
<tr>
<td>Sheriff Road Patrol Contract Funds</td>
<td>8,915,801</td>
<td>9,997,534</td>
<td>9,316,725</td>
<td>(680,809)</td>
<td>93.2 %</td>
<td>10,725,699</td>
</tr>
<tr>
<td>Sheriff Special Revenue</td>
<td>1,493,163</td>
<td>785,112</td>
<td>908,393</td>
<td>123,281</td>
<td>115.7 %</td>
<td>927,610</td>
</tr>
<tr>
<td>Fund Type Total</td>
<td>$ 73,267,282</td>
<td>$ 75,866,947</td>
<td>$ 75,887,343</td>
<td>$ 20,396</td>
<td>100.0 %</td>
<td>$ 83,983,655</td>
</tr>
<tr>
<td>PROGRAM GROUP TOTAL</td>
<td>$ 176,332,629</td>
<td>$ 181,200,440</td>
<td>$ 181,356,223</td>
<td>$ 155,783</td>
<td>100.1 %</td>
<td>$ 192,995,025</td>
</tr>
<tr>
<td>Less: Net Deduction</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>20,900,182</td>
</tr>
<tr>
<td>NET BUDGET TOTAL</td>
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<td></td>
<td></td>
<td>$ 172,094,843</td>
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<tr>
<td>Fund Type/Report Category/ Object Description</td>
<td>Net Budget Exclusion Description</td>
<td>Total</td>
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<tr>
<td><strong>General Fund</strong></td>
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<td></td>
</tr>
<tr>
<td>General Fund</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>800 MHz Radio Charges (ISF)</td>
<td>800 MHz Radio Charges is an internal service fund operation for the county and charges offices based on the usage of services.</td>
<td>89,602</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Child Support-General Fund Share Trans.</td>
<td>The county is responsible for 34.0% of costs associated with the child support enforcement program.</td>
<td>2,587,955</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Concession &amp; Kitchen Supplies</td>
<td>The Common Pleas Court provides funding to MonDay Community Corrections for meals provided as part of the STOP Program.</td>
<td>100,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>County Communications</td>
<td>County Communications bills various county offices and agencies for communication services.</td>
<td>7,540</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Employee Parking-ISF</td>
<td>Employee Parking is an internal service fund operation for the county and charges offices based on the use of parking facilities by employees.</td>
<td>31,870</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Inter-Departmental Agreements</td>
<td>For this Inter-Departmental Agreement the Juvenile Court provides services to another county agency.</td>
<td>3,609,478</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Operating Subsidy Interfund Transfers</td>
<td>This budget represents the General Fund subsidy for the Regional Crime Lab Building.</td>
<td>1,807,398</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other Cash Transfers</td>
<td>This budget represents the General Fund share for the DayMont Courts Building in the amount of $639,562.</td>
<td>2,794,251</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Parking Garage Validation (ISF)</td>
<td>Parking Garage Validation is an internal service fund operation for the county and charges offices based on the use of parking validations.</td>
<td>17,351</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Rental-Land &amp; Buildings</td>
<td>This cost is for the Sheriff's Office to provide funds to Environmental Services for rent of a building located at the South Transfer and Recycling Center that is used to make repairs to the 800 MHz radio systems.</td>
<td>16,535</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Transfers Other -Cost Recover (BT)</td>
<td>This expense provides for the Juvenile Court portion of shared funding with the Department of Job and Family Services for youth treatment and placement costs agreed upon through the Inter-systems Collaborative Assessment Team (ICAT).</td>
<td>190,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Waste Disposal</td>
<td>Waste Disposal costs for the jail paid to Environmental Services.</td>
<td>23,036</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Fund &amp; Subfund Category</strong></td>
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<td>$11,275,016</td>
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<td><strong>Fund Type Total</strong></td>
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<tr>
<td>Fund Type/Report Category/ Object Description</td>
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</tr>
<tr>
<td>Administrative Services Buildings Special Revenue</td>
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<tr>
<td>Indirect Costs - Departmental</td>
<td>This line item reflects the payment of central service costs to the General Fund from (Administrative Services - DayMont Courts Building) as developed in the Cost Allocation Plan.</td>
<td>390,165</td>
<td></td>
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<tr>
<td>Animal Control</td>
<td></td>
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</tr>
<tr>
<td>800 MHz Radio Charges (ISF)</td>
<td>800 MHz Radio Charges is an internal service fund operation for the county and charges offices based on the usage of services.</td>
<td>5,700</td>
<td></td>
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<tr>
<td>Employee Parking-ISF</td>
<td>Employee Parking is an internal service fund operation for the county and charges offices based on the use of parking facilities by employees.</td>
<td>228</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Inter-Departmental Agreements</td>
<td>This line item provides funding to Facilities Management from (Administrative Services - Animal Shelter) to provide building and grounds maintenance as well as snow removal.</td>
<td>21,000</td>
<td></td>
<td></td>
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<tr>
<td>Sewer</td>
<td>Sewer costs for the Animal Shelter are paid to Environmental Services.</td>
<td>5,100</td>
<td></td>
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</tr>
<tr>
<td>Water</td>
<td>Water costs for the Animal Shelter are paid to Environmental Services.</td>
<td>4,600</td>
<td></td>
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<tr>
<td>Wellfield Protection Charge</td>
<td>Wellfield Protection Charges for the Animal Shelter are paid to Environmental Services.</td>
<td>200</td>
<td></td>
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<tr>
<td>Clerk of Courts Special Revenue</td>
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<tr>
<td>Employee Parking-ISF</td>
<td>Employee Parking is an internal service fund operation for the county and charges offices based on the use of parking facilities by employees.</td>
<td>912</td>
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<tr>
<td>Parking Garage Validation (ISF)</td>
<td>Parking Garage Validation is an internal service fund operation for the county and charges offices based on the use of parking validations.</td>
<td>2,000</td>
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<tr>
<td>Rental-Land &amp; Buildings</td>
<td>The Auto Title Division pays rental costs for space on the Plaza Level in the County Administration Building.</td>
<td>82,483</td>
<td></td>
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<tr>
<td>Coroner/Crime Lab Special Revenue</td>
<td></td>
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</tr>
<tr>
<td>Records Center Services</td>
<td>This is for services provided by the Records Center.</td>
<td>8,200</td>
<td></td>
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</tr>
<tr>
<td>Job &amp; Family Service Child Support</td>
<td></td>
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</tr>
<tr>
<td>CSEA Transf to PA - Cost Recovery (BT)</td>
<td>This is the transfer from Child Support to Public Assistance for shared expenses.</td>
<td>1,900,000</td>
<td></td>
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<tr>
<td>Employee Parking-ISF</td>
<td>Employee Parking is an internal service fund operation for the county and charges offices based on the use of parking facilities by employees.</td>
<td>11,520</td>
<td></td>
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<tr>
<td>Inter-Departmental Agreements</td>
<td>This is for IV-D contracts with the Montgomery County courts</td>
<td>3,247,524</td>
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<tr>
<td>Records Center Services</td>
<td>This is for services provided by the Records Center.</td>
<td>7,000</td>
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<tr>
<td>Job &amp; Family Service Child Support</td>
<td></td>
<td>$5,166,044</td>
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<tr>
<td>Fund Type/Report Category/Object Description</td>
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<tr>
<td>Juvenile Court Special Revenue</td>
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<tr>
<td>Parking Garage Validation (ISF)</td>
<td>Parking Garage Validation is an internal service fund operation for the county and charges offices based on the use of parking validations.</td>
<td>700</td>
<td></td>
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<tr>
<td>Employee Parking-ISF</td>
<td>Employee Parking is an internal service fund operation for the county and charges offices based on the use of parking facilities by employees.</td>
<td>400</td>
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<tr>
<td>Parking Garage Validation (ISF)</td>
<td>Parking Garage Validation is an internal service fund operation for the county and charges offices based on the use of parking validations.</td>
<td>1,700</td>
<td></td>
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</tr>
<tr>
<td>County Communications</td>
<td>County Communications bills various county offices and agencies for communication services.</td>
<td>1,388</td>
<td></td>
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<tr>
<td>Employee Parking-ISF</td>
<td>Employee Parking is an internal service fund operation for the county and charges offices based on the use of parking facilities by employees.</td>
<td>1,500</td>
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</tr>
<tr>
<td>Inter-Departmental Agreements</td>
<td>This is a transfer from the General Fund for operating costs related to the Nicholas Residential Treatment Center.</td>
<td>1,517,133</td>
<td></td>
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</tr>
<tr>
<td>Parking Garage Validation (ISF)</td>
<td>Parking Garage Validation is an internal service fund operation for the county and charges offices based on the use of parking validations.</td>
<td>2,105</td>
<td></td>
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<tr>
<td>Sewer</td>
<td>Sewer costs for the Nicholas Residential Treatment Center for Youth are paid to Environmental Services.</td>
<td>890</td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>Water</td>
<td>Water costs for the Nicholas Residential Treatment Center for Youth are paid to Environmental Services.</td>
<td>5,511</td>
<td></td>
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<tr>
<td><strong>Total Fund &amp; Subfund Category</strong></td>
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<td><strong>$1,531,327</strong></td>
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<tr>
<td>Probate Court Special Revenue</td>
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</tr>
<tr>
<td>Inter-Departmental Agreements</td>
<td>Probate Court reimburses the General Fund for costs to a local guardianship agency, Life Essentials, so that the court can refer citizens to this agency.</td>
<td>50,000</td>
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<tr>
<td><strong>Total Fund &amp; Subfund Category</strong></td>
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<td><strong>$50,000</strong></td>
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</table>
## NET DEDUCTION FOOTNOTES
### JUDICIAL & LAW ENFORCEMENT

<table>
<thead>
<tr>
<th>Fund Type/Report Category/Object Description</th>
<th>Net Budget Exclusion Description</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Sheriff Contract Funds</strong></td>
<td></td>
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</tr>
<tr>
<td>800 MHz Radio Charges (ISF)</td>
<td>800 MHz Radio Charges from the Sheriff's are billed to Children Services as part of a Security Contract.</td>
<td>792</td>
</tr>
<tr>
<td>Payment to Local Governments</td>
<td>This expense is for the Administrative Fees charged by the Sheriff's Office as part of a Security Contract with Job and Family Services (Children Services).</td>
<td>26,873</td>
</tr>
<tr>
<td>800 MHz Radio Charges (ISF)</td>
<td>800 MHz Radio Charges from the Sheriff's Office is an internal service fund operation for costs associated with Sheriff's Recycle Ohio Program.</td>
<td>446</td>
</tr>
<tr>
<td>Payment to Local Governments</td>
<td>Administrative fees from the Sheriff's Office is an internal service fund operation for costs associated with Sheriff's Recycle Ohio Program.</td>
<td>13,705</td>
</tr>
<tr>
<td>800 MHz Radio Charges (ISF)</td>
<td>800 MHz Radio Charges from the Sheriff's Office is an internal service fund operation for costs associated with Job and Family Services (Child Support Enforcement) Security Contract.</td>
<td>446</td>
</tr>
<tr>
<td>Payment to Local Governments</td>
<td>This expense is for the Administrative Fees charged by the Sheriff's Office as part of a Security Contract with Job and Family Services (Child Support).</td>
<td>13,436</td>
</tr>
<tr>
<td>800 MHz Radio Charges (ISF)</td>
<td>800 MHz Radio Charges from the Sheriff's Office is an internal service fund operation for costs associated with Job and Family Services (Job Center) Security Contract.</td>
<td>446</td>
</tr>
<tr>
<td>Payment to Local Governments</td>
<td>This expense is for the Administrative Fees charged by the Sheriff's Office as part of a Security Contract with Job and Family Services (Job Center).</td>
<td>13,436</td>
</tr>
<tr>
<td><strong>Total Fund &amp; Subfund Category</strong></td>
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<td>$69,580</td>
</tr>
<tr>
<td><strong>Sheriff Regional Dispatch Funds</strong></td>
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<td></td>
</tr>
<tr>
<td>800 MHz Radio Charges (ISF)</td>
<td>800 MHz Radio Charges is an internal service fund operation for the county and charges offices based on the usage of services.</td>
<td>18,000</td>
</tr>
<tr>
<td>Capital Interfund Transfer</td>
<td>These funds are budgeted to be transferred over to Sheriff Contracts (Capital Set-A-Side) in order to purchase scheduled capital items for the Regional Dispatch Center.</td>
<td>514,500</td>
</tr>
<tr>
<td>Repayment of Interfund Loans</td>
<td>These funds are budgeted from Sheriff Contracts in order to reimburse the General Fund for the initial investment to the start-up of the Regional Dispatch Center.</td>
<td>300,000</td>
</tr>
<tr>
<td><strong>Total Fund &amp; Subfund Category</strong></td>
<td></td>
<td>$832,500</td>
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### NET DEDUCTION FOOTNOTES
#### JUDICIAL & LAW ENFORCEMENT

<table>
<thead>
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<th>Fund Type/Report Category/Object Description</th>
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<tbody>
<tr>
<td><strong>Sheriff Road Patrol Contract Funds</strong></td>
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</tr>
<tr>
<td>800 MHz Radio Charges (ISF)</td>
<td>800 MHz Radio Charges from the Sheriff's Office is an internal service fund operation for costs associated with the Harrison Township Policing Dispatch Services.</td>
<td>11,255</td>
</tr>
<tr>
<td>County Communications</td>
<td>This expense is for County Communications charged by the Sheriff's Office as part of the Harrison Township Policing Contract.</td>
<td>15,000</td>
</tr>
<tr>
<td>Payment to Local Governments</td>
<td>These funds are budgeted to cover the administrative costs charged by the Sheriff's Office as part of the Harrison Township Policing Contract.</td>
<td>200,000</td>
</tr>
<tr>
<td>Sheriff Office Dispatching Services</td>
<td>These funds are budgeted for the police dispatching fees charged by the Regional Dispatch Center (Sheriff's Office) based on the model developed by OMB. This Dispatch Service agreement is with Harrison Township.</td>
<td>501,226</td>
</tr>
<tr>
<td>800 MHz Radio Charges (ISF)</td>
<td>800 MHz Radio Charges from the Sheriff's Office is an internal service fund operation for costs associated with the Washington Township Dispatch Services.</td>
<td>9,572</td>
</tr>
<tr>
<td>County Communications</td>
<td>This expense is for County Communications charged by the Sheriff's Office as part of the Washington Township Policing Contract.</td>
<td>20,000</td>
</tr>
<tr>
<td>Payment to Local Governments</td>
<td>These funds are budgeted to cover the administrative costs charged by the Sheriff's Office as part of the Washington Township Policing Contract.</td>
<td>200,000</td>
</tr>
<tr>
<td>Sheriff Office Dispatching Services</td>
<td>These funds are budgeted for the police dispatching fees charged by the Regional Dispatch Center (Sheriff's Office) based on the model developed by OMB. This Dispatch Service agreement is with Washington Township.</td>
<td>342,944</td>
</tr>
<tr>
<td>800 MHz Radio Charges (ISF)</td>
<td>800 MHz Radio Charges from the Sheriff's Office is an internal service fund operation for costs associated with the Jefferson Township Dispatch Services.</td>
<td>2,400</td>
</tr>
<tr>
<td>County Communications</td>
<td>This expense is for County Communications charged by the Sheriff's Office as part of Dispatch Services provided to Jefferson Township.</td>
<td>5,000</td>
</tr>
<tr>
<td>Sheriff Office Dispatching Services</td>
<td>These funds are budgeted for the police dispatching fees charged by the Regional Dispatch Center (Sheriff's Office) based on the model developed by OMB. This Dispatch Service agreement is with Jefferson Township.</td>
<td>147,730</td>
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</tbody>
</table>

**Total Fund & Subfund Category** $1,455,127

**Fund Type Total** $9,625,166

**NET DEDUCTION TOTAL** $20,900,182
## COMPARISON OF EXPENDITURES BY PROGRAM GROUP

**ENVIRONMENT & PUBLIC WORKS**

<table>
<thead>
<tr>
<th>Reporting Category Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2017 $ Difference</th>
<th>% of Budget</th>
<th>2017 Adopted</th>
<th>2018 Adopted</th>
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<tbody>
<tr>
<td><strong>Agency Funds</strong></td>
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<tr>
<td>Soil &amp; Water Agency Funds</td>
<td>449,116</td>
<td>520,530</td>
<td>485,625</td>
<td>(34,905)</td>
<td>93.3 %</td>
<td>495,666</td>
<td></td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td>$ 449,116</td>
<td>$ 520,530</td>
<td>$ 485,625</td>
<td>$ (34,905)</td>
<td>93.3 %</td>
<td>$ 495,666</td>
<td></td>
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<tr>
<td><strong>Enterprise Fund</strong></td>
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</tr>
<tr>
<td>Sewer Enterprise Funds</td>
<td>44,473,112</td>
<td>41,659,130</td>
<td>44,007,949</td>
<td>2,348,819</td>
<td>105.6 %</td>
<td>44,412,797</td>
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<tr>
<td>Solid Waste Enterprise Fund</td>
<td>23,417,791</td>
<td>21,775,424</td>
<td>23,380,399</td>
<td>1,604,975</td>
<td>107.4 %</td>
<td>23,012,296</td>
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<tr>
<td>Water Enterprise Fund</td>
<td>36,836,012</td>
<td>36,655,535</td>
<td>36,453,703</td>
<td>(201,832)</td>
<td>99.4 %</td>
<td>41,689,461</td>
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<tr>
<td><strong>Fund Type Total</strong></td>
<td>$ 104,726,915</td>
<td>$ 100,090,089</td>
<td>$ 103,842,051</td>
<td>$ 3,751,962</td>
<td>103.7 %</td>
<td>$ 109,243,536</td>
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<tr>
<td><strong>General Fund</strong></td>
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<tr>
<td>General Fund</td>
<td>747,493</td>
<td>737,470</td>
<td>773,318</td>
<td>35,848</td>
<td>104.9 %</td>
<td>1,028,170</td>
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<tr>
<td><strong>Fund Type Total</strong></td>
<td>$ 747,493</td>
<td>$ 737,470</td>
<td>$ 773,318</td>
<td>$ 35,848</td>
<td>104.9 %</td>
<td>$ 1,028,170</td>
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<tr>
<td><strong>Special Revenue Fund</strong></td>
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</tr>
<tr>
<td>Ditch Maintenance Funds</td>
<td>161,341</td>
<td>133,842</td>
<td>71,165</td>
<td>(62,677)</td>
<td>53.2 %</td>
<td>165,093</td>
<td></td>
</tr>
<tr>
<td>Engineer Road Auto &amp; Gas Fund</td>
<td>12,300,872</td>
<td>13,039,944</td>
<td>13,012,767</td>
<td>(27,177)</td>
<td>99.8 %</td>
<td>13,314,067</td>
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</tr>
<tr>
<td>Environmental Services Solid Waste Special Revenue</td>
<td>2,931,902</td>
<td>3,680,627</td>
<td>3,186,735</td>
<td>(493,892)</td>
<td>86.6 %</td>
<td>3,418,602</td>
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<tr>
<td><strong>Fund Type Total</strong></td>
<td>$ 15,394,115</td>
<td>$ 16,854,413</td>
<td>$ 16,270,667</td>
<td>$ (583,746)</td>
<td>96.5 %</td>
<td>$ 16,897,762</td>
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<tr>
<td><strong>PROGRAM GROUP TOTAL</strong></td>
<td>$ 121,317,640</td>
<td>$ 118,202,502</td>
<td>$ 121,371,662</td>
<td>$ 3,169,160</td>
<td>102.7 %</td>
<td>$ 127,665,134</td>
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<tr>
<td>Less: Net Deduction</td>
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<td>2,674,231</td>
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<tr>
<td><strong>NET BUDGET TOTAL</strong></td>
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<td>$ 124,990,904</td>
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<tr>
<td><strong>Agency Funds</strong></td>
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<tr>
<td>Soil &amp; Water Agency Funds</td>
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<tr>
<td>Local Reimbursements</td>
<td>2017 Current Agricultural Use Valuation (CAUV), Ditch maintenance</td>
<td>14,500</td>
<td></td>
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<tr>
<td></td>
<td>District labor reimbursement, Sycamore Farm District labor reimbursement, Diesel fuel reimbursement from Ditch maintenance and 1/2 Office Cleaning &amp; Propane expenses from rent received.</td>
<td></td>
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</tr>
<tr>
<td>Parking Garage Validation (ISF)</td>
<td>Parking Garage Validation is an internal service fund operation for the county and charges offices based on the use of parking validations.</td>
<td>200</td>
<td></td>
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</tr>
<tr>
<td><strong>Total Fund &amp; Subfund Category</strong></td>
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<td>$14,700</td>
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<tr>
<td><strong>Enterprise Fund</strong></td>
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</tr>
<tr>
<td>Sewer Enterprise Funds</td>
<td></td>
<td></td>
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</tr>
<tr>
<td>800 MHz Radio Charges (ISF)</td>
<td>800 MHz Radio Charges is an internal service fund operation for the county and charges offices based on the usage of services.</td>
<td>34,844</td>
<td></td>
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<tr>
<td>County Communications</td>
<td>County Communications bills various county offices and agencies for communication services.</td>
<td>1,541</td>
<td></td>
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<tr>
<td>Debt Service Interest Transfer</td>
<td>This line item provides a transfer of funds from Environmental Services (Field Operations - Wastewater Collection) for a debt service interest payment.</td>
<td>8,950</td>
<td></td>
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<tr>
<td>Debt Service Principal Transfer</td>
<td>This line item provides a transfer of funds from Environmental Services (Field Operations - Wastewater Collection) for a debt service principal payment.</td>
<td>160,000</td>
<td></td>
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<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Employee Parking-ISF</td>
<td>Employee Parking is an internal service fund operation for the county and charges offices based on the use of parking facilities by employees.</td>
<td>1,692</td>
<td></td>
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<td></td>
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</tr>
<tr>
<td>Indirect Costs - Departmental</td>
<td>This line item reflects the payment of central service costs to the General Fund developed in the Cost Allocation Plan.</td>
<td>420,516</td>
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<tr>
<td>Parking Garage Validation (ISF)</td>
<td>Parking Garage Validation is an internal service fund operation for the county and charges offices based on the use of parking validations.</td>
<td>1,051</td>
<td></td>
<td></td>
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</tr>
<tr>
<td>Records Center Services</td>
<td>Various county offices are billed for services provided by the Records Center.</td>
<td>1,217</td>
<td></td>
<td></td>
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<tr>
<td>Sewer</td>
<td>Sewer costs for Environmental Services are paid internally to Environmental Services.</td>
<td>61,800</td>
<td></td>
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<td>Waste Disposal</td>
<td>Waste Disposal costs for Environmental Services are paid internally to Environmental Services.</td>
<td>150</td>
<td></td>
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<tr>
<td>Water</td>
<td>Water costs for Environmental Services are paid internally to Environmental Services.</td>
<td>60,000</td>
<td></td>
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</tr>
<tr>
<td>Wellfield Protection Charge</td>
<td>Wellfield Protection Charges for Environmental Services are paid internally to Environmental Services.</td>
<td>800</td>
<td></td>
<td></td>
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<tr>
<td><strong>Total Fund &amp; Subfund Category</strong></td>
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<td>$752,561</td>
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<tr>
<td><strong>Solid Waste Enterprise Fund</strong></td>
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<tr>
<td>800 MHz Radio Charges (ISF)</td>
<td>800 MHz Radio Charges is an internal service fund operation for the county and charges offices based on the usage of services.</td>
<td>20,000</td>
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<td>Fund Type/Report Category/ Object Description</td>
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<tr>
<td>County Communications</td>
<td>County Communications bills various county offices and agencies for communication services.</td>
<td>7,901</td>
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<tr>
<td>Debt Service Interest Transfer</td>
<td>The requested budget is for a debt service payment related to Solid Waste Series 2010 Revenue Bonds.</td>
<td>80,394</td>
<td></td>
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<td>Debt Service Principal Transfer</td>
<td>The requested budget is for a debt service payment related to Solid Waste Series 2010 Revenue Bonds.</td>
<td>295,000</td>
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<tr>
<td>Indirect Costs - Departmental</td>
<td>This line item reflects the payment of central service costs to the General Fund developed in the Cost Allocation Plan.</td>
<td>226,078</td>
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<tr>
<td>Parking Garage Validation (ISF)</td>
<td>Parking Garage Validation is an internal service fund operation for the county and charges offices based on the usage of parking validations.</td>
<td>500</td>
<td></td>
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<tr>
<td>Sewer</td>
<td>Sewer costs for Environmental Services are paid internally to Environmental Services.</td>
<td>14,200</td>
<td></td>
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<tr>
<td>Water</td>
<td>Water costs for Environmental Services are paid internally to Environmental Services.</td>
<td>13,643</td>
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<td>Total Fund &amp; Subfund Category</td>
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<td>$657,716</td>
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<tr>
<td>Water Enterprise Fund</td>
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<tr>
<td>800 MHz Radio Charges (ISF)</td>
<td>800 MHz Radio Charges is an internal service fund operation for the county and charges offices based on the usage of services.</td>
<td>29,756</td>
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<tr>
<td>County Communications</td>
<td>County Communications bills various county offices and agencies for communication services.</td>
<td>3,778</td>
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<tr>
<td>Debt Service Interest Transfer</td>
<td>This line item provides a transfer of funds from Environmental Services (Field Operations - Water) for a debt service interest payment.</td>
<td>6,325</td>
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<tr>
<td>Debt Service Principal Transfer</td>
<td>This line item provides a transfer of funds from Environmental Services (Field Operations - Water) for a debt service principal payment.</td>
<td>115,000</td>
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<td>Employee Parking-ISF</td>
<td>Employee Parking is an internal service fund operation for the county and charges offices based on the usage of parking facilities by employees.</td>
<td>914</td>
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<tr>
<td>Indirect Costs - Departmental</td>
<td>This line item reflects the payment of central service costs to the General Fund developed in the Cost Allocation Plan.</td>
<td>319,126</td>
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<tr>
<td>Parking Garage Validation (ISF)</td>
<td>Parking Garage Validation is an internal service fund operation for the county and charges offices based on the usage of parking validations.</td>
<td>636</td>
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<tr>
<td>Records Center Services</td>
<td>Various county offices are billed for services provided by the Records Center.</td>
<td>1,045</td>
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<tr>
<td>Waste Disposal</td>
<td>Waste Disposal costs for Environmental Services are paid internally to Environmental Services.</td>
<td>100</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Water</td>
<td>Water costs for Environmental Services are paid internally to Environmental Services.</td>
<td>5,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Wellfield Protection Charge</td>
<td>Wellfield Protection Charge for Environmental Services are paid internally to Environmental Services.</td>
<td>100</td>
<td></td>
<td></td>
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<tr>
<td>Total Fund &amp; Subfund Category</td>
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<td>$481,780</td>
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<td>Fund Type Total</td>
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<td>$1,892,057</td>
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# NET DEDUCTION FOOTNOTES
## ENVIRONMENT & PUBLIC WORKS

<table>
<thead>
<tr>
<th>Fund Type/Report Category/Object Description</th>
<th>Net Budget Exclusion Description</th>
<th>Total</th>
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<tbody>
<tr>
<td><strong>General Fund</strong></td>
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</tr>
<tr>
<td>General Fund</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Inter-Departmental Agreements</td>
<td>This reallocation captures the per capital Emergency Management charge as an inter-departmental agreement.</td>
<td>112,000</td>
</tr>
<tr>
<td>Intergovernmental Transfers</td>
<td>This is the county contribution to the Montgomery Soil and Water Conservation District and it is the match required to receive State of Ohio (Department of Natural Resources) funding.</td>
<td>238,011</td>
</tr>
<tr>
<td><strong>Total Fund &amp; Subfund Category</strong></td>
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<td>$350,011</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
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<td>$350,011</td>
</tr>
<tr>
<td><strong>Special Revenue Fund</strong></td>
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<td></td>
</tr>
<tr>
<td>Engineer Road Auto &amp; Gas Fund</td>
<td></td>
<td></td>
</tr>
<tr>
<td>800 MHz Radio Charges (ISF)</td>
<td>800 MHz Radio Charges is an internal service fund operation for the county and charges offices based on the usage of services.</td>
<td>36,000</td>
</tr>
<tr>
<td>Employee Parking-ISF</td>
<td>Employee Parking is an internal service fund operation for the county and charges offices based on the use of parking facilities by employees.</td>
<td>1,000</td>
</tr>
<tr>
<td>Inter-Departmental Agreements</td>
<td>This is a transfer from the General Fund to the Engineer-Roads budget for the labor costs associated with the Stormwater Management Program</td>
<td>90,423</td>
</tr>
<tr>
<td>Parking Garage Validation (ISF)</td>
<td>Parking Garage Validation is an internal service fund operation for the county and charges offices based on the use of parking validations.</td>
<td>7,000</td>
</tr>
<tr>
<td><strong>Total Fund &amp; Subfund Category</strong></td>
<td></td>
<td>$134,423</td>
</tr>
<tr>
<td><strong>Environmental Services Solid Waste Special Revenue</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>County Communications</td>
<td>County Communications bills various county offices and agencies for communication services.</td>
<td>200</td>
</tr>
<tr>
<td>Indirect Costs - Departmental</td>
<td>This line item reflects the payment of central service costs to the General Fund from Environmental Services (Recycling &amp; Education Programs) as developed in the Cost Allocation Plan.</td>
<td>36,640</td>
</tr>
<tr>
<td>Inter-Departmental Agreements</td>
<td>This is agreement between Environmental Services (Keep Montgomery County Beautiful) and the Sheriff's Office is for security services.</td>
<td>225,000</td>
</tr>
<tr>
<td>Parking Garage Validation (ISF)</td>
<td>Parking Garage Validation is an internal service fund operation for the county and charges offices based on the use of parking validations.</td>
<td>200</td>
</tr>
<tr>
<td>Sewer</td>
<td>Sewer costs for Environmental Services are paid internally to Environmental Services.</td>
<td>3,000</td>
</tr>
<tr>
<td>Waste Disposal</td>
<td>Waste Disposal costs for Environmental Services are paid internally to Environmental Services.</td>
<td>15,000</td>
</tr>
<tr>
<td>Water</td>
<td>Water costs for Environmental Services are paid internally to Environmental Services.</td>
<td>3,000</td>
</tr>
<tr>
<td><strong>Total Fund &amp; Subfund Category</strong></td>
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<td>$283,040</td>
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<tr>
<td><strong>Fund Type Total</strong></td>
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<td>$417,463</td>
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<td><strong>NET DEDUCTION TOTAL</strong></td>
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<td>$2,674,231</td>
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## COMPARISON OF EXPENDITURES BY PROGRAM GROUP

### GENERAL GOVERNMENT

<table>
<thead>
<tr>
<th>Reporting Category Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2017 $ Difference</th>
<th>2017 % of Budget</th>
<th>2018 Adopted</th>
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<tbody>
<tr>
<td>Enterprise Fund</td>
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</tr>
<tr>
<td>Parking Facilities Enterprise Fund</td>
<td>$1,531,672</td>
<td>$1,255,536</td>
<td>$1,678,151</td>
<td>$422,615</td>
<td>133.7 %</td>
<td>$1,195,045</td>
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<tr>
<td><strong>Fund Type Total</strong></td>
<td>$40,863,778</td>
<td>$31,600,692</td>
<td>$38,803,364</td>
<td>$7,200,672</td>
<td>127.8 %</td>
<td>$37,786,871</td>
</tr>
<tr>
<td>Internal Service Fund</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Data Processing Services</td>
<td>46,513</td>
<td>48,935</td>
<td>80,070</td>
<td>31,135</td>
<td>163.6 %</td>
<td>93,027</td>
</tr>
<tr>
<td>Family Medical Leave Act</td>
<td>44,957</td>
<td>199,291</td>
<td>176,025</td>
<td>(23,266)</td>
<td>88.3 %</td>
<td>195,171</td>
</tr>
<tr>
<td>Health Insurance Programs</td>
<td>54,272,755</td>
<td>57,592,986</td>
<td>57,837,397</td>
<td>2,444,412</td>
<td>100.4 %</td>
<td>58,582,985</td>
</tr>
<tr>
<td>Information Technology Services</td>
<td>1,477,481</td>
<td>2,267,323</td>
<td>1,997,568</td>
<td>(269,755)</td>
<td>88.1 %</td>
<td>2,733,253</td>
</tr>
<tr>
<td>Kronos Timekeeping Services</td>
<td>564,318</td>
<td>636,700</td>
<td>515,995</td>
<td>(120,705)</td>
<td>81.0 %</td>
<td>712,986</td>
</tr>
<tr>
<td>Mailroom</td>
<td>1,999,078</td>
<td>1,975,533</td>
<td>1,939,862</td>
<td>(35,671)</td>
<td>98.2 %</td>
<td>1,914,164</td>
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<td>Printing Services</td>
<td>1,506,014</td>
<td>1,143,254</td>
<td>1,410,884</td>
<td>267,630</td>
<td>123.4 %</td>
<td>1,216,277</td>
</tr>
<tr>
<td>Property/Casualty Insurance</td>
<td>2,303,362</td>
<td>2,587,793</td>
<td>2,915,123</td>
<td>327,330</td>
<td>112.6 %</td>
<td>3,076,728</td>
</tr>
<tr>
<td>Service Depot</td>
<td>1,184,771</td>
<td>1,190,701</td>
<td>880,266</td>
<td>(310,435)</td>
<td>73.9 %</td>
<td>799,218</td>
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<tr>
<td>Stockroom</td>
<td>3,108,143</td>
<td>3,119,764</td>
<td>3,446,050</td>
<td>326,286</td>
<td>110.5 %</td>
<td>3,220,993</td>
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<tr>
<td>Telecommunications - Auditor</td>
<td>2,066,775</td>
<td>1,661,881</td>
<td>1,853,843</td>
<td>152,962</td>
<td>917.1 %</td>
<td>1,624,250</td>
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<tr>
<td>Workers' Compensation</td>
<td>8,775,552</td>
<td>3,600,000</td>
<td>5,007,235</td>
<td>1,400,235</td>
<td>139.1 %</td>
<td>3,895,132</td>
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<tr>
<td><strong>Fund Type Total</strong></td>
<td>$77,349,720</td>
<td>$76,024,161</td>
<td>$79,392,318</td>
<td>$3,368,157</td>
<td>104.4 %</td>
<td>$78,064,184</td>
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<tr>
<td>Special Revenue Fund</td>
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<td></td>
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<tr>
<td>Administrative Services Buildings</td>
<td>2,087,621</td>
<td>2,126,306</td>
<td>1,865,044</td>
<td>(261,262)</td>
<td>87.7 %</td>
<td>1,863,249</td>
</tr>
<tr>
<td>Administrative Services Grants</td>
<td>959,305</td>
<td>1,320,655</td>
<td>1,064,664</td>
<td>(255,991)</td>
<td>80.6 %</td>
<td>559,657</td>
</tr>
<tr>
<td>Administrative Services Special Revenue</td>
<td>609,817</td>
<td>639,597</td>
<td>724,875</td>
<td>85,277</td>
<td>113.3 %</td>
<td>621,274</td>
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<tr>
<td>Auditor Real Estate Assessment</td>
<td>3,488,216</td>
<td>4,699,498</td>
<td>4,400,870</td>
<td>(298,628)</td>
<td>93.6 %</td>
<td>4,659,093</td>
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<tr>
<td>Auditor Special Revenue</td>
<td>176,420</td>
<td>148,463</td>
<td>160,802</td>
<td>12,339</td>
<td>108.3 %</td>
<td>171,536</td>
</tr>
<tr>
<td>Juvenile Court Other Grants</td>
<td>70,000</td>
<td>-</td>
<td>100,000</td>
<td>100,000</td>
<td>- %</td>
<td>-</td>
</tr>
<tr>
<td>Other Special Revenue</td>
<td>187,412</td>
<td>230,390</td>
<td>94,167</td>
<td>(136,223)</td>
<td>40.9 %</td>
<td>77,240</td>
</tr>
<tr>
<td>Recorder Special Revenue</td>
<td>412,081</td>
<td>412,656</td>
<td>369,371</td>
<td>(43,285)</td>
<td>89.5 %</td>
<td>537,220</td>
</tr>
<tr>
<td>Treasurer Special Revenue</td>
<td>3,428,265</td>
<td>3,324,160</td>
<td>3,509,910</td>
<td>185,750</td>
<td>105.6 %</td>
<td>3,369,504</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td>$11,419,136</td>
<td>$12,901,725</td>
<td>$12,289,703</td>
<td>($612,022)</td>
<td>95.3 %</td>
<td>$11,858,773</td>
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<tr>
<td>PROGRAM GROUP TOTAL</td>
<td>$131,164,306</td>
<td>$121,782,114</td>
<td>$133,741,228</td>
<td>$11,959,115</td>
<td>109.8 %</td>
<td>$128,904,873</td>
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<tr>
<td>Less: Net Deduction</td>
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<td>75,688,428</td>
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<tr>
<td><strong>NET BUDGET TOTAL</strong></td>
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<td>$53,216,445</td>
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</table>
### Enterprise Fund

**Parking Facilities Enterprise Fund**

- **Debt Service Interest Transfer**: This payment reflects the debt service interest costs for the Administration and Reibold Building Parking Facilities. $24,150
- **Debt Service Principal Transfer**: This payment reflects the debt service principal costs for the Administration and Reibold Parking Facilities. $270,000
- **Indirect Costs - Departmental**: This line item reflects the payment of central service costs to the General Fund developed in the Cost Allocation Plan. $120,000
- **Repayment of Interfund Loans**: This budget reflects the repayment of a General Fund loan by Administrative Services for the Reibold Parking Facility. The payment period is for 20 years. $200,000

**Total Fund & Subfund Category**: $614,150

### General Fund

**General Fund**

- **Data Processing Services**: Data Processing reflects charges to various county offices and agencies for information technology services. $611,136
- **Employee Parking-ISF**: Various county offices are billed for parking services in the County Administration and Reibold Building parking facilities. $4,400
- **Inter-Departmental Agreements**: This is a charge to Development Services for a Buyer position. $38,000
- **Investment Income Transfers**: Since Investment Income Transfers are internal to the county's operations, the entire budget of $520,000 is double counted. Proceeds from investment income are transferred to the Solid Waste Enterprise Fund. $520,000
- **Other Cash Transfers**: This line item is increased to fund the General Fund Share of costs with Child Support relocating to the Job Center. $1,244,855
- **Parking Garage Validation (ISF)**: Various county offices are billed for parking services in the County Administration and Reibold Building parking facilities. $11,050
- **Sewer**: Sewer costs for all other buildings are paid to Environmental Services. $12,100
- **Waste Disposal**: Waste Disposal costs for various county buildings paid to Environmental Services. $6,781
- **Wellfield Protection Charge**: Wellfield Protection Charges for all other buildings are paid to Environmental Services. $320

**Total Fund & Subfund Category**: $2,448,642

### Medicaid Transition

**Other Cash Transfers**: This is a cash transfer of the Medicaid Managed Care Sales Tax Transition funding to support General Fund operations. $7,158,617

**Total Fund & Subfund Category**: $7,158,617

**Fund Type Total**: $9,607,259
<table>
<thead>
<tr>
<th><strong>Fund Type/Report Category/ Object Description</strong></th>
<th><strong>Net Budget Exclusion Description</strong></th>
<th><strong>Total</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Internal Service Fund</strong></td>
<td><strong>Data Processing Services</strong></td>
<td>Other Data Processing Services is an Internal Service fund and charges county offices for internet services.</td>
</tr>
<tr>
<td><strong>Total Fund &amp; Subfund Category</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Family Medical Leave Act</strong></td>
<td>Parking Garage Validation (ISF)</td>
<td>Employee Parking is an internal service fund operation for the county and charges offices based on the use of parking facilities by employees.</td>
</tr>
<tr>
<td><strong>Total Fund &amp; Subfund Category</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Health Insurance Programs</strong></td>
<td>Employee Parking-ISF</td>
<td>Various county offices are billed for parking services in the County Administration and Reibold Building parking facilities.</td>
</tr>
<tr>
<td></td>
<td>Indirect Costs - Departmental</td>
<td>This line item reflects the payment of central service costs to the General Fund developed in the Cost Allocation Plan.</td>
</tr>
<tr>
<td></td>
<td>Self Ins Health Care Premiums-ER</td>
<td>Health Insurance is an internal service fund operation for the county and charges offices for services.</td>
</tr>
<tr>
<td><strong>Total Fund &amp; Subfund Category</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Information Technology Services</strong></td>
<td>Employee Parking-ISF</td>
<td>Employee Parking is an internal service fund operation for the county and charges offices based on the use of parking facilities by employees.</td>
</tr>
<tr>
<td></td>
<td>Indirect Costs - Departmental</td>
<td>This line item reflects the payment of central service costs to the General Fund developed in the Cost Allocation Plan.</td>
</tr>
<tr>
<td></td>
<td>Information Technology Fnd Charges(ISF)</td>
<td>Information Technology is an internal service fund operation for the county and charges offices for services.</td>
</tr>
<tr>
<td></td>
<td>Parking Garage Validation (ISF)</td>
<td>Parking Garage Validation is an internal service fund operation for the county and charges offices based on the use of parking validations.</td>
</tr>
<tr>
<td></td>
<td>Rental-Land &amp; Buildings</td>
<td>Information Technology pays rent for office space at the Environmental Lab operated by Environmental Services.</td>
</tr>
<tr>
<td><strong>Total Fund &amp; Subfund Category</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Kronos Timekeeping Services</strong></td>
<td>Indirect Costs - Departmental</td>
<td>This line item represents payment by Information Technology to the General Fund for central services costs as developed in the Cost Allocation Plan.</td>
</tr>
<tr>
<td></td>
<td>Kronos Service Charges (ISF)</td>
<td>Kronos Timekeeping is an internal service fund operation for the county and charges offices for services.</td>
</tr>
<tr>
<td></td>
<td>Parking Garage Validation (ISF)</td>
<td>Parking Garage Validation is an internal service fund operation for the county and charges offices based on the use of parking validations.</td>
</tr>
<tr>
<td></td>
<td>Rental-Land &amp; Buildings</td>
<td>Information Technology pays rent for office space at the Environmental Lab operated by Environmental Services.</td>
</tr>
<tr>
<td><strong>Total Fund &amp; Subfund Category</strong></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
# NET DEDUCTION FOOTNOTES
## GENERAL GOVERNMENT

<table>
<thead>
<tr>
<th>Fund Type/Report Category/ Object Description</th>
<th>Net Budget Exclusion Description</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Mailroom</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Indirect Costs - Departmental</td>
<td>This line item reflects the payment of central service costs to the General Fund developed in the Cost Allocation Plan.</td>
<td>68,860</td>
</tr>
<tr>
<td>Mailroom Administrative Charge ISF</td>
<td>The Mailroom operation is an Internal Service fund and charges county offices for services.</td>
<td>272,000</td>
</tr>
<tr>
<td>Mailroom Internal Svc Charges - Postage</td>
<td>The Mailroom operation is an Internal Service fund and charges county offices for services.</td>
<td>1,100,000</td>
</tr>
<tr>
<td>Mailroom Piece Charge ISF</td>
<td>The Mailroom operation is an Internal Service fund and charges offices for services.</td>
<td>580,000</td>
</tr>
<tr>
<td><strong>Total Fund &amp; Subfund Category</strong></td>
<td></td>
<td>$2,020,860</td>
</tr>
<tr>
<td><strong>Printing Services</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Printing Internal Service Charges</td>
<td>Printing Services is an internal service fund operation for the county and charges offices for services.</td>
<td>1,307,500</td>
</tr>
<tr>
<td>Rental-Land &amp; Buildings</td>
<td>This is Printing Services charges for rental space in the County Administration Building.</td>
<td>42,058</td>
</tr>
<tr>
<td><strong>Total Fund &amp; Subfund Category</strong></td>
<td></td>
<td>$1,349,558</td>
</tr>
<tr>
<td><strong>Property/Casualty Insurance</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Indirect Costs - Departmental</td>
<td>This line item reflects the payment of central service costs to the General Fund developed in the Cost Allocation Plan.</td>
<td>41,399</td>
</tr>
<tr>
<td>Insurance Loss Fund Transfers</td>
<td>Insurance Loss Fund Transfers provides the budget for the amount to be transferred from the loss fund.</td>
<td>25,000</td>
</tr>
<tr>
<td>Microfilm Services</td>
<td>County offices pay for microfilm and records services provide by the Records Center &amp; Archives office.</td>
<td>1,000</td>
</tr>
<tr>
<td>Parking Garage Validation (ISF)</td>
<td>Various county offices are billed for parking services in the County Administration and Reibold Building parking facilities.</td>
<td>250</td>
</tr>
<tr>
<td>Property And Casualty Premiums</td>
<td>Property and Casualty Insurance is an internal service fund operation for the county and charges offices for services.</td>
<td>3,046,728</td>
</tr>
<tr>
<td><strong>Total Fund &amp; Subfund Category</strong></td>
<td></td>
<td>$3,114,377</td>
</tr>
<tr>
<td><strong>Service Depot</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Rental-Land &amp; Buildings</td>
<td>The Service Depot operation rents space from the Solid Waste Management at the South Transfer Station.</td>
<td>12,000</td>
</tr>
<tr>
<td>Service Depot Internal Service Charges</td>
<td>The Service Depot is an internal service fund operation for the county and charges offices for services.</td>
<td>633,000</td>
</tr>
<tr>
<td><strong>Total Fund &amp; Subfund Category</strong></td>
<td></td>
<td>$645,000</td>
</tr>
<tr>
<td><strong>Stockroom</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Indirect Costs - Departmental</td>
<td>This line item reflects the payment of central service costs to the General Fund developed in the Cost Allocation Plan.</td>
<td>174,492</td>
</tr>
<tr>
<td>Stockroom Internal Service Sales</td>
<td>The Stockroom is an internal service fund operation for the county and charges offices for services.</td>
<td>3,036,370</td>
</tr>
<tr>
<td><strong>Total Fund &amp; Subfund Category</strong></td>
<td></td>
<td>$3,210,862</td>
</tr>
</tbody>
</table>
### Telecommunications - Auditor

<table>
<thead>
<tr>
<th>Fund Type/Report Category/ Object Description</th>
<th>Net Budget Exclusion Description</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Employee Parking-ISF</td>
<td>Various county offices are billed for parking services in the County Administration and Reibold Building parking facilities.</td>
<td>500</td>
</tr>
<tr>
<td>Rental-Land &amp; Buildings</td>
<td>The Auditor's Office Telecommunication division rents space on the Mezzanine Level in the County Administration Building.</td>
<td>14,654</td>
</tr>
<tr>
<td>Telephone Internal Service Charges</td>
<td>Telecommunications is an internal service fund operation for the county and charges offices for services.</td>
<td>1,620,000</td>
</tr>
</tbody>
</table>

**Total Fund & Subfund Category** | $1,635,154

### Workers' Compensation

<table>
<thead>
<tr>
<th>Fund Type/Report Category/ Object Description</th>
<th>Net Budget Exclusion Description</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Indirect Costs - Departmental</td>
<td>This line item reflects the payment of central service costs to the General Fund developed in the Cost Allocation Plan.</td>
<td>45,003</td>
</tr>
<tr>
<td>Microfilm Services</td>
<td>County offices pay for microfilm and records services provide by the Records Center &amp; Archives office.</td>
<td>1,000</td>
</tr>
<tr>
<td>Parking Garage Validation (ISF)</td>
<td>Various county offices are billed for parking services in the County Administration and Reibold Building parking facilities.</td>
<td>250</td>
</tr>
<tr>
<td>Worker's Compensation Premiums</td>
<td>Workers' Compensation is an internal service fund operation for the county and charges offices for services.</td>
<td>3,895,132</td>
</tr>
</tbody>
</table>

**Total Fund & Subfund Category** | $3,941,385

**Fund Type Total** | $65,117,377
# NET DEDUCTION FOOTNOTES
## GENERAL GOVERNMENT

<table>
<thead>
<tr>
<th>Fund Type/Report Category/ Object Description</th>
<th>Net Budget Exclusion Description</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Special Revenue Fund</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Administrative Services Buildings Special Revenue</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Sewer</td>
<td>Sewer costs for the Dora Tate Building are paid to Environmental Services.</td>
<td>1,298</td>
</tr>
<tr>
<td>Water</td>
<td>Water costs for the Dora Tate Building are paid to Environmental Services.</td>
<td>1,352</td>
</tr>
<tr>
<td><strong>Total Fund &amp; Subfund Category</strong></td>
<td></td>
<td>$2,650</td>
</tr>
<tr>
<td><strong>Administrative Services Special Revenue</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Rental-Land &amp; Buildings</td>
<td>The Administrative Services Internet Auction division rents space in the Dora Tate Building.</td>
<td>5,000</td>
</tr>
<tr>
<td>800 MHz Radio Charges (ISF)</td>
<td>800 MHz Radio Charges is an internal service fund operation for the county and charges offices based on the usage of services.</td>
<td>8,000</td>
</tr>
<tr>
<td>Employee Parking-ISF</td>
<td>Various county offices are billed for parking services in the County Administration and Reibold Building parking facilities.</td>
<td>1,728</td>
</tr>
<tr>
<td>Inter-Departmental Agreements</td>
<td>The General Fund provides this revenue to Administrative Services (Emergency Management Director) which derives from the per capita fee of $0.20 that is charged to Montgomery County.</td>
<td>112,000</td>
</tr>
<tr>
<td>Parking Garage Validation (ISF)</td>
<td>Various county offices are billed for parking services in the County Administration and Reibold Building parking facilities.</td>
<td>600</td>
</tr>
<tr>
<td>Rental-Land &amp; Buildings</td>
<td>The Administrative Services Emergency Management division rents space in the Reibold Building.</td>
<td>30,485</td>
</tr>
<tr>
<td><strong>Total Fund &amp; Subfund Category</strong></td>
<td></td>
<td>$157,813</td>
</tr>
<tr>
<td><strong>Auditor Real Estate Assessment</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Rental-Land &amp; Buildings</td>
<td>The Auditor's Office Real Estate Assessment division rents space on the third floor in the County Administration Building.</td>
<td>70,755</td>
</tr>
<tr>
<td><strong>Total Fund &amp; Subfund Category</strong></td>
<td></td>
<td>$70,755</td>
</tr>
<tr>
<td><strong>Auditor Special Revenue</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Rental-Land &amp; Buildings</td>
<td>The Auditor's Office License Bureau division rents space in the County Administration Building on the Plaza Level.</td>
<td>13,424</td>
</tr>
<tr>
<td><strong>Total Fund &amp; Subfund Category</strong></td>
<td></td>
<td>$13,424</td>
</tr>
<tr>
<td><strong>Recorder Special Revenue</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Indirect Costs - Departmental</td>
<td>This line item reflects the payment of central service costs to the General Fund developed in the Cost Allocation Plan.</td>
<td>105,000</td>
</tr>
<tr>
<td><strong>Total Fund &amp; Subfund Category</strong></td>
<td></td>
<td>$105,000</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td></td>
<td>$349,642</td>
</tr>
<tr>
<td><strong>NET DEDUCTION TOTAL</strong></td>
<td></td>
<td>$75,688,428</td>
</tr>
</tbody>
</table>
## COMPARISON OF EXPENDITURES BY PROGRAM GROUP
### COMMUNITY & ECONOMIC DEVELOPMENT

<table>
<thead>
<tr>
<th>Reporting Category Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>$ Difference</th>
<th>% of Budget</th>
<th>2017 Adopted</th>
<th>2018 Adopted</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>General Fund</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>General Fund</td>
<td>4,939,612</td>
<td>5,141,051</td>
<td>4,934,984</td>
<td>(206,067)</td>
<td>96.0 %</td>
<td>5,197,967</td>
<td></td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td>$ 4,939,612</td>
<td>$ 5,141,051</td>
<td>$ 4,934,984</td>
<td>$(206,067)</td>
<td>96.0 %</td>
<td>$ 5,197,967</td>
<td></td>
</tr>
<tr>
<td><strong>Special Revenue Fund</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Building Regulations Special Revenue</td>
<td>1,268,496</td>
<td>1,591,629</td>
<td>1,464,151</td>
<td>(127,478)</td>
<td>92.0 %</td>
<td>1,658,707</td>
<td></td>
</tr>
<tr>
<td>Community Development - Emergency Solutions Grants Program</td>
<td>150,844</td>
<td>150,844</td>
<td>152,218</td>
<td>1,374</td>
<td>100.9 %</td>
<td>152,218</td>
<td></td>
</tr>
<tr>
<td>Community Development - HOME Program</td>
<td>470,518</td>
<td>197,408</td>
<td>335,197</td>
<td>137,789</td>
<td>169.8 %</td>
<td>195,575</td>
<td></td>
</tr>
<tr>
<td>Community Development - Neighborhood Stabilization</td>
<td>6,000</td>
<td>-</td>
<td>42,620</td>
<td>42,620</td>
<td>- %</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Community Development Block Grant</td>
<td>1,492,100</td>
<td>2,040,800</td>
<td>3,239,516</td>
<td>1,198,716</td>
<td>158.7 %</td>
<td>3,713,156</td>
<td></td>
</tr>
<tr>
<td>Development Services Grants</td>
<td>90,000</td>
<td>90,000</td>
<td>-</td>
<td>(90,000)</td>
<td>- %</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Development Services Special Revenue</td>
<td>1,916,393</td>
<td>1,984,634</td>
<td>3,998,896</td>
<td>2,014,262</td>
<td>201.5 %</td>
<td>1,890,686</td>
<td></td>
</tr>
<tr>
<td>OMB Special Revenue</td>
<td>2,992,039</td>
<td>2,885,924</td>
<td>3,454,653</td>
<td>568,729</td>
<td>119.7 %</td>
<td>3,376,178</td>
<td></td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td>$ 8,386,389</td>
<td>$ 8,941,239</td>
<td>$ 12,687,251</td>
<td>$ 3,746,012</td>
<td>141.9 %</td>
<td>$ 10,986,520</td>
<td></td>
</tr>
<tr>
<td><strong>PROGRAM GROUP TOTAL</strong></td>
<td>$ 13,326,002</td>
<td>$ 14,082,290</td>
<td>$ 17,622,235</td>
<td>$ 3,539,945</td>
<td>125.1 %</td>
<td>$ 16,184,487</td>
<td></td>
</tr>
<tr>
<td>Less: Net Deduction</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>4,283,781</td>
</tr>
<tr>
<td><strong>NET BUDGET TOTAL</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>$ 11,900,706</td>
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</table>
## NET DEDUCTION FOOTNOTES
### COMMUNITY & ECONOMIC DEVELOPMENT

<table>
<thead>
<tr>
<th>Fund Type/Report Category/Object Description</th>
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</tr>
</thead>
<tbody>
<tr>
<td><strong>General Fund</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Employee Parking-ISF</td>
<td>Employee Parking is an internal service fund operation for the county and charges offices based on the use of parking facilities by employees.</td>
<td>1,000</td>
</tr>
<tr>
<td>Inter-Departmental Agreements</td>
<td>This Inter-Departmental Agreement represents the revenue that will be collected for services provided by Parks &amp; Grounds Maintenance.</td>
<td>85,000</td>
</tr>
<tr>
<td>Other Cash Transfers</td>
<td>This Cash Transfer from the General Fund is for Economic Development</td>
<td>2,614,709</td>
</tr>
<tr>
<td>Parking Garage Validation (ISF)</td>
<td>Employee Parking is an internal service fund operation for the county and charges offices based on the use of parking facilities by employees.</td>
<td>2,537</td>
</tr>
<tr>
<td>Payment to Local Governments</td>
<td>This is a reallocation of funds for Human Services Planning and Development to directly expend from this OCA Code for the Arts &amp; Cultural District Contract.</td>
<td>500,000</td>
</tr>
<tr>
<td>Records Center Services</td>
<td>This is for services provided by the Records Center.</td>
<td>1,600</td>
</tr>
<tr>
<td>Sewer</td>
<td>Sewer costs for Parks &amp; Grounds Maintenance are paid to Environmental Services.</td>
<td>8,103</td>
</tr>
<tr>
<td>Waste Disposal</td>
<td>Waste Disposal costs for Parks &amp; Grounds Maintenance are paid to Environmental Services.</td>
<td>4,827</td>
</tr>
<tr>
<td>Water</td>
<td>Water costs for Parks &amp; Grounds Maintenance are paid to Environmental Services.</td>
<td>5,033</td>
</tr>
<tr>
<td>Wellfield Protection Charge</td>
<td>Wellfield Protection charges for Parks &amp; Grounds Maintenance are paid to Environmental Services.</td>
<td>200</td>
</tr>
<tr>
<td><strong>Total Fund &amp; Subfund Category</strong></td>
<td></td>
<td>$3,223,009</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td></td>
<td>$3,223,009</td>
</tr>
<tr>
<td>Fund Type/Report Category/ Object Description</td>
<td>Net Budget Exclusion Description</td>
<td>Total</td>
</tr>
<tr>
<td>-----------------------------------------------</td>
<td>---------------------------------</td>
<td>-------</td>
</tr>
<tr>
<td><strong>Special Revenue Fund</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Building Regulations Special Revenue</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Employee Parking-ISF</td>
<td>Employee Parking is an internal service fund operation for the county and charges offices based on the use of parking facilities by employees.</td>
<td>4,196</td>
</tr>
<tr>
<td>Parking Garage Validation (ISF)</td>
<td>Employee Parking is an internal service fund operation for the county and charges offices based on the use of parking facilities by employees.</td>
<td>756</td>
</tr>
<tr>
<td>Records Center Services</td>
<td>This is for services provided by the Records Center.</td>
<td>27,200</td>
</tr>
<tr>
<td>Rental-Land &amp; Buildings</td>
<td>This is rent paid to the General Fund for the Building Regulation offices</td>
<td>40,000</td>
</tr>
<tr>
<td><strong>Total Fund &amp; Subfund Category</strong></td>
<td></td>
<td>$72,152</td>
</tr>
<tr>
<td><strong>Development Services Special Revenue</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>800 MHz Radio Charges (ISF)</td>
<td>800 MHz Radio Charges from the Sheriff's Office is an internal service fund operation for costs associated with Courthouse Square</td>
<td>240</td>
</tr>
<tr>
<td>Parking Garage Validation (ISF)</td>
<td>Employee Parking is an internal service fund operation for the county and charges offices based on the use of parking facilities by employees.</td>
<td>500</td>
</tr>
<tr>
<td><strong>Total Fund &amp; Subfund Category</strong></td>
<td></td>
<td>$740</td>
</tr>
<tr>
<td><strong>OMB Special Revenue</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Indirect Costs - Departmental</td>
<td>This line item reflects the payment of central service costs to the General Fund by the Office of Management &amp; Budget (OMB Hotel/Motel Tax Administration) as developed in the Cost Allocation Plan.</td>
<td>17,760</td>
</tr>
<tr>
<td>Other Cash Transfers</td>
<td>An agreement has been established for 30.0% of the net proceeds of the hotel/motel tax to be transferred for the support of Cultural Facilities.</td>
<td>970,120</td>
</tr>
<tr>
<td><strong>Total Fund &amp; Subfund Category</strong></td>
<td></td>
<td>$987,880</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td></td>
<td>$1,060,772</td>
</tr>
<tr>
<td><strong>NET DEDUCTION TOTAL</strong></td>
<td></td>
<td>$4,283,781</td>
</tr>
</tbody>
</table>
## COMPARISON OF EXPENDITURES BY PROGRAM GROUP

### DEBT SERVICE

<table>
<thead>
<tr>
<th>Reporting Category Description</th>
<th>2016</th>
<th>2017</th>
<th>2017</th>
<th>2017</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Actual</td>
<td>Adopted</td>
<td>Actual</td>
<td>Adopted</td>
<td>% of Budget</td>
</tr>
<tr>
<td>Debt Service Fund</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Assessment Funds - Ditch</td>
<td>17,765</td>
<td>17,482</td>
<td>20,548</td>
<td>3,066</td>
<td>117.5 %</td>
</tr>
<tr>
<td>Assessment Funds - Water and</td>
<td>275,085</td>
<td>312,558</td>
<td>268,526</td>
<td>(44,032)</td>
<td>85.9 %</td>
</tr>
<tr>
<td>Sewer</td>
<td>3,067,237</td>
<td>3,145,289</td>
<td>3,145,290</td>
<td>1</td>
<td>100.0 %</td>
</tr>
<tr>
<td>Debt Service - Buildings</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fund Type Total</td>
<td>$ 3,360,087</td>
<td>$ 3,475,329</td>
<td>$ 3,434,364</td>
<td>(40,965)</td>
<td>98.8 %</td>
</tr>
<tr>
<td>Enterprise Fund</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Parking Facilities Debt Service Funds</td>
<td>567,887</td>
<td>299,550</td>
<td>299,657</td>
<td>107</td>
<td>100.0 %</td>
</tr>
<tr>
<td>Sewer Debt Service Funds</td>
<td>2,367,293</td>
<td>247,883</td>
<td>333,914</td>
<td>86,031</td>
<td>134.7 %</td>
</tr>
<tr>
<td>Solid Waste Debt Service Funds</td>
<td>373,819</td>
<td>373,819</td>
<td>372,905</td>
<td>(914)</td>
<td>99.8 %</td>
</tr>
<tr>
<td>Stillwater Center Debt Service Funds</td>
<td>673,075</td>
<td>677,875</td>
<td>677,875</td>
<td>-</td>
<td>100.0 %</td>
</tr>
<tr>
<td>Water Debt Service Funds</td>
<td>176,452</td>
<td>123,625</td>
<td>123,909</td>
<td>284</td>
<td>100.2 %</td>
</tr>
<tr>
<td>Fund Type Total</td>
<td>$ 4,158,526</td>
<td>$ 1,722,752</td>
<td>$ 1,808,260</td>
<td>$ 85,508</td>
<td>105.0 %</td>
</tr>
<tr>
<td>General Fund</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>General Fund</td>
<td>2,247,219</td>
<td>2,556,438</td>
<td>2,556,435</td>
<td>(3)</td>
<td>100.0 %</td>
</tr>
<tr>
<td>Fund Type Total</td>
<td>$ 2,247,219</td>
<td>$ 2,556,438</td>
<td>$ 2,556,435</td>
<td>(3)</td>
<td>100.0 %</td>
</tr>
<tr>
<td>PROGRAM GROUP TOTAL</td>
<td>$ 9,765,832</td>
<td>$ 7,754,519</td>
<td>$ 7,799,059</td>
<td>$ 44,540</td>
<td>100.6 %</td>
</tr>
<tr>
<td>Less: Net Deduction</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>$ 2,560,638</td>
</tr>
<tr>
<td>NET BUDGET TOTAL</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>$ 7,775,635</td>
</tr>
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## NET DEDUCTION FOOTNOTES
### DEBT SERVICE

<table>
<thead>
<tr>
<th>Fund Type/Report Category/ Object Description</th>
<th>Net Budget Exclusion Description</th>
<th>Total</th>
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</thead>
<tbody>
<tr>
<td><strong>General Fund</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>General Fund</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Debt Service Interest Transfer</td>
<td>This budget represents the General Fund's share of debt service costs (interest) related to the bond issues for the Juvenile Justice Center. This debt service estimate follows the bond amortization schedules.</td>
<td>475,638</td>
</tr>
<tr>
<td>Debt Service Principal Transfer</td>
<td>This budget represents the General Fund's share of debt service costs (principal) related to the bond issues for the Juvenile Justice Center. This debt service estimate follows the bond amortization schedules.</td>
<td>2,085,000</td>
</tr>
<tr>
<td><strong>Total Fund &amp; Subfund Category</strong></td>
<td></td>
<td>$2,560,638</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
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<td>$2,560,638</td>
</tr>
<tr>
<td><strong>NET DEDUCTION TOTAL</strong></td>
<td></td>
<td>$2,560,638</td>
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</tbody>
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2018

Adopted Budget and Plan

Office of Management and Budget
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<th>Section/Page</th>
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<td>General Fund Operating Expenditures – Budget Summary by Department</td>
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<tr>
<td>General Fund Budget – Expenditures by Type ......................................</td>
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<td>All Funds Budgeted Positions – Summary by County Department and Position Status</td>
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<tr>
<td>General Fund Budgeted Positions – Summary by County Department and Position Status</td>
</tr>
<tr>
<td>Budgeted Positions Tables ............................................................</td>
</tr>
</tbody>
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### Departments:

- ADAMHS Board................................................................................. | F 12 |
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## Montgomery County Operating Expenditures

### Budget Summary by Department

<table>
<thead>
<tr>
<th>Department Description</th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
<th>2019 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>ALL FUNDS OPERATING EXPENDITURES</strong></td>
<td><strong>Adopted</strong></td>
<td><strong>Adopted</strong></td>
<td><strong>Adopted</strong></td>
<td><strong>Adopted</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>2016</strong></td>
<td><strong>$836,017,172</strong></td>
<td><strong>$860,422,788</strong></td>
<td><strong>$877,691,392</strong></td>
<td><strong>$892,167,310</strong></td>
<td><strong>$31,744,522</strong></td>
<td><strong>3.7%</strong></td>
</tr>
</tbody>
</table>

### Departments with Significant Changes

- **ADAMHS Board**: Actual $38,892,942, Adopted $41,198,825, Change $2,305,883, % Change 6.0%
- **Environmental Services**: Actual $107,658,817, Adopted $114,278,428, Change $6,619,611, % Change 5.9%
- **Non-Departmental**: Actual $39,334,190, Adopted $46,755,000, Change $7,420,810, % Change 18.9%
- **Veteran Services Commission**: Actual $1,456,952, Adopted $1,452,713, Change $4,239, % Change 0.3%

### Additional Notes

- The budget summary includes all departments within Montgomery County for the fiscal year 2016-2019.
- Each department's actual and adopted expenditures are presented with corresponding changes and percentage changes.
- The largest increases were seen in the Non-Departmental category and Environmental Services, while the smallest increase was in the Veteran Services Commission.

---

*F2*
### GENERAL FUND OPERATING EXPENDITURES
#### BUDGET SUMMARY BY DEPARTMENT

<table>
<thead>
<tr>
<th>Department Description</th>
<th>2016 Actual</th>
<th>2016 Adopted</th>
<th>2017 Actual</th>
<th>2017 Adopted</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Administrative Services</td>
<td>9,137,905</td>
<td>9,660,897</td>
<td>9,299,600</td>
<td>10,014,028</td>
<td>353,131</td>
<td>3.7%</td>
<td></td>
</tr>
<tr>
<td>Auditor</td>
<td>3,148,007</td>
<td>3,314,194</td>
<td>3,255,831</td>
<td>3,349,080</td>
<td>34,886</td>
<td>1.1%</td>
<td></td>
</tr>
<tr>
<td>Automatic Data Processing Ctr</td>
<td>4,348,492</td>
<td>3,841,389</td>
<td>3,538,040</td>
<td>3,489,828</td>
<td>(351,561)</td>
<td>(9.2%)</td>
<td></td>
</tr>
<tr>
<td>Board of County Commissioners</td>
<td>822,723</td>
<td>888,009</td>
<td>933,894</td>
<td>900,959</td>
<td>12,950</td>
<td>1.5%</td>
<td></td>
</tr>
<tr>
<td>Board of Elections</td>
<td>3,515,975</td>
<td>3,564,452</td>
<td>3,564,663</td>
<td>3,673,779</td>
<td>109,317</td>
<td>3.1%</td>
<td></td>
</tr>
<tr>
<td>Clerk of Commission</td>
<td>149,432</td>
<td>177,125</td>
<td>160,190</td>
<td>179,666</td>
<td>2,541</td>
<td>1.4%</td>
<td></td>
</tr>
<tr>
<td>Clerk of Courts</td>
<td>4,033,686</td>
<td>4,232,477</td>
<td>4,152,604</td>
<td>4,268,634</td>
<td>36,157</td>
<td>0.9%</td>
<td></td>
</tr>
<tr>
<td>Common Pleas Court - General</td>
<td>12,203,821</td>
<td>12,158,849</td>
<td>12,037,126</td>
<td>12,216,852</td>
<td>58,003</td>
<td>0.5%</td>
<td></td>
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<tr>
<td>Community/Economic Development</td>
<td>1,338,368</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>- %</td>
<td></td>
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<tr>
<td>Coroner</td>
<td>3,104,867</td>
<td>2,982,726</td>
<td>3,234,356</td>
<td>3,581,870</td>
<td>599,144</td>
<td>20.1%</td>
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<tr>
<td>County Administrator</td>
<td>216,596</td>
<td>243,308</td>
<td>221,258</td>
<td>248,834</td>
<td>5,526</td>
<td>2.3%</td>
<td></td>
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<tr>
<td>County Municipal Court</td>
<td>874,303</td>
<td>812,874</td>
<td>782,691</td>
<td>744,942</td>
<td>(67,932)</td>
<td>(8.4%)</td>
<td></td>
</tr>
<tr>
<td>Court of Appeals</td>
<td>127,005</td>
<td>140,432</td>
<td>126,350</td>
<td>140,780</td>
<td>348</td>
<td>0.2%</td>
<td></td>
</tr>
<tr>
<td>Development Services</td>
<td>1,481,886</td>
<td>1,366,628</td>
<td>1,497,022</td>
<td>15,136</td>
<td>15,136</td>
<td>1.0%</td>
<td></td>
</tr>
<tr>
<td>Domestic Relations Court</td>
<td>3,298,960</td>
<td>3,491,355</td>
<td>3,408,864</td>
<td>3,642,942</td>
<td>151,587</td>
<td>4.3%</td>
<td></td>
</tr>
<tr>
<td>Engineer</td>
<td>357,511</td>
<td>375,064</td>
<td>416,782</td>
<td>659,549</td>
<td>284,485</td>
<td>75.8%</td>
<td></td>
</tr>
<tr>
<td>Human Services Plan &amp; Develop</td>
<td>826,822</td>
<td>862,776</td>
<td>820,949</td>
<td>873,521</td>
<td>10,745</td>
<td>1.2%</td>
<td></td>
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<tr>
<td>Juvenile Court</td>
<td>17,116,572</td>
<td>18,598,671</td>
<td>18,844,303</td>
<td>19,082,494</td>
<td>483,823</td>
<td>2.6%</td>
<td></td>
</tr>
<tr>
<td>Municipal Courts</td>
<td>1,252,174</td>
<td>1,326,355</td>
<td>1,372,843</td>
<td>1,329,833</td>
<td>3,478</td>
<td>0.3%</td>
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<tr>
<td>Non-Departmental</td>
<td>37,587,826</td>
<td>27,633,273</td>
<td>35,639,212</td>
<td>28,194,900</td>
<td>561,627</td>
<td>2.0%</td>
<td></td>
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<td>Office of Management &amp; Budget</td>
<td>737,309</td>
<td>818,725</td>
<td>802,970</td>
<td>845,618</td>
<td>26,683</td>
<td>3.3%</td>
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<tr>
<td>Probate Court</td>
<td>1,837,652</td>
<td>1,918,222</td>
<td>1,910,394</td>
<td>1,929,345</td>
<td>11,123</td>
<td>0.6%</td>
<td></td>
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<tr>
<td>Prosecutor</td>
<td>10,026,405</td>
<td>10,294,083</td>
<td>10,283,011</td>
<td>10,762,143</td>
<td>468,060</td>
<td>4.5%</td>
<td></td>
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<tr>
<td>Public Defender</td>
<td>5,010,801</td>
<td>5,158,878</td>
<td>5,195,345</td>
<td>5,323,653</td>
<td>164,775</td>
<td>3.2%</td>
<td></td>
</tr>
<tr>
<td>Recorder</td>
<td>955,358</td>
<td>1,053,038</td>
<td>1,035,052</td>
<td>1,081,689</td>
<td>28,651</td>
<td>2.7%</td>
<td></td>
</tr>
<tr>
<td>Records Center &amp; Archives</td>
<td>905,775</td>
<td>960,823</td>
<td>959,729</td>
<td>1,038,004</td>
<td>77,181</td>
<td>8.0%</td>
<td></td>
</tr>
<tr>
<td>Sheriff</td>
<td>29,841,562</td>
<td>30,502,075</td>
<td>30,649,916</td>
<td>31,926,764</td>
<td>1,424,689</td>
<td>4.7%</td>
<td></td>
</tr>
<tr>
<td>Treasurer</td>
<td>1,351,663</td>
<td>1,610,140</td>
<td>1,449,694</td>
<td>1,557,617</td>
<td>(52,523)</td>
<td>(3.3%)</td>
<td></td>
</tr>
<tr>
<td>Veteran Services Commission</td>
<td>1,456,952</td>
<td>2,115,452</td>
<td>1,452,713</td>
<td>2,139,631</td>
<td>24,179</td>
<td>1.1%</td>
<td></td>
</tr>
</tbody>
</table>

**GENERAL FUND TOTAL**        $ 155,584,524  $ 150,217,558  $ 156,915,008  $ 154,693,977  $ 4,476,419  3.0%
### Expenditures by Type

#### Personal Services
- **Salaries**: $215,660,502
- **Fringe Benefits**: $90,339,208

#### Operating Expenses
- **Special Fringe Benefits**: $1,320,079
- **Operating Supplies**: $18,695,599
- **Agricultural Supplies**: $126,100
- **Routine Business**: $2,014,679
- **Board Approved Travel**: $1,206,254
- **Outside Agency Board Approved Travel**: $142,636
- **Staff Training and Development**: $1,401,784
- **Public Utility Services**: $56,994,998
- **Rentals**: $11,123,103
- **Budget Control**: $258,158
- **Intergovernmental**: $21,237,539
- **Intergovernmental Transfers**: $45,493,714
- **Miscellaneous**: $14,401,556

#### Professional Services
- **Contractual Professional Services**: $43,107,413
- **Employment Services**: $142,661
- **Law Enforcement Services**: $3,394,233
- **Maintenance and Repair Services**: $13,246,549
- **Communications**: $6,636,757
- **Emergency Repair Services**: $150,000
- **Property and Casualty Insurance**: $52,971,954

#### Social Services
- **Social Services Contracts**: $103,365,450
- **Other Social Services**: $4,497,550

#### Capital Outlays
- **Capital Outlays**: $6,842,285
- **Construction and Improvements**: $6,383,945

#### Other Expenses
- **Interfund Transfers**: $156,156,557
- **Debt Service**: $12,114,661
- **Tax Settlement**: $2,741,385

#### 2017 Adopted Budget Total
- **Total**: $892,167,310

**F4**
PERSONAL SERVICES $97,424,123 63.0%
Salaries $71,774,183
Fringe Benefits 25,649,940

OPERATING EXPENSES 12,371,501 8.0%
Special Fringe Benefits 476,074
Operating Supplies 2,764,967
Routine Business 319,593
Board Approved Travel 245,816
Outside Agency Board Approved Travel 33,300
Staff Training and Development 354,766
Public Utility Services 2,127,021
Rentals 1,013,125
Budget Control 39,570
Intergovernmental 2,683,480
Intergovernmental Transfers 190,000
Miscellaneous 2,123,789

PROFESSIONAL SERVICES 18,950,099 12.4%
Contractual Professional Services 9,230,388
Employment Services 9,370
Law Enforcement Services 3,321,407
Maintenance and Repair Services 3,271,515
Communications 2,392,419
Property and Casualty Insurance 725,000

SOCIAL SERVICES 6,813,547 4.3%
Social Services Contracts 6,013,547
Other Social Services 800,000

CAPITAL OUTLAYS 2,221,699 1.4%
Capital Outlays 2,192,374
Construction and Improvements 29,325

OTHER EXPENSES 16,913,008 10.9%
Interfund Transfers 16,656,407
Debt Service 56,601
Tax Settlement 200,000

2017 ADOPTED BUDGET TOTAL $154,693,977 100.0%
### ALL FUNDS BUDGETED POSITIONS
#### SUMMARY BY COUNTY DEPARTMENT

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### GENERAL FUND BUDGETED POSITIONS
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**GRAND TOTAL**                                         **1,270.68**  **1,322.98**  **1,277.69**  **1,324.69**  **1,260.47**  **1,300.47**  **(24.22)**
## ALL FUNDS BUDGETED POSITIONS
### SUMMARY BY COUNTY DEPARTMENT AND POSITION STATUS

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ALL FUNDS BUDGETED POSITIONS
SUMMARY BY COUNTY DEPARTMENT AND POSITION STATUS

Budgeted Positions Highlights:

The grand total change in All Funds Budgeted Positions amounted to a decrease of 14.00 positions. (See General Fund Budgeted Positions - Summary by County Department and Position Status page F10 for details of General Fund Position increases or decreases.)

Administrative Services budgeted positions decreased 2.02 full-time positions total due to a reallocation of positions and position abolishments among various funds and organization cost centers.

Auditor Office budgeted positions decreased 1.00 full-time position total due to the abolishment of a Telecommunications Technician in the Auditor Internal Service Telecommunications fund and a reallocation of positions among various funds and organization cost centers.

Common Pleas Court budgeted position count increased a total of 7.00, consisting of the abolishment 1.00 full-time Magistrate position in Mediation/Alternative Dispute Resolution Special Fund, the addition of 2.00 part-time intern positions in CPC Technology Advancement Fund and an increase of 6.00 positions that includes 2.00 part-time and 4.00 full-time funded by the Targeting Community Alternative to Prison (T-CAP) grant.

Coroner budgeted position count increased 4.20 total due to the increased number of deaths and autopsies conducted due to the heroin epidemic. The increase consisted of General Fund position count increase of 2.88 full-time positions and an overall increase in the Other Special Revenue Funds of 1.32 budgeted positions. The Other Special Revenue funds increase of 1.32 consisted of addition of 2.0 full-time Pathology Technicians, 1.0 full-time Special Projects Coordinator and a decrease of 0.68 full time positions and 1.00 part-time position due to reallocation of other positions.

Development Services budgeted position count increased 7.88 and included: Other Special Revenue Funds increased 2.00 full-time positions as 1.00 Building Inspector and 1.00 Secretary were added and Job & Family Services fund increased by 6.00 positions which includes 1.00 Assistant Director position in Development Services, 1.00 Human Resource Coordinator in Workforce Development, 1.00 Accountant I in Finance Division Workforce; 2.00 Workforce Specialist I positions in Youth CCMEP and 1.00 Records Assistant I in Talent and reallocations totaling a decrease of 0.12 positions.

Engineer budgeted position count increased for 1.00 full-time Ohio EPA Phase II Administrator.

Environmental Services positions were primarily budgeted based on a cost percentage split of 47.0% allocated to the Water Fund and 53.0% allocated to the Wastewater Fund. Budgeted positions increased 4.02 including increases of 1.65 full-time positions in Solid Waste Management Fund, 3.94 in Water Fund a decrease of 0.07 in the Water Fund and 1.50 in the Other Special Revenue Funds.

Human Services Planning & Development Services budgeted position count increased 2.12 and includes: an increase of 1.00 full-time HSPD Program Assistant and 1.00 full-time HSPD Program Specialist in Human Services Levy Funds. There were reallocations totaling 0.12 positions that occurred in addition to these changes.

Job and Family Services budgeted position count increased 31.00 total including 27.00 full-time positions and 4.00 part-time positions across the various cost accounts.

Juvenile Court General Fund budgeted position count increased a total of 5.00 positions. General Fund decreased in total 28.10 positions. Various Special Funds budgeted positions increased 33.1 including 1.0 Seasonal, 29.1 full-time and three part-time positions.

Law Library Resources budgeted position count decreased for 1.00 full-time Assistant Law Librarian.

Miami Valley Regional Crime Lab budgeted positions decreased by 1.20. This change included decrease of .20 reallocation of the Director position from the Coroner General Fund and addition of 1.00 part-time Firearms/Tool Mark Examiner in the Other Federal Grants Fund and a decrease of 2.00 full-time Investigators in the Special Revenue fund.

MonDay budgeted position count includes a decrease of 1.00 total that includes an increase of 2.00 full-time positions and a decrease of 3.00 full time positions.

Montgomery County Board of Developmental Disabilities (DDS) Total budgeted positions decrease by 99.00 full-time positions while adding 28.00 part-time positions which resulted in a net reduction of 71.00 positions. The reduction in staff is due to the gradual elimination in the provision of direct services to clients as mandated by the State of Ohio.

Sheriff budgeted position count increased for 1.00 full-time Inmate Outreach Coordinator added in the General Fund.

Soil and Water budgeted position count increased 1.00 due to the addition of a part-time Co-Op Intern.

Stillwater Center budgeted positions increased 6.00 full-time positions, decreased 3.00 part-time positions and decreased 4.00 seasonal positions for a net decrease of 1.00 position.
### General Fund Budgeted Positions
#### Summary by County Department and Position Status

<table>
<thead>
<tr>
<th>Department Description</th>
<th>Full-Time</th>
<th>Part-Time</th>
<th>Seasonal</th>
<th>Special</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Administrative Services</td>
<td>70.38</td>
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<td>4.00</td>
<td>-</td>
<td>75.38</td>
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<tr>
<td>Auditor</td>
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<tr>
<td>Automatic Data Processing Ctr</td>
<td>31.00</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>31.00</td>
</tr>
<tr>
<td>Board of County Commissioners</td>
<td>9.00</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>9.00</td>
</tr>
<tr>
<td>Board of Elections</td>
<td>26.00</td>
<td>-</td>
<td>-</td>
<td>4.00</td>
<td>30.00</td>
</tr>
<tr>
<td>Clerk of Commission</td>
<td>2.00</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>2.00</td>
</tr>
<tr>
<td>Clerk of Courts</td>
<td>56.24</td>
<td>-</td>
<td>-</td>
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<td>56.24</td>
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<tr>
<td>Common Pleas Court - General</td>
<td>145.50</td>
<td>3.00</td>
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<tr>
<td>Coroner</td>
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<td>-</td>
<td>32.38</td>
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<tr>
<td>County Administrator</td>
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<td>-</td>
<td>-</td>
<td>0.80</td>
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<tr>
<td>County Municipal Court</td>
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<td>-</td>
<td>9.60</td>
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<td>Court of Appeals</td>
<td>-</td>
<td>3.00</td>
<td>-</td>
<td>-</td>
<td>3.00</td>
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<tr>
<td>Development Services</td>
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<td>-</td>
<td>-</td>
<td>9.83</td>
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<td>Domestic Relations Court</td>
<td>46.00</td>
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<td>Engineer</td>
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<td>-</td>
<td>-</td>
<td>3.00</td>
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<td>Human Services Plan &amp; Develop</td>
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<td>Juvenile Court</td>
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<td>-</td>
<td>-</td>
<td>251.15</td>
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<td>Office of Management &amp; Budget</td>
<td>7.00</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>7.00</td>
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<td>Probate Court</td>
<td>28.20</td>
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<td>Prosecutor</td>
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<td>-</td>
<td>125.00</td>
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<td>Public Defender</td>
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<td>-</td>
<td>61.00</td>
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<td>Recorder</td>
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<td>-</td>
<td>-</td>
<td>18.00</td>
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<td>Records Center &amp; Archives</td>
<td>11.00</td>
<td>4.00</td>
<td>-</td>
<td>-</td>
<td>15.00</td>
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<td>Sheriff</td>
<td>261.00</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>261.00</td>
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<tr>
<td>Treasurer</td>
<td>16.05</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>16.05</td>
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<tr>
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<td>-</td>
<td>-</td>
<td>5.00</td>
<td>18.00</td>
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<tr>
<td><strong>GRAND TOTAL</strong></td>
<td><strong>1,260.47</strong></td>
<td><strong>25.00</strong></td>
<td><strong>6.00</strong></td>
<td><strong>9.00</strong></td>
<td><strong>1,300.47</strong></td>
</tr>
</tbody>
</table>

#### Budgeted Positions Highlights:

The grand total change in General Funds Budgeted Positions amounted to a decrease of 24.22 positions. This increase consisted of the following: additional funding approved in the General Fund Adopted Budget; reallocation of funds among various cost centers; and reallocation of positions among various cost centers.

Administrative Services budgeted positions decreased 1.00 full-time positions total due to a reallocation of positions and position abolishments among various funds and organization cost centers.

Coroner budgeted position count increased 2.88 full-time positions due to the increased number of deaths and autopsies conducted due to the heroin epidemic. The increase consisted of 2.00 full-time Forensic Investigators, 1.00 full-time Assistant Forensic Investigator Supervisor and a decrease 0.12 full-time positions due to reallocation of other positions in the Coroner’s Special Lab Fee Account and changes in position splits with Miami Valley Regional Crime Lab Funds.

Engineer budgeted position count increased for 1.00 full-time Ohio EPA Phase II Administrator.

Juvenile Court budgeted positions decreased in total 28.10 due to the Nicholas Residential Treatment Center (NRTC) moving 18.0 full-time and 10.0 part-time positions from the general fund into a special revenue fund; and due to various reallocations that resulted in a decrease of 1.10 full-time position and an increase of 1.00 full-time positions.

Sheriff budgeted position count increased for 1.00 full-time Inmate Outreach Coordinator.

See the Budgeted Positions Listing in the 2018 Adopted Budget Plan Detailed Budgets by Department book for detailed position changes; or review section F pages by OCA Code for a detailed description of anticipated increases in revenue and other additional funding received that provided for increased positions.
The Alcohol, Drug Addiction Mental Health Services (ADAMHS) Board, originally known as the Mental Health Board was established by state statute in 1968. In 1990, the Ohio Legislature expanded the role of the board and named it as the responsible governmental authority for alcohol and drug addiction services.

The ADAMHS Board is comprised of fourteen volunteer members. The Ohio Department of Mental Health and Addiction Services appoints six members. The Montgomery County Board of County Commissioners also appoints eight members.

The ADAMHS Board employs an Executive Director who hires staff to carry out its statutory requirements.

The ADAMHS Board has the responsibility to create, support, and manage a system of care for individuals with behavioral health care needs.

The ADAMHS Board is, in general, prohibited by state statute to provide direct services. It contracts with a large network of licensed and/or certified behavioral health care providers in the community to deliver services in a collaborative system of care.

In addition to assuring that direct client services are available to Montgomery County residents, the Board also evaluates and measures the quality of services and makes necessary adjustments to meet the changing needs of Montgomery County citizens. The board also educates Montgomery County citizens and policy makers about the needs of Montgomery County residents regarding mental health, alcohol and drug addiction services.

The range of services provided within the ADAMHS system of care includes mental health, alcohol and other drug assessment, outpatient counseling and treatment, supportive housing and preventive services.

In addition to state and federal funds, the ADAMHS system receives funding through the Human Services Levy.

**TABLE OF ORGANIZATION**
ADAMHS BOARD STATISTICS

Mission Statement:
To provide community leadership in planning, developing, and supporting high quality, innovative, and accountable mental health and addiction services and strategies so that all Montgomery County residents can achieve wellness.

Challenges:
- Achieving the Behavioral Health Redesign Initiative: Behavioral Health redesign is a transformative initiative aimed at rebuilding Ohio’s community behavioral health system capacity. Key proposals include adding new services for people with high intensity service and support needs and aligning the procedure codes used by Ohio’s behavioral health providers to better integrate physical and behavioral healthcare. The office is working to become more nimble and responsive to changing demographics and metrics within behavioral healthcare.
- Preparing our agencies for Medicaid managed care implementation
- Developing an adequate supply of recovery housing stock and ensuring viability of non-profit agencies to manage the properties and provide services to residents
- Aligning our resources to support the Community Overdose Action Team and Community Health Improvement Plan

Strategic Initiatives:
- Be proactive in defining ADAMHS’ role, purpose, and value in the evolving mental health and addiction services landscape
- Explore, develop, and maintain collaborative opportunities with other key stakeholders as appropriate
- Explore potential linkages with other health-serving organizations in order to work toward full integration of the overall health system - physical and behavioral (“brain”) health
- Develop a system for collecting and analyzing population health data and outcome measurements to enable the Board to make data-driven decisions regarding funding allocations
- Ensure the system’s behavioral health providers are skilled and financially stable
- Conduct workforce development in order to build the community’s behavioral health capacity and to ensure there is a competent provider system
- Create a shift in the community’s mindset regarding healthy lifestyles and to reduce stigma related to mental health and addiction services

<table>
<thead>
<tr>
<th>Units Provided</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018 Goal</th>
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</thead>
<tbody>
<tr>
<td>Age Group – 0-17</td>
<td>44,144</td>
<td>34,359</td>
<td>30,356</td>
<td>31,000</td>
</tr>
<tr>
<td>Age Group – 18-25</td>
<td>39,821</td>
<td>30,295</td>
<td>21,204</td>
<td>21,500</td>
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<td>Age Group – 26-45</td>
<td>188,181</td>
<td>153,581</td>
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<td>Age Group – 46-65</td>
<td>180,620</td>
<td>166,922</td>
<td>137,806</td>
<td>139,000</td>
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<tr>
<td>Age Group – 65+</td>
<td>11,565</td>
<td>16,675</td>
<td>16,720</td>
<td>17,000</td>
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<tr>
<td>Totals</td>
<td>464,331</td>
<td>401,832</td>
<td>327,311</td>
<td>330,500</td>
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<table>
<thead>
<tr>
<th>Clients Served</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018 Goal</th>
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<tr>
<td>Age Group – 0-17</td>
<td>271</td>
<td>131</td>
<td>142</td>
<td>150</td>
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<tr>
<td>Age Group – 18-25</td>
<td>1,043</td>
<td>655</td>
<td>576</td>
<td>600</td>
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<td>Age Group – 26-45</td>
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<td>3,062</td>
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<td>3,000</td>
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<td>Age Group – 46-65</td>
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<td>2,054</td>
<td>1,875</td>
<td>1,900</td>
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<tr>
<td>Age Group – 65+</td>
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<td>209</td>
<td>197</td>
<td>250</td>
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<tr>
<td>Totals</td>
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<td>6,111</td>
<td>5,614</td>
<td>5,900</td>
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<td>Subfund Description</td>
<td>2016 Actual</td>
<td>2017 Adopted</td>
<td>2017 Actual</td>
<td>2018 Adopted</td>
</tr>
<tr>
<td>---------------------</td>
<td>-------------</td>
<td>--------------</td>
<td>-------------</td>
<td>--------------</td>
</tr>
<tr>
<td><strong>Fund Type:</strong> Special Revenue Fund</td>
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</tr>
<tr>
<td><strong>Fund:</strong> ADAMHS Board Federal Grants</td>
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<td></td>
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<tr>
<td>ADAMHS Board Federal Grants</td>
<td>6,487,246</td>
<td>4,219,768</td>
<td>5,830,141</td>
<td>5,307,852</td>
</tr>
<tr>
<td>Fund Total</td>
<td>$6,487,246</td>
<td>$4,219,768</td>
<td>$5,830,141</td>
<td>$5,307,852</td>
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<tr>
<td><strong>Fund:</strong> ADAMHS Board State and Local Grants</td>
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<tr>
<td>ADAMHS Board</td>
<td>8,077,830</td>
<td>6,378,029</td>
<td>8,875,682</td>
<td>7,242,091</td>
</tr>
<tr>
<td>Fund Total</td>
<td>$8,077,830</td>
<td>$6,378,029</td>
<td>$8,875,682</td>
<td>$7,242,091</td>
</tr>
<tr>
<td><strong>Fund:</strong> ADAMHS Board-CY</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ADAMHS Board-CY</td>
<td>24,327,866</td>
<td>29,094,818</td>
<td>26,493,001</td>
<td>28,527,848</td>
</tr>
<tr>
<td>Fund Total</td>
<td>$24,327,866</td>
<td>$29,094,818</td>
<td>$26,493,001</td>
<td>$28,527,848</td>
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<tr>
<td>Fund Type Total</td>
<td>$38,892,942</td>
<td>$39,692,615</td>
<td>$41,198,825</td>
<td>$41,077,791</td>
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<td>DEPARTMENT TOTAL</td>
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<td>$39,692,615</td>
<td>$41,198,825</td>
<td>$41,077,791</td>
</tr>
</tbody>
</table>
The revenues for this fund equal expenditures at $5,307,852 which includes Federal Grants and Title XX Reimbursements.
**Expense Description**

<table>
<thead>
<tr>
<th></th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>104,536</td>
<td>46,454</td>
<td>144,911</td>
<td>44,856</td>
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<td>(3.4)%</td>
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<td>Fringe Benefits</td>
<td>20,523</td>
<td>9,109</td>
<td>51,520</td>
<td>10,707</td>
<td>1,598</td>
<td>17.5%</td>
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<td>Operating Supplies</td>
<td>-</td>
<td>-</td>
<td>607</td>
<td>-</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Routine Business</td>
<td>-</td>
<td>-</td>
<td>149</td>
<td>-</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Contractual Professional Services</td>
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<td>10,000</td>
<td>-</td>
<td>(10,000)</td>
<td>(100.0)%</td>
<td></td>
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<tr>
<td>Social Services Contractual Services</td>
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<td>6,312,466</td>
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<tr>
<td><strong>SUBFUND TOTAL</strong></td>
<td>$ 8,077,830</td>
<td>$ 6,378,029</td>
<td>$ 8,875,682</td>
<td>$ 7,242,091</td>
<td>$ 64,062</td>
<td>13.5%</td>
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</table>

**Budgeted Positions**

<table>
<thead>
<tr>
<th></th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
<th>% Change</th>
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<tbody>
<tr>
<td>Full-Time Positions</td>
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<td>2.00</td>
<td>2.18</td>
<td>0.18</td>
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<td><strong>POSITIONS TOTAL</strong></td>
<td>2.00</td>
<td>2.00</td>
<td>2.18</td>
<td>0.18</td>
</tr>
</tbody>
</table>

**Adopted Budget Highlights**

This fund is for state grants and contracts which include the following: State Forensic Monitoring, Mental Health State Continuum of Care, Alcohol and Other Drug Prevention and Care, State Casino Treatment and Prevention, and Behavioral Health and Juvenile Justice.

Salaries are budgeted at $44,856 which includes 2.18 full-time positions. Salaries decreased $1,598 or 3.4% below the 2017 budgeted amount as this includes a general salary parameter increase of 2.5%.

Fringe Benefits are $10,707 which increased $1,598 or 17.5% due to budgeting actual employee costs.

Budgeted Positions increased 0.18 of a full-time position in 2018. This was for a Social Marketing/Web Design Coordinator position.

The majority of State funding is allocated in Social Services Contractual Services to provide assistance to county residents. These contracts have increased $874,062 or 13.8% from 2017.

The total budgeted revenues of $7,242,091 for 2018 are equal to budgeted expenses. Based on budget estimates the fund balance will not change in 2018.
<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>1,948,506</td>
<td>2,181,043</td>
<td>2,092,090</td>
<td>2,297,180</td>
<td>161,637</td>
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<tr>
<td>Fringe Benefits</td>
<td>662,142</td>
<td>701,397</td>
<td>749,830</td>
<td>755,337</td>
<td>5,400</td>
<td>0.7%</td>
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<tr>
<td>Special Fringe Benefits</td>
<td>2,937</td>
<td>6,000</td>
<td>6,213</td>
<td>6,000</td>
<td>-</td>
<td>-%</td>
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<tr>
<td>Operating Supplies</td>
<td>42,352</td>
<td>55,400</td>
<td>71,605</td>
<td>72,800</td>
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<td>Outside Agency Bd Approved Travel</td>
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<td>59,500</td>
<td>47,482</td>
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<td>Routine Business</td>
<td>48,291</td>
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<td>52,889</td>
<td>50,700</td>
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<td>Staff Training and Development</td>
<td>32,457</td>
<td>30,500</td>
<td>53,748</td>
<td>47,500</td>
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<td>Contractual Professional Services</td>
<td>490,197</td>
<td>394,000</td>
<td>394,762</td>
<td>437,200</td>
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<td>Social Services Contractual Services</td>
<td>19,937,845</td>
<td>24,858,364</td>
<td>21,891,188</td>
<td>23,788,291</td>
<td>(1,070,273)</td>
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<tr>
<td>Maintenance and Repair Services</td>
<td>119,376</td>
<td>262,000</td>
<td>250,399</td>
<td>534,500</td>
<td>272,200</td>
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<td>Communications</td>
<td>22,490</td>
<td>18,700</td>
<td>78,380</td>
<td>18,700</td>
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<td>-%</td>
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<td>Insurance</td>
<td>-</td>
<td>6,000</td>
<td>-</td>
<td>6,000</td>
<td>-</td>
<td>-%</td>
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<tr>
<td>Public Utility Services</td>
<td>34,500</td>
<td>40,000</td>
<td>36,373</td>
<td>35,000</td>
<td>(5,000)</td>
<td>(12.5)%</td>
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<tr>
<td>Rentals</td>
<td>233,074</td>
<td>291,000</td>
<td>285,825</td>
<td>283,000</td>
<td>(2,000)</td>
<td>(2.7)%</td>
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<tr>
<td>Miscellaneous</td>
<td>1,327</td>
<td>1,500</td>
<td>1,323</td>
<td>1,500</td>
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<td>-%</td>
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<tr>
<td>Cost Recovery and Intergov't Transfers</td>
<td>192,390</td>
<td>40,000</td>
<td>346,931</td>
<td>40,000</td>
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<td>-%</td>
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<tr>
<td>SUBFUND TOTAL</td>
<td>$ 24,327,866</td>
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<td>$28,527,848</td>
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**Budgeted Positions**

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<thead>
<tr>
<th></th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
<th>Adopted</th>
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F17
Adopted Budget Highlights

This fund is for ADAMHS Levy Administration.

Salaries are $2,297,180 which will fund 29.75 total positions. This represents an increase of $116,137 or 5.3% and includes a general salary parameter increase of 2.5% as well as the addition of 0.25 full-time position and the reduction of 1.00 part-time position for a total net decrease of 0.75 from the position total. The following positions were decreased: 1.00 Account Clerk, 1.00 Information Systems Associate and 1.00 part-time Administrative Secretary. The following positions were added: 1.00 full-time Administrative Secretary and 1.25 Program Coordinators.

Fringe Benefits are $755,337 due to budgeting actual employee costs. This is an increase of $53,940 or 7.7% from 2017.

Operating Supplies increased $17,400 or 31.4% due to increases in other operating supplies, office supplies and small tools & minor equipment.

Staff Training and Development increased $17,000 or 55.7% due to increases in training registration and training and education materials which includes mental health first aid trainings for both ADAMHS staff as well as other community partners.

Social Services Contractual Services are budgeted at $23,788,291 for contracts with certified agencies in Montgomery County to provide mental health, drug abuse treatment, prevention services, and the operation of the Morning Star program and New Hope Villa. This is a decrease of $1,070,073 or 4.3% from 2017 due to reductions in contracts with Samaritan Behavioral Health and NOVA Continuum of Care.

Maintenance and Repair Services increased $272,500 or 104.0% due to an increase to computer software maintenance contracts. This line item is for the electronic health record system known as NextGen.

Cost Recovery and Intergov't is budgeted at $40,000 in order to cover the cost for ICAT (Interagency Clinical Assessment Team) services that will be paid to the Montgomery County Juvenile Court.

Capital Outlays are budgeted at $99,140 which represents a decrease of $1,774 or 1.8% from 2017. This budget consists of $53,200 for Data Processing Equipment (server nodes, gigabit switches, storage are network (SAN), desktops & monitors, ups batteries and polycom updates) $10,000 for Office Furniture, $15,000 for Other Office Equipment (security system, an air conditioner unit for the server room and telephone equipment) and $20,940 for Major Software Systems (Office 365 renewals, desktop & server licenses and Veeam backup and replication).

Total revenues are budgeted at $26,327,848, which is a decrease of $1,671,786 or 6.0% from the previous year. The revenue budget includes $100,000 for local reimbursements, $120,000 contractual services-external to the county, $8,000 for refunds, $12,000 for miscellaneous and $26,087,848 for the Human Service Levy Interfund Transfer. For 2018, there is a planned spend down in the amount of $2,200,000.
# BUDGETED POSITIONS

## ADAMHS Board

<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016 Positions</th>
<th>2017 Positions</th>
<th>2018 Positions</th>
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## Position Description

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The Animal Resource Center oversees an animal control service that is responsible for protecting the public from animal attacks and protecting animals from neglect and cruelty. Animals picked up as strays or unwanted pets brought to the shelter by citizens are provided food, water, adequate medical care and safe housing before being screened for adoption into new homes. Annually, the Animal Resource Center returns thousands of pets to their owners through lost and found information, dog licensing promotion and enforcement.

Many animals not reclaimed by owners are placed into responsible homes as part of adoption programs. All animals are spayed/neutered upon adoption as part of the county's commitment to controlling pet overpopulation. Shelter staff promotes responsible and humane animal stewardship through vaccinations of all animals upon arrival at the shelter and offers public courses such as general obedience and puppy socialization. Volunteer opportunities exist for individuals who wish to assist the shelter staff in providing animal care and public education.

The Communications Division is responsible for internal and external proactive and reactive communications using a multitude of tools to introduce and distribute the county's messages. Internal communications include assisting with publicizing internal events, departmental newsletters and pertinent information for employees. External proactive communications include preparing and disseminating media releases, working with the media to produce county related stories, utilizing social media, assisting departments with marketing tools such as brochures and video productions, responding to public records requests, and reviewing and submitting county award applications. External reactive communications include assisting the County Administrator and Board of County Commissioners in responding to issues in the media and community.

The Montgomery County Office of Emergency Management is responsible for developing plans and programs that prepare Montgomery County and its communities to effectively prevent, respond to and recover from emergencies and disasters. The office works with agencies and communities throughout Montgomery County to assist with local emergency operations planning, disaster response coordination, natural hazard mitigation projects and State Homeland Security issues. The office manages the Montgomery/Greene Local Emergency Response Council, which develops plans and progress for the safe storage and transportation of industrial hazardous materials. Additionally, the office administers numerous Homeland Security grants for the county and its communities.

The Facilities Management Division is responsible for providing maintenance services for most county buildings and grounds and operates the county's three regional parks. Building Maintenance provides custodial, maintenance services, and building improvements for over one and a half million square feet of space. The division operates and maintains over 400 acres of parkland and maintains grounds surrounding county buildings.

This division also oversees most construction projects and major renovations to existing county structures. Project highlights for 2018 include: Design work for infrastructure and security control systems for the Jail Building, construction of the Nicholas Residential Treatment Center, HYAC commissioning and energy improvements for various county buildings managed by the division. A continuing focus of this division is the appropriate use of funds to preserve and maintain county buildings and structures with a combined value of over $400.0 million. Additionally, this division manages efficient energy operations.

Financial Services oversees all finance functions of the Administrative Services Department and of the Environmental Services Department including accounts payable, accounts receivable, accounting, budgeting, parks shelter reservation, and leasing services for the county facilities.

The Human Resources Division is responsible for the management and coordination of Human Resources activities and functions. One of its primary functions is the recruitment and selection of employees. Each year, the Human Resources Division assists in filling positions governed by the Board of County Commissioners (BCC). Another function of Human Resources is Employee and Labor Relations, which
negotiates labor contracts, interprets and administers Montgomery County BCC policies and procedures and monitors the county’s Equal Employment Opportunity and Affirmative Action Plans. The Compensation and Benefits Division designs, secures, administers and manages group benefits for over 4,600 county employees, including all departments of the BCC, other elected offices and other affiliated boards and commissions. It also oversees the modification and development of benefits policies and procedures. The classification and compensation system for the Board of County Commissioners is administered in this division. The Learning and Performance function of Human Resources provides training and development opportunities through the research, design and development of appropriate classroom training events for all levels of county employees and the management of an internal resource center, i.e., library, self-study programs, tuition reimbursement and training information services.

The Information Technology Division provides information technology solutions and support for all departments under the BCC. Primary concentrations involve infrastructure, development, applications, Help Desk, Project Management Office, and analytics.

The Purchasing Division handles the purchase of goods and services, including obtaining price quotations or competitive bids, as required for Montgomery County offices. In addition, this division coordinates and participates in multi-jurisdictional purchasing activities. The Central Services operation includes Printing Services, Stockroom, Mailroom, Parking Facilities, Internet Auctions and the Service Depot. The Central Services departments provide services that meet the operational needs of county offices.

The Risk Management Division is responsible for the countywide risk management program. The division coordinates loss prevention and claims administration, administers Workers' Compensation and property/casualty claims, and purchases property and liability insurance for all Montgomery County departments and offices. This division also coordinates the countywide safety program.
TABLE OF ORGANIZATION

Director’s Office
2.0 FT

Facilities Management

Financial and Customer Services
1.98 FT

Building Engineering & Maintenance
8.25 FT

Buildings & Grounds

Dayton Regional Green
0.75 FT
4.0 Seasonal

Administration Building
7.70 FT

Children Services Board
3.05 FT

All Other Buildings
3.30 FT
1.0 PT

Coroner/Crime Lab
1.35 FT

Common Pleas Court Building
8.65 FT

DayMont Courts Building
7.65 FT

Jail Building
8.0 FT

Stillwater Center Building
2.20 FT

Juvenile Justice Center
6.75 FT

Reibold Building
6.25 FT

Parks/Grounds Maintenance
7.40 FT

Courthouse Square
2.20 FT
Mission Statement:
To serve the public through efficient operation of internal county government operations and directly in areas such as animal control and emergency preparedness.

Challenges:
- Maintain the Animal Resource Center’s high level of quality for animal care and customer service to the community’s residents
- Manage utilization and financial stability of parking facilities throughout the system
- Keep administrative costs of Central Services low to minimize impacts on budgets that are charged for services
- Continue effective countywide workers compensation and property/casualty insurance programs
- Manage the county’s health insurance with increasing health care costs
- Further implement the countywide payroll/personnel system
- Manage service levels within budget allocations
- Continue to evaluate and contract for electricity savings for most of the county’s electricity accounts (170 meters) and the “generation supply” agreement with DPL Energy

Goals:
- Manage growing health care costs and improve upon employee disease prevalence
- Continue to increase the live release rate at the Animal Resource Center
- Continue to automate and standardize the employment process for Human Resources
- Continue a performance management process for the Board of County Commissioners departments
- Continue to provide preparedness and response services for the citizens of Montgomery County
- Maintain a trained workforce for safety
- Keep property/casualty insurance coverage and workers’ compensation costs stable
- Implement action from the MCO Future Initiatives and Commission Strategic Plan
- Complete over 50 IT projects and most notably the implementation of a new Help Desk Solution and Project Management Office.

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<td>Adoptions</td>
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<td>Cats</td>
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## ADMINISTRATIVE SERVICES STATISTICS

### Human Resources

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### Engineering and Construction

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### Facilities Maintenance

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### Facilities Maintenance

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<th>2016</th>
<th>2017</th>
<th>Estimate</th>
</tr>
</thead>
<tbody>
<tr>
<td>CMMS work orders closed</td>
<td>19,954</td>
<td>21,629</td>
<td>23,331</td>
<td>24,000</td>
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### Internal Service Funds – Revenue Receipts

<table>
<thead>
<tr>
<th></th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>Estimate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Printing Services</td>
<td>$1,381,820</td>
<td>$1,457,369</td>
<td>$1,378,870</td>
<td>$1,371,500</td>
</tr>
<tr>
<td>Mailroom</td>
<td>2,076,987</td>
<td>1,955,056</td>
<td>1,832,725</td>
<td>1,952,000</td>
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<tr>
<td>Stockroom</td>
<td>3,111,598</td>
<td>2,847,822</td>
<td>3,173,058</td>
<td>3,176,370</td>
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<tr>
<td>Service Depot</td>
<td>1,258,481</td>
<td>1,219,769</td>
<td>872,980</td>
<td>826,675</td>
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### Information Technology

<table>
<thead>
<tr>
<th></th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>Estimate</th>
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</thead>
<tbody>
<tr>
<td>Helpdesk Tickets Received / Closed</td>
<td>14,747</td>
<td>14,767</td>
<td>14,111</td>
<td>14,600</td>
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<tr>
<td>Resolution Rate</td>
<td>98%</td>
<td>99%</td>
<td>97%</td>
<td>97%</td>
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<tr>
<td>Parking</td>
<td>2015</td>
<td>2016</td>
<td>2017</td>
<td>2018 Estimate</td>
</tr>
<tr>
<td>----------------------------------------</td>
<td>-------</td>
<td>---------</td>
<td>---------</td>
<td>---------------</td>
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<tr>
<td>Total Administration Garage Parking Cycles</td>
<td>N/A</td>
<td>362,380</td>
<td>353,064</td>
<td>350,000</td>
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<tr>
<td>Total Reibold Garage Parking Cycles</td>
<td>N/A</td>
<td>184,308</td>
<td>123,745</td>
<td>130,000</td>
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<td>Total Administration Garage Revenue</td>
<td>N/A</td>
<td>$875,336</td>
<td>$946,345</td>
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<td>Total Reibold Garage Revenue</td>
<td>N/A</td>
<td>$419,423</td>
<td>$326,691</td>
<td>$363,600</td>
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<td>Total Service Calls</td>
<td>N/A</td>
<td>87</td>
<td>30</td>
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# Adopted Budget Summary

## Administrative Services

<table>
<thead>
<tr>
<th>Subfund Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Adopted</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
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<tbody>
<tr>
<td><strong>Fund Type: Enterprise Fund</strong></td>
<td></td>
<td></td>
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<td></td>
</tr>
<tr>
<td><strong>Fund: Parking Facilities</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>Parking Facilities</td>
<td>1,531,672</td>
<td>1,255,536</td>
<td>1,678,151</td>
<td>1,195,045</td>
<td>(60,491)</td>
<td>(4.8)%</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td>$1,531,672</td>
<td>$1,255,536</td>
<td>$1,678,151</td>
<td>$1,195,045</td>
<td>$(60,491)</td>
<td>(4.8)%</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td>$1,531,672</td>
<td>$1,255,536</td>
<td>$1,678,151</td>
<td>$1,195,045</td>
<td>$(60,491)</td>
<td>(4.8)%</td>
</tr>
<tr>
<td><strong>Fund Type: General Fund</strong></td>
<td></td>
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<tr>
<td><strong>Fund: General Fund</strong></td>
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<tr>
<td>General Fund</td>
<td>9,137,905</td>
<td>9,660,897</td>
<td>9,299,600</td>
<td>10,014,028</td>
<td>353,131</td>
<td>3.7%</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td>$9,137,905</td>
<td>$9,660,897</td>
<td>$9,299,600</td>
<td>$10,014,028</td>
<td>$353,131</td>
<td>3.7%</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td>$9,137,905</td>
<td>$9,660,897</td>
<td>$9,299,600</td>
<td>$10,014,028</td>
<td>$353,131</td>
<td>3.7%</td>
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<tr>
<td><strong>Fund Type: Internal Service Fund</strong></td>
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<tr>
<td><strong>Fund: Family Medical Leave Act</strong></td>
<td></td>
<td></td>
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<tr>
<td>Family Medical Leave Act</td>
<td>44,957</td>
<td>199,291</td>
<td>176,025</td>
<td>195,171</td>
<td>(4,120)</td>
<td>(2.1)%</td>
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<tr>
<td><strong>Fund Total</strong></td>
<td>$44,957</td>
<td>$199,291</td>
<td>$176,025</td>
<td>$195,171</td>
<td>$(4,120)</td>
<td>(2.1)%</td>
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<tr>
<td><strong>Fund: Health Insurance - Admin</strong></td>
<td></td>
<td></td>
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</tr>
<tr>
<td>Health Insurance Administration</td>
<td>19,300</td>
<td>-</td>
<td>-</td>
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<td>-%</td>
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<tr>
<td><strong>Fund Total</strong></td>
<td>$19,300</td>
<td>$-</td>
<td>$-</td>
<td>$-</td>
<td>$-</td>
<td>-%</td>
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<tr>
<td><strong>Fund: Healthcare Self Insurance</strong></td>
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<td></td>
</tr>
<tr>
<td>Anthem Benefits - Self Insurance</td>
<td>54,253,455</td>
<td>57,592,986</td>
<td>57,837,397</td>
<td>58,582,985</td>
<td>989,999</td>
<td>1.7%</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td>$54,253,455</td>
<td>$57,592,986</td>
<td>$57,837,397</td>
<td>$58,582,985</td>
<td>$989,999</td>
<td>1.7%</td>
</tr>
<tr>
<td><strong>Fund: Information Technology Fund</strong></td>
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</tr>
<tr>
<td>Information Technology Fund</td>
<td>1,477,481</td>
<td>2,267,323</td>
<td>1,997,568</td>
<td>2,733,253</td>
<td>465,930</td>
<td>20.5%</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td>$1,477,481</td>
<td>$2,267,323</td>
<td>$1,997,568</td>
<td>$2,733,253</td>
<td>$465,930</td>
<td>20.5%</td>
</tr>
<tr>
<td><strong>Fund: Kronos Timekeeping Services</strong></td>
<td></td>
<td></td>
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<td></td>
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<td></td>
</tr>
<tr>
<td>Kronos Timekeeping Services</td>
<td>564,318</td>
<td>636,700</td>
<td>515,995</td>
<td>712,986</td>
<td>76,286</td>
<td>12.0%</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td>$564,318</td>
<td>$636,700</td>
<td>$515,995</td>
<td>$712,986</td>
<td>$76,286</td>
<td>12.0%</td>
</tr>
<tr>
<td><strong>Fund: Mailroom</strong></td>
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<tr>
<td>Mailroom</td>
<td>1,999,078</td>
<td>1,975,533</td>
<td>1,939,862</td>
<td>1,914,164</td>
<td>(61,369)</td>
<td>(3.1)%</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td>$1,999,078</td>
<td>$1,975,533</td>
<td>$1,939,862</td>
<td>$1,914,164</td>
<td>$(61,369)</td>
<td>(3.1)%</td>
</tr>
<tr>
<td><strong>Fund: Printing Services</strong></td>
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<td></td>
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</tr>
<tr>
<td>Printing Services</td>
<td>1,506,014</td>
<td>1,143,254</td>
<td>1,410,884</td>
<td>1,216,277</td>
<td>73,023</td>
<td>6.4%</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td>$1,506,014</td>
<td>$1,143,254</td>
<td>$1,410,884</td>
<td>$1,216,277</td>
<td>$73,023</td>
<td>6.4%</td>
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<tr>
<td><strong>Fund: Property/Casualty Risk Management</strong></td>
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<td></td>
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<tr>
<td>Property/Casualty Administration</td>
<td>2,303,362</td>
<td>2,587,793</td>
<td>2,915,123</td>
<td>3,076,728</td>
<td>488,935</td>
<td>18.9%</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td>$2,303,362</td>
<td>$2,587,793</td>
<td>$2,915,123</td>
<td>$3,076,728</td>
<td>$488,935</td>
<td>18.9%</td>
</tr>
<tr>
<td><strong>Fund: Service Depot</strong></td>
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<td></td>
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<td></td>
</tr>
<tr>
<td>Service Depot</td>
<td>1,184,771</td>
<td>1,190,701</td>
<td>880,266</td>
<td>799,218</td>
<td>(391,483)</td>
<td>(32.9)%</td>
</tr>
</tbody>
</table>

F28
# Adopted Budget Summary

## Administrative Services

<table>
<thead>
<tr>
<th>Subfund Description</th>
<th>2016 Actual</th>
<th>2017 Actual</th>
<th>2017 Adopted</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Fund Total</strong></td>
<td>$1,184,771</td>
<td>$1,190,701</td>
<td>$880,266</td>
<td>$799,218</td>
<td>$(391,483)</td>
<td>(32.9)%</td>
</tr>
<tr>
<td><strong>Fund:</strong> Stockroom</td>
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</tr>
<tr>
<td>Stockroom</td>
<td>3,108,143</td>
<td>3,119,764</td>
<td>3,446,050</td>
<td>3,220,993</td>
<td>101,229</td>
<td>3.2%</td>
</tr>
<tr>
<td><strong>Fund Total</strong> Stockroom</td>
<td>$3,108,143</td>
<td>$3,119,764</td>
<td>$3,446,050</td>
<td>$3,220,993</td>
<td>$101,229</td>
<td>3.2%</td>
</tr>
<tr>
<td><strong>Fund:</strong> Workers' Compensation Risk Management</td>
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<tr>
<td>Self Insured Workers' Compensation Fund</td>
<td>3,548,971</td>
<td>3,600,000</td>
<td>3,552,304</td>
<td>3,895,132</td>
<td>295,132</td>
<td>8.2%</td>
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<td>Workers' Compensation Risk Management</td>
<td>5,226,582</td>
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<td>1,454,931</td>
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<td><strong>Fund Total</strong> Workers' Compensation Risk Management</td>
<td>$8,775,552</td>
<td>$3,600,000</td>
<td>$5,007,235</td>
<td>$3,895,132</td>
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<td><strong>Fund Type Total</strong></td>
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<td><strong>Fund Type:</strong> Special Revenue Fund</td>
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<tr>
<td>Job Center</td>
<td>-</td>
<td>3,612,035</td>
<td>3,599,568</td>
<td>3,612,035</td>
<td>-</td>
<td>- %</td>
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<tr>
<td><strong>Fund Total</strong> Job Center</td>
<td>$ -</td>
<td>$3,612,035</td>
<td>$3,599,568</td>
<td>$3,612,035</td>
<td>$ -</td>
<td>- %</td>
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<tr>
<td><strong>Fund:</strong> Other Federal Grants</td>
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<tr>
<td>Criminal Justice Needs Assessment</td>
<td>12,841</td>
<td>-</td>
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<td>- %</td>
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<tr>
<td>Emergency Management Federal Grants</td>
<td>556,017</td>
<td>1,315,655</td>
<td>637,283</td>
<td>543,657</td>
<td>(771,998)</td>
<td>(58.7)%</td>
</tr>
<tr>
<td><strong>Fund Total</strong> Other Federal Grants</td>
<td>$568,858</td>
<td>$1,315,655</td>
<td>$637,283</td>
<td>$543,657</td>
<td>$(771,998)</td>
<td>(58.7)%</td>
</tr>
<tr>
<td><strong>Fund:</strong> Other Special Revenue Funds</td>
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<td></td>
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<td></td>
</tr>
<tr>
<td>Animal Control Contracts</td>
<td>107,580</td>
<td>97,914</td>
<td>82,350</td>
<td>73,672</td>
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<tr>
<td>Caring Program-Animal Shelter</td>
<td>77,951</td>
<td>79,175</td>
<td>63,659</td>
<td>75,444</td>
<td>(3,731)</td>
<td>(4.7)%</td>
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<tr>
<td>Cultural Facilities</td>
<td>814,515</td>
<td>983,160</td>
<td>947,183</td>
<td>989,212</td>
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<td>Dog and Kennel</td>
<td>2,504,898</td>
<td>2,390,505</td>
<td>2,473,710</td>
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<tr>
<td>Emergency Management Operating</td>
<td>448,265</td>
<td>476,026</td>
<td>584,596</td>
<td>488,158</td>
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<td>Internet Auction Administration</td>
<td>161,552</td>
<td>163,571</td>
<td>140,278</td>
<td>133,116</td>
<td>(30,455)</td>
<td>(18.6)%</td>
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<tr>
<td>MCO Futures</td>
<td>187,412</td>
<td>230,390</td>
<td>94,167</td>
<td>77,240</td>
<td>(153,150)</td>
<td>(66.5)%</td>
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<tr>
<td><strong>Fund Total</strong> Other Special Revenue Funds</td>
<td>$4,302,173</td>
<td>$4,420,741</td>
<td>$4,385,944</td>
<td>$4,349,767</td>
<td>$(70,974)</td>
<td>(1.6)%</td>
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<tr>
<td><strong>Fund:</strong> Other State &amp; Local Grants</td>
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<tr>
<td>Administrative Services Private Grants</td>
<td>200</td>
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<td>16,500</td>
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<td>MC EMA-State Grants</td>
<td>5,000</td>
<td>5,000</td>
<td>10,880</td>
<td>16,000</td>
<td>11,000</td>
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<td><strong>Fund Total</strong> Other State &amp; Local Grants</td>
<td>$5,200</td>
<td>$5,000</td>
<td>$27,380</td>
<td>$16,000</td>
<td>$11,000</td>
<td>220.0%</td>
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<td><strong>Fund:</strong> Public Works Building Maintenance</td>
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<tr>
<td>Children Services Board Contract</td>
<td>538,133</td>
<td>585,601</td>
<td>594,833</td>
<td>518,386</td>
<td>(67,215)</td>
<td>(11.5)%</td>
</tr>
<tr>
<td>Coroner/Crime Lab Building</td>
<td>350,138</td>
<td>358,010</td>
<td>349,792</td>
<td>294,818</td>
<td>(63,192)</td>
<td>(17.7)%</td>
</tr>
<tr>
<td>DayMont Courts Building</td>
<td>1,126,727</td>
<td>1,237,533</td>
<td>1,092,024</td>
<td>1,272,126</td>
<td>34,593</td>
<td>2.8%</td>
</tr>
<tr>
<td>Dora Tate Building</td>
<td>117,181</td>
<td>94,690</td>
<td>117,808</td>
<td>80,107</td>
<td>(14,583)</td>
<td>(15.4)%</td>
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<tr>
<td>Reibold Building</td>
<td>1,970,439</td>
<td>2,031,616</td>
<td>1,747,237</td>
<td>1,783,142</td>
<td>(248,474)</td>
<td>(12.2)%</td>
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<td>Stillwater Center Contract</td>
<td>32,602</td>
<td>326,705</td>
<td>327,398</td>
<td>364,841</td>
<td>38,136</td>
<td>11.7%</td>
</tr>
</tbody>
</table>
## ADOPTED BUDGET SUMMARY
### Administrative Services

<table>
<thead>
<tr>
<th>Subfund Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
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</thead>
<tbody>
<tr>
<td>Fund Total</td>
<td>$ 4,135,220</td>
<td>$ 4,634,155</td>
<td>$ 4,229,092</td>
<td>$ 4,313,420</td>
<td>$(320,735)</td>
<td>(6.9)%</td>
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<tr>
<td>Fund Type Total</td>
<td>$ 9,011,451</td>
<td>$ 13,987,586</td>
<td>$ 12,879,267</td>
<td>$ 12,834,879</td>
<td>$(1,152,707)</td>
<td>(8.2)%</td>
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<tr>
<td>DEPARTMENT TOTAL</td>
<td>$ 94,917,460</td>
<td>$ 99,217,364</td>
<td>$ 99,983,423</td>
<td>$ 100,390,859</td>
<td>$ 1,173,495</td>
<td>1.2%</td>
</tr>
</tbody>
</table>
Department: Administrative Services  
Fund: Parking Facilities  
Subfund: Parking Facilities  
OCA Code: Various  
Program: General Government

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016</th>
<th>2017</th>
<th>2017</th>
<th>2018</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Actual</td>
<td>Adopted</td>
<td>Actual</td>
<td>Adopted</td>
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<tr>
<td>Salaries</td>
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<td>174,866</td>
<td>169,303</td>
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<td>(45,942)</td>
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</tr>
<tr>
<td>Fringe Benefits</td>
<td>78,023</td>
<td>71,960</td>
<td>64,279</td>
<td>68,756</td>
<td>(3,204)</td>
<td>(4.5)%</td>
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<tr>
<td>Special Fringe Benefits</td>
<td>289</td>
<td>267</td>
<td>138</td>
<td>200</td>
<td>(67)</td>
<td>(25.1)%</td>
</tr>
<tr>
<td>Post Employment Services</td>
<td>-</td>
<td>-</td>
<td>57</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Pre-Employment Services</td>
<td>-</td>
<td>-</td>
<td>82</td>
<td>-</td>
<td>-</td>
<td>-</td>
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<tr>
<td>Operating Supplies</td>
<td>13,814</td>
<td>15,493</td>
<td>12,970</td>
<td>24,000</td>
<td>8,507</td>
<td>54.9%</td>
</tr>
<tr>
<td>Contractual Professional Services</td>
<td>17,628</td>
<td>33,485</td>
<td>18,962</td>
<td>76,200</td>
<td>42,715</td>
<td>127.6%</td>
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<td>Maintenance and Repair Services</td>
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<td>116,960</td>
<td>115,000</td>
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<td>(16.7)%</td>
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<tr>
<td>Communications</td>
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<td>5,171</td>
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<td>Insurance</td>
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<td>30,155</td>
<td>29,000</td>
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<td>(12.1)%</td>
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<tr>
<td>Public Utility Services</td>
<td>61,330</td>
<td>66,700</td>
<td>42,678</td>
<td>44,200</td>
<td>(22,500)</td>
<td>(33.7)%</td>
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<td>Miscellaneous</td>
<td>156,734</td>
<td>167,844</td>
<td>219,605</td>
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<td>Interfund Transfers</td>
<td>792,088</td>
<td>548,750</td>
<td>998,643</td>
<td>543,350</td>
<td>(4,000)</td>
<td>(12.2)%</td>
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<tr>
<td>Capital Outlays</td>
<td>42,769</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Construction and Improvements</td>
<td>15,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>SUBFUND TOTAL</td>
<td>$ 1,531,672</td>
<td>$ 1,255,536</td>
<td>$ 1,678,151</td>
<td>$ 1,195,045</td>
<td>($60,491)</td>
<td>(4.8)%</td>
</tr>
</tbody>
</table>

Budgeted Positions

Full-Time Positions 4.45 4.50 3.35 (1.15)
Part-Time Positions 0.05 - - -
POSITIONS TOTAL 4.50 4.50 3.35 (1.15)

Adopted Budget Highlights

Parking Facilities include the Administration Building and the Reibold Building parking garages.

Salaries decreased $45,942 or 26.3% due to the abolishment of one full-time position, position reallocations, and budgeting actual employee costs. Salaries include a general salary parameter increase of 2.5%.

Fringe Benefits decreased $3,204 or 4.5% due to budgeting actual employee costs.

Budgeted Positions decreased by 1.15 FTE due to the abolishment of one full-time position and position reallocations. Refer to the Budgeted Positions Report for a detailed listing of the changes.

Contractual Professional Services increased $42,715 or 127.6% due to janitorial, power washing, and temporary staffing services.

Maintenance and Repair services decreased $23,000 or 16.7% due to a lower cost in service contracts for the new parking equipment.

Public Utility Services decreased $22,500 or 33.7% based on estimated expenses.

Interfund Transfers of $543,350 consist of Debt Service Principal of $270,000 and Debt Service Interest of $24,150, which have been adjusted to the debt schedule, an annual $49,200 transfer to the Parking Garage Capital project and a $200,000 repayment to the General Fund construction loan.

Parking Charges Revenue is budgeted at $1,354,000 for 2018 and consists of $765,000 for Parking Charges - Monthly County, $193,000 for Parking Charges - Monthly Non-County, $345,000 for Parking Charges - Daily In/Out Parking, $38,400 for Parking Charges - Contracts, $10,000 for Parking Charges - North Lot and $2,600 for Parking Key Card Charges.
### Expense Description

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2016 Adopted</th>
<th>2017 Actual</th>
<th>2017 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
<th>2018 Actual</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>3,751,120</td>
<td>4,114,491</td>
<td>3,804,260</td>
<td>4,165,348</td>
<td>50,857</td>
<td>1.2%</td>
<td>4,165,348</td>
<td>4,114,491</td>
<td>50,857</td>
<td>1.2%</td>
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<tr>
<td>Fringe Benefits</td>
<td>1,247,212</td>
<td>1,375,310</td>
<td>1,342,543</td>
<td>1,435,185</td>
<td>92,642</td>
<td>4.4%</td>
<td>1,435,185</td>
<td>1,375,310</td>
<td>92,642</td>
<td>4.4%</td>
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<tr>
<td>Special Fringe Benefits</td>
<td>22,333</td>
<td>37,271</td>
<td>28,979</td>
<td>36,441</td>
<td>(8,462)</td>
<td>(2.2)%</td>
<td>(830)</td>
<td>(2.2)%</td>
<td>(830)</td>
<td>(2.2)%</td>
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<tr>
<td>Post Employment Services</td>
<td>411</td>
<td>1,400</td>
<td>764</td>
<td>1,400</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
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<td>-</td>
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<tr>
<td>Pre-Employment Services</td>
<td>362</td>
<td>1,551</td>
<td>768</td>
<td>1,500</td>
<td>(27)</td>
<td>(1.7)%</td>
<td>(51)</td>
<td>(3.3)%</td>
<td>(51)</td>
<td>(3.3)%</td>
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<tr>
<td>Operating Supplies</td>
<td>478,711</td>
<td>381,777</td>
<td>426,173</td>
<td>383,617</td>
<td>1,068</td>
<td>0.3%</td>
<td>1,440</td>
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<td>Routine Business</td>
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<td>8,466</td>
<td>(3,476)</td>
<td>(41.9)%</td>
<td>(3,476)</td>
<td>(41.9)%</td>
<td>(3,476)</td>
<td>(41.9)%</td>
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<td>Board Approved Travel</td>
<td>14,988</td>
<td>18,350</td>
<td>17,501</td>
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<td>10,850</td>
<td>54.5%</td>
<td>28,350</td>
<td>54.5%</td>
<td>28,350</td>
<td>54.5%</td>
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<tr>
<td>Staff Training and Development</td>
<td>12,503</td>
<td>19,757</td>
<td>18,780</td>
<td>17,546</td>
<td>(2,211)</td>
<td>(11.2)%</td>
<td>(2,211)</td>
<td>(11.2)%</td>
<td>(2,211)</td>
<td>(11.2)%</td>
</tr>
<tr>
<td>Contractual Professional Services</td>
<td>354,849</td>
<td>297,064</td>
<td>258,281</td>
<td>357,254</td>
<td>60,478</td>
<td>22.3%</td>
<td>60,478</td>
<td>22.3%</td>
<td>60,478</td>
<td>22.3%</td>
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<td>Maintenance and Repair Services</td>
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<td>783,659</td>
<td>977,289</td>
<td>783,967</td>
<td>142,244</td>
<td>19.2%</td>
<td>142,244</td>
<td>19.2%</td>
<td>142,244</td>
<td>19.2%</td>
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<td>114,772</td>
<td>106,467</td>
<td>118,643</td>
<td>117,938</td>
<td>13,495</td>
<td>12.5%</td>
<td>13,495</td>
<td>12.5%</td>
<td>13,495</td>
<td>12.5%</td>
</tr>
<tr>
<td>Public Utility Services</td>
<td>1,995,302</td>
<td>2,144,468</td>
<td>1,850,703</td>
<td>2,114,957</td>
<td>(29,511)</td>
<td>(1.4)%</td>
<td>(29,511)</td>
<td>(1.4)%</td>
<td>(29,511)</td>
<td>(1.4)%</td>
</tr>
<tr>
<td>Rentals</td>
<td>15,757</td>
<td>25,900</td>
<td>10,307</td>
<td>20,100</td>
<td>(8,803)</td>
<td>(33.9)%</td>
<td>(8,803)</td>
<td>(33.9)%</td>
<td>(8,803)</td>
<td>(33.9)%</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>177,912</td>
<td>235,956</td>
<td>182,954</td>
<td>243,059</td>
<td>60,105</td>
<td>32.8%</td>
<td>60,105</td>
<td>32.8%</td>
<td>60,105</td>
<td>32.8%</td>
</tr>
<tr>
<td>Interfund Transfers</td>
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<td>-</td>
<td>-</td>
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<td>-</td>
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<td>-</td>
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<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Transfers</td>
<td>177,912</td>
<td>235,956</td>
<td>182,954</td>
<td>243,059</td>
<td>60,105</td>
<td>32.8%</td>
<td>60,105</td>
<td>32.8%</td>
<td>60,105</td>
<td>32.8%</td>
</tr>
<tr>
<td>Capital Outlays</td>
<td>99,210</td>
<td>108,501</td>
<td>132,815</td>
<td>298,900</td>
<td>166,095</td>
<td>152.1%</td>
<td>166,095</td>
<td>152.1%</td>
<td>166,095</td>
<td>152.1%</td>
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<tr>
<td>Construction and Improvements</td>
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<td>120,397</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td><strong>SUBFUND TOTAL</strong></td>
<td><strong>$ 9,137,905</strong></td>
<td><strong>$ 9,660,897</strong></td>
<td><strong>$ 9,299,600</strong></td>
<td><strong>$ 10,014,028</strong></td>
<td><strong>$ 353,131</strong></td>
<td><strong>3.7%</strong></td>
<td><strong>$ 353,131</strong></td>
<td><strong>3.7%</strong></td>
<td><strong>$ 353,131</strong></td>
<td><strong>3.7%</strong></td>
</tr>
</tbody>
</table>

### Budgeted Positions

<table>
<thead>
<tr>
<th>Positions</th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
<th>2018</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Full-Time Positions</td>
<td>70.68</td>
<td>71.38</td>
<td>70.38</td>
<td>(1.00)</td>
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<tr>
<td>Part-Time Positions</td>
<td>1.10</td>
<td>-</td>
<td>1.00</td>
<td>1.00</td>
<td></td>
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<tr>
<td>Seasonal Positions</td>
<td>5.00</td>
<td>5.00</td>
<td>4.00</td>
<td>(1.00)</td>
<td></td>
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<tr>
<td><strong>POSITIONS TOTAL</strong></td>
<td>76.78</td>
<td>76.38</td>
<td>75.38</td>
<td>(1.00)</td>
<td></td>
</tr>
</tbody>
</table>
Adopted Budget Highlights

Administrative Services divisions are Communications, Director's Office, Emergency Operations Center, Facilities Management, Human Resources Administration, and Purchasing.

The Administrative Services Facilities Management division budgets are the Administration Building, All Other Buildings, Merrimac Building, Child Care Center, Common Pleas Court Building, Jail Building, Juvenile Justice Center, Sheriff's Administration Building and Parks & Grounds Maintenance. Also included are Financial and Customer Services, Engineering & Maintenance Services and Dayton Regional Green Three budgets.

Salaries increased $50,857 or 1.2% based on budgeting actual employee costs, position reallocations, position abolishments, and a general salary parameter increase of 2.5%.

Fringe Benefits increased $59,875 or 4.4% based on budgeting actual employee costs.

Budgeted Positions decreased a total of 1.00 FTE due to position reallocations and position abolishments among the various cost centers. Refer to the Budgeted Positions Report for detailed listing of the changes.

Contractual Professional Services increased by $60,190 or 20.3% primarily in Janitorial Services now being provided by Goodwill.

Capital Outlays of $298,900 provides funding for the replacement of six laptop computers and four desktop computers for the Emergency Operations Center for $16,400, the replacement of an ID system card printer for the Emergency Operations Center for $2,500, the purchase of various operating equipment for the Emergency Operations Center for $195,000, the replacement of one van for All Other Buildings for $26,000, the replacement of one truck for Parks and Grounds Maintenance for $26,000, the replacement of one mower for Parks and Grounds Maintenance for $12,070, the replacement of one blower for Parks & Ground Maintenance for $7,061 and the purchase of one new piece of Dingo lawn equipment for Parks and Grounds Maintenance for $13,869.

Budgeted revenues totaling $454,628 are $15,225 in County Share of State Levied Construction and Demolition Debris Fees, $230,253 in Office Rentals, $7,500 in Facility Rental, $13,000 for Other Property Rental, $5,650 in Vending Machine Commission, $5,000 for DRG3 Fees, $15,000 in Special Donations and Contributions related to the DRG3 program, $40,000 in Capital Asset Sale and $123,000 in Inter-Departmental Agreements for grounds maintenance.
### Adopted Budget Highlights

The Family Medical Leave Act (FMLA) program began in 2016 to support the County's leave administration and policies.

Salaries decreased $14,839 or 20.0% due to a position reallocation. Salaries include a general salary parameter increase of 2.5%.

Fringe Benefits decreased $5,421 or 20.3% based on budgeting actual employee costs.

Budgeted Positions decreased by 0.20 FTE due to a position reallocation. Refer to the Budgeted Positions Report for a detailed listing of the changes.

Contractual Professional Services increased $16,140 or 20.7% based on a new department joining the FMLA program.

Revenues are budgeted at $195,171 and are an expenditure reimbursement through charges to participating departments.
## Adopted Expense Highlights

In 2015, the Health Insurance Administration budget moved to the Healthcare - Self Insurance Fund.

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Interfund Transfers</td>
<td>19,300</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>OCA TOTAL</td>
<td>$ 19,300</td>
<td>$ -</td>
<td>$ -</td>
<td>$ -</td>
<td>$ -</td>
<td>- %</td>
</tr>
</tbody>
</table>
### Expense Description

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>242,120</td>
<td>245,073</td>
<td>257,808</td>
<td>266,181</td>
<td>21,108</td>
<td>8.6%</td>
</tr>
<tr>
<td>Fringe Benefits</td>
<td>6,659,900</td>
<td>6,919,542</td>
<td>7,386,201</td>
<td>8,924,413</td>
<td>2,040,871</td>
<td>29.0%</td>
</tr>
<tr>
<td>Special Fringe Benefits</td>
<td>1,426</td>
<td>2,740</td>
<td>449</td>
<td>2,740</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Operating Supplies</td>
<td>1,652</td>
<td>3,100</td>
<td>2,351</td>
<td>10,600</td>
<td>7,500</td>
<td>241.9%</td>
</tr>
<tr>
<td>Routine Business</td>
<td>300</td>
<td>800</td>
<td>142</td>
<td>3,300</td>
<td>2,500</td>
<td>312.5%</td>
</tr>
<tr>
<td>Board Approved Travel</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>10,500</td>
<td>10,500</td>
<td>- %</td>
</tr>
<tr>
<td>Staff Training and Development</td>
<td>261</td>
<td>1,600</td>
<td>1,584</td>
<td>11,600</td>
<td>10,000</td>
<td>625.0%</td>
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<tr>
<td>Contractual Professional Services</td>
<td>3,635,691</td>
<td>3,792,903</td>
<td>3,591,904</td>
<td>3,714,663</td>
<td>(78,240)</td>
<td>(2.1)%</td>
</tr>
<tr>
<td>Communications</td>
<td>4,450</td>
<td>32,825</td>
<td>4,449</td>
<td>22,325</td>
<td>(10,500)</td>
<td>(32.0)%</td>
</tr>
<tr>
<td>Insurance</td>
<td>43,477,955</td>
<td>46,531,000</td>
<td>46,530,672</td>
<td>45,553,260</td>
<td>(977,740)</td>
<td>(2.1)%</td>
</tr>
<tr>
<td>Rentals</td>
<td>3,788</td>
<td>9,000</td>
<td>3,906</td>
<td>9,000</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Miscellaneous</td>
<td>225,911</td>
<td>54,403</td>
<td>57,931</td>
<td>54,403</td>
<td>-</td>
<td>- %</td>
</tr>
</tbody>
</table>

**SUBFUND TOTAL**

|              | $ 54,253,455 | $ 57,592,986 | $ 57,837,397 | $ 58,582,985 | $ 989,999        | 1.7%            |

### Budgeted Positions

| Full-Time Positions | 3.60 | 3.60 | 3.80 | 0.20 |
| POSITIONS TOTAL     | 3.60 | 3.60 | 3.80 | 0.20 |

### Adopted Budget Highlights

The Healthcare Self Insurance fund includes Anthem Benefits - Self Insurance and Anthem Benefits - Health Insurance Administration.

Salaries increased $21,108 or 8.6% based on budgeting actual employee costs, position reallocations, and a general salary parameter increase of 2.5%.

Fringe Benefits are $8,924,413 and include employee costs, HSA Employer Contributions, and Employer Health Incentives.

Budgeted Positions increased by 0.20 FTE due to position reallocations. Refer to the Budgeted Positions Report for a detailed listing of the changes.

Contractual Professional Services decreased $78,240 or 2.1% and is based on estimated expenses for Administrative Fees for Express Scripts, Anthem, Optum Health and HealthPerx.

Insurance decreased $977,740 or 2.1% and provides the budget for stop loss insurance and for projected medical and prescription claims.

Miscellaneous is budgeted at $54,403 and includes $20,000 for payment of the Affordable Care Act (ACA) Patient-Centered Outcomes Research Institute (PCORI) fees and $34,403 for charges for the County's Indirect Cost Plan.

Revenues are budgeted at $51,875,394 and consists of $524,800 in Self Insurance Health Care, $4,924,850 in Self Insurance Health Care Premiums - Employee, $45,525,744 in Self Insurance Health Care Premiums - Employer, and $900,000 in Reimbursements for Pharmacy rebates.

There is a budgeted spend down of $6,707,591 in the Healthcare Self Insurance Fund.
Department: 11 Administrative Services
Fund: 612 Information Technology Fund
Subfund: 612 Information Technology Fund
OCA Code: Various
Program: 10000 General Government

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>875,142</td>
<td>1,315,830</td>
<td>1,277,634</td>
<td>1,623,539</td>
<td>307,709</td>
<td>23.4%</td>
</tr>
<tr>
<td>Fringe Benefits</td>
<td>225,525</td>
<td>411,023</td>
<td>371,334</td>
<td>499,718</td>
<td>88,695</td>
<td>21.6%</td>
</tr>
<tr>
<td>Special Fringe Benefits</td>
<td>3,892</td>
<td>6,150</td>
<td>6,746</td>
<td>8,800</td>
<td>2,650</td>
<td>43.1%</td>
</tr>
<tr>
<td>Post Employment Services</td>
<td>-</td>
<td>-</td>
<td>23</td>
<td>-</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Pre-Employment Services</td>
<td>188</td>
<td>200</td>
<td>1,247</td>
<td>1,150</td>
<td>950</td>
<td>475.0%</td>
</tr>
<tr>
<td>Operating Supplies</td>
<td>17,388</td>
<td>42,800</td>
<td>29,217</td>
<td>35,000</td>
<td>(7,800)</td>
<td>(18.2%)</td>
</tr>
<tr>
<td>Routine Business</td>
<td>1,989</td>
<td>6,500</td>
<td>3,935</td>
<td>4,700</td>
<td>(1,800)</td>
<td>(27.7%)</td>
</tr>
<tr>
<td>Board Approved Travel</td>
<td>3,277</td>
<td>47,300</td>
<td>1,670</td>
<td>46,700</td>
<td>(600)</td>
<td>(1.3%)</td>
</tr>
<tr>
<td>Staff Training and Development</td>
<td>27,159</td>
<td>45,000</td>
<td>51,526</td>
<td>36,168</td>
<td>(15,348)</td>
<td>(33.1%)</td>
</tr>
<tr>
<td>Contractual Professional Services</td>
<td>59,759</td>
<td>180,500</td>
<td>128,162</td>
<td>192,410</td>
<td>64,250</td>
<td>35.6%</td>
</tr>
<tr>
<td>Maintenance and Repair Services</td>
<td>77,135</td>
<td>58,000</td>
<td>54,770</td>
<td>99,000</td>
<td>41,000</td>
<td>70.7%</td>
</tr>
<tr>
<td>Communications</td>
<td>3,006</td>
<td>6,880</td>
<td>2,675</td>
<td>4,300</td>
<td>(1,625)</td>
<td>(37.5%)</td>
</tr>
<tr>
<td>Insurance</td>
<td>816</td>
<td>460</td>
<td>719</td>
<td>460</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Rentals</td>
<td>15,840</td>
<td>34,680</td>
<td>31,680</td>
<td>33,319</td>
<td>(1,639)</td>
<td>(3.9%)</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>56,509</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Capital Outlays</td>
<td>166,367</td>
<td>112,000</td>
<td>36,229</td>
<td>91,480</td>
<td>(20,520)</td>
<td>(18.3%)</td>
</tr>
<tr>
<td><strong>SUBFUND TOTAL</strong></td>
<td><strong>$ 1,477,481</strong></td>
<td><strong>$ 2,267,323</strong></td>
<td><strong>$ 1,997,568</strong></td>
<td><strong>$ 2,733,253</strong></td>
<td><strong>$ 465,930</strong></td>
<td><strong>20.5%</strong></td>
</tr>
</tbody>
</table>

Budgeted Positions

<table>
<thead>
<tr>
<th>Full-Time Positions</th>
<th>11.70</th>
<th>18.79</th>
<th>22.15</th>
<th>3.36</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>POSITIONS TOTAL</strong></td>
<td><strong>11.70</strong></td>
<td><strong>18.79</strong></td>
<td><strong>22.15</strong></td>
<td><strong>3.36</strong></td>
</tr>
</tbody>
</table>

Adopted Budget Highlights

The Information Technology (IT) Fund was established to centralize IT functions under the Board of County Commissioners following the recommendations of the General Fund Financial Plan.

Salaries increased $307,709 or 23.4% based on budgeting actual employee costs, additional positions, position reallocations, and a general salary parameter increase of 2.5%.

Fringe Benefits increased $88,695 or 21.6% based on budgeting actual employee costs.

Budgeted Positions increased by 3.36 FTE due to additional positions and position reallocations. Refer to the Budgeted Positions Report for a detailed listing of the changes.

Maintenance and Repair Services increased $41,000 or 70.7%. The adopted budget of $99,000 consists of $32,000 for 50 Power BI Licenses, 75 Office 365-G3 licenses and 20 Office 365-G5 licenses, $3,000 for Visual Studio Enterprise, $5,000 for Toad Software Renewals, $6,000 for Quick Apps, $8,000 for Metalogix, $10,000 for Nintex, $10,000 for Trend Micro and $25,000 for SharePoint.

Rentals of $33,319 is for office space rental expenses for Information Technology staff and equipment at the Dryden Road facility.

Capital Outlays are $91,480 and consist of $15,500 for computers, monitors, and docking stations for new employees, $23,580 for IT’s portion of the new Help Desk Software, $2,400 for Computer Imaging Software, and $50,000 for the purchase of Sensitive Content Manager Software.

Revenue of $2,733,253 in Information Technology Fund Charges matches the expenditures budget.
### Department: Administrative Services
### Fund: Kronos Timekeeping Services
### Subfund: Kronos Timekeeping Services
### OCA Code: Kronos Timekeeping Services
### Program: General Government

#### Expense Description

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2016 Adopted</th>
<th>2017 Actual</th>
<th>2017 Adopted</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>122,450</td>
<td>149,477</td>
<td>155,044</td>
<td>197,211</td>
<td>47,734</td>
<td>31.9%</td>
<td></td>
</tr>
<tr>
<td>Fringe Benefits</td>
<td>34,219</td>
<td>44,168</td>
<td>57,446</td>
<td>73,931</td>
<td>29,763</td>
<td>67.4%</td>
<td></td>
</tr>
<tr>
<td>Special Fringe Benefits</td>
<td>861</td>
<td>800</td>
<td>964</td>
<td>500</td>
<td>(300)</td>
<td>(37.5)%</td>
<td></td>
</tr>
<tr>
<td>Pre-Employment Services</td>
<td>180</td>
<td>200</td>
<td>200</td>
<td></td>
<td></td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>Operating Supplies</td>
<td>4,419</td>
<td>9,850</td>
<td>3,407</td>
<td>3,700</td>
<td>(6,150)</td>
<td>(62.4)%</td>
<td></td>
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<tr>
<td>Routine Business</td>
<td>287</td>
<td>1,500</td>
<td>724</td>
<td>500</td>
<td>(1,000)</td>
<td>(66.7)%</td>
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</tr>
<tr>
<td>Board Approved Travel</td>
<td>7,585</td>
<td>12,500</td>
<td>12,009</td>
<td>7,200</td>
<td>(5,300)</td>
<td>(42.4)%</td>
<td></td>
</tr>
<tr>
<td>Staff Training and Development</td>
<td>12,009</td>
<td>25,000</td>
<td>11,700</td>
<td>17,000</td>
<td>(8,000)</td>
<td>(32.0)%</td>
<td></td>
</tr>
<tr>
<td>Contractual Professional Services</td>
<td>157,120</td>
<td>113,825</td>
<td>68,767</td>
<td>126,215</td>
<td>12,390</td>
<td>10.9%</td>
<td></td>
</tr>
<tr>
<td>Maintenance and Repair Services</td>
<td>129,747</td>
<td>189,000</td>
<td>149,906</td>
<td>197,000</td>
<td>8,000</td>
<td>4.2%</td>
<td></td>
</tr>
<tr>
<td>Communications</td>
<td>1,248</td>
<td>3,180</td>
<td>1,266</td>
<td>2,200</td>
<td>(980)</td>
<td>(30.8)%</td>
<td></td>
</tr>
<tr>
<td>Insurance</td>
<td>219</td>
<td>200</td>
<td>284</td>
<td>200</td>
<td></td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>Rentals</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>8,173</td>
<td>8,173</td>
<td>-%</td>
<td></td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>14,536</td>
<td>14,536</td>
<td>-%</td>
<td></td>
</tr>
<tr>
<td>Capital Outlays</td>
<td>93,974</td>
<td>87,000</td>
<td>54,479</td>
<td>64,420</td>
<td>(22,580)</td>
<td>(26.0)%</td>
<td></td>
</tr>
</tbody>
</table>

**OCA TOTAL**

|                   | $ 564,318   | $ 636,700   | $ 515,995   | $ 712,986    | $ 76,286     | 12.0%    |

#### Budgeted Positions

<table>
<thead>
<tr>
<th></th>
<th>2016 Actual</th>
<th>2016 Adopted</th>
<th>2017 Actual</th>
<th>2017 Adopted</th>
</tr>
</thead>
<tbody>
<tr>
<td>Full-Time Positions</td>
<td>2.30</td>
<td>2.21</td>
<td>2.85</td>
<td>0.64</td>
</tr>
</tbody>
</table>

**POSITIONS TOTAL**

|                  | 2.30        | 2.21         | 2.85        | 0.64         |

#### Adopted Budget Highlights

Kronos Timekeeping Services moved from the General Fund beginning in 2012. The budget provides appropriation for anticipated expenses associated with the Kronos Workforce software.

Salaries increased $47,734 or 31.9% based on budgeting actual employee costs, position reallocations, and a general salary parameter increase of 2.5%.

Fringe Benefits increased $29,763 or 67.4% based on budgeting actual employee costs.

Budgeted Positions increased by 0.64 FTE due to position reallocations. Refer to the Budgeted Positions Report for a detailed listing of the changes.

Miscellaneous is budgeted at $14,536 and reflects charges for the County's Indirect Cost Plan.

Capital Outlays are $64,420 and consists of $5,000 for one spare Kronos Clock to be used on an emergency basis, $53,000 for additional Work Force Central 8 licenses, and $6,420 for Kronos' portion of the New Help Desk Software.

Revenues are budgeted at $712,986 in Kronos Service Charges (ISF) and match the 2018 expenditure budget.
Department: Administrative Services  
Fund: Mailroom  
Subfund: Mailroom  
OCA Code: Various  
Program: General Government

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>228,395</td>
<td>224,729</td>
<td>203,528</td>
<td>226,206</td>
<td>1,477</td>
<td>0.7%</td>
</tr>
<tr>
<td>Fringe Benefits</td>
<td>72,698</td>
<td>78,570</td>
<td>76,020</td>
<td>113,291</td>
<td>37,211</td>
<td>44.2%</td>
</tr>
<tr>
<td>Special Fringe Benefits</td>
<td>29</td>
<td>530</td>
<td>18</td>
<td>312</td>
<td>(218)</td>
<td>(41.1)%</td>
</tr>
<tr>
<td>Post Employment Services</td>
<td>50</td>
<td>-</td>
<td>787</td>
<td>1,500</td>
<td>713</td>
<td>44.2%</td>
</tr>
<tr>
<td>Pre-Employment Services</td>
<td>-</td>
<td>-</td>
<td>1,500</td>
<td>1,500</td>
<td>0</td>
<td>0%</td>
</tr>
<tr>
<td>Operating Supplies</td>
<td>1,222,717</td>
<td>1,208,800</td>
<td>1,204,167</td>
<td>1,108,300</td>
<td>(100,500)</td>
<td>(8.3)%</td>
</tr>
<tr>
<td>Board Approved Travel</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>1,000</td>
<td>1,000</td>
<td>0%</td>
</tr>
<tr>
<td>Contractual Professional Services</td>
<td>5,291</td>
<td>3,911</td>
<td>5,262</td>
<td>5,500</td>
<td>283</td>
<td>4.6%</td>
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<tr>
<td>Maintenance and Repair Services</td>
<td>31,624</td>
<td>31,744</td>
<td>23,742</td>
<td>6,400</td>
<td>(25,344)</td>
<td>(79.8)%</td>
</tr>
<tr>
<td>Communications</td>
<td>315,277</td>
<td>315,500</td>
<td>313,926</td>
<td>341,295</td>
<td>27,375</td>
<td>8.2%</td>
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<tr>
<td>Insurance</td>
<td>7,533</td>
<td>9,533</td>
<td>1,185</td>
<td>7,500</td>
<td>(2,033)</td>
<td>(21.3)%</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>72,476</td>
<td>68,860</td>
<td>68,860</td>
<td>68,860</td>
<td>0</td>
<td>0%</td>
</tr>
<tr>
<td>Capital Outlays</td>
<td>2,239</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-%</td>
</tr>
<tr>
<td>Debt Service</td>
<td>40,750</td>
<td>33,356</td>
<td>42,367</td>
<td>34,000</td>
<td>644</td>
<td>1.9%</td>
</tr>
<tr>
<td><strong>SUBFUND TOTAL</strong></td>
<td><strong>$1,999,078</strong></td>
<td><strong>$1,975,533</strong></td>
<td><strong>$1,939,862</strong></td>
<td><strong>$1,914,164</strong></td>
<td><strong>$61,369</strong></td>
<td><strong>(3.1)%</strong></td>
</tr>
</tbody>
</table>

**Budgeted Positions**

<table>
<thead>
<tr>
<th></th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
<th>2018</th>
<th>2018</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Adopted</td>
<td>Adopted</td>
<td>Adopted</td>
<td>Adopted</td>
<td>Adopted</td>
<td>Adopted</td>
</tr>
<tr>
<td>Full-Time Positions</td>
<td>4.15</td>
<td>4.40</td>
<td>4.75</td>
<td>0.35</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Part-Time Positions</td>
<td>4.30</td>
<td>2.50</td>
<td>2.25</td>
<td>(0.25)</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>POSITIONS TOTAL</strong></td>
<td><strong>8.45</strong></td>
<td><strong>6.90</strong></td>
<td><strong>7.00</strong></td>
<td><strong>0.10</strong></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Adopted Budget Highlights**

The Mailroom fund includes the Mailroom - Postage and Mailroom - Operations cost centers.

Salaries increased $1,477 or 0.7% based on budgeting actual employee costs, position reallocations, and a general salary parameter increase of 2.5%.

Fringe Benefits increased $34,721 or 44.2% based on budgeting actual employee costs.

Budgeted positions increased by 0.10 FTE due to position reallocations. Refer to the Budgeted Positions Report for a detailed listing of the changes.

Operating Supplies deceased $100,500 or 8.3% in Postage based on estimated expenses.

Maintenance and Repair Services decreased $25,344 or 79.8% due to the non-renewal of the E-Certified Software contract.

Communications increased $25,795 or 8.2% in Express Mail & Delivery charges based on estimated expenses.

Miscellaneous is budgeted at $68,860 and reflects charges for the County's Indirect Cost Plan.

Debt Service of $34,000 provides the budget for the lease on postage meter machines.

Mailroom Revenue is budgeted at $1,952,000 for 2018 and consists of $1,100,000 in Mailroom Internal Services Charges - Postage, $272,000 in Mailroom Administrative Charge ISF, and $580,000 in Mailroom Piece Charge ISF. Revenue is greater than the budgeted expenditures of $1,914,164, resulting in an increase to the fund balance of $37,836.
Department: 11  Administrative Services  
Fund: 601  Printing Services  
Subfund: 601  Printing Services  
OCA Code: Various  Various  
Program: 10000  General Government

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>176,804</td>
<td>193,785</td>
<td>197,079</td>
<td>203,840</td>
<td>10,055</td>
<td>5.2%</td>
</tr>
<tr>
<td>Fringe Benefits</td>
<td>70,345</td>
<td>77,649</td>
<td>77,385</td>
<td>86,097</td>
<td>8,448</td>
<td>10.9%</td>
</tr>
<tr>
<td>Special Fringe Benefits</td>
<td></td>
<td>204</td>
<td></td>
<td>-</td>
<td>(204)</td>
<td>(100.0)%</td>
</tr>
<tr>
<td>Operating Supplies</td>
<td>107,492</td>
<td>109,164</td>
<td>90,748</td>
<td>75,500</td>
<td>(33,664)</td>
<td>(30.8)%</td>
</tr>
<tr>
<td>Routine Business</td>
<td>27</td>
<td>300</td>
<td>11</td>
<td>-</td>
<td>(300)</td>
<td>(100.0)%</td>
</tr>
<tr>
<td>Board Approved Travel</td>
<td>-</td>
<td>1,200</td>
<td>-</td>
<td>1,000</td>
<td>(200)</td>
<td>(16.7)%</td>
</tr>
<tr>
<td>Staff Training and Development</td>
<td>-</td>
<td>707</td>
<td>-</td>
<td>100</td>
<td>(607)</td>
<td>(85.9)%</td>
</tr>
<tr>
<td>Contractual Professional Services</td>
<td>209,389</td>
<td>163,707</td>
<td>163,730</td>
<td>164,317</td>
<td>610</td>
<td>0.4%</td>
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<tr>
<td>Maintenance and Repair Services</td>
<td>38,499</td>
<td>9,300</td>
<td>3,254</td>
<td>2,000</td>
<td>(7,300)</td>
<td>(78.5)%</td>
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<tr>
<td>Communications</td>
<td>3,676</td>
<td>3,965</td>
<td>2,923</td>
<td>3,465</td>
<td>(500)</td>
<td>(12.6)%</td>
</tr>
<tr>
<td>Insurance</td>
<td>856</td>
<td>715</td>
<td>648</td>
<td>900</td>
<td>185</td>
<td>25.9%</td>
</tr>
<tr>
<td>Rentals</td>
<td>740,426</td>
<td>472,558</td>
<td>627,109</td>
<td>651,058</td>
<td>178,500</td>
<td>37.8%</td>
</tr>
<tr>
<td>Interfund Transfers</td>
<td>100,000</td>
<td>50,000</td>
<td>188,000</td>
<td>-</td>
<td>(50,000)</td>
<td>(100.0)%</td>
</tr>
<tr>
<td>Debt Service</td>
<td>58,500</td>
<td>60,000</td>
<td>59,998</td>
<td>28,000</td>
<td>(32,000)</td>
<td>(53.3)%</td>
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<tr>
<td><strong>SUBFUND TOTAL</strong></td>
<td><strong>$ 1,506,014</strong></td>
<td><strong>$ 1,143,254</strong></td>
<td><strong>$ 1,410,884</strong></td>
<td><strong>$ 1,216,277</strong></td>
<td><strong>$ 73,023</strong></td>
<td><strong>6.4%</strong></td>
</tr>
</tbody>
</table>

Budgeted Positions

<table>
<thead>
<tr>
<th></th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2018 Adopted</th>
</tr>
</thead>
<tbody>
<tr>
<td>Full-Time Positions</td>
<td>3.88</td>
<td>3.93</td>
<td>3.85</td>
</tr>
<tr>
<td>Part-Time Positions</td>
<td>0.75</td>
<td>0.50</td>
<td>0.75</td>
</tr>
<tr>
<td><strong>POSITIONS TOTAL</strong></td>
<td><strong>4.63</strong></td>
<td><strong>4.43</strong></td>
<td><strong>4.60</strong></td>
</tr>
</tbody>
</table>

Adopted Budget Highlights

Salaries increased $10,055 or 5.2% based on budgeting actual employee costs, position reallocations, and a general salary parameter increase of 2.5%.

Fringe Benefits increased $8,448 or 10.9% based on budgeting actual employee costs.

Budgeted positions increased by 0.17 FTE due to position reallocations. Refer to the Budgeted Positions Report for a detailed listing of the changes.

Operating Supplies decreased $33,664 or 30.8% primarily in Photocopy Supplies and Usage and Stockroom Supplies (ISF) expenses.

Rentals increased $178,500 or 37.8% based on the terms of the current copier contract for the County.

Interfund Transfers decreased $50,000 or 100% due to the repayment of an interfund loan being completed in 2017.

Debt Service of $28,000 is for the County's printer lease agreements.

Revenue is budgeted at $1,307,500 for 2018 in Printing Internal Service Charges. Revenue is greater than the budgeted expenditures of $1,216,277, resulting in an increase to the fund balance of $91,223.
**Expense Description**

<table>
<thead>
<tr>
<th>Description</th>
<th>2016 Actual</th>
<th>2016 Adopted</th>
<th>2017 Actual</th>
<th>2017 Adopted</th>
<th>2018 Actual</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>160,813</td>
<td>161,855</td>
<td>165,093</td>
<td>172,321</td>
<td></td>
<td>10,466</td>
<td>6.5%</td>
<td></td>
</tr>
<tr>
<td>Fringe Benefits</td>
<td>50,887</td>
<td>55,025</td>
<td>54,344</td>
<td>57,487</td>
<td></td>
<td>2,462</td>
<td>4.5%</td>
<td></td>
</tr>
<tr>
<td>Special Fringe Benefits</td>
<td>1,083</td>
<td>2,710</td>
<td>484</td>
<td>1,276</td>
<td></td>
<td>(1,434)</td>
<td>(52.9)%</td>
<td></td>
</tr>
<tr>
<td>Pre-Employment Services</td>
<td>-</td>
<td>-</td>
<td>46</td>
<td>-</td>
<td></td>
<td></td>
<td>%</td>
<td></td>
</tr>
<tr>
<td>Operating Supplies</td>
<td>1,401</td>
<td>5,700</td>
<td>2,590</td>
<td>6,200</td>
<td></td>
<td>500</td>
<td>8.8%</td>
<td></td>
</tr>
<tr>
<td>Routine Business</td>
<td>1,024</td>
<td>1,300</td>
<td>544</td>
<td>1,350</td>
<td></td>
<td>50</td>
<td>3.8%</td>
<td></td>
</tr>
<tr>
<td>Board Approved Travel</td>
<td>1,355</td>
<td>3,960</td>
<td>-</td>
<td>3,200</td>
<td></td>
<td>(760)</td>
<td>(19.2)%</td>
<td></td>
</tr>
<tr>
<td>Staff Training and Development</td>
<td>20,713</td>
<td>29,000</td>
<td>16,358</td>
<td>22,550</td>
<td></td>
<td>(6,450)</td>
<td>(22.2)%</td>
<td></td>
</tr>
<tr>
<td>Contractual Professional Services</td>
<td>650,673</td>
<td>689,300</td>
<td>493,597</td>
<td>684,310</td>
<td></td>
<td>(4,990)</td>
<td>(0.7)%</td>
<td></td>
</tr>
<tr>
<td>Maintenance and Repair Services</td>
<td>14,336</td>
<td>14,700</td>
<td>13,256</td>
<td>15,100</td>
<td></td>
<td>100</td>
<td>2.7%</td>
<td></td>
</tr>
<tr>
<td>Communications</td>
<td>4,391</td>
<td>5,335</td>
<td>4,423</td>
<td>4,835</td>
<td></td>
<td>(500)</td>
<td>(9.4)%</td>
<td></td>
</tr>
<tr>
<td>Insurance</td>
<td>1,354,110</td>
<td>1,550,949</td>
<td>2,125,802</td>
<td>2,035,500</td>
<td></td>
<td>484,551</td>
<td>31.2%</td>
<td></td>
</tr>
<tr>
<td>Rentals</td>
<td>1,177</td>
<td>1,560</td>
<td>700</td>
<td>1,200</td>
<td></td>
<td>(360)</td>
<td>(23.1)%</td>
<td></td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>41,399</td>
<td>41,399</td>
<td>31,922</td>
<td>41,399</td>
<td></td>
<td>-</td>
<td>%</td>
<td></td>
</tr>
<tr>
<td>Cost Recovery and Intergov't</td>
<td>-</td>
<td>25,000</td>
<td>-</td>
<td>25,000</td>
<td></td>
<td>-</td>
<td>%</td>
<td></td>
</tr>
<tr>
<td>Transfers</td>
<td>-</td>
<td>-</td>
<td>5,965</td>
<td>5,000</td>
<td></td>
<td>5,000</td>
<td>- %</td>
<td></td>
</tr>
<tr>
<td><strong>SUBFUND TOTAL</strong></td>
<td>$ 2,303,362</td>
<td>$ 2,587,793</td>
<td>$ 2,915,123</td>
<td>$ 3,076,728</td>
<td>$ 488,935</td>
<td>18.9%</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Budgeted Positions**

<table>
<thead>
<tr>
<th>Position Type</th>
<th>2017 Adopted</th>
<th>2018 Adopted</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Full-Time Positions</td>
<td>2.20</td>
<td>2.60</td>
<td>0.10</td>
</tr>
<tr>
<td>Part-Time Positions</td>
<td>0.40</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td><strong>POSITIONS TOTAL</strong></td>
<td>2.60</td>
<td>2.60</td>
<td>0.10</td>
</tr>
</tbody>
</table>

**Adopted Budget Highlights**

Property/Casualty Administration includes Property and Casualty Premiums and Claims, Property and Casualty Administration and Safety Training.

Salaries increased by $10,466 or 6.5% based on budgeting actual employee costs, a position reallocation, and a general salary parameter increase of 2.5%.

Fringe Benefits increased $2,462 or 4.5% based on budgeting actual employee costs.

Budgeted Positions increased by 0.10 FTE due to a position reallocation. Refer to the Budgeted Positions Report for a detailed listing of the changes.

Contractual Professional Services are budgeted at $684,310 for Legal Fees from outside counsel, Information Technology Services and Kronos TimeKeeping Services.

Insurance increased $484,551 or 31.2% due to various policy premium increases based on past claims.

Miscellaneous is budgeted at $41,399 and reflects charges for the County’s Indirect Cost Plan.

Cost Recovery and Intergovernmental Transfers at $25,000 provides the budget for a transfer to the Insurance Loss Fund.

Capital Outlays of $5,000 is for two replacement AED defibrillators.

Property/Casualty Administration revenue budget of $3,076,728 matches the expenditures budget and is comprised of $3,046,728 in Property and Casualty Premiums and $30,000 in Insurance Reimbursement for Damages.
### Expense Description

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>241,577</td>
<td>217,466</td>
<td>217,466</td>
<td>218,719</td>
<td>3,851</td>
<td>1.8%</td>
</tr>
<tr>
<td>Fringe Benefits</td>
<td>88,102</td>
<td>88,071</td>
<td>88,071</td>
<td>92,224</td>
<td>4,542</td>
<td>5.2%</td>
</tr>
<tr>
<td>Special Fringe Benefits</td>
<td>312</td>
<td>300</td>
<td>366</td>
<td>240</td>
<td>(60)</td>
<td>(20.0)%</td>
</tr>
<tr>
<td>Post Employment Services</td>
<td>111</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>%</td>
</tr>
<tr>
<td>Pre-Employment Services</td>
<td>42</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>%</td>
</tr>
<tr>
<td>Operating Supplies</td>
<td>767,833</td>
<td>490,046</td>
<td>415,100</td>
<td>(403,271)</td>
<td>(391,483)</td>
<td>(32.9)%</td>
</tr>
<tr>
<td>Board Approved Travel</td>
<td>1,835</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>%</td>
</tr>
<tr>
<td>Staff Training and Development</td>
<td>147</td>
<td>153</td>
<td>800</td>
<td>350</td>
<td>77.8%</td>
<td></td>
</tr>
<tr>
<td>Contractual Professional Services</td>
<td>15,861</td>
<td>17,842</td>
<td>12,475</td>
<td>255</td>
<td>2.1%</td>
<td></td>
</tr>
<tr>
<td>Maintenance and Repair Services</td>
<td>34,236</td>
<td>37,983</td>
<td>23,000</td>
<td>900</td>
<td>4.1%</td>
<td></td>
</tr>
<tr>
<td>Communications</td>
<td>7,589</td>
<td>7,535</td>
<td>7,660</td>
<td>(350)</td>
<td>(4.4)%</td>
<td></td>
</tr>
<tr>
<td>Insurance</td>
<td>8,976</td>
<td>746</td>
<td>15,500</td>
<td>-</td>
<td>-</td>
<td>%</td>
</tr>
<tr>
<td>Public Utility Services</td>
<td>-</td>
<td>-</td>
<td>500</td>
<td>500</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>Rentals</td>
<td>7,549</td>
<td>8,010</td>
<td>16,743</td>
<td>12,800</td>
<td>4,800</td>
<td>60.0%</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>1,200</td>
<td>1,200</td>
<td>200</td>
<td>(3,000)</td>
<td>(93.8)%</td>
<td></td>
</tr>
<tr>
<td>Interfund Transfers</td>
<td>9,400</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>%</td>
</tr>
<tr>
<td>Capital Outlays</td>
<td>-</td>
<td>2,115</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td><strong>SUBFUND TOTAL</strong></td>
<td>$1,184,771</td>
<td>$1,190,701</td>
<td>$880,266</td>
<td>$799,218</td>
<td>$(391,483)</td>
<td>(32.9)%</td>
</tr>
</tbody>
</table>

### Budgeted Positions

<table>
<thead>
<tr>
<th></th>
<th>2016 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>POSITIONS TOTAL</strong></td>
<td>4.20</td>
<td>4.90</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
</tbody>
</table>

### Adopted Budget Highlights

The Service Depot fund is comprised of the Service Depot and the Service Depot Fuel Management cost centers.

Salaries increased $3,851 or 1.8% based on budgeting actual employee costs and a general salary parameter increase of 2.5%.

Fringe Benefits increased $4,542 or 5.2% based on budgeting actual employee costs.

Operating Supplies decreased $403,271 or 49.3% primarily in Fuel, Oil & Lubricants and Diesel Fuel expenses due to the new fuel card program, as well as in Vehicle Parts and Supplies.

Revenue is budgeted at $826,675 for 2018 and consists of $633,000 in Service Depot Internal Service Charges and $193,675 in Other Cash Transfers. Revenue is greater than budgeted expenditures of $799,218, resulting in an increase to the fund balance of $27,457.
### Adopted Budget Highlights

**Salaries** increased $4,713 or 3.5% based on budgeting actual employee costs, position reallocations, and a general salary parameter increase of 2.5%.

**Fringe Benefits** increased $10,397 or 21.3% based on budgeting actual employee costs.

Budgeted positions decreased by 0.25 FTE due to position reallocations. Refer to the Budgeted Positions Report for a detailed listing of the changes.

**Operating Supplies** increased $96,600 or 7.9% primarily in Office Supplies related to purchases from Staples.

**Maintenance and Repair Services** decreased $43,000 or 43.7% primarily in Other Office Equipment Maintenance Contracts due to an expected decrease in future expenses.

**Miscellaneous** is budgeted at $174,492 and reflects charges for the County's Indirect Cost Plan.

**Capital Outlays** of $26,500 is for the purchase of a replacement van.

Revenue is budgeted at $3,176,370 and consists of $3,036,370 in Stockroom Internal Service Sales and $140,000 in Refunds. This results in a decrease of $44,623 to the fund balance.
<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>168,025</td>
<td>161,855</td>
<td>166,100</td>
<td>172,321</td>
<td>10,466</td>
<td>6.5%</td>
</tr>
<tr>
<td>Fringe Benefits</td>
<td>52,008</td>
<td>55,025</td>
<td>54,490</td>
<td>57,487</td>
<td>3,092</td>
<td>5.6%</td>
</tr>
<tr>
<td>Special Fringe Benefits</td>
<td>1,083</td>
<td>3,175</td>
<td>493</td>
<td>1,276</td>
<td>(1,991)</td>
<td>(61.9%)</td>
</tr>
<tr>
<td>Pre-Employment Services</td>
<td></td>
<td></td>
<td>46</td>
<td></td>
<td>-</td>
<td>%</td>
</tr>
<tr>
<td>Operating Supplies</td>
<td>1,421</td>
<td>2,000</td>
<td>2,630</td>
<td>2,000</td>
<td>-</td>
<td>%</td>
</tr>
<tr>
<td>Routine Business</td>
<td>822</td>
<td>1,350</td>
<td>195</td>
<td>1,350</td>
<td>-</td>
<td>%</td>
</tr>
<tr>
<td>Board Approved Travel</td>
<td>1,355</td>
<td>3,960</td>
<td></td>
<td>3,200</td>
<td>(760)</td>
<td>(19.2%)</td>
</tr>
<tr>
<td>Staff Training and Development</td>
<td>13,000</td>
<td>13,000</td>
<td>5,547</td>
<td>6,550</td>
<td>(1,003)</td>
<td>(7.7%)</td>
</tr>
<tr>
<td>Contractual Professional Services</td>
<td>270,010</td>
<td>311,800</td>
<td>275,503</td>
<td>297,310</td>
<td>(21,807)</td>
<td>(7.8%)</td>
</tr>
<tr>
<td>Maintenance and Repair Services</td>
<td>14,336</td>
<td>15,100</td>
<td>13,256</td>
<td>15,100</td>
<td>-</td>
<td>%</td>
</tr>
<tr>
<td>Communications</td>
<td>4,429</td>
<td>4,835</td>
<td>4,264</td>
<td>4,835</td>
<td>-</td>
<td>%</td>
</tr>
<tr>
<td>Insurance</td>
<td>8,202,886</td>
<td>2,981,337</td>
<td>4,438,192</td>
<td>3,282,500</td>
<td>301,136</td>
<td>10.0%</td>
</tr>
<tr>
<td>Rentals</td>
<td>1,177</td>
<td>1,560</td>
<td>736</td>
<td>1,200</td>
<td>(360)</td>
<td>(23.1%)</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>45,003</td>
<td>45,003</td>
<td>39,817</td>
<td>45,003</td>
<td>-</td>
<td>%</td>
</tr>
<tr>
<td>Capital Outlays</td>
<td></td>
<td></td>
<td>5,965</td>
<td>5,000</td>
<td>(965)</td>
<td>(19.3%)</td>
</tr>
<tr>
<td><strong>FUND TOTAL</strong></td>
<td><strong>$ 8,775,552</strong></td>
<td><strong>$ 3,600,000</strong></td>
<td><strong>$ 5,007,235</strong></td>
<td><strong>$ 3,895,132</strong></td>
<td><strong>$ 295,132</strong></td>
<td><strong>8.2%</strong></td>
</tr>
</tbody>
</table>

### Budgeted Positions

<table>
<thead>
<tr>
<th></th>
<th>Full-Time Positions</th>
<th>Part-Time Positions</th>
</tr>
</thead>
<tbody>
<tr>
<td>2016</td>
<td>2.20</td>
<td>0.40</td>
</tr>
<tr>
<td>2017 Adopted</td>
<td>2.60</td>
<td>-</td>
</tr>
<tr>
<td>POSITIONS TOTAL</td>
<td>2.60</td>
<td>-</td>
</tr>
</tbody>
</table>

### Adopted Budget Highlights

The Workers Compensation Risk Management fund includes the Self Insured Workers' Compensation, Workers' Compensation Administration and Workers' Compensation Risk Management subfunds.

Salaries increased $10,466 or 6.5% based on budgeting actual employee costs, a position reallocation, and a general salary parameter increase of 2.5%.

Fringe Benefits increased $2,462 or 4.5% based on budgeting actual employee costs.

Budgeted Positions increased by 0.10 FTE due to a position reallocation. Refer to the Budgeted Positions Report for a detailed listing of the changes.

Insurance increased $301,136 or 10.1% based on CareWorks retro rating claim cost projections for 2018.

Miscellaneous is budgeted at $45,003 and reflects charges for the County's Indirect Cost Plan.

Capital Outlays of $5,000 is for two replacement AED defibrillators.

Revenues for the Workers' Compensation Risk Management Program are $3,895,132 and are budgeted within Worker's Compensation Premiums. County budgets pay 1.5% of budgeted payroll costs to this fund.
### Adopted Budget Highlights

This cost center was established to appropriate building maintenance expenses incurred at the Job Center in the Facilities Management budget. Expenses are billed back to Job and Family Services.

Revenue is budgeted at $3,651,589 and consists of $3,229,746 in Office Rentals, $419,343 in Office Rentals-Utility and $2,500 in Vending Machine Commission.

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $</th>
<th>Adopted %</th>
</tr>
</thead>
<tbody>
<tr>
<td>Insurance</td>
<td>-</td>
<td>2,699</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Public Utility Services</td>
<td>-</td>
<td>311,300</td>
<td>-</td>
<td>380,000</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Rentals</td>
<td>-</td>
<td>3,285,569</td>
<td>3,232,035</td>
<td>3,232,035</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>OCA TOTAL</td>
<td>$ -</td>
<td>$ 3,612,035</td>
<td>$ 3,599,568</td>
<td>$ 3,612,035</td>
<td>$ -</td>
<td>- %</td>
</tr>
</tbody>
</table>
## Expense Description

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Operating Supplies</td>
<td></td>
<td>49,721</td>
<td>9,562</td>
<td>2,000</td>
<td>(47,721)</td>
<td>(96.0)%</td>
</tr>
<tr>
<td>Contractual Professional Services</td>
<td>176,622</td>
<td>374,488</td>
<td>32,140</td>
<td>67,663</td>
<td>(306,825)</td>
<td>(81.9)%</td>
</tr>
<tr>
<td>Communications</td>
<td>725</td>
<td>2,500</td>
<td>451</td>
<td>6,700</td>
<td>4,200</td>
<td>168.0%</td>
</tr>
<tr>
<td>Rentals</td>
<td></td>
<td>-</td>
<td>963</td>
<td>1,000</td>
<td>1,000</td>
<td>- %</td>
</tr>
<tr>
<td>Interfund Transfers</td>
<td></td>
<td>-</td>
<td>-</td>
<td>3,000</td>
<td>3,000</td>
<td>- %</td>
</tr>
<tr>
<td>Capital Outlays</td>
<td>391,511</td>
<td>888,946</td>
<td>594,169</td>
<td>463,294</td>
<td>(425,652)</td>
<td>(47.9)%</td>
</tr>
<tr>
<td><strong>FUND TOTAL</strong></td>
<td><strong>$ 568,858</strong></td>
<td><strong>$ 1,315,655</strong></td>
<td><strong>$ 637,283</strong></td>
<td><strong>$ 543,657</strong></td>
<td><strong>$(771,998)</strong></td>
<td><strong>(58.7)%</strong></td>
</tr>
</tbody>
</table>

### Adopted Budget Highlights

This fund grouping includes various grant programs. Year to year variability occurs based on available grant funding and the timing of grant appropriations. The 2018 Adopted Budget includes State Homeland Security FY16 and State Homeland Security LE FY2016.

Operating Supplies are budgeted at $2,000 for the 2018 budget.

Contractual Professional Services is budgeted at $67,663 and is primarily in the Consultant Services line item due to variable funding.

Capital Outlays are budgeted at $463,294 for the 2018 budget.

Revenue of $543,657 matches the expenditures budget and is budgeted under Federal Pass Through Revenue.
## Administrative Services
### Other Special Revenue Funds

<table>
<thead>
<tr>
<th>Program</th>
<th>OCA Code</th>
<th>Subfund</th>
<th>Fund</th>
<th>Department</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Various</td>
<td>Various</td>
<td>299</td>
<td>11</td>
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</table>

### Expense Description

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Actual</th>
<th>2017 Adopted</th>
<th>2018 Actual</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>1,725,060</td>
<td>1,672,555</td>
<td>1,722,555</td>
<td>1,778,472</td>
<td>102,054</td>
<td>6.1%</td>
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<tr>
<td>Fringe Benefits</td>
<td>634,112</td>
<td>654,258</td>
<td>753,099</td>
<td>99,374</td>
<td>9,472</td>
<td>(2,332)</td>
<td>(19.8)%</td>
</tr>
<tr>
<td>Special Fringe Benefits</td>
<td>9,918</td>
<td>9,485</td>
<td>9,472</td>
<td></td>
<td>(2,332)</td>
<td>(19.8)%</td>
<td></td>
</tr>
<tr>
<td>Pre-Employment Services</td>
<td>1,388</td>
<td>2,192</td>
<td>985</td>
<td>600</td>
<td>155.8%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Operating Supplies</td>
<td>62,049</td>
<td>385</td>
<td>3,585</td>
<td>3,740</td>
<td>(760)</td>
<td>(16.9)%</td>
<td></td>
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<tr>
<td>Agricultural Supplies</td>
<td>150,094</td>
<td>137,371</td>
<td>126,100</td>
<td>(12,980)</td>
<td>(9,3%)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Routine Business</td>
<td>2,872</td>
<td>4,500</td>
<td>3,740</td>
<td>9,050</td>
<td>4,075</td>
<td>81.9%</td>
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<tr>
<td>Board Approved Travel</td>
<td>16,051</td>
<td>21,175</td>
<td>21,175</td>
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<td>-</td>
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<tr>
<td>Staff Training and Development</td>
<td>8,408</td>
<td>4,975</td>
<td>5,147</td>
<td>9,050</td>
<td>4,075</td>
<td>81.9%</td>
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<tr>
<td>Contractual Professional Services</td>
<td>906,479</td>
<td>955,706</td>
<td>871,260</td>
<td>(159,532)</td>
<td>(15.5%)</td>
<td></td>
<td></td>
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<tr>
<td>Maintenance and Repair Services</td>
<td>146,902</td>
<td>137,371</td>
<td>126,100</td>
<td>(12,980)</td>
<td>(9,3%)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Communications</td>
<td>75,062</td>
<td>75,865</td>
<td>69,870</td>
<td>(12,050)</td>
<td>(14.7%)</td>
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<td></td>
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<tr>
<td>Insurance</td>
<td>57,470</td>
<td>40,540</td>
<td>37,324</td>
<td>40,540</td>
<td>-</td>
<td>- %</td>
<td></td>
</tr>
<tr>
<td>Public Utility Services</td>
<td>237,528</td>
<td>181,581</td>
<td>207,905</td>
<td>(12,196)</td>
<td>(5.5%)</td>
<td></td>
<td></td>
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<tr>
<td>Rentals</td>
<td>60,365</td>
<td>58,819</td>
<td>41,085</td>
<td>(23,426)</td>
<td>(36.3%)</td>
<td></td>
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<tr>
<td>Intergovernmental</td>
<td>26,785</td>
<td>26,512</td>
<td>26,800</td>
<td>(200)</td>
<td>(0.8)%</td>
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<tr>
<td>Miscellaneous</td>
<td>27,134</td>
<td>27,002</td>
<td>26,486</td>
<td>(600)</td>
<td>(2.2)%</td>
<td></td>
<td></td>
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<tr>
<td>Interfund Transfers</td>
<td>21,000</td>
<td>21,000</td>
<td>21,000</td>
<td>-</td>
<td>-</td>
<td>- %</td>
<td></td>
</tr>
<tr>
<td>Cost Recovery and Intergov't Transfers</td>
<td>-</td>
<td>21,000</td>
<td>19,944</td>
<td>-</td>
<td>-</td>
<td>- %</td>
<td></td>
</tr>
<tr>
<td>Capital Outlays</td>
<td>58,590</td>
<td>59,261</td>
<td>55,000</td>
<td>-</td>
<td>-</td>
<td>- %</td>
<td></td>
</tr>
<tr>
<td>Construction and Improvements</td>
<td>74,905</td>
<td>91,701</td>
<td>80,000</td>
<td>-</td>
<td>-</td>
<td>- %</td>
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</table>

**FUND TOTAL**

<table>
<thead>
<tr>
<th></th>
<th>$4,302,173</th>
<th>$4,420,741</th>
<th>$4,385,944</th>
<th>$4,349,767</th>
<th>$(70,974)</th>
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</thead>
<tbody>
<tr>
<td><strong>Budgeted Positions</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Full-Time Positions</td>
<td>39.45</td>
<td>38.50</td>
<td>38.40</td>
<td>(0.10)</td>
<td></td>
</tr>
<tr>
<td>Seasonal Positions</td>
<td>-</td>
<td>1.00</td>
<td>1.00</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>POSITIONS TOTAL</strong></td>
<td>39.45</td>
<td>39.50</td>
<td>39.40</td>
<td>(0.10)</td>
<td></td>
</tr>
</tbody>
</table>

F47
**Adopted Budget Highlights**

The Administrative Services Other Special Revenue Funds-FC grouping consists of Animal Licensing, Animal Rescue, Animal Rescue-Contract Fund, Animal Resource Center Education Classes, Animal Resource Center Retail Store, Animal Shelter, Animal Shelter Caring Program, Tiny Tim Disabled Animal Medical Fund, Bark Park Fund, Courthouse Square, Internet Auction Administration, Memorial Hall, MCO Futures Program, Emergency Management Operating, and Local Emergency Planning Committee. Beginning in 2015, this fund also includes the Cultural Facilities Administration cost center.

Salaries increased $102,054 or 6.1% based on budgeting actual employee costs, overtime expense, position reallocations, and a general salary parameter increase of 2.5%.

Fringe Benefits increased $99,374 or 15.2% based on budgeting actual employee costs.

Budgeted Positions decreased by 0.10 FTE due to position reallocations. Refer to the Budgeted Positions Report for a detailed listing of the changes.

Contractual Professional Services decreased $159,532 or 15.5% primarily in Consultant Services for MCO Futures Programs.

Maintenance and Repair Services decreased $46,435 or 24.0% primarily in Service Depot Charges - Fuel (ISF) based on estimated future expenses and in Building Maintenance Contracts due to reallocating expenses.

Rentals decreased $23,426 or 36.3%, primarily in the Internet Auction Administration cost center due to decrease space leased at the Dora Tate facility.

Interfund Transfers of $21,000 are for grounds maintenance services provided by Facilities Management at the Animal Shelter.

Capital Outlays of $55,000 is a one-time expense for a van for field service animal rescue and transport.

Construction and Improvements of $80,000 are for facade repairs, exterior sealing and caulking at Memorial Hall.

The estimated 2018 revenue totals $4,127,551 against total budgeted expenditures of $4,349,767 for a $222,216 decrease to the fund balance largely within the Animal Licensing, Animal Rescue, Animal Shelter and Caring Program-Animal Shelter cost centers. The revenue estimate is $55,585 or 1.4% higher than the 2017 Adopted Budget.
Department: Administrative Services  
Fund: Other State & Local Grants  
Subfund: Various  
OCA Code: Various  
Program: General Government

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Operating Supplies</td>
<td>-</td>
<td>-</td>
<td>4,719</td>
<td>10,000</td>
<td>10,000</td>
<td>- %</td>
</tr>
<tr>
<td>Contractual Professional Services</td>
<td>200</td>
<td>-</td>
<td>161</td>
<td>-</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>-</td>
<td>-</td>
<td>16,500</td>
<td>-</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Capital Outlays</td>
<td>5,000</td>
<td>5,000</td>
<td>6,000</td>
<td>6,000</td>
<td>1,000</td>
<td>20.0%</td>
</tr>
<tr>
<td><strong>FUND TOTAL</strong></td>
<td><strong>$ 5,200</strong></td>
<td><strong>$ 5,000</strong></td>
<td><strong>$ 27,380</strong></td>
<td><strong>$ 16,000</strong></td>
<td><strong>$ 11,000</strong></td>
<td><strong>220.0%</strong></td>
</tr>
</tbody>
</table>

**Adopted Budget Highlights**

This fund grouping includes Administrative Services Private Grants and MC EMA-State Grants. The 2018 Adopted Budget includes the Statewide Search & Rescue FY17 and Supplemental CERT Program Funds grants.

Capital Outlays of $6,000 is for Other Operating Equipment for the Statewide Search and Rescue grant.

Revenue is budgeted $16,000 in Federal Pass Through Revenue. The estimated revenue matches budgeted expenditures.
### Expense Description

<table>
<thead>
<tr>
<th>Description</th>
<th>2016 Actual</th>
<th>2017 Actual</th>
<th>2017 Adopted</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>1,019,765</td>
<td>1,293,745</td>
<td>1,068,971</td>
<td>1,017,588</td>
<td>(276,157)</td>
<td>(21.3)%</td>
</tr>
<tr>
<td>Fringe Benefits</td>
<td>330,309</td>
<td>411,002</td>
<td>356,298</td>
<td>386,453</td>
<td>(24,549)</td>
<td>(6.0)%</td>
</tr>
<tr>
<td>Special Fringe Benefits</td>
<td>52</td>
<td>8,213</td>
<td>3,307</td>
<td>8,213</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Post Employment Services</td>
<td>112</td>
<td>450</td>
<td>435</td>
<td>450</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Pre-Employment Services</td>
<td>490</td>
<td>-</td>
<td>312</td>
<td>-</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Operating Supplies</td>
<td>189,165</td>
<td>237,756</td>
<td>209,984</td>
<td>207,756</td>
<td>(30,000)</td>
<td>(12.6)%</td>
</tr>
<tr>
<td>Routine Business</td>
<td>57</td>
<td>10</td>
<td>7,710</td>
<td>10</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Staff Training and Development</td>
<td>1,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Contractual Professional Services</td>
<td>445,954</td>
<td>393,280</td>
<td>503,122</td>
<td>482,869</td>
<td>89,589</td>
<td>22.8%</td>
</tr>
<tr>
<td>Maintenance and Repair Services</td>
<td>428,572</td>
<td>456,490</td>
<td>505,116</td>
<td>484,990</td>
<td>28,500</td>
<td>6.2%</td>
</tr>
<tr>
<td>Communications</td>
<td>17,528</td>
<td>28,695</td>
<td>33,378</td>
<td>37,286</td>
<td>8,591</td>
<td>29.9%</td>
</tr>
<tr>
<td>Insurance</td>
<td>85,368</td>
<td>61,316</td>
<td>91,534</td>
<td>61,316</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Public Utility Services</td>
<td>856,995</td>
<td>975,561</td>
<td>758,476</td>
<td>964,353</td>
<td>(11,208)</td>
<td>(1.1)%</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>532,796</td>
<td>544,137</td>
<td>434,976</td>
<td>546,836</td>
<td>2699</td>
<td>0.5%</td>
</tr>
<tr>
<td>Interfund Transfers</td>
<td>226,966</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Capital Outlays</td>
<td>-</td>
<td>13,500</td>
<td>38,395</td>
<td>3,300</td>
<td>(10,200)</td>
<td>(75.6)%</td>
</tr>
<tr>
<td>Construction and Improvements</td>
<td>90</td>
<td>210,000</td>
<td>217,079</td>
<td>112,000</td>
<td>(98,000)</td>
<td>(46.7)%</td>
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<tr>
<td><strong>FUND TOTAL</strong></td>
<td><strong>$ 4,135,220</strong></td>
<td><strong>$ 4,634,155</strong></td>
<td><strong>$ 4,229,092</strong></td>
<td><strong>$ 4,313,420</strong></td>
<td><strong>(320,735)</strong></td>
<td><strong>(6.9)%</strong></td>
</tr>
</tbody>
</table>

### Budgeted Positions

<table>
<thead>
<tr>
<th>Description</th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Full-Time Positions</td>
<td>21.99</td>
<td>24.49</td>
<td>20.50</td>
<td>20.50</td>
<td>(3.99)</td>
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</tr>
<tr>
<td><strong>POSITIONS TOTAL</strong></td>
<td><strong>21.99</strong></td>
<td><strong>24.49</strong></td>
<td><strong>20.50</strong></td>
<td><strong>20.50</strong></td>
<td><strong>(3.99)</strong></td>
<td>**       **</td>
</tr>
</tbody>
</table>
Adopted Budget Highlights

The Building Maintenance fund includes the Children Services Board Building, Coroner/Crime Lab Building, DayMont Courts Building, Dora Tate Building, Reibold Building and the Stillwater Center Building.

Salaries decreased $276,157 or 21.3% based on budgeting actual employee costs, position reallocations, position abolishments, and a reduction in budgeted Overtime expense. Salaries include a general salary parameter increase of 2.5%.

Fringe Benefits decreased $24,549 or 6.0% based on budgeting actual employee costs.

Budgeted Positions decreased by 3.99 FTE due to position reallocations and abolishments. Refer to the Budgeted Positions Report for a detailed listing of the changes.

Contractual Professional Services increased $89,589 or 22.8% primarily due to Janitorial Services that are now being provided by Goodwill at the Children Services Board Building.

Miscellaneous budget of $546,836 includes charges for the County's Indirect Cost Plan.

Capital Outlays of $3,300 are for the purchase of replacement computers at the DayMont Courts Building and the Stillwater Center Building.

Construction and Improvements of $112,000 are for HVAC & Control Upgrades at the DayMont Court Building, Concrete Repairs at the Stillwater Center Building, and Lighting & Security Upgrades to the Records Center at the Reibold Building.

Revenue estimated for the Building Maintenance fund is $4,490,250 with an anticipated surplus of $176,830. The revenue categories include Office Rentals of $1,578,182, Operating Subsidies of $336,210, Other Cash Transfers of $1,689,231 (General Fund Operating Subsidies for the DayMont Courts Building and the Reibold Building), Inter-Departmental Agreements of $883,227, Reimbursement of $3,000 and Vending Machine Commissions of $400.
## BUDGETED POSITIONS

### Administrative Services

<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016 Positions</th>
<th>2017 Positions</th>
<th>2018 Positions</th>
<th>Adopted Change</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Fund Type:</strong> Enterprise Fund</td>
<td><strong>Fund:</strong> Parking Facilities</td>
<td><strong>Subfund:</strong> Parking Facilities</td>
<td><strong>OCA:</strong> Parking Facilities - Operating</td>
<td><strong>Status:</strong> Full-Time</td>
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<tr>
<td>CENTRAL SERVICES FINANCIAL SUPERVISOR</td>
<td>0.10</td>
<td>0.10</td>
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<td>(0.10)</td>
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<tr>
<td>CLERICAL PROCESSING SPECIALIST II - NBU</td>
<td>-</td>
<td>0.05</td>
<td>-</td>
<td>(0.05)</td>
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<tr>
<td>CUSTOMER ACCOUNT ANALYSIS TECHNICIAN</td>
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<td>CUSTOMER ACCOUNT ASSISTANT</td>
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<td>-</td>
<td>(0.15)</td>
</tr>
<tr>
<td>FINANCIAL SERVICES REPRESENTATIVE</td>
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<td>0.20</td>
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<td>FLEET DATA SYSTEMS COORDINATOR</td>
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<tr>
<td>PARKING FACILITY ATTENDANT II</td>
<td>2.00</td>
<td>2.00</td>
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<tr>
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<td>0.60</td>
<td>0.60</td>
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<tr>
<td>PURCHASING &amp; CENTRAL SERVICES DIRECTOR</td>
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<td>0.05</td>
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</tr>
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<td>(0.05)</td>
</tr>
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<td>3.10</td>
<td>2.95</td>
<td>(0.15)</td>
</tr>
<tr>
<td><strong>Status:</strong> Part-Time</td>
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<td></td>
<td></td>
</tr>
<tr>
<td>CLERICAL PROCESSING SPECIALIST II - NBU</td>
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<td>-</td>
<td>-</td>
<td>-</td>
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<td><strong>Status Total</strong></td>
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<td>-</td>
<td>-</td>
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<tr>
<td><strong>OCA Total</strong></td>
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<td>3.10</td>
<td>2.95</td>
<td>(0.15)</td>
</tr>
<tr>
<td><strong>OCA:</strong> Reibold Parking Facility</td>
<td><strong>Status:</strong> Full-Time</td>
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<td></td>
</tr>
<tr>
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**Fund Type:** General Fund

**Fund:** General Fund

**Subfund:** General Fund

**OCA:** Administration Building

**Status:** Full-Time

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F52
## BUDGETED POSITIONS
### Administrative Services

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**OCA: Administrative Services Director**

Status: Full-Time

- ASSISTANT COUNTY ADMINISTRATOR: 1.00 (2016), 1.00 (2017), 1.00 (2018)
- EXECUTIVE SECRETARY: 1.00 (2016), 1.00 (2017), 1.00 (2018)

Status Total: 2.00 (2016), 2.00 (2017), 2.00 (2018)

**OCA Total**

- 2.00 (2016), 2.00 (2017), 2.00 (2018)

**OCA: All Other Buildings**

Status: Full-Time

- BUILDING MAINTENANCE MECHANIC III: 0.50 (2016), 0.50 (2017), 0.50 (2018)
- BUILDING MAINTENANCE SUPERVISOR II: 0.40 (2016), 0.40 (2017), 0.40 (2018)


Status: Part-Time

- CONFERENCE CENTER COORDINATOR: 0.50 (2016), 0.50 (2017), 1.00 (2018)

Status Total: 0.50 (2016), 0.50 (2017), 1.00 (2018)

Status: Seasonal

- CONFERENCE CENTER COORDINATOR: 1.00 (2016), 1.00 (2017), - (2018)

Status Total: 1.00 (2016), 1.00 (2017), - (2018)

**OCA Total**


**OCA: Common Pleas Court Building**

Status: Full-Time

- BUILDING MAINTENANCE MECHANIC: 2.00 (2016), 2.00 (2017), 2.00 (2018)
- BUILDING MAINTENANCE SUPERVISOR II: 0.50 (2016), 0.50 (2017), 0.50 (2018)
- CUSTODIAL WORKER I: 4.00 (2016), 4.00 (2017), 4.50 (2018), 0.50 (2018)
- CUSTODIAL WORKER II: 1.00 (2016), 1.00 (2017), 1.00 (2018)
- CUSTODIAL WORKER SUPERVISOR: 0.83, 0.83, 0.65, (0.18)

Status Total: 8.33 (2016), 8.33 (2017), 8.65 (2018), 0.32

**OCA Total**

- 8.33, 8.33, 8.65, 0.32

**OCA: Communications**

Status: Full-Time

- COMMUNICATIONS & PUBLIC AFFAIRS DIRECTOR: 0.55 (2016), 0.55 (2017), 0.55 (2018)
- COMMUNICATIONS SPECIALIST: 0.50 (2016), 0.50 (2017), 0.50 (2018)

Status Total: 1.05 (2016), 1.05 (2017), 1.05 (2018)

**OCA Total**

- 1.05, 1.05, 1.05

**OCA: Dayton Regional Green**
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## BUDGETED POSITIONS
### Administrative Services

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## BUDGETED POSITIONS
### Administrative Services

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| **OCA: Purchasing** |                |                |                |                |
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| BUYER | - | 1.00 | 2.00 | 1.00 |
| CENTRAL SERVICES FINANCIAL SUPERVISOR | 0.75 | 0.75 | - | (0.75) |
| CLERICAL PROCESSING SPECIALIST II - NBU | - | 0.10 | - | (0.10) |
| CUSTOMER ACCOUNT ANALYSIS TECHNICIAN | 0.35 | - | - | - |
| PURCHASING & CENTRAL SERVICES DIRECTOR | 0.60 | 0.60 | 0.60 | - |
| PURCHASING CONTRACT SPECIALIST | 0.67 | 0.67 | - | (0.67) |
| PURCHASING MANAGER | 0.85 | 0.85 | 0.85 | - |
| SENIOR BUYER | - | - | 0.70 | 0.70 |
| **Status Total** | 3.22 | 3.97 | 4.15 | 0.18 |
| **Status: Part-Time** |                |                |                |                |
| CLERICAL PROCESSING SPECIALIST II - NBU | 0.10 | - | - | - |
| **Status Total** | 0.10 | - | - | - |
| **OCA Total** | 3.32 | 3.97 | 4.15 | 0.18 |
| **Subfund Total** | 76.78 | 76.38 | 75.38 | (1.00) |
| **Fund Total** | 76.78 | 76.38 | 75.38 | (1.00) |
| **Fund Type Total** | 76.78 | 76.38 | 75.38 | (1.00) |

**Fund Type: Internal Service Fund**

| **Fund: Family Medical Leave Act** |                |                |                |                |
| **Subfund: Family Medical Leave Act** |                |                |                |                |
| **OCA: Family Medical Leave Act** |                |                |                |                |
| **Status: Full-Time** |                |                |                |                |
| HUMAN RESOURCES REPRESENTATIVE | - | 1.00 | 0.80 | (0.20) |
| **Status Total** | - | 1.00 | 0.80 | (0.20) |
| **OCA Total** | - | 1.00 | 0.80 | (0.20) |
| **Subfund Total** | - | 1.00 | 0.80 | (0.20) |
# BUDGETED POSITIONS
## Administrative Services

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<th>2017 Positions</th>
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## BUDGETED POSITIONS
### Administrative Services

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**Fund:** Kronos Timekeeping Services
**Subfund:** Kronos Timekeeping Services
**OCA:** Kronos Timekeeping Services

### Fund: Kronos Timekeeping Services
### Subfund: Kronos Timekeeping Services
### OCA: Kronos Timekeeping Services

**Status:** Full-Time

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**Fund:** Mailroom
**Subfund:** Mailroom
**OCA:** Mailroom - Operations

### Fund: Mailroom
### Subfund: Mailroom
### OCA: Mailroom - Operations

**Status:** Full-Time

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**Status:** Part-Time
### BUDGETED POSITIONS

#### Administrative Services

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# BUDGETED POSITIONS
## Administrative Services

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## BUDGETED POSITIONS
**Administrative Services**

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**Fund:** Stockroom  
**Subfund:** Stockroom  
**OCA:** Stockroom  
**Status:** Full-Time  
- CENTRAL STORES SUPERVISOR: 1.00  
- CUSTOMER ACCOUNT ANALYSIS TECHNICIAN: 0.10  
- CUSTOMER ACCOUNT ASSISTANT: 0.10  
- FINANCIAL SERVICES REPRESENTATIVE: 0.15  
- MATERIALS MANAGEMENT CLERK: 2.50  
- MATERIALS MANAGEMENT MANAGER: 0.25  
- MATERIALS MANAGEMENT SUPERVISOR: 0.50  
- PURCHASING CONTRACT SPECIALIST: 0.05  
- PURCHASING MANAGER: 0.40  
- SENIOR BUYER: 0.50  
- STOREKEEPER II: 2.00  
**Status Total:** 3.20  
**OCA Total:** 3.20  
**Subfund Total:** 3.20  
**Fund Total:** 3.20  

**Fund:** Workers' Compensation Risk Management  
**Subfund:** Self Insured Workers' Compensation Fund  
**OCA:** Workers Compensation Administration  
**Status:** Full-Time  
- CENTRAL SERVICES FINANCIAL SUPERVISOR: 0.05  
- CLERICAL PROCESSING SPECIALIST II - NBU: 0.40  
- INSURANCE REPRESENTATIVE: 0.50  
- PURCHASING & CENTRAL SERVICES DIRECTOR: 0.15  
- RISK MANAGEMENT COORDINATOR: 0.50  
- RISK MANAGEMENT REPRESENTATIVE: 0.50  
- SAFETY & RISK SPECIALIST: 0.50  
- SAFETY AND RISK SPECIALIST: 0.50  
- SAFETY OFFICER: 0.50  
- SAFETY/RISK MANAGER: 0.50  
- SENIOR BUYER: 0.05  
**Status Total:** 2.20  
**OCA Total:** 2.20  
**Subfund Total:** 2.20  
**Fund Total:** 2.20  
**Status:** Part-Time  
- CLERICAL PROCESSING SPECIALIST II - NBU: 0.40  

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**Fund Type:** Special Revenue Fund  
**Fund:** Other Special Revenue Funds  
**Subfund:** Animal Control Contracts  
**OCA:** Animal Rescue - Contract Fund  
**Status:** Full-Time  
ANIMAL CARE & CONTROL OFFICER | 1.00 | 1.00 | - | (1.00)  
ANIMAL CARE PROVIDER | - | - | 1.00 | 1.00  
Status Total | 1.00 | 1.00 | 1.00 | -  
OCA Total | 1.00 | 1.00 | 1.00 | -  
Subfund Total | 1.00 | 1.00 | 1.00 | -  

**Subfund:** Caring Program-Animal Shelter  
**OCA:** Animal Resource Center Education Classes  
**Status:** Full-Time  
ANIMAL CARE & CONTROL OFFICER | 0.25 | 0.25 | 0.25 | -  
Status Total | 0.25 | 0.25 | 0.25 | -  
OCA Total | 0.25 | 0.25 | 0.25 | -  

**OCA:** Tiny Tim Disabled Animal Medical Fund  
**Status:** Full-Time  
VETERINARY TECHNICIAN | 0.25 | 0.25 | 0.25 | -  
Status Total | 0.25 | 0.25 | 0.25 | -  
OCA Total | 0.25 | 0.25 | 0.25 | -  
Subfund Total | 0.50 | 0.50 | 0.50 | -  

**Subfund:** Cultural Facilities  
**OCA:** Courthouse Square  
**Status:** Full-Time  
BUILDING MAINTENANCE SUPERVISOR II | 0.15 | 0.15 | 0.20 | 0.05  
FACILITY & EQUIPMENT MAINT WORKER | 2.00 | 1.00 | 1.00 | -  
Status Total | 2.15 | 1.15 | 1.20 | 0.05  

**Status:** Seasonal  
FACILITY & EQUIPMENT MAINT WORKER | - | 1.00 | 1.00 | -  

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# BUDGETED POSITIONS

## Administrative Services

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- **Subfund:** Dog and Kennel
- **OCA:** Animal Licensing
  - **Status:** Full-Time
    - **CONSUMER SERVICES CLERK**
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      - 1.00
      - -
      - **Status Total**
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      - 1.00
      - -
      - **OCA Total**
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      - 1.00
      - 1.00
      - -

- **OCA:** Animal Rescue
  - **Status:** Full-Time
    - **ANIMAL CARE & CONTROL FIELD SUPERVISOR**
      - 1.00
      - 1.00
      - 1.00
      - -
    - **ANIMAL CARE & CONTROL OFFICER**
      - 8.75
      - 9.75
      - 9.75
      - -
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      - 10.75
      - -
    - **OCA Total**
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      - 10.75
      - 10.75
      - -

- **OCA:** Animal Shelter
  - **Status:** Full-Time
    - **ADMINISTRATIVE SECRETARY**
      - 1.00
      - 1.00
      - 1.00
      - -
    - **ANIMAL CARE & CONTROL OFFICER**
      - 1.00
      - 1.00
      - 1.00
      - -
    - **ANIMAL CARE CREWLEADER**
      - 2.00
      - 2.00
      - 2.00
      - -
    - **ANIMAL CARE PROVIDER**
      - 9.00
      - 9.00
      - 8.00
      - (1.00)
    - **ANIMAL RESOURCE CENTER DIRECTOR**
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      - 1.00
      - -
    - **CLERICAL PROCESSING SPECIALIST I**
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      - -
      - 1.00
      - 1.00
    - **OPERATIONS SPECIALIST**
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    - **SHELTER OPERATIONS SUPERVISOR**
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- **Subfund Total**
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- **Subfund:** Emergency Management Operating
- **OCA:** Emergency Management Director
  - **Status:** Full-Time
    - **DIRECTOR, MCOEM**
      - 1.00
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      - 1.00
      - -
    - **EMERGENCY MANAGEMENT FISCAL ASSISTANT**
      - 1.00
      - 1.00
      - 1.00
      - -
    - **EMERGENCY MANAGEMENT OPERATIONS OFFICER**
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      - -
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    - **EMERGENCY OPERATIONS OFFICER**
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      - 2.00
      - 2.00
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### BUDGETED POSITIONS
#### Administrative Services

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<tr>
<td>BUILDING MAINTENANCE SUPERVISOR II</td>
<td>-</td>
<td>0.20</td>
<td>0.20</td>
<td>-</td>
</tr>
<tr>
<td>CUSTODIAL WORKER I</td>
<td>3.00</td>
<td>3.00</td>
<td>-</td>
<td>(3.00)</td>
</tr>
<tr>
<td>CUSTODIAL WORKER SUPERVISOR</td>
<td>0.80</td>
<td>0.80</td>
<td>0.25</td>
<td>(0.55)</td>
</tr>
<tr>
<td>FACILITY &amp; EQUIPMENT MAINT WORKER</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td><strong>Status Total</strong></td>
<td>6.40</td>
<td>6.60</td>
<td>3.05</td>
<td>(3.55)</td>
</tr>
<tr>
<td><strong>OCA Total</strong></td>
<td>6.40</td>
<td>6.60</td>
<td>3.05</td>
<td>(3.55)</td>
</tr>
<tr>
<td><strong>Subfund Total</strong></td>
<td>6.40</td>
<td>6.60</td>
<td>3.05</td>
<td>(3.55)</td>
</tr>
<tr>
<td><strong>Subfund: Coroner/Crime Lab Building</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>OCA:</strong> Coroner/Crime Lab Building</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Status: Full-Time</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>BUILDING MAINTENANCE APPRENTICE</td>
<td>-</td>
<td>1.00</td>
<td>0.50</td>
<td>(0.50)</td>
</tr>
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</table>
# Budgeted Positions

**Administrative Services**

<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016 Positions</th>
<th>2017 Positions</th>
<th>2018 Positions</th>
<th>Adopted Change</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Building Maintenance Mechanic</strong></td>
<td>1.00</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td><strong>Building Maintenance Supervisor II</strong></td>
<td>-</td>
<td>0.10</td>
<td>0.10</td>
<td>-</td>
</tr>
<tr>
<td><strong>Custodial Worker I</strong></td>
<td>0.50</td>
<td>0.50</td>
<td>0.50</td>
<td>-</td>
</tr>
<tr>
<td><strong>Custodial Worker II</strong></td>
<td>0.50</td>
<td>0.50</td>
<td>0.25</td>
<td>(0.25)</td>
</tr>
<tr>
<td><strong>Status Total</strong></td>
<td>2.00</td>
<td>2.10</td>
<td>1.35</td>
<td>(0.75)</td>
</tr>
<tr>
<td><strong>OCA Total</strong></td>
<td>2.00</td>
<td>2.10</td>
<td>1.35</td>
<td>(0.75)</td>
</tr>
<tr>
<td><strong>Subfund Total</strong></td>
<td>2.00</td>
<td>2.10</td>
<td>1.35</td>
<td>(0.75)</td>
</tr>
</tbody>
</table>

**Subfund: DayMont Courts Building**

- **OCA:** DayMont Courts Building
- **Status:** Full-Time

<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016 Positions</th>
<th>2017 Positions</th>
<th>2018 Positions</th>
<th>Adopted Change</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Building Maintenance Mechanic</strong></td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td><strong>Building Maintenance Supervisor II</strong></td>
<td>0.50</td>
<td>0.50</td>
<td>0.50</td>
<td>-</td>
</tr>
<tr>
<td><strong>Custodial Worker I</strong></td>
<td>4.00</td>
<td>4.00</td>
<td>4.50</td>
<td>0.50</td>
</tr>
<tr>
<td><strong>Custodial Worker II</strong></td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td><strong>Custodial Worker Supervisor</strong></td>
<td>0.84</td>
<td>0.84</td>
<td>0.65</td>
<td>(0.19)</td>
</tr>
<tr>
<td><strong>Status Total</strong></td>
<td>7.34</td>
<td>7.34</td>
<td>7.65</td>
<td>0.31</td>
</tr>
<tr>
<td><strong>OCA Total</strong></td>
<td>7.34</td>
<td>7.34</td>
<td>7.65</td>
<td>0.31</td>
</tr>
<tr>
<td><strong>Subfund Total</strong></td>
<td>7.34</td>
<td>7.34</td>
<td>7.65</td>
<td>0.31</td>
</tr>
</tbody>
</table>

**Subfund: Dora Tate Building**

- **OCA:** Dora Tate Building
- **Status:** Full-Time

<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016 Positions</th>
<th>2017 Positions</th>
<th>2018 Positions</th>
<th>Adopted Change</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Building Maintenance Supervisor II</strong></td>
<td>0.05</td>
<td>0.05</td>
<td>-</td>
<td>(0.05)</td>
</tr>
<tr>
<td><strong>Status Total</strong></td>
<td>0.05</td>
<td>0.05</td>
<td>-</td>
<td>(0.05)</td>
</tr>
<tr>
<td><strong>OCA Total</strong></td>
<td>0.05</td>
<td>0.05</td>
<td>-</td>
<td>(0.05)</td>
</tr>
<tr>
<td><strong>Subfund Total</strong></td>
<td>0.05</td>
<td>0.05</td>
<td>-</td>
<td>(0.05)</td>
</tr>
</tbody>
</table>

**Subfund: Reibold Building**

- **OCA:** Reibold Building
- **Status:** Full-Time

<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016 Positions</th>
<th>2017 Positions</th>
<th>2018 Positions</th>
<th>Adopted Change</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Building Maintenance Apprentice</strong></td>
<td>2.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td><strong>Building Maintenance Mechanic</strong></td>
<td>2.00</td>
<td>3.00</td>
<td>3.00</td>
<td>-</td>
</tr>
<tr>
<td><strong>Building Maintenance Mechanic I</strong></td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td><strong>Building Maintenance Supervisor II</strong></td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td><strong>Custodial Worker Supervisor</strong></td>
<td>0.20</td>
<td>0.20</td>
<td>0.25</td>
<td>0.05</td>
</tr>
<tr>
<td><strong>Status Total</strong></td>
<td>6.20</td>
<td>6.20</td>
<td>6.25</td>
<td>0.05</td>
</tr>
<tr>
<td><strong>OCA Total</strong></td>
<td>6.20</td>
<td>6.20</td>
<td>6.25</td>
<td>0.05</td>
</tr>
<tr>
<td><strong>Subfund Total</strong></td>
<td>6.20</td>
<td>6.20</td>
<td>6.25</td>
<td>0.05</td>
</tr>
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</table>

**Subfund: Stillwater Center Contract**
### BUDGETED POSITIONS

**Administrative Services**

<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016 Positions</th>
<th>2017 Positions</th>
<th>2018 Positions</th>
<th>Adopted Change</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>OCA:</strong> Stillwater Center Building</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Status: Full-Time</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>BUILDING MAINTENANCE MECHANIC</td>
<td>-</td>
<td>2.00</td>
<td>2.00</td>
<td>-</td>
</tr>
<tr>
<td>BUILDING MAINTENANCE SUPERVISOR II</td>
<td>-</td>
<td>0.20</td>
<td>0.20</td>
<td>-</td>
</tr>
<tr>
<td>Status Total</td>
<td>-</td>
<td>2.20</td>
<td>2.20</td>
<td>-</td>
</tr>
<tr>
<td><strong>OCA Total</strong></td>
<td>-</td>
<td>2.20</td>
<td>2.20</td>
<td>-</td>
</tr>
<tr>
<td><strong>Subfund Total</strong></td>
<td>-</td>
<td>2.20</td>
<td>2.20</td>
<td>-</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td>21.99</td>
<td>24.49</td>
<td>20.50</td>
<td>(3.99)</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td>61.44</td>
<td>63.99</td>
<td>59.90</td>
<td>(4.09)</td>
</tr>
<tr>
<td><strong>DEPARTMENT TOTAL</strong></td>
<td>186.00</td>
<td>195.30</td>
<td>193.28</td>
<td>(2.02)</td>
</tr>
</tbody>
</table>
The Montgomery County Auditor is the Chief Fiscal Officer and Assessor for the county. As Chief Fiscal Officer, the Auditor is responsible for maintaining county financial records, preparing the county’s Comprehensive Annual Financial Report, certifying the availability of funds and issuing warrants for payment of county obligations. Additionally, the Auditor serves as the chief paymaster for all county employees and is therefore responsible for issuing payroll warrants and maintaining the county’s payroll system.

As Chief Assessor, the Auditor is responsible for the appraisal of all real estate for taxing purposes. The Auditor also administers the mobile home and estate tax programs. The Auditor is responsible for administering various tax reduction programs and serves as Secretary to the Board of Revision, hearing complaints regarding the valuation of property.

Other responsibilities of the Auditor’s Office include the certification of special assessments, computing and certifying tax rates for the county and every political subdivision therein, and distributing various tax dollars collected by the county to the appropriate taxing districts.

Finally, the Auditor performs various duties designed to protect consumers or regulate certain commercial activities. These duties include processing various license applications and fees including dog, kennel, vendors, cigarettes and junkyard licenses as well as processing all transfers of real property deeds and collecting the proper conveyance fee. The Auditor also serves as the Chief Inspector and Sealer of weights and measures in the county. This requires testing and certifying as accurate various commercial measuring devices such as gas pumps, fuel meters, scales and package weights.
Mission Statement:

To enrich the lives of people and support the endeavors of the agencies and communities we serve as champions of fairness, accountability and responsible stewardship.

Challenges:

Challenges for 2018 continue to include systems-related issues. To best meet the needs of all county departments, we are seeking to ensure systems effectiveness and integrity in light of ever-changing technologies.

- Develop a long-term systems and software strategy, in light of ever growing budgetary constraints
- Upgrade the county phone system to Voice over Internet Protocol (VOIP) technology
- Continue to expand public awareness regarding tax exemptions and public programs

Goals and Objectives:

- Continue to use Positive Pay technology in conjunction with the issuance and tracking of warrants
- Increase processing efficiency and reduce manual vouchers, by further expansion of subsystem payment interfaces where appropriate
- Distribute all state and local tax funds to taxing jurisdictions in a timely and accurate manner
- Continue raising the accuracy of measuring devices through public awareness and enforcement
- Continue to increase conveyance accuracy, while shortening turnaround time through the implementation of improved office policies
- Ensure fair and equitable property valuations
- Establish the Montgomery County Auditor as the lead agency in the development of a countywide enterprise Geographic Information System (GIS) database in cooperation with Environmental Services, the County Engineer and other county entities
- Assume a leadership role in coordinating GIS efforts and projects countywide through the GIS Coordinating Committee (McEGIS)
- Continue working with communities on an expanded expedited foreclosure process to return abandoned properties to productive use
- Assist county departments meet their specific reporting and informational needs throughout the year

<table>
<thead>
<tr>
<th>Statistics</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018 Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts Payable Warrants &amp; ACH Payments Issued</td>
<td>75,455</td>
<td>76,456</td>
<td>76,320</td>
<td>77,000</td>
</tr>
<tr>
<td>Payroll Warrants &amp; ACH Payments Issued</td>
<td>160,654</td>
<td>163,954</td>
<td>156,394</td>
<td>155,000</td>
</tr>
<tr>
<td>Vouchers Audited</td>
<td>135,509</td>
<td>130,344</td>
<td>132,334</td>
<td>133,000</td>
</tr>
<tr>
<td>Tax Dollars Collected and Distributed</td>
<td>847,170,887</td>
<td>870,557,945</td>
<td>892,381,375</td>
<td>910,000,000</td>
</tr>
<tr>
<td>Motor Vehicle Transactions</td>
<td>42,848</td>
<td>47,129</td>
<td>51,826</td>
<td>53,000</td>
</tr>
<tr>
<td>Manufactured Home Tax Assessed</td>
<td>2,710</td>
<td>2,710</td>
<td>2,781</td>
<td>2,781</td>
</tr>
<tr>
<td>Cigarette Licenses Sold</td>
<td>598</td>
<td>558</td>
<td>544</td>
<td>525</td>
</tr>
<tr>
<td>Gas Pumps and Scales Certified</td>
<td>8,406</td>
<td>8,381</td>
<td>9,001</td>
<td>8,500</td>
</tr>
<tr>
<td>Vendors Visited for Weights and Measures</td>
<td>1,102</td>
<td>1,101</td>
<td>884</td>
<td>900</td>
</tr>
<tr>
<td>Conveyance Tax</td>
<td>1,523,480</td>
<td>1,646,279</td>
<td>1,867,985</td>
<td>2,000,000</td>
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<tr>
<td>Property Transfer Tax</td>
<td>3,022,724</td>
<td>3,276,546</td>
<td>3,714,979</td>
<td>4,000,000</td>
</tr>
<tr>
<td>Real Estate Parcels Assessed</td>
<td>253,058</td>
<td>253,811</td>
<td>253,549</td>
<td>253,550</td>
</tr>
<tr>
<td>Homesteads Processed</td>
<td>45,103</td>
<td>45,741</td>
<td>42,197</td>
<td>43,000</td>
</tr>
</tbody>
</table>
## Adopted Budget Summary

**Auditor**

### Debt Service Fund

<table>
<thead>
<tr>
<th>Subfund Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Juvenile Detention Center Debt Service</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>GO REF-13 Juvenile Detention Center Debt</td>
<td>778,115</td>
<td>2,556,438</td>
<td>2,556,438</td>
<td>2,560,638</td>
<td>4,200</td>
<td>0.2%</td>
</tr>
<tr>
<td>Fund Total</td>
<td>$ 778,115</td>
<td>$ 2,556,438</td>
<td>$ 2,556,438</td>
<td>$ 2,560,638</td>
<td>$ 4,200</td>
<td>0.2%</td>
</tr>
</tbody>
</table>

### Reibold Bldg Renovation Debt Service

<table>
<thead>
<tr>
<th>Subfund Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>GO REF-10 Reibold Building</strong></td>
<td>594,350</td>
<td>588,851</td>
<td>588,851</td>
<td>598,250</td>
<td>9,399</td>
<td>1.6%</td>
</tr>
<tr>
<td><strong>GO REF-13 Reibold Building</strong></td>
<td>225,670</td>
<td>-</td>
<td>2</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Fund Total</td>
<td>$ 820,020</td>
<td>$ 588,851</td>
<td>$ 588,851</td>
<td>$ 598,250</td>
<td>$ 9,399</td>
<td>1.6%</td>
</tr>
</tbody>
</table>

### Road Assessment Debt Service

<table>
<thead>
<tr>
<th>Subfund Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Inactive Debt Service Accounts</td>
<td>363</td>
<td>-</td>
<td>2,345</td>
<td>-</td>
<td>-</td>
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</tr>
<tr>
<td>SA-07 Waitman Nth Grp Ditch Assmt</td>
<td>2,029</td>
<td>2,034</td>
<td>2,033</td>
<td>2,035</td>
<td>1</td>
<td>-</td>
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<tr>
<td>SA-07 Wolf Creek North Ditch Assmt</td>
<td>4,069</td>
<td>4,067</td>
<td>4,066</td>
<td>4,069</td>
<td>2</td>
<td>-</td>
</tr>
<tr>
<td>SA-08 Hardin Road Ditch Assmt</td>
<td>1,831</td>
<td>1,775</td>
<td>2,500</td>
<td>1,919</td>
<td>144</td>
<td>8.1%</td>
</tr>
<tr>
<td>SA-08 Manning Road Ditch Assmt</td>
<td>2,274</td>
<td>2,405</td>
<td>2,405</td>
<td>2,328</td>
<td>(77)</td>
<td>(3.2)%</td>
</tr>
<tr>
<td>SA-11 Tom's Run Ditch Assmt</td>
<td>1,351</td>
<td>1,351</td>
<td>1,350</td>
<td>1,352</td>
<td>1</td>
<td>0.1%</td>
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<tr>
<td>SA-13 Little Farms Grp Ditch Ditch Assmt</td>
<td>3,960</td>
<td>3,961</td>
<td>3,960</td>
<td>3,960</td>
<td>(1)</td>
<td>-</td>
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<tr>
<td>Fund Total</td>
<td>$ 17,765</td>
<td>$ 17,482</td>
<td>$ 20,548</td>
<td>$ 22,913</td>
<td>$ 5,431</td>
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</table>

### Various Purpose Fac. Improv. Debt Serv.

<table>
<thead>
<tr>
<th>Subfund Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>GO REF-13 Various Purp. Facility Bonds</td>
<td>1,469,102</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Fund Total</td>
<td>$ 1,469,102</td>
<td>$ -</td>
<td>$ -</td>
<td>$ -</td>
<td>$ -</td>
<td>-</td>
</tr>
</tbody>
</table>

### Water and Sewer Assmt. Debt Serv.

<table>
<thead>
<tr>
<th>Subfund Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Inactive Debt Service Accounts</td>
<td>679</td>
<td>-</td>
<td>1,447</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>SA-01 Alex Bell Water Main Assessment</td>
<td>2,207</td>
<td>2,208</td>
<td>2,207</td>
<td>2,210</td>
<td>2</td>
<td>0.1%</td>
</tr>
<tr>
<td>SA-01 Groby's Sanitary Sewer Assessment</td>
<td>4,349</td>
<td>4,350</td>
<td>4,349</td>
<td>4,351</td>
<td>1</td>
<td>-</td>
</tr>
<tr>
<td>SA-01 Mad River Sanitary Sewer Assess</td>
<td>20,499</td>
<td>20,501</td>
<td>20,499</td>
<td>20,500</td>
<td>(1)</td>
<td>-</td>
</tr>
<tr>
<td>SA-01 Tucson Sanitary Sewer Assessment</td>
<td>1,388</td>
<td>1,389</td>
<td>1,388</td>
<td>1,390</td>
<td>1</td>
<td>0.1%</td>
</tr>
<tr>
<td>SA-02 Blackbird Lane Trunk Sewer Assess</td>
<td>88,625</td>
<td>90,700</td>
<td>90,700</td>
<td>87,550</td>
<td>(3,150)</td>
<td>(3.5)%</td>
</tr>
<tr>
<td>SA-05 Centerville Forest Sewer Assesssmt</td>
<td>23,611</td>
<td>23,612</td>
<td>23,611</td>
<td>23,614</td>
<td>2</td>
<td>-</td>
</tr>
<tr>
<td>SA-05 Homestretch Rd Wtr Main Assess</td>
<td>3,154</td>
<td>3,156</td>
<td>4,512</td>
<td>3,155</td>
<td>(1)</td>
<td>-</td>
</tr>
</tbody>
</table>

F69
<table>
<thead>
<tr>
<th>Subfund Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>SA-06 Wald Waldrum Brantly Wtr Mn Assmnt</td>
<td>12,162</td>
<td>12,162</td>
<td>12,162</td>
<td>12,163</td>
<td>1</td>
<td>- %</td>
</tr>
<tr>
<td>SA-11 Airway Road Sanitary Sewer Assmt</td>
<td>2,093</td>
<td>2,094</td>
<td>2,094</td>
<td>2,094</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>SA-11 Airway Road Water Main Assmt</td>
<td>2,389</td>
<td>2,381</td>
<td>2,381</td>
<td>2,381</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>SA-11 Bigger Lane Sanitary Sewer Assmt</td>
<td>5,992</td>
<td>5,993</td>
<td>5,993</td>
<td>5,994</td>
<td>1</td>
<td>- %</td>
</tr>
<tr>
<td>SA-11 Bigger Lane Water Main Assmt</td>
<td>6,026</td>
<td>6,027</td>
<td>6,026</td>
<td>6,027</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>SA-12 Centerwood Lane Water Main Assmt</td>
<td>5,156</td>
<td>5,157</td>
<td>5,156</td>
<td>5,158</td>
<td>1</td>
<td>- %</td>
</tr>
<tr>
<td>SA-13 Jack's Lane Pump Station Swr Assmt</td>
<td>18,914</td>
<td>18,914</td>
<td>18,914</td>
<td>18,914</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>SA-15 Archer/Maltbie/Slagle San Sew</td>
<td>7,988</td>
<td>7,187</td>
<td>7,187</td>
<td>7,185</td>
<td>(2)</td>
<td>- %</td>
</tr>
<tr>
<td>SA-15 McKenna Gorman San Sewer Assess</td>
<td>9,389</td>
<td>8,448</td>
<td>8,447</td>
<td>8,447</td>
<td>(1)</td>
<td>- %</td>
</tr>
<tr>
<td>SA-16 Phillipsburg Swr Improv Debt Svc</td>
<td>39,172</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>SA-16 Phillipsburg Swr Assmt Debt Serv</td>
<td>-</td>
<td>85,995</td>
<td>39,172</td>
<td>-</td>
<td>(85,995)</td>
<td>(100.0)%</td>
</tr>
<tr>
<td>SA-96 Wolf Creek Water Main Assessment</td>
<td>3,168</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>SA-99 Post Town Water Main Assessment</td>
<td>18,123</td>
<td>12,284</td>
<td>12,284</td>
<td>16,718</td>
<td>4,434</td>
<td>36.1%</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td>$ 275,085</td>
<td>$ 312,558</td>
<td>$ 268,526</td>
<td>$ 227,851</td>
<td>$(84,707)</td>
<td>(27.1)%</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td>$ 3,360,087</td>
<td>$ 3,475,329</td>
<td>$ 3,434,364</td>
<td>$ 3,409,652</td>
<td>$(65,677)</td>
<td>(1.9)%</td>
</tr>
</tbody>
</table>

**Fund Type: Enterprise Fund**

**Fund: Parking Facilities**

GO REF-10 Parking Facility Bonds | 294,750 | 299,550 | 299,550 | 294,150 | (5,400) | (1.8)% |
GO REF-13 Parking Facility Bonds | 273,137 | - | 107 | - | - | - % |

**Fund Total** | $ 567,887 | $ 299,550 | $ 299,657 | $ 294,150 | $(5,400) | (1.8)% |

**Fund: Solid Waste Management**

REV-10 Solid Waste Revenue Bonds | 373,819 | 373,819 | 372,905 | 381,694 | 7,785 | 2.1% |

**Fund Total** | $ 373,819 | $ 373,819 | $ 372,905 | $ 381,694 | 7,785 | 2.1% |

**Fund: Stillwater Center**

GO REF-2010 Stillwater Center Bonds | 673,075 | 677,875 | 677,875 | 677,375 | (500) | (0.1)% |

**Fund Total** | $ 673,075 | $ 677,875 | $ 677,875 | $ 677,375 | (500) | (0.1)% |

**Fund: Wastewater**

GO REF-10 SR49 I-70 Sewer Improvement | 165,150 | 172,150 | 172,150 | 168,950 | (3,200) | (1.9)% |
GO REF-13 Big Three Trunk Sewer Bonds | 494,828 | - | 12 | - | - | - % |
GO REF-13 Sewer Improvement Bonds | 623,177 | - | 13 | - | - | - % |
## ADOPTED BUDGET SUMMARY

### Auditor

<table>
<thead>
<tr>
<th>Subfund Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Adopted</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>GO REF-13 Wtr Pollution Cont. MP Bonds</td>
<td>1,007,382</td>
<td>-</td>
<td>12</td>
<td>-</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>REV-08 Caylor Rd Sewer Bonds</td>
<td>76,756</td>
<td>75,733</td>
<td>75,732</td>
<td>76,664</td>
<td>931</td>
<td>1.2%</td>
</tr>
<tr>
<td>SA-16 USDA Phillipsburg Swr Proj Loan</td>
<td>-</td>
<td>-</td>
<td>85,995</td>
<td>85,187</td>
<td>85,187</td>
<td>- %</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td><strong>$ 2,367,293</strong></td>
<td><strong>$ 247,883</strong></td>
<td><strong>$ 333,914</strong></td>
<td><strong>$ 330,801</strong></td>
<td><strong>$ 82,918</strong></td>
<td><strong>33.5%</strong></td>
</tr>
<tr>
<td><strong>Fund: Water</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>GO REF-2010 SR49 I-70 Water Improvement</td>
<td>115,725</td>
<td>123,625</td>
<td>123,625</td>
<td>121,325</td>
<td>(2,300)</td>
<td>(1.9)%</td>
</tr>
<tr>
<td>GO REF-2013 North High Water Main Bonds</td>
<td>60,727</td>
<td>-</td>
<td>284</td>
<td>-</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td><strong>$ 176,452</strong></td>
<td><strong>$ 123,625</strong></td>
<td><strong>$ 123,909</strong></td>
<td><strong>$ 121,325</strong></td>
<td><strong>(2,300)</strong></td>
<td><strong>(1.9)%</strong></td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td><strong>$ 4,158,526</strong></td>
<td><strong>$ 1,722,752</strong></td>
<td><strong>$ 1,808,260</strong></td>
<td><strong>$ 1,805,345</strong></td>
<td><strong>$ 82,939</strong></td>
<td><strong>4.8%</strong></td>
</tr>
<tr>
<td><strong>Fund Type: General Fund</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>General Fund</td>
<td>3,148,007</td>
<td>3,314,194</td>
<td>3,255,831</td>
<td>3,349,080</td>
<td>34,886</td>
<td>1.1%</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td><strong>$ 3,148,007</strong></td>
<td><strong>$ 3,314,194</strong></td>
<td><strong>$ 3,255,831</strong></td>
<td><strong>$ 3,349,080</strong></td>
<td><strong>$ 34,886</strong></td>
<td><strong>1.1%</strong></td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td><strong>$ 3,148,007</strong></td>
<td><strong>$ 3,314,194</strong></td>
<td><strong>$ 3,255,831</strong></td>
<td><strong>$ 3,349,080</strong></td>
<td><strong>$ 34,886</strong></td>
<td><strong>1.1%</strong></td>
</tr>
<tr>
<td><strong>Fund Type: Internal Service Fund</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Telecommunications</td>
<td>2,066,775</td>
<td>1,661,881</td>
<td>3,185,843</td>
<td>1,624,250</td>
<td>(37,631)</td>
<td>(2.3)%</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td><strong>$ 2,066,775</strong></td>
<td><strong>$ 1,661,881</strong></td>
<td><strong>$ 3,185,843</strong></td>
<td><strong>$ 1,624,250</strong></td>
<td><strong>(37,631)</strong></td>
<td><strong>(2.3)%</strong></td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td><strong>$ 2,066,775</strong></td>
<td><strong>$ 1,661,881</strong></td>
<td><strong>$ 3,185,843</strong></td>
<td><strong>$ 1,624,250</strong></td>
<td><strong>(37,631)</strong></td>
<td><strong>(2.3)%</strong></td>
</tr>
<tr>
<td><strong>Fund Type: Special Revenue Fund</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Auditor License Bureau-Deputy Registrar</td>
<td>176,420</td>
<td>148,463</td>
<td>160,802</td>
<td>171,536</td>
<td>23,073</td>
<td>15.5%</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td><strong>$ 176,420</strong></td>
<td><strong>$ 148,463</strong></td>
<td><strong>$ 160,802</strong></td>
<td><strong>$ 171,536</strong></td>
<td><strong>$ 23,073</strong></td>
<td><strong>15.5%</strong></td>
</tr>
<tr>
<td><strong>Fund: Real Estate Assessment</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Real Estate Assessment</td>
<td>3,488,216</td>
<td>4,699,498</td>
<td>4,400,870</td>
<td>4,659,093</td>
<td>(40,405)</td>
<td>(0.9)%</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td><strong>$ 3,488,216</strong></td>
<td><strong>$ 4,699,498</strong></td>
<td><strong>$ 4,400,870</strong></td>
<td><strong>$ 4,659,093</strong></td>
<td><strong>(40,405)</strong></td>
<td><strong>(0.9)%</strong></td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td><strong>$ 3,664,636</strong></td>
<td><strong>$ 4,847,961</strong></td>
<td><strong>$ 4,561,672</strong></td>
<td><strong>$ 4,830,629</strong></td>
<td><strong>(17,332)</strong></td>
<td><strong>(0.4)%</strong></td>
</tr>
<tr>
<td><strong>DEPARTMENT TOTAL</strong></td>
<td><strong>$ 16,398,031</strong></td>
<td><strong>$ 15,022,117</strong></td>
<td><strong>$ 16,245,970</strong></td>
<td><strong>$ 15,018,956</strong></td>
<td><strong>(3,161)</strong></td>
<td><strong>- %</strong></td>
</tr>
</tbody>
</table>
Department: 31 Auditor
Fund: 1 General Fund
Subfund: 1 General Fund
OCA Code: Various Various
Program: 10000 General Government

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Statutory Salaries</td>
<td>91,248</td>
<td>91,248</td>
<td>91,248</td>
<td>91,248</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Salaries</td>
<td>1,885,095</td>
<td>1,954,888</td>
<td>1,964,726</td>
<td>2,003,760</td>
<td>48,872</td>
<td>2.5%</td>
</tr>
<tr>
<td>Fringe Benefits</td>
<td>578,116</td>
<td>616,403</td>
<td>589,517</td>
<td>630,106</td>
<td>13,703</td>
<td>2.2%</td>
</tr>
<tr>
<td>Special Fringe Benefits</td>
<td>5,875</td>
<td>4,835</td>
<td>5,913</td>
<td>9,835</td>
<td>5,000</td>
<td>103.4%</td>
</tr>
<tr>
<td>Operating Supplies</td>
<td>53,406</td>
<td>78,841</td>
<td>44,860</td>
<td>77,841</td>
<td>(1,000)</td>
<td>(1.3)%</td>
</tr>
<tr>
<td>Routine Business</td>
<td>1,622</td>
<td>4,098</td>
<td>2,140</td>
<td>4,098</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Board Approved Travel</td>
<td>10,829</td>
<td>-</td>
<td>2,641</td>
<td>-</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Staff Training and Development</td>
<td>12,938</td>
<td>24,012</td>
<td>18,445</td>
<td>23,012</td>
<td>(1,000)</td>
<td>(4.2)%</td>
</tr>
<tr>
<td>Contractual Professional Services</td>
<td>54,138</td>
<td>53,297</td>
<td>41,969</td>
<td>48,215</td>
<td>(5,082)</td>
<td>(9.5)%</td>
</tr>
<tr>
<td>Maintenance and Repair Services</td>
<td>203,053</td>
<td>275,581</td>
<td>215,161</td>
<td>273,157</td>
<td>(2,424)</td>
<td>(0.9)%</td>
</tr>
<tr>
<td>Communications</td>
<td>209,078</td>
<td>183,302</td>
<td>238,914</td>
<td>187,808</td>
<td>4,506</td>
<td>2.5%</td>
</tr>
<tr>
<td>Rentals</td>
<td>1,158</td>
<td>-</td>
<td>3,447</td>
<td>-</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Capital Outlays</td>
<td>41,451</td>
<td>27,689</td>
<td>36,852</td>
<td>-</td>
<td>(27,689)</td>
<td>(100.0)%</td>
</tr>
</tbody>
</table>

SUBFUND TOTAL $ 3,148,007 $ 3,314,194 $ 3,255,831 $ 3,349,080 $ 34,886 1.1%

Budgeted Positions

<table>
<thead>
<tr>
<th></th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Adopted</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Full-Time Positions</td>
<td>36.34</td>
<td>36.34</td>
<td>36.34</td>
<td>-</td>
<td>-</td>
<td>- %</td>
</tr>
</tbody>
</table>

POSITIONS TOTAL 36.34 36.34 36.34 -

Adopted Budget Highlights

The Auditor's budgets in the General Fund include Accounting, Consumer Services, Executive, Finance and Employee ID Card/Building Access System Administration.

Salaries increased $48,872 or 2.5% due to the 2.5% General Fund salary parameter increase.

Fringe Benefits increased $13,703 or 2.2% and are based on actual employee costs.

There are no Capital Outlay expenses planned for 2018.

Revenues total $4,974,855 which is an increase of $177,855 or 3.7% over the 2017 Adopted Budget. The revenues are derived from $1,850,000 in Auditor Conveyance Fees, $2,010,000 in Auditor Fees, $54,200 in Auditor & Treasurer-WIA Area 7 Fees, $879,375 in Homestead Exemption Administration Fees, $150,000 in Unclaimed Monies, $3,000 in Other Fees and $28,280 in Vendor Licenses. There is a planned surplus of $1,625,775 in this budget.
### Expense Description

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>291,704</td>
<td>337,978</td>
<td>345,396</td>
<td>261,525</td>
<td>(76,453)</td>
<td>(22.6)%</td>
</tr>
<tr>
<td>Fringe Benefits</td>
<td>95,801</td>
<td>132,319</td>
<td>114,817</td>
<td>97,833</td>
<td>(34,486)</td>
<td>(26.1)%</td>
</tr>
<tr>
<td>Special Fringe Benefits</td>
<td>3,638</td>
<td>6,900</td>
<td>2,918</td>
<td>6,900</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Operating Supplies</td>
<td>6,022</td>
<td>5,900</td>
<td>2,452</td>
<td>7,500</td>
<td>1,600</td>
<td>27.1%</td>
</tr>
<tr>
<td>Routine Business</td>
<td>-</td>
<td>550</td>
<td>-</td>
<td>550</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Board Approved Travel</td>
<td>-</td>
<td>3,900</td>
<td>-</td>
<td>3,900</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Staff Training and Development</td>
<td>-</td>
<td>2,800</td>
<td>-</td>
<td>2,800</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Contractual Professional Services</td>
<td>20,675</td>
<td>8,552</td>
<td>60,604</td>
<td>35,552</td>
<td>27,000</td>
<td>315.7%</td>
</tr>
<tr>
<td>Maintenance and Repair Services</td>
<td>9,443</td>
<td>20,312</td>
<td>30,326</td>
<td>21,749</td>
<td>1,437</td>
<td>7.1%</td>
</tr>
<tr>
<td>Communications</td>
<td>36,239</td>
<td>39,042</td>
<td>57,649</td>
<td>39,042</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Insurance</td>
<td>4,090</td>
<td>4,942</td>
<td>1,453</td>
<td>4,942</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Public Utility Services</td>
<td>1,056,129</td>
<td>1,084,862</td>
<td>1,118,738</td>
<td>1,127,303</td>
<td>42,441</td>
<td>3.9%</td>
</tr>
<tr>
<td>Rentals</td>
<td>14,291</td>
<td>13,824</td>
<td>14,653</td>
<td>14,654</td>
<td>830</td>
<td>6.0%</td>
</tr>
<tr>
<td>Capital Outlays</td>
<td>528,744</td>
<td>-</td>
<td>1,436,838</td>
<td>-</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td><strong>SUBFUND TOTAL</strong></td>
<td><strong>$ 2,066,775</strong></td>
<td><strong>$ 1,661,881</strong></td>
<td><strong>$ 3,185,843</strong></td>
<td><strong>$ 1,624,250</strong></td>
<td><strong>$ (37,631)</strong></td>
<td><strong>(2.3)%</strong></td>
</tr>
</tbody>
</table>

### Budgeted Positions

| Full-Time Positions | 6.33 | 6.33 | 4.33 | (2.00) |
| POSITIONS TOTAL     | 6.33 | 6.33 | 4.33 | (2.00) |

### Adopted Budget Highlights

Salaries decreased $76,453 or 22.6% due to salary adjustments relating to the decrease of two full-time positions and incorporating a 2.5% general salary parameter increase.

Fringe Benefits decreased $34,486 or 26.1% due to budgeting actual employee costs.

Contractual Professional Services increased $27,000 or 315.7% due to the increased costs of Data Processing Department's support for applications.

Budgeted positions decreased 2.00 full-time positions for 2018. Please see the Budgeted Positions Report for details.

Revenues for Telephone Internal Service Charges total $1,620,000 and remain the same as the 2017 Adopted Budget. There is an estimated spend down of $4,250 in this fund for 2018.
Auditor - License Bureau

Other Special Revenue Funds

Auditor License Bureau-Deputy Registrar

General Government

Department: 31  Auditor
Fund: 299  Other Special Revenue Funds
Subfund: 880  Auditor License Bureau-Deputy Registrar
OCA Code: 231803  Auditor - License Bureau
Program: 10000  General Government

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>98,476</td>
<td>100,935</td>
<td>102,427</td>
<td>107,373</td>
<td>6,438</td>
<td>6.4%</td>
</tr>
<tr>
<td>Fringe Benefits</td>
<td>30,423</td>
<td>31,664</td>
<td>41,372</td>
<td>48,299</td>
<td>16,635</td>
<td>52.5%</td>
</tr>
<tr>
<td>Special Fringe Benefits</td>
<td>-</td>
<td>2,429</td>
<td>-</td>
<td>1,669</td>
<td>(760)</td>
<td>(31.3)%</td>
</tr>
<tr>
<td>Pre-Employment Services</td>
<td>160</td>
<td>175</td>
<td>80</td>
<td>175</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Operating Supplies</td>
<td>-</td>
<td>325</td>
<td>-</td>
<td>325</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Contractual Professional Services</td>
<td>-</td>
<td>-</td>
<td>512</td>
<td>-</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Communications</td>
<td>65</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Insurance</td>
<td>96</td>
<td>271</td>
<td>91</td>
<td>271</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Rentals</td>
<td>13,091</td>
<td>12,664</td>
<td>13,424</td>
<td>13,424</td>
<td>760</td>
<td>6.0%</td>
</tr>
<tr>
<td>Capital Outlays</td>
<td>34,108</td>
<td>-</td>
<td>2,897</td>
<td>-</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td><strong>OCA TOTAL</strong></td>
<td><strong>$ 176,420</strong></td>
<td><strong>$148,463</strong></td>
<td><strong>$ 160,802</strong></td>
<td><strong>$ 171,536</strong></td>
<td><strong>$ 23,073</strong></td>
<td><strong>15.5%</strong></td>
</tr>
</tbody>
</table>

**Budgeted Positions**

| Full-Time Positions             | 3.50        | 3.50         | 3.50        | 3.50         |              |               |
| **POSITIONS TOTAL**            | **3.50**    | **3.50**     | **3.50**    | **3.50**     |              |               |

**Adopted Budget Highlights**

The Ohio Bureau of Motor Vehicles contracts with the Auditor's Office for the license bureau located in the County Administration Building. Primary services include temporary, first, renewal, duplicate and special drivers licenses, vehicle registration, and temporary, new, duplicate, replacement and special plates for all vehicles.

Salaries increased $6,438 or 6.4% due to a 2.5% salary parameter increase and salary adjustments in the division.

Fringe Benefits increased $16,635 or 52.5% due to budgeting actual employee costs. The increase consists of Health Insurance $14,172, Worker's Compensation $1,009, FICA $1,424 and other costs $30.

Revenues of $171,536 have $21,177 or 14.1% from 2017. The revenue budget equals expenses which results in a balanced budget for 2018.
## Adopted Budget Highlights

Salaries increased $66,353 or 3.6% based upon current pay levels and the addition of one full-time position.

Fringe Benefits decreased $16,758 or 2.4% due to budgeting actual employee costs.

Special Fringe Benefits decreased $15,000 or 51.7% due to a reduction of budgeted tuition reimbursements.

Budgeted Positions increased 1.00 full-time position for 2018. Refer to the Budgeted Positions Report for details.

Revenues are budgeted at $4,085,000, which is comprised of Real Estate Assessment Fees of $3,800,000 and State Reimbursements of $285,000. The fund has a planned spend down in the amount of $574,093.

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>1,668,566</td>
<td>1,827,971</td>
<td>1,906,397</td>
<td>1,894,324</td>
<td>66,353</td>
<td>3.6%</td>
</tr>
<tr>
<td>Fringe Benefits</td>
<td>577,587</td>
<td>690,598</td>
<td>618,576</td>
<td>673,840</td>
<td>(16,268)</td>
<td>(2.4)%</td>
</tr>
<tr>
<td>Special Fringe Benefits</td>
<td>4,681</td>
<td>29,000</td>
<td>5,343</td>
<td>14,000</td>
<td>(5,657)</td>
<td>(51.7)%</td>
</tr>
<tr>
<td>Operating Supplies</td>
<td>19,402</td>
<td>142,000</td>
<td>32,468</td>
<td>142,500</td>
<td>500</td>
<td>0.4%</td>
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<tr>
<td>Routine Business</td>
<td>-</td>
<td>1,950</td>
<td>159</td>
<td>1,950</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Board Approved Travel</td>
<td>1,947</td>
<td>10,000</td>
<td>3,161</td>
<td>16,500</td>
<td>5,600</td>
<td>65.0%</td>
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<td>Staff Training and Development</td>
<td>4,290</td>
<td>6,500</td>
<td>4,114</td>
<td>6,500</td>
<td>-</td>
<td>-</td>
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<tr>
<td>Contractual Professional Services</td>
<td>916,033</td>
<td>1,364,019</td>
<td>1,359,822</td>
<td>1,284,924</td>
<td>(79,095)</td>
<td>(5.8)%</td>
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<tr>
<td>Maintenance and Repair Services</td>
<td>94,850</td>
<td>340,300</td>
<td>147,120</td>
<td>340,300</td>
<td>-</td>
<td>-</td>
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<tr>
<td>Communications</td>
<td>107,343</td>
<td>213,000</td>
<td>228,378</td>
<td>202,500</td>
<td>(10,500)</td>
<td>(4.9)%</td>
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<tr>
<td>Insurance</td>
<td>2,353</td>
<td>8,000</td>
<td>1,806</td>
<td>8,000</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Rentals</td>
<td>70,305</td>
<td>66,160</td>
<td>73,271</td>
<td>73,755</td>
<td>5,784</td>
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<tr>
<td>Capital Outlays</td>
<td>20,859</td>
<td>-</td>
<td>20,094</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td><strong>OCA TOTAL</strong></td>
<td>$ 3,488,216</td>
<td>$ 4,699,498</td>
<td>$ 4,400,870</td>
<td>$ 4,659,093</td>
<td>$(40,405)</td>
<td>(0.9)%</td>
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</table>

### Budgeted Positions

<table>
<thead>
<tr>
<th>Position Type</th>
<th>2016 Adopted</th>
<th>2017 Adopted</th>
<th>2018 Adopted</th>
<th>2018 Adopted</th>
</tr>
</thead>
<tbody>
<tr>
<td>Full-Time Positions</td>
<td>36.83</td>
<td>36.83</td>
<td>37.83</td>
<td>1.00</td>
</tr>
<tr>
<td>Part-Time Positions</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
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<td><strong>POSITIONS TOTAL</strong></td>
<td>37.83</td>
<td>37.83</td>
<td>38.83</td>
<td>1.00</td>
</tr>
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</table>

F75
## BUDGETED POSITIONS

### Auditor

<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016 Positions</th>
<th>2017 Positions</th>
<th>2018 Positions</th>
<th>Adopted Change</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Fund Type:</strong> General Fund</td>
<td><strong>Fund:</strong> General Fund</td>
<td><strong>Status:</strong> Full-Time</td>
<td></td>
<td></td>
</tr>
<tr>
<td>ACCOUNTANT</td>
<td>2.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td>ACCOUNTING CLERK</td>
<td>7.00</td>
<td>7.00</td>
<td>7.00</td>
<td>-</td>
</tr>
<tr>
<td>ACCOUNTING OPERATIONS MANAGER</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td>ADMINISTRATIVE ASSISTANT</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td>ADMINISTRATIVE SECRETARY</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td>ASSISTANT AUDITOR</td>
<td>0.50</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>AUDITOR</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td>CHIEF DEPUTY</td>
<td>0.34</td>
<td>0.34</td>
<td>0.34</td>
<td>-</td>
</tr>
<tr>
<td>CHIEF INSPECTOR WEIGHTS &amp; MEASURES</td>
<td>-</td>
<td>-</td>
<td>1.00</td>
<td>1.00</td>
</tr>
<tr>
<td>CHIEF INSPECTOR, WEIGHTS &amp; MEASURES</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
<td>(1.00)</td>
</tr>
<tr>
<td>CLERK</td>
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<td>1.50</td>
<td>3.50</td>
<td>2.00</td>
</tr>
<tr>
<td>CONSUMER SERVICES CLERK</td>
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<td>2.00</td>
<td>-</td>
<td>(2.00)</td>
</tr>
<tr>
<td>DIRECTOR OF ACCOUNTING</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td>DIRECTOR OF COMMUNITY SERVICES</td>
<td>-</td>
<td>0.50</td>
<td>0.50</td>
<td>-</td>
</tr>
<tr>
<td>FINANCE MANAGER</td>
<td>1.00</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>FINANCIAL SYSTEM MANAGER</td>
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<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td>FINANCIAL SYSTEM PROJECT MANAGER</td>
<td>-</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td>MANAGER</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td>OFFICE MANAGER</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td>PAYROLL CLERK</td>
<td>3.00</td>
<td>3.00</td>
<td>3.00</td>
<td>-</td>
</tr>
<tr>
<td>PAYROLL MANAGER</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td>SENIOR ACCOUNTING CLERK</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td>SENIOR PAYROLL CLERK</td>
<td>2.00</td>
<td>2.00</td>
<td>2.00</td>
<td>-</td>
</tr>
<tr>
<td>SETTLEMENT OFFICER</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td>STAFF ACCOUNTANT</td>
<td>3.00</td>
<td>3.00</td>
<td>3.00</td>
<td>-</td>
</tr>
<tr>
<td>WEIGHTS &amp; MEASURES INSPECTOR</td>
<td>2.00</td>
<td>3.00</td>
<td>3.00</td>
<td>-</td>
</tr>
<tr>
<td><strong>Status Total</strong></td>
<td><strong>36.34</strong></td>
<td><strong>36.34</strong></td>
<td><strong>36.34</strong></td>
<td><strong>-</strong></td>
</tr>
</tbody>
</table>

| **Fund Total** | **36.34** | **36.34** | **36.34** | **-** |
| **Fund Type Total** | **36.34** | **36.34** | **36.34** | **-** |

### Internal Service Fund

| **Fund Type:** Internal Service Fund | **Fund:** Telecommunications | **Status:** Full-Time | | |
| CHIEF DEPUTY | 0.33 | 0.33 | 0.33 | - |
| PRODUCTION CONTROL COORDINATOR | 1.00 | 1.00 | 1.00 | - |
| TELECOMMUNICATIONS MANAGER | 1.00 | 1.00 | 1.00 | - |
| TELECOMMUNICATIONS TECHNICIAN | 2.00 | 2.00 | 1.00 | (1.00) |
| TELEPHONE OPERATOR | 2.00 | 2.00 | 1.00 | (1.00) |
| **Status Total** | **6.33** | **6.33** | **4.33** | (2.00) |

| **Fund Total** | **6.33** | **6.33** | **4.33** | (2.00) |
| **Fund Type Total** | **6.33** | **6.33** | **4.33** | (2.00) |
### BUDGETED POSITIONS

#### Auditor

<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016 Positions</th>
<th>2017 Positions</th>
<th>2018 Positions</th>
<th>Adopted Change</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Fund Type:</strong> Special Revenue Fund</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Fund:</strong> Other Special Revenue Funds</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Status:</strong> Full-Time</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ASSISTANT OFFICE MANAGER</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td>CLERK</td>
<td>2.50</td>
<td>2.50</td>
<td>2.50</td>
<td>-</td>
</tr>
<tr>
<td><strong>Status Total</strong></td>
<td>3.50</td>
<td>3.50</td>
<td>3.50</td>
<td>-</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td>3.50</td>
<td>3.50</td>
<td>3.50</td>
<td>-</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td>3.50</td>
<td>3.50</td>
<td>3.50</td>
<td>-</td>
</tr>
<tr>
<td><strong>DEPARTMENT TOTAL</strong></td>
<td>(1.00)</td>
<td>83.00</td>
<td>84.00</td>
<td>(1.00)</td>
</tr>
</tbody>
</table>

| **Fund:** Real Estate Assessment |                |                |                |                |
| **Status:** Full-Time |                |                |                |                |
| APPRAISAL OFFICER | 1.00 | 1.00 | 1.00 | - |
| ASSESSMENT CLERK | 3.00 | 3.00 | 3.00 | - |
| ASSESSMENT SPECIALIST | 4.00 | 3.00 | 3.00 | - |
| ASSISTANT AUDITOR | 0.50 | - | - | - |
| CAD TECHNICIAN | 3.00 | 3.00 | 3.00 | - |
| CHIEF DEPUTY | 0.33 | 0.33 | 0.33 | - |
| CLERK | 3.00 | 3.00 | 3.00 | - |
| CONVEYANCE CLERK | 4.00 | 4.00 | 4.00 | - |
| CONVEYANCE SPECIALIST | 2.00 | 2.00 | 1.00 | (1.00) |
| DEED TRANSFER SUPERVISOR | 1.00 | 1.00 | 1.00 | - |
| DIRECTOR OF ASSESSMENT | 1.00 | 1.00 | 1.00 | - |
| DIRECTOR OF COMMUNITY SERVICES | - | 0.50 | 0.50 | - |
| FINANCE MANAGER | - | - | 1.00 | 1.00 |
| FISCAL OFFICER | 1.00 | 1.00 | 1.00 | - |
| GIS/CAD TECHNICIAN | 2.00 | 2.00 | 2.00 | - |
| MANAGER | 1.00 | 1.00 | 1.00 | - |
| MAPPING CLERK | 2.00 | 2.00 | 2.00 | - |
| PERSONAL PROPERTY CLERK | - | 1.00 | 1.00 | - |
| PROGRAM COORDINATOR | 6.00 | 6.00 | 6.00 | - |
| TAX BUDGET OFFICER | 1.00 | 1.00 | 1.00 | - |
| TAX MAP MANAGER | 1.00 | 1.00 | 1.00 | - |
| TELEPHONE OPERATOR | - | - | 1.00 | 1.00 |
| **Status Total** | 36.83 | 36.83 | 37.83 | 1.00 |
| **Status:** Part-Time |                |                |                |                |
| CLERK | 1.00 | 1.00 | 1.00 | - |
| **Status Total** | 1.00 | 1.00 | 1.00 | - |
| **Fund Total** | 37.83 | 37.83 | 38.83 | 1.00 |
| **Fund Type Total** | 41.33 | 41.33 | 42.33 | 1.00 |
| **DEPARTMENT TOTAL** | 84.00 | 84.00 | 83.00 | (1.00) |
The Automatic Data Processing Center provides computing resources to county departments, agencies, boards and elected officials. Such resources include the enhancement and maintenance of several on-line systems, development of new systems, and support for related services such as imaging, microcomputers, and word processing. The department also supports and designs the county’s internet site. The Technical Services staff is responsible for the administration of a wide area network with over 1,520 attached devices and workstations. In addition, Data Processing staff provides appropriate consultation to the county’s organizations in software and hardware procurement.

The Data Processing Center operates 24 hours a day, 365 days a year. A partial listing of departmental responsibilities includes:

- Administer two IBM iSeries servers, eight SUN servers with the Solaris operating system, 152 virtual Windows 2008/2012 servers, four Linux servers, and two EMC VNX 5600 SAN’s with one containing 182 terabytes of space and the other containing 102 terabytes of space.

### TABLE OF ORGANIZATION

```
Director
  1.0 FT

Administration
  1.0 FT

Technical Services
  9.0 FT

Applications
  14.0 FT

Operations
  6.0 FT
```
Mission Statement:

Our mission: To enrich the lives of people and support the endeavors of the agencies and communities we serve as champions of fairness, accountability and responsible stewardship.

Challenges:

- Managing and to continue virtualizing our Data Center and Disaster Recovery site.
- Managing both our EMC VNX 5600 SAN’s (In our main centralized Data Center and the Disaster Recovery location).
- Maintaining good nightly backups for the entire Data Center.
- Maintaining our Disaster Recovery offsite Data Center.
- Moving applications off AS/400
- Merging multiple Active Directory domains with Microsoft’s Azure Active Directory to implement the new financial system.
- Keeping applications current to meet security and regulatory requirements.

### Statistics

<table>
<thead>
<tr>
<th>Statistics</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018 Estimate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Real Estate Property Tax Bills Collection Managed*</td>
<td>$722</td>
<td>$730</td>
<td>$730</td>
<td>$714</td>
</tr>
<tr>
<td>Personal Computers Supported</td>
<td>1,620</td>
<td>1,620</td>
<td>1,520</td>
<td>1,520</td>
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<tr>
<td>Local Area Networks Supported</td>
<td>36</td>
<td>36</td>
<td>36</td>
<td>36</td>
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<tr>
<td>Help Desk Tickets Received and Resolved</td>
<td>4,873</td>
<td>2,711</td>
<td>2,850</td>
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<td>Computer Service Requests Completed</td>
<td>1,408</td>
<td>1,443</td>
<td>1,450</td>
<td>1,522</td>
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<td>Production Pages*</td>
<td>16</td>
<td>8</td>
<td>4</td>
<td>4</td>
</tr>
<tr>
<td>Online Records Managed**</td>
<td>1.7</td>
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<td>2.3</td>
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</tr>
<tr>
<td>Imaged Documents Managed*</td>
<td>65</td>
<td>75</td>
<td>81</td>
<td>83</td>
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<tr>
<td>Online Data Managed***</td>
<td>1.1</td>
<td>1.2</td>
<td>1.4</td>
<td>1.5</td>
</tr>
</tbody>
</table>

* In Millions  
** In Billions  
*** In Trillions

### Emails Received

<table>
<thead>
<tr>
<th>Emails Received</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018 Estimate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Legitimate</td>
<td>4,410,983</td>
<td>5,071,352</td>
<td>5,638,700</td>
<td>5,626,542</td>
</tr>
<tr>
<td>SPAM (Blocked)</td>
<td>10,205,625</td>
<td>14,642,674</td>
<td>6,928,152</td>
<td>10,581,281</td>
</tr>
<tr>
<td>Total</td>
<td>14,616,608</td>
<td>19,414,026</td>
<td>12,566,852</td>
<td>16,207,823</td>
</tr>
</tbody>
</table>

F79
# ADOPTED BUDGET SUMMARY

### Automatic Data Processing Ctr

<table>
<thead>
<tr>
<th>OCA Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Fund Type:</strong></td>
<td>General Fund</td>
<td>General Fund</td>
<td>General Fund</td>
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<td></td>
<td></td>
</tr>
<tr>
<td><strong>Fund:</strong></td>
<td>General Fund</td>
<td>General Fund</td>
<td>General Fund</td>
<td>General Fund</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Subfund:</strong></td>
<td>General Fund</td>
<td>General Fund</td>
<td>General Fund</td>
<td>General Fund</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>General Fund Division</strong></td>
<td>4,348,492</td>
<td>3,841,389</td>
<td>3,538,040</td>
<td>3,489,828</td>
<td>(351,561)</td>
<td>(9.2)%</td>
</tr>
<tr>
<td><strong>Subfund Total</strong></td>
<td>$4,348,492</td>
<td>$3,841,389</td>
<td>$3,538,040</td>
<td>$3,489,828</td>
<td>$(351,561)</td>
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<td>$3,538,040</td>
<td>$3,489,828</td>
<td>$(351,561)</td>
<td>(9.2)%</td>
</tr>
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<td><strong>Fund Type Total</strong></td>
<td>$4,348,492</td>
<td>$3,841,389</td>
<td>$3,538,040</td>
<td>$3,489,828</td>
<td>$(351,561)</td>
<td>(9.2)%</td>
</tr>
<tr>
<td><strong>Fund Type:</strong></td>
<td>Internal Service Fund</td>
<td>Internal Service Fund</td>
<td>Internal Service Fund</td>
<td>Internal Service Fund</td>
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<td></td>
</tr>
<tr>
<td><strong>Fund:</strong></td>
<td>Other Data Processing Services</td>
<td>Other Data Processing Services</td>
<td>Other Data Processing Services</td>
<td>Other Data Processing Services</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Subfund:</strong></td>
<td>Other Data Processing Services</td>
<td>Other Data Processing Services</td>
<td>Other Data Processing Services</td>
<td>Other Data Processing Services</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Other Data Processing Services ISF</strong></td>
<td>46,513</td>
<td>48,935</td>
<td>80,070</td>
<td>93,027</td>
<td>44,092</td>
<td>90.1%</td>
</tr>
<tr>
<td><strong>Subfund Total</strong></td>
<td>$46,513</td>
<td>$48,935</td>
<td>$80,070</td>
<td>$93,027</td>
<td>$44,092</td>
<td>90.1%</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td>$46,513</td>
<td>$48,935</td>
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<td>$93,027</td>
<td>$44,092</td>
<td>90.1%</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td>$46,513</td>
<td>$48,935</td>
<td>$80,070</td>
<td>$93,027</td>
<td>$44,092</td>
<td>90.1%</td>
</tr>
<tr>
<td><strong>DEPARTMENT TOTAL</strong></td>
<td>$4,395,005</td>
<td>$3,890,324</td>
<td>$3,618,110</td>
<td>$3,582,855</td>
<td>$(307,469)</td>
<td>(7.9)%</td>
</tr>
</tbody>
</table>
## General Fund Division
### Automatic Data Processing Ctr
### General Fund
#### Program: 10000  General Government

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>1,993,164</td>
<td>2,199,984</td>
<td>1,988,639</td>
<td>2,253,632</td>
<td>53,648</td>
<td>2.4%</td>
</tr>
<tr>
<td>Fringe Benefits</td>
<td>577,790</td>
<td>641,075</td>
<td>583,526</td>
<td>648,685</td>
<td>7,610</td>
<td>1.2%</td>
</tr>
<tr>
<td>Special Fringe Benefits</td>
<td>475</td>
<td>720</td>
<td>40</td>
<td>-</td>
<td>(720)</td>
<td>(100.0)%</td>
</tr>
<tr>
<td>Operating Supplies</td>
<td>11,596</td>
<td>19,975</td>
<td>16,613</td>
<td>23,944</td>
<td>3,969</td>
<td>19.9%</td>
</tr>
<tr>
<td>Routine Business</td>
<td>168</td>
<td>650</td>
<td>225</td>
<td>650</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Staff Training and Development</td>
<td>49,649</td>
<td>41,547</td>
<td>41,328</td>
<td>41,547</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Contractual Professional Services</td>
<td>241,108</td>
<td>74,686</td>
<td>157,845</td>
<td>121,186</td>
<td>46,500</td>
<td>62.3%</td>
</tr>
<tr>
<td>Maintenance and Repair Services</td>
<td>435,183</td>
<td>355,466</td>
<td>343,952</td>
<td>355,466</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Communications</td>
<td>31,673</td>
<td>34,900</td>
<td>30,223</td>
<td>34,900</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Rentals</td>
<td>1,343</td>
<td>-</td>
<td>491</td>
<td>-</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Capital Outlays</td>
<td>1,006,343</td>
<td>472,386</td>
<td>375,159</td>
<td>9,818</td>
<td>(462,568)</td>
<td>(97.9)%</td>
</tr>
<tr>
<td><strong>OCA TOTAL</strong></td>
<td><strong>$ 4,348,492</strong></td>
<td><strong>$ 3,841,389</strong></td>
<td><strong>$ 3,538,040</strong></td>
<td><strong>$ 3,489,828</strong></td>
<td><strong>$(351,561)</strong></td>
<td><strong>(9.2)%</strong></td>
</tr>
</tbody>
</table>

### Budgeted Positions

<table>
<thead>
<tr>
<th></th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
<th>2019</th>
<th>2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>Full-Time Positions</td>
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<td>31.00</td>
<td>31.00</td>
<td>31.00</td>
<td>31.00</td>
</tr>
<tr>
<td><strong>POSITIONS TOTAL</strong></td>
<td><strong>31.00</strong></td>
<td><strong>31.00</strong></td>
<td><strong>31.00</strong></td>
<td><strong>31.00</strong></td>
<td><strong>31.00</strong></td>
</tr>
</tbody>
</table>

### Adopted Budget Highlights

Salaries increased by $53,648 or 2.4% from the 2017 Adopted Budget due to the general fund salary parameter increase.

Fringe Benefits increased by $7,610 or 1.2% and are based on actual employee costs.

Operating Supplies increased by $3,969 or 19.9% for computer software purchases including Microsoft Office 365 subscriptions and Microsoft Visual Studio.

Contractual Professional Services increased $46,500 or 62.3% due to Consultant Services for the JD Edwards payroll system upgrade and ongoing maintenance.

Capital Outlays are budgeted at $9,818 for 2016 Terminal Server Licenses used for remote access as current licenses are out of date.

Revenues are budgeted at $611,136 for the Data Processing Center, which represents an increase of $9,036 or 1.5% from the 2017 Adopted Budget. The budget is based on the 2017 average monthly billings of $50,928.
**Department:** 26  
**Fund:** 607  
**Subfund:** 607  
**OCA Code:** 626903  
**Program:** 10000  
**Automatic Data Processing Ctr**  
**Other Data Processing Services**  
**Other Data Processing Services ISF**  
**General Government**

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contractual Professional Services</td>
<td></td>
<td></td>
<td>7,428</td>
<td></td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Maintenance and Repair Services</td>
<td>26,102</td>
<td>28,440</td>
<td>50,838</td>
<td>56,372</td>
<td>27,932</td>
<td>98.2%</td>
</tr>
<tr>
<td>Communications</td>
<td>20,384</td>
<td>21,779</td>
<td>19,080</td>
<td>(1,380)</td>
<td>19,460</td>
<td>(6.7)%</td>
</tr>
<tr>
<td>Insurance</td>
<td>27</td>
<td>35</td>
<td>25</td>
<td>35</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Capital Outlays</td>
<td></td>
<td></td>
<td>-</td>
<td>17,540</td>
<td>17,540</td>
<td>-</td>
</tr>
<tr>
<td><strong>OCA TOTAL</strong></td>
<td><strong>$ 46,513</strong></td>
<td><strong>$ 48,935</strong></td>
<td><strong>$ 80,070</strong></td>
<td><strong>$ 93,027</strong></td>
<td><strong>$ 44,092</strong></td>
<td><strong>90.1%</strong></td>
</tr>
</tbody>
</table>

**Adopted Budget Highlights**

This budget is used by Data Processing for the collection of internet user charges and for payment to the internet provider. It is also used to purchase and upgrade internet access equipment and software.

Maintenance and Repair Services increased by $27,932 or 98.2% due to the addition of the Cisco Umbrella (Internet Web Filter) maintenance of $24,000.

Capital Outlays of $17,540 include $7,796 for a replacement server for email antispam appliance that is five years old and no longer under warranty and $9,744 for the addition of a new software license for the Axway Mailgate antispam application.

Revenues are budgeted at $79,108 for Data Processing Services which is an increase of $9,473 or 13.6% from the 2017 Adopted Budget. The Internet customer base of 1,016 increased by 105 customers for 2018 projections compared to 911 customers in 2017. The Smartphone customer base total of 216 increased by 41 compared to 175 in 2017. There is a projected spend down of $13,919 in this fund for 2018.
BUDGETED POSITIONS
Automatic Data Processing Ctr

<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016 Positions</th>
<th>2017 Positions</th>
<th>2018 Positions</th>
<th>Adopted Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>ADMINISTRATIVE ASSISTANT II</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td>APPLICATIONS MANAGER</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td>COMPUTER OPERATOR I</td>
<td>1.00</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>COMPUTER OPERATOR II</td>
<td>3.00</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>DIRECTOR OF DATA PROCESSING</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td>LEAD COMPUTER OPERATOR</td>
<td>-</td>
<td>3.00</td>
<td>2.00</td>
<td>(1.00)</td>
</tr>
<tr>
<td>NETWORK OPERATIONS ENGINEER</td>
<td>1.00</td>
<td>1.00</td>
<td>2.00</td>
<td>1.00</td>
</tr>
<tr>
<td>OPERATIONS MANAGER</td>
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<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td>PC NETWORK SPECIALIST</td>
<td>4.00</td>
<td>4.00</td>
<td>3.00</td>
<td>(1.00)</td>
</tr>
<tr>
<td>PROGRAMMER ANALYST II</td>
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<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td>PROJECT LEAD</td>
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<td>5.00</td>
<td>-</td>
</tr>
<tr>
<td>SENIOR PC NETWORK SPECIALIST</td>
<td>3.00</td>
<td>3.00</td>
<td>4.00</td>
<td>1.00</td>
</tr>
<tr>
<td>SENIOR PROGRAMMER ANALYST</td>
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<td>5.00</td>
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<td>-</td>
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<tr>
<td>SYSTEM ADMINISTRATOR I</td>
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<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td>SYSTEM PROGRAMMER I</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td>TECHNICAL SERVICES MANAGER</td>
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<td>1.00</td>
<td>1.00</td>
<td>-</td>
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<td>WEB MANAGER/MASTER</td>
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<tr>
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</tr>
<tr>
<td>OCA Total</td>
<td>31.00</td>
<td>31.00</td>
<td>31.00</td>
<td>-</td>
</tr>
<tr>
<td>Subfund Total</td>
<td>31.00</td>
<td>31.00</td>
<td>31.00</td>
<td>-</td>
</tr>
<tr>
<td>Fund Total</td>
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<td>-</td>
</tr>
<tr>
<td>Fund Type Total</td>
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<td>31.00</td>
<td>31.00</td>
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</tr>
<tr>
<td>DEPARTMENT TOTAL</td>
<td>31.00</td>
<td>31.00</td>
<td>31.00</td>
<td>-</td>
</tr>
</tbody>
</table>
The Board of County Commissioners (BCC) is the general administrative body of county government. The BCC consists of three members of equal rank elected to four-year staggered terms. Annually, the Commissioners elect their own president of the Board.

Given specific and limited authority by the state legislature, the County Commissioners hold titles to all county property, serve as the sole taxing authority for the county, and control county purchasing. Most importantly, the BCC is the budget appropriating authority for county government. All county agencies, courts and other elected officials depend on the BCC for appropriation of their budgets.

In the area of environmental management, the Commissioners also have statutory authority for providing water and sewer services as well as solid waste (trash) disposal, which they manage through a community-wide advisory board. They hold hearings and rule on annexations.

The County Commissioners are responsible for delivering the bulk of human services that adults and children receive from the government, including protecting children, stabilizing families and ensuring that welfare reform efforts are effective. They are also key players in economic development, working to bring new businesses to the area and retaining existing businesses, while leading local employment training and workforce development efforts.

They employ a County Administrator, and through the Administrator, oversee the operation of nine departments:

- Administrative Services
- Clerk of Commission
- County Administrator
- Environmental Services
- Human Services Planning & Development
- Development Services
- Job and Family Services
- Office of Management & Budget
- Stillwater Center

Statistics

- Approves a budget totaling $892.2 million
- Provides services to a population of 535,153
- Manages 44 buildings and facilities
- Approves citizen appointments to 46 boards and commissions

Other Board of County Commissioner departmental statistics are listed under each specific department or agency.

**TABLE OF ORGANIZATION**

- **Board of County Commissioners**
  - 3 FT

- **Commissioner Assistant**
  - 3 FT

- **County Administrator**
  - 1 FT

- **Clerk of Commission**
  - 2 FT

- **Secretary**
  - 3 FT

*The County Administrator and Clerk of Commission positions are not funded by this budget.*
Mission Statement:
To ensure the health, safety and welfare of our citizens, the strength of our economy and the quality of our environment

Economic Development
Goals:
• To expand and retain good-paying jobs, which will enable residents of Montgomery County to support their families and provide them with a high quality of life
• Target County economic development assistance to small and emerging businesses
• Use solid metrics to improve operational efficiency and develop an internal dashboard to guide operational decisions and capital investments

Challenges:
• Challenges to fostering a vibrant economic region include: addressing the structural changes in the workforce as it moves from a large-scale manufacturing economy to one comprised of smaller more diverse companies, including the following targeted industries: aerospace research, information technology, advanced materials, and human sciences and healthcare; fostering effective partnerships to maintain downtown as the civic and business center of the region; and developing effective strategies to encourage balanced and orderly growth within Montgomery County and to respond to growth throughout the region

Regional Collaboration
Goals:
• To lead efforts for greater regional collaboration within Montgomery County and the region, where appropriate, with the goal of ensuring that high-quality public services are provided effectively and efficiently to residents of Montgomery County

Challenges:
• Raising the awareness of citizens and public officials on the benefits of a shared vision and the value of a regional approach to achieving it; developing cost-effective solutions that are sensitive to the needs of diverse communities; addressing technical, legal and financial barriers to coordinating services, and allowing local governments greater flexibility in devising tax-sharing alternatives

Human Services Safety Net
Goals:
• To strengthen the services, which comprise the human services safety net, in order to ensure that our community effectively protects and supports children, seniors and families; to assist individuals in becoming self-sufficient and educated citizens leading productive lives in our community
• Increase the percentage of adults who have a college or post high-school credential that certifies they have a skill or trade

Challenges:
• Providing a comprehensive, responsive, and cost-efficient safety net for families and children in need of support; funding increasing service demands as a result of changing demographics and workforce displacements; overcoming taxpayer concern regarding overall growth in property taxes; securing adequate financial and regulatory support from state and federal sources; and creating viable partnerships among community service providers that effectively address long-term human service needs

Quality of Life
Goals:
• To support, expand and effectively communicate the unique natural and cultural resources and characteristics, which make Montgomery County’s quality of life one of the best in the nation

Challenges:
• Sustaining long-term financial support for our existing cultural assets; determining how to better market the hidden qualities of our region; developing cost-efficient amenities that can be enjoyed every day and by everyone; and creating a climate that nurtures innovation, which attracts and retains the creative class
Operational Efficiency

Goals:

- To ensure that Montgomery County government provides quality services to the public at an efficient and cost-effective price and remains focused on identifying operational efficiencies within county government.

Challenges:

- State and federal unfunded mandates which often require increased services and costs; growing cost of employee benefits including health insurance; and legal restrictions which limit flexibility in service delivery.
## ADOPTED BUDGET SUMMARY

**Board of County Commissioners**

### General Fund

<table>
<thead>
<tr>
<th>Subfund Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Fund</td>
<td>$822,723</td>
<td>$888,009</td>
<td>$933,894</td>
<td>$900,959</td>
<td>$12,950</td>
<td>1.5%</td>
</tr>
<tr>
<td>Fund Total</td>
<td>$822,723</td>
<td>$888,009</td>
<td>$933,894</td>
<td>$900,959</td>
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<td>$933,894</td>
<td>$900,959</td>
<td>$12,950</td>
<td>1.5%</td>
</tr>
</tbody>
</table>
### Adopted Budget Highlights

Statutory Salaries remain at $279,075 for 2018.

Salaries increased $9,640 and incorporates the 2.5% General Fund salary parameter increase.

Fringe Benefits increased $4,818 or 2.7% as a result of budgeting actual employee costs.
### BUDGETED POSITIONS
#### Board of County Commissioners

<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016 Positions</th>
<th>2017 Positions</th>
<th>2018 Positions</th>
<th>Adopted Change</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Fund Type:</strong> General Fund</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Fund:</strong> General Fund</td>
<td></td>
<td></td>
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</tr>
<tr>
<td><strong>Subfund:</strong> General Fund</td>
<td></td>
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<tr>
<td><strong>OCA:</strong> Board of County Commissioners</td>
<td></td>
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</tr>
<tr>
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<tr>
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<tr>
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<td>9.00</td>
<td>9.00</td>
<td>-</td>
</tr>
</tbody>
</table>
The Board of Elections of Montgomery County, Ohio is a department created under the Constitution of the State of Ohio for the primary purpose of conducting elections for all political subdivisions in Montgomery County. There are currently 317 office holders (27 partisan and 290 non-partisan) in Montgomery County. The Board is composed of four members (two from each major political party) who are appointed by the Ohio Secretary of State to staggered four-year terms. The employees of this office are responsible for carrying out the following duties:

- Conducting and certifying elections for all political subdivisions in the county
- Registering voters and maintaining an updated electronic and hard copy file
- Providing locations for elections
- Issuing certifications of elections
- Issuing, examining and certifying the validity of petitions and campaign finance reports
- Complying with the National Voter Registration Act
- Processing and preparing 5,000 to 50,000 absentee ballots for each election
- Properly notifying other counties in Ohio and other states in the United States of individuals now registered in Montgomery County
- Establishing and maintaining election precincts (360)
- Appointing, recruiting, and training over 1,600 election officials for each election
- Maintaining and providing maps of wards and precincts
- Maintaining and providing accurate election records, history, and results.
- Providing voter lists and voter statistics
- Referring and investigating violations of the Ohio Revised Code, Title 35
- Preparing budgets and reports, including chargebacks to subdivisions for election expenses
- Providing the Ohio Secretary of State with annual budget reports, board minutes, voter files, candidate files, ballot language, and all election data and mandated reports.
- Assisting Ohio Department of Liquor Control in local option matters
TABLE OF ORGANIZATION

Board Members
4.0 Special

Director
1.0 FT

Deputy Director
1.0 FT

Executive Manager
1.0 FT

Finance Manager
1.0 FT

Absentee Coordinator
2.0 FT

Absentee Specialist
2.0 FT

Election Operations Coordinator
2.0 FT

Election Operations Specialist
2.0 FT

Campaign Finance Specialist
2.0 FT

Registration Coordinator
2.0 FT

Registration Specialist
8.0 FT

Precinct Election Official Coordinator
2.0 FT
Mission Statement:

The Montgomery County Board of Elections is dedicated to:

- Providing quality services to the public
- Ensuring efficient voter information and election management by a professional and courteous staff
- Offering easy access to the board for prompt problem resolution
- The Board will anticipate and meet the challenges presented by continuing social, legal and technological change.

Challenges:

- As the legislature considers legislation that will affect future elections, the Board must take into consideration whether funding will be sufficient due to these potential changes.

Goals and Objectives:

- The ongoing success of our elections will be dependent on the recruitment of qualified precinct election officials.
- The Board will continue to evaluate new technology and equipment, which will streamline our processes and reduce our costs.
- With the purchase of our inbound sorter we are able to process absentee ballots quicker, more efficiently and more accurately.
- The Board will continue our successful “Youth at the Booth” program to recruit young people to work the polls on Election Day.
- The Board is planning the replacement of our voting machines in the next few years and has returned 7% of our 2017 budget for that replacement fund.
- The Board of Elections is dedicated to maintaining and continuously improving our level of public service.

<table>
<thead>
<tr>
<th>Statistics</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018 Goal</th>
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<td>372,677</td>
<td>374,519</td>
<td>374,000</td>
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<td>142,874</td>
<td>261,989</td>
<td>101,064</td>
<td>125,000</td>
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<tr>
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<td>40.34%</td>
<td>70.3%</td>
<td>26.99%</td>
<td>33.0%</td>
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## ADOPTED BUDGET SUMMARY
### Board of Elections

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<tr>
<th>OCA Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
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</thead>
<tbody>
<tr>
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<tr>
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<tr>
<td>Subfund: General Fund</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Board of Elections</td>
<td>3,503,986</td>
<td>3,564,628</td>
<td>3,564,663</td>
<td>3,673,779</td>
<td>$109,317</td>
<td>3.1%</td>
</tr>
<tr>
<td>Special Election Revenue</td>
<td>11,989</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Subfund Total</td>
<td>$3,515,975</td>
<td>$3,564,628</td>
<td>$3,564,663</td>
<td>$3,673,779</td>
<td>$109,317</td>
<td>3.1%</td>
</tr>
<tr>
<td>Fund Total</td>
<td>$3,515,975</td>
<td>$3,564,628</td>
<td>$3,564,663</td>
<td>$3,673,779</td>
<td>$109,317</td>
<td>3.1%</td>
</tr>
<tr>
<td>Fund Type Total</td>
<td>$3,515,975</td>
<td>$3,564,628</td>
<td>$3,564,663</td>
<td>$3,673,779</td>
<td>$109,317</td>
<td>3.1%</td>
</tr>
<tr>
<td>DEPARTMENT TOTAL</td>
<td>$3,515,975</td>
<td>$3,564,628</td>
<td>$3,564,663</td>
<td>$3,673,779</td>
<td>$109,317</td>
<td>3.1%</td>
</tr>
</tbody>
</table>
### Department: 60  Board of Elections  
**Fund:** 1  General Fund  
**Subfund:** 1  General Fund  
**OCA Code:** Various  
**Program:** 10000  General Government

<table>
<thead>
<tr>
<th>Expense Description</th>
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<th>2017</th>
<th>2017</th>
<th>2018</th>
<th>Adopted</th>
<th>Adopted</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Actual</td>
<td>Adopted</td>
<td>Actual</td>
<td>Adopted</td>
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<td>Statutory Salaries</td>
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<td>78,410</td>
<td>78,724</td>
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<td>Salaries</td>
<td>2,116,718</td>
<td>2,238,255</td>
<td>1,763,731</td>
<td>2,294,211</td>
<td>55,956</td>
<td>2.5%</td>
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<td>Fringe Benefits</td>
<td>545,183</td>
<td>570,419</td>
<td>578,386</td>
<td>623,780</td>
<td>53,361</td>
<td>9.4%</td>
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<td>4,876</td>
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<td>Operating Supplies</td>
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<td>69,775</td>
<td>100,000</td>
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<td>29,384</td>
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<td>6,550</td>
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<td>Staff Training and Development</td>
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<td>6,800</td>
<td>4,400</td>
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<td>5,000</td>
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<td>Contractual Professional Services</td>
<td>143,782</td>
<td>108,308</td>
<td>91,016</td>
<td>112,308</td>
<td>4,000</td>
<td>3.7%</td>
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<td>Maintenance and Repair Services</td>
<td>3,222</td>
<td>241,506</td>
<td>212,302</td>
<td>222,206</td>
<td>(19,300)</td>
<td>(8.0)%</td>
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<td>125,250</td>
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<td>Capital Outlays</td>
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<tr>
<td><strong>SUBFUND TOTAL</strong></td>
<td>$ 3,515,975</td>
<td>$ 3,564,462</td>
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<td>$ 3,673,779</td>
<td>$ 109,317</td>
<td>3.1%</td>
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### Budgeted Positions

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<th>2017</th>
<th>2017</th>
<th>2018</th>
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<th>Adopted</th>
<th>$ Change</th>
<th>% Change</th>
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<td>30.00</td>
<td>-</td>
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</table>

### Adopted Budget Highlights

Statutory salaries remain at $78,724 for 2018.

Salaries (Regular, Seasonal, Overtime and Paid Personal Leave) increased $55,956 or 2.5% due to General Fund salary parameter increase.

Fringe Benefits increased $53,361 or 9.4% based on actual employee costs.

The 2018 revenue estimate is budgeted at $401,000 and includes $400,000 for Reimbursement-Election Expense which is a $150,000 or 60.0% increase from 2017. The amount also includes $1,000 for Board of Election Filing Fees.
### BUDGETED POSITIONS
#### Board of Elections

<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016 Positions</th>
<th>2017 Positions</th>
<th>2018 Positions</th>
<th>Adopted Change</th>
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<tbody>
<tr>
<td><strong>Fund Type:</strong></td>
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<tr>
<td><strong>Fund:</strong></td>
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</tr>
<tr>
<td><strong>Subfund:</strong></td>
<td>General Fund</td>
<td></td>
<td></td>
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<tr>
<td><strong>OCA:</strong></td>
<td>Board of Elections</td>
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</tr>
<tr>
<td><strong>Status:</strong></td>
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<td>CLERK</td>
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<tr>
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<tr>
<td><strong>Status:</strong></td>
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<td>BOARD MEMBERS</td>
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<tr>
<td><strong>Status Total</strong></td>
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<td>4.00</td>
<td>4.00</td>
<td>-</td>
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<tr>
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<td>-</td>
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<td>30.00</td>
<td>-</td>
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<tr>
<td><strong>Fund Total</strong></td>
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<td>30.00</td>
<td>30.00</td>
<td>-</td>
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<tr>
<td><strong>Fund Type Total</strong></td>
<td>30.00</td>
<td>30.00</td>
<td>30.00</td>
<td>-</td>
</tr>
<tr>
<td><strong>DEPARTMENT TOTAL</strong></td>
<td>30.00</td>
<td>30.00</td>
<td>30.00</td>
<td>-</td>
</tr>
</tbody>
</table>
The Clerk of Commission provides the agenda of subjects to be covered at the Board’s weekly meetings and is responsible for processing and keeping permanent records of all transactions taken by the Board of County Commissioners. All official papers, deeds, contracts and bids on construction work and major projects are received by the Clerk, who presents them to the Commissioners for official action.

Illustrative Duties:

- Directs the preparation of resolutions for the Commission
- Prepares the agenda for the Commission meetings and takes minutes of meetings
- Processes all official documents, deeds and contracts for approval by the Board of County Commissioners
- Notifies press of meeting schedule
- Appears in court with all legal papers on annexations, sewer and water projects, or any other matters requiring records from the Clerk’s Office
- Maintains records of important documents within the administration
- Provides assistance to county employees and to the public in researching records, documents, actions or resolutions

Mission Statement:

The Clerk of Commission effectively maintains the meetings, agendas, journals, minutes and files for the Board of County Commissioners and the residents of Montgomery County in a timely and efficient manner pursuant to the Ohio Revised Code.

Goals and Objectives:

- The Clerk of Commission maintains a record of official actions of the Board of County Commissioners pursuant to resolutions received from various departments and agencies
- The Clerk of Commission places petitions for annexations on the agenda for review and approval by the Board of County Commissioners
- Weekly, the Clerk of Commission has documents imaged for the Board of County Commissioners. This includes agendas, minutes and resolutions. Images are available on the county website

<table>
<thead>
<tr>
<th>Services/Measures</th>
<th>2015</th>
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<th>2017</th>
<th>2018 Estimate</th>
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<td>Number of Resolutions</td>
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<td>1,742</td>
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<tr>
<td>Petitions for Annexations</td>
<td>2</td>
<td>10</td>
<td>0</td>
<td>4</td>
</tr>
<tr>
<td>Images created and available to the public</td>
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<tr>
<td>Agendas for Weekly Meetings</td>
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<td>Minutes of Meetings</td>
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<tr>
<td>Resolutions</td>
<td>1,843</td>
<td>1,742</td>
<td>1,779</td>
<td>1,800</td>
</tr>
</tbody>
</table>

**TABLE OF ORGANIZATION**
ADOPTED BUDGET SUMMARY
Clerk of Commission

<table>
<thead>
<tr>
<th>Subfund Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fund Type: General Fund</td>
<td>General Fund</td>
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<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>General Fund</td>
<td>149,432</td>
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<td>160,190</td>
<td>179,666</td>
<td>2,541</td>
<td>1.4%</td>
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<tr>
<td>Fund Total</td>
<td>$149,432</td>
<td>$177,125</td>
<td>$160,190</td>
<td>$179,666</td>
<td>$2,541</td>
<td>1.4%</td>
</tr>
<tr>
<td>Fund Type Total</td>
<td>$149,432</td>
<td>$177,125</td>
<td>$160,190</td>
<td>$179,666</td>
<td>$2,541</td>
<td>1.4%</td>
</tr>
<tr>
<td>DEPARTMENT TOTAL</td>
<td>$149,432</td>
<td>$177,125</td>
<td>$160,190</td>
<td>$179,666</td>
<td>$2,541</td>
<td>1.4%</td>
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</tbody>
</table>
### Expense Description

<table>
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<tr>
<th></th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>92,483</td>
<td>111,274</td>
<td>96,528</td>
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<tr>
<td>Pre-Employment Services</td>
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<td>108</td>
<td>-</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Operating Supplies</td>
<td>8,702</td>
<td>9,509</td>
<td>9,237</td>
<td>9,509</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Routine Business</td>
<td>264</td>
<td>900</td>
<td>59</td>
<td>900</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Staff Training and Development</td>
<td>-</td>
<td>550</td>
<td>-</td>
<td>550</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Contractual Professional Services</td>
<td>7,332</td>
<td>4,140</td>
<td>8,652</td>
<td>4,140</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Maintenance and Repair Services</td>
<td>-</td>
<td>1,000</td>
<td>109</td>
<td>1,000</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Communications</td>
<td>7,028</td>
<td>7,960</td>
<td>6,145</td>
<td>7,960</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Rentals</td>
<td>4,808</td>
<td>5,000</td>
<td>5,500</td>
<td>5,000</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Capital Outlays</td>
<td>1,390</td>
<td>1,340</td>
<td>2,808</td>
<td>-</td>
<td>(1,340)</td>
<td>(100.0)%</td>
</tr>
<tr>
<td><strong>OCA TOTAL</strong></td>
<td><strong>$ 149,432</strong></td>
<td><strong>$ 177,125</strong></td>
<td><strong>$ 160,190</strong></td>
<td><strong>$ 179,666</strong></td>
<td><strong>$ 2,541</strong></td>
<td><strong>1.4%</strong></td>
</tr>
</tbody>
</table>

### Budgeted Positions

<p>| | | | | | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Full-Time Positions</td>
<td>2.00</td>
<td>2.00</td>
<td>2.00</td>
<td>-</td>
<td></td>
<td></td>
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<tr>
<td><strong>POSITIONS TOTAL</strong></td>
<td><strong>2.00</strong></td>
<td><strong>2.00</strong></td>
<td><strong>2.00</strong></td>
<td><strong>-</strong></td>
<td><strong>-</strong></td>
<td><strong>-</strong></td>
</tr>
</tbody>
</table>

### Adopted Budget Highlights

Salaries increased $2,782 or 2.5%. This amount incorporates the 2.5% General Fund salary parameter increase.

Fringe Benefits increased $1,099 or 3.1% as a result of budgeting actual employee costs.

The Clerical Processing Specialist II position has been reclassified as a Secretary and is reflected in the Budgeted Positions.
<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016 Positions</th>
<th>2017 Positions</th>
<th>2018 Positions</th>
<th>Adopted Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fund Type: General Fund</td>
<td></td>
<td></td>
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<tr>
<td>Fund: General Fund</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Subfund: General Fund</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>OCA: Clerk of Commission</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Status: Full-Time</td>
<td></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>CLERICAL PROCESSING SPECIALIST II - NBU</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
<td>(1.00)</td>
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<tr>
<td>CLERK, BOARD OF COUNTY COMMISSIONERS</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td>SECRETARY</td>
<td>-</td>
<td>-</td>
<td>1.00</td>
<td>1.00</td>
</tr>
<tr>
<td>Status Total</td>
<td>2.00</td>
<td>2.00</td>
<td>2.00</td>
<td>-</td>
</tr>
<tr>
<td>OCA Total</td>
<td>2.00</td>
<td>2.00</td>
<td>2.00</td>
<td>-</td>
</tr>
<tr>
<td>Subfund Total</td>
<td>2.00</td>
<td>2.00</td>
<td>2.00</td>
<td>-</td>
</tr>
<tr>
<td>Fund Total</td>
<td>2.00</td>
<td>2.00</td>
<td>2.00</td>
<td>-</td>
</tr>
<tr>
<td>Fund Type Total</td>
<td>2.00</td>
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<tr>
<td>DEPARTMENT TOTAL</td>
<td>2.00</td>
<td>2.00</td>
<td>2.00</td>
<td>-</td>
</tr>
</tbody>
</table>
The Montgomery County Clerk of Courts maintains and makes available to the public all court records for the General and Domestic Relations Divisions of the Common Pleas Court, along with the Second District Court of Appeals and the County Municipal Court Western Division in New Lebanon and the Eastern Division in Huber Heights. The Clerk’s office is also responsible for issuing and maintaining all motor vehicle and watercraft titles in Montgomery County. The Clerk of Courts is comprised of three divisions: Auto Title, County Municipal Court and Legal.

**Auto Title Division**

The Auto Title Division issues and maintains motor vehicle and watercraft titles to individuals and automobile dealers in and outside of Montgomery County. Ohio law requires that title records be held by the Clerk’s office for seven years.

Designated as an authorized passport acceptance agency by the United States Department of State, the Auto Title Division processes passport applications in response to the federal mandate requiring passports for all travelers.

**County Municipal Court Division**

The County Municipal Court serves the cities of Trotwood, Huber Heights and Riverside; the villages of Brookville, Farmersville, New Lebanon, Phillipsburg and Verona; and the townships of Clay, Jackson, Jefferson and Perry. In addition to the law enforcement agencies in these areas, the court also serves various other agencies including the Ohio State Patrol, State of Ohio Park Rangers, Ohio Division of Wildlife, Public Utilities Commission, Montgomery County Zoning, Public Health – Dayton & Montgomery County, Montgomery County Animal Resource Center, Board of Liquor Control, Board of Pharmacy, Department of Taxation and Five Rivers MetroParks.

The County Municipal Court has jurisdiction in all adult traffic and misdemeanor cases occurring in the court’s jurisdiction, civil cases up to $15,000, small claims cases up to $6,000 and is the originating court for felony preliminary hearings in its jurisdiction.

**Legal Division**

The Legal Division is comprised of four departments: Civil, Criminal, Domestic Relations and Second District Court of Appeals.

The Civil Department accepts electronic filings for new complaints, issues services of summons, maintains a journal of pleadings filed in each case and issues subpoenas to witnesses when a case is ready for trial. Judgment liens including Ohio sales and personal income tax liens are also filed in the Civil Department along with the execution of lien proceedings.

The Criminal Department maintains all electronic case files for felony case proceedings. The Criminal Department receives all filings pertaining to a particular case and executes the necessary paperwork in each phase of the criminal justice process including indictments, arraignments, issuance of subpoenas for grand jury, trial witnesses and filing Notices of Appeal. Other duties include posting bonds, calculating court costs, paying witnesses and preparing post-sentencing documents to transfer defendants to designated state institutions.

The Domestic Relations Department is responsible for the filing, docketing and distribution of court papers from attorneys, judges and court personnel pertaining to divorce, dissolution of marriage, domestic violence and foreign support orders. Many of the cases processed in Domestic Relations involve child support to minor children, requiring continual updating of files until the children are emancipated, under most circumstances until the child is 18 years old.

The Second District Court of Appeals is served by the Clerk of Courts in the capacity that the Clerk is responsible for receiving, filing and conveying all appeals filed from various trial courts in Montgomery County. Additionally, the Clerk of Courts office is responsible for preparing the lower court record in appeal cases including cases appealed to the Ohio Supreme Court.
*E-Filing position is funded by Common Pleas Court
Mission Statement:

The Auto Title Division of the Montgomery County Clerk of Courts is the appointed authority for the document management and certification of the evolution and rightful ownership of motorized vehicles and watercraft, as well as the processing agent of official documents that validate citizenship.

The County Municipal Court Division of the Montgomery County Clerk of Courts helps to ensure justice, peace and order in society by providing access to complete and accurate records and by coordinating court proceedings for individuals and agencies involved with the justice system.

The Legal Division of the Montgomery County Clerk of Courts facilitates the orderly resolution of life-altering legal disputes through timely and accurate management of legal documents.

Vision:

To be recognized by the citizens of Montgomery County as the standard of excellence in public sector management and customer service.

Challenges:

To enhance services to our citizens through the continued use of technology and the redeployment of current personnel.

Goals and Objectives:

The Clerk of Courts office, as the “core of the Court,” plays a vital role in serving the interests of justice. This includes filing, docketing, indexing, and preserving all court pleadings for civil, felony criminal, domestic relations, and appellate cases. In addition to processing all Court paperwork, the agency must preserve all these records for future generations. The office uses innovative technology to streamline processes and maintain archival quality retention in order to permanently preserve the Court records.

In 2018, the Clerk of Courts office will continue to unveil improved services to the community.

Auto Title Division

Offer individualized and group training to auto dealers on the upcoming Automated Title Processing System III (ATPSIII) requirements, as well as new and revised laws affecting how dealers are to submit paperwork for processing.

Continue to provide additional convenience to customers by keeping open two branch offices on Mondays.

County Municipal Court Division

Continue to improve customer service. The convenient on-line system is working well and is enabling the court to process payments in a more efficient and timely manner. This division will continue to monitor the changes to current laws that affect processes, make public those processes that affect customers and make necessary operational changes to service all parties involved.

Legal Division

Continue with automated redaction in 2018 and a system that customers can use to monitor their cases.

Further enhance our electronic filing system to better serve our customers.
## CLERK OF COURT STATISTICS

### Auto Title Division

<table>
<thead>
<tr>
<th></th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018 Estimate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Automobile Titles</td>
<td>255,094</td>
<td>257,438</td>
<td>269,066</td>
<td>250,000</td>
</tr>
<tr>
<td>Watercraft Titles</td>
<td>2,344</td>
<td>435</td>
<td>2,185</td>
<td>2,000</td>
</tr>
<tr>
<td>Passport Applications</td>
<td>6,755</td>
<td>6,989</td>
<td>7,239</td>
<td>6,900</td>
</tr>
<tr>
<td>Other Documents</td>
<td>282,311</td>
<td>288,142</td>
<td>296,283</td>
<td>298,000</td>
</tr>
<tr>
<td>Total Documents Processed</td>
<td>546,504</td>
<td>553,004</td>
<td>574,773</td>
<td>556,900</td>
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</tbody>
</table>

### County Municipal Court Western Division

<table>
<thead>
<tr>
<th></th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018 Estimate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Criminal Cases</td>
<td>1,582</td>
<td>1,667</td>
<td>1,740</td>
<td>1,665</td>
</tr>
<tr>
<td>Traffic Cases</td>
<td>3,421</td>
<td>3,353</td>
<td>3,788</td>
<td>3,520</td>
</tr>
<tr>
<td>Civil Cases</td>
<td>1,205</td>
<td>1,347</td>
<td>1,731</td>
<td>1,430</td>
</tr>
<tr>
<td>Total Case Records Maintained</td>
<td>6,208</td>
<td>6,367</td>
<td>7,259</td>
<td>6,615</td>
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</table>

### County Municipal Court Eastern Division

<table>
<thead>
<tr>
<th></th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018 Estimate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Criminal Cases</td>
<td>1,895</td>
<td>1,821</td>
<td>1,850</td>
<td>1,855</td>
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<tr>
<td>Traffic Cases</td>
<td>5,988</td>
<td>5,235</td>
<td>4,275</td>
<td>5,170</td>
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<tr>
<td>Civil Cases</td>
<td>1,105</td>
<td>1,381</td>
<td>1,755</td>
<td>1,425</td>
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<tr>
<td>Total Case Records Maintained</td>
<td>8,988</td>
<td>8,437</td>
<td>7,880</td>
<td>8,450</td>
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</table>

### Legal Division

<table>
<thead>
<tr>
<th></th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018 Estimate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Criminal &amp; Fugitive Cases</td>
<td>4,550</td>
<td>4,565</td>
<td>4,768</td>
<td>4,700</td>
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<tr>
<td>Civil Cases</td>
<td>6,779</td>
<td>6,531</td>
<td>6,029</td>
<td>6,000</td>
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<tr>
<td>Domestic Relations Cases</td>
<td>1,934</td>
<td>1,798</td>
<td>1,760</td>
<td>1,750</td>
</tr>
<tr>
<td>Domestic Violence Cases</td>
<td>1,613</td>
<td>1,463</td>
<td>1,698</td>
<td>1,700</td>
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<tr>
<td>Court of Appeals</td>
<td>432</td>
<td>425</td>
<td>446</td>
<td>450</td>
</tr>
<tr>
<td>State Certificates of Judgment</td>
<td>10,593</td>
<td>8,696</td>
<td>14,939</td>
<td>14,950</td>
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<td>Certificates of Judgment</td>
<td>3,610</td>
<td>3,557</td>
<td>3,377</td>
<td>3,400</td>
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<tr>
<td>Executions on Judgment</td>
<td>1,304</td>
<td>1,373</td>
<td>1,181</td>
<td>1,200</td>
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<tr>
<td>Notary</td>
<td>1,264</td>
<td>1,244</td>
<td>1,293</td>
<td>1,300</td>
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<tr>
<td>Board of Revision</td>
<td>376</td>
<td>381</td>
<td>858</td>
<td>850</td>
</tr>
<tr>
<td>Total Case Records Maintained</td>
<td>32,455</td>
<td>30,033</td>
<td>36,349</td>
<td>36,300</td>
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</table>
## ADOPTED BUDGET SUMMARY

**Clerk of Courts**

<table>
<thead>
<tr>
<th>Subfund Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Fund Type:</strong> General Fund</td>
<td><strong>Fund:</strong> General Fund</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>General Fund</td>
<td>4,033,686</td>
<td>4,232,477</td>
<td>4,152,604</td>
<td>4,268,634</td>
<td>36,157</td>
<td>0.9%</td>
</tr>
<tr>
<td>Fund Total</td>
<td>$ 4,033,686</td>
<td>$ 4,232,477</td>
<td>$ 4,152,604</td>
<td>$ 4,268,634</td>
<td>$ 36,157</td>
<td>0.9%</td>
</tr>
<tr>
<td>Fund Type Total</td>
<td>$ 4,033,686</td>
<td>$ 4,232,477</td>
<td>$ 4,152,604</td>
<td>$ 4,268,634</td>
<td>$ 36,157</td>
<td>0.9%</td>
</tr>
<tr>
<td><strong>Fund Type:</strong> Special Revenue Fund</td>
<td><strong>Fund:</strong> Certificate of Title Administration</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Certificate of Title Administration</td>
<td>2,158,669</td>
<td>2,783,830</td>
<td>2,334,325</td>
<td>2,899,935</td>
<td>116,105</td>
<td>4.2%</td>
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<tr>
<td>Fund Total</td>
<td>$ 2,158,669</td>
<td>$ 2,783,830</td>
<td>$ 2,334,325</td>
<td>$ 2,899,935</td>
<td>$ 116,105</td>
<td>4.2%</td>
</tr>
<tr>
<td><strong>Fund:</strong> Other Special Revenue Funds</td>
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<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>Clerk of Courts MIS</td>
<td>17,904</td>
<td>42,000</td>
<td>12,435</td>
<td>42,000</td>
<td>-</td>
<td>- %</td>
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<td>Common Pleas - Automation Fees</td>
<td>395,268</td>
<td>428,250</td>
<td>554,918</td>
<td>495,750</td>
<td>67,500</td>
<td>15.8%</td>
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<tr>
<td>County Municipal Court</td>
<td>118,198</td>
<td>151,532</td>
<td>137,717</td>
<td>149,190</td>
<td>(2,342)</td>
<td>(1.5)%</td>
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<tr>
<td>Automation-Clerk Domestic Relations-Automation Fees</td>
<td>44,511</td>
<td>51,560</td>
<td>47,032</td>
<td>50,150</td>
<td>(1,410)</td>
<td>(2.7)%</td>
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<tr>
<td>Fund Total</td>
<td>$ 575,881</td>
<td>$ 673,342</td>
<td>$ 752,101</td>
<td>$ 737,090</td>
<td>$ 63,748</td>
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<tr>
<td>Fund Type Total</td>
<td>$ 2,734,550</td>
<td>$ 3,457,172</td>
<td>$ 3,086,426</td>
<td>$ 3,637,025</td>
<td>$ 179,853</td>
<td>5.2%</td>
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<tr>
<td>DEPARTMENT TOTAL</td>
<td>$ 6,768,236</td>
<td>$ 7,689,649</td>
<td>$ 7,239,030</td>
<td>$ 7,905,659</td>
<td>$ 216,010</td>
<td>2.8%</td>
</tr>
</tbody>
</table>
### Adopted Budget Highlights

The Clerk of Courts current budgets in the General Fund include: County Municipal Court Eastern Division, County Municipal Court Western Division and Legal/Child Support.

Salaries increased $52,877 or 2.5%, which includes the 2.5% General Fund salary parameter increase.

Fringe Benefits increased $48,360 or 5.2% based on actual employee costs.

Debt Service of $5,520 is for the lease of multifunction devices that provide printing, faxing, copying and scanning for the Administrative Office.

Revenues total $2,106,200 which is a decrease of $115,200 or 5.2% and include Clerk of Court (COC) Fees of $1,200,000, Bond Forfeiture Fees of $1,500, Indigent Application Fees of $26,000, COC-County Fees of $89,000, COC-Family Services Fees of $25,000, COC-Family Investigation Fees of $21,000, Treasurer NSF Fees of $400, Photocopy Sales of $13,000, COC Fines & Costs of $6,000, Dist Court Fines & Costs of $525,000, Unclaimed Funds of $137,000, Reimbursement of $300 and Inter-Departmental Agreements of $62,000.

### Expense Description

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Statutory Salaries</td>
<td>56,380</td>
<td>60,606</td>
<td>60,590</td>
<td>60,606</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Salaries</td>
<td>2,062,890</td>
<td>2,115,088</td>
<td>2,092,224</td>
<td>2,167,965</td>
<td>52,777</td>
<td>2.5%</td>
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<tr>
<td>Fringe Benefits</td>
<td>866,825</td>
<td>937,018</td>
<td>911,977</td>
<td>985,378</td>
<td>53,232</td>
<td>5.2%</td>
</tr>
<tr>
<td>Special Fringe Benefits</td>
<td>9,185</td>
<td>12,900</td>
<td>9,749</td>
<td>14,200</td>
<td>4,451</td>
<td>10.1%</td>
</tr>
<tr>
<td>Operating Supplies</td>
<td>89,005</td>
<td>79,116</td>
<td>79,781</td>
<td>77,816</td>
<td>(1,975)</td>
<td>(1.6)%</td>
</tr>
<tr>
<td>Routine Business</td>
<td>6,537</td>
<td>6,917</td>
<td>6,658</td>
<td>6,917</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Board Approved Travel</td>
<td>29,214</td>
<td>37,775</td>
<td>33,449</td>
<td>42,775</td>
<td>9,300</td>
<td>13.2%</td>
</tr>
<tr>
<td>Staff Training and Development</td>
<td>9,181</td>
<td>8,645</td>
<td>8,589</td>
<td>8,645</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Contractual Professional Services</td>
<td>32,929</td>
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<td>34,441</td>
<td>33,225</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Maintenance and Repair Services</td>
<td>8,668</td>
<td>5,920</td>
<td>956</td>
<td>5,920</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Communications</td>
<td>349,293</td>
<td>401,436</td>
<td>390,130</td>
<td>396,436</td>
<td>(5,306)</td>
<td>(1.2)%</td>
</tr>
<tr>
<td>Public Utility Services</td>
<td>746</td>
<td>900</td>
<td>756</td>
<td>900</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Rentals</td>
<td>470,708</td>
<td>462,331</td>
<td>442,887</td>
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<td>-</td>
<td>- %</td>
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<tr>
<td>Capital Outlays</td>
<td>38,464</td>
<td>65,800</td>
<td>75,769</td>
<td>-</td>
<td>(65,800)</td>
<td>(100.0)%</td>
</tr>
<tr>
<td>Debt Service</td>
<td>3,661</td>
<td>4,800</td>
<td>4,647</td>
<td>5,520</td>
<td>772</td>
<td>15.0%</td>
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<tr>
<td><strong>SUBFUND TOTAL</strong></td>
<td><strong>$ 4,033,686</strong></td>
<td><strong>$ 4,232,477</strong></td>
<td><strong>$ 4,152,604</strong></td>
<td><strong>$ 4,268,634</strong></td>
<td><strong>$ 36,157</strong></td>
<td><strong>0.9%</strong></td>
</tr>
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</table>

### Budgeted Positions

| Full-Time Positions                  | 56.24       | 56.24       | 56.24       | -            |
| **POSITIONS TOTAL**                 | 56.24       | 56.24       | **56.24**   | -            |

---

**Note:** The data and content provided are for illustrative purposes and may not reflect the exact figures or details as displayed in the image.
### Department: Clerk of Courts  
### Fund: Certificate of Title Administration  
### Subfund: Certificate of Title Administration  
### OCA Code: Auto Title  
### Program: Judicial & Law Enforcement  

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
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</thead>
<tbody>
<tr>
<td>Statutory Salaries</td>
<td>35,238</td>
<td>40,404</td>
<td>40,393</td>
<td>40,393</td>
<td>(11)</td>
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<tr>
<td>Salaries</td>
<td>1,359,286</td>
<td>1,591,589</td>
<td>1,357,179</td>
<td>1,645,471</td>
<td>53,882</td>
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<td>Fringe Benefits</td>
<td>487,153</td>
<td>620,308</td>
<td>478,657</td>
<td>647,152</td>
<td>26,844</td>
<td>4.3%</td>
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<td>Special Fringe Benefits</td>
<td>8,038</td>
<td>41,512</td>
<td>6,936</td>
<td>41,512</td>
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<td>-</td>
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<td>Pre-Employment Services</td>
<td>570</td>
<td>3,350</td>
<td>296</td>
<td>3,350</td>
<td>-</td>
<td>-</td>
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<td>Operating Supplies</td>
<td>35,131</td>
<td>63,765</td>
<td>30,603</td>
<td>81,250</td>
<td>17,485</td>
<td>27.4%</td>
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<td>Routine Business</td>
<td>10,242</td>
<td>28,531</td>
<td>3,538</td>
<td>31,041</td>
<td>2,510</td>
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<td>Board Approved Travel</td>
<td>4,718</td>
<td>26,400</td>
<td>9,985</td>
<td>26,800</td>
<td>400</td>
<td>1.5%</td>
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<td>Staff Training and Development</td>
<td>43,759</td>
<td>94,091</td>
<td>46,331</td>
<td>94,091</td>
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<td>-</td>
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<tr>
<td>Contractual Professional Services</td>
<td>15,642</td>
<td>45,570</td>
<td>13,672</td>
<td>45,870</td>
<td>300</td>
<td>0.7%</td>
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<td>Maintenance and Repair Services</td>
<td>42,419</td>
<td>49,465</td>
<td>49,736</td>
<td>88,145</td>
<td>38,680</td>
<td>78.2%</td>
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<td>Communications</td>
<td>10,115</td>
<td>7,807</td>
<td>14,255</td>
<td>7,807</td>
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<td>-</td>
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<tr>
<td>Insurance</td>
<td>15,839</td>
<td>42,070</td>
<td>15,574</td>
<td>42,070</td>
<td>-</td>
<td>-</td>
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<tr>
<td>Public Utility Services</td>
<td>87,946</td>
<td>89,568</td>
<td>89,683</td>
<td>91,483</td>
<td>1,915</td>
<td>2.1%</td>
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<tr>
<td>Capital Outlays</td>
<td>-</td>
<td>35,500</td>
<td>127,280</td>
<td>8,600</td>
<td>(26,900)</td>
<td>(75.8)%</td>
</tr>
<tr>
<td>Construction and Improvements</td>
<td>-</td>
<td>-</td>
<td>45,720</td>
<td>-</td>
<td>-</td>
<td>-</td>
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<tr>
<td>Debt Service</td>
<td>2,573</td>
<td>3,900</td>
<td>3,860</td>
<td>3,900</td>
<td>-</td>
<td>-</td>
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<tr>
<td><strong>OCA TOTAL</strong></td>
<td>$2,158,669</td>
<td>$2,783,830</td>
<td>$2,334,325</td>
<td>$2,899,935</td>
<td>$116,105</td>
<td>4.2%</td>
</tr>
</tbody>
</table>

### Adopted Budget Highlights

Salaries increased $53,882 or 3.4%. Incorporated into this change is the 2.5% salary parameter increase as well as costs related to the reclassification of positions. The number of full-time positions and part-time positions remained the same with 41.02 and 1.00, respectively, for a grand total of 42.02 positions in this cost account.

Fringe Benefits increased $26,844 or 4.3% based on actual employee costs.

Operating Supplies increased $17,485 or 27.4% based on costs related to Computer Software. This involves the purchase of the NeoGov Human Resources Software, which includes licenses, initial set-up, implementation and training.

Communications increased $38,680 or 78.2% due to increases in Advertising ($25,000 for annual passport & title campaign and to advertise the relocation of the West Carrollton Auto Title branch) and County Telecommunications ($13,680 for AT&T Ethernet service to the four Auto Title branches as part of the elimination of all T-1 lines).

Capital Outlays are budgeted in the amount of $8,600. This includes $5,000 for hardware needs at the five Auto Title locations and $3,600 for three new laptops for the Auto Title/Passport training room.

The Debt Service category is budgeted in the amount of $3,900. This appropriation is for the current Dell 4-year lease program for the Auto Title workstations. This represents the second year of the four year lease.

Revenues are budgeted at $3,179,921 which is a $29,767 or 0.9% increase from 2017. Revenues include $178,195 in Passport Fees, $3,000,000 in Poundage Fees, $1,585 in Treasurer NSF Fees and $141 for Photocopy Sales. There is a planned surplus of $279,986 in this subfund.
Department: Clerk of Courts
Fund: Other Special Revenue Funds
Subfund: Various
OCA Code: Various
Program: Judicial & Law Enforcement

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>234,164</td>
<td>244,400</td>
<td>260,423</td>
<td>295,595</td>
<td>51,195</td>
<td>20.9%</td>
</tr>
<tr>
<td>Fringe Benefits</td>
<td>67,786</td>
<td>73,950</td>
<td>77,034</td>
<td>94,023</td>
<td>20,073</td>
<td>27.1%</td>
</tr>
<tr>
<td>Operating Supplies</td>
<td>35,257</td>
<td>40,360</td>
<td>39,365</td>
<td>38,660</td>
<td>(1,700)</td>
<td>(4.2)%</td>
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<tr>
<td>Board Approved Travel</td>
<td>7,241</td>
<td>30,000</td>
<td>4,102</td>
<td>25,000</td>
<td>(5,000)</td>
<td>(16.7)%</td>
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<tr>
<td>Staff Training and Development</td>
<td>22,494</td>
<td>24,000</td>
<td>28,928</td>
<td>33,550</td>
<td>4,628</td>
<td>11.8%</td>
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<tr>
<td>Contractual Professional Services</td>
<td>35,306</td>
<td>47,027</td>
<td>193,203</td>
<td>47,517</td>
<td>24,484</td>
<td>34.1%</td>
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<tr>
<td>Maintenance and Repair Services</td>
<td>118,200</td>
<td>149,855</td>
<td>94,646</td>
<td>98,458</td>
<td>(4,850)</td>
<td>(4.2)%</td>
</tr>
<tr>
<td>Communications</td>
<td>3,950</td>
<td>3,950</td>
<td>3,105</td>
<td>3,950</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Capital Outlays</td>
<td>16,455</td>
<td>22,100</td>
<td>13,703</td>
<td>60,461</td>
<td>46,758</td>
<td>173.6%</td>
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<tr>
<td>Debt Service</td>
<td>35,028</td>
<td>37,700</td>
<td>37,593</td>
<td>39,876</td>
<td>2,176</td>
<td>5.8%</td>
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<tr>
<td><strong>FUND TOTAL</strong></td>
<td><strong>$ 575,881</strong></td>
<td><strong>$ 673,342</strong></td>
<td><strong>$ 752,101</strong></td>
<td><strong>$ 737,090</strong></td>
<td><strong>$ 63,748</strong></td>
<td>9.5%</td>
</tr>
</tbody>
</table>

Budgeted Positions

| Full-Time Positions | 4.34 | 4.34 | 4.34 | - |
| POSITIONS TOTAL     | 4.34 | 4.34 | 4.34 | - |

Adopted Budget Highlights

The Clerk of Courts Other Special Revenue Fund includes four budgets: Clerk of Courts MIS, Common Pleas, County Municipal Court and Domestic Relations Court Automation Funds. Through a cooperative agreement, the Clerk of Courts provides staffing and services to the Common Pleas Court.

Salaries increased $51,195 or 20.9% which includes the 2.5% salary parameter increase as well as the inclusion of a Software Developer position in the 2018 budget that was vacant when the 2017 budget was adopted.

Fringe Benefits increased $20,073 or 27.1% based on actual employee costs.

Maintenance and Repair Services decreased $51,397 or 34.3% due to decreases in maintenance contracts for both computer hardware and software.

Capital Outlays of $60,461 will support this department's percentage share of the costs of purchasing two laptop computers, three Dell printers, three Dell servers, one work station, Surface Pro devices for the Municipal Courts as well as miscellaneous hardware.

Debt Service has an expense budget of $39,876. These costs include $10,800 as part of a capital lease for multi-function devices and $15,000 for the lease of Dell workstations and monitors. Also included is $14,076 from the Municipal Court Automation budget for Dell computer and Pro-Source multi-function device leases.

Total revenues are budgeted at $763,580 for a decrease of $28,400 or 3.6%. Of that total, $42,980 is planned from Court Legal Research Fees, $609,600 from Court Automation Fees, $43,000 from Clerk of Courts Bulk Data Sales and $68,000 from Clerk of Court-Domestic Violence. There is a planned surplus of $26,490 in this fund.
## BUDGETED POSITIONS

### Clerk of Courts

<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016 Positions</th>
<th>2017 Positions</th>
<th>2018 Positions</th>
<th>Adopted Change</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Fund Type:</strong> General Fund</td>
<td><strong>Fund:</strong> General Fund</td>
<td><strong>Status:</strong> Full-Time</td>
<td>ACCOUNTING CLERK I</td>
<td>-</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>ACCOUNTING CLERK II</td>
<td>5.00</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>ASSIGNMENT CLERK I</td>
<td>2.00</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>ASSIGNMENT CLERK II</td>
<td>7.00</td>
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<tr>
<td></td>
<td></td>
<td></td>
<td>ASSISTANT CHIEF DEPUTY</td>
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</tr>
<tr>
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<td></td>
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<td>CHIEF DEPUTY</td>
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<tr>
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<td>CLERK OF COURTS</td>
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<tr>
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<td></td>
<td></td>
<td>DEPUTY CLERK I</td>
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<td></td>
<td></td>
<td></td>
<td>DEPUTY CLERK II</td>
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<td></td>
<td></td>
<td>DEPUTY CLERK III</td>
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<td></td>
<td>DESKTOP SUPPORT TECHNICIAN</td>
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<td>DIRECTOR OF HUMAN RESOURCES</td>
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<tr>
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<td>FINANCE MANAGER</td>
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<td></td>
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<td></td>
<td>SOFTWARE DEVELOPER</td>
<td>-</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>SUPERVISOR</td>
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<tr>
<td></td>
<td></td>
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<td></td>
<td></td>
<td></td>
<td>TEAM LEADER</td>
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</tr>
<tr>
<td><strong>Status Total</strong></td>
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<td>56.24</td>
<td>56.24</td>
<td>-</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
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<td>56.24</td>
<td>56.24</td>
<td>-</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td>56.24</td>
<td>56.24</td>
<td>56.24</td>
<td>-</td>
</tr>
</tbody>
</table>

### Fund Type: Special Revenue Fund

| Fund Type: Special Revenue Fund | Fund: Certificate of Title Administration | **Status:** Full-Time | ACCOUNT CLERK II | 1.00 | 1.00 | 1.00 | - |
| | | | ASSISTANT CHIEF DEPUTY | 1.00 | 1.00 | 1.00 | - |
| | | | BOOKKEEPING SUPERVISOR | 1.00 | - | - | - |
| | | | CHIEF DEPUTY | 1.00 | 1.00 | 1.00 | - |
| | | | CLERK OF COURTS | 0.40 | 0.40 | 0.40 | - |
| | | | CONFIDENTIAL SECRETARY | 1.00 | 1.00 | 1.00 | - |
| | | | COURIER | 1.00 | 1.00 | 1.00 | - |
| | | | DEPUTY CLERK I | 17.00 | 15.00 | 14.00 | (1.00) |
| | | | DEPUTY CLERK II | 3.00 | 5.00 | 6.00 | 1.00 |
| | | | DEPUTY CLERK III | 7.00 | 7.00 | 7.00 | - |
| | | | DIRECTOR OF COMPLIANCE/SPECIAL PROJECTS | 0.42 | 0.42 | 0.42 | - |
| | | | DIRECTOR OF HUMAN RESOURCES | 0.40 | 0.40 | 0.40 | - |
| | | | FINANCE MANAGER | 1.00 | 1.00 | 1.00 | - |
| | | | HUMAN RESOURCE OFFICER | 0.40 | 0.40 | 0.40 | - |
| | | | HUMAN RESOURCES ASSISTANT | 0.40 | 0.40 | 0.40 | - |
| | | | RECORDS COORDINATOR | 1.00 | - | - | - |
| **Status Total** | 56.24 | 56.24 | 56.24 | - |
| **Fund Total** | 56.24 | 56.24 | 56.24 | - |
| **Fund Type Total** | 56.24 | 56.24 | 56.24 | - |
# BUDGETED POSITIONS

## Clerk of Courts

<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016 Positions</th>
<th>2017 Positions</th>
<th>2018 Positions</th>
<th>Adopted Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>RECORDS MANAGER</td>
<td>-</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td>SENIOR NETWORK ENGINEER</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td>SUPERVISOR</td>
<td>2.00</td>
<td>3.00</td>
<td>3.00</td>
<td>-</td>
</tr>
<tr>
<td>TRAINING AND DEVELOPMENT COORDINATOR</td>
<td>1.00</td>
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<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td><strong>Status Total</strong></td>
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<td><strong>41.02</strong></td>
<td><strong>41.02</strong></td>
<td><strong>-</strong></td>
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<tr>
<td><strong>Fund Total</strong></td>
<td><strong>42.02</strong></td>
<td><strong>42.02</strong></td>
<td><strong>42.02</strong></td>
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### Status: Part-Time

<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016 Positions</th>
<th>2017 Positions</th>
<th>2018 Positions</th>
<th>Adopted Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>DEPUTY CLERK I</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td><strong>Status Total</strong></td>
<td><strong>1.00</strong></td>
<td><strong>1.00</strong></td>
<td><strong>1.00</strong></td>
<td><strong>-</strong></td>
</tr>
</tbody>
</table>

### Status: Full-Time

<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016 Positions</th>
<th>2017 Positions</th>
<th>2018 Positions</th>
<th>Adopted Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>ASSISTANT CHIEF DEPUTY</td>
<td>-</td>
<td>0.14</td>
<td>0.14</td>
<td>-</td>
</tr>
<tr>
<td>FINANCE MANAGER</td>
<td>0.14</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>JUNIOR NETWORK ENGINEER</td>
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<td>0.60</td>
<td>0.60</td>
<td>-</td>
</tr>
<tr>
<td>SENIOR SOFTWARE DEVELOPER</td>
<td>2.60</td>
<td>2.60</td>
<td>2.00</td>
<td>(0.60)</td>
</tr>
<tr>
<td>SOFTWARE DEVELOPER</td>
<td>-</td>
<td>-</td>
<td>0.60</td>
<td>0.60</td>
</tr>
<tr>
<td>SOFTWARE TECHNICIAN</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td><strong>Status Total</strong></td>
<td><strong>4.34</strong></td>
<td><strong>4.34</strong></td>
<td><strong>4.34</strong></td>
<td><strong>-</strong></td>
</tr>
</tbody>
</table>

### Fund Total

| Fund Type Total                             | **46.36**      | **46.36**      | **46.36**      | **-**          |

### DEPARTMENT TOTAL

| Fund Type Total                             | **102.60**     | **102.60**     | **102.60**     | **-**          |
The General Division is a trial court of general jurisdiction that hears both civil and criminal cases. The civil cases include, but are not limited to, personal injury, contract appropriation and various administrative appeals. There are eleven judges in this division, each elected to a six-year term. To assist with the Court’s caseload, the Magistrates Office and the Mediation Program handle a portion of the civil cases.

The Court Administrator’s Office provides administration for the General Division. This includes supervision of the various departments of the Court, implementation of administrative policies of the Court, policy and procedure development, research and advisory services, public information, and other special projects. The Court Administrator’s Office is also responsible for all human resource functions, and provides financial and purchasing services to the Court.

Court Services provides support services to the judiciary, general public, and justice agencies to ensure professional, efficient case flow and client services. This division monitors Judges’ dockets to ensure both civil and criminal cases move through the Court in an expeditious manner and in compliance with case management standards. In accordance with jury management standards and Court policies, jurors are made available to the Court. The Stalking and Sexually Oriented Offense Protection Order Program provides assistance to victims who are seeking protection orders against abusive and violent individuals. Pretrial Services interviews defendants for bond recommendations. Defendants granted Conditional Own Recognizance bonds are supervised by Pretrial Services to ensure Court appearances.

The Division of Criminal Justice Services promotes public safety, enforces orders of the Court, and supervises offenders granted community control, probation and/or intervention in lieu of conviction. This division has the capacity and authority to hold offenders accountable for the harm caused by their actions to victims and communities. During 2016, $445,554 was collected in restitution for victims, court costs, fines and fees and 95,451 hours of community service work was completed for non-profit organizations. Additionally, $394,305 in child support was collected through felony non-support court. There were 182 offenders who attended victim impact panels or participated in victim offender mediation.
* One full-time position under the E-Filing budget is paid from Common Pleas Court but report to the Clerk of Courts.
Mission Statement:
Together we provide fair and efficient justice under the law for all.

Vision:
We will provide innovative and high quality court services to the people of Montgomery County.

Challenges:
- Furnishing more treatment beds and new creative programs for offenders with addictions and substance abuse issues
- Providing more options (residential treatment and housing) for persons suffering with mental health issues because these clients remain in the County Jail or are sent to the Ohio Department of Rehabilitation and Correction as there are no other sentencing alternatives
- Providing alternate treatment options for female offenders
- Continue providing quality services to the court and community within our limited resources

Goals and Objectives:
- Being accessible to all
- Resolving matters and disputes in a fair and timely manner
- Being culturally diverse and respectful of the community
- Working effectively with justice system partners and the community
- Fostering a safe, rewarding and motivating work environment
- Demonstrating accountability
- Meeting national and environmental standards

<table>
<thead>
<tr>
<th>Civil/Criminal Caseload</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018 Estimates</th>
</tr>
</thead>
<tbody>
<tr>
<td>Civil Cases</td>
<td>9,647</td>
<td>9,436</td>
<td>8,733</td>
<td>8,200</td>
</tr>
<tr>
<td>Criminal Cases</td>
<td>4,851</td>
<td>5,323</td>
<td>5,402</td>
<td>5,500</td>
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<tr>
<td>Total Caseload</td>
<td>14,498</td>
<td>14,759</td>
<td>14,135</td>
<td>13,700</td>
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<table>
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<tr>
<th>Civil/Criminal New Filings</th>
<th>2015</th>
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<th>2018 Estimates</th>
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<td>Criminal Cases</td>
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<td>4,558</td>
<td>4,577</td>
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<table>
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<th>Civil/Criminal Pending</th>
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<th>2017</th>
<th>2018 Estimates</th>
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<td>2,197</td>
<td>2,106</td>
<td>2,000</td>
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<tr>
<td>Criminal Cases</td>
<td>765</td>
<td>825</td>
<td>782</td>
<td>800</td>
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<td>Total Caseload</td>
<td>3,080</td>
<td>3,022</td>
<td>2,888</td>
<td>2,800</td>
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# ADOPTED BUDGET SUMMARY

## Common Pleas Court - General

<table>
<thead>
<tr>
<th>Subfund Description</th>
<th>2016</th>
<th>2017</th>
<th>2017</th>
<th>2018</th>
<th>Adopted</th>
<th>Adopted</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Actual</td>
<td>Adopted</td>
<td>Actual</td>
<td>Adopted</td>
<td>$ Change</td>
<td>% Change</td>
</tr>
<tr>
<td><strong>Fund Type:</strong> General Fund</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Fund:</strong> General Fund</td>
<td></td>
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<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>General Fund</td>
<td>12,203,821</td>
<td>12,158,849</td>
<td>12,037,126</td>
<td>12,216,852</td>
<td>58,003</td>
<td>0.5%</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td>$12,203,821</td>
<td>$12,158,849</td>
<td>$12,037,126</td>
<td>$12,216,852</td>
<td>$58,003</td>
<td>0.5%</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td>$12,203,821</td>
<td>$12,158,849</td>
<td>$12,037,126</td>
<td>$12,216,852</td>
<td>$58,003</td>
<td>0.5%</td>
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<tr>
<td><strong>Fund Type:</strong> Special Revenue Fund</td>
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<tr>
<td><strong>Fund:</strong> Other Federal Grants</td>
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<td></td>
<td></td>
<td></td>
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<tr>
<td>Common Pleas Federal Grants</td>
<td>183,898</td>
<td>324,758</td>
<td>123,827</td>
<td>-</td>
<td>(324,758)</td>
<td>(100.0)%</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td>$183,898</td>
<td>$324,758</td>
<td>$123,827</td>
<td>-</td>
<td>(324,758)</td>
<td>(100.0)%</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td>$183,898</td>
<td>$324,758</td>
<td>$123,827</td>
<td>-</td>
<td>(324,758)</td>
<td>(100.0)%</td>
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<tr>
<td><strong>Fund:</strong> Other Special Revenue Funds</td>
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<td></td>
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<td>Alternative Dispute Resolution</td>
<td>333,996</td>
<td>241,873</td>
<td>196,508</td>
<td>253,808</td>
<td>11,935</td>
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<td>Common Pleas - Special Project Fees</td>
<td>323,285</td>
<td>365,185</td>
<td>337,941</td>
<td>353,006</td>
<td>(12,179)</td>
<td>(3.3)%</td>
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<td>Common Pleas - Technology Advancement</td>
<td>-</td>
<td>-</td>
<td>132,449</td>
<td>75,827</td>
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<td>- %</td>
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<td>Common Pleas Court Probation Services</td>
<td>45,194</td>
<td>-</td>
<td>85,771</td>
<td>-</td>
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<td>- %</td>
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<td>Common Pleas-Legal Research Fees</td>
<td>108,052</td>
<td>-</td>
<td>21,256</td>
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<td>24,000</td>
<td>- %</td>
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<td>Specialized Dockets Payroll</td>
<td>122,060</td>
<td>136,047</td>
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<td>-</td>
<td>(136,047)</td>
<td>(100.0)%</td>
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<tr>
<td><strong>Fund Total</strong></td>
<td>$932,587</td>
<td>$743,105</td>
<td>$773,925</td>
<td>$706,641</td>
<td>(36,464)</td>
<td>(4.9)%</td>
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<tr>
<td><strong>Fund Type Total</strong></td>
<td>$932,587</td>
<td>$743,105</td>
<td>$773,925</td>
<td>$706,641</td>
<td>(36,464)</td>
<td>(4.9)%</td>
</tr>
<tr>
<td><strong>Fund:</strong> Other State &amp; Local Grants</td>
<td></td>
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<tr>
<td>Common Pleas Court-State Grants</td>
<td>1,863,160</td>
<td>1,442,691</td>
<td>1,881,179</td>
<td>1,974,809</td>
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<td>36.9%</td>
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<tr>
<td>Common Pleas Local Grants or Contracts</td>
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<td>-</td>
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<td>97,626</td>
<td>- %</td>
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<td>TCAP Program - Common Pleas/Sheriff</td>
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<td>-</td>
<td>43,603</td>
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<td>- %</td>
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<tr>
<td><strong>Fund Total</strong></td>
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<td>$1,442,691</td>
<td>$1,924,782</td>
<td>$2,764,376</td>
<td>$1,321,685</td>
<td>91.6%</td>
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<tr>
<td><strong>Fund Type Total</strong></td>
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<td>$2,510,554</td>
<td>$2,822,534</td>
<td>$3,471,017</td>
<td>$960,463</td>
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<tr>
<td><strong>DEPARTMENT TOTAL</strong></td>
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<td>$14,669,403</td>
<td>$14,859,660</td>
<td>$15,687,869</td>
<td>$1,018,466</td>
<td>6.9%</td>
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</tbody>
</table>
### Expense Description

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>2018 Adopted</th>
</tr>
</thead>
<tbody>
<tr>
<td>Statutory Salaries</td>
<td>154,000</td>
<td>154,000</td>
<td>150,361</td>
<td>154,000</td>
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<td>Salaries</td>
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<td>7,029,082</td>
<td>6,967,650</td>
<td>7,204,809</td>
<td>175,727</td>
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<td>Fringe Benefits</td>
<td>2,459,927</td>
<td>2,619,427</td>
<td>2,674,813</td>
<td>2,782,348</td>
<td>162,921</td>
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<td>Special Fringe Benefits</td>
<td>7,305</td>
<td>9,819</td>
<td>8,324</td>
<td>9,819</td>
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<tr>
<td>Operating Supplies</td>
<td>247,508</td>
<td>295,262</td>
<td>261,964</td>
<td>294,222</td>
<td>(1,040)</td>
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<tr>
<td>Routine Business</td>
<td>20,362</td>
<td>24,999</td>
<td>13,609</td>
<td>25,549</td>
<td>550</td>
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<td>Board Approved Travel</td>
<td>25,299</td>
<td>28,016</td>
<td>29,392</td>
<td>28,516</td>
<td>500</td>
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<td>Staff Training and Development</td>
<td>21,171</td>
<td>22,544</td>
<td>19,639</td>
<td>22,479</td>
<td>(65)</td>
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<tr>
<td>Contractual Professional Services</td>
<td>598,921</td>
<td>685,254</td>
<td>617,461</td>
<td>583,254</td>
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<tr>
<td>Law Enforcement Services</td>
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<td>346,793</td>
<td>332,866</td>
<td>346,793</td>
<td>-</td>
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<tr>
<td>Maintenance and Repair Services</td>
<td>354,984</td>
<td>359,495</td>
<td>360,123</td>
<td>335,495</td>
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<tr>
<td>Communications</td>
<td>215,181</td>
<td>207,825</td>
<td>202,299</td>
<td>231,880</td>
<td>24,055</td>
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<tr>
<td>Insurance</td>
<td>440</td>
<td>-</td>
<td>338</td>
<td>-</td>
<td>-</td>
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<td>Rentals</td>
<td>108,875</td>
<td>107,688</td>
<td>107,457</td>
<td>107,688</td>
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<td>Miscellaneous</td>
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<td>930</td>
<td>345</td>
<td>930</td>
<td>-</td>
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<tr>
<td>Capital Outlays</td>
<td>714,301</td>
<td>228,145</td>
<td>290,484</td>
<td>49,500</td>
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<td>39,570</td>
<td>-</td>
<td>39,570</td>
<td>-</td>
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</tbody>
</table>

**SUBFUND TOTAL**

|          | $12,203,821 | $12,158,849 | $12,037,126 | $12,216,852 | $58,003 | 0.5% |

### Budgeted Positions

<table>
<thead>
<tr>
<th>Positions</th>
<th>2016 Adopted</th>
<th>2017 Adopted</th>
<th>2018 Adopted</th>
</tr>
</thead>
<tbody>
<tr>
<td>Full-Time</td>
<td>144.50</td>
<td>145.50</td>
<td>145.50</td>
</tr>
<tr>
<td>Part-Time</td>
<td>3.00</td>
<td>3.00</td>
<td>3.00</td>
</tr>
</tbody>
</table>

**POSITIONS TOTAL**

|          | 147.50       | 148.50       | 148.50       |

### Adopted Budget Highlights

The Common Pleas Court budgets in the General Fund include: Court Administrator, Court Services, Criminal Justice Services, Judicial, Management Information Services (MIS) and Secure Transitional Offender Program (STOP).

Salaries increased $175,727 or 2.5% due to the General Fund salary parameter increase.

Fringe Benefits increased $162,921 or 6.2% and are based on actual employee costs.

Contractual Professional Services budget decrease of $102,000 or 14.9% is due to one-time funding in 2017 for the University of Cincinnati Corrections Institute (UCCI) proposal to provide Evidenced-Based Correctional Program Checklist Assessments with CourtTreatment Agencies. There is no additional request for funding in 2018.

Maintenance and Repair Services decreased $24,000 or 6.7% due to a new Courtview maintenance agreement and the JAVS maintenance being shared with the Special Projects budget.

Communications increased $24,055 or 11.6% and includes improved internet access for the STOP and Day Reporting programs.

Capital Outlays of $49,500 is budgeted for a Data Portal to assist the courts movement to improve adjudication of cases.

Revenues include $1,000 in Other Fees and $30,000 for the Inter-Departmental Agreement with Job and Family Services for Child Support IV-D intensive probation services. The total 2018 revenue estimate is $31,000 which is an decrease of $51,700 or 62.5% from 2017.
### Adopted Budget Highlights

This fund includes grant awards to expand and enhance treatment for its Drug, Veterans, Felony Non-Support and Women’s Therapeutic Court populations under the Substance Abuse and Mental Health Services Administration (SAMSHA) Grant.

Grants are appropriated throughout the year as received.

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
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<tr>
<td>Board Approved Travel</td>
<td>846</td>
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<td>-</td>
<td>-</td>
<td>-</td>
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<tr>
<td>Contractual Professional Services</td>
<td>183,051</td>
<td>324,758</td>
<td>123,827</td>
<td>-</td>
<td>(324,758)</td>
<td>(100.0)%</td>
</tr>
<tr>
<td><strong>SUBFUND TOTAL</strong></td>
<td><strong>$ 183,898</strong></td>
<td><strong>$ 324,758</strong></td>
<td><strong>$ 123,827</strong></td>
<td><strong>$ -</strong></td>
<td><strong>$(324,758)</strong></td>
<td><strong>(100.0)%</strong></td>
</tr>
<tr>
<td>Expense Description</td>
<td>2016 Actual</td>
<td>2017 Adopted</td>
<td>2017 Actual</td>
<td>2018 Adopted</td>
<td>$ Change</td>
<td>% Change</td>
</tr>
<tr>
<td>-------------------------------------</td>
<td>-------------</td>
<td>--------------</td>
<td>-------------</td>
<td>--------------</td>
<td>----------</td>
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</tr>
<tr>
<td>Salaries</td>
<td>435,467</td>
<td>413,287</td>
<td>284,697</td>
<td>334,406</td>
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<td>(19.1)%</td>
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<td>134,818</td>
<td>91,646</td>
<td>125,960</td>
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<tr>
<td>Operating Supplies</td>
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<td>-%</td>
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<td>Routine Business</td>
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<td>6,069</td>
<td>6,000</td>
<td>-</td>
<td>-%</td>
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<tr>
<td>Board Approved Travel</td>
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<td>6,000</td>
<td>-</td>
<td>6,069</td>
<td>-</td>
<td>-%</td>
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<tr>
<td>Staff Training and Development</td>
<td>-</td>
<td>-</td>
<td>21,256</td>
<td>18,000</td>
<td>18,000</td>
<td>-%</td>
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<tr>
<td>Contractual Professional Services</td>
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<td>-%</td>
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<tr>
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<td>88,250</td>
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<td>454</td>
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<td>-%</td>
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<td>Insurance</td>
<td>15</td>
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<td>-</td>
<td>-</td>
<td>-%</td>
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<tr>
<td>Rentals</td>
<td>-</td>
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<td>25,975</td>
<td>25,975</td>
<td>-%</td>
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<td>-</td>
<td>-</td>
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<td>-</td>
<td>-%</td>
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<tr>
<td>Capital Outlays</td>
<td>107,194</td>
<td>5,000</td>
<td>131,943</td>
<td>-</td>
<td>(5,000)</td>
<td>(100.0)%</td>
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<tr>
<td>Debt Service</td>
<td>10,431</td>
<td>11,000</td>
<td>10,431</td>
<td>-</td>
<td>(11,000)</td>
<td>(100.0)%</td>
</tr>
<tr>
<td><strong>FUND TOTAL</strong></td>
<td><strong>$ 932,587</strong></td>
<td><strong>$ 743,105</strong></td>
<td><strong>$ 773,925</strong></td>
<td><strong>$ 706,641</strong></td>
<td><strong>$(36,464)</strong></td>
<td><strong>(4.9)%</strong></td>
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**Budgeted Positions**

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<thead>
<tr>
<th>Position Type</th>
<th>2016</th>
<th>2017</th>
<th>2017</th>
<th>2018</th>
<th>$ Change</th>
<th>% Change</th>
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</thead>
<tbody>
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<td>Full-Time Positions</td>
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<td>5.00</td>
<td>(3.00)</td>
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<tr>
<td>Part-Time Positions</td>
<td>-</td>
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Adopted Budget Highlights

The Other Special Revenue Funds budget includes: Alternative Dispute Resolution, Special Project Fees, Technology Advancement, Probation Services, Legal Research and Specialized Dockets Payroll Subsidy Project budgets.

In 1998, the court implemented an Alternative Dispute Resolution fee to fund related mediation expenses and arbitrator services. This fund is appropriated per court order.

The General Division Special Project Fees fund is used by court order for various purposes and special projects from the fees placed on all criminal and civil filings. The Special Project Fee fund was established in 2007 to support E-filing of documents through the Common Pleas Court and Clerk of Courts.

The Probation Services Fee fund imposes a fee to each person on probation which is utilized by the court for various probation services.

The Specialized Dockets Payroll Subsidy Project fund was created to assist drug courts and other specialized docket programs with funding to effectively manage offenders in the community, thereby reducing commitments to the state prison system.

Salaries decreased by $78,881 or 19.1% due to position reductions and are based on actual cost of positions.

Fringe Benefits decreased by $8,858 or 6.6% due to budgeting actual employee costs.

Staff Training and Development of $18,000 is budgeted in Alternative Dispute Registration for Training Registration.

Contractual Professional Services increased by $6,000 or 48.8% for Consultant Services within the Common Pleas-Legal Research budget.

Maintenance and Repair Services increased by $17,300 or 24.4% for JAVS equipment maintenance.

Rentals of $25,975 is budgeted for the yearly rental of the office printers for the court.

Revenues are budgeted at $250,000 in Alternative Dispute Resolution/Mediator Fees, $260,000 for Probation Services Fees, $280,000 for Special Project Fees, $150,000 in Court Automation Fees and $136,047 in State Grants for a total of $1,076,047. This results in an increase to fund reserves of $369,406.
### Expense Description

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<th>2017 Actual</th>
<th>2018 Adopted</th>
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<th>Adopted % Change</th>
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### Budgeted Positions

| Full-Time Positions                      | 21.50      | 21.50       | 29.50       | 8.00         |
| **POSITIONS TOTAL**                     | 21.50      | 21.50       | 29.50       | 8.00         |

### Adopted Budget Highlights


The ADAMHS/CPC - Literacy Program 17-18 is a Memorandum of Understanding between the Alcohol, Drug Addiction and Mental Health Services Board (ADAMHS) and the court to support the Literacy Program provided for the court.

The Addiction Treatment Program (ATP) Drug Court Dockets grant supports the Montgomery County Women's Drug Court and the Montgomery County Drug Court.

The Targeting Community Alternative to Prison (T-CAP) grant provides for eligible fifth degree felony offenders to serve their sentence in Montgomery County versus an Ohio prison.

The Intensive Supervision Program provides intensive probation services to persons who are convicted of a felony and diverted from state incarceration or are classified as high risk.

The purpose of the Chemical Offender Program is to provide alternative sentencing for drug offenders and to assist non-violent substance abusers to become productive members of the community through treatment options.

The 2018 Specialized Dockets Payroll Subsidy Project assist drug courts and other specialized docket programs with funding to effectively manage offenders in the community, thereby reducing commitments to the state prison system. These programs reduce the number of children permanently removed from their homes and, instead, increase the number of children who are to remain in their homes with protective supervision provided by child protective service agencies.

The Technology Grant Fund Project will allow the court to update the courts website to allow for an interactive, user friendly site for use by attorneys, jurors, and the public.

Salaries, Fringe Benefits and all other expenditures are budgeted per the grant award letter or memorandum of understanding and can fluctuate year to year based upon the award amount and the mix of new and expired grants.
# BUDGETED POSITIONS

**Common Pleas Court - General**

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<tr>
<th>Position Description</th>
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<th>2017 Positions</th>
<th>2018 Positions</th>
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### BUDGETED POSITIONS

**Common Pleas Court - General**

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<th>Position Description</th>
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<th>2017 Positions</th>
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In 2017 the Community and Economic Development department merged with the Workforce Development department (formerly part of Job & Family Services) to form a new department known as Development Services. Community and Economic Development will continue to have the same primary responsibilities within Development Services which will include the planning commission, various community and economic development grant programs, and building regulations.

A narrative description, statistical chart and table of organization for the Community and Economic Development department are now incorporated in the leading pages for Development Services in Section F.
## ADOPTED BUDGET SUMMARY

### Community/Economic Development

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<th>Subfund Description</th>
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<th>2017 Adopted</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
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<td>(100.0)%</td>
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<tr>
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| DEPARTMENT TOTAL | $ 5,843,366 | $ 390,000 | $ 763,956 | - | (390,000) | (100.0)% |
## Expense Description

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## Budgeted Positions

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<th>Adopted $ Change</th>
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<td>Full-Time Positions</td>
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<tr>
<td>Part-Time Positions</td>
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<tr>
<td>Seasonal Positions</td>
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<td><strong>POSITIONS TOTAL</strong></td>
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## Adopted Budget Highlights

This budget includes the Board of Revisions, Community and Economic Development Director's Office, Economic Initiatives - Post ED/GE and Planning Commission.

In 2017 the Community and Economic Development department merged with the Workforce Development department (formerly part of Job & Family Services) to become a new department which is titled Development Services.
Department: Community/Economic Development  
Fund: Community Development Block Grants  
Subfund: Various  
OCA Code: Various  
Program: Various

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<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
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<td>$(300,000)</td>
<td>(100.0)%</td>
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Budgeted Positions

<table>
<thead>
<tr>
<th>Full-Time Positions</th>
<th>3.88</th>
</tr>
</thead>
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**POSITIONS TOTAL**: 3.88

Adopted Budget Highlights

Community Development Block Grants, the HOME Program and the Neighborhood Stabilization Program are the accounts making up this fund.

In 2017 the Community and Economic Development department merged with the Workforce Development department (formerly part of Job & Family Services) to become a new department which is titled Development Services. Actual activity will continue for multi-year projects and programs that originated in this department until they have concluded based on specified termination dates.
IWAP Phase I - CFDA 17.267
Community/Economic Development
Other Federal Grants
CED Federal Grants
IWAP Phase I - CFDA 17.267
Social Services

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
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<tr>
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<td>$ -</td>
<td>$ -</td>
<td>$ -</td>
<td>$ -</td>
<td>$ -</td>
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</tbody>
</table>

Adopted Budget Highlights

The Industry Workforce Alliance Partnership (IWAP) Grant was awarded to Montgomery County to assist with the development of pilot programs that meet the workforce needs of high growth, high demand regional industries. The focus of the Montgomery County pilot program is the logistics and material handling industry.

There have been no budgeted expenses or revenues since 2015 within this cost account.

In 2017 the Community and Economic Development department merged with the Workforce Development department (formerly part of Job & Family Services) to become a new department which is titled Development Services.
## Expense Description

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
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</table>

**FUND TOTAL**

|                     | $ 2,370,374 | $ -         | $ -         | $ -          | $ -              | - $ -            |

### Budgeted Positions

- **Full-Time Positions**: 14.25
- **Seasonal Positions**: 2.00

**POSITIONS TOTAL**: 16.25

### Adopted Budget Highlights

This budget includes Building Regulations, BusinessFirst!, Cultural Facilities, Community Development SEED Program, HAIFA and International Business, Business Attraction, Economic Development Initiatives and Plat and Site Review.

In 2017 the Community and Economic Development department merged with the Workforce Development department (formerly part of Job & Family Services) to become a new department which is titled Development Services.
### Adopted Budget Highlights

In 2017 the Community and Economic Development department merged with the Workforce Development department (formerly part of Job & Family Services) to become a new department which is titled Development Services.

#### Expense Description

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
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<td><strong>$ 90,000</strong></td>
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<td><strong>$</strong></td>
<td><strong>$ 90,000</strong></td>
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## BUDGETED POSITIONS
Community/Economic Development

<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016 Positions</th>
<th>2017 Positions</th>
<th>2018 Positions</th>
<th>Adopted Change</th>
</tr>
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</table>

### Fund Type: General Fund

| Fund: General Fund | Status: Full-Time | | | |
|  | ACCOUNTANT II | 0.12 | - | - |
|  | ASSISTANT COUNTY ADMINISTRATOR | 0.10 | - | - |
|  | COMM & ECO DEVELOPMENT SPECIALIST I | 0.50 | - | - |
|  | COMM & ECO DEVELOPMENT SPECIALIST II | 2.00 | - | - |
|  | DIRECTOR, COMM. & ECONOMIC DEVELOPMENT | 1.00 | - | - |
|  | ECONOMIC DEVELOPMENT PLANNING MANAGER | 1.00 | - | - |
|  | PRINCIPAL PLANNER | 1.00 | - | - |
|  | SECRETARY TO DEPARTMENT DIRECTOR | 1.00 | - | - |
| Status Total | 6.72 | - | - | - |

| Status: Part-Time | BOARD OF REVISIONS REPRESENTATIVE | 1.00 | - | - |
| Status Total | 1.00 | - | - | - |

| Status: Seasonal | INTERN | 2.00 | - | - |
| Status Total | 2.00 | - | - | - |

**Fund Total**

| 9.72 | - | - | - |

**Fund Type Total**

| 9.72 | - | - | - |

### Fund Type: Special Revenue Fund

| Fund: Community Development Block Grants | Status: Full-Time | | | |
|  | ACCOUNTANT II | 0.63 | - | - |
|  | CED OPERATIONS SUPERVISOR | 1.00 | - | - |
|  | COMM & ECO DEVELOPMENT SPECIALIST I | 0.50 | - | - |
|  | COMM & ECO DEVELOPMENT SPECIALIST III | 1.00 | - | - |
|  | MANAGER OF COMMUNITY PROGRAMMING | 0.25 | - | - |
|  | PROGRAM COORDINATOR | 0.50 | - | - |
| Status Total | 3.88 | - | - | - |

**Fund Total**

| 3.88 | - | - | - |

### Fund Type: Other Special Revenue Funds

| Fund: Other Special Revenue Funds | Status: Full-Time | | | |
|  | ACCOUNTANT II | 0.25 | - | - |
|  | BUILDING & ELECTRICAL INSPECTOR | 5.00 | - | - |
|  | BUILDING INSPECTOR | 1.00 | - | - |
|  | BUILDING REGULATIONS MANAGER | 1.00 | - | - |
|  | PERMIT CLERK | 4.00 | - | - |
|  | PERMITS & INSPECTION SUPERVISOR | 1.00 | - | - |
|  | PLANS EXAMINER | 1.00 | - | - |
|  | SATELLITE OFFICE INSPECTION COORDINATOR | 1.00 | - | - |

**Fund Total**

| 3.88 | - | - | - |
## BUDGETED POSITIONS
### Community/Economic Development

<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
<th>Adopted Change</th>
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<td>Pos</td>
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<tr>
<td>INTERN</td>
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<td>Status Total</td>
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<td>DEPARTMENT TOTAL</td>
<td>29.85</td>
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</tbody>
</table>
The Coroner’s Office is responsible for the investigation of deaths caused by accident, homicide, suicide or sudden/unexplained deaths when a person was in apparent good health. From on-scene investigation to the forensic postmortem examination, the goal of the Coroner’s Office is to determine the mode, manner and cause of death. To assist the Coroner in the ruling of a death, procedures are utilized to help provide answers relating to the cause of death. Such procedures include testing for toxicological substances in the body and histological examinations of tissue samples for the presence of diseases, trauma or irregularities that may have contributed to the death.

As a nationally-accredited post-graduate medical education facility by the Accreditation Council for Graduate Medical Education, the Montgomery County Coroner's Office has a Forensic Pathology Fellowship Program. Physicians learning to be Forensic Pathologists come to the Montgomery County Coroner’s Office to study Forensic Pathology for one to two years to complete their medical education. Additionally, the Coroner's Office provides advanced training for physicians in Aerospace Medicine. The Ohio State University Medical School, Wright State University Medical School, Ohio University College of Osteopathic Medicine, and others, send students to the Montgomery County Coroner’s Office for medical education.

The Montgomery County Coroner's Office serves as a regional forensic center, providing forensic postmortem examinations for 28 counties in Southwest Ohio on a contractual basis. The coroner of the requesting county is charged a fee for the examinations and laboratory analyses performed. When completed, the results of the examinations and tests are forwarded to the requesting coroner for his or her determination as to the mode, manner and cause of death. Forensic anthropologists, odontologists and neuropathologists serve as consultants in deaths involving skeletonized and/or unidentified remains.

Approximately 5,900 deaths are reported to the Coroner’s Office annually. Complete forensic postmortem examinations, laboratory tests and scene investigation are performed on just over a third of those cases. If a death is determined to be from natural causes after a thorough investigation of the circumstances surrounding the death, which is conducted by trained forensic medicolegal investigators, the case will be referred to the decedent’s physician for death certificate completion. At the completion of the various examinations, the autopsy protocol and ruling as to the cause of death are filed in this office as public records for use by families, law enforcement agencies, fire departments, prosecutors, attorneys, insurance companies and other interested parties.

**Photo Lab** – The Coroner’s Photography Section photographs bodies for autopsies or examinations, which include autopsy and scene photographs. These images are downloaded shortly after the autopsy, giving the doctors the ability to review the photographs while preparing the autopsy reports. All autopsy and scene images are stored on a dedicated server where they are kept for ten years. Photos of all homicide cases are kept indefinitely.

This section also makes Compact Discs (CD’s) and prints for law enforcement agencies, prosecutors, defense attorneys and our contracting county coroners’ offices. Prints, CD’s and digital images are also provided for training and teaching purposes.

**Morgue/Pathology Office** – The Morgue/Pathology area of the Coroner’s Office is comprised of a Chief Deputy, Forensic Pathologists, a Pathology Technician Supervisor, Pathology Technicians, Night Attendants and Pathology Technician students. Staff members have varied educational backgrounds bringing a wide range of experience to the Montgomery County Coroner’s Office. One Pathology Assistant is assigned the additional responsibility of maintaining and securing the integrity of all evidence obtained during autopsies.

The Coroner’s Office serves as a coordinator between the Lions Eye Bank of West Central Ohio and Community Tissue Services, which obtain tissue, bone and corneal donations from deceased individuals upon family request.
Histology – The Histology lab operates under the direction of the Pathologist, who submits tissue samples obtained at autopsies for microscopic examination. Histology is a structural science concerned with the demonstration of cellular morphology, chemical composition and the function of normal and abnormal tissue. The first step in this process is the halting of cellular degradation. This is accomplished by submersion in a formaldehyde solution for several hours. The tissue is then run through a reagent sequence consisting of alcohol, xylene and molten paraffin wax. Samples are then cast in a solid paraffin block. From these, ultra-thin sections are obtained by the Histologist, mounted on a glass slide and stained with dyes to demonstrate nuclear and cytoplasmic detail. Available to the Pathologist is a battery of histochemical procedures to aid in the diagnosis of a disease process or pathologic agent.

Toxicology – The Toxicology Laboratory provides postmortem forensic toxicology services to many Ohio counties located in the southern half of the state. The Toxicology Lab also provides human performance forensic toxicology services to area police agencies in and around the Miami Valley as part of the Miami Valley Regional Crime Lab. The laboratory processed approximately 2,300 toxicology cases in 2016. The laboratory is staffed by forensic toxicologists, a technician and the chief forensic toxicologist. All members of the full-time staff hold a minimum of a bachelor’s degree and are all members of the international organization, The Society of Forensic Toxicologists. All staff members are licensed by the Ohio Department of Health, Bureau of Alcohol and Drug Testing. The Toxicology Laboratory is accredited by The American Board of Forensic Toxicology, The American Society of Crime Lab Directors as well as the National Association of Medical Examiners. The laboratory has presented original research and case reports at the Society of Forensic Toxicologists, The Midwest Association for Toxicology and Therapeutic Drug Monitoring and the American Academy of Forensic Sciences annual meetings. Original work done by the Lab has also been published in the Journal of Analytical Toxicology.

**TABLE OF ORGANIZATION**

```
Coroner
   Director
      Toxicology
      Pathology
      General Administration
      Forensic Investigations

Coroner 1 FT
Director 0.5 FT
Toxicology 7 FT
Pathology 16 FT 13 PT
General Administration 4 FT
Forensic Investigations 11 FT
```
CORONER STATISTICS

Mission Statement:

The mission of the Montgomery County Coroner’s Office is to serve the needs of the citizens of the county and the surrounding jurisdictions under contract in the pursuit of the manner, mode and cause of the deaths of the citizens and to assist law enforcement agencies in the evaluation of crimes, circumstances and causes of unnatural events that lead to untimely deaths. This office is dedicated to the respect and serene dignity of all who enter.

Goals and Objectives:

- Maintain analyst competency and training at a high level
- Establish and use analytical methods that are scientifically accepted, reproducible and appropriate for their intended purpose
- Maintain and calibrate the instruments to insure that they are in proper working order and are operating within established parameters
- Maintain and document a quality control program for drugs and poisons, which are amenable to such a program, and to use the data obtained to evaluate the validity of the respective assays and the results
- Establish administrative procedures to ensure the custody and integrity of specimens and the timely reporting of results
- Maintain drug and poison stock standards that are accurate and stable
- Establish policies for data analysis and documentation
- Participate in proficiency surveys
- Periodically audit areas of the laboratory quality assurance program to ensure that the above stated policies and procedures are followed

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Autopsy/Examination</td>
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<td>2,174</td>
<td>2,440</td>
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<td>Montgomery County Autopsies</td>
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<td>635</td>
<td>721</td>
<td>742</td>
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<td>Contracting Counties Autopsies</td>
<td>902</td>
<td>1,094</td>
<td>1,246</td>
<td>1,283</td>
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<td>External Examinations Only</td>
<td>158</td>
<td>185</td>
<td>195</td>
<td>201</td>
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<td>Medical Record Review</td>
<td>249</td>
<td>260</td>
<td>278</td>
<td>286</td>
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<td>Death Certificate – Posted/Non-Posted</td>
<td>625/407</td>
<td>635/445</td>
<td>721/474</td>
<td>742/434</td>
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<tr>
<td>Deaths Investigated</td>
<td>5,290</td>
<td>5,626</td>
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<td>6,030</td>
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<td>Bodies Received</td>
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<td>Bodies Stored</td>
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<td>4</td>
<td>4</td>
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<td>Unclaimed Bodies</td>
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<td>Indigent Burials</td>
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<td>183</td>
<td>161</td>
<td>165</td>
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<td>Natural Death</td>
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<td>4,032</td>
<td>4,227</td>
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<td>Homicides</td>
<td>80</td>
<td>104</td>
<td>116</td>
<td>119</td>
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<tr>
<td>Suicides</td>
<td>198</td>
<td>253</td>
<td>231</td>
<td>237</td>
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<tr>
<td>Accidental Deaths</td>
<td>1,092</td>
<td>1,188</td>
<td>1,365</td>
<td>1,700</td>
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</table>
## ADOPTED BUDGET SUMMARY
### Coroner

<table>
<thead>
<tr>
<th>OCA Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Adopted</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
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<tbody>
<tr>
<td><strong>Fund Type:</strong></td>
<td>General Fund</td>
<td>General Fund</td>
<td>General Fund</td>
<td>General Fund</td>
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<tr>
<td><strong>Fund:</strong></td>
<td>General Fund</td>
<td>General Fund</td>
<td>General Fund</td>
<td>General Fund</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Subfund:</strong></td>
<td>General Fund</td>
<td>General Fund</td>
<td>General Fund</td>
<td>General Fund</td>
<td></td>
<td></td>
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<tr>
<td><strong>Coroner General Operating</strong></td>
<td>3,104,867</td>
<td>2,982,726</td>
<td>3,234,356</td>
<td>3,581,870</td>
<td>599,144</td>
<td>20.1%</td>
</tr>
<tr>
<td><strong>Subfund Total</strong></td>
<td>$ 3,104,867</td>
<td>$ 2,982,726</td>
<td>$ 3,234,356</td>
<td>$ 3,581,870</td>
<td>$ 599,144</td>
<td>20.1%</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td>$ 3,104,867</td>
<td>$ 2,982,726</td>
<td>$ 3,234,356</td>
<td>$ 3,581,870</td>
<td>$ 599,144</td>
<td>20.1%</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td>$ 3,104,867</td>
<td>$ 2,982,726</td>
<td>$ 3,234,356</td>
<td>$ 3,581,870</td>
<td>$ 599,144</td>
<td>20.1%</td>
</tr>
</tbody>
</table>

| **Fund Type:**  | Special Revenue Fund| Special Revenue Fund | Special Revenue Fund | Special Revenue Fund |                 |                 |
| **Fund:**       | Other Special Revenue Funds| Other Special Revenue Funds | Other Special Revenue Funds | Other Special Revenue Funds |                 |                 |
| **Subfund:**    | Coroner's Special Lab Fee Account| Coroner's Special Lab Fee Account | Coroner's Special Lab Fee Account | Coroner's Special Lab Fee Account |                 |                 |
| **Coroner Special Lab Fee** | 1,841,576 | 2,322,449 | 2,552,131 | 2,794,184 | 471,735 | 20.3% |
| **Ohio Mortuary Operational Response Team** | - | - | 32,585 | - | - | -% |
| **Subfund Total** | $ 1,841,576 | $ 2,322,449 | $ 2,584,716 | $ 2,794,184 | $ 471,735 | 20.3% |
| **Fund Total** | $ 1,841,576 | $ 2,322,449 | $ 2,584,716 | $ 2,794,184 | $ 471,735 | 20.3% |
| **Fund Type Total** | $ 1,841,576 | $ 2,322,449 | $ 2,584,716 | $ 2,794,184 | $ 471,735 | 20.3% |
| **DEPARTMENT TOTAL** | $ 4,946,443 | $ 5,305,175 | $ 5,819,072 | $ 6,376,054 | $ 1,070,879 | 20.2% |
### Expense Description

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Statutory Salaries</td>
<td>118,513</td>
<td>130,661</td>
<td>135,653</td>
<td>130,661</td>
<td>-</td>
<td>-</td>
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<tr>
<td>Salaries</td>
<td>2,249,153</td>
<td>2,106,578</td>
<td>2,252,210</td>
<td>2,358,589</td>
<td>252,011</td>
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<td>Fringe Benefits</td>
<td>623,716</td>
<td>680,346</td>
<td>736,503</td>
<td>837,533</td>
<td>157,187</td>
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<td>Special Fringe Benefits</td>
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<td>2,770</td>
<td>2,238</td>
<td>2,770</td>
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<td>Post Employment Services</td>
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<td>485</td>
<td>-</td>
<td>485</td>
<td>-</td>
<td>-</td>
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<td>Operating Supplies</td>
<td>7,055</td>
<td>8,089</td>
<td>7,821</td>
<td>15,839</td>
<td>7,750</td>
<td>95.8%</td>
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<td>20</td>
<td>50</td>
<td>-</td>
<td>-</td>
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<td>Staff Training and Development</td>
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<td>8,800</td>
<td>8,632</td>
<td>8,800</td>
<td>-</td>
<td>-%</td>
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<td>Contractual Professional Services</td>
<td>4,421</td>
<td>5,997</td>
<td>4,998</td>
<td>5,997</td>
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<td>10,006</td>
<td>17,010</td>
<td>7,471</td>
<td>17,010</td>
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<td>-%</td>
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<td>Communications</td>
<td>17,712</td>
<td>21,940</td>
<td>18,825</td>
<td>21,940</td>
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<td>-</td>
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<tr>
<td>Capital Outlays</td>
<td>58,082</td>
<td>-</td>
<td>59,986</td>
<td>182,196</td>
<td>182,196</td>
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<tr>
<td><strong>OCA TOTAL</strong></td>
<td>$ 3,104,867</td>
<td>$ 2,982,726</td>
<td>$ 3,234,356</td>
<td>$ 3,581,870</td>
<td>$ 599,144</td>
<td>20.1%</td>
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</tbody>
</table>

### Budgeted Positions

<table>
<thead>
<tr>
<th>Position Type</th>
<th>2016 Adopted</th>
<th>2017 Adopted</th>
<th>% Change</th>
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</thead>
<tbody>
<tr>
<td>Full-Time Positions</td>
<td>29.50</td>
<td>28.50</td>
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<tr>
<td>Part-Time Positions</td>
<td>2.00</td>
<td>1.00</td>
<td>-</td>
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<tr>
<td><strong>POSITIONS TOTAL</strong></td>
<td>31.50</td>
<td>29.50</td>
<td>1.00</td>
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### Adopted Budget Highlights

Salaries increased $252,011 or 12.0% due to the General Fund salary parameter increase of 2.5% ($52,664) and the 2017 additional appropriation of $199,347 for three full-time Pathologists.

Fringe Benefits increased by $157,187 or 23.1% and are based on actual employee costs. $76,414 of the increase is due to the 2017 additional appropriation of three full-time Pathologists.

During 2017, the addition of three full-time Forensic Investigators were requested by the Coroners Office and approved by the BCC per resolution for a total salary and fringe benefits cost of $275,761. Other allocations for the Coroners and Directors positions resulted in a decrease of 0.12 resulting in a net increase of 2.88.

Operating Supplies increased $7,750 or 95.8% in Computer Software for the purchase of Microsoft Office 2016.

Capital Outlays requests include $9,800 for replacement of office furniture, $72,396 for two replacement vehicles and $100,000 for the purchase of a Liquid Chromatography Mass Spectrometry (LCMS/SMS) for use in the toxicology section.

Revenues are projected at $12,200, with $11,000 from Coroner Fees and the remaining $1,200 from Other Fees.
## Expense Description

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Statutory Salaries</td>
<td>-</td>
<td>62,000</td>
<td>30,153</td>
<td>61,988</td>
<td>(12)</td>
<td>- %</td>
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<tr>
<td>Salaries</td>
<td>852,894</td>
<td>1,050,662</td>
<td>1,305,909</td>
<td>1,319,300</td>
<td>268,638</td>
<td>25.6%</td>
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<td>Fringe Benefits</td>
<td>215,162</td>
<td>291,667</td>
<td>305,884</td>
<td>349,976</td>
<td>58,309</td>
<td>20.0%</td>
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<td>Special Fringe Benefits</td>
<td>100</td>
<td>120</td>
<td>140</td>
<td>120</td>
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<td>- %</td>
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<tr>
<td>Operating Supplies</td>
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<td>358,000</td>
<td>415,547</td>
<td>428,000</td>
<td>70,000</td>
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<td>Routine Business</td>
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<td>1,500</td>
<td>1,402</td>
<td>2,000</td>
<td>500</td>
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<td>Board Approved Travel</td>
<td>2,667</td>
<td>15,500</td>
<td>5,556</td>
<td>15,500</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Staff Training and Development</td>
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<td>-</td>
<td>-</td>
<td>3,600</td>
<td>3,600</td>
<td>- %</td>
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<td>Contractual Professional Services</td>
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<td>Maintenance and Repair Services</td>
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<td>136,000</td>
<td>160,257</td>
<td>141,000</td>
<td>5,000</td>
<td>3.7%</td>
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<tr>
<td>Communications</td>
<td>9,633</td>
<td>16,000</td>
<td>11,763</td>
<td>14,000</td>
<td>(2,000)</td>
<td>(12.5)%</td>
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<td>Insurance</td>
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<td>- %</td>
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<td>Rentals</td>
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<td>21,200</td>
<td>18,700</td>
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<td>Capital Outlays</td>
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<td>205,000</td>
<td>71,373</td>
<td>200,000</td>
<td>(5,000)</td>
<td>(2.4)%</td>
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<tr>
<td><strong>OCA TOTAL</strong></td>
<td>$ 1,841,576</td>
<td>$ 2,322,449</td>
<td>$ 2,552,131</td>
<td>$ 2,794,184</td>
<td>$ 471,735</td>
<td>20.3%</td>
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</table>

## Budgeted Positions

<table>
<thead>
<tr>
<th>Position Type</th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Full-Time Positions</td>
<td>10.00</td>
<td>11.00</td>
<td>13.32</td>
<td>2.32</td>
</tr>
<tr>
<td>Part-Time Positions</td>
<td>8.00</td>
<td>12.00</td>
<td>11.00</td>
<td>1.00</td>
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<tr>
<td><strong>POSITIONS TOTAL</strong></td>
<td>18.00</td>
<td>23.00</td>
<td>24.32</td>
<td>1.32</td>
</tr>
</tbody>
</table>

## Adopted Budget Highlights

The Coroner Special Lab Fee fund is used to support laboratory related expenses, which are in addition to the General Fund operating budget. Revenues paid into this fund are reimbursements from other counties for the performance of autopsies and other laboratory work.

Statutory Salaries include supplemental compensation per Sub-committee House Bill No. 240, which provides for coroners who are forensic pathologists without a practice to receive supplemental compensation.

Salaries increased $268,638 or 25.6% due to the addition of 2.0 full-time Pathology Technicians, and 1.0 full-time Special Projects Coordinator as well as the Coroner's allocation increase of 0.32. The removal of 1.0 full-time Driver position resulted in a net increase of 2.32 full-time positions. Included in part-time is the addition of a 0.5 full-time Student and the reduction of 1.00 Driver and 2.00 Pathology Technician Student positions for a net reduction of 1.0 part-time positions. The overall increase is 1.32 and these additions were based on the increased number of deaths due to the heroin epidemic.

Fringe Benefits increased $58,309 or 20.0% due to budgeting actual employee costs.

Operating Supplies increased by $70,000 or 19.6% due to increases in Chemical and Toxicology Supplies.

Contractual Professional Services increased by $54,000 or 29.7% due to increases in Laundry Services of $6,000, Medical Waste Services of $4,000, Livery Services of $9,000 and $35,000 in Other Services.

Maintenance & Repair Services increased by $5,000 or 3.7% due to increased costs in Equipment Maintenance.

Rentals increased by $18,700 due to the storage of histology slides in the Reibold building which were previously stored at no charge.

Capital Outlays of $200,000 includes two-thirds of the cost for a Liquid Chromatography Mass Spectrometry (LCMS/SM) which was split with the general fund.

Revenues are budgeted at $2,400,000 which is an increase of $450,000 or 23.1% due to the increased volume of contracted autopsy cases. There is a planned spend down of $394,184 in this fund for 2018.
<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016 Positions</th>
<th>2017 Positions</th>
<th>2018 Positions</th>
<th>Adopted Change</th>
</tr>
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</tr>
<tr>
<td><strong>Fund:</strong> General Fund</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Status:</strong> Full-Time</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ASST. FORENSIC INVESTIGATOR SUPERVISOR</td>
<td>-</td>
<td>-</td>
<td>1.00</td>
<td>1.00</td>
</tr>
<tr>
<td>CHIEF DEPUTY</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td>CORONER</td>
<td>1.00</td>
<td>1.00</td>
<td>0.68</td>
<td>(0.32)</td>
</tr>
<tr>
<td>DATA ADMINISTRATOR</td>
<td>1.00</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>DIRECTOR</td>
<td>0.50</td>
<td>0.50</td>
<td>-</td>
<td>(0.50)</td>
</tr>
<tr>
<td>DIRECTOR OF OPERATIONS</td>
<td>-</td>
<td>-</td>
<td>0.70</td>
<td>0.70</td>
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<tr>
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<td>6.00</td>
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<tr>
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<td>1.00</td>
<td>1.00</td>
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<td>-</td>
</tr>
<tr>
<td>FORENSIC PATHOLOGIST</td>
<td>2.00</td>
<td>3.00</td>
<td>3.00</td>
<td>-</td>
</tr>
<tr>
<td>HISTOLOGIST</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td>MEDICAL TRANSCRIPTIONIST</td>
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<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>NIGHT ATTENDANT</td>
<td>3.00</td>
<td>3.00</td>
<td>3.00</td>
<td>-</td>
</tr>
<tr>
<td>OFFICE SUPPORT COORDINATOR</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td>PATHOLOGY TECHNICIAN</td>
<td>6.00</td>
<td>6.00</td>
<td>6.00</td>
<td>-</td>
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<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td>TOXICOLOGIST</td>
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<td>3.00</td>
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<td>-</td>
</tr>
<tr>
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<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td><strong>Status Total</strong></td>
<td>29.50</td>
<td>28.50</td>
<td>31.38</td>
<td>2.88</td>
</tr>
<tr>
<td><strong>Status:</strong> Part-Time</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>PATHOLOGY TECHNICIAN STUDENT</td>
<td>2.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td><strong>Status Total</strong></td>
<td>2.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td>31.50</td>
<td>29.50</td>
<td>32.38</td>
<td>2.88</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td>31.50</td>
<td>29.50</td>
<td>32.38</td>
<td>2.88</td>
</tr>
</tbody>
</table>

<p>| <strong>Fund Type:</strong> Special Revenue Fund |               |               |               |                |
| <strong>Fund:</strong> Other Special Revenue Funds |               |               |               |                |
| <strong>Status:</strong> Full-Time |               |               |               |                |
| ADMINISTRATIVE OPERATING CLERK | 1.00 | 1.00 | 1.00 | - |
| CORONER | - | - | 0.32 | 0.32 |
| DRIVER | 1.00 | 1.00 | - | (1.00) |
| FORENSIC PATHOLOGIST | 2.00 | 2.00 | 2.00 | - |
| MEDICAL TRANSCRIPTIONIST | - | 1.00 | 1.00 | - |
| NIGHT ATTENDANT | 1.00 | - | - | - |
| PATHOLOGY TECHNICIAN | 1.00 | 2.00 | 4.00 | 2.00 |
| RECORD CLERK | 1.00 | 1.00 | 1.00 | - |
| SPECIAL PROJECTS COORDINATOR | - | - | 1.00 | 1.00 |
| TOXICOLOGIST | 3.00 | 3.00 | 3.00 | - |
| <strong>Status Total</strong> | 10.00 | 11.00 | 13.32 | 2.32 |
| <strong>Status:</strong> Part-Time |               |               |               |                |
| DRIVER | 4.00 | 4.00 | 3.00 | (1.00) |
| FORENSIC PATHOLOGIST | - | 3.00 | 5.00 | 2.00 |
| INTERN | 1.00 | 1.00 | 1.00 | - |</p>
<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016 Positions</th>
<th>2017 Positions</th>
<th>2018 Positions</th>
<th>Adopted Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>NIGHT ATTENDANT</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td>PATHOLOGY TECHNICIAN</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td>PATHOLOGY TECHNICIAN STUDENT</td>
<td>1.00</td>
<td>2.00</td>
<td>-</td>
<td>(2.00)</td>
</tr>
<tr>
<td>Status Total</td>
<td>8.00</td>
<td>12.00</td>
<td>11.00</td>
<td>(1.00)</td>
</tr>
<tr>
<td>Fund Total</td>
<td>18.00</td>
<td>23.00</td>
<td>24.32</td>
<td>1.32</td>
</tr>
<tr>
<td>Fund Type Total</td>
<td>18.00</td>
<td>23.00</td>
<td>24.32</td>
<td>1.32</td>
</tr>
<tr>
<td>DEPARTMENT TOTAL</td>
<td>49.50</td>
<td>52.50</td>
<td>56.70</td>
<td>4.20</td>
</tr>
</tbody>
</table>
The Ohio Mortuary Operational Response Team (OMORT) is an agreement between the Ohio Department of Health (ODH) and the Montgomery County's Coroners office to assist with two Mass Fatality Management (MFM) exercises in 2016 and 2017.

All expenses are reimbursed to the Coroners Office under Other Fees with $25,000 received in 2016 and $50,000 in 2017.

The program ended in 2017.

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Miscellaneous</td>
<td>-</td>
<td>-</td>
<td>32,585</td>
<td>-</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>OCA TOTAL</td>
<td>$</td>
<td>- $</td>
<td>- $</td>
<td>$ 32,585</td>
<td>$</td>
<td>- %</td>
</tr>
</tbody>
</table>

Adopted Budget Highlights
The County Administrator is appointed by the Board of County Commissioners, under authority of the Ohio Revised Code, and serves in the capacity of chief executive officer for operations under the Commissioners. As the chief executive officer, the County Administrator is responsible for the following:

- Supervising the management of five line departments: Environmental Services, Human Services Planning & Development, Development Services, Job and Family Services and Stillwater Center
- Supervising the management of two staff departments: Administrative Services and Office of Management & Budget
- Recommending plans, procedures and processes to the Board of County Commissioners and implementing Commission directives, polices and resolutions
- Presenting to the Board of County Commissioners an annual budget and keeping the Board fully advised on the financial condition of the county
- Preparing and presenting such reports and data as required for decision-making purposes by the Board of County Commissioners
- Assisting the Board of County Commissioners on both short range and long range planning issues
- Representing the County’s interest on community, state and national issues

Statistics:
- Directs 1,783 staff members
- Administers a budget totaling $892.2 million
- Manages 44 buildings and facilities

**TABLE OF ORGANIZATION**

* Indicates reporting structure only as these positions are not funded by this budget.
** The remaining 20% is in support of Human Services Planning and Development.
<table>
<thead>
<tr>
<th>Fund Type: General Fund</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Fund</td>
<td>216,596</td>
<td>243,308</td>
<td>221,258</td>
<td>248,834</td>
<td>5,526</td>
<td>2.3%</td>
</tr>
<tr>
<td>Fund Total</td>
<td>$ 216,596</td>
<td>$ 243,308</td>
<td>$ 221,258</td>
<td>$ 248,834</td>
<td>$ 5,526</td>
<td>2.3%</td>
</tr>
<tr>
<td>Fund Type Total</td>
<td>$ 216,596</td>
<td>$ 243,308</td>
<td>$ 221,258</td>
<td>$ 248,834</td>
<td>$ 5,526</td>
<td>2.3%</td>
</tr>
<tr>
<td>DEPARTMENT TOTAL</td>
<td>$ 216,596</td>
<td>$ 243,308</td>
<td>$ 221,258</td>
<td>$ 248,834</td>
<td>$ 5,526</td>
<td>2.3%</td>
</tr>
</tbody>
</table>
### Adopted Budget Highlights

- **Salaries** increased $4,487 due to the 2.5% General Fund salary parameter increase.
- **Fringe Benefits** increased $1,039 or 2.6% as a result of budgeting actual employee costs.
## BUDGETED POSITIONS
### County Administrator

<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016 Positions</th>
<th>2017 Positions</th>
<th>2018 Positions</th>
<th>Adopted Change</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Fund Type:</strong> General Fund</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Fund:</strong> General Fund</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Subfund:</strong> General Fund</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>OCA:</strong> County Administrator</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Status:</strong> Full-Time</td>
<td>0.80</td>
<td>0.80</td>
<td>0.80</td>
<td>-</td>
</tr>
<tr>
<td><strong>COUNTY ADMINISTRATOR</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Status Total</strong></td>
<td>0.80</td>
<td>0.80</td>
<td>0.80</td>
<td>-</td>
</tr>
<tr>
<td><strong>OCA Total</strong></td>
<td>0.80</td>
<td>0.80</td>
<td>0.80</td>
<td>-</td>
</tr>
<tr>
<td><strong>Subfund Total</strong></td>
<td>0.80</td>
<td>0.80</td>
<td>0.80</td>
<td>-</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td>0.80</td>
<td>0.80</td>
<td>0.80</td>
<td>-</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td>0.80</td>
<td>0.80</td>
<td>0.80</td>
<td>-</td>
</tr>
<tr>
<td><strong>DEPARTMENT TOTAL</strong></td>
<td>0.80</td>
<td>0.80</td>
<td>0.80</td>
<td>-</td>
</tr>
</tbody>
</table>
Effective July 1, 2010, the County Court was converted to a municipal court through Ohio Revised Code 1901.01. In addition, Ohio Revised Code 1901.08 has established one full-time and two part-time judgeships with the abolishment of the two part-time judgeships by December 31, 2016.

The County Municipal Court serves four townships and eight municipalities in the northwest and northeast portions of Montgomery County.

The County Municipal Court Western Division in New Lebanon serves the cities of Trotwood and Brookville; the townships of Clay, Jackson, Jefferson and Perry; and the villages of Farmersville, New Lebanon, Phillipsburg and Verona. The County Municipal Court Eastern Division in Huber Heights serves the cities of Huber Heights and Riverside.

The County Municipal Court also serves other law enforcement agencies that file cases from within these jurisdictions such as the Montgomery County Sheriff’s Office, Ohio State Patrol, Ohio Park Rangers, Ohio Division of Wildlife, Public Utilities Commission Police, Montgomery County Zoning, Public Health Department of Dayton and Montgomery County, Animal Resource Center, Departments of Taxation and the Board of Liquor Control.

The County Municipal Court has jurisdiction in all adult traffic and misdemeanor cases occurring in the court’s jurisdiction. It is also the originating court for felony preliminary hearings. The court has jurisdiction in civil cases up to $15,000 and jurisdiction in small claims cases up to $3,000. The court has a full-time Community Control Department responsible for supervising defendants. The Clerk of the County Municipal Court is the elected Clerk of Courts of Montgomery County.

### TABLE OF ORGANIZATION

![Organizational Chart]

- **Judges**: 2.0 FT
- **Judicial Manager/Bailiff**: 1.0 FT
- **Magistrate**: 1.0 PT
- **Junior Network Engineer**: 0.40 FT
- **Chief Community Control Officer**: 1.0 FT
- **Judicial/Community Control Assistants**: 1.0 FT
- **Bailiffs**: 1.0 FT
- **Security Bailiffs**: 1.0 FT
- **Community Control Officers**: 3.0 FT
Mission Statement:

The County Municipal Court provides prompt, fair and just resolution of litigation in adult traffic, misdemeanor, civil and small claims cases, occurring in the courts jurisdiction. The court strives to provide quality services by being accessible, fair & timely, culturally diverse and by partnering with the communities it serves.

Challenges:

The court continues to struggle to provide services with decreased financial support. The legislature continues to enact unfunded mandates that the court is required to provide with no additional funding.

Recent changes in the jurisdictional limit for Small Claims cases has resulted in a huge increase in the number of Small Claims filings and with only two part-time bailiff-funded by the Judges—it is difficult to respond to these needs.

<table>
<thead>
<tr>
<th>County Municipal Court</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018 Estimate</th>
</tr>
</thead>
<tbody>
<tr>
<td>New Criminal Cases</td>
<td>3,452</td>
<td>3,479</td>
<td>3,600</td>
<td>3,500</td>
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<tr>
<td>New Traffic Cases</td>
<td>9,339</td>
<td>8,565</td>
<td>8,416</td>
<td>8,500</td>
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<tr>
<td>New Civil Cases</td>
<td>2,338</td>
<td>2,808</td>
<td>3,461</td>
<td>3,400</td>
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<tr>
<td>Reactivated Cases</td>
<td>1,399</td>
<td>2,804</td>
<td>2,182</td>
<td>2,000</td>
</tr>
<tr>
<td>Total New and Reactivated Cases Filed</td>
<td>17,521</td>
<td>16,528</td>
<td>17,659</td>
<td>17,400</td>
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</table>
## ADOPTED BUDGET SUMMARY

### County Municipal Court

<table>
<thead>
<tr>
<th>Subfund Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Adopted</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>General Fund</strong></td>
<td>874,303</td>
<td>812,874</td>
<td>782,691</td>
<td>744,942</td>
<td>(67,932)</td>
<td>(8.4)%</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td>$ 874,303</td>
<td>$ 812,874</td>
<td>$ 782,691</td>
<td>$ 744,942</td>
<td>(67,932)</td>
<td>(8.4)%</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td>$ 874,303</td>
<td>$ 812,874</td>
<td>$ 782,691</td>
<td>$ 744,942</td>
<td>(67,932)</td>
<td>(8.4)%</td>
</tr>
<tr>
<td><strong>Special Revenue Fund</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Fund Type: Special Revenue Fund</strong></td>
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<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Fund: Other Special Revenue Funds</strong></td>
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<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>Co Muni Court Automation/Legal Research</td>
<td>56,860</td>
<td>70,338</td>
<td>68,669</td>
<td>50,576</td>
<td>(19,762)</td>
<td>(28.1)%</td>
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<tr>
<td>Co Municipal Court Indigent Drug Alcohol</td>
<td>-</td>
<td>50,000</td>
<td>-</td>
<td>50,000</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Co Municipal Court Probation Services</td>
<td>59,922</td>
<td>65,148</td>
<td>65,875</td>
<td>64,730</td>
<td>(418)</td>
<td>(0.6)%</td>
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<tr>
<td>Co Municipal Court Special Projects Fund</td>
<td>203,992</td>
<td>235,476</td>
<td>226,801</td>
<td>194,289</td>
<td>(41,187)</td>
<td>(17.5)%</td>
</tr>
<tr>
<td>Indignt Drivrs Interlock/Alcohol Monitor</td>
<td>-</td>
<td>20,000</td>
<td>832</td>
<td>20,000</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td>$ 320,774</td>
<td>$ 440,962</td>
<td>$ 362,176</td>
<td>$ 379,595</td>
<td>(61,367)</td>
<td>(13.9)%</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td>$ 320,774</td>
<td>$ 440,962</td>
<td>$ 362,176</td>
<td>$ 379,595</td>
<td>(61,367)</td>
<td>(13.9)%</td>
</tr>
<tr>
<td><strong>DEPARTMENT TOTAL</strong></td>
<td>$ 1,195,077</td>
<td>$ 1,253,836</td>
<td>$ 1,144,867</td>
<td>$ 1,124,537</td>
<td>(129,299)</td>
<td>(10.3)%</td>
</tr>
</tbody>
</table>
### Department: 43  County Municipal Court  
**Fund:** 1 General Fund  
**Subfund:** 1 General Fund  
**OCA Code:** 143901 County Municipal Court General Fund  
**Program:** 20000 Judicial & Law Enforcement

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Statutory Salaries</td>
<td>186,750</td>
<td>186,750</td>
<td>186,750</td>
<td>125,008</td>
<td>(61,750)</td>
<td>(33.1)%</td>
</tr>
<tr>
<td>Salaries</td>
<td>383,582</td>
<td>383,114</td>
<td>361,767</td>
<td>392,691</td>
<td>9,577</td>
<td>2.5%</td>
</tr>
<tr>
<td>Fringe Benefits</td>
<td>195,767</td>
<td>201,290</td>
<td>200,123</td>
<td>176,607</td>
<td>(24,683)</td>
<td>(12.3)%</td>
</tr>
<tr>
<td>Special Fringe Benefits</td>
<td>1,804</td>
<td>2,499</td>
<td>4,491</td>
<td>4,499</td>
<td>2,000</td>
<td>80.0%</td>
</tr>
<tr>
<td>Operating Supplies</td>
<td>4,670</td>
<td>4,409</td>
<td>4,085</td>
<td>4,409</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Routine Business</td>
<td>865</td>
<td>1,314</td>
<td>1,236</td>
<td>1,314</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Contractual Professional Services</td>
<td>9,022</td>
<td>14,809</td>
<td>14,009</td>
<td>14,809</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Law Enforcement Services</td>
<td>5,628</td>
<td>8,275</td>
<td>6,828</td>
<td>8,275</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Maintenance and Repair Services</td>
<td>170</td>
<td>460</td>
<td>-</td>
<td>460</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Communications</td>
<td>7,779</td>
<td>9,946</td>
<td>2,208</td>
<td>7,946</td>
<td>(2,000)</td>
<td>(20.1)%</td>
</tr>
<tr>
<td>Capital Outlays</td>
<td>78,266</td>
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<td>1,195</td>
<td>8,924</td>
<td>8,924</td>
<td>- %</td>
</tr>
<tr>
<td><strong>OCA TOTAL</strong></td>
<td>$ 874,303</td>
<td>$ 812,874</td>
<td>$ 782,691</td>
<td>$ 744,942</td>
<td>(67,932)</td>
<td>(8.4)%</td>
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</tbody>
</table>

### Budgeted Positions

<table>
<thead>
<tr>
<th></th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
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</thead>
<tbody>
<tr>
<td>Full-Time Positions</td>
<td>7.00</td>
<td>9.60</td>
<td>7.60</td>
<td>(2.00)</td>
<td></td>
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<tr>
<td>Part-Time Positions</td>
<td>3.20</td>
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<td>-</td>
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<td><strong>POSITIONS TOTAL</strong></td>
<td>10.20</td>
<td>9.60</td>
<td>9.60</td>
<td>-</td>
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<td></td>
</tr>
</tbody>
</table>

### Adopted Budget Highlights

Statutory Salaries decreased $61,750 or 33.1% due to a salary base adjustment that occurred after the retirement of one full-time judge.

Salaries increased $9,577 or 2.5% due to the General Fund salary parameter increase.

Fringe benefits decreased $24,683 or 12.3% based on actual employee costs.

Budgeted positions were reallocated due to a reorganization. Refer to the Budgeted Positions report for a detailed listing of changes.

Capital Outlays budgeted in the amount of $8,924 are for the one-time purchase of eight Weapons, Vests, Holsters and Carriers.

Projected revenue from State Reimbursement for Visiting Judges is estimated at $8,889 which is an increase of $3,889 or 77.8% from 2017.
## County Municipal Court
### Other Special Revenue Funds
#### Department: 43 County Municipal Court
#### Fund: 299 Other Special Revenue Funds
#### Subfund: Various Various
#### OCA Code: Various Various
#### Program: 20000 Judicial & Law Enforcement

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
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<tbody>
<tr>
<td>Salaries</td>
<td>219,017</td>
<td>227,940</td>
<td>231,021</td>
<td>188,815</td>
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<td>Fringe Benefits</td>
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<td>66,744</td>
<td>66,606</td>
<td>61,466</td>
<td>(5,278)</td>
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<td>Special Fringe Benefits</td>
<td>540</td>
<td>540</td>
<td>540</td>
<td>540</td>
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<td>Operating Supplies</td>
<td>588</td>
<td>1,675</td>
<td>1,224</td>
<td>1,675</td>
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<tr>
<td>Routine Business</td>
<td>-</td>
<td>500</td>
<td>-</td>
<td>-</td>
<td>(500)</td>
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<tr>
<td>Board Approved Travel</td>
<td>5,563</td>
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<td>6,384</td>
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<td>Staff Training and Development</td>
<td>4,070</td>
<td>7,344</td>
<td>6,093</td>
<td>5,274</td>
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<tr>
<td>Maintenance and Repair Services</td>
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<td>Insurance</td>
<td>164</td>
<td>130</td>
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<td>130</td>
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<tr>
<td>Intergovernmental</td>
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<tr>
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<td>1,200</td>
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<td>Debt Service</td>
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<td>8,875</td>
<td>8,875</td>
<td>9,385</td>
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<td><strong>FUND TOTAL</strong></td>
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<td><strong>$ 362,176</strong></td>
<td><strong>$ 379,595</strong></td>
<td><strong>$ 61,367</strong></td>
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### Budgeted Positions

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<th>2018</th>
<th>$ Change</th>
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</thead>
<tbody>
<tr>
<td>Full-Time Positions</td>
<td>2.40</td>
<td>2.80</td>
<td>2.80</td>
<td>-</td>
</tr>
<tr>
<td>Part-Time Positions</td>
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<td>3.00</td>
<td>-</td>
</tr>
<tr>
<td><strong>POSITIONS TOTAL</strong></td>
<td><strong>5.20</strong></td>
<td><strong>5.80</strong></td>
<td><strong>5.80</strong></td>
<td><strong>-</strong></td>
</tr>
</tbody>
</table>

### Adopted Budget Highlights

The County Municipal Court's Other Special Revenue Fund represents five budgets including: Automation/Legal Research, Indigent Drivers Alcohol Treatment Fund, Probation Service Fee, Special Projects Fund and Indigent Drivers Interlock/Alcohol Monitor.

Salaries decreased $39,125 or 17.2% due to reallocation of staff.

Fringe Benefits decreased $5,278 or 7.9% based on actual employee costs.

Budgeted positions were reallocated due to reorganization. Refer to the Budgeted Positions report for a detailed listing of changes.

Projected revenues are $335,330 and include Court Legal Research Fees for $40,000, Probation Service Fees-District Courts for $70,000 and Other Fees for $225,330. There is a planned spend down in this fund of $44,265.
## Budgeted Positions

**County Municipal Court**

<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016 Positions</th>
<th>2017 Positions</th>
<th>2018 Positions</th>
<th>Adopted Change</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Fund Type:</strong> General Fund</td>
<td></td>
<td></td>
<td></td>
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<td></td>
</tr>
<tr>
<td><strong>Status:</strong> Full-Time</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>BAILIFF</td>
<td>3.00</td>
<td>3.00</td>
<td>2.00</td>
<td>(1.00)</td>
</tr>
<tr>
<td>COMMUNITY SUPPORT SPECIALIST</td>
<td>-</td>
<td>0.60</td>
<td>0.60</td>
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</tr>
<tr>
<td>JUDGE</td>
<td>1.00</td>
<td>3.00</td>
<td>2.00</td>
<td>(1.00)</td>
</tr>
<tr>
<td>PROBATION OFFICER</td>
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<td>-</td>
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<tr>
<td><strong>Status Total</strong></td>
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<td>7.60</td>
<td>(2.00)</td>
</tr>
<tr>
<td><strong>Status:</strong> Part-Time</td>
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<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>BAILIFF</td>
<td>-</td>
<td>-</td>
<td>1.00</td>
<td>1.00</td>
</tr>
<tr>
<td>COMMUNITY SUPPORT SPECIALIST</td>
<td>0.60</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>JUDGE</td>
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<td>-</td>
<td>-</td>
<td>-</td>
</tr>
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<td>JUDICIAL COMMUNITY CONTROL ADMIN ASST</td>
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<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>SECURITY BAILIFF</td>
<td>-</td>
<td>-</td>
<td>1.00</td>
<td>1.00</td>
</tr>
<tr>
<td><strong>Status Total</strong></td>
<td>3.20</td>
<td>-</td>
<td>2.00</td>
<td>2.00</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
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<td>9.60</td>
<td>9.60</td>
<td>-</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
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<td>-</td>
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<td></td>
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<tr>
<td><strong>Status:</strong> Full-Time</td>
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<td>BAILIFF/JUDICIAL ASSISTANT</td>
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<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td>COMMUNITY SUPPORT SPECIALIST</td>
<td>-</td>
<td>0.40</td>
<td>0.40</td>
<td>-</td>
</tr>
<tr>
<td>JUNIOR NETWORK ENGINEER</td>
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<td>0.40</td>
<td>0.40</td>
<td>-</td>
</tr>
<tr>
<td>PROBATION OFFICER</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td><strong>Status Total</strong></td>
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<td>2.80</td>
<td>2.80</td>
<td>-</td>
</tr>
<tr>
<td><strong>Status:</strong> Part-Time</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>COMMUNITY SUPPORT SPECIALIST</td>
<td>0.40</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>JUDICIAL COMMUNITY CONTROL ADMIN ASST</td>
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<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>MAGISTRATE</td>
<td>-</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td>SECURITY BAILIFF</td>
<td>2.00</td>
<td>2.00</td>
<td>2.00</td>
<td>-</td>
</tr>
<tr>
<td><strong>Status Total</strong></td>
<td>2.80</td>
<td>3.00</td>
<td>3.00</td>
<td>-</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td>5.20</td>
<td>5.80</td>
<td>5.80</td>
<td>-</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td>5.20</td>
<td>5.80</td>
<td>5.80</td>
<td>-</td>
</tr>
<tr>
<td><strong>DEPARTMENT TOTAL</strong></td>
<td>15.40</td>
<td>15.40</td>
<td>15.40</td>
<td>-</td>
</tr>
</tbody>
</table>
Ohio’s courts of appeals are established by the Ohio Constitution and serve as intermediate appellate courts. The state is divided into twelve appellate districts. The Second District Court of Appeals has its principal seat in Dayton with an additional small office in Troy. The Second Appellate District is comprised of Champaign, Clark, Darke, Greene, Miami and Montgomery Counties.

Five judges serve on the Second District Court of Appeals and are elected in nonpartisan elections for terms of six years each. The court currently has a total of 22 full-time (including judges) and seven part-time employees.

The court hears appeals from cases arising out of all trial courts within its six county jurisdictions including the courts of Common Pleas, Juvenile Courts, Probate Courts, Domestic Relations Courts, Municipal Courts and County Courts. The court has concurrent jurisdiction with the Ohio Supreme Court to hear appeals from the Board of Tax Appeals. The court exercises original jurisdiction in quo warranto, mandamus, habeas corpus, prohibition and procedendo, and any cause on review as may be necessary to complete its determination.

Salaries for all full-time and some part-time Court of Appeals employees, including judges, are paid by the State of Ohio Judicial budget administered by the Supreme Court of Ohio Human Resources Office. Pursuant to the Ohio Revised Code Section 2501.181, the cost of operating the court is initially paid from a fund appropriated by the Board of County Commissioners of Montgomery County; however, each of the five other counties in the district is responsible to cover its portion of the operating expenses based on its respective population.

**TABLE OF ORGANIZATION**

*Three part-time positions are funded by Montgomery County. The State of Ohio directly funds all other positions.*

<table>
<thead>
<tr>
<th>Statistics</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018 Estimate</th>
</tr>
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<tr>
<td>New Case Filings</td>
<td>723</td>
<td>622</td>
<td>697</td>
<td>697</td>
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</table>
**ADOPTED BUDGET SUMMARY**  

**Court of Appeals**

<table>
<thead>
<tr>
<th>OCA Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Adopted</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Court of Appeals</td>
<td>127,005</td>
<td>140,432</td>
<td>126,350</td>
<td>140,780</td>
<td>348</td>
<td>0.2%</td>
</tr>
<tr>
<td>Subfund Total</td>
<td>$ 127,005</td>
<td>$ 140,432</td>
<td>$ 126,350</td>
<td>$ 140,780</td>
<td>$ 348</td>
<td>0.2%</td>
</tr>
<tr>
<td>Fund Total</td>
<td>$ 127,005</td>
<td>$ 140,432</td>
<td>$ 126,350</td>
<td>$ 140,780</td>
<td>$ 348</td>
<td>0.2%</td>
</tr>
<tr>
<td>Fund Type Total</td>
<td>$ 127,005</td>
<td>$ 140,432</td>
<td>$ 126,350</td>
<td>$ 140,780</td>
<td>$ 348</td>
<td>0.2%</td>
</tr>
<tr>
<td>DEPARTMENT TOTAL</td>
<td>$ 127,005</td>
<td>$ 140,432</td>
<td>$ 126,350</td>
<td>$ 140,780</td>
<td>$ 348</td>
<td>0.2%</td>
</tr>
</tbody>
</table>
Department: Court of Appeals  
Fund: General Fund  
Subfund: General Fund  
OCA Code: 145003 Court of Appeals  
Program: Judicial & Law Enforcement

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
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</thead>
<tbody>
<tr>
<td>Salaries</td>
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<td>12,891</td>
<td>6,850</td>
<td>13,213</td>
<td>322</td>
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<td>2,373</td>
<td>1,444</td>
<td>2,399</td>
<td>26</td>
<td>1.1%</td>
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<tr>
<td>Special Fringe Benefits</td>
<td>1,270</td>
<td>1,100</td>
<td>711</td>
<td>1,100</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Operating Supplies</td>
<td>50,487</td>
<td>63,306</td>
<td>49,126</td>
<td>63,306</td>
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<td>- %</td>
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<td>Routine Business</td>
<td>3,767</td>
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<tr>
<td>Board Approved Travel</td>
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<td>(3,000)</td>
<td>(60.0)%</td>
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<td>Staff Training and Development</td>
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<td>500</td>
<td>-</td>
<td>500</td>
<td>-</td>
<td>- %</td>
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<tr>
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<td>2,792</td>
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<td>Communications</td>
<td>28,601</td>
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<td>Rentals</td>
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<td>4,000</td>
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<td>(38.5)%</td>
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<td>Capital Outlays</td>
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<td>13,925</td>
<td>2,100</td>
<td>2,100</td>
<td>- %</td>
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<tr>
<td><strong>OCA TOTAL</strong></td>
<td>$127,005</td>
<td>$140,432</td>
<td>$126,350</td>
<td>$140,780</td>
<td>$348</td>
<td>0.2%</td>
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</tbody>
</table>

Budgeted Positions

<table>
<thead>
<tr>
<th>Part-Time Positions</th>
<th>3.00</th>
<th>3.00</th>
<th>3.00</th>
<th>-</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>POSITIONS TOTAL</strong></td>
<td>3.00</td>
<td>3.00</td>
<td>3.00</td>
<td>-</td>
</tr>
</tbody>
</table>

Adopted Budget Highlights

Salaries increased by $322 due to the 2.5% General Fund salary parameter increase.

Fringe Benefits increased $26 or 1.1% based upon actual employee costs.

Capital outlays are budgeted at $2,100 for 2018 and will fund miscellaneous furnishings in the reception area as well as updates to older computer equipment.

Revenue from charging fees to the other counties in the appellate district (Champaign, Clark, Darke, Greene and Miami) is budgeted at $135,000 remaining the same as the 2017 Adopted Budget.

Special Projects revenue is budgeted at $9,364 remaining the same as the 2017 Adopted Budget.
### BUDGETED POSITIONS
#### Court of Appeals

<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016 Positions</th>
<th>2017 Positions</th>
<th>2018 Positions</th>
<th>Adopted Change</th>
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<td></td>
</tr>
<tr>
<td><strong>Subfund:</strong> General Fund</td>
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<td></td>
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<tr>
<td><strong>OCA:</strong> Court of Appeals</td>
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<tr>
<td><strong>Status:</strong> Part-Time</td>
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</tr>
<tr>
<td>BAILIFF</td>
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<tr>
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<tr>
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<td>3.00</td>
<td>3.00</td>
<td>3.00</td>
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</tbody>
</table>
Montgomery County Development Services

Montgomery County Development Services is the region’s single source of solutions for both workforce and economic development customers. Community & Economic Development and Workforce Development partner to serve our local business and workforce needs like few others in the country and make a positive impact on our community by supplying talent and substantial resources.

Development Services is responsive and agile and focused on meeting the needs of our customers. Whether they are a job seeker, an employer looking to hire, or a company interested in expanding or locating to the area, Dayton, Ohio and the surrounding communities reap the rewards of this cross collaboration of workforce and economic professionals.

The synergy lays the foundation for an ambitious, aggressive team that is focused on results and success for the entire region.

The Business Solutions Center - Initiatives

The Business Solutions Center (BSC) connects customers to resources and over 80 regional partners, who are committed to saving businesses time and money. These no-cost services include business concierge services, workforce planning, labor market information, financial and incentive assistance, government navigation, business courses and networking events. Since the BSC opened in October 2016, the Center has demonstrated exceptional value to the business community through networking events, seminars, resource delivery and educational events.

The vision for the Business Solutions Center was to create a single, integrated entry point for businesses to connect to the resources they need – allowing them to spend less time searching for solutions and more time running their business.

Highlights from the first year include connecting with 162 businesses and organizations through planned events and meetings at the Center, including for profit, non-profit, government organizations and industry associations.

The BSC has hosted over 630 meetings, events, and training sessions that help businesses connect, collaborate and succeed in an environment that was built for business. These meetings do not include hundreds of informal meetings in the BSC café and business lounge where professionals can stop by for an informal meeting or to check emails by using our 100 MB Fiber connection that’s provided free of charge.

Additionally, organizations have created and held 30 business educational seminars including Investment Boot Camps for business, HR hot topic seminars, Dayton Development Coalition events, I-70/75 Corridor Association and Women In Business networking events.

Looking forward in 2018, The Business Solutions Center has embarked on the development of a Customer Relationship Management System (CRM) that will track connections with regional business and create a virtual blueprint of the company and their engagement with county services and initiatives.

The BSC is seeking a comprehensive CRM System for tracking program outcomes and contact interaction. The BSC is comprised of a small internal staff without a traditional sales model. Instead, we work with regional resource partners to connect employers to necessary services free of charge. This unique approach to providing services has made our search for the correct CRM critical, and we are seeking an outcome and interaction-driven model. Additionally, we are requiring a CRM which would aid with setup and/or configuration to meet our needs in the years to follow.

Community & Economic Development

Community & Economic Development (C&ED) made significant contributions to promote the economic vitality in Montgomery County during 2017. Companies like Spectrum Brands and NuVasive opened new facilities and worked with Workforce Development staff to create job opportunities for residents. The ED/GE program leveraged over $81,052,000 in new investment and created/retained 1,497 of jobs to support 16 companies.

Staff also coordinated with jurisdictions to meet with 250 companies in strategic industries last year to assist with their business goals through the BusinessFirst! program which is dedicated to helping retain and grow area businesses. Staff also works closely with jurisdictions to provide information on resources to assist their companies, coordinate reporting to the Ohio Enterprise Zone Program, work with the Dayton Montgomery County Port Authority, the Transportation Improvement District, the Foreign Trade Zone and various Joint Economic Development Districts.
The Dayton Region Israel Trade Alliance (DRITA) facilitates connections between Dayton businesses and Israeli companies to grow opportunities. In 2017, activities with the Binational Industrial Research and Development Foundation resulted in Sinclair College and Simlat receiving a grant funding for a $2,000,000 project to look at first responder technologies.

Community & Economic Development also implemented the creation of a new departmental website to better address the interests of site selectors, developers, builders and community partners. The website (www.selectmcohio.org) is designed to meet the International Economic Development Council (IEDC) standards and has an improved site database feature.

In 2018, C&ED is looking forward to the opening of Hematite, a Canadian auto parts manufacturer in Englewood, finalizing the BusinessFirst! Regional Workforce Study, coordinating an Oklahoma University Economic Development Institute (OU EDI) training event and a Future of Workforce panel with a national level presenter, as well as meeting with 250 local businesses.

Montgomery County Building Regulations Division

The Building Regulation Division is responsible for verifying that buildings are built, occupied, and altered in ways that protect the health, safety, and welfare of their owners and users. The division is certified by the State of Ohio to enforce state building codes at the local level. In addition, the division enforces flood damage prevention regulations and Wright-Patterson Air Force Base airport zoning regulations.

Montgomery County Building Regulations has jurisdiction for building code enforcement in all nine townships and in seven cities or villages, and has collaboration agreements with four other cities to share services as needed.

Recently, the division went through a year-long Lean Six Sigma continuous improvement evaluation, which resulted in, and will continue to result in, changes to improve service delivery to customers. In 2017, the Fee Schedule was updated, both to provide sustainable funding for the division, and to simplify the number of fee types to make it easier to understand.

Another update made in 2017 was a completely revamped website (www.mcohio.org/build) which features significantly more content, and is organized for better navigation by various users. A dozen or so Project Success Checklists, developed through the division’s Lean process, are published on the webpage to clarify the permit process for users and speed up the process. Also included is a customer-friendly floodplain hazard map to help respond to frequent inquiries from the public.

In 2018, the division will complete the installation of electronic plan review software, which will be a transformational change for the Division, eliminating the expense and time necessary to handle printed sets of drawings and allow quicker responses to changes. It is anticipated to have full participation by the end of 2018 for commercial projects and by mid-2019 for residential projects.

Staff will continue to meet with fire and zoning departments to improve coordination between the County’s agencies. Staff also participates in local, regional and statewide efforts to improve code enforcement consistency throughout the region. Staff continues to meet with applicants before projects are submitted to answer coordination and interpretation questions and to make the review process faster for our clients.

Community Development Division

The Community Development (CD) Division of Development Services has primary responsibility for the administration of three HUD-funded programs that Montgomery County receives annually. These programs are Community Development Block Grant (CDBG), HOME Investment Partnership (HOME), and Emergency Solutions Grant (ESG). Montgomery County has administered these programs since their inception, with the longest being the CDBG program. The County has received funds since 1974. Community Development collaborates with jurisdictions, nonprofit organizations, and other county departments to implement a wide variety of projects.

Annually, the County receives approximately $1.7 million in CDBG, nearly $800,000 in HOME funds and about $150,000 in ESG funds.

Looking forward to 2018, the CD Division will continue these relationships and continue collaborative efforts to undertake projects and activities. CDBG allows a wide range of activities to be undertaken, so it has the most flexibility and is well-received in Montgomery County communities. Projects to be undertaken in 2018 include several demolition projects, including single-family housing unit demolitions in Harrison Township, Jefferson.
Township, Moraine and New Lebanon, and commercial demolition in Harrison Township and Trotwood. Highlights include the removal of the LaQuinta Inn at 3636 N. Dixie and Salem Mall site clearance and related clean-up. Public improvement projects will be carried out by several communities as this is the most widely-used and most popular local use of funds. Projects will occur in Brockville, Centerville, Farmersville, Germantown, Jackson Township, Perry Township, Riverside, Trotwood, Union, Vandalia, Verona and West Carrollton.

Efforts to make owner-occupied housing more livable will occur through relationships with County Corp, Rebuilding Together Dayton and People Working Cooperatively. The cities of Miamisburg and Trotwood will undertake repairs to owner-occupied units, with Miamisburg using funds for a comprehensive neighborhood revitalization project and Trotwood focusing CDBG funds for business facade improvements in the Olde Town area to continue work that is ongoing in that neighborhood.

The CD Division will continue to work with Human Services Planning and Development (HSPD) to implement projects that reduce homelessness and that will provide services to those persons who are currently homeless and get them rehoused quickly. Other public services will include funds to the Workforce Division in Development Services for continued job training for CDBG-eligible clients, and fair housing services that are provided through Miami Valley Fair Housing Center.

Using HOME funds, the CD Division will work with a number of developers and nonprofit agencies on the creation of new affordable housing units and/or the rehabilitation of existing units to keep them affordable and safe. An upcoming renovation project is for the YWCA, which will reduce the density of units from 96 to 65, and will make these units more like apartments and less like Single-Room Occupancy. The floors that house the Domestic Violence Shelter will also be renovated to better serve women and families that need these services. The CD Division will also partner with Habitat for Humanity for a new housing development in the City of Trotwood and with the Homeownership Center for down payment assistance and housing counseling. New senior housing, Riverside Lofts, will open in the first quarter of 2018 in the City of Riverside. New affordable housing construction will begin on Brandt Meadows, which is a partnership with County Corp, Oberer Companies, Greater Dayton Premier Management, with local HOME funds and a wide range of state and federal funding.

Planning Commission

The Planning Commission formulates, maintains and implements a comprehensive plan for future development within the unincorporated areas of Montgomery County. The Commission reviews and makes recommendations on all township zoning amendments, reviews and takes action upon all subdivision proposals, prepares and maintains the Subdivision Regulations and Official Thoroughfare Plan for Montgomery County and provides planning and zoning recommendations to townships. During 2017, staff and the Planning Commission coordinated 14 zoning cases, 15 lot splits, five final subdivision plans, seven replats and 16 re-approvals.

Other responsibilities of the Planning Commission include assigning street numbers within all unincorporated areas of the County, assigning and reserving street names for all thoroughfares within the unincorporated areas of Montgomery County, assisting Building Regulations, developers and builders in completing address and parcel information on applications and interpreting an applying Ohio Revised Code statutes regarding planning, zoning, subdivisions, and exemptions.

Workforce Talent Services

OhioMeansJobs | Montgomery County (OMJ|MC) is the largest one-stop employment center in the United States. The center has been internationally recognized for its ability to bring employers, educators, and social service agencies together to deal with workforce development issues. We collaborate with over 40 organizations to ensure programming and services are built to meet the needs of all workforce stakeholders in our community.

OhioMeansJobs | Montgomery County provides a single place where employers can access a pool of qualified workers. Job seekers can access job opportunities and training programs in addition to accessing assistance with employment and career development.

OMJ|MC held 4 Job Fairs - (Construction Career Fair, NAACP Job Fair, Spring Job Fair and Fall Job Fair) and collaborated with local associations and Wright Patterson AFB to host 470 Employers from all industries. Over 2,000 Job Seekers attended these events.

On-site Hiring Events are also held at The Job Center where OMJ|MC hosted 13 events and over
850 Job Seekers were screened and interviewed to fill positions in the region. When a company is closing, OMJ|MC delivers services to employees who may be seeking future employment opportunities. In 2017, 16 companies and their employees needed this critical service and over 700 employees were in need of assistance. Some of the efforts included 26 presentations, 14 workshops and one special job fair event.

Outreach services supported 26 community events providing workforce resource materials, presentations and workshops. OMJ|MC served 18,757 visitors seeking job and career guidance, posted over 2,500 job openings and referred almost 1,500 job seekers who gained employment.

The Workforce Talent Team manages the Job Bank and is open to all citizens of Montgomery County Monday-Friday 8:00 a.m.- 5:00 p.m.

**Business Services – Adult Training and Employment Initiatives**

Business Services provides individuals the opportunity to pursue skills, training, and employment opportunities for in-demand industry sectors. Primary funding for Adult Training and Employment services derives from WIOA – Adult and Dislocated Grants, with supplemental workforce funding from CCEMP, CDBG, PRC, TANF, and discretionary funds when available. We fund training for all in-demand industry sectors, with a focus on regional employer needs in the following sectors: Health Care, Information Technology, Advanced Manufacturing, Logistics and Transportation. Throughout the year, 316 Individual Training Accounts and 129 On the Job Training Accounts were created with an average wage of $15.59 per hour and were allocated through WIOA funding. The Department of Labor has rated Montgomery County at “meets or exceeds” in all measurable categories.

**Youth Career Services – Initiatives**

The Youth Career Services (YCS) department provides employment and training opportunities to both In-School Youth and Out-of-School Youth ages 14-24. These services utilize Federal and State funding through Temporary Assistance for Needy Families (TANF), Workforce Innovation and Opportunity Act (WIOA) and a Comprehensive Case Management and Employment Program (CCMEP).

Our YouthWorks Summer Employment Program (YW) is a cornerstone to the YCS department. YW has been a great program that allows 14-18 year old, in-school students a chance to obtain work experience, while at the same time, gain valuable job readiness and life skills for managing their personal growth.

In 2017, over 3,000 youth applied to fill approximately 2,300 positions at over 500 employer worksites. 200 of these youth were chosen to extend their summer work experience in a year-long program.

Looking forward into 2018, Youth Career Services 365 (YCS 365) is a work experience and job readiness employment and training program and will be launched to meet the mandates of the state legislated Comprehensive Case Management and Employment Program (CCMEP). It provides services to eligible low-income Montgomery County 14-18 year olds.

YCS 365 combines an educational/training component with our traditional work experience component. All qualified applicants are assigned to a work site/position based on the results of a comprehensive assessment. The YCS 365 program is broken into four sessions with each session being a total of ten weeks, (eight weeks of work experience and up to two weeks of education and training) for a total of up to 40 weeks in the program.

**YW Summer – 1,242 Youth ($1,973,353)**  
**WIOA Youth – 200 Youth ($371,765)**  
**YW Year Round – 193 Youth ($279,968)**
The Communications and Public Affairs Director (0.30 FT), Communications Specialist (0.50 FT) and County Administrator (0.20 FT), not shown here, receive partial funding through the Human Services Planning & Development Department but are part of Administrative Services and County Administrator departments respectively.
## Community and Economic Development

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<td>15</td>
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<td>ED/GE Jobs Created</td>
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<td>734</td>
<td>1,328</td>
<td>455</td>
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<td>ED/GE Jobs Retained</td>
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<td>2,065</td>
<td>928</td>
<td>1,070</td>
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<td>ED/GE Funds Leveraged</td>
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<td>$81,052,00</td>
<td>$75,000,00</td>
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ED/GE numbers are pledged creation, retention and leverage for those projects; however, the projects are not yet complete.
# ADOPTED BUDGET SUMMARY

## Development Services

<table>
<thead>
<tr>
<th>Subfund Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
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<tr>
<td>General Fund</td>
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<tr>
<td></td>
<td>-</td>
<td>1,481,886</td>
<td>1,366,628</td>
<td>1,497,022</td>
<td>15,136</td>
<td>1.0%</td>
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<tr>
<td><strong>Fund Total</strong></td>
<td>$ -</td>
<td>$ 1,481,886</td>
<td>$ 1,366,628</td>
<td>$ 1,497,022</td>
<td>$ 15,136</td>
<td>1.0%</td>
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<tr>
<td><strong>Fund Type Total</strong></td>
<td>$ -</td>
<td>$ 1,481,886</td>
<td>$ 1,366,628</td>
<td>$ 1,497,022</td>
<td>$ 15,136</td>
<td>1.0%</td>
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<tr>
<td><strong>Fund Type:</strong> Special Revenue Fund</td>
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<td>CDBG</td>
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<td>150,844</td>
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<td>152,218</td>
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<td>HOME Program</td>
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<td>338,246</td>
<td>782,300</td>
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<td>$ 6,465,513</td>
<td>$ 7,625,478</td>
<td>$ 8,744,390</td>
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<td><strong>Fund:</strong> Job &amp; Family Services</td>
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<tr>
<td>Job &amp; Family Services</td>
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<td>6,465,513</td>
<td>7,625,478</td>
<td>8,744,390</td>
<td>2,278,877</td>
<td>35.2%</td>
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<td><strong>Fund Total</strong></td>
<td>$ -</td>
<td>$ 6,465,513</td>
<td>$ 7,625,478</td>
<td>$ 8,744,390</td>
<td>$ 2,278,877</td>
<td>35.2%</td>
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<tr>
<td><strong>Fund:</strong> Other Special Revenue Funds</td>
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<td>BusinessFirst!</td>
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<td>41,114</td>
<td>46,500</td>
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<td>- %</td>
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<td>Community Development Seed Program</td>
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<td>2,000,000</td>
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<td>(100,000)</td>
<td>(100.0)%</td>
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<td>Economic Development Initiatives</td>
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<td>1,010,599</td>
<td>853,474</td>
<td>-</td>
<td>- %</td>
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<td>Plat and Site Review</td>
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<td>1,500</td>
<td>-</td>
<td>1,500</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Youth Works and Workforce Development</td>
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<td>944,113</td>
<td>900,000</td>
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<td>- %</td>
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<td><strong>Fund Total</strong></td>
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<td>$ 3,493,103</td>
<td>$ 5,459,977</td>
<td>$ 3,460,181</td>
<td>$ (32,922)</td>
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<td><strong>Fund:</strong> Workforce Investment Act (WIA)</td>
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<tr>
<td>Workforce Innovation and Opportunity</td>
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<td>1,344,770</td>
<td>2,275,988</td>
<td>1,173,161</td>
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<td><strong>Fund Total</strong></td>
<td>$ 935,920</td>
<td>$ 1,344,770</td>
<td>$ 2,275,988</td>
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## Department: Development Services
### Fund: General Fund
### Subfund: General Fund
### OCA Code: Various
### Program: Various

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
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<tr>
<td>Salaries</td>
<td>-</td>
<td>537,946</td>
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<td>167,160</td>
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<td>Special Fringe Benefits</td>
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<td>Pre-Employment Services</td>
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<td>279</td>
<td>300</td>
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<td>- %</td>
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<td>Operating Supplies</td>
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<td>Staff Training and Development</td>
<td>-</td>
<td>16,930</td>
<td>14,094</td>
<td>17,454</td>
<td>524</td>
<td>3.1%</td>
</tr>
<tr>
<td>Contractual Professional Services</td>
<td>-</td>
<td>40,117</td>
<td>10,336</td>
<td>31,198</td>
<td>(8,919)</td>
<td>(22.2)%</td>
</tr>
<tr>
<td>Maintenance and Repair Services</td>
<td>-</td>
<td>2,980</td>
<td>454</td>
<td>2,980</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Communications</td>
<td>-</td>
<td>27,456</td>
<td>16,602</td>
<td>27,456</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Rentals</td>
<td>-</td>
<td>7,200</td>
<td>6,553</td>
<td>6,000</td>
<td>(1,200)</td>
<td>(16.7)%</td>
</tr>
<tr>
<td>Interfund Transfers</td>
<td>-</td>
<td>614,709</td>
<td>614,709</td>
<td>614,709</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Capital Outlays</td>
<td>-</td>
<td>7,000</td>
<td>-</td>
<td>(7,000)</td>
<td>(100.0)%</td>
<td></td>
</tr>
<tr>
<td><strong>SUBFUND TOTAL</strong></td>
<td><strong>-</strong></td>
<td><strong>$1,481,886</strong></td>
<td><strong>$1,366,628</strong></td>
<td><strong>$1,497,022</strong></td>
<td><strong>$15,136</strong></td>
<td><strong>1.0%</strong></td>
</tr>
</tbody>
</table>

### Budgeted Positions

<table>
<thead>
<tr>
<th>Type</th>
<th>Full-Time</th>
<th>Part-Time</th>
<th>Seasonal</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Positions</td>
<td></td>
<td></td>
<td></td>
<td>9.83</td>
</tr>
</tbody>
</table>

### Adopted Budget Highlights

The Development Services department was formed beginning with the 2017 Adopted Budget. This department is comprised of the Community & Economic Development division along with the Workforce Development (formerly part of Job & Family Services).

This budget includes the Board of Revision, Community & Economic Development Director's Office, Economic Development-Post EDGE and Planning Commission.

Salaries increased $13,448 or 2.5% as this includes the General Fund salary increase.

Fringe Benefits increased $8,688 or 5.0% and are based on actual employee costs.

The position total remained the same with a total of 9.83 positions.

Interfund Transfers are budgeted for $614,709 which covers cash transfers for the Economic Development-Post EDGE program.
The Development Services department was formed beginning with the 2017 Adopted Budget. This department is comprised of the Community & Economic Development division along with Workforce Development (formerly part of Job & Family Services).

Community Development Block Grants, Emergency Solutions Grants (ESG) and the HOME Grant are programs that make up this fund.

Salaries decreased $14,157 or 6.2% which includes the 2.5% general parameter increase as well as a decrease of 0.12 in the full-time position total.

Fringe Benefits decreased $12,238 or 13.9% and are based on actual employee costs.

The full-time position total decreased by 0.12 for an Assistant Director, FCFC position.

Contractual Professional Services increased $1,133,230 or 141.3% due to budgets for MicroEnterprise Assistance and CountyCorp Housing Programs.

Construction and Improvements are budgeted at $1,660,527 which is for the construction and demolition costs that are associated with the various Community Development Block Grant projects.

Revenues are budgeted in the amount of $4,672,674 which is equal to expenses which results in a balanced budget for 2018.
### Expense Description

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Adopted</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>3,127,936</td>
<td>2,701,604</td>
<td>3,676,359</td>
<td>548,423</td>
<td>17.5%</td>
<td></td>
</tr>
<tr>
<td>Fringe Benefits</td>
<td>1,207,962</td>
<td>982,595</td>
<td>1,353,460</td>
<td>145,498</td>
<td>12.0%</td>
<td></td>
</tr>
<tr>
<td>Special Fringe Benefits</td>
<td>14,962</td>
<td>6,442</td>
<td>14,482</td>
<td>(480)</td>
<td>(3.2)%</td>
<td></td>
</tr>
<tr>
<td>Pre-Employment Services</td>
<td></td>
<td></td>
<td>65,000</td>
<td>65,000</td>
<td>- %</td>
<td></td>
</tr>
<tr>
<td>Operating Supplies</td>
<td>117,100</td>
<td>59,011</td>
<td>132,800</td>
<td>15,700</td>
<td>13.4%</td>
<td></td>
</tr>
<tr>
<td>Routine Business</td>
<td>89,230</td>
<td>23,501</td>
<td>103,730</td>
<td>14,500</td>
<td>16.3%</td>
<td></td>
</tr>
<tr>
<td>Board Approved Travel</td>
<td>32,000</td>
<td>25,196</td>
<td>90,900</td>
<td>58,900</td>
<td>184.1%</td>
<td></td>
</tr>
<tr>
<td>Staff Training and Development</td>
<td>55,000</td>
<td>6,413</td>
<td>30,500</td>
<td>(24,500)</td>
<td>(44.5)%</td>
<td></td>
</tr>
<tr>
<td>Contractual Professional Services</td>
<td>38,500</td>
<td>842,149</td>
<td>512,000</td>
<td>473,500</td>
<td>1,229.9%</td>
<td></td>
</tr>
<tr>
<td>Social Services Contractual Services</td>
<td>23,000</td>
<td>144,010</td>
<td>54,036</td>
<td>31,036</td>
<td>134.9%</td>
<td></td>
</tr>
<tr>
<td>Maintenance and Repair Services</td>
<td>65,000</td>
<td>68,200</td>
<td>80,000</td>
<td>15,000</td>
<td>23.1%</td>
<td></td>
</tr>
<tr>
<td>Communications</td>
<td>79,000</td>
<td>56,666</td>
<td>121,800</td>
<td>42,800</td>
<td>54.2%</td>
<td></td>
</tr>
<tr>
<td>Insurance</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>- %</td>
<td></td>
</tr>
<tr>
<td>Public Utility Services</td>
<td>45,679</td>
<td>45,129</td>
<td>45,679</td>
<td>-</td>
<td>- %</td>
<td></td>
</tr>
<tr>
<td>Rentals</td>
<td>429,144</td>
<td>428,055</td>
<td>431,644</td>
<td>2,500</td>
<td>0.6%</td>
<td></td>
</tr>
<tr>
<td>Other Social Services</td>
<td>405,000</td>
<td>174,577</td>
<td>138,500</td>
<td>(266,500)</td>
<td>(65.8)%</td>
<td></td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>325,000</td>
<td>1,731,098</td>
<td>1,639,000</td>
<td>1,314,000</td>
<td>404.3%</td>
<td></td>
</tr>
<tr>
<td>Interfund Transfers</td>
<td></td>
<td></td>
<td>38,000</td>
<td>-</td>
<td>- %</td>
<td></td>
</tr>
<tr>
<td>Capital Outlays</td>
<td>411,000</td>
<td>292,690</td>
<td>254,500</td>
<td>(156,500)</td>
<td>(38.1)%</td>
<td></td>
</tr>
<tr>
<td><strong>SUBFUND TOTAL</strong></td>
<td>$-</td>
<td>$6,465,513</td>
<td>$7,625,478</td>
<td>$8,744,390</td>
<td>$2,278,877</td>
<td>35.2%</td>
</tr>
</tbody>
</table>

### Budgeted Positions

<table>
<thead>
<tr>
<th>Position</th>
<th>2016 Adopted</th>
<th>2017 Adopted</th>
<th>2017 Adopted</th>
<th>2018 Adopted</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Full-Time Positions</td>
<td>63.90</td>
<td>69.90</td>
<td>69.90</td>
<td>6.00</td>
<td></td>
</tr>
<tr>
<td><strong>POSITIONS TOTAL</strong></td>
<td><strong>63.90</strong></td>
<td><strong>69.90</strong></td>
<td><strong>69.90</strong></td>
<td><strong>6.00</strong></td>
<td></td>
</tr>
</tbody>
</table>
Adopted Budget Highlights

This fund has a significant overall increase from 2017 due to the addition of the Youth CCMEP (Comprehensive Case Management & Employment Program) budget being added in budget year 2018.

Salaries increased $548,423 or 17.5% in this fund which includes a 2.5% general salary parameter increase as well as the addition of 6.00 positions.

Fringe Benefits increased $145,498 or 12.0% and are based on actual employee costs.

There are a total of 69.90 full-time positions budgeted in this fund as part of the Development Services Department for 2018. This represents an increase of 6.00 positions which includes 1.00 Assistant Director position in Development Services, 1.00 Human Resource Coordinator in Workforce Development, 1.00 Accountant I in Finance Division Workforce, 2.00 Workforce Specialist I positions in Youth CCMEP and 1.00 Records Assistant I in Talent.

Board Approved Travel increased $58,900 or 184.1% as several cost accounts have budgeted increases including Development Services, Business Services, Workforce Development and Talent.

Staff Training and Development decreased $24,500 or 44.5% primarily due to a reduction in Training and Education Materials within the Workforce Development budget.

Contractual Professional Services increased $473,500 or 1,229.9% as a result of prior year actual activity and the need to provide budget for Stockroom-Temporaries in order to maintain appropriate staff level.

Social Services Contractual Services increased $31,036 or 134.9% due to the addition of the Youth CCMEP program which includes Client Transportation and Training.

Maintenance and Repair Services increased $15,000 or 23.1% as Printer Maintenance Contracts within Workforce Development increased by this amount.

Communications increased $42,800 or 54.2% as Internet Access in Workforce Development as well as Advertising in Job Fairs/Events increased.

Other Social Services decreased $266,500 or 65.8% due to reductions in both Business Services-TANF ($201,500) and OMJ Contracts ($65,000) in the Other Services for Clients category as it relates to PRC/TANF contracted services for eligible clients.

Miscellaneous increased $1,314,000 or 404.3%. This is due to the addition of the Youth CCMEP program and the amount budgeted for Allowances.

Capital Outlays budgeted in the amount of $254,500 includes $41,500 for scanners for Business and Youth Career Services, $125,000 for Networking Equipment to transition the Business Solution Center to the County Network, $75,000 for a customer relations software to be used at the Business Solution Center, $7,000 to furnish a small conference room and $6,000 for Surface Workbooks to be utilized when working with clients.

Revenues for the Department Services portion of this subfund are estimated at an amount of $8,838,000 for 2018. This results in a budgeted surplus of $93,610.
<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Accepted $ Change</th>
<th>Accepted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>-</td>
<td>951,066</td>
<td>913,950</td>
<td>990,390</td>
<td>39,324</td>
<td>4.1%</td>
</tr>
<tr>
<td>Fringe Benefits</td>
<td>-</td>
<td>318,526</td>
<td>294,291</td>
<td>366,280</td>
<td>71,724</td>
<td>20.4%</td>
</tr>
<tr>
<td>Special Fringe Benefits</td>
<td>-</td>
<td>7,416</td>
<td>6,168</td>
<td>7,936</td>
<td>520</td>
<td>7.0%</td>
</tr>
<tr>
<td>Pre-Employment Services</td>
<td>-</td>
<td>100</td>
<td>67</td>
<td>250</td>
<td>150</td>
<td>150.0%</td>
</tr>
<tr>
<td>Operating Supplies</td>
<td>-</td>
<td>12,225</td>
<td>20,558</td>
<td>11,725</td>
<td>(500)</td>
<td>(4.1)%</td>
</tr>
<tr>
<td>Routine Business</td>
<td>-</td>
<td>17,956</td>
<td>8,890</td>
<td>22,956</td>
<td>5,000</td>
<td>27.8%</td>
</tr>
<tr>
<td>Board Approved Travel</td>
<td>-</td>
<td>31,350</td>
<td>24,776</td>
<td>29,700</td>
<td>(1,650)</td>
<td>(5.3)%</td>
</tr>
<tr>
<td>Staff Training and Development</td>
<td>-</td>
<td>5,300</td>
<td>2,415</td>
<td>5,800</td>
<td>500</td>
<td>9.4%</td>
</tr>
<tr>
<td>Contractual Professional Services</td>
<td>-</td>
<td>952,674</td>
<td>3,095,936</td>
<td>910,924</td>
<td>(41,750)</td>
<td>(4.4)%</td>
</tr>
<tr>
<td>Social Services Contractual Services</td>
<td>-</td>
<td>127,500</td>
<td>143,700</td>
<td>122,500</td>
<td>(5,000)</td>
<td>(3.9)%</td>
</tr>
<tr>
<td>Maintenance and Repair Services</td>
<td>-</td>
<td>92,305</td>
<td>77,926</td>
<td>72,525</td>
<td>(4,780)</td>
<td>(6.2)%</td>
</tr>
<tr>
<td>Communications</td>
<td>-</td>
<td>122,835</td>
<td>116,899</td>
<td>152,545</td>
<td>29,710</td>
<td>24.2%</td>
</tr>
<tr>
<td>Insurance</td>
<td>-</td>
<td>4,200</td>
<td>3,910</td>
<td>-</td>
<td>(4,200)</td>
<td>(100.0)%</td>
</tr>
<tr>
<td>Rentals</td>
<td>-</td>
<td>192,000</td>
<td>155,943</td>
<td>236,000</td>
<td>44,000</td>
<td>22.9%</td>
</tr>
<tr>
<td>Intergovernmental</td>
<td>-</td>
<td>100,000</td>
<td>-</td>
<td>-</td>
<td>(100,000)</td>
<td>(100.0)%</td>
</tr>
<tr>
<td>Other Social Services</td>
<td>-</td>
<td>120,200</td>
<td>46,281</td>
<td>66,200</td>
<td>(54,000)</td>
<td>(44.9)%</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>-</td>
<td>377,450</td>
<td>482,099</td>
<td>402,450</td>
<td>25,000</td>
<td>6.6%</td>
</tr>
<tr>
<td>Capital Outlays</td>
<td>-</td>
<td>60,000</td>
<td>66,169</td>
<td>62,000</td>
<td>2,000</td>
<td>3.3%</td>
</tr>
<tr>
<td><strong>FUND TOTAL</strong></td>
<td>$</td>
<td>-</td>
<td>$ 3,493,103</td>
<td>$ 5,459,977</td>
<td>$ 3,460,181</td>
<td>(0.9)%</td>
</tr>
</tbody>
</table>

**Budgeted Positions**

<table>
<thead>
<tr>
<th></th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Accepted $ Change</th>
<th>Accepted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Full-Time Positions</td>
<td>-</td>
<td>14.25</td>
<td>16.25</td>
<td>2.00</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Seasonal Positions</td>
<td>-</td>
<td>2.00</td>
<td>2.00</td>
<td>-</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>POSITIONS TOTAL</strong></td>
<td>-</td>
<td>16.25</td>
<td>18.25</td>
<td>2.00</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Adopted Budget Highlights

The Development Services department was formed beginning with the 2017 Adopted Budget. This department is comprised of the Community & Economic Development division along with Workforce Development (formerly part of Job & Family Services).

This budget includes Building Regulations, BusinessFirst!, Community Development SEED Program, Economic Development Initiatives, Plat and Site Review and Youth Works and Workforce Development.

Salaries increased $39,324 or 4.1% which takes into account the 2.5% general salary parameter increase as well as the addition of 2.00 full-time positions.

Fringe Benefits increased $47,754 or 15.0% and are based on actual employee costs.

The total for positions increased by 2.00 full-time positions as 1.00 Building Inspector and 1.00 Secretary were added.

Maintenance and Repair Services decreased $19,780 or 21.4% due to decreases for Service Depot Maintenance and Fuel charges within the Building Regulations budget.

Communications increased $29,710 or 24.2% primarily due to an increase for Internet Access Charges within the Business Solutions Center budget.

Rentals increased $44,000 or 22.9% due to the cost for office space within the County Administration Building for the Building Regulations Department.

Other Social Services decreased $54,000 or 44.9% due to reductions in Other Services for Clients within the Youth Works and Workforce Development program.

Capital Outlays are budgeted at $62,000 which includes the cost of two vehicles ($58,000) and Data Processing Hardware ($4,000) to be used by the Building Regulations department.

Revenues are budgeted at $2,380,956 and include $1,645,147 in Building Regulation Permits, $614,709 in Other Cash Transfers, $46,500 in Contracts with Local Municipalities, $30,000 in Facility Rental, $25,000 in Other Permits, $12,000 in Special Donations and Contributions, $5,000 in Plat & Site Fees, $1,500 in Capital Asset Sale, $1,000 in Other Fees and $100 in Photocopy Sales.

There is a budgeted spend down of $1,079,225 within this fund for 2018.
### Expense Description

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Operating Supplies</td>
<td></td>
<td>5,000</td>
<td></td>
<td></td>
<td>(5,000)</td>
<td>(100.0)%</td>
</tr>
<tr>
<td>Routine Business</td>
<td></td>
<td>5,000</td>
<td></td>
<td></td>
<td>(5,000)</td>
<td>(100.0)%</td>
</tr>
<tr>
<td>Board Approved Travel</td>
<td></td>
<td>5,000</td>
<td></td>
<td></td>
<td>(5,000)</td>
<td>(100.0)%</td>
</tr>
<tr>
<td>Contractual Professional Services</td>
<td></td>
<td>51,286</td>
<td>24,057</td>
<td></td>
<td>(27,230)</td>
<td>(53.6)%</td>
</tr>
<tr>
<td>Social Services Contractual Services</td>
<td>935,084</td>
<td>908,909</td>
<td>1,750,905</td>
<td>1,050,987</td>
<td>142,078</td>
<td>15.6%</td>
</tr>
<tr>
<td>Maintenance and Repair Services</td>
<td></td>
<td>-</td>
<td>3,450</td>
<td></td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Other Social Services</td>
<td></td>
<td>-</td>
<td>24,916</td>
<td></td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>836</td>
<td>204,000</td>
<td>302,973</td>
<td>114,554</td>
<td>(89,446)</td>
<td>(43.8)%</td>
</tr>
<tr>
<td>Cost Recovery and Intergov't Transfers</td>
<td>-</td>
<td>165,575</td>
<td>169,686</td>
<td>7,619</td>
<td>(157,956)</td>
<td>(95.4)%</td>
</tr>
<tr>
<td><strong>SUBFUND TOTAL</strong></td>
<td><strong>935,920</strong></td>
<td><strong>1,344,770</strong></td>
<td><strong>2,275,988</strong></td>
<td><strong>1,173,161</strong></td>
<td><strong>(171,609)</strong></td>
<td><strong>(12.8)%</strong></td>
</tr>
</tbody>
</table>

#### Adopted Budget Highlights

The Development Services department was formed beginning with the 2017 Adopted Budget. This department is comprised of the Community & Economic Development division along with Workforce Development (formerly part of Job & Family Services).

This budget includes various programs related to Workforce Innovation and Opportunity Act (WIOA).

Social Services Contractual Services increased $142,078 or 15.6% as more is budgeted in this category for WIOA Contracts as part of the WIOA Youth in School PY17 cost account.

Miscellaneous decreased $89,446 or 43.8% due to reductions in Allowances in the WIOA Youth Program for this plan year.

Cost Recovery and Intergov't Transfers decreased $157,956 or 95.4% due to a reduction in reimbursements to the Public Assistance fund.

Revenues are budgeted at $1,173,161 for Federal Grants. There is a planned balanced budget for this fund in 2018.
## BUDGETED POSITIONS
### Development Services

<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016 Positions</th>
<th>2017 Positions</th>
<th>2018 Positions</th>
<th>Adopted Change</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Fund Type:</strong> General Fund</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Fund:</strong> General Fund</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Status:</strong> Full-Time</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ACCOUNTANT II</td>
<td>-</td>
<td>0.13</td>
<td>0.13</td>
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| **Fund Type:** Special Revenue Fund |                |                |                |                |
| **Fund:** Community Development Block Grants |                |                |                |                |
| **Status:** Full-Time            |                |                |                |                |
| ACCOUNTANT II                   | -              | 0.63           | 0.62           | (0.01)         |
| ASSISTANT DIRECTOR, FCFC        | -              | 0.12           | -              | (0.12)         |
| CED OPERATIONS SUPERVISOR       | -              | 1.00           | 1.00           | -              |
| COMM & ECO DEVELOPMENT SPECIALIST II | - | 0.50 | 0.50 | - |
| COMM & ECO DEVELOPMENT SPECIALIST III | - | 0.90 | - | (0.90) |
| COMM. & ECON. DEVELOPMENT SPECIALIST I | - | - | 0.90 | 0.90 |
| PROGRAM COORDINATOR            | -              | 0.50           | 0.50           | -              |
| **Status Total**               | -              | 3.65           | 3.52           | (0.13)         |
| **Fund Total**                 | -              | 3.65           | 3.52           | (0.13)         |

| **Fund:** Job & Family Services |                |                |                |                |
| **Status:** Full-Time          |                |                |                |                |
| ACCOUNT CLERK 2                | -              | 1.00           | 1.00           | -              |
| ACCOUNT CLERK 3                | -              | 2.00           | 2.00           | -              |
| ACCOUNTANT I                   | -              | -              | 1.00           | 1.00           |
| ASSISTANT COUNTY ADMINISTRATOR | -              | 0.90           | 0.90           | -              |
| ASSISTANT DIRECTOR JFS         | -              | -              | 1.00           | 1.00           |
| BUSINESS OPERATIONS ANALYST    | -              | 3.00           | 3.00           | -              |
| CLERICAL SUPERVISOR            | -              | -              | 1.00           | 1.00           |
## Budgeted Positions
### Development Services

<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016 Positions</th>
<th>2017 Positions</th>
<th>2018 Positions</th>
<th>Adopted Change</th>
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<tbody>
<tr>
<td><strong>Economic Support Specialist</strong></td>
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<td><strong>Employer Services Coordinator</strong></td>
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<tr>
<td><strong>Finance Manager</strong></td>
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<td><strong>Human Resource Coordinator</strong></td>
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<tr>
<td><strong>JFS Career Advisor</strong></td>
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<tr>
<td><strong>JFS Program Specialist</strong></td>
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<tr>
<td><strong>JFS Workforce Manager</strong></td>
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<tr>
<td><strong>Job &amp; Family Services Aide</strong></td>
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<tr>
<td><strong>Job &amp; Family Services Supervisor</strong></td>
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<tr>
<td><strong>Office Assistant II</strong></td>
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<tr>
<td><strong>Public Information Coordinator</strong></td>
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<tr>
<td><strong>Records Assistant I</strong></td>
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<tr>
<td><strong>Secretary</strong></td>
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<td><strong>Secretary to Department Director</strong></td>
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<td><strong>Workforce Specialist I</strong></td>
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<tr>
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<td><strong>Fund: Other Special Revenue Funds</strong></td>
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<td><strong>Status: Full-Time</strong></td>
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<tr>
<td><strong>Accountant II</strong></td>
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<tr>
<td><strong>Building &amp; Electrical Inspector</strong></td>
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<td><strong>Permit Clerk</strong></td>
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<tr>
<td><strong>Permits &amp; Inspection Supervisor</strong></td>
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<td><strong>Plans Examiner</strong></td>
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<td><strong>Satellite Office Inspection Coordinator</strong></td>
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<tr>
<td><strong>Secretary</strong></td>
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<td><strong>Fund Total</strong></td>
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<td><strong>Fund Type Total</strong></td>
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<td><strong>Department Total</strong></td>
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**Status Total: Full-Time** - 63.90 69.90 6.00

**Fund Total: Full-Time** - 63.90 69.90 6.00

**Fund: Other Special Revenue Funds**

**Status: Seasonal**

<table>
<thead>
<tr>
<th>Position Description</th>
<th>2017 Positions</th>
<th>2018 Positions</th>
<th>2018 Positions</th>
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</thead>
<tbody>
<tr>
<td><strong>Building Regulations Manager</strong></td>
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<td><strong>Intern</strong></td>
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<td><strong>Status Total</strong></td>
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</table>

**Fund Total: Seasonal** - 16.25 18.25 2.00

**Fund Type Total: Other Special Revenue Funds** - 83.80 91.67 7.88

**Department Total: Other Special Revenue Funds** - 93.62 101.50 7.88
The Domestic Relations Court is the division of the Montgomery County Common Pleas Court, empowered by statute to hear all divorces, dissolutions, legal separations, annulments, and civil domestic violence cases for Montgomery County. The Court also maintains jurisdiction over post-decree matters, such as spousal support, allocation of parental rights, child support, parenting time issues and other related matters.

Administrative Judge Denise L. Cross and Judge Timothy D. Wood lead the Court. Staff assigned to several departments assist the Judges in meeting the Court’s responsibilities. Duties are shared among the bailiffs, court reporters, judicial assistant, administrators, magistrates, staff attorneys, information system manager, legal secretaries, assignment and compliance officers, family investigators, parent educators, domestic violence public coordinator and mediators.

The Domestic Relations Court takes great pride in understanding the needs of the community, and responding to these needs with an efficient and well-trained staff. Essential education on current legal standards, safety, mediation and customer service are just part of the annual curricula for staff. The Court regularly collaborates with other divisions and agencies to better integrate resources and proactively address community issues and trends in the justice system.

Through these efforts, the Domestic Relations division continues to evolve with social, legal and technological changes to better serve the families before the court.

**TABLE OF ORGANIZATION**
DOMESTIC RELATIONS COURT STATISTICS

Mission Statement:

The Montgomery County Common Pleas Court, Domestic Relations Division is dedicated to resolving family conflict by:

- Providing quality services to the public.
- Ensuring efficient case management by a professional and courteous staff.
- Offering easy access to the court for prompt problem resolution.

Challenges:

- Providing additional hearing opportunities in response to the increasing number of Domestic Violence petitions requesting civil protection orders.
- Monitor procedures to ensure cases are handled expeditiously, judiciously and consistently for all self represented and attorney represented parties.

Goals:

- Closely monitor the budget to ensure funding is used in a way that best serves our citizenry, providing a safe environment utilizing technology efficiencies.
- Offer training on enhanced electronic filing to professionals participating in Domestic Relations Court and maintain regular contact with attorneys through on-going training, meetings and email newsletters.
- Continue fostering agency collaboration to improve cohesion of services and communication.
- Provide on-going training opportunities for staff, including customer service, safety, security, and professional skill development.
- Assure that all resources are used to fully benefit the Montgomery County citizens and Domestic Relations Court participants.

<table>
<thead>
<tr>
<th>Statistics</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018 Estimate</th>
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<td>New Filings for Legal Separations</td>
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<td>New Filings for Annulments</td>
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<td>Custody Motions</td>
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<td>Parenting Time Motions</td>
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<td>Mediations</td>
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*Due to reorganization, all Compliance Officers review attorneys and self-represented litigant filings. Statistics do not qualify who the filer is.

**Due to reorganization, 2017 actual data exists for new statistics collected that include Documents Reviewed-Self Represented statistic discontinued.
### ADOPTED BUDGET SUMMARY

**Domestic Relations Court**

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<th>Subfund Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
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<td>3,413,355</td>
<td>3,408,864</td>
<td>3,642,942</td>
<td>151,587</td>
<td>4.3%</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td>$ 3,298,960</td>
<td>$ 3,413,355</td>
<td>$ 3,408,864</td>
<td>$ 3,642,942</td>
<td>$ 151,587</td>
<td>4.3%</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td>$ 3,298,960</td>
<td>$ 3,413,355</td>
<td>$ 3,408,864</td>
<td>$ 3,642,942</td>
<td>$ 151,587</td>
<td>4.3%</td>
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<td>$ 151,587</td>
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Budgeted Positions

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<th>2017 Actual</th>
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Adopted Budget Highlights

The operating budgets of Domestic Relations Court in the General Fund include Domestic Relations Child Support, Judicial Operating and Parent Education.

Salaries increased $59,970 or 2.5% due to the General Fund Salary Parameter increase.

Fringe Benefits increased $4,237 or 0.5% due to budgeting actual employee costs.

Operating Supplies increased a total of $16,040 or 37.6% which includes a one-time expense in the amount of $17,040 to upgrade Microsoft Office to 2016 Pro Plus licenses for all staff (48) at a cost of $355 per computer. This is necessary to have support of the product and to continue with eFiling capabilities and a $1,000 decrease based on the history of spending for photocopy supplies.

Capital Outlays 2018 are budgeted at $61,140 and include: $48,620 to cover the cost of 17 chairs plus a new design needed for public eFiling, $9,037 to provide Surface Pros and standalone scanner for all Magistrates who are required to review cases and sign entries in e-File, and three Surface Pros with monitors for $1,161 each for the two Judges and one staff attorney.

Debt Service of $30,000 covers the fifth year of a five year lease agreement for seven copiers.

Estimated 2018 revenue is $1,539,500 and includes an increase of $22,500 or 1.5%. This revenue consists of Support Enforcement Agency contract revenue for $1,522,500 and Parent Education Fees for $17,000.
### Adopted Budget Highlights

This fund maintains budgets for the Domestic Relations Court Special Revenue Funds, which consists of the Special Project Fees subfund, Legal Research Fees subfund and E-Filing Fees fund.

E-filing expenses for this fund are appropriated throughout the year as needed.

Estimated 2018 revenue from fees is $139,839 and includes an increase of $61,000 or 77.4% based on historical collections. This revenue consists of $75,000 for E-Filing Fees and $64,839 Special Project Fees.

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>-</td>
<td>-</td>
<td>15,501</td>
<td>-</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Fringe Benefits</td>
<td>-</td>
<td>-</td>
<td>3,670</td>
<td>-</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Contractual Professional Services</td>
<td>-</td>
<td>6,000</td>
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<td>- %</td>
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<tr>
<td>Interfund Transfers</td>
<td>-</td>
<td>-</td>
<td>148,515</td>
<td>-</td>
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<tr>
<td><strong>FUND TOTAL</strong></td>
<td>$</td>
<td>- $ 6,000</td>
<td>$ 182,384</td>
<td>$ 6,000</td>
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<td>$ - %</td>
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## BUDGETED POSITIONS
### Domestic Relations Court

<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016 Positions</th>
<th>2017 Positions</th>
<th>2018 Positions</th>
<th>Adopted Change</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Fund Type: General Fund</strong></td>
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<tr>
<td><strong>Fund: General Fund</strong></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td><strong>Status: Full-Time</strong></td>
<td></td>
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<tr>
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<td>1.00</td>
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<tr>
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<td>1.00</td>
<td>1.00</td>
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<tr>
<td>Bailiff</td>
<td>2.00</td>
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<tr>
<td>Case Management Specialist II</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
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</tr>
<tr>
<td>Chief Magistrate</td>
<td>1.00</td>
<td>-</td>
<td>-</td>
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<tr>
<td>Compliance Manager</td>
<td>1.00</td>
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<tr>
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<tr>
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<td>1.00</td>
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</tr>
<tr>
<td>Legal Secretary</td>
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</tr>
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<td>Legal Secretary Manager</td>
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<tr>
<td>Mis Manager</td>
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<td>1.00</td>
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<tr>
<td>Parent Education Coordinator</td>
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<tr>
<td>Parent Education Manager</td>
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<tr>
<td>Parent Education Specialist</td>
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<td>2.00</td>
<td>-</td>
</tr>
<tr>
<td>Purchasing Coordinator</td>
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<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td>Secretary</td>
<td>2.00</td>
<td>2.00</td>
<td>1.00</td>
<td>(1.00)</td>
</tr>
<tr>
<td>Secretary II</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
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<tr>
<td>Staff Attorney</td>
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<td>1.00</td>
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<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td><strong>Status Total</strong></td>
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<tr>
<td><strong>Status: Part-Time</strong></td>
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<td></td>
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<tr>
<td><strong>FACILITY SUPPORT</strong></td>
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<td>1.00</td>
<td>-</td>
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<tr>
<td><strong>Status Total</strong></td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
</tbody>
</table>

### Fund Total
- 2016: 47.00
- 2017: 47.00
- 2018: 47.00
- Adopted Change: -

### Fund Type Total
- 2016: 47.00
- 2017: 47.00
- 2018: 47.00
- Adopted Change: -

### DEPARTMENT TOTAL
- 2016: 47.00
- 2017: 47.00
- 2018: 47.00
- Adopted Change: -
The Montgomery County Engineer is responsible for the maintenance of county roads and certain bridges throughout the county. The system of county roads encompasses 315 miles within nine townships. The County Engineer’s major road construction projects include road reconstruction, intersection expansion and realignment and road resurfacing. The County Engineer provides additional services including roadside vegetation control, snow and ice removal, roadway striping, the installation and maintenance of traffic signals and signs.

The County Engineer’s Office is also responsible for the maintenance of 521 bridges and numerous culverts and drainage appurtenances in the county. The bridges include all those on county and township roads, and certain bridges within municipalities. All bridges are subject to regular inspections. In addition, the County Engineer inspects 61 bridges by agreement with various jurisdictions. Bridge maintenance projects include replacement of bridge decks, beams, guardrails, crossover pipes and small culverts. Complete replacement of larger bridges is accomplished through the bidding process and contracting with construction companies.

Almost all of the funding for roads and bridges is generated through license plate fees and gasoline taxes collected by the State of Ohio.

In addition to these tasks, the County Engineer’s Office provides the following services to other jurisdictions and county offices:

- Reviews and approves land divisions, new plats and surveys
- Reviews plans and performs inspection activities relating to commercial, industrial and residential development for the Montgomery County Planning Commission
- Reviews right of way plans for Ohio Department of Transportation projects located within the county
- Represents the county on committees dealing with transportation issues, including roadway and bridge construction

**TABLE OF ORGANIZATION**

![Table of Organization Diagram]
Mission Statement:

The mission of the Montgomery County Engineer’s Office is to maintain and improve a local roadway network which will provide for the safe and efficient movement of the traveling public and a healthy local economy.

Challenges:

Montgomery County ranks third among counties in Ohio for the total number of bridges over twenty feet and second for total deck area. Obtaining federal funding for bridges remains challenging with no increase in the federal gas tax since 1993.

• Without legislative action, it appears that state funding will decline due to less gasoline consumption and falling vehicle registrations.

• The annual inflation rate of construction costs keeps reducing the buying power of the County Engineer’s Office.

Goals and Objectives:

• Continue making our management more efficient and improving the productivity of our design staff.

• Expand and improve our web page to provide more value to the citizens of Montgomery County.

• Continue looking for new funding sources, improving the efficiency of our operations and pushing for legislation to improve funding the Ohio County Engineers.

<table>
<thead>
<tr>
<th>County Maintained Bridges</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018 Goals</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total County Bridges</td>
<td>516</td>
<td>516</td>
<td>521</td>
<td>521</td>
</tr>
<tr>
<td>Deficient Bridges</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>County and Township Bridges</td>
<td>14</td>
<td>16</td>
<td>11</td>
<td>11</td>
</tr>
<tr>
<td>City Routes</td>
<td>10</td>
<td>14</td>
<td>5</td>
<td>5</td>
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<tr>
<td>State Routes</td>
<td>-</td>
<td>-</td>
<td>-</td>
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</tr>
<tr>
<td>Total Deficient Bridges</td>
<td>24</td>
<td>30</td>
<td>16</td>
<td>16</td>
</tr>
<tr>
<td>Bridges Replaced</td>
<td>5</td>
<td>1</td>
<td>6</td>
<td>4</td>
</tr>
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</table>

<table>
<thead>
<tr>
<th>Asphalt Resurfacing</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018 Goals</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tons</td>
<td>13,156</td>
<td>14,876</td>
<td>16,000</td>
<td>24,000</td>
</tr>
<tr>
<td>Cost</td>
<td>$1,478,474</td>
<td>$1,583,696</td>
<td>$1,725,000</td>
<td>$2,989,000</td>
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<td>County Road Centerline Miles</td>
<td>4.7</td>
<td>9.2</td>
<td>7.2</td>
<td>19.4</td>
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<td>Township Road Centerline Miles</td>
<td>2.9</td>
<td>2.1</td>
<td>3.1</td>
<td>2.4</td>
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</table>
# ADOPTED BUDGET SUMMARY

Engineer

<table>
<thead>
<tr>
<th>Subfund Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Fund Type: General Fund</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Fund: General Fund</strong></td>
<td>357,511</td>
<td>375,064</td>
<td>416,782</td>
<td>659,549</td>
<td>284,485</td>
<td>75.8%</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td>$ 357,511</td>
<td>$ 375,064</td>
<td>$ 416,782</td>
<td>$ 659,549</td>
<td>$ 284,485</td>
<td>75.8%</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td>$ 357,511</td>
<td>$ 375,064</td>
<td>$ 416,782</td>
<td>$ 659,549</td>
<td>$ 284,485</td>
<td>75.8%</td>
</tr>
<tr>
<td><strong>Fund Type: Special Revenue Fund</strong></td>
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<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Fund: Road Auto and Gas</strong></td>
<td>12,300,872</td>
<td>13,039,944</td>
<td>13,012,767</td>
<td>13,314,067</td>
<td>274,123</td>
<td>2.1%</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td>$ 12,300,872</td>
<td>$ 13,039,944</td>
<td>$ 13,012,767</td>
<td>$ 13,314,067</td>
<td>$ 274,123</td>
<td>2.1%</td>
</tr>
<tr>
<td><strong>Fund: Road Auto and Gas-Ditch Fund</strong></td>
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<td></td>
<td></td>
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<tr>
<td>Ditch Maintenance-Routsong</td>
<td>1,909</td>
<td>-</td>
<td>7,872</td>
<td>10,000</td>
<td>10,000</td>
<td>- %</td>
</tr>
<tr>
<td>SW Maint-The Exchange at Spring Valley</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>10,000</td>
<td>10,000</td>
<td>- %</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td>$ 1,909</td>
<td>$ -</td>
<td>$ 7,872</td>
<td>$ 20,000</td>
<td>$ 20,000</td>
<td>- %</td>
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<tr>
<td><strong>Fund Type Total</strong></td>
<td>$ 12,302,781</td>
<td>$ 13,039,944</td>
<td>$ 13,020,640</td>
<td>$ 13,334,067</td>
<td>$ 294,123</td>
<td>2.3%</td>
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<td><strong>DEPARTMENT TOTAL</strong></td>
<td>$ 12,660,292</td>
<td>$ 13,415,008</td>
<td>$ 13,437,421</td>
<td>$ 13,993,616</td>
<td>$ 578,608</td>
<td>4.3%</td>
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</tbody>
</table>
Department: 34  Engineer  
Fund: 1  General Fund  
Subfund: 1  General Fund  
OCA Code: Various  Various  
Program: 40000  Environment & Public Works

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
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<tbody>
<tr>
<td>Salaries</td>
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<td>173,981</td>
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<td>26,639</td>
<td>37,089</td>
<td>28,203</td>
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<td>Contractual Professional Services</td>
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<td>14,625</td>
<td>64,329</td>
<td>41,553</td>
<td>182.4%</td>
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<td>Maintenance and Repair Services</td>
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<td>51,950</td>
<td>52,276</td>
<td>49,253</td>
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<td>40,000</td>
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<td>Construction and Improvements</td>
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<td>5,125</td>
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<td>Debt Service</td>
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<td>21,080</td>
<td>14,213</td>
<td>21,081</td>
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<tr>
<td><strong>SUBFUND TOTAL</strong></td>
<td><strong>357,511</strong></td>
<td><strong>375,064</strong></td>
<td><strong>416,782</strong></td>
<td><strong>659,549</strong></td>
<td><strong>284,485</strong></td>
<td><strong>75.8%</strong></td>
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Budgeted Positions

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<tr>
<th>Full-Time Positions</th>
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<th>3.00</th>
<th>1.00</th>
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<td>1.00</td>
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</table>

Adopted Budget Highlights

The General Fund budgets of the Engineer are Maps, Office Expenses and Maintenance of General Fund Ditches.

Salaries increased $84,649 or 51.0% due to the General Fund salary parameter increase of 2.5% and funding for 1.0 full-time OEPA Phase II Administrator position added to the General Fund Storm Water Management.

Fringe Benefits increased $29,412 or 63.8% and are based on actual employee costs.

Budgeted positions increased 1.00 for 2018. This increase is for the addition of a full-time Phase II Administrator position.

Contractual Professional Services increased $41,553 or 182.4% due to the cost of a Storm Water Management consultant needed to develop a strategy of long term funding.

Interfund transfers total $90,423 for 2018. This will fund reimbursements to other cost centers for each portion of salary and benefits relating to services provided to this fund.

Capital Outlays are budgeted at $40,000 for 2018 and will fund $30,000 for six Replacement Cubicles and $10,000 for creation of a Break Room.

Debt Service are budgeted at $21,081 for 2018 and includes $15,081 in leases for three BixHub Copiers and $6,000 for one Large Format Printer.
<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Statutory Salaries</td>
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<td>114,885</td>
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<td>(29)</td>
<td>- %</td>
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<td>Salaries</td>
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<td>5,788,984</td>
<td>5,507,387</td>
<td>5,990,455</td>
<td>201,471</td>
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<td>Fringe Benefits</td>
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<td>1,961,517</td>
<td>1,946,445</td>
<td>2,081,701</td>
<td>120,184</td>
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<td>Special Fringe Benefits</td>
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<td>64,180</td>
<td>840</td>
<td>1.3%</td>
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<td>Post Employment Services</td>
<td>915</td>
<td>1,150</td>
<td>815</td>
<td>1,150</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Pre-Employment Services</td>
<td>571</td>
<td>600</td>
<td>260</td>
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<td>Operating Supplies</td>
<td>1,275,350</td>
<td>1,726,716</td>
<td>1,388,981</td>
<td>1,420,000</td>
<td>(306,716)</td>
<td>(17.8)%</td>
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<td>Routine Business</td>
<td>14,445</td>
<td>14,000</td>
<td>12,842</td>
<td>13,500</td>
<td>(500)</td>
<td>(3.6)%</td>
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<td>Board Approved Travel</td>
<td>15,750</td>
<td>18,450</td>
<td>16,370</td>
<td>17,000</td>
<td>(1,450)</td>
<td>(7.9)%</td>
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<tr>
<td>Staff Training and Development</td>
<td>42,039</td>
<td>55,200</td>
<td>45,362</td>
<td>56,700</td>
<td>1,500</td>
<td>2.7%</td>
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<tr>
<td>Contractual Professional Services</td>
<td>140,416</td>
<td>167,000</td>
<td>143,229</td>
<td>186,800</td>
<td>19,800</td>
<td>11.9%</td>
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<tr>
<td>Maintenance and Repair Services</td>
<td>122,661</td>
<td>202,200</td>
<td>146,573</td>
<td>178,500</td>
<td>(23,700)</td>
<td>(11.7)%</td>
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<td>Communications</td>
<td>47,268</td>
<td>47,150</td>
<td>41,196</td>
<td>49,450</td>
<td>2,300</td>
<td>4.9%</td>
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<td>Insurance</td>
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<td>150,000</td>
<td>224,729</td>
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<td>Public Utility Services</td>
<td>136,723</td>
<td>144,550</td>
<td>133,069</td>
<td>120,300</td>
<td>(24,250)</td>
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<td>Rentals</td>
<td>19,941</td>
<td>21,000</td>
<td>16,500</td>
<td>23,000</td>
<td>2,000</td>
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<td>Intergovernmental</td>
<td>100,000</td>
<td>100,000</td>
<td>3,484</td>
<td>58,000</td>
<td>(42,000)</td>
<td>(42.0)%</td>
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<tr>
<td>Miscellaneous</td>
<td>14,545</td>
<td>19,400</td>
<td>15,492</td>
<td>17,000</td>
<td>(2,400)</td>
<td>(12.4)%</td>
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<tr>
<td>Capital Outlays</td>
<td>529,184</td>
<td>379,000</td>
<td>378,804</td>
<td>407,000</td>
<td>28,000</td>
<td>7.4%</td>
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<tr>
<td>Construction and Improvements</td>
<td>1,958,272</td>
<td>1,625,000</td>
<td>2,341,893</td>
<td>1,929,000</td>
<td>304,000</td>
<td>18.7%</td>
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<td>Debt Service</td>
<td>255,336</td>
<td>439,773</td>
<td>498,054</td>
<td>434,846</td>
<td>(4,927)</td>
<td>(1.1)%</td>
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<tr>
<td><strong>SUBFUND TOTAL</strong></td>
<td><strong>$ 12,300,872</strong></td>
<td><strong>$ 13,039,944</strong></td>
<td><strong>$ 13,012,767</strong></td>
<td><strong>$ 13,314,067</strong></td>
<td><strong>$ 274,123</strong></td>
<td><strong>2.1%</strong></td>
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**Budgeted Positions**

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<thead>
<tr>
<th></th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
<th>2019</th>
<th>2020</th>
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<td>Full-Time Positions</td>
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<td>Part-Time Positions</td>
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<td><strong>POSITIONS TOTAL</strong></td>
<td><strong>102.00</strong></td>
<td><strong>94.00</strong></td>
<td><strong>94.00</strong></td>
<td><strong>94.00</strong></td>
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</tbody>
</table>
Adopted Budget Highlights

The Road Auto and Gas fund is made up of Bridges, Engineering, Fleet & Maintenance and Roads.

Statutory salaries decreased $29 or 0.0% due to reallocation to the General Fund.

Salaries increased $201,471 or 3.5% for 2018. This is due to the 2.5% salary parameter increase and actual budgeted costs.

Fringe Benefits increased $120,184 or 6.1% and are based upon actual employee costs.

Operating Supplies decreased $306,716 or 17.8% due to reductions in Road Materials and Supplies, Small Tool & Minor Equipment, and cost per gallon on fuel.

Public Utility Services decreased $24,250 or 16.8% due to reductions in electricity, gas and waste disposal costs.

Intergovernmental costs decreased $42,000 or 42.0% for reductions in payments to local governments for the Township Aid/Partnership Pool Program. Payments to the townships will be reduced by amounts owed for work completed by the Engineer in those townships.

Capital Outlays total request of $407,000 includes: Vehicle Requests in the amount of $352,000 includes the purchase of one flat bed road operator truck $20,000, two dump/plow trucks for $120,000 each $240,000, two 4-door sedan passenger car for general pool $40,000, one surveyor truck $26,000, and one road operator truck $26,000 plus Other Operating Equipment in the amount of $53,000 total that includes the purchase of a grapple bucket for bridge pier clean up $5,000, breaker attachment for bridge maintenance and repair $8,000, dump trailer $8,000, slide-in deicer unit for roads $16,000, a ditcher unit for roadside ditch maintenance $16,000 and $2,000 to replace furniture at the Little Richmond Operations facility.

Construction and Improvements increased $304,000 or 18.7% for the annual paving program.

Revenue in the amount of $13,424,963 increased $375,523 or 2.9% from the 2017 Adopted Budget and consists of Motor Vehicle Tax-Permissive of $4,200,000, Local Reimbursements of $900,000, Motor Vehicle Fuel Tax of $2,320,100, Motor Vehicle License Tax of $5,200,000, Plat & Site Fees of $100,000, Fines of $332,000, Investment Income of $100,000, State Reimbursements of $110,000, Contracts with Local Municipalities of $41,440, Inter-Departmental Revenue of $90,423 and Miscellaneous of $31,000. This results in a planned increase of $110,896 in the Road Auto and Gas fund.
### Adopted Budget Highlights

This budget contains planned maintenance expenses for electricity and payments to local governments. The budget for this fund is $20,000 for 2018.

Revenue of $11,196 is expected for Ditch Maintenance Assessments.

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
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<tr>
<td>Construction and Improvements</td>
<td>1,909</td>
<td>-</td>
<td>7,872</td>
<td>20,000</td>
<td>20,000</td>
<td>-</td>
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<tr>
<td>FUND TOTAL</td>
<td>$ 1,909</td>
<td>$ -</td>
<td>$ 7,872</td>
<td>$ 20,000</td>
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### BUDGETED POSITIONS

**Engineer**

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<th>2018 Positions</th>
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</tr>
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</table>
## BUDGETED POSITIONS

### Engineer

<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016 Positions</th>
<th>2017 Positions</th>
<th>2018 Positions</th>
<th>Adopted Change</th>
</tr>
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</tr>
<tr>
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<td><strong>93.00</strong></td>
<td><strong>-</strong></td>
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</table>

**Status:** Part-Time

| BRIDGE INSPECTOR              | 2.00           | 1.00           | 1.00           | -              |
| **Status Total**              | **2.00**       | **1.00**       | **1.00**       | **-**          |

**Fund Total**                  | **102.00**     | **94.00**      | **94.00**      | **-**          |

**Fund Type Total**             | **102.00**     | **94.00**      | **94.00**      | **-**          |

**DEPARTMENT TOTAL**            | **104.00**     | **96.00**      | **97.00**      | **1.00**       |

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The Environmental Services Department operates through the authority of the Board of County Commissioners of Montgomery County, Ohio. This department was formed in 2009 with the merger of the Water Services Department and the Solid Waste Division of the former Public Works Department. The Department is comprised of the following service groups: Field Services, Water Reclamation, Environmental Laboratory, Customer Services, Meter Services, Maintenance Services, Information Technology, Financial Services, Recycling and Solid Waste Services.

Field Services is comprised of Water Distribution and Wastewater Collection. Water Distribution includes the ongoing maintenance, repair and replacement of water lines, valves and fire hydrants. The water received by customers in the county’s service area is supplied by the City of Dayton. During 2017, construction continued on water system capital improvements to maintain and improve the system infrastructure. Water supply quality is regularly monitored using sophisticated analytical equipment to insure water purity. Wastewater Collection involves ongoing maintenance, repair and replacement of sanitary sewer mains and manholes. In order to minimize flooded basements and sewage overflows during major storm events, extensive sanitary sewer cleaning and Closed-Circuit Television (CCTV) inspection programs are ongoing.

Water Reclamation includes the operation and maintenance of two Water Reclamation Facilities and all water and sewer field stations including sewer lift stations, equalization basins, water booster stations, and water storage facilities. Wastewater in the southern portion of the county is treated (reclaimed) by the county at its Eastern Regional and Western Regional Water Reclamation Facilities. The City of Dayton treats wastewater in the northern portion of the county and Greene County treats wastewater in the Sugarcreek drainage area. The wastewater is treated in accordance with increasingly stringent federal and state regulations in order to better protect our streams and rivers. The by-product of wastewater treatment, biosolids is an excellent soil conditioner and is currently applied to local farmlands as the most cost effective and environmentally sound method of biosolids disposal. The Water Reclamation Division also includes the Environmental Compliance Group and Environmental Laboratory. The environmental compliance group implements the Municipal Industrial Pretreatment Program, the surcharge program, water and wastewater field sampling programs and regulatory compliance activities.

The Montgomery County Environmental Laboratory (MCEL) performed 41,098 tests on 13,759 samples (approximately 49% wastewater and 51% drinking water) during 2017 to insure that the drinking water supplied and wastewater treated meets or exceeds federal, state and community standards.

The Customer Services section handles customer inquiries, billing and collection. This office received over 73,286 telephone inquiries and processed over $74.9 million in revenues in 2017. Revenues resulted from billing nearly 87,031 meters quarterly as well as from some services provided to Greene County and the cities of Dayton, Englewood and Oakwood. Customer Services strives to continually improve service to both residential and commercial customers. A past customer satisfaction survey revealed that 95.9% of customers are satisfied with their service.

The Meter Services group’s primary responsibility is reading over 88,700 water meters quarterly. In addition, Meter Services Field Technicians conduct residential leak investigations due to high readings, and complete service disconnections and reconnections for plumbing repairs and delinquent accounts. They repair, replace, set and test the meters within the system as well as respond to customer reports of low pressure, no water or leaking meters. In 2016, we completed a project to install Automatic Meter Reading (AMR) equipment on the water meters.

The Maintenance Services Division is responsible for maintaining electrical and electronic equipment, vehicle repair, building and grounds maintenance for all Environmental Services.

The department also has an internal Information Technology (IT) Services group that promotes effective and efficient business operations through technology, maintains complete IT Systems for employee and customer needs, and provides outstanding technical support throughout the department. Their responsibilities include:

- Hardware and Network Support
- Software/Applications Development and Support
- Operation and Maintenance of Geographic Information System (GIS)
ENVIRONMENTAL SERVICES

- Voice Over Internet Protocol (VoIP) Telephone System Support
- Document Management System Coordination
- Drafting and Mapping Services
- Training on Technologies and Applications
- Asset Management Support

Financial Services supports the Administrative Services and Environmental Services Departments overseeing all financial functions including accounts payable, accounts receivable, accounting, budgeting and administration of leasing services for the county and shelter reservations for the county parks facilities. This division is also responsible for the solid waste tipping fee and annual property charge billing process.

The Recycling Group is responsible for the recycling and reuse programs for residents and businesses in Montgomery County. The recycling drop-off programs are located at our Moraine Solid Waste Transfer Facility (Moraine Transfer) and include electronics, household hazardous waste, paper, cardboard, beverage containers and glass. The reuse program is managed by our Montgomery County Material Reuse Facility (McMRF) located on the Moraine Transfer campus. Education and outreach programs promote sustainability awareness with an emphasis on the Environmental Services Department facilities and operations. The cornerstone of the education and outreach awareness is the Environmental Learning Center (ELC) facility attached to the Moraine Transfer by an overlook viewing corridor. The ELC is a nationally recognized sustainability center that provides tours to schools, businesses, and community groups.

Solid Waste Services Group manages the Montgomery County Solid Waste District Transfer Station and Recycling Facility (formerly the South Transfer Station) located in Moraine Ohio. The group is responsible for the processing of 569,693 tons of municipal solid waste per year and managing a fleet of 14 tractor/trailers to haul a portion of the waste to various sanitary landfills.

In addition, the group also manages the Solid Waste Campus which includes the Administration Building, Environmental Learning Center, Fleet Maintenance Building and a Compressed Natural Gas Facility.

Construction work on the following projects was completed in 2017:

**Water Projects**
- Big Hill Water Main Replacement
- Braddock La Plate Water Main Replacement
- Lakeview, Cherry, Martha Water Main Replacement
- Cushing, Rockhill, Shroyer Water Main Replacement

**Sewer Projects**
- Little York Lift Station
- Miami Shores Sewer Lining
- Davis Road Sanitary Sewer Repair

**Solid Waste Projects**
- Scale Infrastructure Upgrade
- Pilot Solar Energy at the ELC
- Scale System Upgrade
Vision Statement:

To be leaders and trusted stewards of the environment focused on service, collaboration, innovation, and financial responsibility.

Mission Statement:

We serve our community by providing high quality water, wastewater, recycling, and solid waste services to support a sustainable environment.

Challenges:

- Perception of Environmental Services - Our department’s current brand is not well recognized by the public or media professionals, and is inconsistent within our own department promotional materials. Our department should be recognized as a one-stop resource for information about the environmental services we provide. We must work harder and smarter to build our brand reputation and improve the public’s understanding of the services we provide.

- Business practices and workflow processes - We must improve internal business operations by leveraging current tools, such as the Computerized Maintenance Management System and the Geographic Information System, to make better data driven decisions across the organization.

- Future Regulatory and Legislative Requirements - The United States Environmental Protection Agency (USEPA) is considering monitoring and regulating a number of new water and wastewater parameters, which cannot be currently tested by the environmental laboratory, and will require upgrades to the laboratory and/or wastewater plants. Current solid waste legislation is being reviewed and revised by the Ohio EPA. The four issues are flow control and designation, rule making, fees and consolidation of districts. Montgomery County Environmental Services is actively involved in the legislative process and will continue to support the Solid Waste District’s concerns are addressed.

- Aging Equipment and Infrastructure - Much of the core water and wastewater infrastructure is reaching the end of its useful life. Planning and prioritization of required infrastructure improvements is critical to maintaining system integrity.

- Customer Service - Our customer service practices have not changed significantly in the last decade. Customer service across the department can be enhanced through training and more effective use of current and emerging technologies.

- Building Internal Relationships - The key to truly transforming our work culture involves building and maintaining genuine, authentic relationships with those we work with. The Environmental Services Department is committed to transforming the department internally to improve business practices and relationships. This involves changing the way we communicate and interact with each other to build authentic relationships and trust.

- Increase Recycling – Research and analyze emerging technologies to improve Solid Waste Diversion rates.

Strategic Goals:

- Optimization Infrastructure and Operations - To build, maintain, and operate facilities and infrastructure to deliver high quality, reliable, and efficient services. Identify, test, and invest in appropriate technologies to meet our operational objectives. Drive operational efficiency through continuous improvement. Develop operating procedures that balance risk with level of service and utilize asset management to prioritize and strategically plan for capital and infrastructure projects.

- Customer and Stakeholder Engagement – To understand our customers’ and stakeholders’ needs and enhance confidence in our services. Develop a comprehensive communication program, enhance educational outreach, and develop partnerships to leverage resources. Increase internal awareness and empathy for customer and stakeholder concerns and improve customer stakeholder satisfaction.

- Employee Engagement – To create organizational commitment to our mission by involving and empowering employees. Consistently hold each other accountable for working together, project outcomes, and decision making. Work to create a culture of collaboration and encourage innovations and celebrate successes.

- Employee Development – To continuously develop, retain, and support a professional and skilled workforce. Establish an employee career development program. Identify, document, and communicate work flows, processes, and procedures to ensure knowledge transfer. Develop and implement a program for supervisors, focused on supervisory skills and leadership. Create and implement a structured onboarding process for new hires.
Financial Viability – To manage financial resources in accordance with established financial policies that support operational and customer needs. Increase knowledge of department financial processes, policies, and impacts. Develop rates and fee structures that recognize costs, level of service, and comply with financial policies. Institute improved budgeting processes. Enhance contract and vendor management processes and establish capital project funding strategies.
<table>
<thead>
<tr>
<th>Services/Measures</th>
<th>Number</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018 Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Demand:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Affordability of water/sewer rates</td>
<td>1</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Workload:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Calculation of 3,000 cf water/sewer bill vs. median household income (MHI)</td>
<td></td>
<td>$983/ $43,401</td>
<td>$1,017/ $45,394</td>
<td>$1,095/ $45,394</td>
<td>$1,168/ $45,394</td>
</tr>
<tr>
<td><strong>Efficiency:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Annual water/sewer bill must be less than 2.5% of MHI</td>
<td>2</td>
<td>2.2%</td>
<td>2.2%</td>
<td>2.4%</td>
<td>2.6%</td>
</tr>
<tr>
<td><strong>Effectiveness/Outcome:</strong></td>
<td></td>
<td>Affordable</td>
<td>Affordable</td>
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<td>Affordable</td>
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</table>

<table>
<thead>
<tr>
<th>Services/Measures</th>
<th>Number</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018 Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Demand:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Water distribution integrity</td>
<td>2</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Workload:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td># of main breaks per 100 miles</td>
<td>364/13.7</td>
<td>371/13.8</td>
<td>251/13.8</td>
<td>376/13.0</td>
<td></td>
</tr>
<tr>
<td><strong>Efficiency:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td># of main breaks should be less than 43.6 per 100 miles of pipe</td>
<td>26.6</td>
<td>26.9</td>
<td>18.2</td>
<td>25.7</td>
<td></td>
</tr>
<tr>
<td><strong>Effectiveness/Outcome:</strong></td>
<td></td>
<td>System Integrity is Good</td>
<td>System Integrity is Good</td>
<td>System Integrity is Good</td>
<td>System Integrity is Good</td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>Services/Measures</th>
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<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018 Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Demand:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Maintain sufficient funds for operating, maintenance and capital expenses in the Water and Wastewater Funds</td>
<td>3</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Workload:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Debt service expenses vs. total operating expenses (000’s)</td>
<td>$9,114/ $65,536</td>
<td>$9,052/ $68,909</td>
<td>$6,569/ $60,328</td>
<td>$6,575/ $70,690</td>
<td></td>
</tr>
<tr>
<td><strong>Efficiency:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Debt service expenses should be less than 25.0% of total expenses</td>
<td>13.9%</td>
<td>13.1%</td>
<td>10.9%</td>
<td>9.3%</td>
<td></td>
</tr>
<tr>
<td><strong>Effectiveness/Outcome:</strong></td>
<td></td>
<td>Sufficient Funds Available</td>
<td>Sufficient Funds Available</td>
<td>Sufficient Funds Available</td>
<td>Sufficient Funds Available</td>
</tr>
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</table>
## Environmental Services Statistics

<table>
<thead>
<tr>
<th>Services/Measures</th>
<th>Number</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018 Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Demand:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Collection system integrity</td>
<td>4</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Workload:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td># of blockages per 100 miles</td>
<td>128/12.1</td>
<td>98/12.1</td>
<td>86/12.1</td>
<td>109/12.1</td>
<td></td>
</tr>
<tr>
<td><strong>Efficiency:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td># of blockages should be less than 30 per 100 miles of pipe</td>
<td>10.6</td>
<td>8.1</td>
<td>7.1</td>
<td>9.1</td>
<td></td>
</tr>
<tr>
<td><strong>Effectiveness/Outcome:</strong></td>
<td>System Integrity is Good</td>
<td>System Integrity is Good</td>
<td>System Integrity is Good</td>
<td>System Integrity is Good</td>
<td></td>
</tr>
</tbody>
</table>

<table>
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<tr>
<th>Services/Measures</th>
<th>Number</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018 Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Demand:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Recycling, reuse, waste minimization and sustainability education and outreach for residents and businesses.</td>
<td>5</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Workload:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contact figures / 20% of county’s population including large venues such as fairs &amp; parades</td>
<td>118,929/107,169</td>
<td>Measure no longer used</td>
<td>Measure no longer used</td>
<td>Measure no longer used</td>
<td></td>
</tr>
<tr>
<td><strong>Workload:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contact figures / 3% of county’s population limited to events with direct contact with attendees</td>
<td>23,210/16,075</td>
<td>26,604/16,075</td>
<td>16,075/16,075</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Efficiency:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>% of goal met (rounded)</td>
<td>101.1%</td>
<td>144.4%</td>
<td>165.0%</td>
<td>100.0%</td>
<td></td>
</tr>
<tr>
<td><strong>Effectiveness/Outcome:</strong></td>
<td>Effective</td>
<td>Effective</td>
<td>Effective</td>
<td>Effective</td>
<td></td>
</tr>
</tbody>
</table>

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F191
# ADOPTED BUDGET SUMMARY

## Environmental Services

<table>
<thead>
<tr>
<th>Subfund Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Fund Type: Enterprise Fund</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Fund: Solid Waste Management</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Solid Waste Management</td>
<td>23,417,791</td>
<td>21,775,424</td>
<td>23,380,399</td>
<td>23,012,296</td>
<td>1,236,872</td>
<td>5.7%</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td>$23,417,791</td>
<td>$21,775,424</td>
<td>$23,380,399</td>
<td>$23,012,296</td>
<td>$1,236,872</td>
<td>5.7%</td>
</tr>
<tr>
<td><strong>Fund: Wastewater</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Greater Moraine/Beavercreek Sewer</td>
<td>44,473,112</td>
<td>41,659,130</td>
<td>44,007,949</td>
<td>44,541,779</td>
<td>2,882,649</td>
<td>6.9%</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td>$44,473,112</td>
<td>$41,659,130</td>
<td>$44,007,949</td>
<td>$44,541,779</td>
<td>$2,882,649</td>
<td>6.9%</td>
</tr>
<tr>
<td><strong>Fund: Water</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Greater Moraine/Beavercreek Water</td>
<td>36,836,012</td>
<td>36,655,535</td>
<td>36,453,703</td>
<td>41,689,461</td>
<td>5,033,926</td>
<td>13.7%</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td>$36,836,012</td>
<td>$36,655,535</td>
<td>$36,453,703</td>
<td>$41,689,461</td>
<td>$5,033,926</td>
<td>13.7%</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td>$104,726,915</td>
<td>$100,090,089</td>
<td>$103,842,051</td>
<td>$109,243,536</td>
<td>$9,153,447</td>
<td>9.1%</td>
</tr>
<tr>
<td><strong>Fund Type: Special Revenue Fund</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Fund: Other Special Revenue Funds</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Development Fee</td>
<td>200,000</td>
<td>430,000</td>
<td>130,000</td>
<td>430,000</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>HB 592 District Planning Fee</td>
<td>2,731,502</td>
<td>2,950,627</td>
<td>2,706,735</td>
<td>2,935,173</td>
<td>(15,454)</td>
<td>(0.5)%</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td>$2,931,502</td>
<td>$3,380,627</td>
<td>$2,836,735</td>
<td>$3,365,173</td>
<td>$15,454</td>
<td>(0.5)%</td>
</tr>
<tr>
<td><strong>Fund: Other State &amp; Local Grants</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Environmental Services Special Grants</td>
<td>400</td>
<td>300,000</td>
<td>350,000</td>
<td>53,429</td>
<td>(246,571)</td>
<td>(82.2)%</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td>$400</td>
<td>$300,000</td>
<td>$350,000</td>
<td>$53,429</td>
<td>$(246,571)</td>
<td>(82.2)%</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td>$2,931,902</td>
<td>$3,680,627</td>
<td>$3,186,735</td>
<td>$3,418,602</td>
<td>$(262,025)</td>
<td>(7.1)%</td>
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<tr>
<td><strong>DEPARTMENT TOTAL</strong></td>
<td>$107,658,817</td>
<td>$103,770,716</td>
<td>$107,028,786</td>
<td>$112,662,138</td>
<td>$8,891,422</td>
<td>8.6%</td>
</tr>
<tr>
<td>Expense Description</td>
<td>2016 Actual</td>
<td>2017 Actual</td>
<td>2017 Adopted</td>
<td>2018 Adopted</td>
<td>$ Change</td>
<td>% Change</td>
</tr>
<tr>
<td>-------------------------------------------</td>
<td>-------------</td>
<td>-------------</td>
<td>--------------</td>
<td>--------------</td>
<td>-----------</td>
<td>----------</td>
</tr>
<tr>
<td>Salaries</td>
<td>3,602,509</td>
<td>3,741,535</td>
<td>3,743,250</td>
<td>3,954,399</td>
<td>212,864</td>
<td>5.7%</td>
</tr>
<tr>
<td>Fringe Benefits</td>
<td>1,267,544</td>
<td>1,468,805</td>
<td>1,393,513</td>
<td>1,522,698</td>
<td>53,893</td>
<td>3.7%</td>
</tr>
<tr>
<td>Special Fringe Benefits</td>
<td>13,679</td>
<td>25,390</td>
<td>11,405</td>
<td>23,940</td>
<td>(1,450)</td>
<td>(5.7)%</td>
</tr>
<tr>
<td>Post Employment Services</td>
<td>1,973</td>
<td>3,170</td>
<td>2,855</td>
<td>3,170</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Pre-Employment Services</td>
<td>2,908</td>
<td>4,760</td>
<td>3,261</td>
<td>4,760</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Operating Supplies</td>
<td>719,776</td>
<td>787,951</td>
<td>969,834</td>
<td>1,219,251</td>
<td>431,300</td>
<td>54.7%</td>
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<tr>
<td>Routine Business</td>
<td>2,559</td>
<td>4,582</td>
<td>2,834</td>
<td>4,745</td>
<td>163</td>
<td>3.5%</td>
</tr>
<tr>
<td>Board Approved Travel</td>
<td>10,063</td>
<td>58,998</td>
<td>8,122</td>
<td>60,371</td>
<td>1,373</td>
<td>2.3%</td>
</tr>
<tr>
<td>Staff Training and Development</td>
<td>7,804</td>
<td>27,951</td>
<td>8,700</td>
<td>27,951</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Contractual Professional Services</td>
<td>554,785</td>
<td>602,715</td>
<td>717,596</td>
<td>650,115</td>
<td>47,400</td>
<td>7.9%</td>
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<tr>
<td>Maintenance and Repair Services</td>
<td>749,282</td>
<td>761,174</td>
<td>324,346</td>
<td>336,174</td>
<td>(425,000)</td>
<td>(55.8)%</td>
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<td>Communications</td>
<td>44,621</td>
<td>81,611</td>
<td>32,843</td>
<td>84,111</td>
<td>2,500</td>
<td>3.1%</td>
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<tr>
<td>Insurance</td>
<td>95,079</td>
<td>110,000</td>
<td>74,868</td>
<td>110,000</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Public Utility Services</td>
<td>10,144,581</td>
<td>9,619,637</td>
<td>11,171,606</td>
<td>11,518,792</td>
<td>1,999,155</td>
<td>19.7%</td>
</tr>
<tr>
<td>Rentals</td>
<td>43,693</td>
<td>46,151</td>
<td>28,865</td>
<td>46,151</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Miscellaneous</td>
<td>1,001,231</td>
<td>1,044,275</td>
<td>1,014,452</td>
<td>1,047,275</td>
<td>3,000</td>
<td>0.3%</td>
</tr>
<tr>
<td>Interfund Transfers</td>
<td>5,073,819</td>
<td>3,372,519</td>
<td>3,822,519</td>
<td>2,375,394</td>
<td>(997,125)</td>
<td>(29.6)%</td>
</tr>
<tr>
<td>Capital Outlays</td>
<td>68,310</td>
<td>62,000</td>
<td>47,954</td>
<td>15,000</td>
<td>8,800</td>
<td>141.9%</td>
</tr>
<tr>
<td>Construction and Improvements</td>
<td>12,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Debt Service</td>
<td>1,575</td>
<td>8,000</td>
<td>1,575</td>
<td>8,000</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td><strong>SUBFUND TOTAL</strong></td>
<td><strong>$ 23,417,791</strong></td>
<td><strong>$ 21,775,424</strong></td>
<td><strong>$ 23,380,399</strong></td>
<td><strong>$ 23,012,296</strong></td>
<td><strong>$ 1,236,872</strong></td>
<td><strong>5.7%</strong></td>
</tr>
</tbody>
</table>

**Budgeted Positions**

| Full-Time Positions                      | 65.55       | 68.84       | 70.49        | 1.65         |
| **POSITIONS TOTAL**                     | **65.55**   | **68.84**   | **70.49**    | **1.65**     |
Adopted Budget Highlights

The Solid Waste Management subfund includes: Administration, Financial and Customer Services, South Transfer Station Operations, Fleet Services and Facilities Services. Fleet Services and Facilities Services had been part of South Maintenance Services but were separated with the re-organization.

Salaries increased $212,864 or 5.7% and Fringe Benefits increased $53,893 or 3.7% and are based upon budgeted positions and the 2.5% salary parameter increase.

Budgeted positions increased from 68.84 to 70.49 due to the net gain of 1.65 positions. See Budgeted Positions listing for detailed position changes.

Operating Supplies increased $431,300 or 54.7%. This is due primarily to increases of $250,000 in CNG Fuel and $175,000 in Fuel, Oil & Lubricants. This is budget neutral as these expenses were previously charged in Maintenance and Repair Services as Internal Service Fund (ISF) charges.

Maintenance and Repair Services decreased $425,000 or 55.8%. This is due to increases of $250,000 in CNG Fuel and $175,000 in Fuel, Oil & Lubricants. This is budget neutral as these expenses were previously charged in Maintenance and Repair Services as Internal Service Fund (ISF) charges.

Public Utility Services increased $1,899,155 or 19.7% to $11,518,792. This is due to increases of $1,586,961 for Landfill, $310,753 for Landfill-Contractor Hauling and $1,441 for Drop and Hook Charges.

Interfund Transfers decreased $997,125 or 29.6% to $2,375,394. The Interfund Transfers line item includes $375,394 for Debt Service payments related to 2010 Solid Waste Revenue Bonds issued in October 2010 and $2,000,000 for future capital projects.

Capital Outlays increased $8,800 or 141.9%. The total of $15,000 is for desktop computers and software.

The Solid Waste Administration revenue budget is $23,619,712 and comprised of the following: $13,277,712 Tipping Fees, $10,000,000 Annual Property Charges, $250,000 Investment Income, $13,000 Office Rentals, $75,000 Scrap Metal Sales and $4,000 Miscellaneous Revenue. The result will be a Solid Waste fund net increase of $607,416.
### Expense Description

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>7,091,448</td>
<td>7,500,860</td>
<td>7,330,571</td>
<td>7,604,278</td>
<td>103,418</td>
<td>1.4%</td>
</tr>
<tr>
<td>Fringe Benefits</td>
<td>2,578,162</td>
<td>3,041,033</td>
<td>2,816,717</td>
<td>3,104,434</td>
<td>157,717</td>
<td>2.1%</td>
</tr>
<tr>
<td>Special Fringe Benefits</td>
<td>28,846</td>
<td>57,245</td>
<td>24,215</td>
<td>53,126</td>
<td>(28,911)</td>
<td>(7.2%)</td>
</tr>
<tr>
<td>Post Employment Services</td>
<td>4,215</td>
<td>9,407</td>
<td>4,246</td>
<td>9,145</td>
<td>(4,96)</td>
<td>(2.8%)</td>
</tr>
<tr>
<td>Pre-Employment Services</td>
<td>3,458</td>
<td>4,930</td>
<td>4,205</td>
<td>5,468</td>
<td>1,263</td>
<td>10.9%</td>
</tr>
<tr>
<td>Operating Supplies</td>
<td>1,722,530</td>
<td>2,060,822</td>
<td>1,728,338</td>
<td>2,293,034</td>
<td>564,706</td>
<td>11.3%</td>
</tr>
<tr>
<td>Routine Business</td>
<td>12,088</td>
<td>25,333</td>
<td>10,704</td>
<td>30,392</td>
<td>19,688</td>
<td>20.0%</td>
</tr>
<tr>
<td>Board Approved Travel</td>
<td>33,258</td>
<td>88,548</td>
<td>37,152</td>
<td>108,854</td>
<td>71,702</td>
<td>22.9%</td>
</tr>
<tr>
<td>Staff Training and Development</td>
<td>131,257</td>
<td>183,154</td>
<td>102,253</td>
<td>180,541</td>
<td>78,288</td>
<td>(1.4%)</td>
</tr>
<tr>
<td>Contractual Professional Services</td>
<td>1,156,857</td>
<td>1,331,090</td>
<td>960,820</td>
<td>1,596,428</td>
<td>635,608</td>
<td>19.9%</td>
</tr>
<tr>
<td>Maintenance and Repair Services</td>
<td>713,161</td>
<td>1,414,223</td>
<td>776,949</td>
<td>930,213</td>
<td>(153,264)</td>
<td>(19.8%)</td>
</tr>
<tr>
<td>Emergency Repair Services</td>
<td>85,000</td>
<td>75,000</td>
<td>-</td>
<td>75,000</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Communications</td>
<td>68,658</td>
<td>150,070</td>
<td>64,725</td>
<td>140,435</td>
<td>(75,710)</td>
<td>(46.6%)</td>
</tr>
<tr>
<td>Insurance</td>
<td>205,975</td>
<td>240,500</td>
<td>172,002</td>
<td>240,500</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Public Utility Services</td>
<td>16,890,149</td>
<td>16,989,530</td>
<td>16,688,180</td>
<td>16,644,089</td>
<td>(44,091)</td>
<td>(0.2%)</td>
</tr>
<tr>
<td>Rentals</td>
<td>33,099</td>
<td>37,050</td>
<td>24,021</td>
<td>88,598</td>
<td>51,548</td>
<td>139.1%</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>608,060</td>
<td>653,527</td>
<td>720,372</td>
<td>673,355</td>
<td>50,983</td>
<td>3.0%</td>
</tr>
<tr>
<td>Interfund Transfers</td>
<td>7,133,282</td>
<td>1,896,931</td>
<td>6,896,891</td>
<td>5,482,028</td>
<td>1,644,866</td>
<td>33.9%</td>
</tr>
<tr>
<td>Cost Recovery and Intergov't Transfers</td>
<td>530</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Capital Outlays</td>
<td>123,912</td>
<td>627,217</td>
<td>482,506</td>
<td>449,196</td>
<td>(3,411)</td>
<td>(0.2%)</td>
</tr>
<tr>
<td>Construction and Improvements</td>
<td>8,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Debt Service</td>
<td>5,841,169</td>
<td>5,273,400</td>
<td>5,163,082</td>
<td>4,832,666</td>
<td>(328,416)</td>
<td>(8.4%)</td>
</tr>
<tr>
<td><strong>SUBFUND TOTAL</strong></td>
<td><strong>$ 44,473,112</strong></td>
<td><strong>$ 41,659,130</strong></td>
<td><strong>$ 44,007,949</strong></td>
<td><strong>$ 44,541,779</strong></td>
<td><strong>$ 2,882,649</strong></td>
<td><strong>6.9%</strong></td>
</tr>
</tbody>
</table>

#### Budgeted Positions

<table>
<thead>
<tr>
<th>Type</th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Full-Time Positions</td>
<td>136.49</td>
<td>138.33</td>
<td>138.26</td>
<td>(0.07)</td>
</tr>
<tr>
<td><strong>POSITIONS TOTAL</strong></td>
<td><strong>136.49</strong></td>
<td><strong>138.33</strong></td>
<td><strong>138.26</strong></td>
<td><strong>(0.07)</strong></td>
</tr>
</tbody>
</table>
Adopted Budget Highlights

The Greater Moraine/Beavercreek Sewer subfund consists of wastewater treatment operating costs for the Environmental Services Department.

Salaries increased $103,418 or 1.4% and Fringe Benefits increased $63,401 or 2.1% and are based on total budgeted positions and the 2.5% salary parameter increase.

Positions were primarily budgeted based on a cost percentage split of 47.0% to the Water fund and 53.0% to the Wastewater fund. Budgeted positions decreased from 138.33 to 138.26 due to the decrease of 0.07 positions in the Wastewater fund. See Budgeted Positions listing for detailed position changes.

Operating Supplies increased $232,952 or 11.3%. This is due primarily to increases of $350,375 in Meter and Meter Parts (a new Object Level 3), $13,250 in Computer Software, $10,600 in Minor Computer Equipment combined with decreases of $43,940 in Equipment Supplies, $22,000 in Road Materials and Supplies, and $20,829 in Water Services Stockroom Supplies.

Board Approved Travel increased $20,306 or 22.9% due to required training and certifications for development of staff.

Contractual Professional Services increased $265,338 or 19.9% due primarily to an increase of $351,725 in Consulting Services ($300,000 for Eastern Regional Wastewater Treatment Plant's treatment process evaluation, secondary pumping evaluation and Arc Flash electric safety project) combined with decreases of $60,000 in Legal Services, $14,000 in Stockroom-Interns and $12,660 in Other Services. Maintenance and Repair Services decreased $484,010 or 34.2% due primarily to decreases of $321,042 in Equipment Maintenance & Repair, $117,500 in Facility Electrical Services, $29,150 in Other Maintenance and $15,000 in Other Facility Maintenance.

Public Utility Services decreased $345,441 or 2.0% to $16,644,089. This is due primarily to decreases of $262,801 in Electricity, $50,000 in Sludge Disposal, $40,040 in Waste Disposal and $29,500 in Landfill combined with an increase of $23,000 in Sewer. The total expense of purchased treatment sewer services from the City of Dayton and Greene County is $13,872,963. Purchased treatment services from the City of Dayton is $10,272,963. Budgeted purchased sewer treatment services from Greene County remains unchanged for 2018 at $3,600,000.

Rentals increased $51,548 or 139.1% due primarily to increases of $36,600 in Rental-Other, $14,500 in Rental-Equipment and $448 in Copy Machine Rentals-Printing Services. The Rental-Other (new Object Level 3) is the Sewer Service's cost allocation for the Environmental Learning Center at the Transfer Station.

Interfund Transfers increased $3,585,097 or 189.0% due to increases of $1,492,800 in R&R Sewer Payments and $2,095,497 in Capital Interfund Transfers and a decrease of $3,200 in Debt Service Interest Payments. Total expenses of $5,482,028 in Interfund Transfers include: $750,000 for vehicle purchases, $2,065,238 in Capital Charge Transfer, $2,497,840 for repair and replacement projects performed on capital assets and $168,950 for debt service funding.

Capital Outlays decreased $178,021 or 28.4% to $449,196 and includes $85,807 for Information Technology Hardware, $85,860 for Software and $277,529 for Capital Equipment. Budgeted capital equipment purchases include: six locators/transmitters, panorama camera system, two Trimble GPS units, two Leica hand lasers, call center station, two Trimble GPS marking units, three locators, Ammonia distiller, refrigerated autosampler, free Cyanide instrument, three ISE/pH meters and a laboratory dishwasher.

Debt Service decreased $440,734 or 8.4% to $4,832,666. This is comprised of Ohio Public Works Commission debt payments of $553,874, Ohio Water Development Authority debt payments of $4,267,096, and debt service fees of $11,696.

The total revenues to support the Wastewater Fund are $48,254,677 and include $47,514,365 in Service Fees, $44,550 in Permit Fees, $12,000 in Revenues from Other Local Governments, $610,000 in Sewer Contracts, $47,996 in Ancillary and Miscellaneous charges, $8,546 in Other Charges for Services, $16,000 in Capital Asset Sale and $1,220 in Assessments. The result will be a net Wastewater fund increase of $3,712,898.
### Environmental Services

**Department:** 13

**Fund:** 544

**Subfund:** 544

**Program:** 40000

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>4,732,456</td>
<td>5,069,182</td>
<td>4,790,407</td>
<td>5,310,068</td>
<td>240,886</td>
<td>4.8%</td>
</tr>
<tr>
<td>Fringe Benefits</td>
<td>1,707,029</td>
<td>1,969,213</td>
<td>1,826,211</td>
<td>2,136,082</td>
<td>166,869</td>
<td>8.5%</td>
</tr>
<tr>
<td>Special Fringe Benefits</td>
<td>17,212</td>
<td>40,616</td>
<td>16,693</td>
<td>45,116</td>
<td>4,500</td>
<td>11.1%</td>
</tr>
<tr>
<td>Post Employment Services</td>
<td>3,515</td>
<td>4,995</td>
<td>3,646</td>
<td>5,305</td>
<td>310</td>
<td>6.2%</td>
</tr>
<tr>
<td>Pre-Employment Services</td>
<td>2,389</td>
<td>3,353</td>
<td>3,334</td>
<td>6,333</td>
<td>2,980</td>
<td>88.9%</td>
</tr>
<tr>
<td>Operating Supplies</td>
<td>1,158,745</td>
<td>1,409,438</td>
<td>1,198,044</td>
<td>1,626,492</td>
<td>217,054</td>
<td>15.4%</td>
</tr>
<tr>
<td>Routine Business</td>
<td>7,824</td>
<td>14,154</td>
<td>7,552</td>
<td>18,466</td>
<td>4,312</td>
<td>30.5%</td>
</tr>
<tr>
<td>Board Approved Travel</td>
<td>26,092</td>
<td>64,333</td>
<td>29,398</td>
<td>83,260</td>
<td>18,927</td>
<td>29.4%</td>
</tr>
<tr>
<td>Staff Training and Development</td>
<td>88,483</td>
<td>147,223</td>
<td>96,380</td>
<td>145,659</td>
<td>(1,564)</td>
<td>(1.1)%</td>
</tr>
<tr>
<td>Contractual Professional Services</td>
<td>692,665</td>
<td>1,002,085</td>
<td>921,752</td>
<td>1,024,058</td>
<td>21,973</td>
<td>2.2%</td>
</tr>
<tr>
<td>Maintenance and Repair Services</td>
<td>2,224,614</td>
<td>2,683,656</td>
<td>2,327,931</td>
<td>2,577,846</td>
<td>(105,810)</td>
<td>(3.9)%</td>
</tr>
<tr>
<td>Emergency Repair Services</td>
<td>-</td>
<td>75,000</td>
<td>-</td>
<td>75,000</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Communications</td>
<td>72,862</td>
<td>116,926</td>
<td>64,346</td>
<td>109,102</td>
<td>(7,824)</td>
<td>(6.7)%</td>
</tr>
<tr>
<td>Insurance</td>
<td>205,090</td>
<td>172,500</td>
<td>129,393</td>
<td>172,500</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Public Utility Services</td>
<td>19,607,039</td>
<td>19,513,579</td>
<td>21,179,058</td>
<td>21,556,907</td>
<td>2,043,328</td>
<td>10.5%</td>
</tr>
<tr>
<td>Rentals</td>
<td>21,437</td>
<td>23,956</td>
<td>12,947</td>
<td>55,366</td>
<td>31,410</td>
<td>131.1%</td>
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<tr>
<td>Miscellaneous</td>
<td>532,876</td>
<td>572,296</td>
<td>639,734</td>
<td>575,706</td>
<td>3,410</td>
<td>0.6%</td>
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<tr>
<td>Interfund Transfers</td>
<td>4,913,376</td>
<td>2,374,842</td>
<td>1,824,366</td>
<td>4,497,423</td>
<td>2,122,581</td>
<td>89.4%</td>
</tr>
<tr>
<td>Cost Recovery and Intergov't Transfers</td>
<td>470</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Capital Outlays</td>
<td>70,334</td>
<td>302,233</td>
<td>272,193</td>
<td>216,382</td>
<td>(65,811)</td>
<td>(28.4)%</td>
</tr>
<tr>
<td>Construction and Improvements</td>
<td>8,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Debt Service</td>
<td>743,506</td>
<td>1,095,955</td>
<td>1,110,318</td>
<td>1,452,390</td>
<td>356,435</td>
<td>32.5%</td>
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<tr>
<td><strong>SUBFUND TOTAL</strong></td>
<td>$36,836,012</td>
<td>$36,655,535</td>
<td>$36,453,703</td>
<td>$41,689,461</td>
<td>$5,033,926</td>
<td>13.7%</td>
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#### Budgeted Positions

<table>
<thead>
<tr>
<th>Full-Time Positions</th>
<th>96.16</th>
<th>91.73</th>
<th>95.67</th>
<th>3.94</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>POSITIONS TOTAL</strong></td>
<td>96.16</td>
<td>91.73</td>
<td>95.67</td>
<td>3.94</td>
</tr>
</tbody>
</table>
Adopted Budget Highlights

The Greater Moraine Beavercreek Water System subfund includes water operating costs for the Environmental Services Department.

Salaries increased $240,886 or 4.8% and Fringe Benefits increased $166,869 or 8.5% and are based on total budgeted positions and the 2.5% salary parameter increase.

Positions were primarily budgeted based on a cost percentage split of 47.0% allocated to the Water Fund and 53.0% allocated to the Wastewater Fund. Budgeted positions increased from 91.73 to 95.67 for a net increase of 3.94 positions in the Water Fund. See Budgeted Positions listing for detailed position changes.

Operating Supplies increased $217,054 or 15.4%. This is due primarily to increases of $298,125 in Meters and Meter Parts (a new Object Level 3), $45,940 in Equipment Supplies, $11,750 in Computer Software, $9,400 in Minor Computer Equipment combined with decreases of $95,944 in Other Operating Supplies, $19,171 in Water Services Stockroom, and $15,000 in Road Materials.

Board Approved Travel increased $18,927 or 29.4% due to more travel trips budgeted in 2018.

Public Utility Services increased $2,043,328 or 10.5% due to increases of $2,058,651 in Water because of higher City of Dayton rates, $64,637 in Wellfield Protection, and $5,000 in Gas combined with a decrease of $85,000 in Electricity. Planned expenditures for purchased water from the City of Dayton are $20,111,697. The following services are also included in Public Utility Services: $315,000 in Electricity, $39,973 in Gas, $1,088,867 in Wellfield Protection and $1,370 in Waste Disposal.

Rentals increased $31,410 or 131.1% due to increases of $32,900 in Rental-Other and $2,010 in Copy Machine Rentals-Printing Services and a decrease of $3,500 in Rental-Equipment. The Rental-Other (new Object Level 3) is the Water Service's cost allocation for the Environmental Learning Center at the Transfer Station.

Interfund Transfers increased $2,122,581 or 89.4% to $4,497,423. This is primarily due to the transfer of the revenue capital charge to the Capital Reserve fund. Expenses in Interfund Transfers are: $750,000 for vehicle purchases, $2,408,502 for Capital Charge transfer, $1,217,596 for Water Distribution Repair & Replacement projects performed on capital assets and $121,325 for Water Debt Service.

Capital Outlays decreased $85,851 or 28.4% to $216,382 and includes $76,093 for Information Technology Hardware, $76,140 for Software and $64,149 for Capital Equipment. Budgeted capital equipment purchases include: four Wacker trash pumps, locator/transmitter, four Honda small invertor/generator, two Trimble GPS units, two Leica hand lasers, call center station, two Trimble GPS marking units, three locators, five hydrant meters, three ISE/pH meters and a laboratory dishwasher.

Debt Service increased $356,435 or 32.5 % to $1,452,390. This is comprised of Ohio Public Works Commission debt payments of $512,695, Ohio Water Development Authority debt payments of $919,597 and debt service fees of $20,098.

The total revenues to support the Water fund are $41,789,461 are comprised of $40,910,075 for Charges for Services, $86,000 for Permit Fees, $648,438 for Miscellaneous Revenue and $144,948 for Assessments. Total revenues and expenses will result in a Water Fund decrease of $100,000.
# Adopted Budget Highlights

The H.B. 592 District Planning Fee cost centers include Montgomery County Material Reuse Facility (McMRF), Recycling and Education Programs, Keep Montgomery County Beautiful and the Development Fund.

Salaries decreased $63,415 or 9.0% and Fringe Benefits increased $3,211 or 1.2% and are based upon budgeted positions and the 2.5% salary parameter increase.

Budgeted positions decreased from 13.50 to 12.00 positions due to a decrease of 1.0 Program Specialist and 0.50 Clerical Processing Specialist.

Intergovernmental expense of $400,000 is for the annual incentive grant awarded to district members for the promotion of recycling and education programs and includes Incentive Grant for $250,000, Business Incentive Grant for $120,000 and Business Recycling Service Grant for $30,000.

Interfund Transfers increased $25,000 or 12.2%. This supports a security agreement with the Sheriff's Office for a Litter Crew Deputy and an Environmental Enforcement Deputy.

Capital Outlays decreased $8,000 or 13.8%. The total of $50,000 is for the Buy Recycled program.

Budgeted revenue in Recycling and Education Programs totals $2,220,000 and is comprised from Solid Waste Generation Fees of $1,600,000, HB 592 District Planning Fees of $550,000 and Miscellaneous of $70,000. This revenue covers the following budgets: Recycling and Education Program of $2,019,084, Keep Montgomery County Beautiful of $478,440, McMRF of $437,649 and the Development Fund of $430,000. The total expense of $3,365,173 results in a planned decrease of $1,145,173 in fund reserves.

---

## Expense Description

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>692,554</td>
<td>704,275</td>
<td>624,433</td>
<td>640,860</td>
<td>(63,415)</td>
<td>(9.0)%</td>
</tr>
<tr>
<td>Fringe Benefits</td>
<td>245,679</td>
<td>264,920</td>
<td>244,429</td>
<td>268,131</td>
<td>3,211</td>
<td>1.2%</td>
</tr>
<tr>
<td>Special Fringe Benefits</td>
<td>1,980</td>
<td>9,407</td>
<td>1,125</td>
<td>9,407</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Post Employment Services</td>
<td>63</td>
<td>500</td>
<td>-</td>
<td>500</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Pre-Employment Services</td>
<td>137</td>
<td>500</td>
<td>-</td>
<td>500</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Operating Supplies</td>
<td>100,288</td>
<td>98,278</td>
<td>47,706</td>
<td>108,278</td>
<td>10,000</td>
<td>10.2%</td>
</tr>
<tr>
<td>Routine Business</td>
<td>7,363</td>
<td>7,462</td>
<td>4,959</td>
<td>7,462</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Board Approved Travel</td>
<td>7,206</td>
<td>11,000</td>
<td>1,668</td>
<td>11,750</td>
<td>750</td>
<td>6.8%</td>
</tr>
<tr>
<td>Staff Training and Development</td>
<td>5,610</td>
<td>7,870</td>
<td>3,816</td>
<td>7,870</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Contractual Professional Services</td>
<td>801,625</td>
<td>888,473</td>
<td>905,097</td>
<td>900,473</td>
<td>12,000</td>
<td>1.4%</td>
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<tr>
<td>Maintenance and Repair Services</td>
<td>550</td>
<td>10,350</td>
<td>875</td>
<td>10,350</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Communications</td>
<td>175,652</td>
<td>187,100</td>
<td>130,805</td>
<td>187,100</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Insurance</td>
<td>13,630</td>
<td>3,940</td>
<td>13,745</td>
<td>3,940</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Public Utility Services</td>
<td>76,905</td>
<td>69,531</td>
<td>79,977</td>
<td>74,531</td>
<td>5,000</td>
<td>7.2%</td>
</tr>
<tr>
<td>Rentals</td>
<td>5,421</td>
<td>12,381</td>
<td>2,526</td>
<td>12,381</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Intergovernmental</td>
<td>400,670</td>
<td>400,000</td>
<td>399,648</td>
<td>400,000</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>141,307</td>
<td>441,640</td>
<td>111,171</td>
<td>441,640</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Interfund Transfers</td>
<td>196,689</td>
<td>205,000</td>
<td>196,900</td>
<td>230,000</td>
<td>25,000</td>
<td>12.2%</td>
</tr>
<tr>
<td>Capital Outlays</td>
<td>58,170</td>
<td>58,000</td>
<td>67,856</td>
<td>50,000</td>
<td>(8,000)</td>
<td>(13.8)%</td>
</tr>
</tbody>
</table>

**FUND TOTAL**

|                | 2,931,502     | 3,380,627     | 2,836,735     | 3,365,173     | $(15,454) | (0.5)%   |

## Budgeted Positions

| Positions Total | 13.50 | 13.50 | 12.00 | (1.50)  |

---

F199
### Expense Description

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Communications</td>
<td>400</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Public Utility Services</td>
<td>-</td>
<td>-</td>
<td>50,000</td>
<td>3,429</td>
<td>3,429</td>
<td>-</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>50,000</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Capital Outlays</td>
<td>-</td>
<td>300,000</td>
<td>300,000</td>
<td>50,000</td>
<td>(250,000)</td>
<td>(83.3) %</td>
</tr>
<tr>
<td><strong>FUND TOTAL</strong></td>
<td><strong>$ 400</strong></td>
<td><strong>$ 300,000</strong></td>
<td><strong>$ 350,000</strong></td>
<td><strong>$ 53,429</strong></td>
<td><strong>$ (246,571)</strong></td>
<td><strong>(82.2)%</strong></td>
</tr>
</tbody>
</table>

**Adopted Budget Highlights**

These grants vary in funding from year to year. The actual expenses may overlap the years depending on the grant award dates.

Capital Outlays of $50,000 is for the trailer for the Generator purchased last year.
# BUDGETED POSITIONS

## Environmental Services

<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016 Positions</th>
<th>2017 Positions</th>
<th>2018 Positions</th>
<th>Adopted Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>ADMINISTRATIVE SECRETARY</td>
<td>2.00</td>
<td>2.00</td>
<td>2.00</td>
<td>-</td>
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<tr>
<td>ASSISTANT DIRECTOR STRATEGIC SERVICES</td>
<td>-</td>
<td>-</td>
<td>0.25</td>
<td>0.25</td>
</tr>
<tr>
<td>AUTOMOTIVE MECHANIC II</td>
<td>5.00</td>
<td>5.00</td>
<td>5.00</td>
<td>-</td>
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<tr>
<td>BUILDING &amp; GROUNDS MAINT. CREW LEADER</td>
<td>-</td>
<td>0.15</td>
<td>0.15</td>
<td>-</td>
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<tr>
<td>BUILDING &amp; GROUNDS MAINT. WORKER</td>
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<td>1.90</td>
<td>1.90</td>
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<tr>
<td>CLERICAL PROCESSING SPECIALIST II - NBU</td>
<td>0.50</td>
<td>0.50</td>
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<td>0.50</td>
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<td>CLERICAL SUPERVISOR</td>
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<td>0.25</td>
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<td>COMMUNICATIONS &amp; PUBLIC AFFAIRS DIRECTOR</td>
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<td>0.10</td>
<td>0.10</td>
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<tr>
<td>COMMUNICATIONS COORDINATOR</td>
<td>0.25</td>
<td>0.25</td>
<td>0.25</td>
<td>-</td>
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<tr>
<td>COMMUNICATIONS SPECIALIST</td>
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<td>-</td>
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<td>0.25</td>
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<tr>
<td>CUSTOMER SERVICES SPECIALIST</td>
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<tr>
<td>CUSTOMER SERVICES TECHNICIAN II</td>
<td>2.00</td>
<td>1.60</td>
<td>1.60</td>
<td>-</td>
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<tr>
<td>DEPUTY DIRECTOR, SANITARY ENGINEERING</td>
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<td>-</td>
<td>-</td>
<td>-</td>
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<tr>
<td>DIRECTOR, ENVIRONMENTAL SERVICES</td>
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<td>0.25</td>
<td>0.25</td>
<td>-</td>
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<tr>
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<td>0.75</td>
<td>0.75</td>
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<tr>
<td>ENGINEER</td>
<td>1.00</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>ENVIRONMENTAL HEALTH AND SAFETY MANAGER</td>
<td>-</td>
<td>-</td>
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<td>0.25</td>
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<tr>
<td>EQUIPMENT OPERATOR I</td>
<td>11.00</td>
<td>12.00</td>
<td>12.00</td>
<td>-</td>
</tr>
<tr>
<td>EQUIPMENT OPERATOR II (HT/TO)</td>
<td>12.00</td>
<td>12.00</td>
<td>12.00</td>
<td>-</td>
</tr>
<tr>
<td>FACILITY &amp; EQUIPMENT MAINT WORKER</td>
<td>10.00</td>
<td>11.00</td>
<td>11.00</td>
<td>-</td>
</tr>
<tr>
<td>FACILITY MAINTENANCE SUPERVISOR</td>
<td>-</td>
<td>1.00</td>
<td>0.36</td>
<td>(0.64)</td>
</tr>
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<td>FINANCIAL SERVICES BUSINESS SUPERVISOR</td>
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<td>0.20</td>
<td>0.20</td>
<td>-</td>
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<tr>
<td>FINANCIAL SERVICES MANAGER</td>
<td>0.25</td>
<td>0.25</td>
<td>0.25</td>
<td>-</td>
</tr>
<tr>
<td>FLEET/INFRASTRUCTURE MAINT. SUPERVISOR</td>
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<td>0.25</td>
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<td>-</td>
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<tr>
<td>HUMAN RESOURCE OFFICER</td>
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<td>0.25</td>
<td>-</td>
</tr>
<tr>
<td>HUMAN RESOURCES MANAGER</td>
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<td>0.25</td>
<td>0.25</td>
<td>-</td>
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<tr>
<td>INFO TECHNOLOGY ANALYST I</td>
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<td>-</td>
<td>0.18</td>
<td>0.18</td>
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<tr>
<td>MAINTENANCE MECHANIC II</td>
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<td>1.50</td>
<td>1.50</td>
<td>-</td>
</tr>
<tr>
<td>MAINTENANCE SERVICES MANAGER</td>
<td>-</td>
<td>0.34</td>
<td>0.34</td>
<td>-</td>
</tr>
<tr>
<td>MANAGING ENGINEER</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
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<tr>
<td>PAYROLL/PERSONNEL CLERK</td>
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<td>0.25</td>
<td>0.25</td>
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<td>REFRIGERANT RECOVERY TECHNICIAN</td>
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<td>1.00</td>
<td>1.00</td>
<td>-</td>
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<td>SAFETY ASSISTANT</td>
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<td>0.25</td>
<td>0.25</td>
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<td>SCALES OPERATOR</td>
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<td>5.00</td>
<td>5.00</td>
<td>-</td>
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<tr>
<td>SECRETARY TO DEPARTMENT DIRECTOR</td>
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<td>0.25</td>
<td>-</td>
<td>(0.25)</td>
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<td>0.25</td>
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<tr>
<td>SENIOR ENGINEER</td>
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<td>1.00</td>
<td>-</td>
<td>(1.00)</td>
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<td>0.36</td>
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<td>1.00</td>
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<td>STOREKEEPER II</td>
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<tr>
<td>SW SERVICES ASSISTANT MANAGER OPERATIONS</td>
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<td>1.00</td>
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<td>UTILITY CONTRACT COORDINATOR</td>
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<td>0.25</td>
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<td>WASTE HANDLING OPERATIONS SHIFT SUPER.</td>
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<td>4.00</td>
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<td>WATER &amp; SEWER LINE INSPECTOR II</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
</tbody>
</table>
## BUDGETED POSITIONS

### Environmental Services

<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016 Positions</th>
<th>2017 Positions</th>
<th>2018 Positions</th>
<th>Adopted Change</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Status Total</strong></td>
<td>65.55</td>
<td>68.84</td>
<td>70.49</td>
<td>1.65</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td>65.55</td>
<td>68.84</td>
<td>70.49</td>
<td>1.65</td>
</tr>
</tbody>
</table>

**Fund:** Wastewater

**Status:** Full-Time

- **ADMINISTRATIVE SECRETARY**
  - 2016: 2.10
  - 2017: 2.54
  - 2018: 1.53
  - Adopted Change: -0.01

- **ASSISTANT DIRECTOR FIELD SERVICES**
  - 2016: -
  - 2017: -
  - 2018: 0.50
  - Adopted Change: -0.01

- **ASSISTANT DIRECTOR STRATEGIC SERVICES**
  - 2016: -
  - 2017: 0.54
  - 2018: 0.41
  - Adopted Change: -0.13

- **ASSISTANT I**
  - 2016: 0.55
  - 2017: -
  - 2018: -
  - Adopted Change: -

- **ASSISTANT WATER RECLAMATION MANAGER**
  - 2016: 2.00
  - 2017: 1.50
  - 2018: 1.50
  - Adopted Change: -

- **ASSOCIATE ENGINEER**
  - 2016: 2.00
  - 2017: 2.00
  - 2018: 2.00
  - Adopted Change: -

- **AUTOMOTIVE MECHANIC I**
  - 2016: 0.53
  - 2017: 0.53
  - 2018: 0.53
  - Adopted Change: -

- **AUTOMOTIVE MECHANIC II**
  - 2016: 2.12
  - 2017: 2.12
  - 2018: 2.12
  - Adopted Change: -

- **BUILDING & GROUNDS MAINT. CREW LEADER**
  - 2016: 0.53
  - 2017: 0.45
  - 2018: 0.45
  - Adopted Change: -

- **BUILDING & GROUNDS MAINT. WORKER**
  - 2016: 3.18
  - 2017: 2.70
  - 2018: 2.70
  - Adopted Change: -

- **BUSINESS OPERATIONS ANALYST**
  - 2016: -
  - 2017: -
  - 2018: 0.53
  - Adopted Change: 0.53

- **CLERICAL SUPERVISOR**
  - 2016: 0.41
  - 2017: 0.41
  - 2018: 0.41
  - Adopted Change: -

- **COMMUNICATIONS & PUBLIC AFFAIRS DIRECTOR**
  - 2016: 0.05
  - 2017: 0.05
  - 2018: 0.05
  - Adopted Change: -

- **COMMUNICATIONS COORDINATOR**
  - 2016: 0.41
  - 2017: 0.41
  - 2018: 0.41
  - Adopted Change: -

- **COMMUNICATIONS SPECIALIST**
  - 2016: -
  - 2017: -
  - 2018: 0.41
  - Adopted Change: 0.41

- **CUSTOMER ACCOUNT ANALYSIS TECHNICIAN**
  - 2016: 0.55
  - 2017: -
  - 2018: -
  - Adopted Change: -

- **CUSTOMER SERVICE BUSINESS MANAGER**
  - 2016: 0.55
  - 2017: 0.54
  - 2018: 0.53
  - Adopted Change: -0.01

- **CUSTOMER SERVICE TEAMLEADER**
  - 2016: -
  - 2017: -
  - 2018: 0.53
  - Adopted Change: -

- **CUSTOMER SERVICES BILLING TECHNICIAN**
  - 2016: 1.65
  - 2017: 1.62
  - 2018: 1.59
  - Adopted Change: -0.03

- **CUSTOMER SERVICES CASHIER**
  - 2016: 1.10
  - 2017: 1.08
  - 2018: 1.06
  - Adopted Change: -0.02

- **CUSTOMER SERVICES FIELD REPRESENTATIVE**
  - 2016: 2.20
  - 2017: 2.16
  - 2018: -
  - Adopted Change: -2.16

- **CUSTOMER SERVICES REPRESENTATIVE**
  - 2016: 3.85
  - 2017: 3.78
  - 2018: 3.71
  - Adopted Change: -0.07

- **CUSTOMER SERVICES SPECIALIST**
  - 2016: 2.48
  - 2017: 1.90
  - 2018: 1.34
  - Adopted Change: -0.56

- **CUSTOMER SERVICES SUPERVISOR**
  - 2016: 1.10
  - 2017: 1.62
  - 2018: 1.59
  - Adopted Change: -0.03

- **CUSTOMER SERVICES TECHNICIAN II**
  - 2016: -
  - 2017: 0.15
  - 2018: 0.15
  - Adopted Change: -

- **DEPUTY DIRECTOR, SANITARY ENGINEERING**
  - 2016: 0.41
  - 2017: -
  - 2018: -
  - Adopted Change: -

- **DIRECTOR, ENVIRONMENTAL SERVICES**
  - 2016: 0.41
  - 2017: 0.41
  - 2018: 0.41
  - Adopted Change: -

- **DOCUMENT PROCESSING SPECIALIST**
  - 2016: 0.55
  - 2017: 0.54
  - 2018: 0.53
  - Adopted Change: -0.01

- **ECONOMIC DEVELOPMENT MANAGER**
  - 2016: -
  - 2017: 0.50
  - 2018: -
  - Adopted Change: -

- **ELECTRICAL MECHANIC**
  - 2016: -
  - 2017: 0.13
  - 2018: 0.12
  - Adopted Change: -0.01

- **ELECTRO MECHANICAL MAINT TECH-ENTRY**
  - 2016: 3.00
  - 2017: 0.75
  - 2018: 1.50
  - Adopted Change: 0.75

- **ELECTRO MECHANICAL MAINTENANCE TECH**
  - 2016: 9.24
  - 2017: 11.25
  - 2018: 10.50
  - Adopted Change: 0.75

- **ENGINEER**
  - 2016: 3.06
  - 2017: -
  - 2018: 0.50
  - Adopted Change: 0.50

- **ENGINEERING TECHNICIAN**
  - 2016: 1.00
  - 2017: 1.00
  - 2018: 1.00
  - Adopted Change: -

- **ENVIRONMENTAL HEALTH AND SAFETY MANAGER**
  - 2016: -
  - 2017: -
  - 2018: 0.41
  - Adopted Change: 0.41

- **ENVIRONMENTAL LAB ANALYST I**
  - 2016: 1.53
  - 2017: 1.65
  - 2018: 1.06
  - Adopted Change: -0.59

- **ENVIRONMENTAL LAB ANALYST II**
  - 2016: 1.02
  - 2017: 1.10
  - 2018: -
  - Adopted Change: -1.10

- **ENVIRONMENTAL LAB ANALYST III**
  - 2016: 1.02
  - 2017: 1.10
  - 2018: 2.12
  - Adopted Change: 1.02

- **ENVIRONMENTAL LAB MANAGER**
  - 2016: 0.51
  - 2017: 0.55
  - 2018: 0.53
  - Adopted Change: -0.02

- **ENVIRONMENTAL LABORATORY SERVICES REP.**
  - 2016: 0.51
  - 2017: 0.55
  - 2018: 0.53
  - Adopted Change: -0.02

- **ENVIRONMENTAL MONITORING COORDINATOR**
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  - 2018: 0.53
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# BUDGETED POSITIONS

**Environmental Services**

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**Fund: Water**

**Status: Full-Time**

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# BUDGETED POSITIONS

## Environmental Services

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**Fund Total**

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<th>Change</th>
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**Fund Type Total**

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**Fund:** Other Special Revenue Funds

**Status:** Full-Time

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**Fund Type Total**

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**DEPARTMENT TOTAL**

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F206
Human Services Planning & Development (HSPD)

The Montgomery County Human Services Planning & Development Department operates under the authority of the Board of County Commissioners. HSPD works with other agencies to ensure that the most effective health and human services are available to Montgomery County residents. HSPD provides the strategic planning needed in the development of public policy to guide the funding of health and human services. These responsibilities include management and staffing support for the Family and Children First Council, the Human Services Levy Council, the Homeless Solutions Policy Board, the Office of Reentry, and all related committees, as well as other human services-related assignments on behalf of the County Commissioners. HSPD also manages the community based Human Services non-profit contracting for the Board of County Commissioners.

Family and Children First Council (FCFC)

The Montgomery County Family and Children First Council (FCFC) is a locally controlled, shared governance structure designed to address citizens collective human services needs. While it is part of a statewide initiative proposed in the mid 1990’s by the governor and approved by the legislature, it is also the “lead collaborative” for families and children. The purpose of the council is to create and sustain an efficient, effective and responsive countywide system of services to families and children.

In 2017, FCFC continued to refine the new structure developed in 2014 moving from the Outcome Team model to Focus Areas (Education and Life Skills, Income and Stability, and Health and Safety). Utilizing the 2014 Community Needs Assessment and the Joint Strategic Plan developed in 2016, FCFC established a community plan to guide decision-making for funding and programming throughout Montgomery County. FCFC continues to collaborate with The United Way of Greater Dayton to achieve community programming that will have a greater impact on residents of the County. While the joint process was developed to support collaboration around private and publicly raised funds, autonomy is maintained by United Way and Montgomery County with regard to the funding approval process. In addition to streamlining the proposal application process, the joint funding process has allowed both funding entities to increase their collaboration and improve their knowledge of community programs funded by the other. This approach has also provided both organizations the opportunity to support collective impact projects funded to provide services addressing priorities of the Joint Strategic Plan. Staff from United Way and Human Services Planning and Development Department continue to meet regularly to review and monitor currently funded programs.

The FCFC receives funds from the Ohio Department of Developmental Disabilities to administer the Early Intervention (formally Help Me Grow) program which provides trans-disciplinary, family-centered services for expectant parents, newborns, infants, toddlers, and their families. FCFC receives funds from the Ohio Family and Children First Council for Family Centered-Services and Supports, a program that provides non-clinical family-centered services and supports to maintain children in their own home. FCFC received Montgomery County Human Services Levy funds to support its local initiatives and projects. In addition, FCFC receives and administers various grants from Federal and State agencies that provide additional resources and programs to Montgomery County.

Human Services Levy Council (HSLC)

The Human Services Levy (multi-purpose levy) is an “umbrella” approach for the allocation of voter approved property tax funds designed to address health and human service needs in Montgomery County. The Human Services Levy Council provides advisory oversight recommendations to the Montgomery County Board of County Commissioners (MCBCC) to guide the community investment of Human Services Levy resources. The HSLC is responsible for reviewing and assessing overall needs, assessing millage requirement, assuring the health and human service systems are operating collaboratively, effectively and efficiently, and preparing an allocation plan for the use of levy resources.

Homeless Solutions Policy Board (HSPB)

The Homeless Solutions Policy Board (HSPB) was created in 2006 to direct the implementation beginning in 2007 of the Ten-Year Plan for Ending Chronic Homelessness and Reducing Overall Homelessness in Dayton and Montgomery County, Ohio. This includes the appointment of committees to address specific issues or tasks, and the oversight of numerous funding resources. The Policy Board also assumes the responsibility for the preparation, submission and monitoring of the Federal Continuum of Care process for Dayton, Kettering and Montgomery County. The Homeless Solutions Plan had two key goals: to end chronic homelessness (homelessness for people who seem to be “stuck” in homelessness, either remaining
homeless for longer than one year or experiencing repeated episodes of homelessness over time) and to develop 750 units of supportive housing. These goals are related because the solution for many people who experience chronic homelessness is permanent supportive housing. Supportive housing (rental assistance combined with supportive services) may be temporary, designed to help homeless households without significant housing barriers stabilize in housing, or permanent, for those persons with serious disabilities such as severe mental illness and/or chronic substance abuse. The HSPB has surpassed the supportive housing target, with 803 units created or under development at the end of 2017. This number includes 159 temporary supportive units and 644 permanent supportive housing units. The supportive housing units are a combination of scattered-site and facility-based housing and have been created through new construction, rehabilitation of existing buildings, and rental assistance and services provided to formerly homeless households residing in private housing throughout Montgomery County. The Homeless Solutions Policy Board has not yet reached the goal of ending chronic homelessness. However, there has been a 75% reduction in the number of persons experiencing chronic homelessness, as measured during the annual Point-in-Time Count.

Criminal Justice Council

The Criminal Justice Council (Council) provides leadership in setting goals and priorities for the Montgomery County Criminal Justice System. The Council facilitates coordination of local justice agency planning and disseminates information to better support efforts to reduce crime and promote safer communities. The Council provides a forum to consider and resolve common policy and operational issues, thereby enhancing the effectiveness, coordination, and efficiency of all components of the Montgomery County Criminal Justice System. The Council also serves as the Governance Board for JusticeWeb, Montgomery County’s criminal justice information system.

The Criminal Justice Public Education Subcommittee was established with the purpose of recommending to the Council a manner(s) in which the functionality of the criminal justice system may be effectively explained to the general public. In 2017, the following five (5) additional subcommittees were created to enhance the work of the council:

- Bail Review
- Justice Complex Security
- Justice Legislative
- Justice Operational Efficiency
- Justice Technology

These subcommittees are very active and continue to work on their assigned tasks.

JusticeWeb

JusticeWeb was created to give the criminal justice community a more comprehensive and accurate view of the jail population and criminal justice data. The status of inmates, their charges, bail and other factors are constantly changing. JusticeWeb provides the ability to stay on top of this critical information. In addition, JusticeWeb provides access to over 4,375 registered users in over 310 agencies in two states to consolidated jail booking information, court case information, dispatch records, law enforcement data, dog licenses and death records from 70 agencies in 17 counties in Southwest Ohio.

The system automatically notifies Children Services if any foster care parents, adoption applicants, or daycare providers are involved in a criminal activity. Children Services is also notified if a law enforcement agency is dispatched to a location involving an open case or any of the other mentioned classifications. Likewise, a report is sent to the law enforcement agency notifying them that Children Services is actively involved with the family at the given location. Child Support Enforcement is also notified if any of their clients pick up a new case. This aids them in locating individuals. Prosecutors are notified if a defendant with an open case has a new arrest or charges in any jurisdiction. Probation officers are notified if their client has had any recent activity. Courts are notified that people are picked up on warrants. Clerks are notified if there are active warrants on people that are recently deceased.

Through JusticeWeb, the County provided Alcohol Drug Addiction Mental Health Services (ADAMHS) with a daily report of individuals incarcerated in the Montgomery County Jail. ADAMHS runs an automated routine against their database to determine if any of the current jail population has seen an ADAMHS service provider for substance abuse or mental health issues within the past sixty days. If so, the service provider is contacted by ADAMHS so they may continue providing services while their client is in custody, maintaining that critical connection. In addition, law enforcement has the ability to create lineups from mugshots in JusticeWeb that can be used with victims and witnesses to identify suspects. Law
enforcement also has the ability to create Wanted Posters within the system.

The Vulnerable Persons Module was approved by the Council but delayed due to a .net programmer recently being hired in mid 2017 for Justice Web. The module will provide law enforcement agencies the ability to enter data into the system regarding individuals that have been reported as missing or having walked away from private residences or residential care facilities.

In August 2017 the Criminal Justice Council approved the development of a module where officers could enter the name of an individual they may be looking for and if the individual were to appear in JusticeWeb the entering officer would be notified by e-mail. There would be a limit placed on the number of names an officer could enter for this purpose. Two or three at the most.

In addition, the Council approved a notification of an officer(s) whereby when a JusticeWeb user runs a name in the system, the system would allow other users running the same individual to see what officer(s) had an interest in the same subject. There would be a box to check if the officer running the initial inquiry was okay with it being know that the inquiry was made. Some inquiries are sensitive in nature and an officer(s) may not want it known the inquiry was made on a specific individual. JusticeWeb is also available through a mobile application for use on most smart phones.

Office of Reentry

In 2017, the Montgomery County Office of Reentry celebrated its 7th year in the delivery of quality programs and services to justice involved citizens. The overall focus remains providing a “Helping hand to those that want to help themselves,” by using evidenced based practices and enhanced community partnership efforts to increase public safety and promote a reduction in recidivism. In addition, the Office of Reentry celebrated a 3-year milestone with completion of nine Reentry Career Alliance Academy (RCAA) cohorts, and 153 dedicated graduates. Upon completion of the last RCAA of 2017, the following annual successes were captured:

- 27.5% Increase in Graduate Completions
- 30% Increase of Female Graduates
- 6% Increase in RCAA Job Placements
- 97% Negative Pre-Employment Drug Screens

The office provides pre-release and post-release programs to engage individuals exiting the prison system. They work in collaboration with over 200 reentry stakeholders in the community to achieve remarkable outcomes for citizens.

Youth Resource Center

Vulnerable youth in transition are youth and young adults ages 14 to 24 who are experiencing one or more of the following: aging out of foster care, transitioning out of the juvenile justice system, mental illness, unemployment, disabilities, homelessness, and/or the need to complete their education. The Family and Children First Council recommended in 2012 the development of a one-stop resource center for these young people who are often involved with multiple systems. To ensure a more seamless approach to serving multi-system youth, the Youth Resource Center was opened in the fall of 2016.

The Youth Resource Center (YRC) is co-located with Youth Career Services and other community partners. Partners providing services include Eastway, Goodwill Easter Seals, Job Corps, Samaritan Clinic, Samaritan Behavioral Health, Sinclair’s Fast Forward Center, South Community, and the following Montgomery County entities: Children Services, Job and Family Services, and Juvenile Court. These partners provide an array of services including job preparation, mental health counseling, medical exams/screenings, and more. Services are available to walk-ins as well as by appointment.

The YRC hosts and facilitates numerous workshops. Workshop topics include anger management, resume writing, workplace etiquette, communication, food safety handler certification, record expungement, and others. The workshops provide supports for youth seeking educational advancement, employment, life skills and independent living skills. A computer lab is also available for youth to walk in and use for homework and job seeking. Children Services conducts transition meetings at the YRC for youth aging out of foster care. Children Services works with the youth to create a transition plan and YRC staff share with youth what services are available to help them be successful.

In 2017, the Youth Resource Center provided 1,389 services to 1,041 youth and young adults.
Fatherhood Initiative

The Montgomery County Fatherhood Initiative (MCFI) assists parents in the navigation of the social services system. MCFI directly serves over forty (40) fathers per month via phone calls, walk-in appointments and outreach events. MCFI serves clients and collaborates with community partners on a daily basis but is also well-known for two annual events: Celebrate Fatherhood Montgomery County, a 2-day event that has taken place every Father’s Day weekend since 2012, and the “We the Fathers of Montgomery County” Fatherhood Banquet, which has been held annually in January since 2016. These events are ways to acknowledge the role of fathers and provide opportunities for families to engage in positive activities that ultimately improves the wellbeing of the children.

In its 7-year existence, MCFI has established the aforementioned events and helped establish other smaller events, such of Donuts for Dads and Cleveland PreK-8 School and joined numerous parent and community groups to emphasize the importance of two-parent involvement in children’s lives. MCFI is also active in efforts to combat Infant Mortality in Montgomery County by helping fathers be more involved in their children’s mothers’ pregnancies. Through partnerships that promote responsible co-parenting, conflict management, and healthy relationships fathers learn parenting and coping skills that reduce stress and other conditions that negatively affect pregnancy and the first year of a child’s life.

In 2017, MCFI became a shared program between the Montgomery County Human Services Planning and Development Department and the Montgomery County Department of Job and Family Services Child support Enforcement Agency. This partnership will strengthen data collection for MCFI and shine a brighter light on the important topic of responsible parenting, which is at the root of many of the challenges faced by our children and families.
The Communications and Public Affairs Director (0.30 FT), Communications Specialist (0.50 FT) and County Administrator (0.20 FT), not shown here, receive partial funding through the Human Services Planning & Development Department but are part of Administrative Services and County Administrator departments respectively.
FAMILY AND CHILDREN FIRST COUNCIL

Vision Statement:

The vision of the Family and Children First Council (FCFC) is that Montgomery County is a place where families, children and adults live in safe, supportive neighborhoods, care for and respect one another, value each other, and succeed in school, the workplace and life.

As the “lead collaborative” established in accordance with state law, the Montgomery County Family and Children First Council (FCFC) addresses community issues affecting children and families. A Joint Strategic Plan was completed in 2016 in collaboration with the United Way of the Greater Dayton Area (UWGDA). As identified in the Joint Strategic Plan some of the priorities are being addressed by County human services systems such as Alcohol Drug Addiction and Mental Health Services, Public Health – Dayton and Montgomery County, and Montgomery County Development Services, while other strategies may be implemented by community based organizations. Services sought in the new combined funding application to address selected strategic plan priorities were:

- Core Safety Net Services – emergency meals, shelter, medical care, and freedom from violence;
- Frail Elderly Priority and Support Services;
- Homeless and General Supported Services - using a Collective Impact approach to more holistically address the needs of our most vulnerable citizens

This approach will increase alignment and partnership opportunities with the Human Services Levy Council, Family and Children First Council, the Homeless Solutions Policy Board, the Frail Elderly Services Advisory Committee, as well as United Way of the Greater Dayton Area and many other community partners, who strive to support more effective and efficient services. The new combined application for funding process utilized in 2017 identified programs that not only deliver specific services but also engage in collaborative efforts to achieve positive outcomes addressing the whole person’s needs across the focus areas of Education and Life Skills, Income and Stability, and Health and Safety.

Mission Statement:

The mission of the Council is to serve as a catalyst to foster interdependent solutions among public and private community partners to achieve positive results for the health and well-being of families, children and adults.

Challenges:

- Address all service gaps.
- Streamline services to enable individuals to navigate more effectively through the human services network.
- Address complex community issues as they arise.

Goals and Objectives:

- To identify and examine community needs and priorities, plan, research, and develop programs; monitor programs, outcomes and results.
- To coordinate and manage human service funding including Early Intervention (formally Help Me Grow), Family Centered-Services and Supports, Western Ohio Regional Prevention Council Children’s Trust Fund, Homeless Planning and Homeless Crisis Prevention grants.
FAMILY AND CHILDREN FIRST COUNCIL

<table>
<thead>
<tr>
<th>Statistics</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018 Goal</th>
</tr>
</thead>
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<tr>
<td>Family and Children First Council</td>
<td></td>
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<tr>
<td>Council Membership/Affiliations</td>
<td>25</td>
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<td>25</td>
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<td>Community Outcome Indicators Tracked</td>
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<td>35</td>
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<td>Focus Areas</td>
<td>3</td>
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<tr>
<td>Early Intervention (formally Help Me Grow)</td>
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<tr>
<td>Funding Available</td>
<td>$1.3 million</td>
<td>$1.4 million</td>
<td>$1.4 million</td>
<td>$1.0 million</td>
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<td>Children with Disability or Delay Served</td>
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<td>1,047</td>
<td>1,100</td>
<td>1,050</td>
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<td>Children’s Trust Fund</td>
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</tr>
<tr>
<td>Child Abuse &amp; Neglect Prevention Funding</td>
<td>$164,491</td>
<td>0</td>
<td>0</td>
<td>0</td>
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<tr>
<td>Child Abuse &amp; Neglect Prevention Providers</td>
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<tr>
<td>Western Ohio Children’s Trust Fund</td>
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<td>Child Abuse &amp; Neglect Prevention Funding</td>
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<td>0</td>
<td>$165,374</td>
<td>$491,602</td>
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<td>Child Abuse &amp; Neglect Prevention Providers</td>
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<td>0</td>
<td>4</td>
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</table>

- Starting in State Fiscal Year (SFY) 2016, Ohio Children's Trust Fund (OCTF) local child abuse and child neglect prevention efforts are being led by Regional Prevention Councils, which are directed by Regional Prevention Coordinators. Each council is comprised of county prevention specialists who are appointed either by the county's Board of County Commissioners or by the OCTF Board. During the transition from the FCFC allocations to the Regional approach, the OCTF contracted directly with local community providers for the delivery of prevention services. Montgomery County applied for and was selected as the Western Ohio Regional Prevention Coordinator and awarded a Prevention Planning grant in the amount of $256,524 for SFY16 and SFY17. The Western Ohio Region is comprised of the following counties: Allen, Auglaize, Champaign, Clark, Darke, Greene, Hardin, Logan, Mercer, Miami, Montgomery, Preble, and Shelby.

- In December of 2016, Montgomery County was awarded $741,390 for SFY17 and SFY18 to implement strategies in the Western Ohio Region.
## ADOPTED BUDGET SUMMARY

### Human Services Plan & Develop

<table>
<thead>
<tr>
<th>Subfund Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
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<tr>
<td><strong>Fund Type:</strong> Agency Funds</td>
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<tr>
<td><strong>Fund:</strong> Other Entities-FCFC</td>
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<tr>
<td>FCFC Non-Federal Grants</td>
<td>1,430,127</td>
<td>1,434,895</td>
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<td>1,045,193</td>
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<td>(27.2)%</td>
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<td>Family and Children First Council</td>
<td>636,078</td>
<td>854,373</td>
<td>707,603</td>
<td>865,448</td>
<td>11,075</td>
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<tr>
<td><strong>Fund Total</strong></td>
<td>$2,066,205</td>
<td>$2,289,268</td>
<td>$1,791,363</td>
<td>$1,910,641</td>
<td>($378,627)</td>
<td>(16.5)%</td>
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<tr>
<td><strong>Fund Type Total</strong></td>
<td>$2,066,205</td>
<td>$2,289,268</td>
<td>$1,791,363</td>
<td>$1,910,641</td>
<td>($378,627)</td>
<td>(16.5)%</td>
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<tr>
<td>General Fund</td>
<td>826,822</td>
<td>862,776</td>
<td>820,949</td>
<td>873,521</td>
<td>10,745</td>
<td>1.2%</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td>$826,822</td>
<td>$862,776</td>
<td>$820,949</td>
<td>$873,521</td>
<td>$10,745</td>
<td>1.2%</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td>$826,822</td>
<td>$862,776</td>
<td>$820,949</td>
<td>$873,521</td>
<td>$10,745</td>
<td>1.2%</td>
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<tr>
<td><strong>Fund Type:</strong> Special Revenue Fund</td>
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<td><strong>Fund:</strong> Human Services Levy Funds</td>
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<tr>
<td>Community Access Network</td>
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<td>648</td>
<td>-</td>
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<td>-%</td>
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<td>Community Education</td>
<td>62,399</td>
<td>100,000</td>
<td>42,577</td>
<td>100,000</td>
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<td>FCFC Community Initiatives</td>
<td>700,000</td>
<td>700,000</td>
<td>700,000</td>
<td>55,000</td>
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<td>Human Services Levy A (7.21 Mill)</td>
<td>74,215,952</td>
<td>92,396,469</td>
<td>94,400,525</td>
<td>68,130,465</td>
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<td>Human Services Levy B (6.03 Mill)</td>
<td>38,082,010</td>
<td>39,235,066</td>
<td>42,200,042</td>
<td>67,432,362</td>
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<td>Indigent Care</td>
<td>8,808,636</td>
<td>5,000,000</td>
<td>8,779,661</td>
<td>5,000,000</td>
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<td>-%</td>
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<td>Levy Administration</td>
<td>439,748</td>
<td>600,000</td>
<td>453,477</td>
<td>600,000</td>
<td>-</td>
<td>-%</td>
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<tr>
<td>Supported Services</td>
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<td>2,917,000</td>
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<td>-</td>
<td>-%</td>
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<td><strong>Fund Type Total</strong></td>
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<td></td>
</tr>
<tr>
<td><strong>Fund Type:</strong> Other Federal Grants</td>
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<td></td>
<td></td>
<td></td>
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<tr>
<td>Criminal Justice Needs Assessment</td>
<td>-</td>
<td>30,500</td>
<td>27,950</td>
<td>-</td>
<td>(30,500)</td>
<td>(100.0)%</td>
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<td>Family and Children First Federal Grants</td>
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<td>829,441</td>
<td>778,877</td>
<td>1,391,548</td>
<td>562,107</td>
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<tr>
<td><strong>Fund Total</strong></td>
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<td>$806,827</td>
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<td>$531,608</td>
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<tr>
<td><strong>Fund Type Total</strong></td>
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</tr>
<tr>
<td><strong>Fund Type:</strong> Other Special Revenue Funds</td>
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<tr>
<td>Criminal Justice Information Sys (CJIS)</td>
<td>234,418</td>
<td>312,567</td>
<td>255,917</td>
<td>316,687</td>
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<td>Homeless Solutions Administration</td>
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<td>2,296,333</td>
<td>2,570,235</td>
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<td>Housing Bond Fees</td>
<td>17,500</td>
<td>17,500</td>
<td>17,500</td>
<td>17,500</td>
<td>-</td>
<td>-%</td>
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<tr>
<td>MCO Futures</td>
<td>239,736</td>
<td>81,224</td>
<td>325,040</td>
<td>475,000</td>
<td>393,776</td>
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<td>Office of Re-Entry</td>
<td>17,815</td>
<td>21,233</td>
<td>20,000</td>
<td>(5,928)</td>
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<td>Victims of Domestic Violence</td>
<td>137,230</td>
<td>106,000</td>
<td>133,600</td>
<td>102,000</td>
<td>(4,000)</td>
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<tr>
<td><strong>Fund Total</strong></td>
<td>$3,005,647</td>
<td>$3,083,219</td>
<td>$3,049,623</td>
<td>$3,501,422</td>
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<tr>
<td><strong>Fund Type Total</strong></td>
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<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Fund Type:</strong> Other State &amp; Local Grants</td>
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<td></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>FCFC - Other State &amp; Local Grants</td>
<td>1,468,808</td>
<td>1,477,567</td>
<td>362,889</td>
<td>1,469,990</td>
<td>(7,577)</td>
<td>(0.5)%</td>
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<td>Fast Forward Center</td>
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<td>1,200,000</td>
<td>500,000</td>
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<tr>
<td><strong>Fund Total</strong></td>
<td>$2,112,233</td>
<td>$2,677,567</td>
<td>$862,889</td>
<td>$1,469,990</td>
<td>($1,207,577)</td>
<td>(45.1)%</td>
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</tbody>
</table>
### ADOPTED BUDGET SUMMARY

**Human Services Plan & Develop**

<table>
<thead>
<tr>
<th>Subfund Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fund Type Total</td>
<td>$127,780,691</td>
<td>$144,652,261</td>
<td>$154,213,268</td>
<td>$147,680,787</td>
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<td>DEPARTMENT TOTAL</td>
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<td>$147,804,305</td>
<td>$156,825,581</td>
<td>$150,464,949</td>
<td>$2,660,643</td>
<td>1.8%</td>
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**Department:** Human Services Plan & Develop  
**Fund:** 775 Other Entities-FCFC  
**Subfund:** Various Various  
**OCA Code:** Various Various  
**Program:** 50000 Social Services

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>400,165</td>
<td>499,996</td>
<td>450,738</td>
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<td>(1.9)%</td>
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<td>Fringe Benefits</td>
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<td>136,195</td>
<td>172,475</td>
<td>8,319</td>
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<td>Special Fringe Benefits</td>
<td>240</td>
<td>3,000</td>
<td>372</td>
<td>3,000</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Pre-Employment Services</td>
<td>13</td>
<td>150</td>
<td>261</td>
<td>150</td>
<td>-</td>
<td>- %</td>
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<td>Operating Supplies</td>
<td>4,096</td>
<td>7,850</td>
<td>6,050</td>
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<td>- %</td>
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<td>Board Approved Travel</td>
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<td>- %</td>
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<td>Staff Training and Development</td>
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<td>1,685</td>
<td>2,600</td>
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<td>Contractual Professional Services</td>
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<td>91,810</td>
<td>66,437</td>
<td>108,873</td>
<td>17,063</td>
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<td>Social Services Contractual Services</td>
<td>1,404,603</td>
<td>1,413,403</td>
<td>1,071,958</td>
<td>1,035,495</td>
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<tr>
<td>Maintenance and Repair Services</td>
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<td>2,000</td>
<td>-</td>
<td>2,000</td>
<td>-</td>
<td>- %</td>
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<td>Communications</td>
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<td>8,978</td>
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<td>1,000</td>
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<td>Insurance</td>
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<td>1,054</td>
<td>1,000</td>
<td>700</td>
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<td>Rentals</td>
<td>30,967</td>
<td>49,352</td>
<td>27,483</td>
<td>45,500</td>
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<td>(7.8)%</td>
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<td>Interfund Transfers</td>
<td>15,750</td>
<td>15,750</td>
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<td>(15,750)</td>
<td>(100.0)%</td>
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<tr>
<td>Capital Outlays</td>
<td>2,710</td>
<td>1,200</td>
<td>6,110</td>
<td>2,000</td>
<td>800</td>
<td>66.7%</td>
</tr>
</tbody>
</table>

**FUND TOTAL**  
$ 2,066,205   $ 2,289,268   $ 1,791,363   $ 1,910,641   $ (378,627)  (16.5)%

**Budgeted Positions**

<table>
<thead>
<tr>
<th>Full-Time Positions</th>
<th>6.50</th>
<th>6.40</th>
<th>6.30</th>
<th>(0.10)</th>
</tr>
</thead>
</table>

**Adopted Budget Highlights**

Other Entities-FCFC includes FCFC Non-Federal Grants and Family and Children First Council Administration.

Salaries decreased $9,499 or 1.9% which includes the general salary parameter increase of 2.5% and the reduction of 0.10 position.

Fringe Benefits increased $8,319 or 5.1% due to budgeting actual employee costs.

Budgeted positions were reduced by a total of 0.10 as 0.05 for an Administrative Secretary and 0.05 for a Program Coordinator were eliminated from this cost account.

Contractual Professional Services increased $17,063 or 18.6% due to additional costs for Consultant Services in the FCFC Administration budget.

Social Services Contractual Services are budgeted at $1,035,495 for the Early Intervention Grant (formerly known as the Help Me Grow program). This program provides a system of services for eligible Montgomery County families from pregnancy until a child's third birthday.

Capital Outlays of $2,000 is for the replacement of technology related hardware.

The 2018 estimated revenue is $1,930,641, a $456,399 or 19.1% decrease from 2017. This results in a budgeted surplus of $20,000.
### Expense Description

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
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</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>291,440</td>
<td>302,527</td>
<td>297,345</td>
<td>310,089</td>
<td>7,562</td>
<td>2.5%</td>
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<td>Fringe Benefits</td>
<td>93,362</td>
<td>100,169</td>
<td>99,345</td>
<td>104,352</td>
<td>4,183</td>
<td>4.2%</td>
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<td>Special Fringe Benefits</td>
<td>1,598</td>
<td>1,840</td>
<td>1,325</td>
<td>1,840</td>
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<td>- %</td>
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<tr>
<td>Operating Supplies</td>
<td>5,010</td>
<td>5,114</td>
<td>8,807</td>
<td>5,114</td>
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<td>- %</td>
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<td>Routine Business</td>
<td>12,239</td>
<td>14,288</td>
<td>26,655</td>
<td>14,288</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Staff Training and Development</td>
<td>579</td>
<td>760</td>
<td>295</td>
<td>760</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Contractual Professional Services</td>
<td>395,918</td>
<td>410,624</td>
<td>360,139</td>
<td>410,624</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Communications</td>
<td>8,635</td>
<td>8,362</td>
<td>8,682</td>
<td>8,362</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Rentals</td>
<td>17,077</td>
<td>18,092</td>
<td>17,298</td>
<td>18,092</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Capital Outlays</td>
<td>965</td>
<td>1,000</td>
<td>1,058</td>
<td>-</td>
<td>(1,000)</td>
<td>(100.0)%</td>
</tr>
<tr>
<td><strong>SUBFUND TOTAL</strong></td>
<td><strong>$ 826,822</strong></td>
<td><strong>$ 862,776</strong></td>
<td><strong>$ 820,949</strong></td>
<td><strong>$ 873,521</strong></td>
<td><strong>$ 10,745</strong></td>
<td><strong>1.2%</strong></td>
</tr>
</tbody>
</table>

### Budgeted Positions

| Full-Time Positions                  | 4.00        | 4.00        | 4.00        | -        |
| **POSITIONS TOTAL**                 | **4.00**    | **4.00**    | **4.00**    | -        |

### Adopted Budget Highlights

This is the fifth year for General Fund cost centers operated by Human Services Planning & Development. These include the Office of Re-Entry, which has been transferred from Non-Departmental and Criminal Justice, which has been moved from the Administrative Services Department.

Salaries are budgeted at $310,089, an increase of $7,562 due to the 2.5% General Fund Salary Parameter increase.

Fringe Benefits increased $4,183 or 4.2% based on actual employee costs.

Revenue for this subfund is $25,000 as part of the 2018 Human Service Levy allocation to Criminal Justice.
The Human Services Levy is an “umbrella” approach for the allocation of voter approved property tax funds designed to address health and human services needs in Montgomery County.

Of Ohio’s 88 counties, Montgomery County is one of only two that uses this unique, multi-purpose human services levy, which creates value for all taxpayers by limiting the frequency of levies on the ballot and expanding the base of agencies funded building a balanced system of services to fund community needs. The Human Services Levy is recognized as a national model for the financing and delivery of human service programs. The county’s overall goal is always to maintain or improve the quality of life for its residents.

Montgomery County funds the human service system through property tax revenue generated via outside millage from two levies approved by the voters. A Human Service Levy is typically placed on the election ballot about every four years for consideration by the citizens of Montgomery County. Current Levies are: Levy A at 8.21 mills was renewed in November 2014 with a 64% passage rate and Levy B was renewed and approved by voters in November 2017 at 6.03 mills with a 75% passage rate.

Human Services Levy revenue collections peaked in 2008. Due to changes including the phase out of Tangible Personal Property Tax and Utility Deregulation Tax reimbursements from the State of Ohio and county-wide property devaluations, our tax and revenue base has permanently declined. Property valuations are now rebounding and we continue to take actions to maintain stability in our service delivery system through the revenue collections available.

In 2018, the Human Services Levy Council will conduct a full levy allocation review process for Mandated Agencies and Other Agencies receiving funding from the Human Service Levy. The goal of the Council will be to:

- Review projected levy revenue and evaluate agency needs and expenditures for 2019-2022.
- Allocate one-time levy monies to agencies from levy reserve that will defer or decrease agencies cost over a span of time or that will address high level needs in the community that can be funded through the levy.
- Recommend funding allocations to the Board of County Commissioners for mandated agencies and agencies that provide services to the most vulnerable residents in Montgomery County, for the 2019 through 2022 levy cycle.

Agency Directors and the Human Services Planning & Development Department are key facilitators in the process and provide the Human Service Levy Council the resources and information necessary to make solid decisions for the use of levy dollars. The challenge for the Council as in previous years is to create a proactive strategic collaborative plan that allows agencies to operate efficiently and maintain service stability. Agency Directors must carefully prioritize services and work to lessen the impact of State budget reductions by focusing on critical and mandated objectives.

Continued Support of the Human Services Levy by the community means vital services are provided, such as protection for abused and neglected children; immunization programs for babies and preschoolers; services for the developmentally disabled; and services for the frail and elderly. The Levy remains to be is a viable resource for Montgomery County residents in an economically challenging era where needs of citizens continue to increase while resources of revenue to meet those needs are often flat.

The Human Services Levy supports Mandated Services that make a difference in our community. In 2018, agencies and programs include:

- Alcohol, Drug Addiction and Mental Health Services Board (ADAMHS)
- Board of Developmental Disabilities Services (DDS)
- Job and Family Services, Children Services Division
- Public Health-Dayton & Montgomery County

The levy supports other community based programs and services that use local funds to leverage additional state and federal dollars. Additionally the levies afford County leaders to affect changes in areas not mandated by law but are necessary for growth and development of residents in Montgomery County such as:

- Early care and education
- Integration of reentering citizens into the community
HUMAN SERVICES LEVY

- In-home care and services for seniors – enabling them to remain in their homes and avoid unnecessary and costly nursing home stays
- Supported services
- Homeless services
- Youth services

- Juvenile Court
- Stillwater
- Indigent Healthcare
- Other community-based services including those provided by non-profit agencies.
Mission Statement:
The mission of the Human Services Levy Council is to provide advisory oversight recommendations to the Montgomery County Board of County Commissioners to guide the community investment of Human Services Levy resources. The Human Services Levy (multi-purpose levy) is an “umbrella” approach for the allocation of voter approved property tax funds designed to address health and human services needs in Montgomery County.

Challenges:

- Allocation of resources to levy agencies and programs, recognizing that needs in the community continue to evolve and increase while Levy revenues fluctuate.

Goals and Objectives:

- To provide accountability for the use of tax dollars.
- To provide efficiency in service provision; increase access and capacity to residents in need.
- To provide a pro-active strategic plan to ensure human service levy dollars are allocated efficiently and effectively in the community to reach the most vulnerable citizens.

<table>
<thead>
<tr>
<th>Statistics</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018 Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>Human Services Levy (In Millions)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Annual Funding Allocated*</td>
<td>$121.1</td>
<td>$104.5</td>
<td>$131.9</td>
<td>$124.8</td>
</tr>
<tr>
<td>Reserve Funding Allocated**</td>
<td>$6.1</td>
<td>$2.6</td>
<td>$4.5</td>
<td>$8.4</td>
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<tr>
<td>Total Human Services Levy Funding Allocated</td>
<td>$127.2</td>
<td>$107.0</td>
<td>$136.4</td>
<td>$132.2</td>
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<tr>
<td>Community-Based Client Services</td>
<td></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>General Human Services Program Funding</td>
<td>$2.0</td>
<td>$1.9</td>
<td>$1.9</td>
<td>$3.1</td>
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<tr>
<td>General Human Services Programs Funded</td>
<td>29</td>
<td>29</td>
<td>26</td>
<td>36</td>
</tr>
<tr>
<td>Frail and Elderly Program Funding</td>
<td>$9.8</td>
<td>$9.8</td>
<td>$9.8</td>
<td>$9.8</td>
</tr>
<tr>
<td>Frail and Elderly Programs Funded</td>
<td>13</td>
<td>12</td>
<td>12</td>
<td>14</td>
</tr>
<tr>
<td>Homeless Services Program Funding</td>
<td>$2.1</td>
<td>$2.1</td>
<td>$2.1</td>
<td>$2.0</td>
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<tr>
<td>Homeless Services Programs Funded</td>
<td>8</td>
<td>8</td>
<td>8</td>
<td>7</td>
</tr>
</tbody>
</table>

*The 2016 Human Service Levy on-going allocations were $123.4 million however, some Mandated agencies were required to return funds in excess of the 9.0% reserve policy million resulting in a net payment of $104.5 million in Annual Funding Allocated.

**The Human Services Levy Council adopted a policy in 2007 against deficit spending from the Human Services Levy fund. Allocations are made from the Levy’s ongoing annual revenues. Separate allocations may also be made from reserve funds that are considered one-time.
### Human Services Plan & Develop
#### Human Services Levy Funds

**Fund:** Various  
**Subfund:** Various  
**OCA Code:** Various  
**Program:** Social Services  
**Department:** Various  
**Fund:** Various  
**Subfund:** Various  

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>458,553</td>
<td>534,749</td>
<td>428,365</td>
<td>620,956</td>
<td>86,207</td>
<td>16.1%</td>
</tr>
<tr>
<td>Fringe Benefits</td>
<td>139,557</td>
<td>175,215</td>
<td>123,812</td>
<td>216,479</td>
<td>41,264</td>
<td>23.6%</td>
</tr>
<tr>
<td>Special Fringe Benefits</td>
<td>162</td>
<td>5,662</td>
<td>262</td>
<td>3,262</td>
<td>(2,400)</td>
<td>(42.4)%</td>
</tr>
<tr>
<td>Pre-Employment Services</td>
<td>-</td>
<td>50</td>
<td>571</td>
<td>300</td>
<td>250</td>
<td>500.0%</td>
</tr>
<tr>
<td>Operating Supplies</td>
<td>14,221</td>
<td>16,350</td>
<td>6,885</td>
<td>10,650</td>
<td>(5,700)</td>
<td>(34.9)%</td>
</tr>
<tr>
<td>Routine Business</td>
<td>22,151</td>
<td>20,700</td>
<td>7,197</td>
<td>37,250</td>
<td>16,550</td>
<td>80.0%</td>
</tr>
<tr>
<td>Board Approved Travel</td>
<td>9,574</td>
<td>10,750</td>
<td>1,445</td>
<td>8,100</td>
<td>(2,650)</td>
<td>(24.7)%</td>
</tr>
<tr>
<td>Staff Training and Development</td>
<td>1,600</td>
<td>5,100</td>
<td>130</td>
<td>1,850</td>
<td>(3,250)</td>
<td>(63.7)%</td>
</tr>
<tr>
<td>Contractual Professional Services</td>
<td>1,192,919</td>
<td>2,441,085</td>
<td>1,286,684</td>
<td>1,720,876</td>
<td>(720,209)</td>
<td>(29.5)%</td>
</tr>
<tr>
<td>Social Services Contractual Services</td>
<td>12,401,838</td>
<td>8,866,042</td>
<td>12,586,550</td>
<td>8,872,796</td>
<td>6,754</td>
<td>0.1%</td>
</tr>
<tr>
<td>Maintenance and Repair Services</td>
<td>-</td>
<td>1,000</td>
<td>-</td>
<td>1,000</td>
<td>-</td>
<td>-%</td>
</tr>
<tr>
<td>Communications</td>
<td>16,286</td>
<td>49,200</td>
<td>15,727</td>
<td>44,853</td>
<td>(3,437)</td>
<td>(8.8)%</td>
</tr>
<tr>
<td>Insurance</td>
<td>6,515</td>
<td>300</td>
<td>5,633</td>
<td>300</td>
<td>-</td>
<td>-%</td>
</tr>
<tr>
<td>Intergovernmental</td>
<td>46,319</td>
<td>-</td>
<td>47,028</td>
<td>98,000</td>
<td>98,000</td>
<td>- %</td>
</tr>
<tr>
<td>Interfund Transfers</td>
<td>100,045,671</td>
<td>106,574,245</td>
<td>116,724,246</td>
<td>110,353,814</td>
<td>3,779,569</td>
<td>3.5%</td>
</tr>
<tr>
<td>Cost Recovery and Intergov't Transfers</td>
<td>6,261,002</td>
<td>16,636,000</td>
<td>16,660,576</td>
<td>16,709,106</td>
<td>73,106</td>
<td>0.4%</td>
</tr>
<tr>
<td>Tax Settlement Fees and Expenses</td>
<td>1,551,925</td>
<td>2,577,385</td>
<td>1,480,075</td>
<td>2,479,385</td>
<td>(98,000)</td>
<td>(3.8)%</td>
</tr>
<tr>
<td>Capital Outlays</td>
<td>43,883</td>
<td>9,200</td>
<td>7,376</td>
<td>2,000</td>
<td>(7,200)</td>
<td>(78.3)%</td>
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<tr>
<td><strong>FUND TOTAL</strong></td>
<td><strong>$ 122,308,744</strong></td>
<td><strong>$ 138,031,535</strong></td>
<td><strong>$ 149,493,930</strong></td>
<td><strong>$ 141,317,827</strong></td>
<td><strong>$ 3,286,292</strong></td>
<td><strong>2.4%</strong></td>
</tr>
</tbody>
</table>

**Budgeted Positions**

<table>
<thead>
<tr>
<th>Full-Time Positions</th>
<th>7.70</th>
<th>7.80</th>
<th>9.90</th>
<th>2.10</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>POSITIONS TOTAL</strong></td>
<td>7.70</td>
<td>7.80</td>
<td>9.90</td>
<td>2.10</td>
</tr>
</tbody>
</table>
Adopted Budget Highlights

The Human Services Levy Funds grouping includes Community Access Network, Community Education, FCFC Community Initiatives, Human Services Levies A (7.21 Mill) and B (6.03 Mill), Indigent Care, Levy Administration and Supported Services.

Salaries increased $86,207 or 16.1% which includes the 2.5% general salary parameter increase combined with the addition of 2.10 positions.

Fringe Benefits increased $41,264 or 23.6% due to budgeting actual employee costs.

The total number of full-time positions increased by a net of 2.10 positions due to various adjustments to budgeted positions. Reallocations of positions were as follows: Administrative Secretary 0.10, Program Coordinator 0.10, HSPD Program Assistant 1.00 and HSPD Program Specialist 1.00. These reallocations were offset by the following reductions: Administrative Secretary 0.05 and Program Coordinator 0.05.

Routine Business increased $16,550 or 80.0% due to Routine Business Meals within the County Collaborative Project budget.

Contractual Professional Services decreased $720,209 or 29.5% primarily due to a decrease in Consultant Services within the FCFC Community Initiative Fund, Youth Resource Center and Education Life Skills budgets.

Rentals increased $28,348 or 26.1% due to an increase in the Rental-Land & Buildings category related to rental expenses for the Youth Resource Center at the Job Center.

Interfund Transfers increased $3,779,569 or 3.5% primarily due to an increase in Levy allocations to ADAMHS as part of an effort to combat the Opioid crisis in Montgomery County.

Cost Recovery and Intergovernment Transfers are budgeted at $16,709,106 which includes Public Health Dayton & Montgomery County as well as Family & Children First

HSL allocations to agencies are budgeted in Interfund Transfers and Cost Recovery and Intergovernmental Transfers. Awards include Indigent Ill and other medical support systems, Gateway Homeless Shelter, New Hope Villa, Senior Initiative Services, Sinclair Fast Forward, and programming at JC, HSPD, CSD, CPC, Stillwater Center, ADAMHS Board, PHDMC and Board of DDS. Allocations are awarded by the HSL Council after a review of programs and a comparison to current priorities.

Tax Settlement Fees and Expenses are budgeted in the amount of $2,479,385 which is for Auditor Fees associated with Levy revenue processing.

Capital Outlays of $2,000 is for Data Processing Hardware within the Levy Administration budget.

Revenues are budgeted at $134,364,108, which represents a decrease of $425,181 or 0.3% from 2017. This results in a decrease in fund reserves of $6,953,719.
<table>
<thead>
<tr>
<th>OCA Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Fund Type:</strong></td>
<td>Special Revenue Fund</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Fund:</strong></td>
<td>Human Services Levy Funds</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Subfund:</strong></td>
<td>Human Services Levy A (7.21 Mill)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ADAMHS Board Transfer</td>
<td>18,207,314</td>
<td>24,455,383</td>
<td>24,549,235</td>
<td>-</td>
<td>(24,455,383)</td>
<td>(100.0)%</td>
</tr>
<tr>
<td>Board of DDS Transfer</td>
<td>26,260,305</td>
<td>28,089,349</td>
<td>28,097,249</td>
<td>28,130,622</td>
<td>41,273</td>
<td>0.1%</td>
</tr>
<tr>
<td>County Collaborative Project</td>
<td>-</td>
<td>-</td>
<td>58,804</td>
<td>100,000</td>
<td>100,000</td>
<td>- %</td>
</tr>
<tr>
<td>Family and Children First Transfer</td>
<td>1,858,333</td>
<td>1,858,333</td>
<td>1,858,333</td>
<td>1,858,333</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Human Service Levy A - Revenues</td>
<td>921,381</td>
<td>1,485,978</td>
<td>880,348</td>
<td>1,485,978</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Indigent Ill Hospital Transfer</td>
<td>5,000,000</td>
<td>5,000,000</td>
<td>7,584,873</td>
<td>5,000,000</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Juvenile Court Transfer</td>
<td>2,325,000</td>
<td>2,325,000</td>
<td>2,325,000</td>
<td>2,325,000</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Public Health Dayton &amp; Mont Co Transfer</td>
<td>5,421,002</td>
<td>15,796,000</td>
<td>15,805,400</td>
<td>15,844,106</td>
<td>48,106</td>
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<td>Senior Initiative Services</td>
<td>9,930,137</td>
<td>9,930,137</td>
<td>9,930,137</td>
<td>9,930,137</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Sheriff Prisoner Care Transfer</td>
<td>340,000</td>
<td>340,000</td>
<td>380,687</td>
<td>340,000</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Supported Services</td>
<td>3,836,190</td>
<td>3,000,000</td>
<td>2,814,171</td>
<td>3,000,000</td>
<td>-</td>
<td>- %</td>
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<tr>
<td><strong>Subfund Total</strong></td>
<td><strong>$ 74,215,952</strong></td>
<td><strong>$ 92,396,469</strong></td>
<td><strong>$ 94,400,525</strong></td>
<td><strong>$ 68,130,465</strong></td>
<td><strong>(24,266,004)</strong></td>
<td><strong>(26.3)%</strong></td>
</tr>
<tr>
<td><strong>Subfund:</strong></td>
<td>Human Services Levy B (6.03 Mill)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ADAMHS Board/Country View Transfer</td>
<td>747,367</td>
<td>525,000</td>
<td>386,313</td>
<td>525,000</td>
<td>-</td>
<td>- %</td>
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<td>General Medical Relief Transfer</td>
<td>1,412,500</td>
<td>1,412,500</td>
<td>5,862,500</td>
<td>1,412,500</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Handicapped Children</td>
<td>902,854</td>
<td>904,981</td>
<td>911,233</td>
<td>907,616</td>
<td>3,617</td>
<td>0.4%</td>
</tr>
<tr>
<td>Health Safety Security</td>
<td>88,281</td>
<td>100,000</td>
<td>89,078</td>
<td>-</td>
<td>(100,000)</td>
<td>(100.0)%</td>
</tr>
<tr>
<td>Healthcare Safety Net</td>
<td>2,128,000</td>
<td>1,000,000</td>
<td>125,167</td>
<td>1,000,000</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Human Service Levy B - Revenues</td>
<td>676,863</td>
<td>1,091,407</td>
<td>646,755</td>
<td>1,091,407</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Income Stability</td>
<td>32,169</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Sinclair Fast Forward Transfer</td>
<td>3,836,062</td>
<td>4,631,593</td>
<td>4,853,517</td>
<td>4,420,446</td>
<td>(211,147)</td>
<td>(4.6)%</td>
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<tr>
<td>Stillwater Center Transfer</td>
<td>146,317</td>
<td>220,000</td>
<td>258,829</td>
<td>220,000</td>
<td>-</td>
<td>- %</td>
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<tr>
<td><strong>Subfund Total</strong></td>
<td><strong>$ 38,082,010</strong></td>
<td><strong>$ 39,235,066</strong></td>
<td><strong>$ 42,200,042</strong></td>
<td><strong>$ 67,432,362</strong></td>
<td><strong>$ 28,197,296</strong></td>
<td><strong>71.9%</strong></td>
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<tr>
<td><strong>Fund Total</strong></td>
<td><strong>$ 112,297,962</strong></td>
<td><strong>$ 131,631,535</strong></td>
<td><strong>$ 136,600,567</strong></td>
<td><strong>$ 135,562,827</strong></td>
<td><strong>$ 3,931,292</strong></td>
<td><strong>3.0%</strong></td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td><strong>$ 112,297,962</strong></td>
<td><strong>$ 131,631,535</strong></td>
<td><strong>$ 136,600,567</strong></td>
<td><strong>$ 135,562,827</strong></td>
<td><strong>$ 3,931,292</strong></td>
<td><strong>3.0%</strong></td>
</tr>
<tr>
<td><strong>DEPARTMENT TOTAL</strong></td>
<td><strong>$ 112,297,962</strong></td>
<td><strong>$ 131,631,535</strong></td>
<td><strong>$ 136,600,567</strong></td>
<td><strong>$ 135,562,827</strong></td>
<td><strong>$ 3,931,292</strong></td>
<td><strong>3.0%</strong></td>
</tr>
</tbody>
</table>
A. Funding is allocated as payment of last resort for Indigent Healthcare Hospital expenses for the county's eligible indigent residents. The $5.0 million budget is the annual obligation and represents the allocation the county will pay for services provided during that year.

B. Stillwater Center is one of the Montgomery County departments that receives support from the Human Services Levy. Allocated funds complement other sources of funding, including Medicaid to care for the medically vulnerable residents.

C. Community-Based Services are funded through the Combined Funding Application (formally Supported Services Fund) to contract with non-profit organizations to address community needs not directly addressed by the large mandated levy agencies. Funding of awards for all Combined Funding listed below (General, Frail Elderly, and Homeless) are funded on a state fiscal year. Joint funding through Montgomery County and United Way of the Greater Dayton Area enable a more collaborative means of allocating resources to community agencies.

D. Collective Impact introduction - In response to the Joint Strategic Plan issued by the Montgomery County Family and Children First Council and United Way of the Greater Dayton area, the following programs came together in projects to establish a common agenda, identify and agree to shared measures, engage in mutually reinforcing activities, and maintain continuous communication with each other, funders, and the community. Performance in monitored through site visits and program reports submitted every six months.

### 2017-2018 General Supported Services Fund Awards

**Core Safety Net Services:**
- Artemis Center - Crisis Response and Advocacy Services  $275,134
- The Foodbank - Hunger Relief in Montgomery County  $110,000
- Good Neighbor House - Supportive Dental Services  $100,000
- House of Bread - Lunch 365 Days A Year  $37,500
- Senior Resource Connection - Home-Delivered Meals for disabled under 60  $121,000

**Collective Impact Projects**

**Education and Life Skills:**

#### 3rd Grade Reading

*Educational Centers of Excellence*
- The YMCA of Greater Dayton - Educational Centers of Excellence  $199,144

**Unfunded Additional Partners:** Positive Solutions Counseling Center, Wesley Community Center, Dayton Metro Library, Artemis Center, Learn to Earn Dayton.

*Academic League of West Dayton*
- Wesley Community Centers - After-school Program  $82,800
- Dakota Center - After-school Program  $36,500
- Boys & Girls Club of Dayton - Ready to Learn Program  $50,000
- Parity – Mentoring Program  $60,000

**Unfunded Additional Partners:** Project READ, Learn to Earn Dayton, YMCA of Greater Dayton, Clothes That Work, CareSource Life Services, Samaritan Behavioral Health, Synchrony Financial, Max & Erma’s, Big Brothers Big Sisters Greater Miami Valley, Montgomery County Mentoring Collaborative, Project
Read, University of Dayton Fitz Center, The Foodbank, Grace United Methodist Church, Alliance Engineering.

**Families Forward**

Catholic Social Services - Families Stabilization and Support 130,000
University of Dayton – Family Advocacy 75,000
House of Bread – Outreach Meals 10,000

Unfunded Additional Partners: St. Benedict the Moor Catholic School, Immaculate Conception Catholic School, Mother Brunner Catholic School, Dayton Children’s Hospital, Kiser PK-6 School.

**East Dayton After School Miracles Collaborative**

East End Community Services - Miracle Makers 168,750
Big Brothers Big Sisters - Bigs in Badges 25,000
The YWCA of Greater Dayton - After-school Program 59,899

Unfunded Additional Partners: Family Service Association (funded by United Way), Sinclair Community College Foundation – Project READ, Dayton Public Schools.

**High School Graduation**

*East Dayton Champions: A Comprehensive Approach to Youth Success*

East End Community Services – Youth Development Center 129,600
Big Brothers Big Sisters - Bigs in Badges 25,000

Unfunded Additional Partners: Family Service Association (funded by United Way), Public Health-Dayton Montgomery County, Urban Minority Alcoholism and Drug Abuse Outreach Program of Dayton Inc. (UMADAOP), Dayton Police Department-East Patrol Operations Division, Ohio State University Extension, Sinclair Community College Foundation.

**Income and Stability:**

*Stable Employment Collective Impact Project (SECIP)*

Daybreak - Opportunity Zone 241,549
East End Community Services – East End Neighborhood Job Connections 105,000
Goodwill Easter Seals - Miami Valley Works 156,385
Greater Dayton Volunteers Lawyer Project – Greater Dayton Volunteer Lawyers Program 24,550
Legal Aid of Western Ohio - Legal Aid Assistance for Stable Employment 30,000
Miami Valley Urban League - Solid Opportunities for Advancement & Retention 119,180
Omega Community Development Corporation - Ready to Work 61,108

Unfunded Additional Partners: Wright State University

**Family Success Network**

Wesley Community Centers – West Dayton Family Success Network 89,269
Community Action Partnership - Legal Clinic 20,000
Grace United Methodist Church - Dayton Cooks 35,000
Health and Safety:

*Increasing Safety and Victims of Domestic Violence*
- Artemis Center to Domestic Violence - Advocacy Services for Victims of Domestic Violence: $100,661
- Catholic Social Services - Erma’s House: $50,000
- Greater Dayton Volunteers Lawyer Project - Supporting Pro Bono Legal Service: $24,550
- Legal Aid of Western Ohio - Collaborative Holistic Legal Services: $75,000

Unfunded Additional Partners: CARE House - MC Child Advocacy Center, Community Health Centers of Greater Dayton, Dayton Correctional Institute, Dayton Municipal Court Adult Probation Department, Dayton Police Department, Dayton Prosecutor’s Office, Department of Health Services-Dayton Public Schools, Greater Dayton YMCA, Hannah’s Treasure Chest, Miami Valley Crime Lab, MonDay Community Correctional Institution, MC Common Pleas Court Secure Transitional Offender Program (STOP), MC Domestic Relations Court, MC Adult Probation Office, MC Court of Common Pleas Women’s Therapeutic Court (WTC), MC Criminal Justice Council, MC Department of Job & Family Services Children’s Services Division, MC Office of Reentry (MCOR), MC Prosecutor’s Office Victim/Witness Division, and Vandalia Municipal Court.

*West Dayton Food Access Collective Impact Project*
- Homefull - West Dayton Food Access: $105,152
- Miami Valley Organizing Collaborative - West Dayton Food Access: $59,400

Unfunded Additional Partners: Hall Hunger Initiative, Greater Dayton Union Co-op Initiative (GDUCCI), Central State University-Dayton, Ohio State University (Montgomery County Extension Office), Citywide, Advocates for Basic Legal Equality (ABLE), Mt. Olive Baptist Church (MOBC), Edgemont Solar Garden, Dakota Center, Wesley Community Center, Corinthian Baptist Church (CBC), Public Health-Dayton & Montgomery County (PHDMC).

*East Dayton Food Access & Resiliency Enterprise*
- East End Community Services – Community Outreach Coordination: $69,000

Unfunded Additional Partners: Mission of Mary Farm (funded by United Way), University of Dayton Hanley Sustainability Institute, University of Dayton Dietetics, Catholic Social Services, New Hope Project, The Foodbank, With God’s Grace, Public Health-Dayton Montgomery County, Greater Dayton Union Cooperative Initiative, Dayton Urban Grown.

**TOTAL CORE SAFETY NET SERVICES AND COLLECTIVE IMPACE PROJECTS** $3,061,081

**2017-2018 Frail Elderly Supported Services Fund Awards**

**ComCare - Area Agency on Aging (annual contract)** $8,797,941

*Priority Initiatives:*
- Catholic Social Services - Senior Outreach: $103,359
- Goodwill Easter Seals - Adult Day Services: $35,814
- Life Essentials-Guardianship Program - Guardianship Program: $44,594
- Miami Valley Regional Planning Commission - Senior Transportation Expansion Project: $27,000
- Reach Out of Montgomery County - Medical Services for Adults Over 60: $24,194
Senior Resource Connection - Community Geriatric Nurse 41,436
Senior Resource Connection - Emergency Home Delivered Meals 186,775

Support Services:
Alzheimer’s Association - MV Education, Care and Support 23,813
Dakota Center - Golden Agers 19,200
East End Community Center - East/North Dayton Senior Outreach 61,718
Legal Aid of Western Ohio - Frail Elderly Supported Services 145,740
Rebuilding Together Dayton - Neighbor Care Program 114,306
Wesley Community Center - West Dayton Senior Services (also offers priority services) 121,316

TOTAL $ 9,747,206

2017-2018 Homeless Supported Services Fund Awards

Core Safety Net Services:
Daybreak – Overnight Shelter $ 176,732
St. Vincent de Paul Society - Overnight Shelter 1,265,099
YWCA of Dayton - Overnight Shelter 146,000

Collective Impact Projects:
Daybreak - Opportunity House 25,500
Miami Valley Housing Opportunities – Supportive Living Assistance 68,382
Eastway – Supportive Living Assistance 14,337

Contract Extensions:
Homefull - Gateway Shelter Case Management 399,250
YWCA of Dayton - SRO Case Management 27,700

TOTAL $ 2,123,000
### Human Services Plan & Develop

**Fund:** 296  **Other Federal Grants**
**Subfund:** Various  **Various**
**OCA Code:** Various  **Various**
**Program:** Various  **Various**

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
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<tr>
<td>Salaries</td>
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<td>295,644</td>
<td>116,103</td>
<td>216,576</td>
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<td>87,403</td>
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<td>66,093</td>
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<td>6,075</td>
<td>1,575</td>
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<td>4,916</td>
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<td>4,000</td>
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<td>-</td>
<td>1,977</td>
<td>-</td>
<td>-</td>
<td>- %</td>
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<td>201,181</td>
<td>87,126</td>
<td>1,000</td>
<td>(200,181)</td>
<td>(99.5)%</td>
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<td>398,824</td>
<td>832,029</td>
<td>745,094</td>
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<td>Maintenance and Repair Services</td>
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<td>63,563</td>
<td>64,543</td>
<td>64,543</td>
<td>980</td>
<td>1.5%</td>
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<td>15,000</td>
<td>73,000</td>
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<td>-</td>
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<td>(100.0)%</td>
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<td>-</td>
<td>698</td>
<td>2,600</td>
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<td>- %</td>
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<tr>
<td>Interfund Transfers</td>
<td>68,020</td>
<td>85,549</td>
<td>90,796</td>
<td>125,632</td>
<td>40,083</td>
<td>46.9%</td>
</tr>
<tr>
<td><strong>FUND TOTAL</strong></td>
<td><strong>$ 354,065</strong></td>
<td><strong>$ 859,940</strong></td>
<td><strong>$ 806,827</strong></td>
<td><strong>$ 1,391,548</strong></td>
<td><strong>$ 531,608</strong></td>
<td><strong>61.8%</strong></td>
</tr>
</tbody>
</table>

### Adopted Budget Highlights

This fund includes the Homeless Management Information System (HMIS), Continuum of Care Planning, Justice Assistance, Family & Children First Council - Family Centered Services & Supports (state & federal) grants and the Western Ohio Regional Children Trust Fund.

Salaries are budgeted at $216,576 for 2018. Personnel Service costs are reimbursed by the grants as no positions are budgeted in this cost center. Budgeted salaries have decreased due to the timing of appropriations in this line item as it includes multiple years for the various supported programs.

Contractual Professional Services decreased $200,181 or 99.5% as Consultant Services were not budgeted in 2018 for Continuum of Care, Western Ohio Regional Children Trust Fund and Justice Assistance.

Social Services Contractual Services increased $745,094 or 857.1% due to FCFC Service Contracts that were budgeted in both Western Ohio Regional Children Trust Fund and Continuum of Care.

Communications increased $45,000 or 160.7% due to Advertising that was part of the Western Ohio Regional Children Trust Fund budget.

Interfund Transfers are budgeted at $125,632 and include payments from the grants to the agency for personnel service costs.

Revenues are budgeted at $1,391,548, an increase of $531,608 or 61.8% above the 2017 budget. The 2018 budgeted revenues are equal to expenses.
## Human Services Plan & Develop

### Other Special Revenue Funds

#### Social Services

|----------------|-----------|------------------|------------------|--------------|

### Expense Description

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
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</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>134,892</td>
<td>173,609</td>
<td>111,326</td>
<td>194,374</td>
<td>20,765</td>
<td>12.0%</td>
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<tr>
<td>Fringe Benefits</td>
<td>46,167</td>
<td>62,816</td>
<td>39,574</td>
<td>69,611</td>
<td>20,755</td>
<td>10.8%</td>
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<tr>
<td>Special Fringe Benefits</td>
<td>-</td>
<td>400</td>
<td>152</td>
<td>400</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Pre-Employment Services</td>
<td>-</td>
<td>100</td>
<td>100</td>
<td>100</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Operating Supplies</td>
<td>5,437</td>
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<td>1,936</td>
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<td>-</td>
<td>- %</td>
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<td>Routine Business</td>
<td>7,669</td>
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<td>9,862</td>
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<td>(4,238)</td>
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<td>Board Approved Travel</td>
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<td>2,022</td>
<td>4,850</td>
<td>-</td>
<td>- %</td>
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<td>Staff Training and Development</td>
<td>25</td>
<td>1,500</td>
<td>790</td>
<td>1,500</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Contractual Professional Services</td>
<td>207,533</td>
<td>306,502</td>
<td>545,625</td>
<td>297,590</td>
<td>(8,912)</td>
<td>(2.9)%</td>
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<td>Social Services Contractual Services</td>
<td>2,488,365</td>
<td>2,387,224</td>
<td>2,206,385</td>
<td>2,777,000</td>
<td>399,776</td>
<td>16.3%</td>
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<td>Maintenance and Repair Services</td>
<td>78,060</td>
<td>94,110</td>
<td>87,478</td>
<td>100,997</td>
<td>13,528</td>
<td>13.6%</td>
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<td>Communications</td>
<td>5,005</td>
<td>9,658</td>
<td>5,303</td>
<td>9,550</td>
<td>(1,148)</td>
<td>(1.1)%</td>
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<td>Insurance</td>
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<td>1,267</td>
<td>1,651</td>
<td>1,200</td>
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<td>Rentals</td>
<td>183</td>
<td>300</td>
<td>5,531</td>
<td>250</td>
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<td>Interfund Transfers</td>
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<td>31,040</td>
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<td>6,000</td>
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<td>Capital Outlays</td>
<td>-</td>
<td>-</td>
<td>848</td>
<td>1,400</td>
<td>1,400</td>
<td>- %</td>
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</table>

**FUND TOTAL**

- **2016**: $3,005,647
- **2017**: $3,083,219
- **2017**: $3,049,623
- **2018**: $3,501,422
- **Actual**: $418,203
- **Adopted**: 13.6%

### Budgeted Positions

<table>
<thead>
<tr>
<th>Budgeted Positions</th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Full-Time Positions</td>
<td>1.25</td>
<td>1.38</td>
<td>1.50</td>
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<tr>
<td>Part-Time Positions</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
</tr>
</tbody>
</table>

**POSITIONS TOTAL**

- **2016**: 2.25
- **2017**: 2.38
- **2018**: 2.50
- **Adopted**: 0.12

### Adopted Budget Highlights

This grouping includes Office of Re-Entry, Criminal Justice Information Services (CJIS), MCO Futures Program, Homeless Solutions Administration, Housing Bond Fees, Victims of Domestic Violence, and Children Trust Fund Allocation. The Homeless Solutions Policy Board was established to provide homeless systems oversight, establish a Funders' Collaborative, ensure an effective data system is in place, and establish clear outcome and accountability measures. This fund was created to provide pooled funding for Homeless Solutions.

Salaries increased $20,765 or 12.0% due to the 2.5% general salary parameter increase and the addition of 0.12 to the position total along with other salary adjustments based on actual costs.

Fringe Benefits increased by $6,795 or 10.8% due to budgeting actual employee costs.

The budgeted position count increased by 0.12 as this was for the Assistant Director, FCFC position.

Social Services Contractual Services increased $389,776 or 16.3% due to an addition in the contractual agreement within the MCO Futures Program.

Interfund Transfers are budgeted in the amount of $18,000 for Inter-Departmental Agreements within the Homeless Solutions Administration budget.

Revenue for this fund is budgeted at $2,910,625, an increase of $72,060 or 2.5% from 2017. This results in an estimated spend down of $590,797 for the year.
expense description 2016 actual 2017 adopted 2017 actual 2018 adopted 2018 adopted $ change % change

salaries - 20,258 3,844 - (20,258) (100.0)%
fringe benefits - 6,047 799 - (6,047) (100.0)%
contractual professional services 17,586 - - - - - -%

social services contractual services 2,094,647 2,651,262 858,246 1,469,990 (1,181,272) (44.6)%

fund total $ 2,112,233 $ 2,677,567 $ 862,889 $ 1,469,990 $ (1,207,577) (45.1)%

adopted budget highlights

this fund supports the budget for grant allocations for the ohio children's trust fund, rapid re-housing and the homeless crisis programs.

social services contractual services are budgeted in the amount of $1,469,990 which are contract costs for the various programs that are listed above.

revenues are budgeted for $1,469,990 which is equal to expenses.
## BUDGETED POSITIONS
### Human Services Plan & Develop

<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
<th>Adopted Change</th>
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<tbody>
<tr>
<td>Human Services Plan &amp; Develop</td>
<td></td>
<td></td>
<td></td>
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</tr>
</tbody>
</table>

### Fund Type: Agency Funds
### Fund: Other Entities-FCFC
#### Status: Full-Time

<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
<th>Adopted Change</th>
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</thead>
<tbody>
<tr>
<td>ADMINISTRATIVE SECRETARY</td>
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<td>1.40</td>
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<td>(0.05)</td>
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<tr>
<td>ASSISTANT COUNTY ADMIN &amp; JFS DIRECTOR</td>
<td>0.10</td>
<td>0.10</td>
<td>0.10</td>
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<tr>
<td>ASSISTANT DIRECTOR, FCFC</td>
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<td>-</td>
<td>-</td>
<td>-</td>
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<tr>
<td>COUNTY ADMINISTRATOR</td>
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<tr>
<td>JFS DEPUTY DIRECTOR</td>
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<td><strong>6.40</strong></td>
<td><strong>6.30</strong></td>
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| **Fund Total** | **6.50** | **6.40** | **6.30** | **(0.10)** |

| **Fund Type Total** | **6.50** | **6.40** | **6.30** | **(0.10)** |

### Fund Type: General Fund
### Fund: General Fund
#### Status: Full-Time

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<th>Adopted Change</th>
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<td><strong>4.00</strong></td>
<td><strong>4.00</strong></td>
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| **Fund Total** | **4.00** | **4.00** | **4.00** | **-** |

| **Fund Type Total** | **4.00** | **4.00** | **4.00** | **-** |

### Fund Type: Special Revenue Fund
### Fund: Human Services Levy Funds
#### Status: Full-Time

<table>
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<th>Position Description</th>
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<th>2017</th>
<th>2018</th>
<th>Adopted Change</th>
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<td>ASSISTANT DIRECTOR, FCFC</td>
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<tr>
<td>COMMUNICATIONS &amp; PUBLIC AFFAIRS DIRECTOR</td>
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<td>0.30</td>
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<tr>
<td><strong>Status Total</strong></td>
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<td><strong>7.80</strong></td>
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## BUDGETED POSITIONS
### Human Services Plan & Develop

<table>
<thead>
<tr>
<th>Position Description</th>
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<th>2018 Positions</th>
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<tr>
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<tr>
<td><strong>Fund: Other Special Revenue Funds</strong></td>
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<td><strong>Status: Full-Time</strong></td>
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<td>PROGRAM COORDINATOR</td>
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<td><strong>Status Total</strong></td>
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<tr>
<td><strong>Fund Total</strong></td>
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<td>20.58</td>
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</table>
The Montgomery County Department of Job and Family Services (MCDJFS) staff of 928 administers vital programs for individuals and families within the county. Under the direction of the Board of County Commissioners, MCDJFS includes three divisions that work together to help residents achieve self-sufficiency, safety and essentials of life.

The Family Assistance Division administers federal and state public assistance programs. Individuals are evaluated to determine whether they qualify for Ohio Works First cash assistance; Supplemental Nutrition Assistance Program (SNAP, formerly Food Stamps); Medicaid benefits; Adult Protective Services and childcare subsidy grants.

Ohio Works First provides time-limited case assistance to needy families while engaging them in work activities to promote self-sufficiency.

Similar to Ohio Works First, the Supplemental Nutrition Assistance Program provides food assistance to needy families while engaging them in work activities to promote self-sufficiency.

Medicaid provides medical assistance for vulnerable or low-income individuals. Those who qualify also receive transportation assistance to ensure they can attend their scheduled, Medicaid qualified appointments.

Adult Protective Services works to ensure the safety of senior citizens in Montgomery County. Claims of abuse and/or neglect are investigated and issues are addressed. Safety plans are often set up to allow family or a close friend help a vulnerable adult until a concern is addressed.

Childcare subsidy grants are available to help eligible individuals maintain employment.

Children Services’ role is to investigate allegations of child abuse, neglect or dependency. Staff complete a Safety Assessment and comprehensive Family Assessment to determine what assistance the family may need in order to mitigate the situation, thus improving family stability and ensuring child safety. When interventions cannot ensure child safety, staff may petition Juvenile Court to order the child into the custody of Children Services and/or explore out of home options such as placement with a kinship caregiver.

When a child is in Montgomery County custody, family visitation is arranged, the child’s physical and behavioral health needs are addressed through linkage to community programs and services and a service plan to address the family issues is put in place.

Children Services recruits, trains and recommends to the Ohio Department of Job & Family Services homes to be licensed foster and/or adoptive homes. The division provides ongoing training for foster/adoptive parents and recruits new foster/adoptive homes on an ongoing basis. If the Court dictates that the child may not return home Children Services will pursue adoption for the child.

The Montgomery County Child Support Enforcement Agency (MCCSEA) works closely with the court system to see that children’s support needs are met. The MCCSEA administers testing to establish paternity, and helps establish support orders. A medical support order is included in each order; MCCSEA works with parents and with the Court to provide the best available health coverage for each child in the system.

Collection of past-due support is a major part of MCCSEA’s function. When a parent is having trouble meeting their support obligation, they are encouraged to contact the Agency as soon as possible. The Agency has numerous services and partnerships, including their own Fatherhood Coordinator, to connect parents with supportive resources and programs that can assist both parents. The MCCSEA can also initiate a number of measures to enforce a support order when needed, but the goal is to work closely with parents to support them in meeting the needs of their children through cooperation.
Mission Statement:
Protecting children and the elderly, strengthening families and individuals, and providing opportunities through coordinated services for the residents of Montgomery County.

Challenges:
- Expand technological service delivery systems across multiple county entities
- Ensure placement services for multi-system youth are sufficient to meet the needs of children involved in the Child Protection system
- Provide care, services, and treatment for families impacted by drug abuse
- Work in two eligibility systems to determine timely and accurate public assistance benefits
- Develop capacity and resources that enable Social Services/Income Support and CSEA to offer individualized services and solutions that support the entire family
- Encourage customers to utilize available technologies (web chat, web portal, mobile applications, etc.)

Goals and Objectives:
- Deliver professional customer service in an accurate, timely and respectful manner
- Attract, retain, reward and cultivate quality employees in a collaborative, supportive environment
- Strengthen core services offered to children, individuals, families and the elderly
- Coordinate, collaborate and cooperate with community partners and stakeholders to improve consumer satisfaction while promoting self sufficiency
- Integrate and expand technology that works for employees and customers
- Complete applications and renewals in the Ohio Benefits Worker Portal in a timely and accurate manner
- Meet state and federal guidelines for Food Assistance payment accuracy and timeliness
- Increase current support collections by 0.5% and arrears collections by 1.0%
- Increase Child Support Web Portal registrations by 5.0%

<table>
<thead>
<tr>
<th></th>
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<tbody>
<tr>
<td><strong>Work Participation</strong></td>
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<tr>
<td>All Family Participation Rate</td>
<td>51.5%</td>
<td>42.0%</td>
<td>26.28%</td>
<td>26.0%</td>
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<tr>
<td>Two Parent Participation Rate</td>
<td>39.6%</td>
<td>27.0%</td>
<td>25.81%</td>
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<tr>
<td><strong>Quality Assurance – Food Stamps Error Rate</strong></td>
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<tr>
<td>Federal Quality Control Review</td>
<td>2.62%</td>
<td>6.40%</td>
<td>0.84%</td>
<td>1.00%</td>
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<table>
<thead>
<tr>
<th>Public Assistance Recipients</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018 Estimate</th>
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</thead>
<tbody>
<tr>
<td>Ohio Works First (OWF)</td>
<td>5,025</td>
<td>4,660</td>
<td>5,584</td>
<td>5,500</td>
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<tr>
<td>Food Stamps</td>
<td>82,101</td>
<td>69,543</td>
<td>72,635</td>
<td>72,000</td>
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<td>Medicaid (Aged, Blind, Disabled)</td>
<td>15,552</td>
<td>15,115</td>
<td>11,207</td>
<td>11,250</td>
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<tr>
<td>Covered Families/Individuals Medical (includes OWF related medical, Transitional Medical, Healthy Start and Medicaid Expansion individuals)</td>
<td>156,065</td>
<td>155,278</td>
<td>163,384</td>
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<tr>
<td>Transitional Medicaid (Incl. above)</td>
<td>(Incl. above)</td>
<td>(Incl. above)</td>
<td>(Incl. above)</td>
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<td>Healthy Start (Incl. above)</td>
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<td>Disability Assistance</td>
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<td>582</td>
<td>Program Ended</td>
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<tr>
<td>Adult Protective Services (APS)</td>
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<td>893</td>
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<tr>
<td>Child Care</td>
<td>7,517</td>
<td>7,430</td>
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### CSEA Enforcement

<table>
<thead>
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<th>2017</th>
<th>2018 Estimate</th>
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</thead>
<tbody>
<tr>
<td>Current Support Collections</td>
<td>66.8%</td>
<td>67.9%</td>
<td>67.98%</td>
<td>70.00%</td>
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<tr>
<td>Arrears Collections</td>
<td>64.0%</td>
<td>64.0%</td>
<td>64.67%</td>
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### CSEA Establishment - Data is by Federal Fiscal Year (September 2016)

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<thead>
<tr>
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<th>2016</th>
<th>2017</th>
<th>2018 Estimate</th>
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</thead>
<tbody>
<tr>
<td>Paternity</td>
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<td>98.1%</td>
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<tr>
<td>Support</td>
<td>86.9%</td>
<td>88.6%</td>
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### Children Intake and Emergency Service

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<th>2018 Estimate</th>
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<tbody>
<tr>
<td>Total Families Serviced</td>
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<td>5,379</td>
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<td>Total Family Investigations</td>
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<td>Families Transferred for Ongoing Services</td>
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<td>879</td>
<td>894</td>
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### Custody and/or Paid Placements

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<th>2018 Estimate</th>
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<tbody>
<tr>
<td>Total Children in Custody</td>
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<td>646</td>
<td>646</td>
<td>650</td>
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<td>Child Custody Termination</td>
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<td>383</td>
<td>375</td>
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<tr>
<td>Total Children in Paid Substitute Care</td>
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<td>635</td>
<td>684</td>
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### Children Referral Sources

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<td>Mandated Reporters</td>
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<td>Non-Mandated Reporters</td>
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### Children Served Through Adoption

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<tr>
<td>Total Adoptions Finalized</td>
<td>86</td>
<td>91</td>
<td>89</td>
<td>90</td>
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<tr>
<td>Children Awaiting Adoption</td>
<td>192</td>
<td>228</td>
<td>201</td>
<td>200</td>
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# adopted budget summary

## Job and Family Services

<table>
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<tr>
<th>Subfund Description</th>
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<th>2018 Adopted</th>
<th>$ Change</th>
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<tbody>
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<tr>
<td>Child Support Enforcement Agency</td>
<td>16,066,662</td>
<td>16,284,748</td>
<td>15,547,561</td>
<td>16,303,632</td>
<td>18,884</td>
<td>0.1 %</td>
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<tr>
<td>Fund Total</td>
<td>$16,066,662</td>
<td>$16,284,748</td>
<td>$15,547,561</td>
<td>$16,303,632</td>
<td>$18,884</td>
<td>0.1 %</td>
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<tr>
<td><strong>Fund:</strong></td>
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<tr>
<td>Children Services</td>
<td>47,576,815</td>
<td>52,924,927</td>
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<tr>
<td>Fund Total</td>
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<td>$52,924,927</td>
<td>$48,488,698</td>
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<tr>
<td><strong>Fund:</strong></td>
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<tr>
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<td>72,712,677</td>
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<tr>
<td>Fund Total</td>
<td>$72,743,840</td>
<td>$72,712,677</td>
<td>$67,225,671</td>
<td>$72,483,731</td>
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<tr>
<td><strong>Fund:</strong></td>
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<tr>
<td>Job Center</td>
<td>3,179,069</td>
<td>-</td>
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<td>-</td>
<td>- %</td>
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</tr>
<tr>
<td>Other Special Revenue Funds</td>
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<tr>
<td>JFS-Frail &amp; Elderly Services</td>
<td>9,985,629</td>
<td>10,374,274</td>
<td>9,964,603</td>
<td>10,310,287</td>
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<tr>
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<td>$10,374,274</td>
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<td>$10,310,287</td>
<td>(63,987)</td>
<td>(0.6)%</td>
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<tr>
<td><strong>Fund:</strong></td>
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<tr>
<td>Workforce Investment Act (WIA)</td>
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<td>Workforce Innovation and Opportunity</td>
<td>2,672,999</td>
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<td>1,385,234</td>
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<tr>
<td>Workforce Investment Act (WIA) 2013</td>
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<td>Fund Total</td>
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<td>$1,412,263</td>
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<tr>
<td><strong>Fund Type Total</strong></td>
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<td>$152,296,626</td>
<td>$142,638,797</td>
<td>$151,847,300</td>
<td>(449,326)</td>
<td>(0.3)%</td>
</tr>
<tr>
<td><strong>DEPARTMENT TOTAL</strong></td>
<td>$153,867,016</td>
<td>$152,296,626</td>
<td>$142,638,797</td>
<td>$151,847,300</td>
<td>(449,326)</td>
<td>(0.3)%</td>
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## Job and Family Services
### Child Support Enforcement
#### Child Support Enforcement Agency

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2016 Adopted</th>
<th>2017 Actual</th>
<th>2017 Adopted</th>
<th>2018 Adopted</th>
<th>Change</th>
<th>% Change</th>
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<tbody>
<tr>
<td>Salaries</td>
<td>6,597,375</td>
<td>6,831,907</td>
<td>6,721,571</td>
<td>6,848,503</td>
<td>16,596</td>
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<tr>
<td>Fringe Benefits</td>
<td>2,431,016</td>
<td>2,687,169</td>
<td>2,581,476</td>
<td>2,774,631</td>
<td>87,462</td>
<td>3.3%</td>
<td></td>
</tr>
<tr>
<td>Special Fringe Benefits</td>
<td>130,882</td>
<td>44,315</td>
<td>39,522</td>
<td>61,420</td>
<td>17,105</td>
<td>38.6%</td>
<td></td>
</tr>
<tr>
<td>Operating Supplies</td>
<td>36,674</td>
<td>44,000</td>
<td>12,482</td>
<td>37,000</td>
<td>(7,000)</td>
<td>(15.9)%</td>
<td></td>
</tr>
<tr>
<td>Routine Business</td>
<td>4,024</td>
<td>11,700</td>
<td>7,221</td>
<td>10,900</td>
<td>(800)</td>
<td>(6.8)%</td>
<td></td>
</tr>
<tr>
<td>Board Approved Travel</td>
<td>15,284</td>
<td>23,600</td>
<td>15,386</td>
<td>27,500</td>
<td>3,900</td>
<td>16.5%</td>
<td></td>
</tr>
<tr>
<td>Staff Training and Development</td>
<td>13,940</td>
<td>19,050</td>
<td>15,068</td>
<td>18,175</td>
<td>(875)</td>
<td>(4.6)%</td>
<td></td>
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<tr>
<td>Contractual Professional Services</td>
<td>94,165</td>
<td>80,350</td>
<td>62,055</td>
<td>109,450</td>
<td>29,100</td>
<td>36.2%</td>
<td></td>
</tr>
<tr>
<td>Maintenance and Repair Services</td>
<td>1,236</td>
<td>9,000</td>
<td>11,448</td>
<td>1,000</td>
<td>(8,000)</td>
<td>(88.9)%</td>
<td></td>
</tr>
<tr>
<td>Communications</td>
<td>164,495</td>
<td>189,600</td>
<td>148,767</td>
<td>150,400</td>
<td>(39,200)</td>
<td>(20.7)%</td>
<td></td>
</tr>
<tr>
<td>Public Utility Services</td>
<td>-</td>
<td>83,990</td>
<td>82,980</td>
<td>111,000</td>
<td>27,010</td>
<td>32.2%</td>
<td></td>
</tr>
<tr>
<td>Rentals</td>
<td>739,700</td>
<td>759,768</td>
<td>740,241</td>
<td>804,479</td>
<td>44,711</td>
<td>5.9%</td>
<td></td>
</tr>
<tr>
<td>Other Social Services</td>
<td>27,998</td>
<td>26,500</td>
<td>26,442</td>
<td>24,000</td>
<td>(2,500)</td>
<td>(9.4)%</td>
<td></td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>20,025</td>
<td>26,150</td>
<td>10,331</td>
<td>13,150</td>
<td>(13,000)</td>
<td>(49.7)%</td>
<td></td>
</tr>
<tr>
<td>Interfund Transfers</td>
<td>3,467,711</td>
<td>3,564,149</td>
<td>3,282,461</td>
<td>3,247,524</td>
<td>(316,625)</td>
<td>(8.9)%</td>
<td></td>
</tr>
<tr>
<td>Cost Recovery and Intergov't Transfers</td>
<td>1,845,164</td>
<td>1,750,000</td>
<td>1,763,361</td>
<td>1,900,000</td>
<td>150,000</td>
<td>8.6%</td>
<td></td>
</tr>
<tr>
<td>Capital Outlays</td>
<td>476,972</td>
<td>133,500</td>
<td>7,507</td>
<td>164,500</td>
<td>51,000</td>
<td>23.2%</td>
<td></td>
</tr>
<tr>
<td>Construction and Improvements</td>
<td>-</td>
<td>-</td>
<td>19,243</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>SUBFUND TOTAL</td>
<td>$16,066,662</td>
<td>$16,284,748</td>
<td>$15,547,561</td>
<td>$16,303,632</td>
<td>$18,884</td>
<td>0.1%</td>
<td></td>
</tr>
</tbody>
</table>

### Budgeted Positions

<table>
<thead>
<tr>
<th>Positions</th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
<th>2019</th>
<th>2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>Full-Time</td>
<td>142.00</td>
<td>142.00</td>
<td>141.00</td>
<td>(1.00)</td>
<td></td>
</tr>
<tr>
<td>Part-Time</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>TOTAL</td>
<td>143.00</td>
<td>143.00</td>
<td>142.00</td>
<td>(1.00)</td>
<td></td>
</tr>
</tbody>
</table>
Adopted Budget Highlights

Salaries increased $16,596 or 0.2% and include a 2.5% general salary parameter increase as well as calculations based on the historic vacancy rate in order to budget actual annual salary costs.

Fringe Benefits increased $87,462 or 3.3% due to budgeting actual employee costs.

Full-time positions decreased 1.00 position due to the elimination of 1.00 Social Program Analyst within the CSEA Quality Improvement budget for 2018.

Special Fringe Benefits increased $17,105 or 38.6% due to increases in the Tuition Reimbursement line item in both the CSEA Enforcement and the CSEA Legal budgets.

Contractual Professional Services increased $29,100 or 36.2% due to an increase in Other Services within the CSEA Contracts budget in order to fund contracting for legal process services functions.

Communications decreased $39,200 or 20.7% due to reductions in the CSEA Administrative Costs budget for both the County Mailroom as well as County Telecommunications.

Public Utility Services increased $27,010 or 32.2% due to External Telephone Charges for the CSEA portion of phone charges at the Job Center.

Interfund Transfers are budgeted in the amount of $3,247,524. This represents a decrease of $316,625 or 8.9%. Included in this line item is $3,109,149 for the IV-D contract with the Montgomery County courts along with other agencies and $138,375 for the Child Support Enforcement Agency's portion of Sheriff Department costs.

Cost Recovery and Intergovernmental is budgeted at $1,900,000 which represents an increase of $150,000 or 8.6%. This expense is for the Child Support Enforcement Agency's transfer to the Public Assistance fund for shared costs.

Capital Outlays have a 2018 budget amount of $164,500. The items are $10,000 for a high speed scanner in the CSEA record room, $5,000 for various data processing equipment for CSEA, $83,500 for lobby furniture and furniture needs at CSEA and $66,000 for the CSEA portion of a generator and a queing system at the Job Center.

Estimated revenues total 16,303,632, which is an increase of $18,884 or 0.1%. Revenues include $10,804,544 in Federal Child Support Enforcement Reimbursement, $1,129,088 in State Reimbursements, $1,860,000 in Other Fees, $200,000 in Miscellaneous, $10,000 in Special Donations and Contributions and $2,300,000 in Child Support IV-D Transfer from the General Fund.

Expenses and Revenues are estimated to be a balanced budget in 2018.
### Expense Description

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Actual</th>
<th>2017 Adopted</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>203,842</td>
<td>233,396</td>
<td>201,941</td>
<td>238,138</td>
<td>4,742</td>
<td>2.0 %</td>
</tr>
<tr>
<td>Fringe Benefits</td>
<td>81,475</td>
<td>86,543</td>
<td>85,786</td>
<td>107,586</td>
<td>21,043</td>
<td>24.3 %</td>
</tr>
<tr>
<td>Special Fringe Benefits</td>
<td>660</td>
<td>720</td>
<td>3,080</td>
<td>3,120</td>
<td>2,400</td>
<td>333.3 %</td>
</tr>
<tr>
<td>Operating Supplies</td>
<td>12,183</td>
<td>20,362</td>
<td>7,815</td>
<td>33,967</td>
<td>13,605</td>
<td>66.8 %</td>
</tr>
<tr>
<td>Routine Business</td>
<td>16,559</td>
<td>38,600</td>
<td>39,001</td>
<td>80,250</td>
<td>41,650</td>
<td>107.9 %</td>
</tr>
<tr>
<td>Board Approved Travel</td>
<td>3,243</td>
<td>13,090</td>
<td>2,244</td>
<td>31,000</td>
<td>17,910</td>
<td>136.8 %</td>
</tr>
<tr>
<td>Staff Training and Development</td>
<td>143</td>
<td>2,500</td>
<td>-</td>
<td>3,100</td>
<td>600</td>
<td>24.0 %</td>
</tr>
<tr>
<td>Contractual Professional Services</td>
<td>175,229</td>
<td>181,382</td>
<td>182,860</td>
<td>212,850</td>
<td>31,468</td>
<td>17.3 %</td>
</tr>
<tr>
<td>Social Services Contractual Services</td>
<td>19,334,998</td>
<td>21,573,760</td>
<td>20,915,110</td>
<td>21,161,900</td>
<td>(411,860)</td>
<td>(1.9)%</td>
</tr>
<tr>
<td>Maintenance and Repair Services</td>
<td>-</td>
<td>84,590</td>
<td>35,018</td>
<td>65,000</td>
<td>(19,590)</td>
<td>(23.2)%</td>
</tr>
<tr>
<td>Communications</td>
<td>-</td>
<td>4,600</td>
<td>-</td>
<td>-</td>
<td>(4,600)</td>
<td>(100.0)%</td>
</tr>
<tr>
<td>Rentals</td>
<td>-</td>
<td>136,650</td>
<td>138,650</td>
<td>148,650</td>
<td>12,000</td>
<td>8.8 %</td>
</tr>
<tr>
<td>Other Social Services</td>
<td>3,936,625</td>
<td>3,264,333</td>
<td>2,921,247</td>
<td>3,141,850</td>
<td>(122,483)</td>
<td>(3.8)%</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>877,435</td>
<td>458,500</td>
<td>182,155</td>
<td>77,500</td>
<td>(381,000)</td>
<td>(83.1)%</td>
</tr>
<tr>
<td>Interfund Transfers</td>
<td>883,156</td>
<td>830,000</td>
<td>821,783</td>
<td>850,750</td>
<td>20,750</td>
<td>2.5 %</td>
</tr>
<tr>
<td>Cost Recovery and Intergov't Transfers</td>
<td>22,051,268</td>
<td>25,995,901</td>
<td>22,952,007</td>
<td>26,593,989</td>
<td>598,088</td>
<td>2.3 %</td>
</tr>
<tr>
<td><strong>SUBFUND TOTAL</strong></td>
<td><strong>$ 47,576,815</strong></td>
<td><strong>$ 52,924,927</strong></td>
<td><strong>$ 48,488,698</strong></td>
<td><strong>$ 52,749,650</strong></td>
<td><strong>$ (175,277)</strong></td>
<td><strong>(0.3)%</strong></td>
</tr>
</tbody>
</table>

### Budgeted Positions

<table>
<thead>
<tr>
<th>Positions</th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Full-Time Positions</td>
<td>4.00</td>
<td>4.00</td>
<td>4.00</td>
<td>-</td>
</tr>
<tr>
<td><strong>POSITIONS TOTAL</strong></td>
<td><strong>4.00</strong></td>
<td><strong>4.00</strong></td>
<td><strong>4.00</strong></td>
<td><strong>-</strong></td>
</tr>
</tbody>
</table>
Adopted Budget Highlights

Salaries increased $4,742 or 2.0% based on budgeting actual employee costs.

Fringe Benefits increased $21,043 or 24.3% due to budgeting actual employee costs.

Routine Business increased $41,650 or 107.9% due to higher costs in Routine Business Mileage (adoption recruitment), Routine Business Meals and Routine Client Transportation.

Board Approved Travel increased $17,910 or 136.8% due to line item additions in the CSD Direct Client Services budget that includes Board-Approved Airline, Lodging, Mileage and Meals.

Contractual Professional Services increased $31,468 or 17.3% due to Consultant Services and Laboratory Services (CSD Direct Client Services) for items such as drug testing for the Children Services Department.

Maintenance and Repair Services decreased $19,590 or 23.2% primarily due to a reduction in Service Depot Fuel Charges within the Transportation budget.

The Miscellaneous category decreased $381,000 or 83.1% due to Allowances in the Kinship Permanency Incentive budget. The KPI program is now being paid at the State level.

Interfund Transfers are budgeted at $850,750 which is an increase of $20,750 or 2.5%. This expense is for the agreement with the County Prosecutor's office for legal services (Child Protective Unit) provided on behalf of Children Services clients.

Cost Recovery and Intergovernmental Transfers is budgeted at $26,593,989 which represents an increase of $598,088 or 2.3%. This expense is for the Children Services transfer to the Public Assistance fund for shared costs at an amount of $26,583,989 and $10,000 for the Interagency Clinical Assessment Team cost.

Total estimated revenue for 2018 is $52,754,649 which is a decrease of $170,278 or 0.3% from the 2017 Adopted Budget.

There is a budgeted surplus of $4,999 for the 2018 budget.
### Expense Description

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>36,671,515</td>
<td>35,233,300</td>
<td>35,185,422</td>
<td>35,000,145</td>
<td>(233,155)</td>
<td>(0.7)%</td>
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<tr>
<td>Fringe Benefits</td>
<td>12,712,741</td>
<td>13,097,826</td>
<td>12,659,434</td>
<td>13,844,383</td>
<td>746,557</td>
<td>5.7%</td>
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<tr>
<td>Special Fringe Benefits</td>
<td>194,573</td>
<td>260,958</td>
<td>170,466</td>
<td>289,277</td>
<td>118719</td>
<td>10.9%</td>
</tr>
<tr>
<td>Post Employment Services</td>
<td>3,902</td>
<td>5,000</td>
<td>4,131</td>
<td>-</td>
<td>(5,000)</td>
<td>(100.0)%</td>
</tr>
<tr>
<td>Pre-Employment Services</td>
<td>23,807</td>
<td>30,000</td>
<td>25,867</td>
<td>-</td>
<td>(30,000)</td>
<td>(100.0)%</td>
</tr>
<tr>
<td>Operating Supplies</td>
<td>587,764</td>
<td>567,200</td>
<td>371,390</td>
<td>960,550</td>
<td>393,260</td>
<td>69.3%</td>
</tr>
<tr>
<td>Routine Business</td>
<td>771,465</td>
<td>814,525</td>
<td>744,781</td>
<td>874,700</td>
<td>378,080</td>
<td>7.4%</td>
</tr>
<tr>
<td>Board Approved Travel</td>
<td>52,262</td>
<td>120,450</td>
<td>62,197</td>
<td>140,075</td>
<td>77908</td>
<td>126.3%</td>
</tr>
<tr>
<td>Staff Training and Development</td>
<td>69,288</td>
<td>113,820</td>
<td>122,515</td>
<td>81,580</td>
<td>(32,930)</td>
<td>(26.6)%</td>
</tr>
<tr>
<td>Contractual Professional Services</td>
<td>2,420,741</td>
<td>2,571,262</td>
<td>2,414,325</td>
<td>2,998,151</td>
<td>583862</td>
<td>22.9%</td>
</tr>
<tr>
<td>Social Services Contractual Services</td>
<td>6,045,955</td>
<td>11,231,122</td>
<td>6,927,891</td>
<td>8,761,250</td>
<td>(1,833,369)</td>
<td>(22.0)%</td>
</tr>
<tr>
<td>Maintenance and Repair Services</td>
<td>851,731</td>
<td>724,000</td>
<td>740,132</td>
<td>762,790</td>
<td>22768</td>
<td>3.4%</td>
</tr>
<tr>
<td>Communications</td>
<td>927,060</td>
<td>811,132</td>
<td>796,230</td>
<td>786,343</td>
<td>(19907)</td>
<td>(2.5)%</td>
</tr>
<tr>
<td>Public Utility Services</td>
<td>757,220</td>
<td>573,707</td>
<td>821,528</td>
<td>606,420</td>
<td>32,040</td>
<td>6.6%</td>
</tr>
<tr>
<td>Rentals</td>
<td>3,577,796</td>
<td>2,284,423</td>
<td>2,233,084</td>
<td>2,807,297</td>
<td>574361</td>
<td>25.2%</td>
</tr>
<tr>
<td>Other Social Services</td>
<td>406,158</td>
<td>320,200</td>
<td>72,566</td>
<td>302,000</td>
<td>(184,444)</td>
<td>(56.0)%</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>3,996,160</td>
<td>1,815,152</td>
<td>1,816,294</td>
<td>1,817,950</td>
<td>800</td>
<td>0.0%</td>
</tr>
<tr>
<td>Interfund Transfers</td>
<td>960,410</td>
<td>1,140,000</td>
<td>1,049,869</td>
<td>1,153,750</td>
<td>103861</td>
<td>9.9%</td>
</tr>
<tr>
<td>Cost Recovery and Intergov't Transfers</td>
<td>8,887</td>
<td>8,000</td>
<td>538,172</td>
<td>8,000</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Capital Outlays</td>
<td>1,704,407</td>
<td>900,600</td>
<td>389,157</td>
<td>918,070</td>
<td>17,470</td>
<td>1.9%</td>
</tr>
<tr>
<td>Construction and Improvements</td>
<td>-</td>
<td>90,000</td>
<td>80,223</td>
<td>371,000</td>
<td>281,000</td>
<td>312.2%</td>
</tr>
</tbody>
</table>

### SUBFUND TOTAL

- **2016:** $72,743,840
- **2017:** $72,712,677
- **2018:** $67,225,671
- **2018:** $72,483,731
- **2018:** $228,946
- **% Change:** (0.3)%

### Budgeted Positions

- **Full-Time Positions:** 754.70, 711.80, 740.45, 28.65
- **Part-Time Positions:** 45.00, 36.00, 40.00, 4.00

- **POSITIONS TOTAL:** 799.70, 747.80, 780.45, 32.65
Adopted Budget Highlights

Salaries decreased $233,155 or 0.7% due to budgeting actual employee costs as well as position adjustments. Also factored in the salary estimate are attrition and vacancy rates.

Fringe Benefits increased $746,557 or 5.7% due to budgeting actual employee costs.

Budgeted positions increased 28.65 full-time positions and 4.00 part-time across the various cost accounts. See the position listing for specific changes.

Pre-Employment Services decreased $30,000 or 100% as Background Checks and HR Assessment Test were not budgeted in 2018.

Operating Supplies increased $393,350 or 69.3% due primarily to Computer Software which includes the purchase of OnBase for staff iPads and Oracle for databases.

Board Approved Travel increased $19,625 or 16.3% as a result of increases in the areas of registration and airline costs.

Staff Training and Development decreased $32,240 or 28.3% due to a reduction in Professional Dues & Memberships as Council on Accreditation (paid once every three years) is not due in 2018.

Contractual Professional Services increased $426,889 or 16.6% due to higher costs for Consultant Services and Information Technology Services.

Social Services Contractual Services decreased $2,469,872 or 22.0% due to reductions in Public Assistance-Other ($2,000,000 of CCMEP contract and program expenses went to Development Services) and Client Transportation.

Rentals increased $522,874 or 22.9% primarily due to costs for Rental-Land & Buildings and Copy Machine Rentals-Printing Services within the Family Assistance Division budget.

Interfund Transfers are budgeted for $1,153,750 for 2018. These costs include Sheriff Department expenses, County Records Center services as well as maintenance at the Haines Center.

Cost Recovery and Intergovernmental Transfers is budgeted at $8,000. This includes $5,000 for Cost Recovery Transfers for reimbursements from other departments for shared costs between agencies and $3,000 for Insurance Loss Fund Transfers for deductibles in case of an accident involving an agency vehicle.

Capital Outlays have a 2018 budget estimate of $918,070. Included in this budget is $250,000 for data processing hardware (PCs, scanners & equipment for the virtualization project at the Job Center), $99,220 for other operating equipment (generator at the Job Center), $281,500 of office furniture (lobby furniture at the Job Center), $50,000 for major software systems, $179,350 for other office equipment (queuing system at the Job Center) and $58,000 for two vehicles (Family Assistance Division & Children Services).

Construction and Improvement has a budget of $371,000 for 2018. This line item is to replace the roof, chiller and outside lights at the Haines Center.

Revenues total $72,544,291, a decrease of $5,919,525 or 7.5% as this is the first year that Development Services is budgeting revenue for their share of this Subfund.

There is a planned surplus of $60,560 for the Job & Family Services' portion of the Public Assistance Fund.
### Expense Description

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Communications</td>
<td>524</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Insurance</td>
<td>1,458</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
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**Adopted Budget Highlights**

The Job Center Building Operations shifted to Facilities Management within the Administrative Services Department beginning in 2017.
### Expense Description

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<th>2016</th>
<th>2017</th>
<th>2017</th>
<th>2018</th>
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<tr>
<td></td>
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<td>39,636</td>
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<td>540</td>
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<td><strong>$ 10,374,274</strong></td>
<td><strong>$ 9,964,603</strong></td>
<td><strong>$ 10,310,287</strong></td>
<td><strong>$ (63,987)</strong></td>
<td><strong>(0.6)%</strong></td>
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### Budgeted Positions

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<tr>
<th></th>
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<th>2018</th>
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### Adopted Budget Highlights

Salaries decreased $51,178 or 38.7% and is based on actual employee costs.

Fringe Benefits decreased $12,113 or 35.3% due to budgeting actual employee costs.

Budgeted positions decreased 0.65 in the full-time position category in 2018. This reduction was for a Job & Family Services Manager.

Revenues total $10,310,287, which is a decrease of $63,987 or 0.6%. The revenue in this subfund consists entirely of the Human Service Levy Interfund Transfer.

There is a planned balanced budget in this subfund for 2018.
### Expense Description

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<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
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<th>Adopted % Change</th>
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### Adopted Budget Highlights

The Development Services department was established with the 2017 Adopted Budget. This department is comprised of the Community & Economic Development division along with Workforce Development (formerly part of Job & Family Services).

This cost account is part of Workforce Development and has been moved to the Development Services Department beginning with the 2017 budget.
Department: Job and Family Services  
Fund: 226 Workforce Investment Act (WIA)  
Subfund: Various  
OCA Code: Various  
Program: 50000 Social Services

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<tr>
<th>Expense Description</th>
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<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
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Budgeted Positions

| Full-Time Positions                      | 1.00        | -            | -           | -            | -                | - %             |

Adopted Budget Highlights

The Development Services department was established with the 2017 Adopted Budget. This department is comprised of the Community & Economic Development division along with Workforce Development (formerly part of Job & Family Services).

This fund is part of Workforce Development and has been moved to the Development Services Department beginning with the 2017 budget. Actual activity will continue for multi-year grants that originated in the Job & Family Services Department.
## Budgeted Positions

### Job and Family Services

<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016 Positions</th>
<th>2017 Positions</th>
<th>2018 Positions</th>
<th>Adopted Change</th>
</tr>
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<td>1.00</td>
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# BUDGETED POSITIONS

## Job and Family Services

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<th>Position Description</th>
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<th>2017 Positions</th>
<th>2018 Positions</th>
<th>Adopted Change</th>
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# BUDGETED POSITIONS
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**Status:** Part-Time

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| CHILD WELFARE CASEWORKER 1                  | -              | -              | 2.00           | 2.00           |
| CHILD WELFARE CASEWORKER 2                  | -              | 3.00           | 1.00           | (2.00)         |
| CHILD WELFARE CASEWORKER 3                  | -              | 4.00           | 5.00           | 1.00           |
| CO-OP/INTERN                                | -              | 1.00           | 1.00           | -              |
| COTTAGE MONITOR (CS)                        | -              | 2.00           | 3.00           | 1.00           |
| DRIVER                                      | -              | 5.00           | 5.00           | -              |
| ECONOMIC SUPPORT SPECIALIST                 | -              | -              | 3.00           | 3.00           |
| JOB & FAMILY SERVICES AIDE                  | -              | 14.00          | 13.00          | (1.00)         |
| SECRETARY 1 (CS)                            | -              | 1.00           | -              | (1.00)         |
| SOCIAL PROGRAM SPECIALIST                   | -              | 5.00           | 6.00           | 1.00           |

**Status Total:** - 36.00 40.00 4.00

**Fund Total:** - 747.80 780.45 32.65

**Fund:** Other Special Revenue Funds

**Status:** Full-Time

| CONTRACT MONITOR PROGRAM EVALUATOR           | -              | 1.00           | 1.00           | -              |

F250
# BUDGETED POSITIONS

## Job and Family Services

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<th>Position Description</th>
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Juvenile Court is a division of the Court of Common Pleas of Montgomery County, Ohio. The jurisdiction of the Juvenile Court extends countywide to children who are alleged to be traffic offenders, delinquent, unruly, neglected, dependent or abused; and to their families. The Court is also charged to determine Application for Writ of Habeas Corpus involving the custody of a child; to hear and determine all criminal cases charging adults with violations of Chapter 2151 of the Ohio Revised Code; to hear and determine Applications for Consent to Marry; to determine the parentage of any child alleged to have been born out of wedlock; and to hear matters under the Uniform Reciprocal Enforcement of Support Act.

The Juvenile Court administers the laws in a just and equal manner and strives to provide individualized justice for children and protect the community, carefully balancing the interests of both. The Court believes there must be consequences for violation of the laws and that treatment begins with legal consequences. These consequences are intended to teach youth responsibility and accountability for their actions. The goal is to rehabilitate whenever rehabilitation can be effected without endangering the community.

The Juvenile Court division has two Judges and their Bailiffs, Court Reporters, Case Coordinators and the Legal Services Department including a Legal Director, the Magistrates, Legal Services Staff and Judicial Technicians. It also includes Court Administration, including the Court Administrator, Assistant Court Administrator and court administration staff. Court Administration includes the Clerk’s Office, Finance and Human Resources Departments, Data Services, Grants Management, Psychological Services, Start Right, Reclaiming Futures, Adult Probation, the Citizens Review Board and the Court Appointed Special Advocates (CASA) Program.

The Detention Services Department is a 144-bed facility, which includes a 48-bed short-term detention facility that houses both male and female youth pending court disposition or transfer to another jurisdiction, a 24-bed residential treatment option (JCARE-ART and JCARE-STP) for boys who may typically have been committed to the Ohio Department of Youth Services (ODYS) and a 27-bed short-term correctional high-impact intervention program. These programs offer comprehensive programming (educational and recreational programming, therapeutic group and community-sponsored activities) for youth in a safe and secure environment.

The Intervention Center is a 24-hour, 7-day a week single point of entry for court service for unruly and delinquent youth, providing improved access for local law enforcement. With the onsite support of outside agencies, including South Community, Inc.’s Caring for Kids, that conducts comprehensive assessments on youth and the Children Services Division of the Department of Job and Family Services, the Center can provide a triage for youth and their families when more in-depth intervention is needed. The Center also provides electronic monitoring for youth released to their home. In addition, the Intervention Center houses the Care Coordination Team which works closely with children (10 years of age and younger) and their families, as well as the Disproportionate Minority Contact Diversion Program, Emergency Foster Care, Truancy Court, BBB’s Stop Shoplifting classes and the Diversion Unit. The Center coordinates needed services and provides ongoing follow-up for youth and their families to divert them from the official court system.

The Nicholas Residential Treatment Center (NRTC) is a 24-hour non-secure residential treatment facility (22-bed capacity) that provides behavioral intervention for boys, 11 through 17 years of age, and works with their families throughout this treatment. The program generally takes 6–9 months to complete, based on the progress and compliance of each youth. To address the mental health needs of the boys, the Court began collaborating with South Community, Inc. in 2012 to have a part-time mental health therapist on site as well as access to a psychiatrist who provides medication management.

The Center for Adolescent Services (CAS) is a longer-term secure community corrections facility, providing residential treatment and cognitive-behavioral programming for 25 boys and 25 girls, ages 12 to 21, who are adjudicated delinquent by the Court. Of the girl beds, 10 beds are for local Montgomery County girls and 15 are for State of Ohio DYS Commitments. The length of treatment is generally four months but treatment can vary based upon criminogenic needs. The program is funded by the ODYS.

The Probation Department is organized into several units and programs: Geographical Units I and II provide supervision and monitoring; Resource Planning Program provides out-of-home placement and supervision and JCARE programming; Intensive Probation Services Unit; Start Right/Adult Probation; Juvenile Treatment Court to help youth rehabilitate from drug and alcohol use; Reclaiming Futures; Family Treatment Court to help ensure children are raised in nurturing environments with drug free parents; Evening Reporting Center I & II to provide after hour, structured programming to Court youth; Community Based Services to provide work therapy; the Juvenile Court Work Program (JCWP); and
Transportation. The Intensive Probation Unit also uses its officers in the Learning Independence and Family Empowerment (LIFE) Program.
JUVENILE COURT

TABLE OF ORGANIZATION

Judges
2.0 FT

Judges Staff
4.0 FT

Detention Center 97.0 FT
Intervention Center 31.0 FT
Administration 20.43 FT 2.0 PT
Child Support 28.96 FT
Clerk's Office 19.76 FT 1.0 PT
Legal 12.0 FT 1.0 PT
Probation 31.0 FT 1.0 PT

Department of Youth Services Grants (DYS) 41.85 FT 7.0 PT
Family Treatment/Dependency Court 7.0 FT
Probation VI-E 20.0 FT 1.0 PT 1.0 Seasonal
Court Schools 23.0 FT 1.0 PT 1.0 Seasonal
Nicholas Residential Treatment Center 18.0 FT 10.0 PT
Human Services Levy

SAMHSA 1.0 FT

Assessment & Counseling 1.0 FT
Start Right Program 4.0 FT
Reclaiming Futures 5.0 FT

Volunteer Coordinator 1.0 FT
Community Intensive Treatment 3.0 FT
Work Detail 2.0 FT
Neglected Delinquent Child Title 1 6.0 FT

Court Appointed Special Advocates (CASA)
CAS Operating 63.5 FT 7.0 PT
Victim of Crimes Assistance (VOCA) 5.0 FT
Juvenile Drug Court 4.0 FT

Juvenile Drug Court 4.0 FT

F254
Mission Statement:

We are a court of law dedicated to the task of upholding the Constitution and administering the laws of our land in a just and equal manner. We must strive to provide individualized justice for our children and protect our community, carefully balancing the interests of both. We believe there must be consequences for violation of the laws and that treatment begins with legal consequences. These consequences are intended to teach one responsibility and accountability for their actions. Yet our goal is not to punish but to rehabilitate whenever rehabilitation can be effected without endangering the community.

Challenges:

- In collaboration with Job and Family Services-Children Services Division, the Court will be moving its Nicholas Residential Treatment Center (NRTC) to the Dora Lee Tate Youth Center building. The move will allow NRTC to increase its capacity to a 40 total bed facility, with 20 beds designated for males, 10 for females and 10 for Alcohol or Other Drug (AoD) residential treatment youth. This redesign of NRTC will allow the Court to serve the changing, complex needs of Court youth. Construction will begin in 2018 to modify the building and surrounding parking lot areas. The facility will be operational by 2019.

- In 2018, the Court’s Schools Transition Program will begin helping Court youth return to their community schools after leaving our confined facilities. Transitional Services will facilitate better re-entry processes for our youth and will promote school and community engagement with both youth and families. The Court believes the program will increase the number of students successfully returning to school, improve school attendance and positively affect recidivism rates. A Transition Coordinator will track the student’s attendance, behavior and grades during the first 90 days after a student’s release. The Coordinator will communicate frequently with probation officers and parents to ensure each youth’s success.

- In 2018, Detention will undergo their second self-assessment of the Annie E. Casey Foundation’s Juvenile Detention and Alternatives Initiative (JDAI) standards. The assessment covers over 950 JDAI standards, including areas of healthcare services, youth access to supportive relationships outside detention facilities, detention programming and more. Public volunteers will administer the assessment and will include persons familiar with detention facilities and juvenile justice. The date of the last JDAI Self-Assessment took place October 2011.

Goals and Objectives:

Although protecting children is everyone’s responsibility, the Juvenile Court must be the catalyst in rallying the entire community toward that end:

- Be a leader in the effective and cost-efficient utilization of community resources for the treatment of children and families
- Provide for the protection of the community through just and speedy consequences
- Be sensitive and responsive to individual victims and their families
- Provide individualized justice for the offenders
- Protect the abandoned, neglected and abused and assess and seek treatment for children in need
- Hold those accountable who fail to meet their obligations as parents, guardians or custodians
- Demand high professional standards for ourselves and make every effort possible to demand the same standards from other government agencies and service providers

We must pursue these goals vigorously and honestly with the utmost respect for the rights of all our citizens.
### Center for Adolescent Services

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<td>85 Days</td>
<td>87 Days</td>
<td>85 Days</td>
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### JCARE-STP

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<tr>
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<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018 Estimates</th>
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<tbody>
<tr>
<td>Total Admissions</td>
<td>21</td>
<td>17</td>
<td>18</td>
<td>19</td>
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<tr>
<td>Total Days of Care</td>
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<td>3,507</td>
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<td>8</td>
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<tr>
<td>Average Length of Stay</td>
<td>170 Days</td>
<td>206 Days</td>
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### Intervention Center

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<td>501</td>
<td>573</td>
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<td>3,516</td>
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<td>Non-Secure “Walk-In” Cases</td>
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<td>202</td>
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<td>2,405</td>
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### ADOPTED BUDGET SUMMARY

#### Juvenile Court

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<tr>
<th>Subfund Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
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<tbody>
<tr>
<td></td>
<td>17,116,572</td>
<td>18,598,671</td>
<td>18,844,303</td>
<td>19,082,494</td>
<td>483,823</td>
<td>2.6%</td>
</tr>
<tr>
<td><strong>General Fund</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fund:</td>
<td></td>
<td></td>
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<td></td>
</tr>
<tr>
<td>General Fund</td>
<td>17,116,572</td>
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</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td>17,116,572</td>
<td>18,598,671</td>
<td>18,844,303</td>
<td>19,082,494</td>
<td>483,823</td>
<td>2.6%</td>
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<tr>
<td><strong>Special Revenue Fund</strong></td>
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<td></td>
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<tr>
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<td></td>
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<tr>
<td>Felony Delinquent Care and Custody</td>
<td>3,292,638</td>
<td>3,349,831</td>
<td>3,171,060</td>
<td>3,678,666</td>
<td>328,835</td>
<td>9.8%</td>
</tr>
<tr>
<td>Youth Services Variable</td>
<td>3,292,638</td>
<td>3,349,831</td>
<td>3,171,060</td>
<td>3,678,666</td>
<td>328,835</td>
<td>9.8%</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
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</tr>
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<td>3,292,638</td>
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<td>3,171,060</td>
<td>3,678,666</td>
<td>328,835</td>
<td>9.8%</td>
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<tr>
<td><strong>Other Federal Grants</strong></td>
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<tr>
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<td>Juvenile Account Incentive Block Grant</td>
<td>16,461</td>
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<td>121</td>
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<td>Juvenile Court Federal Grants</td>
<td>90,452</td>
<td>265,599</td>
<td>378,336</td>
<td>538,463</td>
<td>272,864</td>
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<td>Juvenile-SAMHSA</td>
<td>129,118</td>
<td>78,521</td>
<td>333,154</td>
<td>425,000</td>
<td>346,479</td>
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<tr>
<td><strong>Fund Total</strong></td>
<td>236,030</td>
<td>344,120</td>
<td>711,610</td>
<td>963,463</td>
<td>619,343</td>
<td>180.0%</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td>236,030</td>
<td>344,120</td>
<td>711,610</td>
<td>963,463</td>
<td>619,343</td>
<td>180.0%</td>
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<tr>
<td><strong>Other Special Revenue Funds</strong></td>
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<tr>
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<tr>
<td>Juvenile Court - Automation Fees</td>
<td>43,596</td>
<td>50,000</td>
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<td>Juvenile Court - Mediation Fees</td>
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<td>Juvenile Court - Special Project Fee</td>
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<td>10,000</td>
<td>9,385</td>
<td>10,000</td>
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<td>Juvenile Court Indigent Drug-Alcohol</td>
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<td>947,615</td>
<td>1,331,860</td>
<td>1,370,287</td>
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<td>2,177,850</td>
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<td>Juvenile Detention Education Program</td>
<td>1,530,594</td>
<td>1,760,763</td>
<td>1,460,152</td>
<td>1,400,059</td>
<td>(360,704)</td>
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<tr>
<td>Juvenile Human Services Levy Contracts</td>
<td>582,773</td>
<td>764,179</td>
<td>648,253</td>
<td>849,677</td>
<td>85,498</td>
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<tr>
<td>Nicholas Residential Treatment Center</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>1,652,418</td>
<td>1,652,418</td>
<td>- %</td>
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<tr>
<td><strong>Fund Total</strong></td>
<td>3,129,521</td>
<td>3,926,802</td>
<td>3,535,993</td>
<td>7,481,864</td>
<td>3,555,062</td>
<td>90.5%</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td>3,129,521</td>
<td>3,926,802</td>
<td>3,535,993</td>
<td>7,481,864</td>
<td>3,555,062</td>
<td>90.5%</td>
</tr>
<tr>
<td><strong>Other State &amp; Local Grants</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fund:</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Juvenile Court Grants/Contracts</td>
<td>350,135</td>
<td>506,097</td>
<td>688,814</td>
<td>725,019</td>
<td>218,922</td>
<td>43.3%</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td>350,135</td>
<td>506,097</td>
<td>688,814</td>
<td>725,019</td>
<td>218,922</td>
<td>43.3%</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td>350,135</td>
<td>506,097</td>
<td>688,814</td>
<td>725,019</td>
<td>218,922</td>
<td>43.3%</td>
</tr>
<tr>
<td><strong>Youth Services Subsidy</strong></td>
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<tr>
<td>Fund:</td>
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<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>Center for Adolescent Services</td>
<td>3,771,624</td>
<td>3,744,466</td>
<td>3,947,358</td>
<td>4,074,237</td>
<td>329,771</td>
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<tr>
<td>Federal School Lunch &amp; Milk Program</td>
<td>69,883</td>
<td>70,000</td>
<td>64,993</td>
<td>65,000</td>
<td>(5,000)</td>
<td>(7.1%)</td>
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<tr>
<td>Juvenile Court Federal Grant Programs</td>
<td>191,214</td>
<td>237,843</td>
<td>197,194</td>
<td>225,309</td>
<td>(12,535)</td>
<td>(5.3%)</td>
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<tr>
<td>Juvenile Drug Court</td>
<td>228,508</td>
<td>281,591</td>
<td>221,897</td>
<td>195,369</td>
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<tr>
<td>Youth Services Variable</td>
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<td>-</td>
<td>-</td>
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<td>-</td>
<td>- %</td>
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<tr>
<td><strong>Fund Total</strong></td>
<td>4,266,481</td>
<td>4,333,901</td>
<td>4,431,443</td>
<td>4,559,915</td>
<td>226,014</td>
<td>5.2%</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td>4,266,481</td>
<td>4,333,901</td>
<td>4,431,443</td>
<td>4,559,915</td>
<td>226,014</td>
<td>5.2%</td>
</tr>
</tbody>
</table>
## Adopted Budget Summary

### Juvenile Court

<table>
<thead>
<tr>
<th>Subfund Description</th>
<th>2016 Actual</th>
<th>2016 Adopted</th>
<th>2017 Actual</th>
<th>2017 Adopted</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fund Type Total</td>
<td>$11,274,805</td>
<td>$12,460,752</td>
<td>$12,538,920</td>
<td>$17,408,927</td>
<td>$12,460,752</td>
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<td>DEPARTMENT TOTAL</td>
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<td>$31,383,223</td>
<td>$36,491,421</td>
<td>$31,059,423</td>
<td>$5,431,998</td>
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### Department: Juvenile Court
### Fund: General Fund
### Subfund: General Fund
### OCA Code: Various
### Program: Judicial & Law Enforcement

#### Expense Description

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2016 Adopted</th>
<th>2017 Actual</th>
<th>2017 Adopted</th>
<th>2018 Actual</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
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<tbody>
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<td>Statutory Salaries</td>
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<td>28,000</td>
<td>28,000</td>
<td>28,000</td>
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<td>-</td>
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<td>Salaries</td>
<td>10,748,886</td>
<td>11,260,387</td>
<td>10,906,366</td>
<td>10,567,793</td>
<td>(692,594)</td>
<td>(6.2)%</td>
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<td>Fringe Benefits</td>
<td>3,975,232</td>
<td>4,267,984</td>
<td>4,203,671</td>
<td>4,166,952</td>
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<td>(2.4)%</td>
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<tr>
<td>Special Fringe Benefits</td>
<td>50,279</td>
<td>41,763</td>
<td>51,691</td>
<td>44,922</td>
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<td>Operating Supplies</td>
<td>404,805</td>
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<td>Routine Business</td>
<td>45,887</td>
<td>74,655</td>
<td>45,438</td>
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<td>Board Approved Travel</td>
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<td>29,151</td>
<td>39,500</td>
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<td>Staff Training and Development</td>
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<td>20,410</td>
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<td>Contractual Professional Services</td>
<td>437,573</td>
<td>430,123</td>
<td>446,091</td>
<td>426,076</td>
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<td>(0.9)%</td>
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<td>Law Enforcement Services</td>
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<tr>
<td>Social Services Contractual Services</td>
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<td>922,030</td>
<td>785,679</td>
<td>876,312</td>
<td>(54,736)</td>
<td>(5.0)%</td>
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<tr>
<td>Maintenance and Repair Services</td>
<td>227,122</td>
<td>250,232</td>
<td>235,862</td>
<td>275,410</td>
<td>25,178</td>
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<td>Communications</td>
<td>327,233</td>
<td>399,055</td>
<td>312,481</td>
<td>383,667</td>
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<td>(15.9)%</td>
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<td>214</td>
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<td>Public Utility Services</td>
<td>6,667</td>
<td>13,526</td>
<td>7,028</td>
<td>3,625</td>
<td>(9,901)</td>
<td>(73.2)%</td>
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<td>64,681</td>
<td>80,482</td>
<td>57,760</td>
<td>73,690</td>
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<td>(8.4)%</td>
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<td>Miscellaneous</td>
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<td>5,657</td>
<td>1,988</td>
<td>3,437</td>
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<td>(39.2)%</td>
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<tr>
<td>Interfund Transfers</td>
<td>127,188</td>
<td>-</td>
<td>1,197,846</td>
<td>1,517,133</td>
<td>1,517,133</td>
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<tr>
<td>Cost Recovery and Intergov't Transfers</td>
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<td>190,000</td>
<td>2,504</td>
<td>190,000</td>
<td>-</td>
<td>-%</td>
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<td>Capital Outlays</td>
<td>88,775</td>
<td>146,600</td>
<td>121,868</td>
<td>87,163</td>
<td>(59,437)</td>
<td>(40.5)%</td>
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<tr>
<td><strong>SUBFUND TOTAL</strong></td>
<td>$17,116,572</td>
<td>$18,598,671</td>
<td>$18,844,303</td>
<td>$19,082,494</td>
<td>$ 483,823</td>
<td>2.6%</td>
<td></td>
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</table>

#### Budgeted Positions

<table>
<thead>
<tr>
<th>Positions</th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
<th>Adopted Positions</th>
<th>Adopted Positions</th>
</tr>
</thead>
<tbody>
<tr>
<td>Full-Time Positions</td>
<td>264.00</td>
<td>265.25</td>
<td>246.15</td>
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<tr>
<td>Part-Time Positions</td>
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<td>14.00</td>
<td>5.00</td>
<td>(9.00)</td>
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<td><strong>POSITIONS TOTAL</strong></td>
<td><strong>278.00</strong></td>
<td><strong>279.25</strong></td>
<td><strong>251.15</strong></td>
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<td><strong>(28.10)</strong></td>
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</table>
Adopted Budget Highlights

The Juvenile Court budgets in the General Fund include: Detention Center Operations, Intervention Center, Administration, Child Support, Clerk, Legal and Probation. The Nicholas Residential Treatment Center has been moved to a special revenue fund.

The position decrease of 28.1 is due to the Nicholas Residential Treatment Center (NRTC) moving from the general fund into a special revenue fund. A total of 18.0 full-time and 10.0 part-time positions were moved from the general fund.

Salaries decreased $692,594 or 6.2% which is primarily due to the move of the NRTC which was a reallocation of $987,546 to a special revenue fund. Offsetting the NRTC decrease is the 2.5% parameter increase of $294,952.

Fringe Benefits decreased by $101,032 or 2.4%. The actual year to year increase without NRTC is $256,510 or 6.6% and is based on actual employee costs.

Operating Supplies decreased $117,775 or 27.6%. Excluding NTRC the increase for the general fund is $16,500 or 5.1% with reductions of $10,000 in the Detention budget for clothing and $5,000 in Administration for general office supplies.

Social Services Contractual Services decreased $45,718 or 5.0% due to a $40,000 reduction in the Probation budget for Group Homes. The funds were reallocated to the Administration budget to cover the cost of the Watson software purchase.

The Interfund Transfer of $1,517,133 represents the general fund subsidy for the new Nicholas Residential Center scheduled for opening in January 2019.

Cost Recovery and Intergovernmental budget of $190,000 is Juvenile Courts portion of shared funding with the Department of Jobs and Family Services for youth treatment and placement costs agreed upon through the Interagency Clinical Assessment Team (ICAT).

Capital Outlays of $87,163 is a decrease of $59,437 or 40.50% and include $48,663 in the Probation budget for 50 Microsoft Surface Pro systems, $20,000 for the replacement of 32 surveillance cameras in the Detention Center and $18,500 in the Intervention Center for four Motorola Digital Radios.

Total revenues are budgeted at $3,622,548 which is a reduction of $95,760 or 2.6% from the 2017 Adopted Budget. Revenue items include: $1,637,608 for Human Services Levy Interfund Transfer, $1,179,915 for Inter-Departmental Agreements, $468,000 for Federal Pass Through Revenue, $190,000 for Juvenile Court Fees, $115,000 for the Federal School Lunch & Milk Program, $5,075 for State Reimbursements - Child Support, $1,000 for Indigent Application fees, $200 for Photocopy sales, $25,250 for Juvenile Court Fines and Costs and $500 for Reimbursements.
Department: Juvenile Court
Fund: Felony Delinquent Care and Custody
Subfund: Youth Services Variable
OCA Code: Various Various
Program: Judicial & Law Enforcement

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>1,454,031</td>
<td>1,428,264</td>
<td>1,428,351</td>
<td>1,621,595</td>
<td>193,331</td>
<td>13.5%</td>
</tr>
<tr>
<td>Fringe Benefits</td>
<td>656,459</td>
<td>669,145</td>
<td>615,774</td>
<td>783,411</td>
<td>114,266</td>
<td>17.1%</td>
</tr>
<tr>
<td>Special Fringe Benefits</td>
<td>2,416</td>
<td>11,000</td>
<td>3,507</td>
<td>11,500</td>
<td>500</td>
<td>4.5%</td>
</tr>
<tr>
<td>Operating Supplies</td>
<td>83,246</td>
<td>95,750</td>
<td>54,710</td>
<td>126,500</td>
<td>30,750</td>
<td>32.1%</td>
</tr>
<tr>
<td>Routine Business</td>
<td>5,081</td>
<td>8,750</td>
<td>2,148</td>
<td>10,750</td>
<td>2,000</td>
<td>22.9%</td>
</tr>
<tr>
<td>Staff Training and Development</td>
<td>-</td>
<td>-</td>
<td>7,950</td>
<td>10,000</td>
<td>10,000</td>
<td>- %</td>
</tr>
<tr>
<td>Contractual Professional Services</td>
<td>801,824</td>
<td>856,085</td>
<td>866,135</td>
<td>864,410</td>
<td>8,325</td>
<td>1.0%</td>
</tr>
<tr>
<td>Social Services Contractual Services</td>
<td>140,864</td>
<td>130,200</td>
<td>121,756</td>
<td>132,200</td>
<td>2,000</td>
<td>1.5%</td>
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<tr>
<td>Maintenance and Repair Services</td>
<td>35,167</td>
<td>61,200</td>
<td>39,499</td>
<td>71,200</td>
<td>10,000</td>
<td>16.3%</td>
</tr>
<tr>
<td>Communications</td>
<td>446</td>
<td>456</td>
<td>247</td>
<td>(456)</td>
<td>(100.0)%</td>
<td></td>
</tr>
<tr>
<td>Insurance</td>
<td>30,101</td>
<td>39,100</td>
<td>29,828</td>
<td>44,100</td>
<td>5,000</td>
<td>12.8%</td>
</tr>
<tr>
<td>Capital Outlays</td>
<td>66,381</td>
<td>33,260</td>
<td>1,155</td>
<td>3,000</td>
<td>(30,260)</td>
<td>(91.0)%</td>
</tr>
<tr>
<td>Construction and Improvements</td>
<td>16,622</td>
<td>16,622</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>(100.0)%</td>
</tr>
<tr>
<td><strong>SUBFUND TOTAL</strong></td>
<td><strong>$ 3,292,638</strong></td>
<td><strong>$ 3,349,831</strong></td>
<td><strong>$ 3,171,060</strong></td>
<td><strong>$ 3,678,666</strong></td>
<td><strong>$ 328,835</strong></td>
<td><strong>9.8%</strong></td>
</tr>
</tbody>
</table>

**Budgeted Positions**

| POSITIONS TOTAL                       | 56.30       | 46.85        | 48.85       | 2.00         |

**Adopted Budget Highlights**

The Ohio Department of Youth Services (DYS) grant allocation allows the Juvenile Court to provide early intervention, prevention, treatment and rehabilitation programs for youth alleged or adjudicated unruly and delinquent.

The current programs include Evening Report Center, Pay Telephone, Project Empower, Sprinkler Heads, Clinical Assessments, Conflict Mediation, Disproportionate Minority Contact Initiative, Diversion, Drug Testing, Detention Alternatives, LIFE Expansion, Life Skills, Monitoring and Surveillance, Probation, Program Administration, Residential Treatment, Sex Offender, Shelter Care, Substance Abuse, Truancy and Work Detail.

Salaries increased $193,331 or 13.5% and Fringe Benefits increased $114,266 or 17.1% due to budgeting actual employee costs and the increase of various grant funded positions.

Position counts are based on the grant award and are detailed on the Budgeted Positions listing.

Operating Supplies increased $30,750 or 32.1% primarily due to increases in Laboratory Supplies.

Maintenance and Repair Services increased by $10,000 or 16.3% due to higher Service Depot Charges within the Department of Youth Services grant.

Capital Outlays are budgeted at $3,000 for Data Processing equipment.

The revenue estimate of $2,969,270 is anticipated under State Grants and results in a fund spend down of $709,396.
### Adopted Budget Highlights

Other Federal Grants includes the OJJDP Family Treatment grant, OSC Juvenile Family Treatment Court grant, Drug Court Enhancement grant, Life Expansion grant and SAMHSA grants.

Salaries increased $57,983 or 49.1% and Fringe Benefits increased by $36,872 or 57.2% due to budgeting actual employee costs. All personnel costs and positions are appropriated based on grant requirements and fluctuate based on available funding and when the appropriation takes place during the year.

All operating costs are appropriated based on grant requirements and fluctuate based on available funding and when the appropriation takes place during the year.

Revenues equal expenditures for this fund.

### Expense Description

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>161,766</td>
<td>118,177</td>
<td>145,026</td>
<td>176,160</td>
<td>57,983</td>
<td>49.1%</td>
</tr>
<tr>
<td>Fringe Benefits</td>
<td>48,305</td>
<td>64,517</td>
<td>45,211</td>
<td>101,389</td>
<td>36,872</td>
<td>57.2%</td>
</tr>
<tr>
<td>Special Fringe Benefits</td>
<td>529</td>
<td>1,200</td>
<td>-</td>
<td>1,201</td>
<td>1</td>
<td>0.1%</td>
</tr>
<tr>
<td>Operating Supplies</td>
<td>-</td>
<td>36,373</td>
<td>35,850</td>
<td>38,827</td>
<td>2,454</td>
<td>6.7%</td>
</tr>
<tr>
<td>Routine Business</td>
<td>38</td>
<td>3,828</td>
<td>80</td>
<td>1,170</td>
<td>(2,658)</td>
<td>(69.4)%</td>
</tr>
<tr>
<td>Board Approved Travel</td>
<td>-</td>
<td>9,749</td>
<td>6,584</td>
<td>4,874</td>
<td>(4,875)</td>
<td>(50.0)%</td>
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<tr>
<td>Contractual Professional Services</td>
<td>24,905</td>
<td>110,277</td>
<td>479,636</td>
<td>639,624</td>
<td>529,348</td>
<td>480.0%</td>
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<tr>
<td>Communications</td>
<td>487</td>
<td>-</td>
<td>(778)</td>
<td>218</td>
<td>218</td>
<td>- %</td>
</tr>
</tbody>
</table>

**FUND TOTAL**

|              | $ 236,030 | $ 344,120 | $ 711,610 | $ 963,463 | $ 619,343 | 180.0% |

### Budgeted Positions

<table>
<thead>
<tr>
<th>Full-Time Positions</th>
<th>3.70</th>
<th>6.70</th>
<th>8.00</th>
<th>1.30</th>
</tr>
</thead>
<tbody>
<tr>
<td>POSITIONS TOTAL</td>
<td>3.70</td>
<td>6.70</td>
<td>8.00</td>
<td>1.30</td>
</tr>
</tbody>
</table>

Revenues equal expenditures for this fund.
<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>1,993,517</td>
<td>2,319,121</td>
<td>2,251,033</td>
<td>3,234,921</td>
<td>915,800</td>
<td>39.5%</td>
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<tr>
<td>Fringe Benefits</td>
<td>773,485</td>
<td>1,007,489</td>
<td>912,884</td>
<td>1,326,024</td>
<td>318,535</td>
<td>31.6%</td>
</tr>
<tr>
<td>Special Fringe Benefits</td>
<td>12,153</td>
<td>13,200</td>
<td>17,534</td>
<td>16,541</td>
<td>3,341</td>
<td>25.3%</td>
</tr>
<tr>
<td>Operating Supplies</td>
<td>36,662</td>
<td>99,323</td>
<td>34,901</td>
<td>194,098</td>
<td>94,775</td>
<td>95.4%</td>
</tr>
<tr>
<td>Routine Business</td>
<td>11,450</td>
<td>21,218</td>
<td>13,096</td>
<td>21,337</td>
<td>119</td>
<td>0.6%</td>
</tr>
<tr>
<td>Board Approved Travel</td>
<td>18,339</td>
<td>20,900</td>
<td>1,300</td>
<td>20,900</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Staff Training and Development</td>
<td>694</td>
<td>6,425</td>
<td>225</td>
<td>8,049</td>
<td>1,624</td>
<td>25.3%</td>
</tr>
<tr>
<td>Contractual Professional Services</td>
<td>204,460</td>
<td>356,610</td>
<td>244,322</td>
<td>407,637</td>
<td>51,027</td>
<td>14.3%</td>
</tr>
<tr>
<td>Social Services Contractual Services</td>
<td>-</td>
<td>500</td>
<td>495</td>
<td>6,218</td>
<td>5,718</td>
<td>1,143.6%</td>
</tr>
<tr>
<td>Maintenance and Repair Services</td>
<td>8,497</td>
<td>11,000</td>
<td>3,235</td>
<td>33,822</td>
<td>22,822</td>
<td>207.5%</td>
</tr>
<tr>
<td>Communications</td>
<td>7,365</td>
<td>17,404</td>
<td>6,729</td>
<td>34,792</td>
<td>17,388</td>
<td>99.9%</td>
</tr>
<tr>
<td>Insurance</td>
<td>2,139</td>
<td>1,612</td>
<td>1,727</td>
<td>1,612</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Public Utility Services</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>9,901</td>
<td>9,901</td>
<td>- %</td>
</tr>
<tr>
<td>Rentals</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>6,792</td>
<td>6,792</td>
<td>- %</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>-</td>
<td>12,000</td>
<td>-</td>
<td>14,220</td>
<td>2,220</td>
<td>18.5%</td>
</tr>
<tr>
<td>Interfund Transfers</td>
<td>1,400</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Capital Outlays</td>
<td>59,362</td>
<td>40,000</td>
<td>48,511</td>
<td>145,000</td>
<td>105,000</td>
<td>262.5%</td>
</tr>
<tr>
<td>Construction and Improvements</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>2,000,000</td>
<td>2,000,000</td>
<td>- %</td>
</tr>
<tr>
<td><strong>FUND TOTAL</strong></td>
<td><strong>$ 3,129,521</strong></td>
<td><strong>$ 3,926,802</strong></td>
<td><strong>$ 3,535,993</strong></td>
<td><strong>$ 7,481,864</strong></td>
<td><strong>$ 3,555,062</strong></td>
<td><strong>90.5%</strong></td>
</tr>
</tbody>
</table>

**Budgeted Positions**

<table>
<thead>
<tr>
<th></th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
<th>2018</th>
<th>2018</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Full-Time Positions</td>
<td>47.00</td>
<td>51.20</td>
<td>71.00</td>
<td>71.00</td>
<td>19.80</td>
<td>19.80</td>
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<td>Part-Time Positions</td>
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<td>2.00</td>
<td>12.00</td>
<td>12.00</td>
<td>10.00</td>
<td>10.00</td>
</tr>
<tr>
<td>Seasonal Positions</td>
<td>-</td>
<td>1.00</td>
<td>2.00</td>
<td>2.00</td>
<td>1.00</td>
<td>1.00</td>
</tr>
</tbody>
</table>

**POSITIONS TOTAL**

<p>| | | | | | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>49.00</td>
<td>54.20</td>
<td>85.00</td>
<td>85.00</td>
<td>30.80</td>
<td>30.80</td>
</tr>
</tbody>
</table>
Adopted Budget Highlights

This fund represents Juvenile Court Automation Fees, Legal Research Fees, Mediation Fee, Special Project Fees, Indigent Drug Alcohol Treatment, Court Probation IV-E, Detention Education Program, Nicholas Residential Treatment Center and Human Services Levy Contracts.

The Juvenile Court Automation, Legal Research and Special Project funds are used by the court via court order for purposes of automating the court, research and special projects. Revenues are generated from fees placed on filings. The court requests appropriations on an as needed basis.

The Nicholas Residential Treatment Center (NRTC) was added to this fund for 2018 and was previously included in the general fund. A total of 28.0 positions (18.0 full-time and 10.0 part-time) are now included in this fund. The additional increase of 2.8 is included in Probation IV-E for 3.0 full-time and 1.0 Seasonal position which is partially offset by reductions in the Court Schools budget.

Salaries increased by $915,800 or 39.5% and are budgeted based on actual employee costs and include the additional positions for NRTC.

Fringe Benefits increased by $318,535 or 31.6% and are budgeted based on actual employee costs.

Operating Supplies increased $94,775 or 95.4% due to the addition of the Nicholas Residential Treatment Center (NRTC).

Contractual Professional Services increased by $51,027 or 14.3% due to increases in Assessment & Counseling and the NRTC budget.

Maintenance and Repair Services increased 22,822 due to the addition of the NRTC budget.

Communications increased 17,388 due to the addition of the NRTC budget.

Capital Outlays of $145,000 include $105,000 in vehicle purchases for the NRTC and $40,000 for Data Processing equipment for the Automation fund.

A total of $2,000,000 is budgeted in Construction and Improvements for the NRTC.

Revenue estimates include $1,271,469 for Federal Pass Through, $1,495,000 for Local Reimbursements, $6,000 for Legal Research Fees, $16,000 for Court Automation Fees, $20,000 for Juvenile Court Fees, $687,392 for Human Services Levy Transfers, $17,250 for State Reimbursements $29,551 for the Federal School Lunch & Milk program, $166,000 for Revenue - Cost Recovery, $1,517,133 for Inter-Departmental Agreements and $5,000 for Reimbursements. The total revenue estimate is $5,230,795, which is an increase of $1,723,153 or 49.1%. This results in a decrease to the fund reserve level of $2,251,069.
Department: Juvenile Court
Fund: Other State & Local Grants
Subfund: Juvenile Court Grants/Contracts
OCA Code: Various
Program: Judicial & Law Enforcement

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>254,669</td>
<td>364,893</td>
<td>362,258</td>
<td>392,468</td>
<td>27,575</td>
<td>7.6%</td>
</tr>
<tr>
<td>Fringe Benefits</td>
<td>89,130</td>
<td>134,337</td>
<td>145,970</td>
<td>152,551</td>
<td>18,214</td>
<td>13.6%</td>
</tr>
<tr>
<td>Operating Supplies</td>
<td>2,893</td>
<td>2,893</td>
<td>112</td>
<td>-</td>
<td>(2,893)</td>
<td>(100.0)%</td>
</tr>
<tr>
<td>Contractual Professional Services</td>
<td>412</td>
<td>545</td>
<td>180,074</td>
<td>180,000</td>
<td>-</td>
<td>(100.0)%</td>
</tr>
<tr>
<td>Maintenance and Repair Services</td>
<td>-</td>
<td>400</td>
<td>400</td>
<td>-</td>
<td>(400)</td>
<td>(100.0)%</td>
</tr>
<tr>
<td>Capital Outlays</td>
<td>3,029</td>
<td>3,029</td>
<td>-</td>
<td>-</td>
<td>(3,029)</td>
<td>(100.0)%</td>
</tr>
<tr>
<td><strong>SUBFUND TOTAL</strong></td>
<td><strong>$ 350,135</strong></td>
<td><strong>$ 506,097</strong></td>
<td><strong>$ 688,814</strong></td>
<td><strong>$ 725,019</strong></td>
<td><strong>$ 218,922</strong></td>
<td><strong>43.3%</strong></td>
</tr>
</tbody>
</table>

**Budgeted Positions**

| Full-Time Positions                  | 7.00        | 12.00        | 12.00        | -            |
| **POSITIONS TOTAL**                  | 7.00        | 12.00        | 12.00        | -            |

**Adopted Budget Highlights**

The Other State and Local Grants fund includes the Juvenile Work Detail Program, Neglected and Delinquent Children Title I grant, Community Intensive Treatment Program (CITP) and CASA Volunteer Coordinator.

Salaries increased $27,575 or 7.6% due to budgeting actual employee salaries.

Fringe Benefits increased $18,214 or 13.6% based on actual employee costs.

Contractual Professional Services increased $179,455 as the 2018 grant award included various program and consulting expenses that were not funded in the prior grant.

Total revenue budget of $725,019 is an increase of $233,900 or 21.3% from 2017 and equals total expenses for the fund.
### Expense Description

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
<th>2017 Adopted</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>2,506,924</td>
<td>2,621,392</td>
<td>2,510,729</td>
<td>2,643,671</td>
<td>22,279</td>
<td>0.8%</td>
<td></td>
<td>22,279</td>
<td>0.8%</td>
<td></td>
</tr>
<tr>
<td>Fringe Benefits</td>
<td>868,463</td>
<td>933,087</td>
<td>887,864</td>
<td>814,176</td>
<td>(118,911)</td>
<td>(12.7%)</td>
<td></td>
<td>(118,911)</td>
<td>(12.7%)</td>
<td></td>
</tr>
<tr>
<td>Special Fringe Benefits</td>
<td>8,531</td>
<td>6,750</td>
<td>6,361</td>
<td>6,750</td>
<td>-</td>
<td>- %</td>
<td></td>
<td>-</td>
<td>- %</td>
<td></td>
</tr>
<tr>
<td>Operating Supplies</td>
<td>232,717</td>
<td>163,900</td>
<td>186,429</td>
<td>179,180</td>
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### Budgeted Positions

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### Adopted Budget Highlights

The Youth Services Subsidy fund grants include: Center for Adolescent Services (CAS), Federal School Lunch & Milk Program, Victim of Crimes Act (VOCA), and Treatment Alternative to Street Crime (TASC) program.

Salaries increased $22,279 or 0.8% and Fringe Benefits decreased $118,911 or 12.7% due to budgeting actual employee costs.

Positions are budgeted based on the grant award.

Maintenance and Repair Services increased by $287,600 in the CAS Special Projects budget for Facility Maintenance and Repair.

Capital Outlays of $103,566 are budgeted for Other Operating Equipment requests.

Budgeted revenues equal expenses of $4,559,915.
## Budgeted Positions

### Juvenile Court

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<th>Position Description</th>
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## BUDGETED POSITIONS

**Juvenile Court**

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# BUDGETED POSITIONS

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## BUDGETED POSITIONS

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| 10.00 |

| Fund Total | 56.30 | 46.85 | 48.85 | 2.00 |

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**Status Total**

| 3.70 |

| Fund Total | 3.70 | 6.70 | 8.00 | 1.30 |

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**Status:** Full-Time

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# BUDGETED POSITIONS

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### Fund Total

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| Fund Total                            | 7.00           | 12.00          | 12.00          | -              |

F271
## BUDGETED POSITIONS

**Juvenile Court**

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<tr>
<th>Position Description</th>
<th>2016 Positions</th>
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Status Total: 69.50, 70.50, 72.50, 2.00

### Status: Part-Time

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<th>2017 Positions</th>
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<th>Adopted Change</th>
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<tbody>
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<tr>
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<td>1.00</td>
<td>-</td>
<td>(1.00)</td>
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<td>(5.00)</td>
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<tr>
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Status Total: 9.00, 9.00, 7.00, (2.00)

### Status: Seasonal

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<tbody>
<tr>
<td>UNIT COUNSELOR 3</td>
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Status Total: 1.00, 1.00, - (1.00)

### Fund Total

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<tbody>
<tr>
<td>79.50</td>
<td>80.50</td>
<td>79.50</td>
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Fund Type Total: 195.50, 200.25, 233.35, 33.10
## BUDGETED POSITIONS
### Juvenile Court

<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016 Positions</th>
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<th>2018 Positions</th>
<th>Adopted Change</th>
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<td>DEPARTMENT TOTAL</td>
<td>473.50</td>
<td>479.50</td>
<td>484.50</td>
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</table>
The Dayton Law Library Association was originally incorporated in 1868 by a group of local attorneys and was known as the Dayton Bar Association. In 1925 the Association title changed to the Dayton Law Library Association.

On January 1, 2010, the governance of the Law Library transferred to the newly formed Montgomery County Law Library Resources Board. This new county agency was established pursuant to Ohio H.B. 420 (2008) and has the responsibility to provide legal research, reference, and library services to the county and to manage the coordination, acquisition, and utilization of legal resources [ORC §307.51(B)]. The Board maintains a staffed library facility in the Montgomery County Common Pleas Court Building to serve all officers and employees of the political jurisdictions throughout the county as well as the general public.

The five members of the Montgomery County Law Library Resources Board are appointed for varying terms by various elected officials pursuant to ORC §307.511. The Board will meet at least four times each year in order to establish operating procedures, determine policies and provide oversight for the library’s staff. Funding for the operation of the Law Library Resources Board is provided under ORC §307.514 and §307.515 which designates a portion of fines and penalties collected within the county to be placed in a County Law Library Resources Fund in the County Treasury for the sole use of the Law Library Resources Board.

### TABLE OF ORGANIZATION

<table>
<thead>
<tr>
<th>Statistics</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018 Estimate</th>
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<td>Public Reference Requests</td>
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<td>Print Items Borrowed</td>
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## ADOPTED BUDGET SUMMARY

### Law Library Resources

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<th>OCA Description</th>
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<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
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</thead>
<tbody>
<tr>
<td><strong>Fund Type:</strong></td>
<td>Special Revenue Fund</td>
<td>Other Special Revenue Funds</td>
<td>County Law Library Resources Fund</td>
<td>Law Library Resources Operations</td>
<td>942,300</td>
<td>754,791</td>
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<td><strong>Subfund Total</strong></td>
<td>$ 942,300</td>
<td>$ 754,791</td>
<td>$ 742,599</td>
<td>$ 675,590</td>
<td>$(79,201)</td>
<td>(10.5)%</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td>$ 942,300</td>
<td>$ 754,791</td>
<td>$ 742,599</td>
<td>$ 675,590</td>
<td>$(79,201)</td>
<td>(10.5)%</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td>$ 942,300</td>
<td>$ 754,791</td>
<td>$ 742,599</td>
<td>$ 675,590</td>
<td>$(79,201)</td>
<td>(10.5)%</td>
</tr>
<tr>
<td><strong>DEPARTMENT TOTAL</strong></td>
<td>$ 942,300</td>
<td>$ 754,791</td>
<td>$ 742,599</td>
<td>$ 675,590</td>
<td>$(79,201)</td>
<td>(10.5)%</td>
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F275
### Expense Description

<table>
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<th>Description</th>
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<th>2017 Adopted</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
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<td>Salaries</td>
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<td>296,221</td>
<td>238,523</td>
<td>237,866</td>
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<td>Fringe Benefits</td>
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<td>90,821</td>
<td>73,660</td>
<td>82,274</td>
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<td>Staff Training and Development</td>
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<td>Insurance</td>
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<td>$ 742,599</td>
<td>$ 675,590</td>
<td>($79,201)</td>
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### Budgeted Positions

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### Adopted Budget Highlights

Salaries decreased $58,355 or 19.7% which reflects the abolished Assistant Law Librarian position costs as well as the actual costs of budgeted positions.

Fringe Benefits decreased $8,547 or 9.4% which reflects the actual cost of budgeted positions and the abolished Law Librarian position.

The position count decreased by 1.0 for 2018 and reflects the abolishment of a full-time Assistant Law Librarian.

The Intergovernmental line item reflects the mandate of ORC 3375.481(E)(1) for an annual payment to a state law library consortium. The payment is a percentage of revenue from the prior year.

The Law Library anticipates revenues of $678,650 against an expenditure budget of $675,590. Revenues decreased $81,350 or 10.7% from 2017.

Estimated revenues include Law Library Subscription Fees ($9,000), Photocopy Sales ($400), Clerk of Court Fines & Costs ($1,250), Juvenile Court Fines & Costs ($16,900), State Liquor Law Violations ($3,000), Municipal Court Shared Allowance ($15,000), District Court Fines & Costs ($90,000), Municipal Court Fines & Costs ($475,000), Municipal Court Fines-Fiscal Office ($68,000) and Refunds ($100). There is a planned surplus of $3,060.00.
## BUDGETED POSITIONS
### Law Library Resources

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<thead>
<tr>
<th>Position Description</th>
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</table>
The Crime Laboratory analyzes physical evidence collected from crime scenes and submitted by area law enforcement agencies. Court qualified forensic scientists receive, evaluate and report their findings on misdemeanor and felony cases each year. The laboratory is comprised of six sections, which perform the following functions.

The Photography lab staff continues to meet the demand of local law enforcement agencies, prosecutors and courts for their photographic needs. The lab has the capability of printing digital images from all types of media as well as printing from conventional negatives and transparencies. The staff can capture still images from surveillance video and enhance as much of the detail as possible. The staff photographs case evidence and digitally enhances it for examination by the Trace, Fingerprints and DNA sections. Local agencies can submit images for examination by the Trace and Fingerprint sections.

The scientists in the Chemistry section perform analysis in the areas of drug identification, driving under the influence of alcohol/drugs, drug facilitated sexual assault and liquor violations. In 2017, the Chemistry section saw a drastic increase in the number of cases that contained fentanyl and synthetic fentanyl analogues, including carfentanil. The staff of the Chemistry section continued to be a leader within the state of Ohio on the identity and analysis of the wide range of drugs during 2017.

The scientists in the Serology/DNA section receive requests from law enforcement agencies for biological analysis including DNA analysis. Appropriate DNA profiles from all cases are entered into the local DNA database and uploaded to the state and national databases. DNA hits from the database aid law enforcement in their criminal investigations. The Serology/DNA section is one of the few laboratories in the state that process touch DNA samples on all types of cases. These types of cases make up a large percentage of the caseload. Serology/DNA uses federal grant funds to purchase supplies, work backlog cases and work cold cases. The section works with detectives in the Cold Case Squad to review and process evidence in unsolved cases. The section continues to comply with the FBI Director's Quality Assurance Standards for Forensic DNA Testing Laboratories. The section undergoes audits each year to ensure compliance with these standards.

The scientists in the Firearms/Tool Marks section examine firearms and compare cartridge cases and bullets. The staff uses the National Integrated Ballistic Identification Network system to link crimes and provide leads, where none previously existed, to law enforcement agencies. Additionally, this section works to restore obliterated serial numbers, identify tools used in crimes and determine distances of fired shots.

The scientists in the Fingerprints section are responsible for chemical development, identification and comparison of latent fingerprints recovered from crime scenes. Items are processed for prints and compared against a local fingerprint database maintained in the laboratory. This information is computerized in the Automated Fingerprint Identification System (AFIS), also managed in this office. In addition to processing and analyzing physical evidence submitted for examination, the Fingerprints section is responsible for maintaining arrest fingerprint cards submitted by the various agencies that are served. These fingerprint and palmprint records are kept in the computerized AFIS and Palmprint AFIS. Local police agencies submit arrest cards to be searched against the AFIS database. Several agencies submit records electronically over a computerized Live Scan system. The Crime Lab AFIS database maintains connectivity with the AFIS databases maintained by the Ohio Bureau of Criminal Investigation and the Federal Bureau of Investigation.

The Trace Evidence section is staffed by analysts who examine hairs, fibers, paint, footwear impressions, glass, fractured evidence and other miscellaneous items. The most frequent requests the Trace section receives from law enforcement are for footwear comparisons and footwear database searches. These are followed by hair and paint examinations and comparisons. The footwear database consists of known and crime scene footwear impressions that are entered into a database. This information is useful to law enforcement agencies in their investigations as it can identify the brand and model of the shoes a suspect was wearing at the time a crime was committed.
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## JURISDICTION (Continued)

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TABLE OF ORGANIZATION
Mission Statement:

The Miami Valley Regional Crime Laboratory is dedicated to providing quality forensic services to area criminal justice agencies and to maintaining the highest standards in the following professional services: Chemistry, Serology/DNA, Firearms and Tool Marks, Fingerprints, Photography/Video Analysis and Trace Evidence.

Challenges:

- Continual improvement of the quality process under the American Society of Crime Lab Directors/Laboratory Accreditation Board – International program
- Reducing the turnaround time and backlog for all types of cases submitted

Goals and Objectives:

We will provide timely and accurate results, while utilizing our resources to attain maximum benefits.

- Promote an atmosphere of awareness, growth and development of our employees to improve their professional abilities
- Foster support, collaboration and trust between employees and the law enforcement community serviced
- Maintain a leadership role in the forensic science profession by providing quality service in a timely manner to our member agencies

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### MIAMI VALLEY REGIONAL CRIME LAB STATISTICS

#### Procedure Performed – Fingerprints & Automated Fingerprint Identification System (AFIS)

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<tr>
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<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018 Estimate</th>
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<td>AFIS Latent Entries</td>
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<tr>
<td>Processing</td>
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#### Procedure Performed – Trace Evidence

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<th>2016</th>
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<th>2018 Estimate</th>
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Note: Beginning with 2017, the Miami Valley Regional Crime Lab has new reporting categories.
# ADOPTED BUDGET SUMMARY

## Miami Val Regional Crime Lab

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<th>Subfund Description</th>
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<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
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<th>Adopted % Change</th>
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<td>228,605</td>
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<td><strong>Fund Total</strong></td>
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<td>$ 2,797,154</td>
<td>$ 2,994,925</td>
<td>$ 2,848,830</td>
<td>$ 51,676</td>
<td>1.8%</td>
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Adopted Budget Highlights

This budget represents grant programs funded by Crime Lab Federal Grants and Crime Lab National Institute of Justice. The grants include the DNA Backlog Reduction program and the Paul Coverdell Act grant.

Funds are appropriated as they are awarded for these grants which cross calendar years. This causes timing issues when comparing January through December appropriations. The 2017 Adopted figures displayed above are all awards received during 2017 for program years beginning in 2017. The 2018 Adopted figures displayed above are awards that have been received by December 31, 2017, for the support of the program years beginning in 2018. Throughout 2018 additional grants will be awarded.
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<th>2017 Actual</th>
<th>2017 Adopted</th>
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<td>(1.6)%</td>
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<tr>
<td>Operating Supplies</td>
<td>192,918</td>
<td>232,700</td>
<td>188,074</td>
<td>196,500</td>
<td>(36,200)</td>
<td>(15.6)%</td>
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<tr>
<td>Board Approved Travel</td>
<td>5,297</td>
<td>5,500</td>
<td>1,445</td>
<td>3,000</td>
<td>(2,500)</td>
<td>(45.5)%</td>
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<tr>
<td>Staff Training and Development</td>
<td>2,323</td>
<td>2,200</td>
<td>2,018</td>
<td>-</td>
<td>(2,200)</td>
<td>(100.0)%</td>
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<tr>
<td>Contractual Professional Services</td>
<td>36,125</td>
<td>41,000</td>
<td>56,712</td>
<td>29,700</td>
<td>(11,300)</td>
<td>(27.6)%</td>
<td></td>
</tr>
<tr>
<td>Law Enforcement Services</td>
<td>40,000</td>
<td>40,000</td>
<td>6,942</td>
<td>-</td>
<td>(40,000)</td>
<td>(100.0)%</td>
<td></td>
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<tr>
<td>Maintenance and Repair Services</td>
<td>191,891</td>
<td>189,467</td>
<td>191,192</td>
<td>155,267</td>
<td>(34,200)</td>
<td>(18.1)%</td>
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<tr>
<td>Communications</td>
<td>8,119</td>
<td>11,200</td>
<td>7,056</td>
<td>9,000</td>
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<td>(19.6)%</td>
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<td>Insurance</td>
<td>2,280</td>
<td>3,200</td>
<td>4,742</td>
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<td>-</td>
<td>- %</td>
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<tr>
<td>Rentals</td>
<td>2,995</td>
<td>5,500</td>
<td>1,883</td>
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<td>(27.3)%</td>
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<td>Miscellaneous</td>
<td>251,805</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>- %</td>
<td></td>
</tr>
<tr>
<td>Interfund Transfers</td>
<td>-</td>
<td>-</td>
<td>246,390</td>
<td>-</td>
<td>-</td>
<td>- %</td>
<td></td>
</tr>
<tr>
<td>Cost Recovery and Intergov't</td>
<td>-</td>
<td>-</td>
<td>1,000</td>
<td>-</td>
<td>-</td>
<td>- %</td>
<td></td>
</tr>
<tr>
<td>Transfers</td>
<td>11,450</td>
<td>12,000</td>
<td>12,491</td>
<td>163,415</td>
<td>151,415</td>
<td>1,261.8%</td>
<td></td>
</tr>
<tr>
<td>Capital Outlays</td>
<td>11,450</td>
<td>12,000</td>
<td>12,491</td>
<td>163,415</td>
<td>151,415</td>
<td>1,261.8%</td>
<td></td>
</tr>
<tr>
<td><strong>FUND TOTAL</strong></td>
<td><strong>$ 2,724,532</strong></td>
<td><strong>$ 2,584,893</strong></td>
<td><strong>$ 2,823,726</strong></td>
<td><strong>$ 2,593,811</strong></td>
<td><strong>$ 8,918</strong></td>
<td><strong>0.3%</strong></td>
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</tr>
</tbody>
</table>

**Budgeted Positions**

<table>
<thead>
<tr>
<th></th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
<th>2018</th>
<th>2018</th>
</tr>
</thead>
</table>
| Full-Time Positions | 24.50 | 22.50 | 22.30 | 22.30 | (0.20%)
| Part-Time Positions | 1.00  | 1.00  | 2.00  | 2.00  | 1.00  |
| **POSITIONS TOTAL** | **25.50** | **23.50** | **24.30** | **24.30** | **0.80** |
Adopted Budget Highlights

This fund represents the budgets for the Automated Fingerprint Identification System (AFIS) Fees and the Forensic Crime Laboratory.

Salaries decreased $3,786 or 0.2% and are based on actual salaries.

Fringe Benefits decreased $8,611 or 1.6% and are based on actual employee costs.

The full-time position decrease of 0.20 is due to a reallocation of the Director position from the Coroner General Fund. The part-time increase is due to the addition of a Firearms/Tool Mark Examiner.

Operating Supplies decreased by $36,200 or 15.6% with reductions in Laboratory Supplies of $34,200 and Fuel, Oil and Lubricants of $2,000.

Board Approved Travel decreased by $2,500 or 45.5% across all line items (Registration, Lodging, Meals and Airline).

Staff Training and Development was eliminated from the 2018 budget.

Contractual Professional Services decreased by $11,300 or 27.6% with reductions in Data Processing Services ISF of $2,000, $1,300 in Other Medical Services, $1,000 in Uniform Services, $2,000 in Records Center Services and $5,000 in Printing Services.

Law Enforcement Services was eliminated from the 2018 budget.

Maintenance and Repair Services decreased $34,200 or 18.1%. Reductions of $61,000 were made across all line items which was partially offset with a reallocation of $26,800 to increase Computer Software Maintenance contracts.

Communications decreased by $2,200 or 19.6% with reductions in Cell Phone Charges of $200, Express Mail and Delivery of $1,000 and $1,000 in County Telecommunications.

Rentals decreased by $1,500 or 27.3% related to Copy Machine Rental.

Capital Outlays of $163,415 is budgeted for the purchase of four computer monitors ($800), four computers ($3,800), one genetic analyzer ($152,000), one digital camera ($3,000) and four flatbed scanners ($3,815).

Revenues are budgeted at $2,582,367 and include $1,495,287 in Contract with Local Municipalities, $477,700 in Non Contract Casework and $609,380 for the Operating Subsidy Interfund Transfer.

There is a planned spend down of $11,444 in this budget for 2018.
<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016 Positions</th>
<th>2017 Positions</th>
<th>2018 Positions</th>
<th>Adopted Change</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Miami Val Regional Crime Lab</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>BUDGETED POSITIONS</strong></td>
<td></td>
<td></td>
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<td></td>
</tr>
<tr>
<td><strong>Fund Type:</strong> Special Revenue Fund</td>
<td></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td><strong>Fund:</strong> Other Federal Grants</td>
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<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Status:</strong> Part-Time</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>INVESTIGATOR</td>
<td>2.00</td>
<td>2.00</td>
<td>-</td>
<td>(2.00)</td>
</tr>
<tr>
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<td></td>
<td>(2.00)</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td>2.00</td>
<td>2.00</td>
<td>-</td>
<td>(2.00)</td>
</tr>
<tr>
<td><strong>Fund:</strong> Other Special Revenue Funds</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Status:</strong> Full-Time</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ADMINISTRATIVE ASSISTANT I</td>
<td>1.00</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>ASSISTANT DIRECTOR</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td>CLERK</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td>DARKROOM SPECIALIST</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
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<tr>
<td>DATA ENTRY OPERATOR</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td>DIRECTOR</td>
<td>0.50</td>
<td>0.50</td>
<td>-</td>
<td>(0.50)</td>
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<tr>
<td>DIRECTOR OF OPERATIONS</td>
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<td>-</td>
<td>0.30</td>
<td>0.30</td>
</tr>
<tr>
<td>EVIDENCE CUSTODIAN</td>
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<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td>FINGERPRINT CLERK</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td>FINGERPRINT EXAMINER</td>
<td>4.00</td>
<td>4.00</td>
<td>4.00</td>
<td>-</td>
</tr>
<tr>
<td>FIREARMS/TOOL MARK EXAMINER</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td>FORENSIC CHEMIST</td>
<td>4.00</td>
<td>4.00</td>
<td>5.00</td>
<td>1.00</td>
</tr>
<tr>
<td>LABORATORY SUPERVISOR</td>
<td>2.00</td>
<td>2.00</td>
<td>1.00</td>
<td>(1.00)</td>
</tr>
<tr>
<td>SECRETARY</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td>SEROLOGIST</td>
<td>4.00</td>
<td>3.00</td>
<td>3.00</td>
<td>-</td>
</tr>
<tr>
<td>TRACE EVIDENCE EXAMINER</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td>Status Total</td>
<td>24.50</td>
<td>22.50</td>
<td>22.30</td>
<td>(0.20)</td>
</tr>
<tr>
<td><strong>Status:</strong> Part-Time</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>FIREARMS/TOOL MARK EXAMINER</td>
<td>-</td>
<td>-</td>
<td>1.00</td>
<td>1.00</td>
</tr>
<tr>
<td>TRAC EVIDENCE EXAMINER</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td>Status Total</td>
<td>1.00</td>
<td>1.00</td>
<td>2.00</td>
<td>1.00</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td>25.50</td>
<td>23.50</td>
<td>24.30</td>
<td>0.80</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td>27.50</td>
<td>25.50</td>
<td>24.30</td>
<td>(1.20)</td>
</tr>
<tr>
<td><strong>DEPARTMENT TOTAL</strong></td>
<td>27.50</td>
<td>25.50</td>
<td>24.30</td>
<td>(1.20)</td>
</tr>
</tbody>
</table>
MonDay Community Correctional Institution is a Community-Based Correctional Facility that provides a secure treatment environment for felony offenders as a condition of a court ordered community control sanction. MonDay is a cognitive program that targets criminal thinking and behavioral choices, while building and practicing skills to make responsible decisions upon release.

MonDay is accredited by the American Correctional Association.

MonDay operates on an annual grant from the Department of Rehabilitation and Correction and reports to a Facility Governing Board. A Judicial Advisory Board provides counsel to the Facility Governing Board. MonDay is a regional program for males and provides services for females statewide.

MonDay’s education program operates in conjunction with the Ohio Central School System and during FY 2017, 183 residents earned their GED. Residents of the MonDay program contributed over 3,383 hours of community service this year. Prorated at minimum wage, this would amount to a contribution to the community of $27,571.

In FY 2017, MonDay provided services to 453 males and 228 females for a total of 681 diversions.

**TABLE OF ORGANIZATION**
Mission Statement:

MonDay is a community-based correctional facility that provides a secure treatment environment for probationable felony offenders. MonDay challenges offenders to modify their thinking and behavior to become responsible citizens.

Challenges:

- Making fiscal adjustments as needed in this challenging environment.
- Ensuring services are individualized and address criminogenic targets, based on the resident’s current Ohio Risk Assessment System (ORAS) assessment and other results obtained from assessments administered by the program.

Goals and Objectives:

MonDay will continue to provide the optimal level of service possible within funding constraints. MonDay is continually re-evaluating and refining processes to ensure fidelity.

<table>
<thead>
<tr>
<th>Statistics</th>
<th>2014</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Residents Earning GED’s</td>
<td>127</td>
<td>152</td>
<td>171</td>
<td>183</td>
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<tr>
<td>Cost per Diversion</td>
<td>$9,946.37</td>
<td>$9,815.26</td>
<td>$10,675.28</td>
<td>$10,926.94</td>
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<tr>
<td>Residents Completing Program</td>
<td>48%</td>
<td>51%</td>
<td>80%</td>
<td>78%</td>
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</table>
## Adopted Budget Summary

**MonDay Community Corrections**

<table>
<thead>
<tr>
<th>Subfund Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
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</thead>
<tbody>
<tr>
<td>Fund Type:</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Special Revenue Fund</td>
<td></td>
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<td></td>
</tr>
<tr>
<td>Fund:</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MonDay Community Corrections</td>
<td>6,531,473</td>
<td>7,729,722</td>
<td>7,883,724</td>
<td>7,523,148</td>
<td>(206,574)</td>
<td>(2.7)%</td>
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<tr>
<td>Program</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>MonDay Community Correctns-Other Sources</td>
<td>22,896</td>
<td>2,034</td>
<td>32,776</td>
<td>1,473</td>
<td>(561)</td>
<td>(27.6)%</td>
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<tr>
<td>Fund Total</td>
<td>$ 6,554,368</td>
<td>$ 7,731,756</td>
<td>$ 7,916,500</td>
<td>$ 7,524,621</td>
<td>$(207,135)</td>
<td>(2.7)%</td>
</tr>
<tr>
<td>Fund Type Total</td>
<td>$ 6,554,368</td>
<td>$ 7,731,756</td>
<td>$ 7,916,500</td>
<td>$ 7,524,621</td>
<td>$(207,135)</td>
<td>(2.7)%</td>
</tr>
<tr>
<td>DEPARTMENT TOTAL</td>
<td>$ 6,554,368</td>
<td>$ 7,731,756</td>
<td>$ 7,916,500</td>
<td>$ 7,524,621</td>
<td>$(207,135)</td>
<td>(2.7)%</td>
</tr>
<tr>
<td>Expense Description</td>
<td>2016 Actual</td>
<td>2017 Adopted</td>
<td>2017 Actual</td>
<td>2018 Adopted</td>
<td>Adopted $ Change</td>
<td>Adopted % Change</td>
</tr>
<tr>
<td>----------------------------------</td>
<td>-------------</td>
<td>--------------</td>
<td>-------------</td>
<td>--------------</td>
<td>------------------</td>
<td>-----------------</td>
</tr>
<tr>
<td>Salaries</td>
<td>3,723,235</td>
<td>4,762,595</td>
<td>4,772,913</td>
<td>4,745,643</td>
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</tr>
<tr>
<td>Fringe Benefits</td>
<td>1,408,333</td>
<td>1,885,407</td>
<td>1,772,345</td>
<td>1,821,364</td>
<td>(50,902)</td>
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</tr>
<tr>
<td>Pre-Employment Services</td>
<td>600</td>
<td>600</td>
<td>600</td>
<td>600</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Operating Supplies</td>
<td>468,664</td>
<td>532,297</td>
<td>447,580</td>
<td>476,973</td>
<td>(29,867)</td>
<td>(5.3)%</td>
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<tr>
<td>Routine Business</td>
<td>999</td>
<td>1,100</td>
<td>1,210</td>
<td>1,250</td>
<td>150</td>
<td>13.6%</td>
</tr>
<tr>
<td>Board Approved Travel</td>
<td>5,502</td>
<td>14,025</td>
<td>7,712</td>
<td>8,700</td>
<td>(5,275)</td>
<td>(38.0)%</td>
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<tr>
<td>Staff Training and Development</td>
<td>26,611</td>
<td>49,100</td>
<td>30,697</td>
<td>29,685</td>
<td>(2,179)</td>
<td>(6.9)%</td>
</tr>
<tr>
<td>Contractual Professional Services</td>
<td>100,168</td>
<td>138,013</td>
<td>125,094</td>
<td>113,575</td>
<td>(1,519)</td>
<td>(1.2)%</td>
</tr>
<tr>
<td>Maintenance and Repair Services</td>
<td>263,706</td>
<td>115,163</td>
<td>241,597</td>
<td>92,791</td>
<td>(149,806)</td>
<td>(58.0)%</td>
</tr>
<tr>
<td>Communications</td>
<td>22,126</td>
<td>23,836</td>
<td>26,846</td>
<td>25,620</td>
<td>1,800</td>
<td>7%</td>
</tr>
<tr>
<td>Insurance</td>
<td>19,495</td>
<td>18,000</td>
<td>14,611</td>
<td>22,000</td>
<td>4,400</td>
<td>22.2%</td>
</tr>
<tr>
<td>Public Utility Services</td>
<td>150,000</td>
<td>167,500</td>
<td>139,040</td>
<td>156,800</td>
<td>(17,760)</td>
<td>(11.4)%</td>
</tr>
<tr>
<td>Rentals</td>
<td>3,326</td>
<td>7,720</td>
<td>17,476</td>
<td>13,220</td>
<td>5,000</td>
<td>71.2%</td>
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<tr>
<td>Miscellaneous</td>
<td>1,311</td>
<td>1,400</td>
<td>422</td>
<td>1,400</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Capital Outlays</td>
<td>360,290</td>
<td>15,000</td>
<td>318,358</td>
<td>15,000</td>
<td>-</td>
<td>- %</td>
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<tr>
<td><strong>FUND TOTAL</strong></td>
<td><strong>$6,554,368</strong></td>
<td><strong>$7,731,756</strong></td>
<td><strong>$7,916,500</strong></td>
<td><strong>$7,524,621</strong></td>
<td><strong>($207,135)</strong></td>
<td><strong>(2.7)%</strong></td>
</tr>
</tbody>
</table>

**Budgeted Positions**

<table>
<thead>
<tr>
<th></th>
<th>Adopted 2017</th>
<th>Adopted 2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Full-Time Positions</td>
<td>90.00</td>
<td>120.00</td>
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<tr>
<td>Part-Time Positions</td>
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</tr>
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<td><strong>POSITIONS TOTAL</strong></td>
<td><strong>105.00</strong></td>
<td><strong>136.00</strong></td>
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</table>

**Adopted Budget Highlights**

Grant programs included in this cost center are the ABLE Education Grant ($35,000) and MonDay Program ($7,488,148). This budget also includes appropriations from Other Sources which are expenditures of revenue received independent of the grant programs.

**Salaries** increased $16,952 or 0.4% for 2018 and is due to decreased grant revenue.

**Fringe Benefits** increased $64,043 or 3.4% due to budgeting of actual employee costs.

**Staff Training and Development** decreased $19,415 or 39.5% due to decreased grant revenue for 2018.

**Contractual and Professional Services** decreased $24,438 or 17.7% and are based on annual service contracts and used to fund day-to-day repairs of equipment and the facility.

**Maintenance and Repair Services** decreased $22,372 or 19.4% for 2018.

**Capital Outlays** are budgeted at $15,000 and will fund minor computer equipment repairs in 2018.

**The position count includes a decrease of 1.00 positions overall. Please refer to position listing for changes.**

MonDay revenue is $7,524,621 which includes $35,000 in Federal Pass Through revenue, $7,488,148 in State Grant revenue and $1,473 in revenue from other sources. Total budgeted revenues decreased $207,135 or 2.7% from 2017.
## BUDGETED POSITIONS

**MonDay Community Corrections**

<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016 Positions</th>
<th>2017 Positions</th>
<th>2018 Positions</th>
<th>Adopted Change</th>
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<tr>
<td><strong>Fund Type:</strong> Special Revenue Fund</td>
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**Status Total**

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<tr>
<th></th>
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**Status:** Part-Time

| COOK          | 1.00           | 3.00           | -              | (3.00)         |
| HUMAN RESOURCES SPECIALIST | 1.00           | -              | -              | -              |

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## BUDGETED POSITIONS

MonDay Community Corrections

<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016 Positions</th>
<th>2017 Positions</th>
<th>2018 Positions</th>
<th>Adopted Change</th>
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The Montgomery County Board of Developmental Disabilities Services (MCBDDS) serves children and adults with intellectual and developmental disabilities, most of whom require comprehensive life-long services. The Board provides support for individuals to live, learn, work and participate in their community. The Board also provides support for families in their efforts to care for their family member with a disability. The Board provides legally mandated services and support to families.

- The Early Intervention component provides services for infants and toddlers (birth through age two) and their families through the Parent and Child Enrichment (PACE) Program under rules established by the Ohio Department of Developmental Disabilities (ODODD) and Ohio Department of Health (ODH).
- The Parent and Child Enrichment (PACE) Program coaches parents and caregivers through specialized instruction during everyday interactions and routines in order to further their child’s development and achieve Individualized Family Service Plan (IFSP) outcomes. All enrolled families are supported by a full transdisciplinary team that is led by a Developmental Specialist who serves as the Primary Service Provider and also includes an Occupational Therapist, Physical Therapist, and Speech and Language Pathologist. PACE services are provided in the natural settings of infants and toddlers to the maximum extent appropriate.
- The PACE Early Intervention Program provides services to over 1,000 eligible Montgomery County families annually without any out of pocket cost to them. All referrals for services come through the local Help Me Grow Program.
- Our Early Intervention Department also has certified providers of PLAY (Play & Language for the Autistic Youngster) recognized as a best practice in this genre.
- Administers intake and coordination from birth to 6 for our Family Support Services Program (FSSP) requests.

The Adult Services Department provides mandated programs and services that center on employment opportunities and continuing habilitation training, including:

- Training and other services at the habilitation centers to help individuals become more integrated into their communities.
- MCBDDS currently serves 83 individuals residing at Stillwater Center in their Northview facility.
- There are approximately 110 individuals being served at the Calumet and Jergens facilities. These programs are slated to be discontinued no later than December 31, 2018 with the individuals served being moved to private providers.
- This department is also responsible for the Recreation Program, which provides diverse activities centered within our community for over 1,200 adults and 250 children.

The Transportation Department operates the Board’s fleet of buses, vans and other vehicles, providing curb-to-curb countywide services.

The Mental Health Supports and Services (MHSS) program provides mental health services sensitive to the unique needs of individuals with a dual diagnosis of intellectual disability and mental illness. The Montgomery County Board of Developmental Disabilities is the first county board of the 88 counties in Ohio to be certified as a mental health agency and to provide specialized mental health services. These services include diagnostic assessment, psychiatric services, medication monitoring and evaluation, individual counseling, group counseling, community psychiatric supportive treatment, consultation, and medical education. The MHSS Program understands that several modifications to traditional treatment methods must be made in order to improve efficacy with the population, and is committed to implementing these “best practices” as a part of all behavioral health services provided. Adaptations include: home based services, increased length of treatment; simplification of interventions used; adjustment of language utilized; increased use of activities; utilization of flexible methods; and shortened session length. In addition, the program has worked to develop and/or further best practices in mental health treatment with this population, and is dedicated to building bridges between the DD and MH systems in Montgomery County.

The Residential and Family Support Department provides comprehensive services and support to children and adults through the following divisions:

Service and Support Administration
- Information and referral assistance
- Assessments to determine specific service needs
- Team leader for development of the individual plan
- Crisis/Emergency assistance
• Residential Development
• Coordinating of services
• Monitoring

Intake / Eligibility
• Determines Board eligibility for ages 3-21
• Provides information and referrals to families and community agencies
• Collaborates with community agencies and schools for children ages 3-21
• Provides crisis/emergency assistance
• Administers intake and coordination for ages 3-21 for Family Support Services Program (FSSP) requests
• Adheres to the “No Wrong Door” philosophy linking any community stakeholder to resources when contacted

Waiver Services
• Provides services to over 1,600 individuals enrolled on Medicaid
• Assists individuals in managing their specific budgets based on assessments of health and safety needs
• Authorizes payments of waiver services for timely reimbursement
• Provides training, quality assistance, consumer benefits, and provider certification standards monitoring
• Manages the residential waiting list and is responsible for the allocation of waiver slots

Provider Compliance
• Provider certification standards monitoring
• Provider compliance monitoring
• Provider training and technical assistance

Provider Development
• Recruit and grow providers
• Work with individuals and families to identify their service and programming preferences
• Develop community collaborations assisting providers to thrive
• Educates business community on the value of employing and supporting individuals with Developmental Disabilities Services

The Family Support Services Program provides funding for the following services:

• In-home and out-of-home respite services for persons living at home with parent, guardian or primary caregiver
• The purchase or lease of adaptive equipment
• Home modifications
• Board Sponsored Recreation Events
• Adaptive equipment
• Special diets
• Counseling, training and education

The Business and Operations Department provides administrative support in financial management, budgeting, payroll and information technology. It is also responsible for the maintenance and grounds of five Board buildings and maintenance for over 88 properties operated by Miami Valley In-Ovations (MVIO) through its Building & Grounds Department.

Miami Valley In-Ovations, Inc.
• Operates as a non-profit housing corporation
• Develops and manages homes for Montgomery County residents who are eligible for services and need housing
• Currently manages 87 properties (147 front doors) that house up to 392 individuals with developmental disabilities

The Department of Safety and Protection administers a system to report, investigate, review, remedy and analyze incidents that adversely affect the health and safety of individuals served by the Board. The department monitors and tracks incidents to identify potential trends and patterns, and ensures corrective and preventive actions are taken in an effort to protect client health and safety.

The Human Resources Department provides the assistance necessary to enable staff to carry out the agency mission. This department ensures that equal employment and fair opportunity are provided to all qualified individuals. The Human Resource Team implements Board policies related to employees, coordinates the recruitment & hiring process, benefits, staff retention, safety programs, agency accreditation, performance management, labor relations, corrective action, classification and compensation, staff development, and training and certification. Other duties of the department include ensuring compliance with all local, state and federal laws, labor contracts and policies.
Mission Statement:
Empowering people with intellectual and developmental disabilities to live productive and rewarding lives aligned with their goals and choices.

Challenges:
- Implementation of State’s Employment First (SELF) initiative
- Maintaining essential services within the federal, state & levy funding available through 2018
- Continue adjusting how services will be provided in the future based on Centers for Medicare & Medicaid Services (CMS) home and community based service mandates
- Addressing the needs of aging caregivers who continue to provide services to their adult children
- Expanding the provider array to allow more consumer choice
- Continuing to adapt to the ever changing Medicaid environment
- Determining the current and ongoing impact to our programs and services of State and Federal budget cuts
- Meeting the increasing demand of residential and day service cost while incurring a loss of direct service revenues

Goals and Objectives:
- Continue to increase PLAY certified staff in Early Intervention
- Continue to expand Individual Options (IO), Level 1 and SELF waivers within available resources
- Successfully move to electronic files and reduction of reliance on paper processes
- Meet the needs of children up to three years old for Early Intervention Services
- Continue expanding services to the ever increasing Early Intervention population
- Utilize Individual Options (IO), Level 1 and SELF waivers to reduce the residential waiting list
- Utilize Level One Waivers to reduce residential waiting list and refinance adult services
- Increase waiver services based on availability and resources
- Lower number of families on waiting list, particularly for those caregivers who are ages 60 and older and those with intense needs
- Meet the needs of individuals and families who need emergency residential placements
- Maintain health and safety by addressing all Major Unusual Incidents
- Expand Day Service Option Program allowing eligible individuals to access day and transportation services with or without IO, Level 1, or SELF waivers

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<th>2018 Estimate</th>
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* Individual Options (IO), Level 1 and SELF waivers are for individuals with mental retardation and developmental disabilities. With the waiver, Medicaid will allow people to stay in their homes and/or receive community-based support rather than requiring them to live in an Intermediate Care Facilities for Individuals with Intellectual Disabilities (ICF/IID). ICF/IID services are an optional Medicaid benefit. Section 1905(d) of the Social Security Act created this benefit to fund “Institutions” (four or more beds) for individuals with intellectual disabilities or other related conditions, and specifies that these institutions must provide “active treatment”.
**ADOPTED BUDGET SUMMARY**
Montgomery County Board of DDS

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<td>$ 57,084,073</td>
<td>$ 53,484,474</td>
<td>$ 52,155,826</td>
<td>$ (4,928,247)</td>
<td>(8.6)%</td>
</tr>
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</table>
### Department: 72  Montgomery County Board of DDS
### Fund: 201  MC Bd of Developmental Disabilities
### Subfund: Various  Various
### OCA Code: Various  Various
### Program: 50000  Social Services

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>22,508,046</td>
<td>23,471,439</td>
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<td>18,663,863</td>
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<td>(20.5)%</td>
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<td>8,478,245</td>
<td>9,611,585</td>
<td>8,086,640</td>
<td>7,123,881</td>
<td>(2,487,704)</td>
<td>(25.9)%</td>
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<tr>
<td>Special Fringe Benefits</td>
<td>16,887</td>
<td>38,775</td>
<td>30,863</td>
<td>38,775</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Post Employment Services</td>
<td>79</td>
<td>750</td>
<td>-</td>
<td>750</td>
<td>-</td>
<td>- %</td>
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<td>22,500</td>
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<td>23,750</td>
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<td>- %</td>
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<tr>
<td>Operating Supplies</td>
<td>1,187,809</td>
<td>1,157,993</td>
<td>971,493</td>
<td>661,786</td>
<td>(496,207)</td>
<td>(42.9)%</td>
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<td>49,468</td>
<td>46,668</td>
<td>48,040</td>
<td>39,721</td>
<td>(8,387)</td>
<td>(17.4)%</td>
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<td>297,028</td>
<td>271,131</td>
<td>291,577</td>
<td>(10,446)</td>
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<td>Staff Training and Development</td>
<td>77,292</td>
<td>79,551</td>
<td>79,503</td>
<td>80,341</td>
<td>790</td>
<td>1.01%</td>
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<td>Contractual Professional Services</td>
<td>1,521,818</td>
<td>1,495,545</td>
<td>1,575,352</td>
<td>1,235,164</td>
<td>(340,188)</td>
<td>(17.6)%</td>
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<td>Social Services Contractual Services</td>
<td>3,435,341</td>
<td>4,120,550</td>
<td>3,945,804</td>
<td>4,023,664</td>
<td>77,864</td>
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<tr>
<td>Maintenance and Repair Services</td>
<td>827,619</td>
<td>795,162</td>
<td>601,883</td>
<td>534,697</td>
<td>(69,137)</td>
<td>(17.9)%</td>
</tr>
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<td>Communications</td>
<td>131,417</td>
<td>159,970</td>
<td>109,725</td>
<td>142,555</td>
<td>(32,830)</td>
<td>(27.1)%</td>
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<td>Insurance</td>
<td>62,437</td>
<td>137,090</td>
<td>115,467</td>
<td>92,126</td>
<td>(23,334)</td>
<td>(17.5)%</td>
</tr>
<tr>
<td>Public Utility Services</td>
<td>722,303</td>
<td>749,228</td>
<td>689,424</td>
<td>601,323</td>
<td>(88,101)</td>
<td>(12.7)%</td>
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<td>Rentals</td>
<td>24,329</td>
<td>39,006</td>
<td>38,957</td>
<td>37,306</td>
<td>(1,650)</td>
<td>(4.2)%</td>
</tr>
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<td>Intergovernmental</td>
<td>12,686,215</td>
<td>12,634,533</td>
<td>14,055,377</td>
<td>15,878,373</td>
<td>3,243,840</td>
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</tr>
<tr>
<td>Miscellaneous</td>
<td>753,571</td>
<td>1,080,832</td>
<td>856,734</td>
<td>1,082,536</td>
<td>2,199,803</td>
<td>2.2%</td>
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<td>165,943</td>
<td>166,000</td>
<td>165,943</td>
<td>466,000</td>
<td>300,000</td>
<td>180.7%</td>
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<td>Cost Recovery and Intergov't Transfers</td>
<td>40,932</td>
<td>20,000</td>
<td>-</td>
<td>20,000</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Transfers</td>
<td>42,368</td>
<td>62,000</td>
<td>40,670</td>
<td>62,000</td>
<td>-</td>
<td>- %</td>
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<td>Capital Outlays</td>
<td>108,350</td>
<td>136,618</td>
<td>165,275</td>
<td>137,984</td>
<td>1,366</td>
<td>1.0%</td>
</tr>
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</table>

**FUND TOTAL**  $53,137,916  $56,324,073  $52,558,508  $51,238,172  $(5,085,901)  (9.0)%

**Budgeted Positions**

<table>
<thead>
<tr>
<th>Position Type</th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
<th>Adopted</th>
</tr>
</thead>
<tbody>
<tr>
<td>Full-Time Positions</td>
<td>529.00</td>
<td>512.00</td>
<td>413.00</td>
<td>(99.00)</td>
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<td>Part-Time Positions</td>
<td>74.00</td>
<td>38.50</td>
<td>66.00</td>
<td>27.50</td>
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<td><strong>POSITIONS TOTAL</strong></td>
<td>603.00</td>
<td>550.50</td>
<td>479.00</td>
<td>(71.50)</td>
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</table>
Adopted Budget Highlights

This fund consists of Developmental Disabilities Services (DDS) Operating, Residential Services and Family Home Services subfunds.

Salaries decreased by $4,807,576 or 20.5% from 2017 which includes the 2.5% general salary parameter increase as well as position changes that are specified below.

Fringe Benefits decreased $2,487,704 or 25.9% due to budgeting actual employee costs.

Total Budgeted Positions decreased by 99.00 full-time positions while adding 27.50 part-time positions which resulted in a net reduction of 71.50 positions. The reduction in staff is due to the gradual elimination in the provision of direct services to clients as mandated by the State of Ohio. See the position report for details of position movements and adjustments.

Operating Supplies decreased $496,207 or 42.9% primarily due to reductions in the Transportation Services budget for items such as fuel, oil and parts as the agency has transitioned away from direct service. Also, contributing to this reduction of this category is the sale of facilities at Kuntz and Liberty.

Contractual Professional Services decreased $260,381 or 17.4% due to a reduction in Janitorial Services based on the sale of facilities at Kuntz and Liberty.

Maintenance and Repair Services decreased $260,465 or 32.8% due to a reduction in Building Maintenance Contract at various facilities as well as decreased maintenance and repair in the Transportation Services budget.

Insurance decreased $44,964 or 32.8% primarily due to a reduction in Auto Liability within the Transportation Services budget.

Public Utility Services decreased $147,905 or 19.7% due to a reduction in various utilities such as electricity, gas and water at facilities (Kuntz, Liberty and Emergency Shelter) that have been sold.

Intergovernmental increased $3,243,840 or 25.7% due to additional costs in Match Money for Day Habilitation and Residential Waivers as the provision of service for clients moves to outside agencies.

Interfund Transfers are budgeted in the amount of $466,000 which is for cash transfers to the Mental Health Grant in 2018.

Tax Settlement Fees and Expenses are budgeted in the amount of $62,000 for 2018. This cost is for Auditor Fees associated with Levy revenue processing.

Capital Outlays totaling $137,984 includes $95,362 for Data Processing Equipment, $17,170 for Office Furniture and $25,452 for Other Equipment.

Revenue estimates total $49,249,285 and are down $3,932,825 or 7.4% from the 2017 Adopted Budget. This includes $3,345,822 in Property Taxes, $11,010,365 from Federal Revenues, $4,657,651 from State Revenues, $28,030,622 from the Human Services Levy and $2,204,825 in all other charges and miscellaneous. There is a budgeted deficit of $1,988,887 in this fund for 2018.
**Expense Description** | 2016 | 2017 | 2017 | 2018 | Adopted | Adopted | $ Change | % Change
--- | --- | --- | --- | --- | --- | --- | --- | ---
Contractual Professional Services | - | - | 100,000 | - | - | %
SUBFUND TOTAL | $ | - | $ | 100,000 | $ | - | $ | - %

**Adopted Budget Highlights**

This budget was created for pass-through funds from the Human Services Levy Supported Services funds to United Rehabilitation Services (URS) and Art Works. No new funding was appropriated in 2018.
### Expense Description

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Adopted</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>406,970</td>
<td>405,300</td>
<td>439,860</td>
<td>492,654</td>
<td>87,354</td>
<td>21.6%</td>
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<td>Fringe Benefits</td>
<td>158,486</td>
<td>159,502</td>
<td>183,731</td>
<td>199,593</td>
<td>40,091</td>
<td>25.1%</td>
</tr>
<tr>
<td>Special Fringe Benefits</td>
<td>300</td>
<td>-</td>
<td>-</td>
<td>500</td>
<td>500</td>
<td>-</td>
</tr>
<tr>
<td>Operating Supplies</td>
<td>1,822</td>
<td>3,975</td>
<td>2,090</td>
<td>8,575</td>
<td>4,600</td>
<td>115.7%</td>
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<tr>
<td>Outside Agency Bd Approved Travel</td>
<td>132</td>
<td>1,750</td>
<td>517</td>
<td>1,750</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Routine Business</td>
<td>19,686</td>
<td>18,725</td>
<td>19,555</td>
<td>19,725</td>
<td>1,000</td>
<td>5.3%</td>
</tr>
<tr>
<td>Staff Training and Development</td>
<td>200</td>
<td>300</td>
<td>200</td>
<td>300</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Contractual Professional Services</td>
<td>108,359</td>
<td>141,338</td>
<td>178,786</td>
<td>164,247</td>
<td>22,909</td>
<td>16.2%</td>
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<tr>
<td>Communications</td>
<td>756</td>
<td>2,000</td>
<td>799</td>
<td>1,200</td>
<td>(800)</td>
<td>(40.0)%</td>
</tr>
<tr>
<td>Public Utility Services</td>
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<td>610</td>
<td>429</td>
<td>610</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Interfund Transfers</td>
<td>-</td>
<td>25,000</td>
<td>-</td>
<td>27,000</td>
<td>2,000</td>
<td>8.0%</td>
</tr>
<tr>
<td>Capital Outlays</td>
<td>868</td>
<td>1,500</td>
<td>-</td>
<td>1,500</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td><strong>OCA TOTAL</strong></td>
<td><strong>$ 698,007</strong></td>
<td><strong>$ 760,000</strong></td>
<td><strong>$ 825,966</strong></td>
<td><strong>$ 917,654</strong></td>
<td><strong>$ 157,654</strong></td>
<td><strong>20.7%</strong></td>
</tr>
</tbody>
</table>

### Budgeted Positions

<table>
<thead>
<tr>
<th>Position Type</th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Full-Time Positions</td>
<td>8.00</td>
<td>9.00</td>
<td>9.00</td>
<td>-</td>
</tr>
<tr>
<td>Part-Time Positions</td>
<td>-</td>
<td>0.50</td>
<td>1.00</td>
<td>0.50</td>
</tr>
<tr>
<td><strong>POSITIONS TOTAL</strong></td>
<td>8.00</td>
<td>9.50</td>
<td>10.00</td>
<td>0.50</td>
</tr>
</tbody>
</table>

### Adopted Budget Highlights

This program is a joint venture between the Montgomery County Board of Developmental Disabilities Services (MCDDS) and the Alcohol, Drug Addiction and Mental Health Services (ADAMHS) Board to treat clients who experience both mental illness and mental disabilities.

Salaries increased $87,354 or 21.6% which includes the 2.5% general salary parameter increase.

Fringe Benefits increased $40,091 or 25.1% due to budgeting actual employee costs.

The number of positions were increased by 0.50 part-time position. The position added was 0.50 Social Service Aide 1.

Contractual Professional Services increased $22,909 or 16.2% due to additional costs for Physician Services.

Interfund Transfers are budgeted at $27,000 which are for Inter-Departmental Agreements for overhead costs associated with the Mental Health grant program.

Capital Outlays include $1,500 for Data Processing Equipment-Hardware.

Revenues are budgeted at $1,000,000, up $240,000 or 31.6% from 2017. This includes $336,457 in MRDD/MH ODMH Title XIX (Medicaid), $465,943 in Other Cash Transfers and $197,600 in State Match. This cost account has a planned surplus of $82,346 for the 2018 budget.
## BUDGETED POSITIONS
Montgomery County Board of DDS

<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016 Positions</th>
<th>2017 Positions</th>
<th>2018 Positions</th>
<th>Adopted Change</th>
</tr>
</thead>
<tbody>
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</tr>
<tr>
<td>DIRECTOR OF BUSINESS &amp; OPERATIONS</td>
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<td>-</td>
<td>1.00</td>
<td>1.00</td>
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<tr>
<td>DIRECTOR OF COMMUNICATIONS</td>
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<tr>
<td>DIRECTOR OF CONSUMER SAFETY</td>
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<tr>
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<td>(1.00)</td>
</tr>
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</tr>
<tr>
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<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td>FAMILY RESOURCE SPECIALIST</td>
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<td>-</td>
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<tr>
<td>FINANCE MANAGER</td>
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</tr>
<tr>
<td>FINANCIAL ANALYST</td>
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<td>-</td>
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Fund Type: Special Revenue Fund
Fund: MC Bd of Developmental Disabilities
Status: Full-Time
## BUDGETED POSITIONS

### Montgomery County Board of DDS

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<th>Position Description</th>
<th>2016 Positions</th>
<th>2017 Positions</th>
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## BUDGETED POSITIONS

### Montgomery County Board of DDS

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<tr>
<th>Position Description</th>
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<th>2018 Positions</th>
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<th>2018 Positions</th>
<th>Adopted Change</th>
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### Fund Total

| Fund Total | 8.00 | 9.50 | 10.00 | 0.50 |

### Fund Type Total

| Fund Type Total | 611.00 | 560.00 | 489.00 | (71.00) |

| DEPARTMENT TOTAL | 611.00 | 560.00 | 489.00 | (71.00) |
Mission Statement:

The Municipal Courts’ goal is to support the citizens of each jurisdiction by providing efficient and effective services in a courteous and timely manner.

Within their jurisdictions, Municipal Courts handle civil cases up to $10,000 and criminal cases where the sentence is one year or less. The Courts are also the preliminary jurisdiction in felony matters.

The Montgomery County Municipal Courts are located in Dayton, Kettering, Miamisburg, Oakwood and Vandalia.

Challenges:

- Develop and implement improvements to better process Assigned Counsel expenses to ensure the county receives the maximum reimbursement possible

Goals and Objectives:

- To process invoices in a timely manner to receive state reimbursements
- To provide timely payments to attorneys for indigent defense

<table>
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<th>Assigned Counsel Statistics</th>
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<th>2016</th>
<th>2017</th>
<th>2018 Estimate</th>
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<td>$49,103</td>
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<td>Oakwood Municipal Court</td>
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<td>Vandalia Municipal Court</td>
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<th>2016</th>
<th>2017* Estimate</th>
<th>2018* Estimate</th>
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*2017 Overall Caseload is not available until after May of the following year. Data is estimated.
### ADOPTED BUDGET SUMMARY
#### Municipal Courts

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<td>$1,372,843</td>
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<td>$1,326,355</td>
<td>$1,372,843</td>
<td>$1,329,833</td>
<td>$3,478</td>
<td>0.3%</td>
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### Adopted Budget Highlights


Salaries decreased $10,550 or 9.0% due to Magistrate Salaries that were paid with Acting Judge Payroll that was moved to be reimbursed with other Intergovernmental Municipal Court Costs per Ohio Revised Code (ORC). Salaries appropriated for 2018 include a 2.5% General Fund operating budget increase.

Fringe Benefits decreased $4,452 or 19.8% based on budgeting actual employee costs.

Law Enforcement Services decreased $41,530 or 22.6% to reallocate reimbursements to Municipal Courts for Bailiff Insurance costs per a new interpretation of ORC.

Revenue is estimated at $685,140 for 2018, which is a decrease of $620 or 0.1% from the 2017 Adopted Budget. Revenue is comprised of State Reimbursements of $74,235, State Assigned Counsel of $51,305, Indigent Application Fees of $97,600, Other Fees of $2,000 and Municipal Court-State Fines & Costs of $460,000.

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2016 Adopted</th>
<th>2017 Actual</th>
<th>2017 Adopted</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>104,986</td>
<td>116,621</td>
<td>120,190</td>
<td>106,071</td>
<td>(10,550)</td>
<td>(9.0)%</td>
<td></td>
</tr>
<tr>
<td>Fringe Benefits</td>
<td>16,220</td>
<td>22,538</td>
<td>18,569</td>
<td>18,086</td>
<td>(4,452)</td>
<td>(19.8)%</td>
<td></td>
</tr>
<tr>
<td>Law Enforcement Services</td>
<td>124,502</td>
<td>183,843</td>
<td>143,923</td>
<td>142,313</td>
<td>(41,530)</td>
<td>(22.6)%</td>
<td></td>
</tr>
<tr>
<td>Intergovernmental</td>
<td>1,006,466</td>
<td>1,003,353</td>
<td>1,090,161</td>
<td>1,063,363</td>
<td>60,010</td>
<td>6.0%</td>
<td></td>
</tr>
<tr>
<td><strong>SUBFUND TOTAL</strong></td>
<td><strong>$1,252,174</strong></td>
<td><strong>$1,326,355</strong></td>
<td><strong>$1,372,843</strong></td>
<td><strong>$1,329,833</strong></td>
<td><strong>$3,478</strong></td>
<td><strong>0.3%</strong></td>
<td></td>
</tr>
</tbody>
</table>

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Description of Activities

The Non-Departmental budget includes costs and programs which are not directly attributable to other county offices operating funds. The Office of Management & Budget oversees Non-Departmental accounts.

There are many statutory contributions such as the Agricultural Society, Assigned Counsel and Public Assistance Mandated Share. The funding of these expenses is mandated by the Ohio Revised Code.

800 MHz Radio Fund Subsidy

In 2001, a subsidy was created for the 800 MHz Radio system to assist in the operations and maintenance costs of the 800 MHz radio system. This is an effort to enhance public safety within the county by having various police and fire agencies become part of the countywide communications system. There is no subsidy budgeted in this line item for 2018.

Agricultural Society

Montgomery County is mandated to pay the Montgomery County Agricultural Society $3,300 annually. This is comprised of: (1) $800 for formation of a County Agricultural Society per Section 1711.01 of the Ohio Revised Code; (2) $500 for reimbursement of Junior Club work per Section 1711.03 of the Ohio Revised Code; and (3) $2,000 for owning or holding under lease real estate used as fairgrounds per Section 1711.22 of the Ohio Revised Code. Under Section 1711.15 of the Ohio Revised Code, the Board of County Commissioners may provide additional funding for improvements to the fairgrounds. Currently, $51,476 is paid to the Agricultural Society for capital improvements.

Animal Control Subsidy

The General Fund provides a subsidy for the Animal Resource Center to carry out the responsibilities and duties of dog control and dog licensing as defined in Chapter 955 of the Ohio Revised Code.

Annual Maintenance Capital

The Annual Maintenance Capital is a new line item for 2018. This amount is set-aside or reserved for Board of Elections replacement voting machines.

Apiary Inspections

This is a state-county cooperative program to control and/or eradicate diseases affecting the honeybee. Montgomery County appoints an Apiary Inspector annually with the consent and concurrence of the Ohio Director of Agriculture. The inspector is responsible for the inspection of apiaries (beehives) in order to protect the honeybee. The authorizing Ohio Revised Code Section is 909.07.

Arts & Cultural Programs

Historically, dollars were appropriated each year to fund operating and capital expenses of Montgomery County's arts groups. These funds are disbursed to the Montgomery County Arts & Cultural District for distribution to eligible arts organizations. In 2008, the Arts and Culture Programs were moved from the General Fund and into a Special Revenue Fund, funded through 2012. Beginning in 2013, with the advent of Casino Revenue and in accordance with the General Fund Financial Plan, the funds were reinstated in the General Fund.

Assessment Fund Advances

This cost represents an assessment fund advance made in 2016 to the Phillipsburg Sewer Improvement Project due to the timing of property assessment collections.

Assigned Counsel (All Courts)

This cost is mandated by the Ohio Revised Code Section 120.33, which provides that the county pay for legal representation of indigent defendants. Specifically, this budget line pays for private attorneys to represent indigent defendants in cases that cannot be served by the Public Defender's Office.

Building Depreciation Capital Transfer

An appropriation is included in the annual Non-Departmental budget to be transferred to the Building Depreciation Capital Fund. This incorporates a number of county facilities and is intended to set-aside funds based upon the planned maintenance of the infrastructure needs of our facilities, as identified by the OMB and Administrative Services - Facilities Management division.
Bureau of Inspection

The Montgomery County General Fund is responsible for all expenses incurred by the Ohio Auditor of State in the annual financial audit of county operations. Beginning with the 2007 Financial Audit, which was conducted in 2008, the Ohio Auditor of State outsourced this function to an external auditor. Starting in 2014, the State Auditor will officiate over the annual county audit.

Child Support Mandated Share

In 1975, Congress passed Title IV-D of the Social Security Act (PL93-647) to reduce public assistance costs by funding programs, which identify and collect delinquent child support payments from parents. The Department of Job and Family Services is the local agency responsible for implementation of the support enforcement (IV-D) program with services provided either directly or indirectly through cooperative agreements. The county is financially responsible for approximately 34.0% of the costs associated with the support program. The State of Ohio and the federal government are responsible for 66.0% or the balance of the program cost.

Conservancy District Assessments

The General Fund is assessed annually by the Miami Conservancy District for maintenance costs incurred by this agency. These maintenance charges are permanent annual costs and cover the Dayton Low Dam, the South Montgomery County Low Dam, the Tait Station Dam and the South Montgomery County Dam. Beginning in 1991, Montgomery County also became responsible for paying the township residents' share of the conservancy tax, formerly paid directly by the landowners.

Cooperative Extension Service

The Cooperative Extension Service is associated with The Ohio State University (OSU) and is funded with federal, state and county dollars. Functions include local extensions of OSU educational programs in agriculture; home economics; community and resource development; sponsorship of the county's 4-H program; and operation of the federally-funded Expanded Food and Nutrition Education Program.

Data Integration/Analysis Subsidy

Montgomery County provides a subsidy for data integration & analysis to provide services for JusticeWeb and the Homeless Management Information System (HMIS).

Data Processing Control

This budget was utilized in 2014 to account for hardware, software and maintenance costs of the data domain project for the County Data Center. In 2017, $33,000 was appropriated for the purchase of hard drives for Sharepoint storage.

DayMont Courts Building Rental Costs

This budgeted cost covers the General Fund share of rental costs in the DayMont Courts Building. The DayMont Courts Building is accounted for in a special revenue fund. Currently, General Fund operations in the DayMont Courts Building include the Prosecutor’s Office and Domestic Relations Court.

Debt Service Transfer - $25 Million Bond

This budget represents the General Fund's share of debt service costs (principal and interest) related to bond issues for various county building improvements. These include the County Engineer’s Maintenance Facility, Administration Building (roof repairs, exterior shell repair and mechanical upgrades), Common Pleas Court Building (HVAC repairs), New Hope Villa (air conditioning), Montgomery County Juvenile Justice Center (144 beds), Dora Tate Center (renovation for non-secure detention), Old Courthouse – Dayton History (HVAC repairs), Memorial Hall (facility improvements), Sunrise Center (roof and mechanical system repairs), Family Courts Building (juvenile detention renovation), Support Areas Renovation, City of Dayton Rehabilitation Center (county’s contribution to the 204 bed addition to the facility) and Contingencies and Administration totaling $25.7 million. The final maturity date for this debt was 2016.

Debt Service Transfer - Juvenile Facility

This budget represents the General Fund's share of debt service costs (principal and interest) related to bond issues for the Juvenile Justice Center. The current bond issue is $18.5 million for 20 years. The final maturity date for this debt is 2024.

Economic Development Government Equity

Every year funds are set-aside for public improvements such as road widening, and water and sewer extensions that will assist in the creation and retention of jobs in the county through the Economic
Development Government Equity Program (ED/GE). Any jurisdiction participating in the tax sharing program is eligible to compete for these funds. In 2008, this program was moved from the General Fund and into a Special Revenue Fund, funded through 2012. Beginning in 2013, with the advent of Casino Revenue and in accordance with the General Fund Financial Plan, the funds were reinstated in the General Fund.

**Emergency Management**

Two line items are budgeted for Emergency Management: The county’s per capita share for the Office of Emergency Management and a subsidy to operate an emergency operations center. This center is located in the Reibold Building. The county subsidy for the Emergency Operations Center has been transferred to Administrative Services.

**GGAP Automation Transfer**

In 2016, a cash transfer of $2,637,939 was made in order to fund the Countywide Financial System Replacement Project.

**General Fund Contingencies**

Funds are budgeted to meet unexpected costs, which may arise during the fiscal year. Contingencies in the General Fund may not exceed 3.0% of annual appropriations in any year, per Sections 5705.29 and 5705.40 of the Ohio Revised Code. The contingency funds are not directly expended from non-departmental since appropriations are transferred to various General Fund departments throughout the year. Contingency funds are typically fully utilized each fiscal year.

**Grave Markers**

This line item was transferred from Veterans Services to provide funding for veteran grave markers.

**Guardianship Services for Probate**

This Probate Court program is for an annual contract to provide guardianship services. The cost is fully funded through a transfer from the Indigent Guardianship fund.

**Hazardous Materials Response Team**

The Board of County Commissioners provides financial assistance to the Miami Valley Fire/EMS Alliance. The Alliance is the coordinating authority for the Regional Hazardous Materials Response Team. An annual contract is developed by Administrative Services.

**Indirect Cost Allocation Revenue**

The annual vendor contract for the indirect cost allocation plan is budgeted under this line item. The General Fund revenue for the annual billing is deposited in this account. An annual contract is developed by the Office of Management & Budget.

**Information Technology General Fund Obligation**

This line item reflects the General Fund's obligation for the Board of County Commissioners Information Technology Office. All operating costs are budgeted in an internal service fund. Annually, all benefiting county funds are invoiced for insurance costs through a self-insurance allocation model.

**Insurance**

The General Fund's (all offices) share of insurance premiums, administration, retention funds and consultant services related to the provision of insurance is accounted for in this appropriation. The operating costs for property, casualty and liability insurance are budgeted in an internal service fund. Annually, all benefiting county funds are invoiced for insurance costs through a self-insurance allocation model.

**Investment Income Transfers**

This budgeted expense is for the transfer of investment earnings to funds based upon Board of County Commission discretion. Except where provisions are specifically made in the Ohio Revised Code, the General Fund receives the majority of investment earnings from the County Treasury. The amount transferred to a fund is based on the fund's average daily balance and the County's average interest rate. The Solid Waste Management Enterprise Fund is the only fund receiving investment income from the General Fund.

**Joint Office of Citizen Complaints**

This is the county share of the Ombudsman Office in Montgomery County, Ohio. An annual contract is developed by the Office of Family & Children First.

**Kronos General Fund Obligation**

The General Fund obligations for the Kronos Time Keeping system are accounted for in this budget. The
operating costs for the program are budgeted in an internal service fund. Annually, all benefiting county funds are invoiced for costs through the Kronos allocation model.

**MCO Future Initiatives**

The 2016 actual expenditure represents the annual General Fund support for the Youthworks & Workforce Development Program as well as the annual General Fund support for the Community Development SEED Program

**Miami Valley Regional Planning Commission (MVRPC) Annual Dues**

This budget is for the annual dues for Montgomery County's membership in the Miami Valley Regional Planning Commission. This commission provides an intergovernmental forum for discussion of regional problems, researches and analyzes community issues, and maintains a regional database.

**Memorial Day Allowance**

This line item was transferred from Veterans Services to provide funding for honoring veterans during Memorial Day (Ohio Revised Code Section 307.66).

**Miscellaneous**

The county pays for various miscellaneous costs on behalf of the Board of County Commissioners. Included in this appropriation are annual costs for legislative subscriptions and dues and memberships to county organizations at the state and national levels. Consultant Services are budgeted for a financial advisor and other professional service costs.

**Operating Fund Advances**

This was established to advance cash from the General Fund to other funds in order to be in compliance with the Certificate of Resources.

**Personal Services Cost (Fringe Benefit Account)**

All General Fund offices budget for the actual costs of fringe benefits (workers’ compensation, life insurance, retirement, FICA (Medicare), health insurance and employee assistance program administration, health insurance and waiver costs). This account was created to manage the centralized costs of unemployment compensation and tuition reimbursement within the General Fund.

**Poll Worker Pilot Program**

In 2008, the Board of County Commissioners approved the Amended Precinct Election Official Leave Program according to Section 3501.28 (G)(1) of the Ohio Revised Code. The program was established to provide some stability of staffing for the Board of Elections. County workers who participate in this program must commit to attend additional training as required and to be present at the polls on the necessary election days.

**Public Assistance Mandated Share**

In accordance with the Ohio Revised Code, Section 5101.16, the county is responsible to share in the cost of the Public Assistance fund reimbursable income maintenance expenditures. The mandated share for non-TANF (Temporary Assistance for Needy Families) is based on actual expenditures for non-federal cash, medical and assistance, Medicaid administration and Food Stamp administration. The mandated share for TANF is based on the federal fiscal year 1994 actual county share for assistance, administration and services provided under Titles IV-A and IV-F, adjusted to 80.0%. The mandated share is capped at 105.0% of the previous year's obligation to protect counties from extraordinary hardship caused by use of the formula. The General Fund portion of the mandated share is supplemented by the Human Services Levy.

**Recorder - Equipment Fund Transfer**

In July of 1993, Amended Substitute House Bill No. 152 increased the various fees charged by county recorders (Ohio Revised Code Sections 317.09 and 317.321). This bill included a provision which allows Recorders to "set aside" certain funds to supplement or provide for the equipment needs in the Recorder's Office. This budget allows for a portion of the increase in the fees to be "transferred" to a special revenue fund for the recorder's equipment needs. Plans for these funds include acquiring and maintaining an imaging system, providing for maintenance of new computer network systems and maintaining existing equipment.

**Regional Crime Lab Building Subsidy**

The building costs for the Miami Valley Regional Crime Lab are included in the annual budget. The charges are fully funded by a subsidy transfer from the General Fund. These costs are reported in the operating budget to more accurately reflect the total cost of operations for the jurisdictional billing model.
Regional Crime Lab Operating Subsidy

Montgomery County provides a subsidy to the Miami Valley Regional Crime Lab to assist in covering its annual costs. The Regional Crime Lab provides the following services to the Montgomery County Sheriff and other local police departments: analyzes criminal evidence, maintains fingerprints and mug shot files and trains officers in handling evidence.

Regional Dispatch Subsidy

This regional program provides police, fire and EMS dispatching services to participating jurisdictions in Montgomery County. In 2010, the Sheriff’s share of the Regional Dispatch Center was transferred to this budget.

Registration of Vital Statistics

Public Health – Dayton & Montgomery County receives a fee from Montgomery County for each certificate of birth, stillbirth or death properly and completely filled out. The fee for each certificate is based on the population of the primary registration district at the last federal census. This charge to Montgomery County is mandated by Section 3705.13 of the Ohio Revised Code.

Reibold Building Rental Costs

This budgeted cost covers the General Fund share of rental costs in the Reibold Building. The Reibold Building is accounted for in a special revenue fund with various tenants paying rent on an annual basis. Currently, General Fund operations in the Reibold Building include the Common Pleas Court, Records Center & Archives and the Public Defender’s Commission.

Sales Tax Revenues

Beginning in 2015, Sales Tax gross revenue is being reported instead of the net amount. The difference between gross and net amount is a 1.0% administrative fee charged by the State of Ohio. This line item is the sales tax administrative fee expense.

Service Depot Transfer 16 – 17

This cash transfer is a revenue reimbursement to the Service Depot comprised of Indirect Costs of $243,352 from Mailroom/Stockroom and rentals from Printing Services of $42,058 (Cash Transfer ends in 2017) less $91,735 for Purchasing reorganization. This amount was transferred in 2016 to the Service Depot from the General Fund to maintain Certificate of Resource Compliance.

Soil & Water Conservation Subsidy

The county contribution to the Montgomery County Soil and Water Conservation District is the local match required to receive funding from the State of Ohio Department of Natural Resources. The district provides technical assistance to landowners and farm operators on soil and water conservation techniques and manages ditch projects.
**Mission Statement:**

The Office of Management and Budget provides management and financial services in assisting the Board of County Commissioners and the County Administrator in maintaining financial stability for Montgomery County residents.

**Goals and Objectives:**

- To process invoices in a timely manner to receive state reimbursements
- To provide timely payments to attorneys for indigent defense

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<table>
<thead>
<tr>
<th>Assigned Counsel</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018 Estimate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Revenues from State of Ohio</td>
<td>$1,178,612</td>
<td>$1,358,406</td>
<td>$1,223,911</td>
<td>$1,292,171</td>
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<tr>
<td>Total Expenditures</td>
<td>$2,764,492</td>
<td>$3,132,833</td>
<td>$3,181,449</td>
<td>$2,871,492</td>
</tr>
<tr>
<td>Reimbursement Rate</td>
<td>42.6%</td>
<td>43.4%</td>
<td>38.5%</td>
<td>45.0%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Assigned Counsel – Expenses by Court</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018 Estimate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Common Pleas Court</td>
<td>$1,105,439</td>
<td>$1,448,103</td>
<td>$1,346,979</td>
<td>$1,263,865</td>
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<tr>
<td>County Municipal Court Eastern Division</td>
<td>$18,800</td>
<td>$19,488</td>
<td>$17,258</td>
<td>$16,599</td>
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<tr>
<td>County Municipal Court Western Division</td>
<td>$52,790</td>
<td>$51,888</td>
<td>$45,988</td>
<td>$46,353</td>
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<tr>
<td>Court of Appeals</td>
<td>$258,629</td>
<td>$177,453</td>
<td>$149,790</td>
<td>$157,391</td>
</tr>
<tr>
<td>Domestic Relations Court</td>
<td>$8,900</td>
<td>$9,898</td>
<td>$8,783</td>
<td>$7,690</td>
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<tr>
<td>Juvenile Court</td>
<td>$1,319,934</td>
<td>$1,426,003</td>
<td>$1,612,651</td>
<td>$1,379,594</td>
</tr>
<tr>
<td>Total</td>
<td>$2,764,492</td>
<td>$3,132,833</td>
<td>$3,181,449</td>
<td>$2,871,492</td>
</tr>
</tbody>
</table>
# ADOPTED BUDGET SUMMARY

## Non-Departmental

<table>
<thead>
<tr>
<th>Subfund Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Fund Type:</strong> General Fund</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Fund:</strong> General Fund</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>General Fund</td>
<td>37,587,826</td>
<td>27,633,273</td>
<td>35,639,212</td>
<td>28,194,900</td>
<td>561,627</td>
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<tr>
<td>General Fund Capital Reserve</td>
<td>1,291,117</td>
<td>1,322,160</td>
<td>2,177,000</td>
<td>-</td>
<td>(1,322,160)</td>
<td>(100.0)%</td>
</tr>
<tr>
<td>Medicaid Sales Tax Transition</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>7,158,617</td>
<td>7,158,617</td>
<td>- %</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td>$38,878,943</td>
<td>$28,955,433</td>
<td>$37,816,212</td>
<td>$35,353,517</td>
<td>$6,398,084</td>
<td>22.1%</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td>$38,878,943</td>
<td>$28,955,433</td>
<td>$37,816,212</td>
<td>$35,353,517</td>
<td>$6,398,084</td>
<td>22.1%</td>
</tr>
<tr>
<td><strong>Fund Type:</strong> Special Revenue Fund</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Fund:</strong> Other Federal Grants</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Administrative Services Federal Grants</td>
<td>385,247</td>
<td>-</td>
<td>400,000</td>
<td>-</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td>$385,247</td>
<td>$-</td>
<td>$400,000</td>
<td>$-</td>
<td>$-</td>
<td>- %</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td>$385,247</td>
<td>$-</td>
<td>$400,000</td>
<td>$-</td>
<td>$-</td>
<td>- %</td>
</tr>
<tr>
<td><strong>Fund:</strong> Youth Services Subsidy</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Juvenile Court Federal Grant Programs</td>
<td>70,000</td>
<td>-</td>
<td>100,000</td>
<td>-</td>
<td>-</td>
<td>- %</td>
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<tr>
<td><strong>Fund Total</strong></td>
<td>$70,000</td>
<td>$-</td>
<td>$100,000</td>
<td>$-</td>
<td>$-</td>
<td>- %</td>
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<td><strong>Fund Type Total</strong></td>
<td>$455,247</td>
<td>$-</td>
<td>$500,000</td>
<td>$-</td>
<td>$-</td>
<td>- %</td>
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<td><strong>DEPARTMENT TOTAL</strong></td>
<td>$39,334,190</td>
<td>$28,955,433</td>
<td>$38,316,212</td>
<td>$35,353,517</td>
<td>$6,398,084</td>
<td>22.1%</td>
</tr>
<tr>
<td>Expense Description</td>
<td>2016 Actual</td>
<td>2017 Adopted</td>
<td>2017 Actual</td>
<td>2018 Adopted</td>
<td>$ Change</td>
<td>% Change</td>
</tr>
<tr>
<td>------------------------------------------</td>
<td>-------------</td>
<td>--------------</td>
<td>-------------</td>
<td>--------------</td>
<td>----------</td>
<td>----------</td>
</tr>
<tr>
<td>Salaries</td>
<td>71,090</td>
<td>88,786</td>
<td>68,735</td>
<td>91,006</td>
<td>2,220</td>
<td>2.5%</td>
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<tr>
<td>Fringe Benefits</td>
<td>124,357</td>
<td>138,714</td>
<td>64,341</td>
<td>139,057</td>
<td>343</td>
<td>0.2%</td>
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<tr>
<td>Special Fringe Benefits</td>
<td>69,424</td>
<td>126,000</td>
<td>68,629</td>
<td>126,000</td>
<td>-</td>
<td>-%</td>
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<tr>
<td>Operating Supplies</td>
<td>5,000</td>
<td>6,000</td>
<td>5,258</td>
<td>6,000</td>
<td>-</td>
<td>-%</td>
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<tr>
<td>Routine Business</td>
<td>33,895</td>
<td>30,000</td>
<td>39,845</td>
<td>30,000</td>
<td>-</td>
<td>-%</td>
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<tr>
<td>Staff Training and Development</td>
<td>40,888</td>
<td>48,430</td>
<td>40,493</td>
<td>48,430</td>
<td>-</td>
<td>-%</td>
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<tr>
<td>Contractual Professional Services</td>
<td>642,739</td>
<td>820,477</td>
<td>692,841</td>
<td>839,498</td>
<td>19,021</td>
<td>2.3%</td>
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<tr>
<td>Law Enforcement Services</td>
<td>3,072,833</td>
<td>2,811,492</td>
<td>3,121,448</td>
<td>2,820,862</td>
<td>9,370</td>
<td>0.3%</td>
</tr>
<tr>
<td>Social Services Contractual Services</td>
<td>5,118,895</td>
<td>5,013,278</td>
<td>5,079,583</td>
<td>5,137,235</td>
<td>123,957</td>
<td>2.5%</td>
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<tr>
<td>Maintenance and Repair Services</td>
<td>-</td>
<td>43,512</td>
<td>-</td>
<td>44,599</td>
<td>1,087</td>
<td>2.5%</td>
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<tr>
<td>Communications</td>
<td>630</td>
<td>1,000</td>
<td>322</td>
<td>1,000</td>
<td>-</td>
<td>-%</td>
</tr>
<tr>
<td>Insurance</td>
<td>715,057</td>
<td>550,000</td>
<td>833,080</td>
<td>725,000</td>
<td>175,000</td>
<td>31.8%</td>
</tr>
<tr>
<td>Rentals</td>
<td>1,179,375</td>
<td>1,746,426</td>
<td>1,671,029</td>
<td>1,620,117</td>
<td>(126,309)</td>
<td>(7.2)%</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>463,166</td>
<td>1,742,200</td>
<td>470,323</td>
<td>1,742,200</td>
<td>-</td>
<td>-%</td>
</tr>
<tr>
<td>Intergovernmental</td>
<td>25,865,185</td>
<td>14,157,958</td>
<td>23,306,251</td>
<td>14,434,142</td>
<td>276,184</td>
<td>2.0%</td>
</tr>
<tr>
<td>Tax Settlement Fees and Expenses</td>
<td>185,293</td>
<td>275,000</td>
<td>177,032</td>
<td>200,000</td>
<td>(75,000)</td>
<td>(27.3)%</td>
</tr>
<tr>
<td>Capital Outlays</td>
<td>-</td>
<td>33,000</td>
<td>-</td>
<td>188,754</td>
<td>155,754</td>
<td>472.0%</td>
</tr>
<tr>
<td><strong>SUBFUND TOTAL</strong></td>
<td><strong>$ 37,587,826</strong></td>
<td><strong>$ 27,633,273</strong></td>
<td><strong>$ 35,639,212</strong></td>
<td><strong>$ 28,194,900</strong></td>
<td><strong>$ 561,627</strong></td>
<td><strong>2.0%</strong></td>
</tr>
</tbody>
</table>
Adopted Budget Highlights

Various County subsidy line items were increased by the General Fund Salary inflation parameter of 2.5%. This included: Agricultural Society, Animal Control Subsidy, Child Support Mandated Share, Cooperative Extension Service, Data Integration & Analyses, Daymont Courts Building Rental Costs, Hazardous Materials Response Team, Joint Office of Citizen Complaints, Poll Worker Pilot Program, Regional Crime Lab Building Subsidy, Regional Crime Lab Operating Subsidy, Reibold Building Rental Costs and the Soil and Water Conservation.

The Annual Maintenance Capital line item is reserved for the future purchase of Board of Elections replacement voting machines.

Assigned Counsel is budgeted based upon the expected public assistance expense for each court. The courts include Eastern and Western County Municipal Court, Common Pleas, Court of Appeals, Domestic Relations and Juvenile Court.

The Data Processing Control line item is utilized to fund improvements to the County Data Center. There is no budgeted amount for 2018.

Debt Service Transfers for the $25.0 Million Bond Issue has been reduced to $0. The General Fund's share of debt service costs (principal) related to the bond issues for various county building improvements has matured in 2016. The Juvenile Facility increased by $4,200 or 0.2%. This debt service estimate follows the bond amortization schedules.

The Information Technology General Fund Obligation is for the Board of County Commissioners' Information Technology Office. This decreased $6,250 or 12.2%.

Insurance increased $175,000 or 31.8%. This line item is the General Fund share of the property and casualty insurance premium. The requested increase is due to additional claims in the justice system.

The Kronos General Fund Obligation was increased by $18,000 or 12.0% primarily due to capital upgrades needed to the Kronos Timekeeping System and more county offices that have been added to the Kronos system in 2018. This line item covers the General Fund obligation to the Kronos Timekeeping System.

Property Tax Revenues decreased $87,000 or 30.3%. Per the Auditor of State, the fee deduction for Property Tax Settlements will now be included in the annual appropriation to record gross taxes to Performance Series.

The Public Assistance Mandated Share budget includes the county's share of the cost of Public Assistance in accordance with ORC 5101.16 and funding for the Workforce and YouthWorks programs. This appropriation increased $60,836 or 1.8% due to an increase needed for the General Fund's obligation to the Workforce and YouthWorks programs. This is a reallocation from Investment Income Transfers.

The Regional Dispatch Subsidy increased $186,700 or 9.6% and is the Sheriff's General Fund share of the Regional Dispatch Center. This increase is attributable to the recalculation of the General Fund's share of costs in the annual Regional Dispatch Center Allocation Model.

The Sales Tax Revenue line item represents the 1.0% of collected sales tax administrative fee paid to the State of Ohio. Beginning in 2015, Sales Tax is reported as gross revenue before the administrative fee. This line item decreased $112,000 or 12.6% based upon estimated sales tax collected.

Revenues estimated for Non-Departmental are $122,599,051, which is an increase of $2,177,194 or 1.8% above the 2017 Adopted Budget. Budgeted revenues include Sales Tax for $77,251,428; Property Taxes for $13,132,332; Personal Property Tax of $681,829; Property Transfer Tax for $3,700,000; Local Government Funds for $7,648,687; Casino Revenues for $3,000,000; Other Intergovernmental for $3,232,454; Indirect Costs for $3,667,109; Human Service Levy transfers for $1,362,500; 800 MHz Radio Transfer of $1,294,800; State Transitional Funding for Sales Tax Medicaid Managed Care Revenue Loss of $7,158,617 and Other Revenues for $469,295.
<table>
<thead>
<tr>
<th>Revenue Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Adopted</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>800 MHz-external</td>
<td>60,720</td>
<td>-</td>
<td>1,172,200</td>
<td>1,047,840</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>800 MHz-internal</td>
<td>56,700</td>
<td>-</td>
<td>246,420</td>
<td>246,960</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Assigned Counsel Reimbursement Fee</td>
<td>100,214</td>
<td>124,000</td>
<td>93,984</td>
<td>124,000</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Cigarette Licenses</td>
<td>6,829</td>
<td>7,500</td>
<td>6,398</td>
<td>6,500</td>
<td>(1,000)</td>
<td>(13.3)%</td>
</tr>
<tr>
<td>Delinquent Advertising Costs</td>
<td>28,796</td>
<td>57,100</td>
<td>29,285</td>
<td>30,000</td>
<td>(27,100)</td>
<td>(47.5)%</td>
</tr>
<tr>
<td>Facility Rental</td>
<td>250,000</td>
<td>156,250</td>
<td>156,250</td>
<td>-</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>General Property Tax</td>
<td>12,758,974</td>
<td>12,756,890</td>
<td>12,734,667</td>
<td>13,132,332</td>
<td>375,442</td>
<td>2.9%</td>
</tr>
<tr>
<td>Homestead and Rollbacks</td>
<td>1,954,359</td>
<td>20,030,000</td>
<td>1,944,348</td>
<td>20,040,150</td>
<td>10,150</td>
<td>0.5%</td>
</tr>
<tr>
<td>Human Service Levy Interfund Transfer</td>
<td>1,362,500</td>
<td>1,362,500</td>
<td>5,862,500</td>
<td>1,362,500</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Inter-Departmental Agreements</td>
<td>50,000</td>
<td>50,000</td>
<td>50,000</td>
<td>50,000</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Litigation Proceeds</td>
<td>21,900</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Local Government Fund</td>
<td>7,514,588</td>
<td>7,927,863</td>
<td>7,588,147</td>
<td>7,648,687</td>
<td>(279,176)</td>
<td>(3.5)%</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>6,000</td>
<td>-</td>
<td>6,848</td>
<td>-</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Other Cash Transfers</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>7,158,617</td>
<td>7,158,617</td>
<td>- %</td>
</tr>
<tr>
<td>Personal Property Tax</td>
<td>622,721</td>
<td>655,477</td>
<td>717,636</td>
<td>681,829</td>
<td>29,352</td>
<td>4.5%</td>
</tr>
<tr>
<td>Property Transfer Tax</td>
<td>3,276,547</td>
<td>3,373,600</td>
<td>3,714,979</td>
<td>3,700,000</td>
<td>326,400</td>
<td>9.7%</td>
</tr>
<tr>
<td>Refunds</td>
<td>6,750</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Reimb-Wrks Comp Self-ins</td>
<td>3,850,122</td>
<td>-</td>
<td>513,991</td>
<td>-</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Premium Retrns</td>
<td>50,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Reimbursement</td>
<td>83,830,225</td>
<td>82,900,000</td>
<td>82,298,904</td>
<td>77,251,428</td>
<td>(5,648,572)</td>
<td>(6.8)%</td>
</tr>
<tr>
<td>Settlement Proceeds</td>
<td>1,850</td>
<td>2,500</td>
<td>1,250</td>
<td>2,500</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>State Assigned Counsel</td>
<td>1,358,406</td>
<td>1,349,632</td>
<td>1,223,911</td>
<td>1,068,304</td>
<td>(281,328)</td>
<td>(20.8)%</td>
</tr>
<tr>
<td>State Casino Revenue</td>
<td>3,149,132</td>
<td>3,000,000</td>
<td>3,098,207</td>
<td>3,000,000</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Trailer Tax</td>
<td>7,349</td>
<td>9,000</td>
<td>6,225</td>
<td>9,045</td>
<td>45</td>
<td>0.5%</td>
</tr>
<tr>
<td>Transfer Other - Cost Recovery (BT)</td>
<td>-</td>
<td>-</td>
<td>2,160</td>
<td>-</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Transfer from Unclaimed Funds</td>
<td>13,848</td>
<td>15,000</td>
<td>30,563</td>
<td>15,000</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Transfer-in - Repaymnt on Interfund Loan</td>
<td>1,784,601</td>
<td>980,436</td>
<td>1,005,814</td>
<td>200,000</td>
<td>(780,436)</td>
<td>(79.6)%</td>
</tr>
<tr>
<td>Unexpended Allowances</td>
<td>-</td>
<td>-</td>
<td>8</td>
<td>-</td>
<td>-</td>
<td>- %</td>
</tr>
</tbody>
</table>

**SUBFUND TOTAL** | **$126,083,129** | **$120,421,857** | **$126,171,803** | **$122,599,051** | **$2,177,194** | **1.8%** |
The Capital Reserve Fund is used to fund county projects and reflects the movement of funds for building capital and other related capital initiatives.
### Adopted Budget Highlights

The expense of $400,000 in 2017 represents a repayment of 2016 loans from the General Fund to Fund 296 - Other Federal Grants that prefunded reimbursed based Federal Grants.
### Adopted Budget Highlights

The 2017 expenditure is a cash transfer to repay the General Fund an advance to the Youth Services Subsidy Fund.

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Interfund Transfers</td>
<td>$70,000</td>
<td>-</td>
<td>$100,000</td>
<td>-</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>OCA TOTAL</td>
<td>$70,000</td>
<td>$ -</td>
<td>$100,000</td>
<td>$ -</td>
<td>$ -</td>
<td>$ -</td>
</tr>
</tbody>
</table>
The Montgomery County Office of Management & Budget (OMB) was established by the Board of County Commissioners (BCC) on October 9, 1979 pursuant to resolution. OMB replaced the Office of Fiscal Affairs to centralize all county fiscal operations for better coordination and management of county finances. The responsibilities of the Office of Management & Budget are as follows:

- Coordinating the Annual Operating Budget Process, the State Fiscal Year Budget Process, and appropriating Capital Projects in compliance with the Ohio Revised Code for all Commission appropriated funds
- Providing review and analysis on budgetary amendments requested by various elected officials, agencies and departments. Pursuant to the Ohio Revised Code, approved amendments will be placed in resolutions on the weekly BCC agenda.
- Analyzing county operations, as well as budget and financial issues for the Board of County Commissioners, the County Administrator, other elected officials and agencies
- Preparing financial analyses, forecasts, projections and plans in order to maintain financial stability of the various funds under Montgomery County government
- Developing financial analyses and forecasts that anticipate multiple variables in order to project rate structures and funding proposals for county operations
- Communicating BCC financial policies to various elected officials, agencies and departments
- Assisting elected officials, agencies and departments with managing their budgetary and financial needs
- Ensuring that taxpayer funds are spent wisely and that county operations and agencies have sufficient resources to operate effectively
- Managing and issuing debt as well as compiling the Annual Information Statement, the county's continuing disclosure document
- Publishing the Annual Adopted Budget and Plan documents, the Budget in Brief document, Revenue Manuals and other financial reports
- Managing the Performance Series Financial System (an integrated county-wide accounting, purchasing and budgeting system) in conjunction with the County Auditor
- Monitoring and updating the various financial plans and models used for Montgomery County's Tax Sharing and Economic Development Government Equity program
- Compiling the indirect cost allocation plan, property and casualty insurance allocation, workers' compensation allocation, the Regional Dispatch system model billings and the Information Technology Operations model billings
- Administering, collecting and auditing the receipts for the Hotel/Motel tax program on behalf of the County Administrator and BCC

The budget and finance staff of OMB are assigned as liaisons to the various county entities including BCC departments, other elected offices, county departments and independent boards and commissions such as the Montgomery County Board of Developmental Disabilities Services, the Alcohol, Drug Abuse and Mental Health Services Board of Montgomery County and the Board of Elections. Staff assists offices and agencies in meeting changing financial needs, reviewing annual budgets, completing appropriation amendments, developing financial projections and other special analyses that are required or requested from the respective offices.

The Financial Services Division Manager for Administrative Services and Environmental Services serves as the chief fiscal officer of these organizations. This position reports to the Office of Management & Budget and maintains budgetary, financial and purchasing operations for these large BCC departments.
The Office of Management & Budget (OMB) was responsible for the county's receipt of its 33rd consecutive Award for Distinguished Budget Presentation from the Government Finance Officers Association of the United States and Canada (GFOA) for the 2017 Adopted Budget and Plan. The submission of the 2018 Adopted Budget and Plan will mark the 34th consecutive year that OMB has developed budget publications for GFOA. OMB has produced the Adopted Budget and Plan document since 1983 and the GFOA awards program began in 1984.

**TABLE OF ORGANIZATION**

*The Financial Services Manager position reports through OMB, but is budgeted from the Administrative Services and Environmental Services funds.*
Mission Statement:

The Office of Management & Budget (OMB) provides management and financial services in assisting the Board of County Commissioners and the County Administrator in maintaining financial stability for Montgomery County residents.

Challenges:

- Provide leadership and assistance in the procurement, installation and training for a few financial system.
- Enhance strategies for strong financial leadership, management, policies and procedures that will help maintain financial integrity and stability for the General Fund, as well as all county funds in conjunction with elected officials, agencies and county departments.
- Maintain strong debt management practices and policies in order to continue to receive excellent ratings by Moody’s and Standard & Poor’s on an annual basis.
- Develop statistics and measures as well as mission statements, goals and objectives for elected officials and county agencies.
- Provide joint leadership with the Auditor and Treasurer’s Offices, Purchasing and Data Processing for the Performance Series Financial System.

Goals and Objectives:

- Maintain effective bond ratings as rated by Moody’s and Standard & Poor’s.
- Coordinate the countywide adopted budget process and assist elected officials, agencies and departments in processing weekly budget amendment items on the Board of County Commission Agenda.
- Work with departments and agencies to develop revenue estimates on county operating funds with actual collections plus/minus 5.0%.
- Engage in developing the 2016-2020 countywide strategic plan.

<table>
<thead>
<tr>
<th>Goal</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018 Estimate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Maintain effective bond ratings – A or higher</td>
<td>Aa1 / AA</td>
<td>Aa1 / AA</td>
<td>Aa1 / AA</td>
<td>Aa1 / AA</td>
</tr>
<tr>
<td>Adopted Budget to be passed prior to January 1st of each year</td>
<td>12/11/14 Res 14-1623</td>
<td>12/10/15 Res 15-1696</td>
<td>12/05/2016 Res 16-1558</td>
<td>12/05/2017 Res 17-1632</td>
</tr>
<tr>
<td>Process all budget amendments within required timeline</td>
<td>19,126</td>
<td>17,856</td>
<td>18,502</td>
<td>18,000</td>
</tr>
<tr>
<td>Prepare estimates of annual revenues and/or substantiate those generated with departments</td>
<td>$793.1 million</td>
<td>$814.1 million</td>
<td>$819.5 million</td>
<td>$847.6 million</td>
</tr>
<tr>
<td>Total annual revenue estimates to be within 5.0% of actual receipts</td>
<td>1.7% Variance from estimate</td>
<td>0.9% Variance from estimate</td>
<td>4.2% Variance from estimate</td>
<td>0.0% Variance projected</td>
</tr>
</tbody>
</table>
## ADOPTED BUDGET SUMMARY

### Office of Management & Budget

<table>
<thead>
<tr>
<th>Subfund Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Fund Type:</strong> General Fund</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Fund:</strong> General Fund</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>General Fund</td>
<td>737,309</td>
<td>818,725</td>
<td>802,970</td>
<td>845,618</td>
<td>26,893</td>
<td>3.3%</td>
</tr>
<tr>
<td>Fund Total</td>
<td>$ 737,309</td>
<td>$ 818,725</td>
<td>$ 802,970</td>
<td>$ 845,618</td>
<td>$ 26,893</td>
<td>3.3%</td>
</tr>
<tr>
<td>Fund Type Total</td>
<td>$ 737,309</td>
<td>$ 818,725</td>
<td>$ 802,970</td>
<td>$ 845,618</td>
<td>$ 26,893</td>
<td>3.3%</td>
</tr>
<tr>
<td><strong>Fund Type:</strong> Special Revenue Fund</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Fund:</strong> Other Special Revenue Funds</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Hotel/Motel Tax Administration</td>
<td>2,992,039</td>
<td>2,885,924</td>
<td>3,454,653</td>
<td>3,376,178</td>
<td>490,254</td>
<td>17.0%</td>
</tr>
<tr>
<td>Fund Total</td>
<td>$ 2,992,039</td>
<td>$ 2,885,924</td>
<td>$ 3,454,653</td>
<td>$ 3,376,178</td>
<td>$ 490,254</td>
<td>17.0%</td>
</tr>
<tr>
<td>Fund Type Total</td>
<td>$ 2,992,039</td>
<td>$ 2,885,924</td>
<td>$ 3,454,653</td>
<td>$ 3,376,178</td>
<td>$ 490,254</td>
<td>17.0%</td>
</tr>
<tr>
<td>DEPARTMENT TOTAL</td>
<td>$ 3,729,349</td>
<td>$ 3,704,649</td>
<td>$ 4,257,622</td>
<td>$ 4,221,796</td>
<td>$ 517,147</td>
<td>14.0%</td>
</tr>
</tbody>
</table>
## Expense Description

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>2018 Actual</th>
<th>2018 % Change</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>545,197</td>
<td>595,131</td>
<td>586,515</td>
<td>610,010</td>
<td>14,879</td>
<td>2.5%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fringe Benefits</td>
<td>149,705</td>
<td>170,945</td>
<td>173,725</td>
<td>182,959</td>
<td>12,014</td>
<td>7.0%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Special Fringe Benefits</td>
<td>918</td>
<td>1,500</td>
<td>972</td>
<td>1,500</td>
<td>-</td>
<td>-%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Pre-Employment Services</td>
<td>92</td>
<td>185</td>
<td>94</td>
<td>185</td>
<td>-</td>
<td>-%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Operating Supplies</td>
<td>3,392</td>
<td>5,700</td>
<td>4,673</td>
<td>5,700</td>
<td>-</td>
<td>-%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Routine Business</td>
<td>518</td>
<td>950</td>
<td>110</td>
<td>950</td>
<td>-</td>
<td>-%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Board Approved Travel</td>
<td>4,296</td>
<td>5,850</td>
<td>4,305</td>
<td>6,250</td>
<td>400</td>
<td>6.8%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Staff Training and Development</td>
<td>1,235</td>
<td>1,344</td>
<td>1,915</td>
<td>1,344</td>
<td>-</td>
<td>-%</td>
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<tr>
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<td>19,623</td>
<td>22,500</td>
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<td>-</td>
<td>-%</td>
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<tr>
<td>Maintenance and Repair Services</td>
<td>-</td>
<td>500</td>
<td>-</td>
<td>100</td>
<td>(400)</td>
<td>(80.0)%</td>
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<td>10,061</td>
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<td>11,620</td>
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<td>-%</td>
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<tr>
<td>Rentals</td>
<td>2,273</td>
<td>2,500</td>
<td>2,710</td>
<td>2,500</td>
<td>-</td>
<td>-%</td>
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<td></td>
</tr>
<tr>
<td><strong>OCA TOTAL</strong></td>
<td><strong>$ 737,309</strong></td>
<td><strong>$ 818,725</strong></td>
<td><strong>$ 802,970</strong></td>
<td><strong>$ 845,618</strong></td>
<td><strong>$ 26,893</strong></td>
<td>3.3%</td>
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### Budgeted Positions

<table>
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<tr>
<th>Positions</th>
<th>2018 Adopted</th>
<th>2018 Adopted</th>
<th>2018 Adopted</th>
<th>2018 Adopted</th>
<th>2018 Adopted</th>
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</thead>
<tbody>
<tr>
<td>Full-Time Positions</td>
<td>6.90</td>
<td>7.00</td>
<td>7.00</td>
<td>-</td>
<td>-</td>
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<td><strong>6.90</strong></td>
<td><strong>7.00</strong></td>
<td><strong>7.00</strong></td>
<td><strong>-</strong></td>
<td><strong>-</strong></td>
</tr>
</tbody>
</table>

### Adopted Budget Highlights

Salaries increased $14,879 due to the 2.5% General Fund salary parameter increase.

Fringe Benefits increased $12,014 or 7.0% and are based upon actual employee costs.
<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>74,252</td>
<td>76,389</td>
<td>74,366</td>
<td>78,367</td>
<td>1,978</td>
<td>2.6%</td>
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<tr>
<td>Fringe Benefits</td>
<td>21,933</td>
<td>23,463</td>
<td>24,078</td>
<td>25,691</td>
<td>2,228</td>
<td>9.5%</td>
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<tr>
<td>Special Fringe Benefits</td>
<td>162</td>
<td>308</td>
<td>110</td>
<td>108</td>
<td>(200)</td>
<td>(64.9)%</td>
</tr>
<tr>
<td>Operating Supplies</td>
<td>67</td>
<td>400</td>
<td>3</td>
<td>200</td>
<td>(200)</td>
<td>(50.0)%</td>
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<tr>
<td>Routine Business</td>
<td>126</td>
<td>300</td>
<td>26</td>
<td>200</td>
<td>(100)</td>
<td>(33.3)%</td>
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<tr>
<td>Board Approved Travel</td>
<td>-</td>
<td>5,000</td>
<td>-</td>
<td>-</td>
<td>(5,000)</td>
<td>(100.0)%</td>
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<tr>
<td>Contractual Professional Services</td>
<td>1,114</td>
<td>4,120</td>
<td>1,020</td>
<td>1,800</td>
<td>(2,320)</td>
<td>(56.3)%</td>
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<tr>
<td>Communications</td>
<td>909</td>
<td>1,320</td>
<td>1,158</td>
<td>1,320</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Insurance</td>
<td>1,404</td>
<td>1,000</td>
<td>1,097</td>
<td>1,000</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Miscellaneous</td>
<td>2,015,512</td>
<td>1,946,337</td>
<td>2,448,903</td>
<td>2,297,372</td>
<td>351,035</td>
<td>18.0%</td>
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<tr>
<td>Interfund Transfers</td>
<td>876,560</td>
<td>827,287</td>
<td>903,893</td>
<td>970,120</td>
<td>142,833</td>
<td>17.3%</td>
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<tr>
<td><strong>OCA TOTAL</strong></td>
<td><strong>$ 2,992,039</strong></td>
<td><strong>$ 2,885,924</strong></td>
<td><strong>$ 3,454,653</strong></td>
<td><strong>$ 3,376,178</strong></td>
<td><strong>$ 490,254</strong></td>
<td><strong>17.0%</strong></td>
</tr>
</tbody>
</table>

**Budgeted Positions**

| Full-Time Positions                 | 1.10        | 1.00        | 1.00        | -            |
| **POSITIONS TOTAL**                | **1.10**    | **1.00**    | **1.00**    | **-**        |

**Adopted Budget Highlights**

Salaries are $78,367 and includes a General Fund salary parameter increase of 2.5% and a reallocation of split employees between the OMB General Fund and this special revenue fund for an overall increase of $1,978 or 2.6%.

Fringe Benefits increased $2,228 or 9.5% and are based on actual employee costs.

Miscellaneous increased $351,035 or 18.0% from the 2017 Adopted Budget and includes the portion of net tax proceeds transferred to the Convention and Visitors Bureau (CVB) and the Indirect Cost Allocation from Central Services.

Interfund Transfers increased $142,833 or 17.3% and includes the portion of net tax proceeds transferred for the support of Cultural Facilities.

Budgeted revenues of $3,376,178 include Hotel/Motel tax collections and $30,000 for Prior Year tax collections.
### BUDGETED POSITIONS
Office of Management & Budget

<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016 Positions</th>
<th>2017 Positions</th>
<th>2018 Positions</th>
<th>Adopted Change</th>
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<tbody>
<tr>
<td><strong>Fund Type:</strong> General Fund</td>
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<td></td>
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<td><strong>Fund:</strong> General Fund</td>
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</tr>
<tr>
<td><strong>Subfund:</strong> General Fund</td>
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<td></td>
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<tr>
<td><strong>OCA:</strong> Office of Management &amp; Budget</td>
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<tr>
<td><strong>Status:</strong> Full-Time</td>
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<tr>
<td>ACCOUNTING &amp; FINANCIAL SYSTEMS PROJECT M</td>
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<td>BUDGET &amp; FINANCIAL PLANNING MANAGER</td>
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<tr>
<td>DIRECTOR, OMB</td>
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<td>7.00</td>
<td>-</td>
</tr>
<tr>
<td><strong>OCA Total</strong></td>
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<td>7.00</td>
<td>7.00</td>
<td>-</td>
</tr>
<tr>
<td><strong>Subfund Total</strong></td>
<td>6.90</td>
<td>7.00</td>
<td>7.00</td>
<td>-</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td>6.90</td>
<td>7.00</td>
<td>7.00</td>
<td>-</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
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<td>7.00</td>
<td>-</td>
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</tr>
<tr>
<td><strong>Fund:</strong> Other Special Revenue Funds</td>
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</tr>
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<td><strong>OCA:</strong> OMB Hotel/Motel Tax Administration</td>
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<td></td>
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<tr>
<td>BUDGET &amp; FINANCIAL PLANNING MANAGER</td>
<td>0.30</td>
<td>0.30</td>
<td>0.30</td>
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<td>0.20</td>
<td>0.20</td>
<td>-</td>
</tr>
<tr>
<td>MANAGEMENT ANALYST</td>
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<td>0.20</td>
<td>0.20</td>
<td>-</td>
</tr>
<tr>
<td>MANAGEMENT AND SYSTEMS LIAISON</td>
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<td>0.10</td>
<td>0.10</td>
<td>-</td>
</tr>
<tr>
<td>OMB BUDGET ASSISTANT</td>
<td>0.20</td>
<td>0.20</td>
<td>0.20</td>
<td>-</td>
</tr>
<tr>
<td><strong>Status Total</strong></td>
<td>1.10</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td><strong>OCA Total</strong></td>
<td>1.10</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td><strong>Subfund Total</strong></td>
<td>1.10</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td>1.10</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td>1.10</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td><strong>DEPARTMENT TOTAL</strong></td>
<td>8.00</td>
<td>8.00</td>
<td>8.00</td>
<td>-</td>
</tr>
</tbody>
</table>
The Probate Court, a division of the Montgomery County Court of Common Pleas, is a trial court with limited jurisdiction as granted by the Ohio Revised Code. The Probate Court has exclusive jurisdiction over the administration of estates and trusts, appointment of guardians for incompetents and estates of minors, adoptions, and issuance of marriage licenses, name changes, commitment of the mentally ill and various other actions. The court also approves settlements in wrongful death actions and minor injury actions. The Probate Court is empowered with more than 200 responsibilities pursuant to the Ohio Revised Code.

One Probate Judge is elected for a six-year term. Five Magistrates, appointed by the Judge, assist in handling the caseload. The Probate Judge is also the Clerk of the Probate Court. Therefore, to assist the Judge in managing the court records, the deputy clerks maintain and make available to the public all of the Probate Court records. These employees accept filings, issue service of summonses and are responsible for docketing and maintaining the records of the cases.

The Probate Judge appoints board members to the Dayton Metropolitan Housing Authority, Montgomery County Board of Developmental Disabilities Services, The Dayton Foundation, Montgomery County Water Services Appeals Board and all members of the Five Rivers MetroParks Board. The Probate Judge has authority to make other appointments pursuant to statute.
MISSION STATEMENT:

The Montgomery County Probate Court is dedicated to resolving matters and disputes fairly and efficiently.

The court accomplishes this mission by:

- Offering easy access to the court for prompt problem resolution
- Providing quality and innovative services to the public
- Ensuring efficient case management by a professional and courteous staff
- Upholding the law and delivering justice in an equitable and just manner.

The court will anticipate and meet the challenges presented by continuing social, legal and technological improvements.

CHALLENGES:

- Maintain staff turn over
- Balance legislative modifications with court operations
- Synchronize Guardianship Rules of Superintendence with case management system

GOALS AND OBJECTIVES:

- Complete e-filing on remaining case types
- Create volunteer guardianship program
- Conduct wellness visits to Court’s citizens under guardianship

CASES FILED STATISTICS

<table>
<thead>
<tr>
<th>Cases Filed Statistics</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018 Estimate</th>
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<tr>
<td>Adoptions</td>
<td>134</td>
<td>135</td>
<td>166</td>
<td>145</td>
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<tr>
<td>Estates</td>
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<td>Guardianships</td>
<td>310</td>
<td>293</td>
<td>274</td>
<td>292</td>
</tr>
<tr>
<td>Mental Health</td>
<td>562</td>
<td>593</td>
<td>575</td>
<td>576</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>423</td>
<td>449</td>
<td>405</td>
<td>425</td>
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</table>

MARRIAGE STATISTICS

<table>
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<th></th>
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<tr>
<td>Licenses Issued</td>
<td>3,345</td>
<td>3,211</td>
<td>3,158</td>
<td>3,238</td>
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<td>Marriage Certificates</td>
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<td>11,588</td>
<td>11,140</td>
<td>11,541</td>
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</table>
# Adopted Budget Summary

**Probate Court**

<table>
<thead>
<tr>
<th>Subfund Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>General Fund</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>General Fund</td>
<td>1,837,652</td>
<td>1,918,222</td>
<td>1,910,394</td>
<td>1,929,345</td>
<td>11,123</td>
<td>0.6%</td>
</tr>
<tr>
<td>Fund Total</td>
<td>$ 1,837,652</td>
<td>$ 1,918,222</td>
<td>$ 1,910,394</td>
<td>$ 1,929,345</td>
<td>$ 11,123</td>
<td>0.6%</td>
</tr>
<tr>
<td>Fund Type Total</td>
<td>$ 1,837,652</td>
<td>$ 1,918,222</td>
<td>$ 1,910,394</td>
<td>$ 1,929,345</td>
<td>$ 11,123</td>
<td>0.6%</td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>Special Revenue Fund</strong></th>
<th>Other Special Revenue Funds</th>
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<th></th>
<th></th>
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<tr>
<td>Indigent Guardianship</td>
<td>62,838</td>
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<td>58,769</td>
<td>70,730</td>
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<td>%</td>
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<td>Probate Court Dispute Resolution</td>
<td>31,487</td>
<td>38,351</td>
<td>30,853</td>
<td>38,108</td>
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<td>Probate Court Special Projects</td>
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<td>24,949</td>
<td>30,520</td>
<td>25,951</td>
<td>1,002</td>
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<td>Probate Court-Automation Fees</td>
<td>215,514</td>
<td>166,369</td>
<td>150,244</td>
<td>134,142</td>
<td>(32,227)</td>
<td>(19.4)%</td>
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<tr>
<td>Probate Court-Legal Research Fees</td>
<td>112,017</td>
<td>133,544</td>
<td>138,318</td>
<td>141,732</td>
<td>8,188</td>
<td>6.1%</td>
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<tr>
<td>Fund Total</td>
<td>$ 437,418</td>
<td>$ 433,943</td>
<td>$ 408,704</td>
<td>$ 410,663</td>
<td>$ (23,280)</td>
<td>(5.4)%</td>
</tr>
<tr>
<td>Fund Type Total</td>
<td>$ 437,418</td>
<td>$ 433,943</td>
<td>$ 408,704</td>
<td>$ 410,663</td>
<td>$ (23,280)</td>
<td>(5.4)%</td>
</tr>
<tr>
<td>DEPARTMENT TOTAL</td>
<td>$ 2,275,070</td>
<td>$ 2,352,165</td>
<td>$ 2,319,098</td>
<td>$ 2,340,008</td>
<td>$ (12,157)</td>
<td>(0.5)%</td>
</tr>
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</table>

F332
## Probate Court

### General Fund

#### Judicial & Law Enforcement

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016</th>
<th>2017</th>
<th>2017</th>
<th>2018</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Actual</td>
<td>Adopted</td>
<td>Actual</td>
<td>Adopted</td>
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<td>14,000</td>
<td>14,000</td>
<td>14,000</td>
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<td>-</td>
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<td>Salaries</td>
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<td>1,295,061</td>
<td>1,325,943</td>
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<td>Fringe Benefits</td>
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<td>419,754</td>
<td>401,489</td>
<td>419,140</td>
<td>(614)</td>
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<td>Special Fringe Benefits</td>
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<td>1,540</td>
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<td>Pre-Employment Services</td>
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<tr>
<td>Operating Supplies</td>
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<td>(200)</td>
<td>(1.0)%</td>
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<tr>
<td>Routine Business</td>
<td>-</td>
<td>-</td>
<td>123</td>
<td>-</td>
<td>-</td>
<td>-</td>
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<tr>
<td>Contractual Professional Services</td>
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<td>56,157</td>
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<td>(3.7)%</td>
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<tr>
<td>Maintenance and Repair Services</td>
<td>3,349</td>
<td>13,896</td>
<td>4,461</td>
<td>15,196</td>
<td>1,300</td>
<td>9.4%</td>
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<td>41,572</td>
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<td>-</td>
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<td>9,140</td>
<td>(20,640)</td>
<td>(69.3)%</td>
</tr>
<tr>
<td><strong>OCA TOTAL</strong></td>
<td><strong>$ 1,837,652</strong></td>
<td><strong>$ 1,918,222</strong></td>
<td><strong>$ 1,910,394</strong></td>
<td><strong>$ 1,929,345</strong></td>
<td><strong>$ 11,123</strong></td>
<td><strong>0.6%</strong></td>
</tr>
</tbody>
</table>

### Budgeted Positions

<table>
<thead>
<tr>
<th></th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Full-Time Positions</strong></td>
<td>27.20</td>
<td>28.20</td>
<td>28.20</td>
<td>-</td>
</tr>
<tr>
<td><strong>Part-Time Positions</strong></td>
<td>2.00</td>
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<td>2.00</td>
<td>-</td>
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<tr>
<td><strong>POSITIONS TOTAL</strong></td>
<td>29.20</td>
<td>30.20</td>
<td>30.20</td>
<td>-</td>
</tr>
</tbody>
</table>

### Adopted Budget Highlights

Salaries increased $32,377 or 2.5% based on current earnings and the General Fund salary parameter increase of 2.5%.

Fringe Benefits decreased $614 or 0.1% based on actual employee costs.

2018 Adopted Budget reallocations in the amount of $11,123 based on actual expenditure estimates including increases in Special Fringe Benefits $1,540, Pre-Employment Services $100, Maintenance and Repair Services $1,300 and decreases in Operating Supplies $200, Contractual Professional Services $2,740 resulting in a total net change of zero.

Capital Outlays in the amount of $9,140 cover the one-time purchase of 23 Chair Replacements.

The revenue estimate for Probate Court is $781,609 a decrease of $19,391 or 2.4%. The estimate is comprised of $16,609 for State Reimbursements and increase of $609 or 3.8% and $765,000 a decrease of $20,000 or 2.5% for Probate Court Fees.
### Department: Probate Court
### Fund: Other Special Revenue Funds
### Subfund: Various
### OCA Code: Various
### Program: Judicial & Law Enforcement

#### Expense Description

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>113,380</td>
<td>122,254</td>
<td>126,050</td>
<td>129,850</td>
<td>7,596</td>
<td>6.2%</td>
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<td>Fringe Benefits</td>
<td>30,834</td>
<td>35,184</td>
<td>34,828</td>
<td>35,877</td>
<td>693</td>
<td>2.0%</td>
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<tr>
<td>Special Fringe Benefits</td>
<td>-</td>
<td>2,400</td>
<td>-</td>
<td>2,400</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Operating Supplies</td>
<td>1,855</td>
<td>2,500</td>
<td>1,609</td>
<td>2,500</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Routine Business</td>
<td>3,081</td>
<td>7,550</td>
<td>1,584</td>
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<td>- %</td>
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<tr>
<td>Board Approved Travel</td>
<td>3,175</td>
<td>9,849</td>
<td>3,219</td>
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<td>- %</td>
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<td>Staff Training and Development</td>
<td>9,544</td>
<td>13,400</td>
<td>10,017</td>
<td>14,400</td>
<td>1,000</td>
<td>7.5%</td>
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<tr>
<td>Contractual Professional Services</td>
<td>152,840</td>
<td>99,270</td>
<td>85,969</td>
<td>101,020</td>
<td>1,750</td>
<td>1.8%</td>
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<tr>
<td>Maintenance and Repair Services</td>
<td>72,710</td>
<td>91,536</td>
<td>78,115</td>
<td>57,215</td>
<td>(34,321)</td>
<td>(37.5)%</td>
</tr>
<tr>
<td>Interfund Transfers</td>
<td>50,000</td>
<td>50,000</td>
<td>50,000</td>
<td>50,000</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Capital Outlays</td>
<td>-</td>
<td>-</td>
<td>17,312</td>
<td>-</td>
<td>-</td>
<td>- %</td>
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<tr>
<td><strong>FUND TOTAL</strong></td>
<td><strong>$ 437,418</strong></td>
<td><strong>$ 433,943</strong></td>
<td><strong>$ 408,704</strong></td>
<td><strong>$ 410,663</strong></td>
<td><strong>$ (23,280)</strong></td>
<td><strong>(5.4)%</strong></td>
</tr>
</tbody>
</table>

#### Budgeted Positions

<table>
<thead>
<tr>
<th>Position Type</th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
<th>Adopted</th>
</tr>
</thead>
<tbody>
<tr>
<td>Full-Time Positions</td>
<td>2.80</td>
<td>2.80</td>
<td>2.80</td>
<td>2.80</td>
</tr>
</tbody>
</table>

**POSITIONS TOTAL**

|                  | 2.80   | 2.80   | 2.80   |         |

#### Adopted Budget Highlights

Other Special Revenue Funds for the Probate Court include Indigent Guardianship, Dispute Resolution, Special Projects, Automation Fees and Legal Research Fees.

Salaries increased $7,596 or 6.2% based on current earnings and incorporating the 2.5% general salary increase.

Fringe Benefits increased $693 or 2.0% as a result of budgeting actual employee costs.

Maintenance and Repair Services decreased $34,321 or 37.5% due to implementation and development costs nearing completion for the Tybera E-Filing system. The total 2018 requested budget amount of $57,215 includes Tybera agreement $45,150 and Jefferson Audio Visual Co. (JAVS) maintenance agreement for three audio/visual courtroom systems $12,065.

Interfund Transfers totaling $50,000 are for Guardianship Services for Probate. Probate Court is not authorized to contract directly with the vendor for the guardianship services; therefore, the Board of County Commissioners is the contracting authority. An Inter-Departmental Agreement with the General Fund is completed to fund this contract.

The revenue estimate of $425,975 decreased $6,000 or 1.4% and includes Court Legal Research Fees for $49,000, Court Automation Fees for $163,000 and Probate Court Fees for $213,975 resulting in an increase of $15,312 in the fund balance.
### BUDGETED POSITIONS
#### Probate Court

<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016 Positions</th>
<th>2017 Positions</th>
<th>2018 Positions</th>
<th>Adopted Change</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Fund Type:</strong> General Fund</td>
<td></td>
<td></td>
<td></td>
<td></td>
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<td><strong>Fund:</strong> General Fund</td>
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<td></td>
<td></td>
</tr>
<tr>
<td><strong>Status:</strong> Full-Time</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ACCOUNT AUDITOR I</td>
<td>1.00</td>
<td>1.00</td>
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<tr>
<td>ASSISTANT CLERK SUPERVISOR</td>
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<td>-</td>
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<tr>
<td>BAILIFF/JUDICIAL ASSISTANT</td>
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<td>CASE MANAGEMENT SPECIALIST I</td>
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<td>CASE MANAGEMENT SPECIALIST II</td>
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<td>1.00</td>
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<td>CHIEF MAGISTRATE</td>
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<td>CLERICAL SUPERVISOR</td>
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<td>-</td>
</tr>
<tr>
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<td>-</td>
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<tr>
<td>COURT ADMINISTRATOR</td>
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<tr>
<td>INVESTIGATOR</td>
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<td>1.00</td>
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<tr>
<td>LICENSED SOCIAL WORKER</td>
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<tr>
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<td>2.70</td>
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<tr>
<td>PROBATE JUDGE</td>
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</tr>
<tr>
<td><strong>Status Total</strong></td>
<td><strong>27.20</strong></td>
<td><strong>28.20</strong></td>
<td><strong>28.20</strong></td>
<td>-</td>
</tr>
<tr>
<td><strong>Status:</strong> Part-Time</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>DEPUTY CLERK I</td>
<td>2.00</td>
<td>2.00</td>
<td>2.00</td>
<td>-</td>
</tr>
<tr>
<td><strong>Status Total</strong></td>
<td><strong>2.00</strong></td>
<td><strong>2.00</strong></td>
<td><strong>2.00</strong></td>
<td>-</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td><strong>29.20</strong></td>
<td><strong>30.20</strong></td>
<td><strong>30.20</strong></td>
<td>-</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td><strong>29.20</strong></td>
<td><strong>30.20</strong></td>
<td><strong>30.20</strong></td>
<td>-</td>
</tr>
<tr>
<td><strong>Fund Type:</strong> Special Revenue Fund</td>
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<td></td>
<td></td>
</tr>
<tr>
<td><strong>Fund:</strong> Other Special Revenue Funds</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Status:</strong> Full-Time</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>COMPUTER TECHNICIAN</td>
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<td>1.50</td>
<td>1.50</td>
<td>-</td>
</tr>
<tr>
<td>MAGISTRATE</td>
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<td>0.30</td>
<td>0.30</td>
<td>-</td>
</tr>
<tr>
<td>STAFF ATTORNEY</td>
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<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
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<td><strong>2.80</strong></td>
<td><strong>2.80</strong></td>
<td>-</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td><strong>2.80</strong></td>
<td><strong>2.80</strong></td>
<td><strong>2.80</strong></td>
<td>-</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td><strong>2.80</strong></td>
<td><strong>2.80</strong></td>
<td><strong>2.80</strong></td>
<td>-</td>
</tr>
<tr>
<td><strong>DEPARTMENT TOTAL</strong></td>
<td><strong>32.00</strong></td>
<td><strong>33.00</strong></td>
<td><strong>33.00</strong></td>
<td>-</td>
</tr>
</tbody>
</table>
Mission Statement:
The mission of the Montgomery County Prosecutor’s Office is to protect the rights, property and well-being of the citizens of Montgomery County, Ohio through effective and efficient prosecution of criminal offenders and accurate and timely legal advice and counsel to county and township officials.

Challenges:
Retaining qualified, professional and experienced staff remains a challenge, and hiring staff to fill vacancies is becoming increasingly difficult.
- Increasing caseloads without added staff:
  - Felony filings from law enforcement increased over 7.0% in just two years.
  - For the fourth year in a row, the number of indictments for felony domestic violence increased. 2017 saw a 25.0% increase from 2016.
  - Indicted cases of improper handling of a firearm in a motor vehicle continue to increase - 204 indictments in 2017 versus 145 in 2016.

<table>
<thead>
<tr>
<th>Statistics</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018 Estimate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Child Protection Unit Hearings</td>
<td>3,046</td>
<td>2,667</td>
<td>3,002</td>
<td>3,000</td>
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<tr>
<td>Preliminary Hearings Attended</td>
<td>1,606</td>
<td>1,630</td>
<td>1,533</td>
<td>1,600</td>
</tr>
<tr>
<td>Diversion Division Restitution Collections from Non-Violent First-Time Offenders (approximately)</td>
<td>$268,000</td>
<td>$215,000</td>
<td>$277,000</td>
<td>$250,000</td>
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<tr>
<td>Diversion Division Child Support Payments Collected from Non-Custodial Parents (approximately)</td>
<td>$69,000</td>
<td>$45,000</td>
<td>$29,000</td>
<td>$25,000</td>
</tr>
<tr>
<td>Juvenile Division Cases Approved</td>
<td>1,258</td>
<td>1,715</td>
<td>1,429</td>
<td>1,500</td>
</tr>
<tr>
<td>Grand Jury Cases Heard</td>
<td>3,341</td>
<td>4,077</td>
<td>3,918</td>
<td>4,000</td>
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<tr>
<td>Victim/Witness Division Clients Served</td>
<td>1,659</td>
<td>1,680</td>
<td>1,780</td>
<td>1,800</td>
</tr>
<tr>
<td>Criminal Division Felony Cases Reviewed from Law Enforcement</td>
<td>5,449</td>
<td>5,656</td>
<td>5,865</td>
<td>6,000</td>
</tr>
</tbody>
</table>
TABLE OF ORGANIZATION

Prosecuting Attorney
1.0 FT

Administration
9.55 FT

Victim Witness Division
10.0 FT

Appellate Division
6.0 FT

Consumer Fraud Division
2.9 FT

Diversion Division
5.0 FT

Criminal Division
57.85 FT
1.0 PT

Child Abuse Bureau/ CareHouse
2.0 FT

Civil Division
10.7 FT

DETAC
9.0 FT

Juvenile Division
9.0 FT

Child Protection Unit
10.0 FT
## ADOPTED BUDGET SUMMARY

### Prosecutor

<table>
<thead>
<tr>
<th>Subfund Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Fund Type: General Fund</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Fund:</strong> General Fund</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>General Fund</td>
<td>10,026,405</td>
<td>10,283,011</td>
<td>10,762,143</td>
<td>10,294,083</td>
<td>468,060</td>
<td>4.5%</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td>$10,026,405</td>
<td>$10,283,011</td>
<td>$10,762,143</td>
<td>$10,294,083</td>
<td>$468,060</td>
<td>4.5%</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td>$10,026,405</td>
<td>$10,283,011</td>
<td>$10,762,143</td>
<td>$10,294,083</td>
<td>$468,060</td>
<td>4.5%</td>
</tr>
<tr>
<td><strong>Fund Type: Special Revenue Fund</strong></td>
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<td></td>
</tr>
<tr>
<td><strong>Fund:</strong> Other Special Revenue Funds</td>
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<td></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>County Prosecutor Victim-Witness Account</td>
<td>374</td>
<td>500</td>
<td>-</td>
<td>500</td>
<td>-</td>
<td>-</td>
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<tr>
<td>DETAC-Prosecutor</td>
<td>849,943</td>
<td>1,195,984</td>
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<td>1,076,211</td>
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<tr>
<td>Prosecutor's Pretrial Diversion</td>
<td>22,617</td>
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<td>Prosecutor's Seminar Account</td>
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<td>-</td>
<td>1,000</td>
<td>-</td>
<td>-</td>
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<tr>
<td><strong>Fund Total</strong></td>
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<td>$1,172,511</td>
<td>$1,112,711</td>
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<tr>
<td><strong>Fund Type Total</strong></td>
<td>$872,934</td>
<td>$1,224,426</td>
<td>$1,172,511</td>
<td>$1,112,711</td>
<td>$59,800</td>
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<tr>
<td><strong>DEPARTMENT TOTAL</strong></td>
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<td>$11,406,794</td>
<td>$11,507,438</td>
<td>$11,934,654</td>
<td>$527,860</td>
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</tbody>
</table>
### Expense Description

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Statutory Salaries</td>
<td>118,513</td>
<td>130,661</td>
<td>130,628</td>
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<tr>
<td>Fringe Benefits</td>
<td>2,160,191</td>
<td>2,211,373</td>
<td>2,349,895</td>
<td>2,467,597</td>
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<td>Special Fringe Benefits</td>
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<td>13,053</td>
<td>16,663</td>
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<tr>
<td>Operating Supplies</td>
<td>104,955</td>
<td>135,037</td>
<td>126,327</td>
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<td>-</td>
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<tr>
<td>Routine Business</td>
<td>22,931</td>
<td>28,289</td>
<td>11,270</td>
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<tr>
<td>Board Approved Travel</td>
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<td>2,280</td>
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<tr>
<td>Staff Training and Development</td>
<td>5,119</td>
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<td>-</td>
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<td>Maintenance and Repair Services</td>
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<td>Cost Recovery and Intergov't Transfers</td>
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### Budgeted Positions

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<tr>
<th>Positions Type</th>
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<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
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</thead>
<tbody>
<tr>
<td>Full-Time Positions</td>
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<td>125.00</td>
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</table>

### Adopted Budget Highlights

The Prosecutor's General Fund budget consists of Prosecutor - Administration, Prosecutor - Appellate Division, Prosecutor - Care House, Prosecutor - Child Protection Unit, Prosecutor - Civil Division, Prosecutor - Consumer Fraud Division, Prosecutor - Criminal Division, Prosecutor - Diversion Division, Prosecutor - Juvenile Division, and Prosecutor - Victim Witness Division.

Statutory Salaries increased $6,533 or 5.0% due to changes in Elected Official Compensation derived from the State Fiscal Year 2016-2017 budget bill (HB 64 of the 131st Ohio General Assembly).

Salaries increased $183,210 or 2.5% incorporating the 2.5% General Fund salary parameter increase.

Fringe Benefits increased $256,224 or 11.6% based on the increase of Statutory salaries due to elected officials compensation legislation, the General Fund salary parameter increase of 2.5% and actual employee costs.

Miscellaneous increased $3,268 or 5.0%. This line item represents 50.0% of the Prosecutor's salary to be allocated to the Furtherance of Justice fund. The Prosecutor's salary was a statutory salary that increased due to changes in Elected Official Compensation derived from the State Fiscal Year 2016-2017 budget bill (HB 64 of the 131st General Assembly).

Capital Outlays request of $18,825 is for the needed replacement of 30 computers in the Prosecutor Administration Office.

Revenues equal $819,071, which is an decrease of $34,927 or 4.1%, which consist of $508 in State Reimbursements, $2,000 in Prosecutor - Legal Services, $1,500 in Reimbursements, $15,403 in Inter-Departmental Agreements with the ADAMHS Board for the monitoring of forensic patients and $799,660 in Inter-Departmental Agreements with JFS Children Services Division.
### Adopted Budget Highlights

Other Special Revenue Funds for the Prosecutor include County Prosecutor Victim-Witness Account, DETAC-Prosecutor, M. Heck-Montgomery County Prosecutor-Seminar Account and Prosecutor's Pretrial Diversion Program.

Salaries increased $17,869 or 4.2% and incorporates the 2.5% General Fund salary parameter increase.

Fringe Benefits increased by $41,931 or 38.3% based on actual employee costs.

Communications increased $333,000 or 401.2% and will fund the cost of advertisement of increased foreclosures. The increase was reallocated from Interdepartmental Agreements which will not be funded in 2018.

Revenues are budgeted at $1,168,000, which includes $1,140,000 in General Property Tax and $28,000 in Prosecutor's Pretrial Diversion Fees. There is a planned spend down in the budget of $4,511.
# BUDGETED POSITIONS

**Prosecutor**

<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016 Positions</th>
<th>2017 Positions</th>
<th>2018 Positions</th>
<th>Adopted Change</th>
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<tr>
<td><strong>Fund Type</strong>: General Fund</td>
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<td>CHIEF, JUVENILE DIVISION</td>
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<td>FIRST ASSISTANT</td>
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**Status: Part-Time**

| ATTORNEY DISTRICT COURTS             | -              | -              | 1.00           | 1.00           |
| ATTORNEY, DISTRICT COURTS           | 1.00           | 1.00           | -              | (1.00)         |
## BUDGETED POSITIONS

### Prosecutor

<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016 Positions</th>
<th>2017 Positions</th>
<th>2018 Positions</th>
<th>Adopted Change</th>
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**Fund Type: Special Revenue Fund**

**Fund: Other Special Revenue Funds**

**Status: Full-Time**

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<th>2018</th>
<th>Adopted Change</th>
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<td>INVESTIGATOR - CONSUMER FRAUD</td>
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<td>(0.05)</td>
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<tr>
<td>MIS TECHNICIAN</td>
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<td>-</td>
<td>(0.05)</td>
</tr>
<tr>
<td>PERSONNEL/PAYROLL OFFICER</td>
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<tr>
<td>SECRETARY</td>
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<tr>
<td>SWITCHBOARD OPERATOR</td>
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<td>-</td>
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</table>

**Status Total**

| Status Total | 9.25 | 9.00 | 9.00 | - |

**Fund Total**

| Fund Total | 9.25 | 9.00 | 9.00 | - |

**Fund Type Total**

| Fund Type Total | 9.25 | 9.00 | 9.00 | - |

**DEPARTMENT TOTAL**

| DEPARTMENT TOTAL | 134.00 | 134.00 | 134.00 | - |
The Sixth Amendment to the Constitution of the United States guarantees that any person charged with a crime is entitled to the assistance of counsel for his defense. In 1975, the State of Ohio enacted Chapter 120 of the Ohio Revised Code, which establishes a public defender system for Ohio citizens who are accused of crimes that could result in the loss of their liberty.

Since May 1, 1976, the Law Office of the Public Defender has represented citizens in Montgomery County who cannot afford to retain a private attorney. A five member Public Defender Commission, established under the Ohio statute, is appointed by the Board of County Commissioners and Judges of the Common Pleas Court.

The Public Defender’s Office provides legal representation to indigent adults and children charged with jailable criminal offenses anywhere in Montgomery County. Also, the office represents parents in state-initiated child support contempt cases.

The Public Defender’s Office screens 100 to 150 potential clients every day to determine their eligibility for representation. The assistant public defenders and support staff appear before all judges and magistrates throughout a broad array of courts within Montgomery County. Office staff appears for every felony arraignment, regardless of whether a defendant is to be represented by a public defender, private counsel or court-appointed counsel. The office is closely involved with Dayton Municipal Court’s mental health court and the Common Pleas Court’s felony veteran’s court. Further, the Public Defender monitors the jail population and litigates the release of illegally incarcerated inmates.

**TABLE OF ORGANIZATION**
Mission Statement:

The Law Office of the Public Defender will continue to:

- Provide the highest standard of representation to indigent criminal defendants
- Monitor the procedures of the various courts, jails and other criminal justice institutions ensuring that the rights of the indigent are given equal and due protection
- Help individuals move out of the criminal justice system and into proper social service support systems, such as mental health and addiction treatment

Challenges:

Caseloads are now increasing after some years of decline. As late as 2007, the office had 44 full-time lawyers. Due to budget cuts, the office has reduced the number of attorneys to 40. The Office of the Public Defender constantly changes its business model to reallocate personnel to cover the necessary caseloads. Dedicated employees continue to find more efficient ways to handle the volume of cases even though staffing has been reduced through attrition.

Goals and Objectives:

- To continue, with the help of Data Processing, to modernize all procedures so technology can help lawyers and staff handle the workload
- To work with the Court system on continuing innovation to produce fair results for all involved in the court system

<table>
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<tr>
<th>Type of Cases</th>
<th>2015</th>
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<th>2017</th>
<th>2018 Estimate</th>
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<td>16</td>
<td>17</td>
<td>20</td>
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<tr>
<td>Domestic Relations</td>
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<td>64</td>
<td>68</td>
<td>70</td>
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<td>Juvenile Delinquency</td>
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## ADOPTED BUDGET SUMMARY

### Public Defender

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<th>2017 Adopted</th>
<th>2017 Actual</th>
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<th>2018 $ Change</th>
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<tr>
<td>Subfund Total</td>
<td>$ 5,010,801</td>
<td>$ 5,158,878</td>
<td>$ 5,195,345</td>
<td>$ 5,323,653</td>
<td>$ 164,775</td>
<td>3.2%</td>
</tr>
<tr>
<td>Fund Total</td>
<td>$ 5,010,801</td>
<td>$ 5,158,878</td>
<td>$ 5,195,345</td>
<td>$ 5,323,653</td>
<td>$ 164,775</td>
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<td>Fund Type Total</td>
<td>$ 5,010,801</td>
<td>$ 5,158,878</td>
<td>$ 5,195,345</td>
<td>$ 5,323,653</td>
<td>$ 164,775</td>
<td>3.2%</td>
</tr>
<tr>
<td>DEPARTMENT TOTAL</td>
<td>$ 5,010,801</td>
<td>$ 5,158,878</td>
<td>$ 5,195,345</td>
<td>$ 5,323,653</td>
<td>$ 164,775</td>
<td>3.2%</td>
</tr>
</tbody>
</table>

Fund Type: General Fund
Fund: General Fund
Subfund: General Fund

### Public Defender

- **Fund Type:** General Fund
- **Fund:** General Fund
- **Subfund:** General Fund
### Expense Description

<table>
<thead>
<tr>
<th>Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>3,644,575</td>
<td>3,698,116</td>
<td>3,736,176</td>
<td>3,790,569</td>
<td>92,453</td>
<td>2.5%</td>
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<tr>
<td>Fringe Benefits</td>
<td>1,129,431</td>
<td>1,184,934</td>
<td>1,213,851</td>
<td>1,260,706</td>
<td>75,772</td>
<td>6.4%</td>
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<tr>
<td>Special Fringe Benefits</td>
<td>5,016</td>
<td>3,480</td>
<td>3,342</td>
<td>3,480</td>
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<td>- %</td>
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<tr>
<td>Operating Supplies</td>
<td>60,833</td>
<td>38,112</td>
<td>51,251</td>
<td>38,112</td>
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<td>- %</td>
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<td>Routine Business</td>
<td>21,473</td>
<td>24,774</td>
<td>22,936</td>
<td>24,774</td>
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<td>- %</td>
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<td>Board Approved Travel</td>
<td>3,913</td>
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<td>1,763</td>
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<tr>
<td>Staff Training and Development</td>
<td>10,193</td>
<td>16,402</td>
<td>38,028</td>
<td>16,402</td>
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<td>- %</td>
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<td>Contractual Professional Services</td>
<td>42,018</td>
<td>91,235</td>
<td>55,566</td>
<td>91,235</td>
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<td>- %</td>
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<tr>
<td>Maintenance and Repair Services</td>
<td>1,476</td>
<td>2,000</td>
<td>2,573</td>
<td>2,000</td>
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<td>- %</td>
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<td>Communications</td>
<td>44,996</td>
<td>55,857</td>
<td>42,418</td>
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<td>- %</td>
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<td>Rentals</td>
<td>4,596</td>
<td>5,518</td>
<td>5,638</td>
<td>5,518</td>
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<td>- %</td>
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<tr>
<td>Capital Outlays</td>
<td>42,281</td>
<td>38,450</td>
<td>21,802</td>
<td>35,000</td>
<td>(3,450)</td>
<td>(9.0)%</td>
</tr>
<tr>
<td><strong>OCA TOTAL</strong></td>
<td>$5,010,801</td>
<td>$5,158,878</td>
<td>$5,195,345</td>
<td>$5,323,653</td>
<td>$164,775</td>
<td>3.2%</td>
</tr>
</tbody>
</table>

### Budgeted Positions

<table>
<thead>
<tr>
<th></th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
<th>2018</th>
<th>2018</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Full-Time Positions</td>
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<td>60.00</td>
<td>60.00</td>
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<td>-</td>
<td>-</td>
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<tr>
<td>Part-Time Positions</td>
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<td>1.00</td>
<td>1.00</td>
<td>-</td>
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<td>-</td>
</tr>
<tr>
<td><strong>POSITIONS TOTAL</strong></td>
<td>61.00</td>
<td>61.00</td>
<td>61.00</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
</tbody>
</table>

### Adopted Budget Highlights

- **Salaries** increased $92,453 due to the 2.5% General Fund salary parameter increase.
- **Fringe Benefits** increased $75,772 or 6.4% as a result of budgeting actual employee costs.
- **Capital Outlays** total $35,000 and includes the purchase of 20 new office chairs, 20 new monitors, 10 desktop printers, 7 laptops and 2 LaserJet Printers.
- Estimated revenues total $2,605,820. State Public Defender revenues are budgeted at $2,505,820, and is based on a 42.0% reimbursement rate for 2018. Share of Cost-Municipalities revenue are budgeted at $100,000 which is an increase of $5,000 from 2017.
<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016 Positions</th>
<th>2017 Positions</th>
<th>2018 Positions</th>
<th>Adopted Change</th>
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<tr>
<td>ASSISTANT PUBLIC DEFENDER</td>
<td>36.00</td>
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<td>DEPUTY PUBLIC DEFENDER</td>
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<tr>
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<tr>
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<td>2.00</td>
<td>2.00</td>
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<td>MANAGER - MISDEMEANOR</td>
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<td>1.00</td>
<td>-</td>
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<tr>
<td>MANAGER OF ADMINISTRATIVE SERVICES</td>
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<td>-</td>
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<tr>
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<tr>
<td>INTAKE SPECIALIST</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td><strong>Status Total</strong></td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
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<tr>
<td><strong>OCA Total</strong></td>
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<td>-</td>
</tr>
<tr>
<td><strong>Subfund Total</strong></td>
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<td>-</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
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<td>61.00</td>
<td>61.00</td>
<td>-</td>
</tr>
<tr>
<td><strong>DEPARTMENT TOTAL</strong></td>
<td>61.00</td>
<td>61.00</td>
<td>61.00</td>
<td>-</td>
</tr>
</tbody>
</table>
The Recorder’s function began in the Northwest Territory during the 1790’s. In 1803, the Ohio General Assembly established the Recorder as a mandated county office. Initially appointed by the associate judges of the Common Pleas Court, the County Recorder became an elective position in 1829. The Recorder presently serves a four-year term.

The County Recorder’s primary responsibility is the recording of all deeds, mortgages and conveyances of land and buildings lying within the county. Other duties assigned to the County Recorder include the recording of powers of attorney, mechanic’s liens, leases, fixture filings, service discharges and veteran gravesites. In all, over 100 different types of documents are recorded and maintained.

Montgomery County records are indexed on the County’s Resolution 3 Land Records System the day of recording. The computer index and the microfilmed documents become the official record, providing online retrieval and an off-site security copy.

The electronic imaging or scanning of documents began on January 4, 2000. Since then, the technology has been upgraded allowing storage and retrieval of records using the countywide OnBase software system. This state of the art technology allows other county offices, employees and public access users to view these records through Montgomery County’s intranet program. Outside users, such as title companies and real estate attorneys, may access these images through the internet with an online subscription.

In 2010, the Recorder’s Office, in conjunction with the Montgomery County Records Center, completed Phase II of the Mekel Microfiche Project. Phase I (Deeds) and Phase II (Mortgages) digitized more than seven million document pages from years 1971-1999. As a result of the Backfile Conversion Project, started in June of 2003, the Recorder’s website now has every deed from January 1946-present, and nearly every mortgage from October 1955-present available.

Other scanned documents include partnerships, plat maps and service discharges. Partnerships from 1925-present and plat map books A-Z and 101-present have been scanned and are available online. Service discharges from 1971-present are imaged, but are not available online due to privacy concerns. The backfile conversion of the service discharge microfiche, from 1943-present, have been completed. The County Auditor’s Office has begun scanning all lots to make viewable on the County Engineer’s GIS website. In the future, these images will also be viewable on the Recorder’s website. All section, town and range lots and all city lots are completed. The out lots have been imaged up to book 111 with completion ending at book 266.

Additionally, the Recorder’s Office is scanning deed and lease Photostat books for viewing via the image server. This process involves scanning the physical books currently housed in the Records Center. Once successfully digitized, the original books may be stored for preservation.

The Recorder’s Redaction Project continues in its ongoing effort to prevent the use of public records for identity theft. Since September 2008, the backfile redaction has processed 9,155,437 deed, mortgage, service discharge and plat map images. Of these, 154,239 images were flagged as having possible problems with approximately 11,000 containing information to redact. The Day Forward Redaction Application processed 337,257 images, flagged 37,120 for potential redaction and redacted approximately 600. The Backfile Redaction Project originally scheduled for completion in 2012 was delayed due to staff reductions. The 2013 change to the Ohio Revised Code §317.321 giving the Technology Fund flexibility to how funds may be spent has allowed the Recorder’s Office to hire additional staff to complete the Backfile Redaction Project. The project is completed.

In December of 2011, the Recorder’s Office transitioned from the in-house AS400 land records system to Cott Systems Resolution 3 land records system. One major feature of the new land records system allows the Recorder’s Office staff to scan documents up front, which allows speedy return of documents to individuals recording documents.

The Montgomery County Recorder’s Office has completed Phase I of Preservation of the Recorder’s plat books. Phase I involved plat books AA-ZZ and books 67-89. This project has preserved the existence and useful life of the original format of all the plat books. We have contracted with KOFILE Preservation & Management Solutions which is the nation’s oldest and most experienced firm specializing in the preservation of legal and historical public records in the U.S.
Phase II consisted of the preservation of the Recorder’s 7 Irregular Conveyance & Power of Attorney books, The 1931 Atlas, 2 register Lands books and The Mortgage Maturity book. Phase II has been completed.

The KOFILE process involved surface clean sheets that removed deposits such as dust, soot, airborne particulate, sedimentation, insect detritus and even biological/mineral contaminants. Each Plat was encapsulated in the Lay Flat Archival Polyester Pocket composed of SKC Films, Skyroll SH72S Mylar.

This project has helped preserve the overall appearance and life of the plat books.

TABLE OF ORGANIZATION

- County Recorder
  - Administration
    - Public Research & Information
    - Real Estate
    - Imaging
Mission Statement:

The Montgomery County Recorder…Protecting the past, capturing the present and providing for the security of future records.

Challenges:

- The County Recorder is responsible for securely storing the official registers of any inactive notary public. Ohio Revised Code 147.04 states, in part, “upon the death, expiration of term without reappointment, or removal from office of any notary public, his official register shall be deposited in the office of the County Recorder of the county in which he resides.” These registers are not recorded, but are kept on file.

- House Bill 525 that went into effect on July 1, 2009, created standardization guidelines for documents recorded with the County Recorder’s Office. If a document does not conform to the prescribed guidelines, then an additional fee of $20 is collected. In 2010, the Montgomery County Recorder’s Office collected margin fees of $70,200 that is divided 50/50 between Montgomery County and the State of Ohio.

Goals and Objectives:

- The Recorder’s Office continues its HomeSaver program in collaboration with allied organizations. The ultimate goal of the program is to reduce the number of foreclosure filings in Montgomery County. Foreclosure filings have significantly decreased which demonstrates the program has served its purpose. The program is still being offered through County Corp.

- Passage of House Bill 59, referred to as the “Budget Bill” has allowed for flexibility in the use of the Recorder’s Office Technology Fund 317.321. Funding from the Technology Fund has made it possible to post imaged documents online without cost to the general public. The bill is due to expire in 2018. The Ohio Recorders Association is hopeful that State Legislators will renew the legislation for an additional 5 years.

- The Recorder’s office would like to issue Veteran’s ID Cards for all Veterans in conjunction with Veteran Services Department.

- A review of recording documents by E-Recording will occur in 2018 with possible implementation in 2019.

<table>
<thead>
<tr>
<th>Statistics</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018 Goals</th>
</tr>
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<tr>
<td>Documents Copied</td>
<td>13,000</td>
<td>5,400</td>
<td>4,000</td>
<td>5,000</td>
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<tr>
<td>Documents Recorded</td>
<td>70,193</td>
<td>71,642</td>
<td>75,522</td>
<td>78,000</td>
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<tr>
<td>Loan Amount of Mortgages Recorded ($Billions)</td>
<td>$24.3</td>
<td>$11.6</td>
<td>$18.6</td>
<td>$19.0</td>
</tr>
</tbody>
</table>
# Adopted Budget Summary

## Recorder

<table>
<thead>
<tr>
<th></th>
<th></th>
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<th></th>
<th></th>
<th></th>
<th></th>
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</tr>
</thead>
<tbody>
<tr>
<td><strong>General Fund</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fund: General Fund</td>
<td></td>
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<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>General Fund</td>
<td>955,358</td>
<td>1,053,052</td>
<td>1,035,052</td>
<td>1,081,689</td>
<td>1,053,038</td>
<td>28,651</td>
<td>2.7%</td>
</tr>
<tr>
<td>Fund Total</td>
<td>$955,358</td>
<td>$1,053,052</td>
<td>$1,035,052</td>
<td>$1,081,689</td>
<td>$1,053,038</td>
<td>$28,651</td>
<td>2.7%</td>
</tr>
<tr>
<td>Fund Type Total</td>
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<td>$1,035,052</td>
<td>$1,081,689</td>
<td>$1,053,038</td>
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</tr>
<tr>
<td><strong>Special Revenue Fund</strong></td>
<td></td>
<td></td>
<td></td>
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<td></td>
<td></td>
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<tr>
<td>Fund: Other Special Revenue Funds</td>
<td></td>
<td></td>
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<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>County Recorder Equipment Needs</td>
<td>412,081</td>
<td>412,656</td>
<td>369,371</td>
<td>537,220</td>
<td>124,564</td>
<td>124,564</td>
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<tr>
<td>Fund Total</td>
<td>$412,081</td>
<td>$412,656</td>
<td>$369,371</td>
<td>$537,220</td>
<td>$124,564</td>
<td>$124,564</td>
<td>30.2%</td>
</tr>
<tr>
<td>Fund Type Total</td>
<td>$412,081</td>
<td>$412,656</td>
<td>$369,371</td>
<td>$537,220</td>
<td>$124,564</td>
<td>$124,564</td>
<td>30.2%</td>
</tr>
<tr>
<td>DEPARTMENT TOTAL</td>
<td>$1,367,439</td>
<td>$1,465,694</td>
<td>$1,404,423</td>
<td>$1,618,909</td>
<td>$153,215</td>
<td>$153,215</td>
<td>10.5%</td>
</tr>
</tbody>
</table>
### Adopted Budget Highlights

Salaries increased $16,291 or 2.5% and consisted of the General Fund salary parameter increase.

Fringe Benefits increased by $12,360 or 4.2% based on actual employee costs.

Revenues total $1,482,240 for 2018. This is an increase of $80,000 or 5.8%. Recorder 1% Administration State Housing Trust revenue remained the same at $17,000. Recorder Fees were increased by $80,000 or 5.8% to reflect the 2017 trend in this revenue stream. Recorder Fees-Section 317.321 were moved out of this OCA in 2017 and are being paid directly into the Equipment Fund OCA 233007. Photocopy Sales and Office Rentals remained the same as the 2017 Adopted Budget.

---

#### Expense Description

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2018 Actual</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
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<tr>
<td>Statutory Salaries</td>
<td>71,287</td>
<td>78,574</td>
<td>78,574</td>
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<td>- %</td>
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<td>Salaries</td>
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<td>651,627</td>
<td>667,933</td>
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<td>Fringe Benefits</td>
<td>256,073</td>
<td>291,230</td>
<td>291,392</td>
<td>303,590</td>
<td>12,360</td>
<td>4.2%</td>
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<td>Special Fringe Benefits</td>
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<td>1,200</td>
<td>832</td>
<td>1,200</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Operating Supplies</td>
<td>92</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Routine Business</td>
<td>758</td>
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<td>3,442</td>
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<td>- %</td>
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<td>Board Approved Travel</td>
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<td>906</td>
<td>3,970</td>
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<td>- %</td>
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<td>Staff Training and Development</td>
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<td>- %</td>
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<tr>
<td>Contractual Professional Services</td>
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<td>170</td>
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<td>- %</td>
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<tr>
<td>Communications</td>
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<td>- %</td>
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<td>Miscellaneous</td>
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<td>484</td>
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<td>- %</td>
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</tbody>
</table>

**OCA TOTAL**

|               | $ 955,358 | $ 1,053,052 | $ 1,035,052 | $ 1,081,689 | $ 28,651 | 2.7%     |

<table>
<thead>
<tr>
<th>Budgeted Positions</th>
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<th></th>
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<td>Full-Time Positions</td>
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<td>18.00</td>
<td>-</td>
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</tbody>
</table>
### Department: Recorder  
### Fund: 299 Other Special Revenue Funds  
### Subfund: 450 County Recorder Equipment Needs  
### OCA Code: 233007 Recorder Equipment Needs  
### Program: 10000 General Government

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>57,494</td>
<td>56,136</td>
<td>55,566</td>
<td>56,988</td>
<td>852</td>
<td>1.5%</td>
</tr>
<tr>
<td>Fringe Benefits</td>
<td>40,929</td>
<td>35,216</td>
<td>33,765</td>
<td>36,907</td>
<td>1,691</td>
<td>4.8%</td>
</tr>
<tr>
<td>Operating Supplies</td>
<td>15,333</td>
<td>46,400</td>
<td>17,899</td>
<td>46,400</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Contractual Professional Services</td>
<td>2,250</td>
<td>11,992</td>
<td>1,321</td>
<td>11,992</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Maintenance and Repair Services</td>
<td>72,867</td>
<td>140,960</td>
<td>76,332</td>
<td>138,960</td>
<td>(2,000)</td>
<td>(1.4)%</td>
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<tr>
<td>Communications</td>
<td>10,784</td>
<td>19,473</td>
<td>10,254</td>
<td>19,473</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Rentals</td>
<td>4,585</td>
<td>3,000</td>
<td>4,703</td>
<td>5,000</td>
<td>2,000</td>
<td>66.7%</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>97,051</td>
<td>99,479</td>
<td>101,998</td>
<td>105,000</td>
<td>5,521</td>
<td>5.5%</td>
</tr>
<tr>
<td>Capital Outlays</td>
<td>105,237</td>
<td>-</td>
<td>67,534</td>
<td>116,500</td>
<td>116,500</td>
<td>- %</td>
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<tr>
<td>Construction and Improvements</td>
<td>5,550</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td><strong>OCA TOTAL</strong></td>
<td><strong>$ 412,081</strong></td>
<td><strong>$ 412,656</strong></td>
<td><strong>$ 369,371</strong></td>
<td><strong>$ 537,220</strong></td>
<td><strong>$ 124,564</strong></td>
<td><strong>30.2%</strong></td>
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</table>

**Budgeted Positions**

<table>
<thead>
<tr>
<th>Full-Time Positions</th>
<th>2.00</th>
<th>2.00</th>
<th>2.00</th>
<th>-</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>POSITIONS TOTAL</strong></td>
<td>2.00</td>
<td>2.00</td>
<td>2.00</td>
<td>-</td>
</tr>
</tbody>
</table>

**Adopted Budget Highlights**

This budget represents the appropriation of Recorder Fees per Ohio Revised Code (ORC) Section 317.321 collected in the Recorder General Fund operations. The budget is used to supplement the equipment needs of the County Recorder.

Salaries increased $852 or 1.5% to reflect the actual costs and incorporates the General Fund salary parameter increase of 2.5%.

Fringe Benefits increased by $1,691 or 4.8% based upon actual employee costs.

Miscellaneous increased by $5,521 or 5.5% over the 2017 adopted budget. (Actual 2017 indirect costs paid in the amount of $101,998 increased by 2.5% rounded up is $105,000). This budget includes annual Indirect Cost Plan fees charged to the County Recorder Equipment Fund.

Capital Outlays total amount of $116,500 includes the upgrade of computers to 64 bit at a cost of $65,000, a Land Record Study for a New System at a cost of $35,000 and upgrade of security cameras for the Recorder's Office and purchase of equipment and supplies to prepare Veteran ID Cards per ORC at a cost of $16,500.

Revenues total $348,850 and this is an increase of $18,850 or 5.8% over 2017 Adopted Budget. Recorder Fees-Section 317.321 began being paid directly into the Equipment Fund in 2017 rather than the Cash Transfer of this revenue from OCA Code 133009. This revenue estimate is projected based upon historical collections and Recorder Fees per ORC Section 317-321. There is a planned spend down of $188,370 in this fund.
## BUDGETED POSITIONS
### Recorder

<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016 Positions</th>
<th>2017 Positions</th>
<th>2018 Positions</th>
<th>Adopted Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Recorder</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Fund Type:** General Fund  
**Fund:** General Fund  
**Status:** Full-Time  
ADMINISTRATIVE ASSISTANT: 1.00  
ASSISTANT I: 1.00  
CHIEF DEPUTY RECORDER: 1.00  
DEPUTY RECORDER: 13.00  
DIRECTOR OF OPERATIONS: 1.00  
RECORDER: 1.00  
**Status Total:** 18.00  
**Fund Total:** 18.00  
**Fund Type Total:** 18.00

<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016 Positions</th>
<th>2017 Positions</th>
<th>2018 Positions</th>
<th>Adopted Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>DEPUTY RECORDER</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Fund Type:** Special Revenue Fund  
**Fund:** Other Special Revenue Funds  
**Status:** Full-Time  
DEPUTY RECORDER: 2.00  
**Status Total:** 2.00  
**Fund Total:** 2.00  
**Fund Type Total:** 2.00

**DEPARTMENT TOTAL:** 20.00
The Montgomery County Records Center & Archives is a centralized operation comprised of two divisions: the Records Center and the Imaging Center. The Records Center & Archives was established in 1980 and was one of the first county records centers in the nation. Its mission is to provide economical and efficient records management services to Montgomery County.

In accordance with Ohio Revised Code §149.38 and §307.80, the Records Center & Archives falls under the direction of the Montgomery County Microfilming Board and Montgomery County Records Commission. The County Records & Information Manager runs the day-to-day operation of the Records Center & Archives and coordinates the operation of the county’s overall records management program.

The Records Center is the only legally authorized facility for storage and retrieval of county records removed from their office of origin. It is designed to be the most cost effective facility to store Montgomery County records. The Records Center provides secure, accessible storage for over 100 million paper documents (the equivalent of 30,000 file drawers), all of which have been removed from office space or insecure storage locations. In cooperation with county offices, the Records Center strictly follows the County Records Retention and Disposal Policy and disposes of all records past their legal retention periods.

In addition to records storage, the Records Center provides preservation and access to vital historical, legal, financial and administrative records. In the Archives, located on the 6th floor of the Reibold Building, the public has access to county records dating back to 1803. Since its inception, the Records Center has answered nearly two million requests for information from the general public and county offices.

The Imaging Center provides scanning and microfilm services for all Montgomery County offices and agencies. First established as the Microfilm Center in 1979, the center has converted over four hundred million documents to microfilm images, providing a 98% space savings to the county and improving security and retrieval for vital records.

Beginning in 2003, the Microfilm Center added digital scanning and imaging services and was renamed the Imaging Center. The transition to electronic records provides offices with immediate access to their records through the county’s document management system.

However, because the permanence and reliability of electronic records is not yet known, the Imaging Center still relies on microfilm to preserve county records of permanent, historic value. The center operates a Kodak Alaris certified laboratory for microfilm processing. It maintains a vault that is temperature and humidity controlled, creating conditions that will ensure the county’s microfilm is still eye-readable for 300 to 500 years.

The Records Center & Archives also provides storage and imaging services to outside governmental agencies. Agencies which take advantage of these services include townships and municipalities within Montgomery County as well as other government entities around the state. The revenue generated by these services is returned to the General Fund.

In addition to these services, the Records Center & Archives coordinates the operation of the county’s overall records management program. This aggressive records management program makes a significant contribution to the operations of the county by minimizing the waste and inefficiencies caused by the uncontrolled accumulation of records.

In accordance with Ohio public records laws, the County Records & Information Manager helps offices create and maintain Records Retention Schedules for the records in their offices. Records Retention Schedules ensure that valueless records are destroyed promptly and legally upon the expiration of retention periods established by law or by accepted standards. Since the inception of the records management program, over four hundred million valueless documents have been destroyed from county offices, controlling the annual accumulation of paper and reducing space and equipment consumed by records.

The Records & Information Manager provides training and support for the records policies set by the Records Commission and County Microfilming Board. The Records & Information Manager revises and makes available the county’s Records Management Manual and conducts records management training through the Performance and Learning Center.

The long history of the Records Center & Archives has resulted in many honors for its records management program. In 1984, Montgomery County
received the William Olsten Award for Excellence in Records Management. In 2010, the Records Center & Archives won the Ohio Historical Records Advisory Board Achievement Award for the outstanding preservation of Montgomery County records. Records Center employees are active members of ARMA International and sit on the board of ARMA’s Greater Dayton Chapter. The Records Center & Archives continues to be a reliable and valuable resource for other counties and governmental agencies throughout the State of Ohio who are beginning their own records programs.

The records preserved and maintained by the Records Center & Archives are the institutional memory of Montgomery County. These records protect our citizens’ legal rights and heritage. The Records Center & Archives not only reduces the costs of the county but it also ensures that its citizens will enjoy the protection and use of their records for centuries to come.

**TABLE OF ORGANIZATION**

```
Records & Information Manager
1.0 FT

Imaging Center
7.0 FT

Records Center & Archives
3.0 FT
4.0 PT
```
Mission Statement:

The mission of the Montgomery County Records Center & Archives is to provide economical and efficient records management services to Montgomery County. The Records Center & Archives insures that county records and information of short-term value are legally disposed of pursuant to Ohio’s records laws and that permanent records are preserved and available for public access.

Challenges:

- Persuading county offices to review and update their Records Retention Schedules at least once every five years
- Removing all records in the Records Center that can be legally destroyed in order to maximize the center’s limited space
- Coordinating the overwhelming number of requests made to the Imaging Center and completing those requests in the expected time
- Completing the voluminous genealogical and historical research requests made to the Archives

Goals and Objectives:

- Increase attendance to the records presentations given at the Madison Lakes Learning & Performance Center
- Convince all offices that store at the Records Center to agree to destroy all records that are eligible for destruction
- Continue to move the Imaging Center from a hybrid microfilm/digital preservation solution to one that is all digital
- Seek volunteers to help research genealogical requests sent to the Archives

<table>
<thead>
<tr>
<th>Statistics</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018 Estimate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cubic Feet of Paper Records Stored</td>
<td>45,946</td>
<td>46,386</td>
<td>47,184</td>
<td>47,000</td>
</tr>
<tr>
<td>Cubic Feet of Paper Records Acquired</td>
<td>2,789</td>
<td>2,322</td>
<td>2,474</td>
<td>2,500</td>
</tr>
<tr>
<td>Cubic Feet of Paper Records Destroyed</td>
<td>2,098</td>
<td>1,880</td>
<td>1,676</td>
<td>1,700</td>
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<tr>
<td>Records Requests</td>
<td>30,161</td>
<td>25,884</td>
<td>27,174</td>
<td>26,000</td>
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<tr>
<td>Public Visitors</td>
<td>363</td>
<td>367</td>
<td>319</td>
<td>300</td>
</tr>
<tr>
<td>Documents Imaged</td>
<td>2,692,395</td>
<td>1,824,504</td>
<td>2,023,674</td>
<td>2,000,000</td>
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<tr>
<td>Documents Uploaded to OnBase™</td>
<td>701,279</td>
<td>769,286</td>
<td>231,251</td>
<td>700,000</td>
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<td>Microfilm Rolls Stored</td>
<td>27,341</td>
<td>28,624</td>
<td>30,248</td>
<td>31,500</td>
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<tr>
<td>Microfiche Stored</td>
<td>1,601,972</td>
<td>1,613,805</td>
<td>1,642,499</td>
<td>1,670,000</td>
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<tr>
<td>Total Amount Invoiced</td>
<td>$188,477</td>
<td>$183,480</td>
<td>$161,753</td>
<td>$160,000</td>
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</table>
## ADOPTED BUDGET SUMMARY

Records Center & Archives

<table>
<thead>
<tr>
<th>Subfund Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fund Type: General Fund</td>
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<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fund: General Fund</td>
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<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>General Fund</td>
<td>905,775</td>
<td>960,823</td>
<td>959,729</td>
<td>1,038,004</td>
<td>77,181</td>
<td>8.0%</td>
</tr>
<tr>
<td>Fund Total</td>
<td>$905,775</td>
<td>$960,823</td>
<td>$959,729</td>
<td>$1,038,004</td>
<td>$77,181</td>
<td>8.0%</td>
</tr>
<tr>
<td>Fund Type Total</td>
<td>$905,775</td>
<td>$960,823</td>
<td>$959,729</td>
<td>$1,038,004</td>
<td>$77,181</td>
<td>8.0%</td>
</tr>
<tr>
<td>DEPARTMENT TOTAL</td>
<td>$905,775</td>
<td>$960,823</td>
<td>$959,729</td>
<td>$1,038,004</td>
<td>$77,181</td>
<td>8.0%</td>
</tr>
</tbody>
</table>
Department: 61  Records Center & Archives
Fund:     1  General Fund
Subfund:  1  General Fund
OCA Code: Various Various
Program:  10000 General Government

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>500,829</td>
<td>513,616</td>
<td>521,966</td>
<td>526,457</td>
<td>12,841</td>
<td>2.5%</td>
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<td>Fringe Benefits</td>
<td>179,126</td>
<td>183,875</td>
<td>180,272</td>
<td>193,514</td>
<td>9,639</td>
<td>5.2%</td>
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<td>Special Fringe Benefits</td>
<td>576</td>
<td>600</td>
<td>962</td>
<td>600</td>
<td>-</td>
<td>-%</td>
</tr>
<tr>
<td>Operating Supplies</td>
<td>17,437</td>
<td>34,593</td>
<td>33,691</td>
<td>34,593</td>
<td>-</td>
<td>-%</td>
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<tr>
<td>Routine Business</td>
<td>174</td>
<td>430</td>
<td>185</td>
<td>430</td>
<td>-</td>
<td>-%</td>
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<tr>
<td>Staff Training and Development</td>
<td>1,026</td>
<td>1,300</td>
<td>548</td>
<td>1,300</td>
<td>-</td>
<td>-%</td>
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<tr>
<td>Contractual Professional Services</td>
<td>499</td>
<td>16,877</td>
<td>678</td>
<td>16,877</td>
<td>-</td>
<td>-%</td>
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<tr>
<td>Maintenance and Repair Services</td>
<td>50,332</td>
<td>52,982</td>
<td>32,005</td>
<td>52,982</td>
<td>-</td>
<td>-%</td>
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<tr>
<td>Communications</td>
<td>10,275</td>
<td>11,000</td>
<td>10,610</td>
<td>11,000</td>
<td>-</td>
<td>-%</td>
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<tr>
<td>Rentals</td>
<td>669</td>
<td>1,000</td>
<td>567</td>
<td>1,000</td>
<td>-</td>
<td>-%</td>
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<tr>
<td>Capital Outlays</td>
<td>144,831</td>
<td>144,550</td>
<td>178,245</td>
<td>199,251</td>
<td>54,701</td>
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<tr>
<td><strong>SUBFUND TOTAL</strong></td>
<td>$ 905,775</td>
<td>$ 960,823</td>
<td>$ 959,729</td>
<td>$ 1,038,004</td>
<td>$ 77,181</td>
<td>8.0%</td>
</tr>
</tbody>
</table>

Budgeted Positions

- Full-Time Positions: 11.00 to 11.00
- Part-Time Positions: 4.00 to 4.00

**POSITIONS TOTAL**

- 15.00 to 15.00

Adopted Budget Highlights

The Records Center & Archives budget consists of the Imaging Center and Records Center General Fund divisions.

Salaries increased $12,841 or 2.5% for 2018 and include the General Fund salary parameter increase.

Fringe Benefits increased $9,639 or 5.2% based upon actual employee costs.

Capital Outlays increased $54,701 or 37.8% for 2018. The budgeted amount is $199,251 and includes $164,908 for the purchase of microfiche and microfilm scanning equipment, $18,363 for improvements to the large format scanning and microfilm processing area and $15,980 for a microfilm storage unit.

Estimated earned revenue from Microfilm Services, Photocopy Sales and Storage Charges for 2018 are budgeted at $171,853 which is an increase of $2,533 or 1.5% from the 2017 Adopted Budget.
# BUDGETED POSITIONS

## Records Center & Archives

<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016 Positions</th>
<th>2017 Positions</th>
<th>2018 Positions</th>
<th>Adopted Change</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Fund Type:</strong> General Fund</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Fund:</strong> General Fund</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Subfund:</strong> General Fund</td>
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<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>OCA:</strong> Imaging Center</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Status: Full-Time</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>IMAGING CENTER SPECIALIST</td>
<td>5.00</td>
<td>5.00</td>
<td>5.00</td>
<td>-</td>
</tr>
<tr>
<td>IMAGING CENTER TECHNICIAN</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td>RECORDS AND INFORMATION MANAGER</td>
<td>0.50</td>
<td>0.50</td>
<td>0.50</td>
<td>-</td>
</tr>
<tr>
<td>RECORDS CENTER AND ARCHIVES SUPERVISOR</td>
<td>0.50</td>
<td>0.50</td>
<td>0.50</td>
<td>-</td>
</tr>
<tr>
<td>Status Total</td>
<td>7.00</td>
<td>7.00</td>
<td>7.00</td>
<td>-</td>
</tr>
<tr>
<td><strong>OCA Total</strong></td>
<td>7.00</td>
<td>7.00</td>
<td>7.00</td>
<td>-</td>
</tr>
</tbody>
</table>

| **OCA:** Records Center      |                |                |                |                |
| Status: Full-Time            |                |                |                |                |
| RECORDS AND INFORMATION MANAGER | 0.50       | 0.50           | 0.50           | -              |
| RECORDS CENTER AND ARCHIVES SUPERVISOR | 0.50     | 0.50           | 0.50           | -              |
| RECORDS CENTER SPECIALIST    | 2.00           | 2.00           | 2.00           | -              |
| RECORDS CENTER TECHNICIAN    | 1.00           | 1.00           | 1.00           | -              |
| Status Total                 | 4.00           | 4.00           | 4.00           | -              |
| **OCA Total**                | 8.00           | 8.00           | 8.00           | -              |

| Status: Part-Time            |                |                |                |                |
| RECORDS CENTER ASSISTANT     | 4.00           | 4.00           | 4.00           | -              |
| Status Total                 | 4.00           | 4.00           | 4.00           | -              |
| **OCA Total**                | 8.00           | 8.00           | 8.00           | -              |

| Subfund Total                | 15.00          | 15.00          | 15.00          | -              |
| Fund Total                   | 15.00          | 15.00          | 15.00          | -              |
| Fund Type Total              | 15.00          | 15.00          | 15.00          | -              |
| **DEPARTMENT TOTAL**         | 15.00          | 15.00          | 15.00          | -              |
The Montgomery County Sheriff is an elected county official responsible for the delivery of law enforcement services to residents of the county. Generally, the responsibilities of the Sheriff fall into four areas: (1) operating the county jail; (2) reporting and investigating crimes occurring in the unincorporated areas of the county or on county owned property and providing contract law enforcement services for residents of Harrison, Jefferson and Washington Townships; (3) providing security services for and serving documents generated by the various courts; and (4) maintaining a Sex Offender Registry and an Arson Offender Registry as a public service tool to increase community safety and awareness. The Sheriff is also responsible for managing Montgomery County’s new 800 MHz trunked digital radio system, which provides radio communications to local Public Safety agencies and Public Service departments, and the Regional Dispatch Center (RDC).

In 1986, the Montgomery County Sheriff’s Office became the first sheriff’s office in Ohio to receive national accreditation for the law enforcement component of the office from the Commission on Accreditation for Law Enforcement Agencies Incorporated (CALEA). The office has maintained its accreditation since that time and received their 10th award in 2017.

The National Commission on Correctional Health Care (NCCHC) has accredited our health care component of the jail operations since 1980. NCCHC awarded reaccreditation to the jail in June 2017.

The Sheriff is mandated under Ohio law to maintain and operate a jail. The role of the Jail Division encompasses not only the housing of prisoners, but inmate transports and the security of various court and county buildings. Various self-improvement and work programs are available to the inmate population. Food services, medical and mental health services are also provided to those incarcerated. The primary goal of the Montgomery County Jail is to provide a safe and secure environment to promote positive prisoner behavior. This goal is accomplished through fair, impartial and humane treatment of all individuals incarcerated in the Jail. The total number of prisoners booked in 2017 was 24,435; with an average length of stay of 20 days for felons and 6 days for misdemeanors.

In December 2016, assessors from the American Correctional Association (ACA) conducted a standards compliance audit of the Montgomery County Jail. At the conclusion of the audit, the assessors found the Montgomery County Jail to be compliant with 100 percent of all mandatory standards and compliant with 95.4 percent of all applicable standards for accreditation. The jail operation was first accredited by the American Correctional Association in 1999.

The Sheriff’s staff continues to work with the Criminal Justice Council, along with Common Pleas and Municipal Court Judges, to seek cost effective solutions to reduce high prisoner population in the Montgomery County Jail. With this collaborative effort, the Jail is able to maintain adequate bed space to house some federal inmates. Federal payments provide funds that reduce the jail’s dependence on county support.

In 2014, the Sheriff started the Linkages Project in the Montgomery County Jail, in partnership with Samaritan Behavioral Health (SBH). This program focuses on meeting inmate needs in the areas of substance abuse, mental health, unemployment, and homelessness by making referrals to the appropriate resources in the community. Since its inception, the Sheriff received a three-year grant enabling the facility to add two case managers and move case management services into the booking process; a more proactive approach.

In 2017 the Sheriff hired a Jail Treatment Coordinator to act as a liaison between the Jail’s healthcare and mental healthcare providers and to also work with the local courts to help find alternatives to jail for inmates with severe mental health and addiction issues. The healthcare and mental health contracts were both expended in 2017 to increase coverage in the jail and some inmates were able to receive Medical Assisted Treatment for addiction issues.

The County reached an agreement with the State of Ohio Department of Rehabilitation and Corrections in September 2017 called Targeted Community Alternatives to Prison (T-CAP). The program provides grant money to counties that sentence non-violent, non-sex, non-mandatory Felony 5 offenders locally instead of to state prison. As a result, the jail now houses numerous offenders who otherwise would have been sentenced to state prison.
The Sheriff’s Office operates a state-of-the-art training center. In 2017, 46 different local, state, and federal agencies utilized the Montgomery County Regional Training Center. The Sheriff’s Office acted as the sole training source for seven of those agencies. The training center is approved by the Ohio Police Officer Training Academy, and the assigned instructors teach all of the state mandated courses. All of these courses are offered to other agencies at a competitive fee.

The Sheriff issues Concealed Carry Weapons (CCW) permits for Montgomery County. After a required state training course is completed, the Sheriff’s office conducts a thorough background check before issuing permits. Since the State of Ohio began issuing CCW permits in 2004, the Montgomery County Sheriff’s Office has issued 35,701 new permits and renewed 13,404. In 2017, the CCW office issued 3,565 new permits and renewed 2,238.

The Sheriff's Office currently tracks approximately 1,100 registered sexual offenders, along with approximately 56 arson offenders. The law requires the Sheriff's Office to notify anyone residing within 1,000 feet of a Tier III sexual offender or sexual predator. The Sheriff’s Office must also determine if the offender has complied with state law in choosing an area of residence. Information about sexual offenders registered in Montgomery County is available at www.mcohio.org/sheriff.

In May 2010, the Regional Agencies Narcotics and Gun Enforcement Task Force (R.A.N.G.E.) was founded on the belief drug trafficking organizations have no political boundaries; therefore, partnerships with federal, state and local law enforcement agencies were formed to protect and serve the citizens of Montgomery County and the surrounding areas. The R.A.N.G.E. Task Force primary focus is to disrupt and dismantle drug trafficking organizations and other criminal enterprises operating in and around the Miami Valley.

The R.A.N.G.E. Task Force is a collaboration between fourteen law enforcement agencies. The task force works diligently to fight the heroin epidemic, along with the other drug problems facing Montgomery and Clark counties. The task force completed 374 operations in 2017. The operations included undercover drug buys, knock and talks, search warrants, covert surveillance ops, trash pulls and vice operations.

The Montgomery County Regional Dispatch Center (R.D.C) is located in the City of Miamisburg. The RDC dispatches for 16 police agencies and nine fire departments. In 2017, dispatches for police services included 510,295 incidents and 78,206 incidents for fire and medical assistance. The R.D.C. personnel received 910,684 telephone calls while making 213,573 duty related calls from the center. It is E-911 Phase I and Phase II compliant, which allows cellular telephone calls to be located within a close proximity, thus improving the response time of emergency responders. The R.D.C. also receives Text to 9-1-1 messages from the nation’s four largest mobile phone carriers. Citizens living in the sixteen municipalities served by the R.D.C. have the option of texting a SMS message to 9-1-1 when calling is not possible. The R.D.C. is one of only a few dispatch centers in the United States to achieve Public Safety Communications accreditation through the Commission on Accreditation for Law Enforcement Agencies. The Sheriff’s Office also maintains a complete back-up dispatch center in the lower level of the Montgomery County Jail.
# TABLE OF ORGANIZATION

## Sheriff
- 1.0 FT

## Administrative Assistant
- 1.0 FT

## Fiscal Officer
- 1.0 FT

## Chief Deputy
- 1.0 FT

### Support Services Division - Community Services
- Community Services
  - 44.5 FT
    - RANGE Task Force
      - 1.0 FT
    - Washington Township
      - 31.5 FT
    - Concealed Handgun License
      - 2.0 FT
    - ODOT Litter Program
      - 1.0 FT
    - Northland Village
      - 2.0 FT

### Support Services Division - General Services
- Personnel
  - 6.0 FT
    - Recycle Ohio
      - 2.0 FT
    - Harrison Township
      - 32.5 FT
    - Federal Seized Assets
      - 2.0 FT
    - Jefferson Township
      - 5.0 FT

### Jail Division
- Jail
  - 149.5 FT
    - Child Support
      - 1.0 FT
    - Job Center
      - 1.0 FT
    - Jail Commissary
      - 2.0 FT

### Support Services Division - Administrative Services
- Administrative Services
  - 20.0 FT
    - Public Health
      - 1.0 FT
    - Inmate Work Program
      - 2.0 FT
    - Inmate Outreach Coordinator
      - 1.0 FT
    - Court Security
      - 31.0 FT
    - Children Services
      - 2.0 FT

### Administrative Services
- 800 MHz System
  - 1.0 FT
- County Communications
  - 2.0 FT
- Regional Dispatch Center
  - 89.0 FT
- South IT Contract
  - 1.0 FT
- ODOT Litter Program
  - 1.0 FT
- Harrison Township
  - 32.5 FT
- Federal Seized Assets
  - 2.0 FT
- Jefferson Township
  - 5.0 FT
- Northland Village
  - 2.0 FT
Mission Statement:

The Montgomery County Sheriff’s Office strives to be responsive to the community’s safety needs; to reduce fear and make Montgomery County a safe place to live and work in the most cost efficient way possible.

Vision Statement:

The Montgomery County Sheriff’s Office, with relentless pursuit of perfection, will deliver professional service to the community through integrity, public trust, and accountability.

Challenges:

Montgomery County has been devastated with a tremendous increase in Heroin activities. To help combat drug activity and promote information and resource sharing, the Montgomery County Sheriff’s Office participates in R.A.N.G.E. (Regional Agencies Narcotics and Gun Enforcement), and the Miami Valley Bulk Currency Task Force. These task forces target the activity and the financial gain of drugs being sold in Montgomery County. However, the resources are limited because of the lack of other agencies participating. This lack of participation presents a great weakness for the County. At a joint press conference with Ohio Attorney General Mike DeWine, Sheriff Plummer “urged other law enforcement agencies to join the task force so they can end the war on drugs”.

As with most organizations, our department is called upon to do more with less, while continuing to provide the same high level of service that our citizens expect. Every member of the Sheriff’s Office has met this challenge head on as they have stayed the course; consistently demonstrating their commitment and dedication to our community and our organization.
## SHERIFF STATISTICS

### Jail Statistics

<table>
<thead>
<tr>
<th></th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018 Estimate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Prisoner Housing Average Daily Population</td>
<td>805</td>
<td>835</td>
<td>820</td>
<td>850</td>
</tr>
<tr>
<td>Off-site Housing Average Daily Population</td>
<td>2</td>
<td>1</td>
<td>2</td>
<td>2</td>
</tr>
<tr>
<td>Total</td>
<td>807</td>
<td>836</td>
<td>822</td>
<td>852</td>
</tr>
<tr>
<td>Prisoner Cost per Day</td>
<td>$61.08</td>
<td>$61.08</td>
<td>$67.04</td>
<td>$68.07</td>
</tr>
<tr>
<td>County Jail Book-Ins</td>
<td>25,211</td>
<td>24,590</td>
<td>24,435</td>
<td>25,500</td>
</tr>
<tr>
<td>Meals Served in the Jail</td>
<td>1,035,000</td>
<td>1,049,666</td>
<td>1,161,683</td>
<td>1,250,000</td>
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<tr>
<td>Video Appearances of Jail Inmates</td>
<td>13,348</td>
<td>13,241</td>
<td>13,044</td>
<td>13,500</td>
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<tr>
<td>Inmate Transport Miles</td>
<td>154,546</td>
<td>157,750</td>
<td>147,241</td>
<td>155,000</td>
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</table>

### Support Services Statistics

<table>
<thead>
<tr>
<th></th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018 Estimate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Traffic Crashes Investigated</td>
<td>1,238</td>
<td>1,216</td>
<td>1,227</td>
<td>1,260</td>
</tr>
<tr>
<td>Arrests Made</td>
<td>6,205</td>
<td>3,987</td>
<td>2,495</td>
<td>2,904</td>
</tr>
<tr>
<td>Sex Offenders Registered**</td>
<td>1,042</td>
<td>1,014</td>
<td>1,100</td>
<td>1,020</td>
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<tr>
<td>Arson Offenders Registered</td>
<td>33</td>
<td>44</td>
<td>56</td>
<td>50</td>
</tr>
<tr>
<td>Protection Orders Received</td>
<td>2,634</td>
<td>2,794</td>
<td>2,733</td>
<td>2,470</td>
</tr>
<tr>
<td>Civil Service</td>
<td>29,248</td>
<td>27,718</td>
<td>28,955</td>
<td>29,000</td>
</tr>
<tr>
<td>Extractions</td>
<td>63</td>
<td>40</td>
<td>31</td>
<td>45</td>
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<tr>
<td>Residential and Commercial Properties Sold</td>
<td>1,311</td>
<td>1,221</td>
<td>1,130</td>
<td>828</td>
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<tr>
<td>800 MHz Radios</td>
<td>4,250</td>
<td>5,381</td>
<td>5,404</td>
<td>5,450</td>
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</table>

### Regional Dispatch Statistics

<table>
<thead>
<tr>
<th></th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018 Estimate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Incoming Calls Received</td>
<td>749,312</td>
<td>974,009</td>
<td>910,684</td>
<td>975,000</td>
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</tbody>
</table>

**This number does not include all the offenders that are currently incarcerated in local or state facilities.
## ADOPTED BUDGET SUMMARY

### Sheriff

<table>
<thead>
<tr>
<th>Subfund Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Fund Type: General Fund</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Fund: General Fund</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>General Fund</td>
<td>29,841,562</td>
<td>30,502,075</td>
<td>30,649,916</td>
<td>31,926,764</td>
<td>1,424,689</td>
<td>4.7%</td>
</tr>
<tr>
<td>Fund Total</td>
<td>$29,841,562</td>
<td>$30,502,075</td>
<td>$30,649,916</td>
<td>$31,926,764</td>
<td>$1,424,689</td>
<td>4.7%</td>
</tr>
<tr>
<td>Fund Type Total</td>
<td>$29,841,562</td>
<td>$30,502,075</td>
<td>$30,649,916</td>
<td>$31,926,764</td>
<td>$1,424,689</td>
<td>4.7%</td>
</tr>
<tr>
<td><strong>Fund Type: Special Revenue Fund</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Fund: Other Federal Grants</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Byrne Funds</td>
<td>121,071</td>
<td>157,029</td>
<td>172,990</td>
<td>150,748</td>
<td>(6,281)</td>
<td>(4.0)%</td>
</tr>
<tr>
<td>Sheriff Federal Grants</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>96,000</td>
<td>96,000</td>
<td>-</td>
</tr>
<tr>
<td>Fund Total</td>
<td>$121,071</td>
<td>$157,029</td>
<td>$172,990</td>
<td>$146,748</td>
<td>$8,092</td>
<td>57.1%</td>
</tr>
<tr>
<td>Fund Type Total</td>
<td>$121,071</td>
<td>$157,029</td>
<td>$172,990</td>
<td>$146,748</td>
<td>$8,092</td>
<td>57.1%</td>
</tr>
<tr>
<td><strong>Fund: Other Special Revenue Funds</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>800 MHz Operating</td>
<td>855,075</td>
<td>-</td>
<td>62,437</td>
<td>12,600</td>
<td>12,600</td>
<td>- %</td>
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<tr>
<td>Jail Commissary</td>
<td>240,858</td>
<td>347,184</td>
<td>474,554</td>
<td>465,010</td>
<td>117,826</td>
<td>33.9%</td>
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<tr>
<td>OPOTA Professional Training Program</td>
<td>8,355</td>
<td>18,000</td>
<td>18,944</td>
<td>18,000</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Sheriff Seized Assets</td>
<td>540,115</td>
<td>274,614</td>
<td>357,648</td>
<td>283,528</td>
<td>8,914</td>
<td>3.2%</td>
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<tr>
<td>Sheriff's Concealed Handgun License Fund</td>
<td>397,230</td>
<td>437,928</td>
<td>371,401</td>
<td>450,000</td>
<td>12,072</td>
<td>2.8%</td>
</tr>
<tr>
<td>Fund Total</td>
<td>$2,041,634</td>
<td>$1,077,726</td>
<td>$1,284,985</td>
<td>$1,229,138</td>
<td>$51,412</td>
<td>14.0%</td>
</tr>
<tr>
<td>Fund Type Total</td>
<td>$2,041,634</td>
<td>$1,077,726</td>
<td>$1,284,985</td>
<td>$1,229,138</td>
<td>$51,412</td>
<td>14.0%</td>
</tr>
<tr>
<td><strong>Fund: Other State &amp; Local Grants</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>DUI/Traffic Enforcement</td>
<td>22,465</td>
<td>38,045</td>
<td>16,977</td>
<td>-</td>
<td>(38,045)</td>
<td>(100.0)%</td>
</tr>
<tr>
<td>Sheriff ODPS Impaired Driving Program</td>
<td>24,161</td>
<td>50,713</td>
<td>24,115</td>
<td>-</td>
<td>(50,713)</td>
<td>(100.0)%</td>
</tr>
<tr>
<td>Sheriff Other State/Local Grants</td>
<td>43,912</td>
<td>43,000</td>
<td>18,500</td>
<td>-</td>
<td>(43,000)</td>
<td>(100.0)%</td>
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<tr>
<td>Fund Total</td>
<td>$90,538</td>
<td>$131,758</td>
<td>$59,592</td>
<td>-</td>
<td>(131,758)</td>
<td>(100.0)%</td>
</tr>
<tr>
<td>Fund Type Total</td>
<td>$90,538</td>
<td>$131,758</td>
<td>$59,592</td>
<td>-</td>
<td>(131,758)</td>
<td>(100.0)%</td>
</tr>
<tr>
<td><strong>Fund: Sheriff Contracts</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Regional Dispatch</td>
<td>8,634,566</td>
<td>9,065,809</td>
<td>8,501,190</td>
<td>9,958,435</td>
<td>892,626</td>
<td>9.8%</td>
</tr>
<tr>
<td>Regional Dispatch Capital</td>
<td>1,970,562</td>
<td>44,000</td>
<td>1,167,928</td>
<td>31,000</td>
<td>(13,000)</td>
<td>(29.5)%</td>
</tr>
<tr>
<td>Set-A-Side</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>Sheriff CSB Security Contract</td>
<td>231,141</td>
<td>237,204</td>
<td>246,015</td>
<td>249,323</td>
<td>12,119</td>
<td>5.1%</td>
</tr>
<tr>
<td>Sheriff Centerville-Wash Park</td>
<td>5,580</td>
<td>11,000</td>
<td>5,909</td>
<td>11,000</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Overtime</td>
<td>107,690</td>
<td>120,526</td>
<td>114,918</td>
<td>126,995</td>
<td>6,469</td>
<td>5.4%</td>
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<tr>
<td>Sheriff Harrison Township Contract</td>
<td>4,391,010</td>
<td>4,695,947</td>
<td>4,715,052</td>
<td>4,995,609</td>
<td>299,662</td>
<td>6.4%</td>
</tr>
<tr>
<td>Sheriff Jefferson Township Contract</td>
<td>584,367</td>
<td>830,924</td>
<td>659,694</td>
<td>864,981</td>
<td>34,057</td>
<td>4.1%</td>
</tr>
<tr>
<td>Sheriff Job Center Security Contract</td>
<td>86,900</td>
<td>119,526</td>
<td>108,024</td>
<td>126,421</td>
<td>6,895</td>
<td>5.8%</td>
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<tr>
<td>Sheriff Northland Village Contract</td>
<td>162,643</td>
<td>212,741</td>
<td>161,088</td>
<td>230,310</td>
<td>17,569</td>
<td>8.3%</td>
</tr>
<tr>
<td>Sheriff ODOT Litter Contract Fund</td>
<td>90,983</td>
<td>103,655</td>
<td>96,969</td>
<td>110,352</td>
<td>6,397</td>
<td>6.5%</td>
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<tr>
<td>Sheriff Public Health Security Contract</td>
<td>111,343</td>
<td>119,526</td>
<td>105,834</td>
<td>127,335</td>
<td>7,809</td>
<td>6.5%</td>
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<tr>
<td>Sheriff's Child Support Security</td>
<td>201,683</td>
<td>228,110</td>
<td>215,326</td>
<td>239,204</td>
<td>11,094</td>
<td>4.9%</td>
</tr>
<tr>
<td>Sheriff's South Information Technology</td>
<td>65,171</td>
<td>82,604</td>
<td>62,085</td>
<td>86,464</td>
<td>3,860</td>
<td>4.7%</td>
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<tr>
<td>Sheriff Recycle Ohio Contract</td>
<td>3,777,781</td>
<td>4,257,922</td>
<td>3,780,891</td>
<td>4,634,799</td>
<td>376,877</td>
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<tr>
<td>Sheriff's Overtime Reimbursement</td>
<td>229,320</td>
<td>165,313</td>
<td>156,988</td>
<td>185,570</td>
<td>20,257</td>
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</tr>
<tr>
<td>Subfund Description</td>
<td>2016 Actual</td>
<td>2017 Adopted</td>
<td>2017 Actual</td>
<td>2018 Adopted</td>
<td>Adopted $ Change</td>
<td>Adopted % Change</td>
</tr>
<tr>
<td>---------------------</td>
<td>-------------</td>
<td>--------------</td>
<td>-------------</td>
<td>--------------</td>
<td>-----------------</td>
<td>-----------------</td>
</tr>
<tr>
<td>Fund Total</td>
<td>$ 20,650,741</td>
<td>$ 20,294,807</td>
<td>$ 20,097,910</td>
<td>$ 21,977,798</td>
<td>$ 1,682,991</td>
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</tr>
<tr>
<td>Fund Type Total</td>
<td>$ 22,903,984</td>
<td>$ 21,661,320</td>
<td>$ 21,615,478</td>
<td>$ 23,453,684</td>
<td>$ 1,792,364</td>
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<tr>
<td>DEPARTMENT TOTAL</td>
<td>$ 52,745,546</td>
<td>$ 52,163,395</td>
<td>$ 52,265,394</td>
<td>$ 55,380,448</td>
<td>$ 3,217,053</td>
<td>6.2%</td>
</tr>
</tbody>
</table>
### Montgomery County

**Department:** Sheriff  
**Fund:** General Fund  
**Subfund:** General Fund  
**OCA Code:** Various  
**Program:** Judicial & Law Enforcement

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Statutory Salaries</td>
<td>100,339</td>
<td>110,624</td>
<td>110,595</td>
<td>116,155</td>
<td>5,531</td>
<td>5.0%</td>
</tr>
<tr>
<td>Salaries</td>
<td>15,290,311</td>
<td>15,582,725</td>
<td>16,174,860</td>
<td>16,508,655</td>
<td>925,930</td>
<td>5.9%</td>
</tr>
<tr>
<td>Fringe Benefits</td>
<td>5,788,751</td>
<td>6,026,825</td>
<td>6,024,277</td>
<td>6,511,851</td>
<td>485,026</td>
<td>8.0%</td>
</tr>
<tr>
<td>Special Fringe Benefits</td>
<td>165,122</td>
<td>176,995</td>
<td>153,690</td>
<td>176,995</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Pre-Employment Services</td>
<td>2,963</td>
<td>5,000</td>
<td>8,997</td>
<td>5,000</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Operating Supplies</td>
<td>896,014</td>
<td>1,078,455</td>
<td>888,517</td>
<td>1,005,854</td>
<td>(72,601)</td>
<td>(6.7)%</td>
</tr>
<tr>
<td>Routine Business</td>
<td>4,908</td>
<td>5,113</td>
<td>6,052</td>
<td>5,113</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Board Approved Travel</td>
<td>5,618</td>
<td>3,000</td>
<td>5,114</td>
<td>3,000</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Staff Training and Development</td>
<td>36,123</td>
<td>33,003</td>
<td>31,148</td>
<td>33,003</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Contractual Professional Services</td>
<td>5,550,897</td>
<td>5,880,509</td>
<td>5,929,704</td>
<td>5,507,015</td>
<td>(373,494)</td>
<td>(6.4)%</td>
</tr>
<tr>
<td>Maintenance and Repair Services</td>
<td>595,729</td>
<td>695,556</td>
<td>390,545</td>
<td>675,556</td>
<td>(20,000)</td>
<td>(2.9)%</td>
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<tr>
<td>Communications</td>
<td>287,299</td>
<td>271,988</td>
<td>259,991</td>
<td>264,988</td>
<td>(7,000)</td>
<td>(2.6)%</td>
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<tr>
<td>Public Utility Services</td>
<td>666</td>
<td>4,284</td>
<td>-</td>
<td>4,284</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Rentals</td>
<td>54,025</td>
<td>61,012</td>
<td>42,827</td>
<td>61,012</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>49,134</td>
<td>160,654</td>
<td>53,068</td>
<td>63,420</td>
<td>17,832</td>
<td>(60.5)%</td>
</tr>
<tr>
<td>Interfund Transfers</td>
<td>112,168</td>
<td>-</td>
<td>72,500</td>
<td>-</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Cost Recovery and Intergov't Transfers</td>
<td>1,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Capital Outlays</td>
<td>900,497</td>
<td>406,332</td>
<td>498,032</td>
<td>960,663</td>
<td>554,331</td>
<td>136.4%</td>
</tr>
<tr>
<td>Construction and Improvements</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>24,200</td>
<td>24,200</td>
<td>- %</td>
</tr>
</tbody>
</table>

**SUBFUND TOTAL**  

<table>
<thead>
<tr>
<th></th>
<th>2016 $</th>
<th>2017 $</th>
<th>2017 $</th>
<th>2018 $</th>
<th>Adopted $</th>
<th>Adopted %</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$29,841,562</td>
<td>$30,502,075</td>
<td>$30,649,916</td>
<td>$31,926,764</td>
<td>$1,424,689</td>
<td>4.7%</td>
</tr>
</tbody>
</table>

**Budgeted Positions**

<table>
<thead>
<tr>
<th>Full-Time Positions</th>
<th>259.00</th>
<th>260.00</th>
<th>261.00</th>
<th>1.00</th>
</tr>
</thead>
<tbody>
<tr>
<td>POSITIONS TOTAL</td>
<td>259.00</td>
<td>260.00</td>
<td>261.00</td>
<td>1.00</td>
</tr>
</tbody>
</table>
### Adopted Budget Highlights

The Sheriff's budgets in the General Fund include: Facility Management, Information Technology Services, Inmate Outreach Coordinator, Inmate Work Program, Jail Operations, MARCS - System Administration (800 MHz), Radio Repair, Security - General Fund, Sheriff - Administration and Support Services - Sheriff.

Full-Time Positions increased by 1.0 due to the addition of an Inmate Outreach Coordinator which is funded by savings from the NaphCare budget.

Statutory Salaries increased $5,531 or 5.0% which reflects the mandated increase for Elected Officials.

Salaries increased $925,930 or 5.9% due to the General Fund salary parameter increase of 2.5% or $389,568, the addition of the Inmate Outreach Coordinator position at $69,992 and $466,370 due to the increase awarded with the new labor union contract.

Fringe Benefits increased $485,026 or 8.0% and includes $1,220 related to the Elected Official salary increase, $81,110 related to the General Fund salary increase, $24,502 for the addition of the Inmate Outreach Coordinator, $90,776 for the labor contract increase, $79,316 in health care increases, $32,875 for the Family Medical Leave Act (FMLA) and $175,227 for all other benefit increases based on budgeting actual employee costs.

Operating Supplies decreased $72,601 or 6.7% due to reductions in Stockroom Supplies and in Fuel, Oil & Lubricants.

Contractual Professional Services decreased $373,494 or 6.4% due to NaphCare Contract savings of $419,494 which was reallocated to fund the Inmate Outreach Coordinator and offset the labor contract increases. This is partially offset by increases of $40,000 for the Jail Operations redesign and $6,000 for the PREA Audit.

Miscellaneous decreased by $97,234 or 60.5% due to properly budgeting for the Sheriff's Furtherance of Justice Funds.

Capital Outlays totaling $960,663 include $423,339 in Hardware, $29,120 for Software, $178,679 in Other Equipment and $329,525 in Vehicle Replacements.

Construction and Improvements of $24,200 is budgeted for Capital Improvement requests for Infirmary Road and the Training Center.

Revenues are budgeted at $3,314,210, which is a decrease of $9,704 or 0.3% from the 2017 Adopted Budget. The following page is a detailed listing of revenues.
<table>
<thead>
<tr>
<th>Revenue Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Background Check Fees</td>
<td>36,126</td>
<td>30,000</td>
<td>47,496</td>
<td>30,000</td>
<td>-</td>
<td>-%</td>
</tr>
<tr>
<td>Board and Care of Prisoners</td>
<td>716,757</td>
<td>800,000</td>
<td>840,521</td>
<td>800,000</td>
<td>-</td>
<td>-%</td>
</tr>
<tr>
<td>Communication Services</td>
<td>58,680</td>
<td>40,000</td>
<td>72,402</td>
<td>40,000</td>
<td>-</td>
<td>-%</td>
</tr>
<tr>
<td>Facility Rental</td>
<td>18,479</td>
<td>28,000</td>
<td>18,906</td>
<td>28,000</td>
<td>-</td>
<td>-%</td>
</tr>
<tr>
<td>Federal Reimbursements</td>
<td>2,996</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-%</td>
</tr>
<tr>
<td>Federal Reimbursements - Social Security</td>
<td>200</td>
<td>800</td>
<td>-</td>
<td>800</td>
<td>-</td>
<td>-%</td>
</tr>
<tr>
<td>Federal SCAAP Funds (CFDA 16.606)</td>
<td>5,211</td>
<td>6,000</td>
<td>-</td>
<td>6,090</td>
<td>90</td>
<td>1.5%</td>
</tr>
<tr>
<td>Human Service Levy Interfund Transfer</td>
<td>240,000</td>
<td>240,000</td>
<td>240,000</td>
<td>240,000</td>
<td>-</td>
<td>-%</td>
</tr>
<tr>
<td>Local Reimbursements</td>
<td>28,530</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-%</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>8,786</td>
<td>-</td>
<td>3,956</td>
<td>-</td>
<td>-</td>
<td>-%</td>
</tr>
<tr>
<td>Municipal Court-State Fines &amp; Costs</td>
<td>390</td>
<td>-</td>
<td>345</td>
<td>-</td>
<td>-</td>
<td>-%</td>
</tr>
<tr>
<td>Photocopy Sales</td>
<td>11,196</td>
<td>16,000</td>
<td>7,037</td>
<td>16,000</td>
<td>-</td>
<td>-%</td>
</tr>
<tr>
<td>Refunds</td>
<td>-</td>
<td>-</td>
<td>4,996</td>
<td>-</td>
<td>-</td>
<td>-%</td>
</tr>
<tr>
<td>Reimb-non reiss PY wrrt void - An Bgt</td>
<td>471</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-%</td>
</tr>
<tr>
<td>Sheriff - Booking and Release Fees</td>
<td>24,413</td>
<td>25,000</td>
<td>14,041</td>
<td>25,000</td>
<td>-</td>
<td>-%</td>
</tr>
<tr>
<td>Sheriff - Fingerprinting Charges</td>
<td>85,140</td>
<td>85,000</td>
<td>87,870</td>
<td>85,000</td>
<td>-</td>
<td>-%</td>
</tr>
<tr>
<td>Sheriff - IT Service Fees</td>
<td>2,400</td>
<td>3,000</td>
<td>800</td>
<td>3,000</td>
<td>-</td>
<td>-%</td>
</tr>
<tr>
<td>Sheriff - Inmate Telephone Services</td>
<td>455,724</td>
<td>500,000</td>
<td>542,784</td>
<td>500,000</td>
<td>-</td>
<td>-%</td>
</tr>
<tr>
<td>Sheriff - Video Arraignment Fees</td>
<td>19,232</td>
<td>30,000</td>
<td>15,136</td>
<td>20,000</td>
<td>(10,000)</td>
<td>(33.3)%</td>
</tr>
<tr>
<td>Sheriff Contracts with Local Munic</td>
<td>480,886</td>
<td>480,900</td>
<td>480,886</td>
<td>480,900</td>
<td>-</td>
<td>-%</td>
</tr>
<tr>
<td>Sheriff Fees</td>
<td>812,696</td>
<td>730,000</td>
<td>643,756</td>
<td>730,000</td>
<td>-</td>
<td>-%</td>
</tr>
<tr>
<td>Sheriff SORN Fees</td>
<td>4,065</td>
<td>5,500</td>
<td>3,434</td>
<td>5,500</td>
<td>-</td>
<td>-%</td>
</tr>
<tr>
<td>Sheriff's Legal Process Service Fees</td>
<td>63,599</td>
<td>60,000</td>
<td>88,745</td>
<td>60,000</td>
<td>-</td>
<td>-%</td>
</tr>
<tr>
<td>Sheriff's Sale Fees</td>
<td>201,250</td>
<td>230,000</td>
<td>238,625</td>
<td>230,000</td>
<td>-</td>
<td>-%</td>
</tr>
<tr>
<td>Sheriff-Forfeited Cash Revenue</td>
<td>6,252</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-%</td>
</tr>
<tr>
<td>State Reimbursements</td>
<td>13,328</td>
<td>13,714</td>
<td>14,353</td>
<td>13,920</td>
<td>206</td>
<td>1.5%</td>
</tr>
<tr>
<td>Transfer-in - Repayment on Interfund Loan</td>
<td>-</td>
<td>-</td>
<td>112,168</td>
<td>-</td>
<td>-</td>
<td>-%</td>
</tr>
<tr>
<td>Unexpended Allowances</td>
<td>-</td>
<td>-</td>
<td>305</td>
<td>-</td>
<td>-</td>
<td>-%</td>
</tr>
<tr>
<td><strong>SUBFUND TOTAL</strong></td>
<td><strong>$ 3,297,114</strong></td>
<td><strong>$ 3,323,914</strong></td>
<td><strong>$ 3,479,092</strong></td>
<td><strong>$ 3,314,210</strong></td>
<td><strong>$ (9,704)</strong></td>
<td><strong>(0.3)%</strong></td>
</tr>
</tbody>
</table>
Department: 36 Sheriff
Fund: 296 Other Federal Grants
Subfund: Various Various
OCA Code: Various Various
Program: 20000 Judicial & Law Enforcement

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>42,406</td>
<td>42,453</td>
<td>44,018</td>
<td>45,760</td>
<td>3,307</td>
<td>7.8%</td>
</tr>
<tr>
<td>Fringe Benefits</td>
<td>17,179</td>
<td>17,133</td>
<td>19,173</td>
<td>17,799</td>
<td>666</td>
<td>3.9%</td>
</tr>
<tr>
<td>Contractual Professional Services</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>96,000</td>
<td>96,000</td>
<td>- %</td>
</tr>
<tr>
<td>Rentals</td>
<td>-</td>
<td>40,000</td>
<td>40,000</td>
<td>25,415</td>
<td>(14,585)</td>
<td>(36.5)%</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>21,362</td>
<td>69,000</td>
<td>41,362</td>
<td>60,000</td>
<td>18,638</td>
<td>45.1%</td>
</tr>
<tr>
<td>Capital Outlays</td>
<td>40,123</td>
<td>800</td>
<td>16,081</td>
<td>1,774</td>
<td>(14,307)</td>
<td>(89.0)%</td>
</tr>
<tr>
<td><strong>FUND TOTAL</strong></td>
<td>$ 121,071</td>
<td>$ 172,990</td>
<td>$ 89,719</td>
<td>$ 246,748</td>
<td></td>
<td>57.1%</td>
</tr>
</tbody>
</table>

Budgeted Positions

| Full-Time Positions                  | 1.00        | 1.00         | 1.00        | -            |
| POSITION TOTAL                       | 1.00        | 1.00         | 1.00        | -            |

Adopted Budget Highlights

This fund includes the Regional Agencies Narcotic and Gun Enforcement (RANGE) Task Force and the Organized Crime Drug Enforcement Task Forces (OCDETF) Strike Force/Strategic Initiative Project.

Salaries increased $3,307 or 7.8% and Fringe Benefits increased $666 or 3.9% due to budgeting actual employee costs.

Contractual Professional Services is budgeted at $96,000 for a Contract Analyst for the Organized Crime Drug Enforcement Task Forces (OCDETF) for the Great Lakes Heroin Initiative.

Rent is budgeted at $25,415 which is for a secure, undisclosed location for the daily operations of the Regional Agencies Narcotics and Gun Enforcement (RANGE) Task Force.

Miscellaneous is budgeted at $60,000 to support the RANGE Task Force.

Capital Outlays totaling $1,774 is budgeted for the purchase of lap top computers.

Revenue totaling $246,748 equals expenditures and includes $96,000 in Federal Grants, $113,061 in Federal Pass Through Revenue, $16,333 in Local Share and $21,354 in Transfer Other - Cost Recovery.
Department: 36 Sheriff  
Fund: 299 Other Special Revenue Funds  
Subfund: Various  
OCA Code: Various  
Program: 20000 Judicial & Law Enforcement

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>395,105</td>
<td>314,219</td>
<td>368,343</td>
<td>50,117</td>
<td>15.7%</td>
<td></td>
</tr>
<tr>
<td>Fringe Benefits</td>
<td>125,765</td>
<td>125,811</td>
<td>152,211</td>
<td>30,211</td>
<td>24.8%</td>
<td></td>
</tr>
<tr>
<td>Operating Supplies</td>
<td>129,495</td>
<td>240,000</td>
<td>220,000</td>
<td>(20,000)</td>
<td>(8.3%)</td>
<td></td>
</tr>
<tr>
<td>Agricultural Supplies</td>
<td>13,600</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>Board Approved Travel</td>
<td>6,235</td>
<td>14,185</td>
<td>15,000</td>
<td>-</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>Staff Training and Development</td>
<td>38,216</td>
<td>7,909</td>
<td>13,000</td>
<td>-</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>Contractual Professional Services</td>
<td>298,651</td>
<td>254,011</td>
<td>435,984</td>
<td>78,484</td>
<td>22.0%</td>
<td></td>
</tr>
<tr>
<td>Maintenance and Repair Services</td>
<td>338,173</td>
<td>1,500</td>
<td>1,500</td>
<td>-</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>Communications</td>
<td>12,129</td>
<td>350</td>
<td>350</td>
<td>-</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>Insurance</td>
<td>6,786</td>
<td>2,292</td>
<td>150</td>
<td>-</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>Public Utility Services</td>
<td>16,142</td>
<td>8,007</td>
<td>8,000</td>
<td>-</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>Rentals</td>
<td>351,361</td>
<td>59,844</td>
<td>14,600</td>
<td>12,600</td>
<td>630.0%</td>
<td></td>
</tr>
<tr>
<td>Cost Recovery and Intergov't Transfers</td>
<td>-</td>
<td>7,910</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>Capital Outlays</td>
<td>255,960</td>
<td>-</td>
<td>313,916</td>
<td>-</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>Construction and Improvements</td>
<td>54,015</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td><strong>FUND TOTAL</strong></td>
<td><strong>$ 2,041,634</strong></td>
<td><strong>$ 1,077,726</strong></td>
<td><strong>$ 1,284,985</strong></td>
<td><strong>$ 1,229,138</strong></td>
<td><strong>$ 151,412</strong></td>
<td><strong>14.0%</strong></td>
</tr>
</tbody>
</table>

**Budgeted Positions**

<table>
<thead>
<tr>
<th>Full-Time Positions</th>
<th>7.00</th>
<th>6.00</th>
<th>6.00</th>
<th>-</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>POSITIONS TOTAL</strong></td>
<td>7.00</td>
<td>6.00</td>
<td>6.00</td>
<td>-</td>
</tr>
</tbody>
</table>

**Adopted Budget Highlights**

Other Special Revenue Funds budget for 2018 includes the 800 MHz Operating, Jail Commissary, Ohio Peace Officer Training Academy (OPOTA) Professional Training Program, Sheriff Seized Assets and Sheriff's Concealed Handgun License Fund.

Salaries and Fringe Benefits increased $50,117 or 15.7% and $30,211 or 24.8% respectively due to budgeting actual employee costs.

Operating Supplies have decreased $20,000 or 8.3% due to reductions in Other Operating Supplies within the Seized Assets budgets.

Contractual Professional Services increased $78,484 or 22.0% due to Consultant Services increases in the Jail Commissary budget for various inmate programs.

Rentals increased $12,600 to Rent Land and Building charges for the 800 MHz Tower site rental to cover the remaining payment in 2018 as the state has taken over the operations of the system.

There are no Capital Outlays budgeted for 2018 as the state took over operations of the 800 MHz system during 2016.

Revenues total $1,241,010, which includes $15,010 in Inmate Medical CoPay-Jail, $450,000 in Concession Sale, $14,500 in District Court Fines & Fees, $3,500 in Municipal Court-State Fines & Fees, $50,000 in Federal Reimbursement, $50,000 in State - Agency Equitable Sharing, $73,000 in State Reimbursement, $15,000 in Mandatory Drug Fines, $20,000 in Federal - Agency Equitable Sharing, $100,000 in Federal-Bulk Currency and $450,000 in Concealed Handgun Licenses under Other Licenses.
### Adopted Budget Highlights

Other State & Local Grants budgeted include the STEP Traffic Grant, Prescription Drug Abuse Enforcement Grant, Impaired Driving Enforcement Programs, Impact - Community Relations Grant and the OCTF Human Trafficking Prevention Grant.

These grants are appropriated throughout the year as received.

<table>
<thead>
<tr>
<th>Expense Description</th>
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### Expense Description

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<td>Cost Recovery and Intergov't Transfers</td>
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<td>FUND TOTAL</td>
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### Budgeted Positions

<table>
<thead>
<tr>
<th></th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
<th>2018</th>
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<tr>
<td>Full-Time Positions</td>
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<td>POSITIONS TOTAL</td>
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<td>169.00</td>
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</table>
Adopted Budget Highlights

The Sheriff Contracts fund includes county departments and agencies along with other jurisdictions for which the Sheriff has contracted to provide security, dispatching and/or policing services.


Salaries increased $1,089,134 or 9.9% and Fringe Benefits increased $424,311 or 9.4% due to budgeting actual employee costs.

Special Fringe Benefits increased $8,000 or 16.3% due to increases in Employee Uniforms.

Contractual Professional Services increased $83,084 or 6.4% to cover the police dispatching fees per the Regional Dispatching Cost Model (RDC) and for the Automated Fingerprint Identification System (AFIS) and Crime Lab fees.

Maintenance and Repair Services increased $252,755 or 63.8% related to Computer Software Maintenance Contracts for the Regional Dispatch Center.

Interfund Transfers decreased $195,900 or 19.4% related to the Capital Interfund Transfer for the Regional Dispatch Center.

Capital Outlays are budgeted at $93,293 and is based on the replacement schedule submitted in the Regional Dispatch Center model. The purchases include $10,000 for twenty lap top computers, $17,000 for a replacement UPS battery, $14,000 for a UPS Cap and Fan replacement, $11,500 for miscellaneous purchases. Jefferson Township budgeted $40,793 for a 2018 Ford Interceptor SUV vehicle.

Revenues are budgeted at $22,662,914, which include $956,725 in State Reimbursements, $12,248,771 in Contracts with Local Municipalities, $4,284,159 in Contracts - Police Dispatching, $1,377,231 in Contracts - Fire Dispatching, $514,500 in Other Cash Transfers, $991,900 for Contracts-Police Dispatching-Internal, $22,575 for Share of Cost-Municipalities, $2,138,700 for the Sheriff's General Fund share of the Regional Dispatching, $115,071 for Other Property Rental and $13,282 in Equipment Rental fees.
## BUDGETED POSITIONS

### Sheriff

<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016 Positions</th>
<th>2017 Positions</th>
<th>2018 Positions</th>
<th>Adopted Change</th>
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| **Fund Total**                        | 259.00         | 260.00         | 261.00         | 1.00           |

| **Fund Type Total**                   | 259.00         | 260.00         | 261.00         | 1.00           |

| **Fund Type:** Special Revenue Fund   |                |                |                |                |
| **Fund:** Other Federal Grants        |                |                |                |                |
| **Status:** Full-Time                 |                |                |                |                |
| CLERK/TYPIST                          | 1.00           | 1.00           | 1.00           | -              |
| **Status Total**                      | 1.00           | 1.00           | 1.00           | -              |

| **Fund Total**                        | 1.00           | 1.00           | 1.00           | -              |

| **Fund:** Other Special Revenue Funds |                |                |                |                |
| **Status:** Full-Time                 |                |                |                |                |
| BOOKKEEPER                            | 1.00           | 1.00           | 1.00           | -              |
| CAPTAIN                               | 1.00           | -              | -              | -              |
| CONFIDENTIAL SECRETARY                | 1.00           | 1.00           | 1.00           | -              |
| DEPUTY                                | 3.00           | 3.00           | 3.00           | -              |
### BUDGETED POSITIONS

**Sheriff**

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<th>Position Description</th>
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**Fund: Sheriff Contracts**

**Status: Full-Time**

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**DEPARTMENT TOTAL**

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<th>2018</th>
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The Montgomery Soil and Water Conservation District (MSWCD) was organized in 1949 by concerned landowners interested in protecting and improving the soil and water resources of the county. The MSWCD is a political subdivision of the State of Ohio and is funded by the Board of County Commissioners and the Ohio Soil and Water Conservation Commission with administrative assistance provided by the Ohio Department of Natural Resource’s Division of Soil and Water Resources. Technical assistance is received through the Natural Resource Conservation Service, United States Department of Agriculture. The MSWCD Board of Supervisors meets regularly to conduct its business. At the annual meeting, held in October, supervisors are elected to serve three-year terms. Terms are staggered to maintain the Board’s expertise.

The MSWCD’s major function is to analyze Montgomery County’s natural resource needs and to design and implement a program to solve soil and water conservation problems. Through the MSWCD, the water management and water quality problems are solved largely by the landowners themselves, with technical and educational assistance furnished by the MSWCD and other conservation partners.

MSWCD co-operators bear the construction and maintenance costs of conservation practices installed on their land. Cost shared financial assistance has recently been made available for group drainage projects through the Ohio Public Works Commission and has continued to be provided by the United States Department of Agriculture for conservation practices that improve the quality of the environment, wildlife habitat, and soil and water resources.

The MSWCD mission to conserve the county’s soil and water resources drives our initiative to preserve open space. This initiative has resulted in the MSWCD holding agricultural and conservation easements as well as in assisting the Auditor with the state’s Current Agricultural Use Valuation (CAUV) program which promotes the preservation of our farmland.

The MSWCD operates and manages Sycamore Conservation Education and Demonstration Farm as part of its conservation education program. The farm provides a forum to demonstrate an awareness of our soil, water and related natural resources and provides an outdoor classroom for urban, suburban and rural students and adults.

The MSWCD also provides and conducts field demonstrations and meetings to promote the use of best management practices. In addition, community service presentations, displays, teacher workshops, and environmental contests for students are conducted at various environmental and agricultural events.

The educational and technical assistance provided by the MSWCD to promote the adoption of natural resource conservation practices, including engineering and construction approval, is provided without charge to co-operators. Many conservation practices are planned such as cropping systems, tillage systems, critical area planting, grassed waterways, nutrient management, surface and subsurface drainage and ditch maintenance. These properly implemented soil conservation practices have saved thousands of tons of top soil from eroding, prevented the siltation and pollution of our streams and rivers and have maintained the fertility of our soils.
TABLE OF ORGANIZATION

Board of Supervisors
5.0 Members

Program
Administrator
1.0 PT

Education
1.0 FT

Technical
2.0 FT
1.0 PT

Administration
1.0 FT
1.0 PF

Co-op Intern
2.0 PT
Vision Statement:

Your conservation connection to natural resource stewardship for a sustainable and livable community today and tomorrow.

Mission Statement:

The Montgomery Soil and Water Conservation District (MSWCD) connects the residents, businesses, governments and agriculture of Montgomery County with education, best management practices and technical leadership on water quality, water management, resource conservation and wildlife habitat. We are the community’s natural resource stewards for a livable community today and tomorrow.

Challenges:

- Provide the technical assistance needed to construct 22 water quality projects despite the anticipated reduction in federal support of incentive based conservation programs.
- Collaborate with the City of Clayton to map another 25.0% of its storm water outfalls in order to meet the city’s responsibilities under the Clean Water Act.
- Meet the challenge of completing the re-construction of one group drainage project.
- Maintain the quality of our ditch maintenance services following the retirement of this program’s lead technician.
- Obtain the funding needed to preserve another two county farms from the Ohio Department of Agriculture’s Easement Purchase Program.
- Produce and distribute web based video modules to local schools which focus on five natural resource issues.
- Renovate and lease the office space vacated by the USDA-FSA consolidation of operations in Preble County.

Goals and Objectives:

- Enhance the county’s storm water management infrastructure.
- Implement water quality best management practices while working with landowners, residents, developers and businesses.
- Advocate for natural resource conservation.
- Educate and engage our stakeholders to sustain a livable community.

Water Quality Program Statistics

<table>
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<td>22</td>
<td>22</td>
<td>25</td>
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<tr>
<td>Conservation Practice Funding - USDA</td>
<td>$250,000</td>
<td>$260,000</td>
<td>$275,000</td>
<td>$275,000</td>
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</table>

Water Management Program Statistics

<table>
<thead>
<tr>
<th></th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018 Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>Group Drainage Project Re-construction</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
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<tr>
<td>Drainage Project Funding - OPWC</td>
<td>$411,724</td>
<td>$463,640</td>
<td>$463,640</td>
<td>$200,000</td>
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<tr>
<td>Ditch Maintenance Projects</td>
<td>26</td>
<td>26</td>
<td>26</td>
<td>28</td>
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<tr>
<td>Ditch Maintenance Operations</td>
<td>$148,602</td>
<td>$163,462</td>
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Resource Conservation Program Statistics

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<tr>
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<th>2016</th>
<th>2017</th>
<th>2018 Goal</th>
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</thead>
<tbody>
<tr>
<td>Agricultural Easements Granted - County</td>
<td>2</td>
<td>5</td>
<td>5</td>
<td>5</td>
</tr>
<tr>
<td>Acreage Monitored &amp; Protected</td>
<td>558</td>
<td>588</td>
<td>588</td>
<td>798</td>
</tr>
<tr>
<td>Conservation Easements Granted - Soil &amp; Water</td>
<td>1</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Acreage Monitored &amp; Protected</td>
<td>1,074</td>
<td>1,074</td>
<td>1,074</td>
<td>1074</td>
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</table>
ADOPTED BUDGET SUMMARY
Soil & Water Conservation

<table>
<thead>
<tr>
<th>Subfund Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Adopted</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Soil &amp; Water Conservation</td>
<td>449,116</td>
<td>520,530</td>
<td>485,625</td>
<td>495,666</td>
<td>(24,864)</td>
<td>(4.8)%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Fund Type: Agency Funds</th>
<th>Fund: Other Entities-Soil &amp; Water Conservation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Soil &amp; Water Conservation</td>
<td>$ 449,116</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Fund Type: Special Revenue Fund</th>
<th>Fund: Road Auto and Gas-Ditch Fund</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ditch Maint - Butternut Volunteer Group</td>
<td>4,976</td>
</tr>
<tr>
<td>Ditch Maint - Hardin West Group</td>
<td>198</td>
</tr>
<tr>
<td>Ditch Maint - Keeneland Drive Group</td>
<td>100</td>
</tr>
<tr>
<td>Ditch Maint - Manning Road Group</td>
<td>14</td>
</tr>
<tr>
<td>Ditch Maint - Waitman North Group</td>
<td>95</td>
</tr>
<tr>
<td>Ditch Maint - Wolf Creek North Tile Group</td>
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<tr>
<td>Ditch Maint-Little Farms Group</td>
<td>1,107</td>
</tr>
<tr>
<td>Ditch Maint-Lutheran Road</td>
<td>420</td>
</tr>
<tr>
<td>Ditch Maint-Tom's Run West Group</td>
<td>164</td>
</tr>
<tr>
<td>Ditch Maint-Wylie Joint County</td>
<td>811</td>
</tr>
<tr>
<td>Ditch Maint - Dodson Road North</td>
<td>-</td>
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<tr>
<td>Ditch Maint - Wolf Creek North Group</td>
<td>281</td>
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<tr>
<td>Ditch Maintenance-Chimney Springs</td>
<td>99</td>
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<tr>
<td>Ditch Maintenance-Chimney Springs</td>
<td>316</td>
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<tr>
<td>Ditch Maintenance-Horning</td>
<td>10,425</td>
</tr>
<tr>
<td>Ditch Maintenance-Kingery</td>
<td>8,742</td>
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<td>Ditch Maintenance-Kingery North Waterway</td>
<td>2,310</td>
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<tr>
<td>Ditch Maintenance-Marshall/Sweet Potato</td>
<td>28,571</td>
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<td>Ditch Maintenance-Mohler Joint County</td>
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<td>Ditch Maintenance-Pleasant Plain Group</td>
<td>388</td>
</tr>
<tr>
<td>Ditch Maintenance-Shafer/Carr Ditch</td>
<td>796</td>
</tr>
<tr>
<td>Ditch Maintenance-Swamp Creek</td>
<td>19,255</td>
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<td>Ditch Maintenance-Tom's Run</td>
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<td>Ditch Maintenance-Villages of Miami</td>
<td>100</td>
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<td>Ditch Maintenance-Wolfe Creek</td>
<td>1,456</td>
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<tr>
<td>Ditch Maintenance-Wysong</td>
<td>7,888</td>
</tr>
<tr>
<td>SW Maint-The Exchange at Spring Valley</td>
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</table>

F381
# ADOPTED BUDGET SUMMARY

**Soil & Water Conservation**

<table>
<thead>
<tr>
<th>Subfund Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fund Total</td>
<td>$159,433</td>
<td>$133,842</td>
<td>$63,293</td>
<td>$145,093</td>
<td>$11,251</td>
<td>8.4%</td>
</tr>
<tr>
<td>Fund Type Total</td>
<td>$159,433</td>
<td>$133,842</td>
<td>$63,293</td>
<td>$145,093</td>
<td>$11,251</td>
<td>8.4%</td>
</tr>
<tr>
<td>DEPARTMENT TOTAL</td>
<td>$608,548</td>
<td>$654,372</td>
<td>$548,918</td>
<td>$640,759</td>
<td>$(13,613)</td>
<td>(2.1)%</td>
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</table>
Department: 62  Soil & Water Conservation
Fund: 776  Other Entities-Soil & Water Conservation
Subfund: 120  Soil & Water Conservation
OCA Code: 262002  Soil & Water Conservation District
Program: 40000  Environment & Public Works

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>265,231</td>
<td>284,724</td>
<td>275,867</td>
<td>301,372</td>
<td>16,648</td>
<td>5.8%</td>
</tr>
<tr>
<td>Fringe Benefits</td>
<td>115,918</td>
<td>127,306</td>
<td>114,187</td>
<td>126,624</td>
<td>(682)</td>
<td>(0.5)%</td>
</tr>
<tr>
<td>Operating Supplies</td>
<td>10,917</td>
<td>12,100</td>
<td>8,962</td>
<td>12,100</td>
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<td>- %</td>
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<tr>
<td>Outside Agency Bd Approved Travel</td>
<td>1,942</td>
<td>3,150</td>
<td>1,192</td>
<td>3,150</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Routine Business</td>
<td>72</td>
<td>300</td>
<td>212</td>
<td>300</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Staff Training and Development</td>
<td>2,564</td>
<td>6,000</td>
<td>5,354</td>
<td>7,100</td>
<td>1,100</td>
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<tr>
<td>Contractual Professional Services</td>
<td>6,659</td>
<td>6,300</td>
<td>5,389</td>
<td>6,300</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Maintenance and Repair Services</td>
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<td>12,950</td>
<td>9,930</td>
<td>12,950</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Communications</td>
<td>4,705</td>
<td>5,250</td>
<td>5,702</td>
<td>6,800</td>
<td>1,550</td>
<td>29.5%</td>
</tr>
<tr>
<td>Insurance</td>
<td>10,141</td>
<td>11,150</td>
<td>10,165</td>
<td>11,150</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Public Utility Services</td>
<td>5,456</td>
<td>6,800</td>
<td>5,294</td>
<td>6,820</td>
<td>20</td>
<td>0.3%</td>
</tr>
<tr>
<td>Capital Outlays</td>
<td>12,908</td>
<td>44,500</td>
<td>43,372</td>
<td>1,000</td>
<td>(43,500)</td>
<td>(97.8)%</td>
</tr>
<tr>
<td><strong>OCA TOTAL</strong></td>
<td><strong>$ 449,116</strong></td>
<td><strong>$ 520,530</strong></td>
<td><strong>$ 485,625</strong></td>
<td><strong>$ 495,666</strong></td>
<td><strong>$(24,864)</strong></td>
<td><strong>(4.8)%</strong></td>
</tr>
</tbody>
</table>

Budgeted Positions

<table>
<thead>
<tr>
<th></th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
<th>2019</th>
</tr>
</thead>
<tbody>
<tr>
<td>Full-Time Positions</td>
<td>6.00</td>
<td>5.00</td>
<td>5.00</td>
<td>-</td>
</tr>
<tr>
<td>Part-Time Positions</td>
<td>1.00</td>
<td>3.00</td>
<td>4.00</td>
<td>1.00</td>
</tr>
<tr>
<td><strong>POSITIONS TOTAL</strong></td>
<td><strong>7.00</strong></td>
<td><strong>8.00</strong></td>
<td><strong>9.00</strong></td>
<td><strong>1.00</strong></td>
</tr>
</tbody>
</table>

Adopted Budget Highlights

Salaries have increased $16,648 or 5.8% from the 2017 Adopted Budget. This amount includes salary costs for the addition of a part-time Co-Op Intern position as well as a 2.0% increase for all Soil & Water employees.

Fringe Benefits decreased $682 or 0.5% based on actual employee costs.

Budgeted Positions increased by a total of 1.00 due to the addition of a part-time Co-Op Intern position.

Capital Outlays are budgeted at $1,000. The requested amount will fund the cost of a computer for the new Co-Op Intern position.

Revenues are budgeted at $500,423 which includes an increase of $18,139 or 3.8%. Revenue is greater than requested expenses for a surplus in the fund reserve level of $4,757. The State Grant increased $10,034 to $157,137. The State Grant is the Ohio match as a percentage of the county subsidy (Local Share). There is an anticipated State Match of 60% on revenues from Local Share and Local Reimbursements for 2018.

Local Share-Intergovernmental Transfer has increased $5,805 or 2.5% to a total of $238,011. Local Reimbursements are $14,500 which include $9,000 from Sycamore Farms and $5,500 in reimbursements for office cleaning and propane to heat the rented portion of the District office from the District Fund.

Other Fees have increased 148.4% to $26,025 and consist of funds from Clayton, Clay & Jefferson Twps. and Phillipsburg for MS4 assistance and Clay Twp. and Five Rivers for monitoring.
<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016</th>
<th>2017</th>
<th>2017</th>
<th>2018</th>
<th>Adopted</th>
<th>Adopted</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Actual</td>
<td>Adopted</td>
<td>Actual</td>
<td>Adopted</td>
<td>$ Change</td>
<td>% Change</td>
</tr>
<tr>
<td>Butternut Volunteer Group Ditch Maint.</td>
<td>4,976</td>
<td>3,996</td>
<td>974</td>
<td>3,996</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Chimney Springs Ditch Maintenance</td>
<td>316</td>
<td>3,020</td>
<td>17</td>
<td>3,020</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Dodson Road Ditch Maintenance</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>10,779</td>
<td>10,779</td>
<td>- %</td>
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<tr>
<td>Hardin West Ditch Maintenance</td>
<td>198</td>
<td>2,672</td>
<td>1,123</td>
<td>2,672</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Horning Ditch Maintenance</td>
<td>10,425</td>
<td>6,652</td>
<td>6,736</td>
<td>6,652</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Keeneland Drive Group Ditch Maint.</td>
<td>100</td>
<td>110</td>
<td>-</td>
<td>110</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Kingrey Ditch Maintenance</td>
<td>8,742</td>
<td>6,650</td>
<td>7,130</td>
<td>6,650</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Kingrey North Waterway Ditch Maintenance</td>
<td>2,310</td>
<td>2,500</td>
<td>1,453</td>
<td>2,500</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Little Farms Group Drainage Maintenance</td>
<td>1,107</td>
<td>3,515</td>
<td>1,745</td>
<td>3,515</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Lutheran Road Group Maintenance</td>
<td>420</td>
<td>3,040</td>
<td>344</td>
<td>3,040</td>
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<td>- %</td>
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<tr>
<td>Manning Road Group Ditch Maintenance</td>
<td>14</td>
<td>1,300</td>
<td>119</td>
<td>1,300</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Marshall/Sweet Potato Ditch Maintenance</td>
<td>28,571</td>
<td>6,500</td>
<td>3,347</td>
<td>6,500</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Mohler Ditch Maintenance</td>
<td>60,706</td>
<td>36,500</td>
<td>9,732</td>
<td>36,433</td>
<td>(67)</td>
<td>(0.2)%</td>
</tr>
<tr>
<td>Pleasant Plain Group Ditch Maintenance</td>
<td>388</td>
<td>2,967</td>
<td>480</td>
<td>2,967</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>SW Maint-The Exchange at Spring Valley</td>
<td>-</td>
<td>-</td>
<td>7,459</td>
<td>-</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Shafer Carr Ditch Maintenance</td>
<td>796</td>
<td>1,993</td>
<td>1,261</td>
<td>1,993</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Swamp Creek Ditch Maintenance</td>
<td>19,255</td>
<td>22,766</td>
<td>11,896</td>
<td>22,766</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Tom's Run West Group Ditch Maintenance</td>
<td>164</td>
<td>2,671</td>
<td>766</td>
<td>2,671</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Tom's Run Ditch Maintenance</td>
<td>9,948</td>
<td>8,750</td>
<td>2,141</td>
<td>8,750</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Villages of Miami Ditch Maintenance</td>
<td>100</td>
<td>4,480</td>
<td>19</td>
<td>4,480</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Waitman North Group Ditch Maintenance</td>
<td>95</td>
<td>307</td>
<td>340</td>
<td>307</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>West Arlington Drain Grp Ditch Maint.</td>
<td>99</td>
<td>120</td>
<td>104</td>
<td>120</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Wolf Creek North Tile Ditch Maint.</td>
<td>266</td>
<td>150</td>
<td>40</td>
<td>150</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Wolf Creek North W/W Ditch Maintenance</td>
<td>281</td>
<td>851</td>
<td>1,212</td>
<td>851</td>
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<td>- %</td>
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<td>Wolfe Creek Ditch Maintenance</td>
<td>1,456</td>
<td>4,900</td>
<td>1,365</td>
<td>4,900</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Wylie Joint County Ditch</td>
<td>811</td>
<td>1,461</td>
<td>-</td>
<td>2,000</td>
<td>539</td>
<td>36.9%</td>
</tr>
<tr>
<td>Wysong Ditch Maintenance</td>
<td>7,888</td>
<td>5,971</td>
<td>3,488</td>
<td>5,971</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td><strong>FUND TOTAL</strong></td>
<td>$159,433</td>
<td>$133,842</td>
<td>$63,293</td>
<td>$145,093</td>
<td>$11,251</td>
<td>8.4%</td>
</tr>
</tbody>
</table>

**Adopted Budget Highlights**

Total Ditch Maintenance Assessment revenue is budgeted at $184,633 for 2018 which includes an increase of $50,791 or 37.9%. Ohio Revised Code states that the annual Ditch Maintenance Assessment for any ditch cannot exceed 20.0% of the construction costs for that ditch.
## BUDGETED POSITIONS
### Soil & Water Conservation

<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016 Positions</th>
<th>2017 Positions</th>
<th>2018 Positions</th>
<th>Adopted Change</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Fund Type:** Agency Funds  
**Fund:** Other Entities-Soil & Water Conservation  
**Subfund:** Soil & Water Conservation  
**OCA:** Soil & Water Conservation District

**Status:** Full-Time

<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
<th>Adopted Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>ADMINISTRATIVE ASSISTANT</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
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<tr>
<td>DISTRICT TECHNICIAN</td>
<td>4.00</td>
<td>3.00</td>
<td>3.00</td>
<td>-</td>
</tr>
<tr>
<td>EDUCATION &amp; INFORMATION SPECIALIST</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td><strong>Status Total</strong></td>
<td>6.00</td>
<td>5.00</td>
<td>5.00</td>
<td>-</td>
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**Status:** Part-Time

<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
<th>Adopted Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>CO-OP/INTERN</td>
<td>-</td>
<td>1.00</td>
<td>2.00</td>
<td>1.00</td>
</tr>
<tr>
<td>DISTRICT PROGRAM ADMINISTRATOR</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td>PART-TIME CLERICAL</td>
<td>-</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
</tr>
<tr>
<td><strong>Status Total</strong></td>
<td>1.00</td>
<td>3.00</td>
<td>4.00</td>
<td>1.00</td>
</tr>
</tbody>
</table>

**OCA Total**  
7.00 8.00 9.00 1.00

**Subfund Total**  
7.00 8.00 9.00 1.00

**Fund Total**  
7.00 8.00 9.00 1.00

**Fund Type Total**  
7.00 8.00 9.00 1.00

**DEPARTMENT TOTAL**  
7.00 8.00 9.00 1.00
The Stillwater Center is a licensed and certified Medicaid (Title XIX) Intermediate Care Facility (ICF/IID) for persons with severe to profound intellectual and developmental disabilities. This facility specializes in serving individuals who are non-ambulatory and who have concomitant medical service needs. The residents served are eligible Montgomery County residents ranging in age from infancy to persons over the age of 70.

All of Stillwater’s residents receive habilitation based on individual needs as defined by professional caregivers and residents’ family members. Medical and other support services are also supplied based on individual resident needs. In addition, Stillwater Center provides respite services for residents of Montgomery County with disabilities.

During 2015, Stillwater Center obtained certification from the Ohio Department of Developmental Disabilities to serve pediatric clients who were ventilator dependent. This designation is awarded to facilities who meet a strenuous set of quality and safety criteria.

The goals of the center focus on providing quality services in a cost effective manner and in continued conformance to state and federal regulatory requirements. The majority of funding comes from the Medicaid program, representing 78.7% of total revenue. The remaining 21.3% of revenue is locally funded. The local funding has increased due to one-time Human Services Levy requests.

Stillwater Center is a recipient of Human Services Levy (HSL) funding. In addition, the Center is pursuing facility performance and quality targets outlined by the Ohio Department of Developmental Disabilities designed to reward quality based organizations.
Mission Statement:
The mission of Stillwater Center is to provide quality residential services for children and adults in a clean and safe home-like environment; to serve residents of Montgomery County who have the most severe and profound intellectual disabilities and/or have significant medical needs; to offer respite services to eligible families and individuals; and to integrate residents into the community, while protecting their rights and operating in a caring, and economical manner.

Vision:
Stillwater Center, as part of Montgomery County, is a nationally recognized leader in all the residential services that are provided. Stillwater Center is a preferred employer and has a reputation of a workplace where everyone can utilize their skills, participate in solving problems and help create the future.

Challenges:
- Limited resources due to a lack of growth in Medicaid reimbursements
- Federal changes in Centers for Medicare and Medicaid Services (CMS) regulations

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<th>Services</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018 Goal</th>
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<td>98</td>
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<td>35,368</td>
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# ADOPTED BUDGET SUMMARY

**Stillwater Center**

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<tr>
<th>Subfund Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
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<td><strong>Fund: Stillwater Center</strong></td>
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<td><strong>Fund Total</strong></td>
<td>$16,161,996</td>
<td>$17,377,902</td>
<td>$16,924,332</td>
<td>$17,749,719</td>
<td>$371,817</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td>$16,161,996</td>
<td>$17,377,902</td>
<td>$16,924,332</td>
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<td>$371,817</td>
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<td><strong>DEPARTMENT TOTAL</strong></td>
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<td>$371,817</td>
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<td>Construction and Improvements</td>
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<td>415,320</td>
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<td><strong>FUND TOTAL</strong></td>
<td>$16,161,996</td>
<td>$17,377,902</td>
<td>$16,924,332</td>
<td>$17,749,719</td>
<td>$371,817</td>
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**Budgeted Positions**

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<tr>
<th>Positions Type</th>
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<th>Budgeted 2017</th>
<th>Budgeted 2018</th>
<th>Budgeted % Change</th>
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Adopted Budget Highlights

This budget includes the Stillwater Center operating fund and the Stillwater Center Children's Trust Fund. The Adult Interim Care Home closed in 2015 and is not part of the 2018 budget process.

Salaries increased $236,941 or 3.3% which includes the 2.5% general salary parameter increase. Positions increased by 6.00 full-time positions, decreased by 3.00 part-time positions and decreased by 4.00 seasonal positions for a net decrease of 1.00 position. See the Budgeted Positions report for details of changes made to positions for 2018 to specific job titles within various cost accounts.

Fringe Benefits increased by $260,536 or 8.9% based on actual employee costs.

Interfund Transfers increased $82,668 or 8.0% and will be budgeted at a total of $1,112,248. The Interfund Transfers include $334,873 for the agreement between the Stillwater Center and Administrative Services for maintenance oversight, $75,000 for a transfer to the Capital Fund, $25,000 for lawn services with Administrative Services and $677,375 for Debt Service principal and interest for the Stillwater Center facility.

Capital Outlays increased $85,400 or 471.8% from the 2017 budget. Capital Outlays are budgeted at $103,500 for 2018 which includes $35,000 for beds and medical equipment, $5,000 for office furniture, $10,500 for replacement of computer equipment that is greater than five years old, $50,000 for tubs at the resident cottages and $3,000 for wheelchairs for residents who have no other funding source.

Construction and Improvements are budgeted at $37,000 for 2018 which is a decrease of $378,320 or 91.1%. This includes $14,600 for concrete work around the facility and $22,400 for the replacement of two water heaters.

Total revenue is budgeted at $17,778,674 and is $623,153 or 3.6% more than the 2017 Adopted Budget. Revenues include: Stillwater Medicaid for $12,522,614, Human Service Levy for $4,420,447, Stillwater Pediatric Ventilator for $328,500, Stillwater Patient Liability for $420,000, Capital Interfund Transfer for $75,000 and other categories for $12,113. This fund will have a budgeted surplus of $28,955 in 2018.
BUDGETED POSITIONS
Stillwater Center

<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016 Positions</th>
<th>2017 Positions</th>
<th>2018 Positions</th>
<th>Adopted Change</th>
</tr>
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<tbody>
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| Status Total | 130.00 | 119.00 | 125.00 | 6.00 |

**Status:** Part-Time

- FOOD SERVICE WORKER | 3.00 | 2.00 | 2.00 | - |
- HABILITATION PROVIDER | 36.00 | 37.00 | 36.00 | (1.00) |
## BUDGETED POSITIONS
### Stillwater Center

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<thead>
<tr>
<th>Position Description</th>
<th>2016 Positions</th>
<th>2017 Positions</th>
<th>2018 Positions</th>
<th>Adopted Change</th>
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<td>8.00</td>
<td>(4.00)</td>
</tr>
<tr>
<td>LICENSED PRACTICAL NURSE</td>
<td>6.00</td>
<td>6.00</td>
<td>6.00</td>
<td>-</td>
</tr>
<tr>
<td>REGISTERED NURSE</td>
<td>2.00</td>
<td>2.00</td>
<td>-</td>
<td>(2.00)</td>
</tr>
<tr>
<td><strong>Status Total</strong></td>
<td>21.00</td>
<td>22.00</td>
<td>18.00</td>
<td>(4.00)</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td>213.00</td>
<td>203.00</td>
<td>202.00</td>
<td>(1.00)</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td>213.00</td>
<td>203.00</td>
<td>202.00</td>
<td>(1.00)</td>
</tr>
<tr>
<td><strong>DEPARTMENT TOTAL</strong></td>
<td>213.00</td>
<td>203.00</td>
<td>202.00</td>
<td>(1.00)</td>
</tr>
</tbody>
</table>
The Treasurer’s Office is responsible for the custody, collection and disbursement of the county’s cash assets as well as acting as the marketing agent for the sale of notes and bonds.

As a custodian of funds, the Treasurer serves as the depository or bank for all county agencies, manages the county’s cash accounts at area banks and serves as the county’s investing authority. As such, the Treasurer is responsible for the administration of the county’s investment portfolio and the safekeeping of all documents evidencing a deposit or investment.

The Treasurer serves as the county’s tax collector responsible for the collection of a variety of taxes, primarily property taxes. The Treasurer bills real estate taxes twice per year and records payments on the county’s tax duplicate, the tax record of every parcel in the county. The Treasurer’s Office handles inquiries regarding property taxes and administers pre-payment plans for real estate taxes and payment schedules for delinquent taxpayers.

The Treasurer is responsible for the receipt and management of all revenues received by Montgomery County. Also, the Treasurer manages and processes all county disbursements. The Treasurer’s Office is responsible for the redemption of warrants issued by the County Auditor as well as reconciling outstanding warrants and analyzing the county’s cash flow needs.

Finally, as an alternative to levying or increasing taxes, the Treasurer sells Montgomery County notes and bonds as authorized by the Board of County Commissioners to provide for long-term capital needs.

TABLE OF ORGANIZATION
TREASURER STATISTICS

Mission Statement:
The Treasurer is the county’s bank, maintaining custody of county funds, collecting its revenues and paying its expenses.

Challenges:
- Despite a rise in delinquent tax collections, it remains a challenging environment in which to bring those taxes current.
- Enduring a low interest rate environment limits investment income opportunities that support County services.

Goals and objectives:
- Design and implement new workflow for tax foreclosure programs, cash management pay-in procedures, tax lien certificate sales, and taxpayer services transactions.

<table>
<thead>
<tr>
<th>First Half Real Estate Tax Collections (February)</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018 Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>Trays of Mail Processed</td>
<td>67.0</td>
<td>70.5</td>
<td>70.5</td>
<td>71.0</td>
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<tr>
<td>On-Line Payments-Checks</td>
<td>6,578</td>
<td>6,769</td>
<td>7,001</td>
<td>4,200</td>
</tr>
<tr>
<td>On-Line Payments-Credit / Debit Cards</td>
<td>2,408</td>
<td>2,709</td>
<td>2,952</td>
<td>3,250</td>
</tr>
<tr>
<td>Over the Counter Transactions</td>
<td>8,057</td>
<td>6,941</td>
<td>8,008</td>
<td>8,000</td>
</tr>
<tr>
<td>Total Payments ($ in Millions)</td>
<td>$354.3</td>
<td>$363.2</td>
<td>$378.3</td>
<td>$385.0</td>
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</table>

<table>
<thead>
<tr>
<th>Second Half Real Estate Tax Collections (July)</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018 Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>Trays of Mail Processed</td>
<td>56.5</td>
<td>56.0</td>
<td>55.0</td>
<td>57.0</td>
</tr>
<tr>
<td>On-Line Payments-Checks</td>
<td>5,099</td>
<td>5,849</td>
<td>7,957</td>
<td>9,000</td>
</tr>
<tr>
<td>On-Line Payments-Credit / Debit Cards</td>
<td>1,959</td>
<td>2,108</td>
<td>2,366</td>
<td>2,500</td>
</tr>
<tr>
<td>Over the Counter Transactions</td>
<td>5,926</td>
<td>5,543</td>
<td>5,812</td>
<td>6,100</td>
</tr>
<tr>
<td>Total Payments ($ in Millions)</td>
<td>$296.4</td>
<td>$302.7</td>
<td>$315.8</td>
<td>$318.0</td>
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</table>

<table>
<thead>
<tr>
<th>Tax Lien Sales</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018 Goal</th>
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</thead>
<tbody>
<tr>
<td>Delinquent Real Estate Tax Collected ($ in Millions)</td>
<td>$3.3</td>
<td>$3.1</td>
<td>$0.6</td>
<td>$3.1</td>
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<tr>
<td>Tax Certificates Sold</td>
<td>1,363</td>
<td>886</td>
<td>239</td>
<td>1,000</td>
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<tr>
<td>Delinquent Parcels Paid Prior to Sales</td>
<td>3,550</td>
<td>4,730</td>
<td>4,477</td>
<td>4,700</td>
</tr>
<tr>
<td>Delinquent Taxes Paid Prior to Sales ($ in Millions)</td>
<td>$11.1</td>
<td>$11.9</td>
<td>$16.8</td>
<td>$17.0</td>
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</table>
# ADOPTED BUDGET SUMMARY

## Treasurer

<table>
<thead>
<tr>
<th>Subfund Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Fund Type:</strong> General Fund</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Fund:</strong> General Fund</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>General Fund</td>
<td>$1,351,663</td>
<td>$1,610,140</td>
<td>$1,449,694</td>
<td>$1,557,617</td>
<td>$(52,523)</td>
<td>(3.3)%</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td>$1,351,663</td>
<td>$1,610,140</td>
<td>$1,449,694</td>
<td>$1,557,617</td>
<td>$(52,523)</td>
<td>(3.3)%</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td>$1,351,663</td>
<td>$1,610,140</td>
<td>$1,449,694</td>
<td>$1,557,617</td>
<td>$(52,523)</td>
<td>(3.3)%</td>
</tr>
<tr>
<td><strong>Fund Type:</strong> Special Revenue Fund</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Fund:</strong> Other Special Revenue Funds</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>DETAC-Treasurer</td>
<td>$3,138,053</td>
<td>$3,051,368</td>
<td>$3,282,339</td>
<td>$3,086,133</td>
<td>$34,765</td>
<td>1.1%</td>
</tr>
<tr>
<td>Treasurer's Prepayment Interest</td>
<td>$109,104</td>
<td>$116,792</td>
<td>$102,759</td>
<td>$127,371</td>
<td>$10,579</td>
<td>9.1%</td>
</tr>
<tr>
<td>Treasurer-Tax Certificate Administration</td>
<td>$181,108</td>
<td>$156,000</td>
<td>$124,812</td>
<td>$156,000</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td>$3,428,265</td>
<td>$3,324,160</td>
<td>$3,509,910</td>
<td>$3,369,504</td>
<td>$45,344</td>
<td>1.4%</td>
</tr>
<tr>
<td><strong>Fund Type Total</strong></td>
<td>$3,428,265</td>
<td>$3,324,160</td>
<td>$3,509,910</td>
<td>$3,369,504</td>
<td>$45,344</td>
<td>1.4%</td>
</tr>
<tr>
<td><strong>DEPARTMENT TOTAL</strong></td>
<td>$4,779,928</td>
<td>$4,934,300</td>
<td>$4,959,604</td>
<td>$4,927,121</td>
<td>$(7,179)</td>
<td>(0.1)%</td>
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</table>

F395
### Treasurer - General Fund Operations

**Department:** 32  
**Fund:** 1  
**Subfund:** 1  
**OCA Code:** 132019  
**Program:** 10000

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Statutory Salaries</td>
<td>73,294</td>
<td>80,807</td>
<td>75,743</td>
<td>80,807</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Salaries</td>
<td>624,192</td>
<td>727,810</td>
<td>647,797</td>
<td>746,005</td>
<td>18,195</td>
<td>2.5%</td>
</tr>
<tr>
<td>Fringe Benefits</td>
<td>231,179</td>
<td>269,371</td>
<td>249,724</td>
<td>269,470</td>
<td>99</td>
<td>- %</td>
</tr>
<tr>
<td>Special Fringe Benefits</td>
<td>4,273</td>
<td>2,534</td>
<td>4,147</td>
<td>2,534</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Operating Supplies</td>
<td>32,514</td>
<td>21,501</td>
<td>18,383</td>
<td>21,501</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Routine Business</td>
<td>2,024</td>
<td>2,100</td>
<td>1,675</td>
<td>2,100</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Board Approved Travel</td>
<td>2,225</td>
<td>4,700</td>
<td>1,741</td>
<td>4,700</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Staff Training and Development</td>
<td>5,860</td>
<td>7,000</td>
<td>6,680</td>
<td>7,000</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Contractual Professional Services</td>
<td>205,780</td>
<td>202,600</td>
<td>177,202</td>
<td>202,600</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Maintenance and Repair Services</td>
<td>18,651</td>
<td>42,350</td>
<td>35,691</td>
<td>42,350</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Communications</td>
<td>147,695</td>
<td>165,000</td>
<td>145,691</td>
<td>165,000</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Rentals</td>
<td>1,044</td>
<td>2,300</td>
<td>1,425</td>
<td>2,300</td>
<td>-</td>
<td>- %</td>
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<tr>
<td>Miscellaneous</td>
<td>139</td>
<td>250</td>
<td>199</td>
<td>250</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Capital Outlays</td>
<td>2,792</td>
<td>81,817</td>
<td>83,595</td>
<td>11,000</td>
<td>(70,817)</td>
<td>(86.6)%</td>
</tr>
</tbody>
</table>

**OCA TOTAL**  
$1,351,663  
$1,160,140  
$1,449,694  
$1,557,617  
($52,523)  
(3.3)%

### Budgeted Positions

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Full-Time Positions</td>
<td>16.05</td>
<td>16.05</td>
<td>16.05</td>
<td>16.05</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>POSITIONS TOTAL</td>
<td>16.05</td>
<td>16.05</td>
<td>16.05</td>
<td>16.05</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
</tbody>
</table>

### Adopted Budget Highlights

Salaries increased $18,195 or 2.5% due to the General Fund salary parameter increase of 2.5%.

Fringe Benefits increased $99 based on actual employee costs.

Capital Outlays are budgeted at $11,000 for 2018 and will be used to purchase 20 replacement chairs for a conference room.

Revenue increased $2,161,027 or 35.1% for a total of $8,313,027 for 2018. This is driven by an increase in Investment Income due to reinvesting maturing issues at higher interest rates. The total is made up of Auditor & Treasurer WIA Fees for $50,000, Treasurer Fees for $1,800,000, Investment Income for $6,392,100 and Other Investment Interest for $70,927.
<table>
<thead>
<tr>
<th>Expense Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
<th>Adopted % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>722,355</td>
<td>736,098</td>
<td>707,928</td>
<td>748,463</td>
<td>12,365</td>
<td>1.7%</td>
</tr>
<tr>
<td>Fringe Benefits</td>
<td>287,459</td>
<td>313,518</td>
<td>299,890</td>
<td>346,497</td>
<td>32,979</td>
<td>10.5%</td>
</tr>
<tr>
<td>Special Fringe Benefits</td>
<td>2,079</td>
<td>8,600</td>
<td>1,492</td>
<td>8,600</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Operating Supplies</td>
<td>8,953</td>
<td>15,040</td>
<td>5,185</td>
<td>15,040</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Routine Business</td>
<td>163</td>
<td>1,500</td>
<td>109</td>
<td>1,500</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Board Approved Travel</td>
<td>-</td>
<td>7,700</td>
<td>-</td>
<td>7,700</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Staff Training and Development</td>
<td>1,130</td>
<td>5,300</td>
<td>700</td>
<td>5,300</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td>Contractual Professional Services</td>
<td>248,258</td>
<td>254,387</td>
<td>208,225</td>
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<td>- %</td>
</tr>
<tr>
<td>Maintenance and Repair Services</td>
<td>1,158</td>
<td>400</td>
<td>1,132</td>
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<td>-</td>
<td>- %</td>
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<td>Communications</td>
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<td>377,367</td>
<td>593,288</td>
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<td>- %</td>
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<td>Insurance</td>
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<td>1,550</td>
<td>1,853</td>
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<td>-</td>
<td>- %</td>
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<tr>
<td>Rentals</td>
<td>1,660</td>
<td>2,700</td>
<td>1,449</td>
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<td>- %</td>
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<tr>
<td>Intergovernmental</td>
<td>1,797,142</td>
<td>1,600,000</td>
<td>1,688,660</td>
<td>1,600,000</td>
<td>-</td>
<td>- %</td>
</tr>
<tr>
<td><strong>FUND TOTAL</strong></td>
<td><strong>$ 3,428,265</strong></td>
<td><strong>$ 3,324,160</strong></td>
<td><strong>$ 3,509,910</strong></td>
<td><strong>$ 3,369,504</strong></td>
<td><strong>$ 45,344</strong></td>
<td><strong>1.4%</strong></td>
</tr>
</tbody>
</table>

**Budgeted Positions**

<table>
<thead>
<tr>
<th></th>
<th>2016</th>
<th>2017</th>
<th>2017</th>
<th>2018</th>
<th>Adopted</th>
<th>Adopted</th>
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</thead>
<tbody>
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<td>Full-Time Positions</td>
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<td>16.95</td>
<td>16.95</td>
<td>-</td>
<td>-</td>
<td></td>
</tr>
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<td>Part-Time Positions</td>
<td>2.00</td>
<td>2.00</td>
<td>2.00</td>
<td>-</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td><strong>POSITIONS TOTAL</strong></td>
<td><strong>18.95</strong></td>
<td><strong>18.95</strong></td>
<td><strong>18.95</strong></td>
<td><strong>-</strong></td>
<td><strong>-</strong></td>
<td></td>
</tr>
</tbody>
</table>

**Adopted Budget Highlights**

This fund grouping includes DETAC-Treasurer, DETAC-Land Reutilization, Mound Special Burdens Study, Treasurer’s Prepayment Interest and Treasurer-Tax Certificate Administration.

Salaries increased $12,365 or 1.7% and includes the 2.5% general salary parameter increase along with adjustments to budgeted positions.

Fringe Benefits increased $32,979 or 10.5% based on actual employee costs.

Revenues total $2,910,000 which is an increase of $240,000 or 9.0% from 2017. Revenues include General Property Tax for $2,600,000, Investment Income for $100,000 and Treasurer Fees for $210,000. This fund shows a spend down of $459,504 for 2018.
### BUDGETED POSITIONS

**Treasurer**

<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016 Positions</th>
<th>2017 Positions</th>
<th>2018 Positions</th>
<th>Adopted Change</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Fund Type:</strong> General Fund</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Fund:</strong> General Fund</td>
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<td></td>
<td></td>
</tr>
<tr>
<td><strong>Subfund:</strong> General Fund</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>OCA:</strong> Treasurer - General Fund Operations</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Status:</strong> Full-Time</td>
<td></td>
<td></td>
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<td></td>
</tr>
<tr>
<td>ADMINISTRATIVE ASSISTANT</td>
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<td>1.00</td>
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</tr>
<tr>
<td>ASSISTANT TREASURER</td>
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<tr>
<td>CASH MANAGEMENT ANALYST II</td>
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<tr>
<td>CHIEF DEPUTY</td>
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<td>COMMUNITY RELATIONS MANAGER</td>
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<tr>
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<td>1.00</td>
<td>-</td>
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<td>PROJECT MANAGER</td>
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**Fund Type:** Special Revenue Fund

**Fund:** Other Special Revenue Funds

**Subfund:** DETAC-Treasurer

**OCA:** Treasurers Delinquent Tax Collections

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<tr>
<th>Position Description</th>
<th>2016 Positions</th>
<th>2017 Positions</th>
<th>2018 Positions</th>
<th>Adopted Change</th>
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**Status:** Part-Time

F398
## BUDGETED POSITIONS
### Treasurer

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<th>2017 Positions</th>
<th>2018 Positions</th>
<th>Adopted Change</th>
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<td>17.40</td>
<td>17.35</td>
<td>(0.05)</td>
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Subfund: Treasurer's Prepayment Interest  
OCA: Tax Prepayment Program  
Status: Full-Time  
CASH MANAGEMENT ANALYST II | 0.30 | 0.30 | 0.30 | -  
EFT/PREP SPECIALIST I | 1.00 | 1.00 | 1.00 | -  
FINANCE SPECIALIST | - | - | 0.15 | 0.15  
REMITTANCE PROCESSING SPECIALIST I | 0.15 | 0.15 | 0.15 | -  
SUPERVISOR | 0.10 | 0.10 | - | (0.10)  
Status Total | 1.55 | 1.55 | 1.60 | 0.05  
OCA Total | 1.55 | 1.55 | 1.60 | 0.05  
Subfund Total | 1.55 | 1.55 | 1.60 | 0.05  
Fund Total | 18.95 | 18.95 | 18.95 | -  
Fund Type Total | 18.95 | 18.95 | 18.95 | -  
DEPARTMENT TOTAL | 35.00 | 35.00 | 35.00 | -  

The Ohio Revised Code, Section 5901 governs the Montgomery County Veteran Services Commission. The Board of Veteran Services Commissioners is comprised of five veterans representing major service organizations within the county and are appointed by the Common Pleas Court.

The Veteran Services Center acts as liaison between veterans and the Department of Veterans Affairs. The center helps veterans and their dependents in filing for benefits and counsels them on available services earned through military service. The center also files for discharge upgrades, obtains military records, and makes referrals to other agencies. The Veteran Services Commission also administers an emergency financial assistance program to eligible veterans, spouses and dependents.

TABLE OF ORGANIZATION

```
Veteran Services Commission
5.0 Members

Executive Director
1.0 FT

Veteran Services Officers
5.0 FT
Administrative Officer
1.0 FT
Social Service Coordinator
1.0 FT

Peer Mentor Coordinator
1.0 FT
Customer Support Specialist
3.0
```
Mission Statement:

Montgomery County Veteran Services Commission – Service with compassion, dignity and respect.

Challenge:

The challenge continues to be providing fair and equitable emergency financial assistance to qualifying veterans, dependent children and surviving spouses and to maintain sound stewardship to the citizens of Montgomery County.

Goals and Objectives:

- Provide assistance when dealing with the Veterans Administration (VA) including compensation claims and widows’ benefits.
- Provide emergency financial assistance to eligible veterans and family members who have a demonstrated need.

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<th>2015</th>
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<th>2017</th>
<th>2018 Goal</th>
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### Adopted Budget Summary

**Veteran Services Commission**

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<th>2017 Actual</th>
<th>2018 Adopted</th>
<th>Adopted $ Change</th>
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<tr>
<td><strong>Fund Type:</strong></td>
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<tr>
<td><strong>Fund:</strong></td>
<td>General Fund</td>
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<tr>
<td>General Fund</td>
<td>$1,456,952</td>
<td>$2,115,452</td>
<td>$1,452,713</td>
<td>$2,139,631</td>
<td>$24,179</td>
<td>1.1%</td>
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<tr>
<td><strong>Fund Total</strong></td>
<td>$1,456,952</td>
<td>$2,115,452</td>
<td>$1,452,713</td>
<td>$2,139,631</td>
<td>$24,179</td>
<td>1.1%</td>
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<tr>
<td><strong>Fund Type Total</strong></td>
<td>$1,456,952</td>
<td>$2,115,452</td>
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<td>$2,139,631</td>
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<td>1.1%</td>
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<tr>
<td><strong>DEPARTMENT TOTAL</strong></td>
<td>$1,456,952</td>
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<td>$1,452,713</td>
<td>$2,139,631</td>
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<td>1.1%</td>
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Department: Veteran Services Commission
Fund: General Fund
Subfund: General Fund
OCA Code: Various
Program: Social Services

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<td>$ 1,456,952</td>
<td>$ 2,115,452</td>
<td>$ 1,452,713</td>
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<td>$ 24,179</td>
<td>1.1%</td>
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Budgeted Positions

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<th>2017 Adopted</th>
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Adopted Budget Highlights

The Veteran Services Commission budget consists of appropriations for Social Services programs for Veteran Services.

Statutory salaries remain at $44,748 for 2018. The Veteran Services Commission elected to waive the 2.5% General Fund salary parameter increase for their board members.

Salaries increased $18,425 or 2.5% due to the General Fund salary parameter increase.

Fringe Benefits increased $5,754 or 3.8% due to the budgeting of actual employee costs.

Capital Outlays are budgeted at $30,000 due to Information Technology upgrades for the Commissioner Conference Rooms.
# BUDGETED POSITIONS

## Veteran Services Commission

<table>
<thead>
<tr>
<th>Position Description</th>
<th>2016 Positions</th>
<th>2017 Positions</th>
<th>2018 Positions</th>
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<td><strong>OCA:</strong> Veterans Services</td>
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# TABLE OF CONTENTS

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<thead>
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<th>G. Capital Improvement Budgets</th>
<th>Section/Page</th>
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<tbody>
<tr>
<td>Table of Contents</td>
<td>G 1</td>
</tr>
<tr>
<td>Capital Improvement Process</td>
<td>G 2</td>
</tr>
<tr>
<td>Capital Appropriation Fund Overview</td>
<td>G 3</td>
</tr>
<tr>
<td>Capital Funds Summary</td>
<td>G 4</td>
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<tr>
<td>800 MHZ Replacement Capital</td>
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<td>Capital Improvement</td>
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<td>Energy Savings/Rebate Projects</td>
<td>G 34</td>
</tr>
<tr>
<td>General Fund Capital Improvement Program</td>
<td>G 35</td>
</tr>
<tr>
<td>Juvenile Detention Center Construction</td>
<td>G 37</td>
</tr>
<tr>
<td>Parks &amp; Recreation Capital</td>
<td>G 38</td>
</tr>
<tr>
<td>Reibold Building Fund</td>
<td>G 40</td>
</tr>
<tr>
<td>Road Assessment Projects</td>
<td>G 42</td>
</tr>
<tr>
<td>Road Auto and Gas–Project Fund</td>
<td>G 43</td>
</tr>
<tr>
<td>Solid Waste Management</td>
<td>G 50</td>
</tr>
<tr>
<td>Wastewater</td>
<td>G 53</td>
</tr>
<tr>
<td>Water</td>
<td>G 58</td>
</tr>
<tr>
<td>MonDay Construction Projects</td>
<td>G 63</td>
</tr>
</tbody>
</table>
In order to process Capital Improvement Projects in a timely and accurate manner, Montgomery County has created capital project funds to account for approved capital projects. These funds are appropriated on a non-annual basis, and thus project balances carry forward from one year to the next until the project is finalized. While most projects are approved during the annual budget process, others may be approved by resolution of the Board of County Commissioners.

Capital projects are non-routine one-time costs, typically more than $10,000, for acquisition, construction, improvement, replacement, or renovation of land, structures and improvements thereon. In addition, equipment purchases may be considered capital projects if they are $50,000 or more in cost, except that rolling stock equipment is not considered a capital project regardless of cost.

These capital projects differ from routine capital expenditures. Capital expenditures are defined as an outlay in excess of $5,000 to acquire, upgrade or renovate land, structures or a capital asset that benefits the county and has a useful life of more than a single fiscal period. Capital outlays not considered part of a Capital Improvement Project are budgeted and expensed in departmental operating budgets and are included in Section F.

For Fiscal Year 2018, there are $393.9 million of active capital improvement projects with remaining balances of $92.4 million. The majority of this total is expected to be expended in the current budget year in addition to the new capital projects that have been added in 2018.

Projects typically receive funding from available financial resources as capital needs arise. As part of the budget process and when funding is available, departments submit requests for capital improvements along with the annual operating needs of the department. This requires the department to provide specific capital information for the reviewers in order to evaluate the projects from several perspectives. Administrative Services’ Facilities Management staff review capital improvement requests for cost and other technical information. Following these reviews, staff members of Administrative Services and the Office of Management & Budget prioritize the submissions and present the endorsed projects to the Board of County Commissioners along with other budgets for final approval and appropriation.

This section will include budgets and balances for individual capital projects listed by subfund. Many of the larger subfunds also include a five-year projection for those projects.

### 2018 Outstanding Capital Projects

**$393.9 Million**

2017 Expenditures, $41.9 Million

Project Balance*

1/1/2018, $92.4 Million

Expenses, Prior to 2017, $259.6 Million

*It is assumed the project balance of $92.4 million will be spent in 2018.
CAPITAL APPROPRIATION FUND OVERVIEW

$393.9 Million
# CAPITAL FUNDS SUMMARY

<table>
<thead>
<tr>
<th>Subfund Description</th>
<th>Project Budget</th>
<th>Prior Period Expenses</th>
<th>2017 Expenditures</th>
<th>Project Balance</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Fund: 800 MHZ Replacement Capital</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>800 MHZ Replacement Capital</td>
<td>14,703,834</td>
<td>13,307,244</td>
<td>1,373,601</td>
<td>22,989</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td>$14,703,834</td>
<td>$13,307,244</td>
<td>$1,373,601</td>
<td>$22,989</td>
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<tr>
<td><strong>Fund: Capital Improvement</strong></td>
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<td></td>
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<tr>
<td>Capital Improvement</td>
<td>3,189,728</td>
<td>915,000</td>
<td>961,457</td>
<td>1,313,271</td>
</tr>
<tr>
<td><strong>Fund Total</strong></td>
<td>$3,189,728</td>
<td>$915,000</td>
<td>$961,457</td>
<td>$1,313,271</td>
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<td><strong>Fund: Community Programs</strong></td>
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<td>Affordable Housing</td>
<td>1,880,000</td>
<td>865,225</td>
<td>-</td>
<td>1,014,775</td>
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<td>40,010,045</td>
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<td>2,022,110</td>
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<td>Economic Development/Government Equity</td>
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<td>7,661,818</td>
<td>2,186,889</td>
<td>4,155,091</td>
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<td><strong>Fund Total</strong></td>
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<td>$48,537,088</td>
<td>$6,856,889</td>
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<tr>
<td><strong>Fund: County Engineer Issue 2 Projects</strong></td>
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<tr>
<td>A B BRIDGE PROJ (MOT-CR78-1.52) ISSUE 2</td>
<td>200,000</td>
<td>-</td>
<td>85,115</td>
<td>114,885</td>
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<tr>
<td>Alex Bell Bridg Rehab State/Fed Exchange</td>
<td>776,000</td>
<td>-</td>
<td>340,459</td>
<td>435,541</td>
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<td>Chambersburg Rd Bridge Issue 2</td>
<td>266,200</td>
<td>188,362</td>
<td>-</td>
<td>77,838</td>
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<tr>
<td>D M B MOT-CR217-8.47 Rd Resurf- Issue 2</td>
<td>400,000</td>
<td>-</td>
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<td>400,000</td>
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<tr>
<td>Diamond Mill Rd Bridge-Issue 2</td>
<td>472,000</td>
<td>-</td>
<td>340,131</td>
<td>131,869</td>
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<tr>
<td>Harshman Rd Bridge Replacement Issue 2</td>
<td>1,376,250</td>
<td>697,242</td>
<td>378,071</td>
<td>300,937</td>
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<td>Jamaica Road Bridge Rehab-Issue 2</td>
<td>322,000</td>
<td>-</td>
<td>221,167</td>
<td>100,833</td>
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<td>Keowee Street Bridge Repl.-Issue 2.</td>
<td>1,500,000</td>
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<td>-</td>
<td>1,500,000</td>
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<tr>
<td>Mile Road Bridge Issue 2</td>
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<td>234,098</td>
<td>141,903</td>
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<tr>
<td>North Dixie Dr Phase V-B Issue 2</td>
<td>939,183</td>
<td>668,564</td>
<td>137,819</td>
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<tr>
<td>Old Sprgfld Rd Brdg Proj UNI-8-0-Issue 2</td>
<td>338,400</td>
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<td>-</td>
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<td>SOCIAL ROW RD WHG-166-9.93 RESURF.ISSU2</td>
<td>176,000</td>
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<td>-</td>
<td>176,000</td>
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<tr>
<td>Sping Valley Pk- WHG-86-4.20 Rsf Iss 2</td>
<td>100,000</td>
<td>-</td>
<td>-</td>
<td>100,000</td>
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<tr>
<td>Strp Kett- M88 4.6 Emerg Brg Rep- Iss 2</td>
<td>400,000</td>
<td>-</td>
<td>142,174</td>
<td>257,826</td>
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<tr>
<td>V P RVS-525-2.60 BRDGE REHAB PRJ-ISSUE</td>
<td>114,000</td>
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<td>-</td>
<td>114,000</td>
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<td><strong>Fund Total</strong></td>
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<td>$1,554,168</td>
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<td><strong>Fund: Data Processing Capital</strong></td>
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<td>92,988</td>
<td>157,791</td>
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<td>Justice Computerization Project</td>
<td>2,252,000</td>
<td>1,161,903</td>
<td>471,066</td>
<td>619,031</td>
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<td>Payroll/HR System Replacement Project</td>
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<td>1,736,915</td>
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<td><strong>Fund Total</strong></td>
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<td><strong>Fund: Engineer Federal Aid Projects</strong></td>
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<tr>
<td>Engineer Federal Aid Projects</td>
<td>23,848,404</td>
<td>9,212,252</td>
<td>2,734,902</td>
<td>11,901,249</td>
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<tr>
<td><strong>Fund Total</strong></td>
<td>$23,848,404</td>
<td>$9,212,252</td>
<td>$2,734,902</td>
<td>$11,901,249</td>
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<tr>
<td><strong>Fund: MC Bd of DDS Capital</strong></td>
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<tr>
<td>MC Bd of DDS Miscellaneous Capital</td>
<td>24,201,530</td>
<td>14,956,636</td>
<td>3,687,467</td>
<td>5,557,427</td>
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<tr>
<td><strong>Fund Total</strong></td>
<td>$24,201,530</td>
<td>$14,956,636</td>
<td>$3,687,467</td>
<td>$5,557,427</td>
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<td><strong>Fund: MC Bd of Developmental Disabilities</strong></td>
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<tr>
<td>MC Bd of DDS Vehicles</td>
<td>12,948,906</td>
<td>12,721,105</td>
<td>38,800</td>
<td>189,001</td>
</tr>
</tbody>
</table>
# CAPITAL FUNDS SUMMARY

<table>
<thead>
<tr>
<th>Subfund Description</th>
<th>Project Budget</th>
<th>Prior Period Expenses</th>
<th>2017 Expenditures</th>
<th>Project Balance</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fund Total</td>
<td>$ 12,948,906</td>
<td>$ 12,721,105</td>
<td>$ 38,800</td>
<td>$ 189,001</td>
</tr>
<tr>
<td><strong>Fund: Parking Facilities</strong></td>
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<tr>
<td>Parking Facilities Capital</td>
<td>5,800,178</td>
<td>5,268,503</td>
<td>12,881</td>
<td>518,795</td>
</tr>
<tr>
<td>Fund Total</td>
<td>$ 5,800,178</td>
<td>$ 5,268,503</td>
<td>$ 12,881</td>
<td>$ 518,795</td>
</tr>
<tr>
<td><strong>Fund: Public Works Building Maintenance</strong></td>
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<td></td>
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<tr>
<td>Dora Tate Building</td>
<td>9,825</td>
<td>9,825</td>
<td>-</td>
<td>-</td>
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<tr>
<td>Fund Total</td>
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<td>$ 9,825</td>
<td>$ -</td>
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<tr>
<td><strong>Fund: Public Works Capital</strong></td>
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<tr>
<td>Capital Depreciation Fund</td>
<td>16,165,574</td>
<td>5,494,055</td>
<td>2,370,079</td>
<td>8,301,440</td>
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<td>Children Services Building Construction</td>
<td>885,000</td>
<td>843,274</td>
<td>2,490</td>
<td>39,236</td>
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<tr>
<td>Daymont Courts Building Capital</td>
<td>291,000</td>
<td>196,990</td>
<td>800</td>
<td>93,210</td>
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<tr>
<td>Energy Savings/Rebate Projects</td>
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<td>16,411</td>
<td>23,742</td>
<td>7,901</td>
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<tr>
<td>General Fund Capital Improvement Program</td>
<td>5,121,029</td>
<td>4,610,241</td>
<td>324,278</td>
<td>186,510</td>
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<td>Juvenile Detention Center Construction</td>
<td>1,710,733</td>
<td>1,387,756</td>
<td>9,295</td>
<td>313,682</td>
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<td>MonDay Construction Project</td>
<td>455,000</td>
<td>28,688</td>
<td>426,312</td>
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<td>Parks &amp; Recreation Capital</td>
<td>222,700</td>
<td>92,700</td>
<td>17,309</td>
<td>112,691</td>
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<td>Reibold Building Fund</td>
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<td>957,430</td>
<td>175,868</td>
<td>672,661</td>
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<td>Fund Total</td>
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<td>$ 13,627,546</td>
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<td><strong>Fund: Road Assessment Projects</strong></td>
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<td>Ditch Rotary Fund</td>
<td>1,870,061</td>
<td>1,211,903</td>
<td>21,722</td>
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<td>Road Rotary Fund</td>
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<td>660,883</td>
<td>2,560</td>
<td>2,141</td>
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<td>Fund Total</td>
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<td><strong>Fund: Road Auto and Gas-Project Fund</strong></td>
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<td></td>
</tr>
<tr>
<td>Road Auto and Gas-Project Fund</td>
<td>16,622,591</td>
<td>10,126,538</td>
<td>2,594,389</td>
<td>3,901,665</td>
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<tr>
<td>Fund Total</td>
<td>$ 16,622,591</td>
<td>$ 10,126,538</td>
<td>$ 2,594,389</td>
<td>$ 3,901,665</td>
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<tr>
<td><strong>Fund: Solid Waste Management</strong></td>
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<tr>
<td>Solid Waste Allied Projects</td>
<td>45,524,905</td>
<td>26,132,543</td>
<td>1,622,950</td>
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<td>$ 26,132,543</td>
<td>$ 1,622,950</td>
<td>$ 17,769,412</td>
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<td><strong>Fund: Wastewater</strong></td>
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<tr>
<td>Wastewater Allied Projects</td>
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<td>41,633,390</td>
<td>3,268,018</td>
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<td>Wastewater Assessment Projects</td>
<td>2,422,938</td>
<td>49,282</td>
<td>2,241,622</td>
<td>132,034</td>
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<td>Wastewater Capital Projects</td>
<td>19,818,444</td>
<td>15,513,218</td>
<td>1,392,534</td>
<td>2,912,692</td>
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<td>Fund Total</td>
<td>$ 79,350,496</td>
<td>$ 57,195,891</td>
<td>$ 6,902,174</td>
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<tr>
<td>Water Allied Projects</td>
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<td>Water Capital Projects</td>
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<td><strong>Fund: Water and Sewer Assessment Projects</strong></td>
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<tr>
<td>Sewer Assessment Projects</td>
<td>-</td>
<td>1,536</td>
<td>(1,536)</td>
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G5
## CAPITAL FUNDS SUMMARY

<table>
<thead>
<tr>
<th>Subfund Description</th>
<th>Project Budget</th>
<th>Prior Period Expenses</th>
<th>2017 Expenditures</th>
<th>Project Balance</th>
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<tr>
<td>Fund Total</td>
<td>$ -</td>
<td>$ 1,536</td>
<td>$(1,536)</td>
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<td>GRAND TOTAL</td>
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<td>$ 259,610,738</td>
<td>$ 41,844,927</td>
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800 MHZ Replacement Capital

<table>
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<tr>
<th>OCA Description</th>
<th>Project Budget</th>
<th>Prior Period Expenditures</th>
<th>2017 Expenditures</th>
<th>Project Balance</th>
</tr>
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<tbody>
<tr>
<td>800 MHz Capital Replacement</td>
<td>14,703,834</td>
<td>13,307,244</td>
<td>1,373,601</td>
<td>22,989</td>
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<tr>
<td>SUBFUND TOTAL</td>
<td>$ 14,703,834</td>
<td>$ 13,307,244</td>
<td>$ 1,373,601</td>
<td>$ 22,989</td>
</tr>
</tbody>
</table>

Fund Background
The 800 MHZ Replacement Capital Fund was established to upgrade the current analog radio systems within Montgomery County to digital technology. Montgomery County, along with jurisdictions and agencies throughout the county, have been planning for this upgrade as early as 2005 and systematically since 2011 to assess radio system upgrades, tower configurations, necessary equipment, interoperability, funding options, allocation of costs and governance and make recommendations regarding the migration to digital technology.

Impact on Operating Budgets
The radio system will be turned over to the State of Ohio upon project completion. Ongoing annual operating costs derived from this project are anticipated to be $325,364. This includes $232,560 in radio user fees to the State and $92,804 in personnel costs.

Active Projects
The total appropriation for this project is $14,703,834. Expenditures on this project through 2017 total $14,680,845.
### Capital Improvement Fund

**Subfund:** 113  
Capital Improvement

<table>
<thead>
<tr>
<th>OCA Description</th>
<th>Project Budget</th>
<th>Prior Period Expenditures</th>
<th>2017 Expenditures</th>
<th>Project Balance</th>
</tr>
</thead>
<tbody>
<tr>
<td>Auditor Capital Fund</td>
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<td>CAD/NICE Recorder/CAD Fire Station</td>
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<td>Country View Manor Capital</td>
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<td>Court of Appeals 2003 Computerization</td>
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<td>83,558</td>
<td>1,928</td>
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<td>Court of Appeals Renovation</td>
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<td>1,325</td>
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<td>Juvenile Court Equipment Replacement</td>
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<td>25,255</td>
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<td>Sheriff Jail Commander System</td>
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<td>Sheriff Training Center/Firing Range-FBI</td>
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<td><strong>$ 915,000</strong></td>
<td><strong>$ 961,457</strong></td>
<td><strong>$ 1,313,271</strong></td>
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</table>

### Fund Background

This fund contains miscellaneous short-term capital projects. These projects are generally not construction related; therefore, each elected official or department manages its own projects.

### Impact on Operating Budgets

These projects are small in scope and generally have no impact on departmental operating budgets. The CAD/NICE Recorder/CAD Fire Station is the largest project and is an upgrade to the Computer Aided Dispatch system at the Regional Dispatch Center.

### Active Projects

The total appropriation for all projects is $3,189,728. Expenditures through 2017 total $1,876,457.
<table>
<thead>
<tr>
<th>OCA Description</th>
<th>Project Budget</th>
<th>Prior Period Expenditures</th>
<th>2017 Expenditures</th>
<th>Project Balance</th>
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<tr>
<td><strong>Subfund: Affordable Housing</strong></td>
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<td>187,500</td>
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<td>City of Huber Heights - Trimble</td>
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<p>| City of Kettering - Millat Industries | 70,000 | - | 52,500 | 17,500 |
| City of Kettering - N12 Technologies | 50,000 | - | - | 50,000 |
| City of Kettering - NanoSperse | 55,000 | - | 55,000 | - |
| City of Kettering - Northwestern Tools | 80,000 | - | - | 80,000 |
| City of Kettering - Prime Controls | 35,000 | - | - | 35,000 |
| City of Kettering - Tenneco Automotive | 500,000 | - | - | 500,000 |
| City of Miamisburg - AIMS | 49,843 | 37,382 | - | 12,461 |
| City of Miamisburg - Cornerstone Resear. | 225,000 | - | - | 225,000 |
| City of Miamisburg - Eveflo | 175,000 | 175,000 | - | - |
| City of Miamisburg - Staco Energy | 150,000 | - | - | 150,000 |
| City of Miamisburg - United Grinding | 250,000 | - | 187,500 | 62,500 |
| City of Riverside - Radiance Technologies | 50,000 | - | 50,000 | - |
| City of Riverside - Radiance Technologies | 200,000 | - | 200,000 | - |
| City of Trotwood - Epix Tube | 80,000 | - | - | 80,000 |
| City of Trotwood - Phoenix Tube | 225,000 | 168,750 | 56,250 | - |
| City of Trotwood - Specialty Mfg. | 100,000 | 68,149 | 31,851 | - |
| City of Union - Te-Co | 200,000 | - | 150,000 | 50,000 |
| City of Vandalia - MSW Plastics USA | 320,000 | - | - | 320,000 |
| City of Vandalia - Project Bullseye | 70,000 | - | - | 70,000 |
| City of Vandalia - Project Horse | 132,500 | - | 132,500 | - |
| City of Vandalia - Project Watt | 150,000 | - | 150,000 | - |
| City of W. Carrollton - Johnson Machining | 100,000 | - | - | 100,000 |
| City of West Carrollton - Misumi USA | 150,000 | - | - | 150,000 |
| City of West Carrollton - NuVasive | 350,000 | - | 191,270 | 158,730 |
| Clay Township - Englewood Truck | 30,000 | 30,000 | - | - |
| Crown Partners | 50,000 | - | - | 50,000 |
| Dayton Molded Urethanes | 150,000 | 150,000 | - | - |
| Dayton Superior - Innovation Center | 60,000 | 60,000 | - | - |
| Enman Tool Expansion | 135,000 | 135,000 | - | - |
| Entrepreneurial Signature Program ESP2.0 | 500,000 | 500,000 | - | - |
| Flow Dry Technology | 140,000 | 140,000 | - | - |
| Garber Electric | 50,000 | 50,000 | - | - |
| Gayston Corporation | 150,000 | 150,000 | - | - |
| German Township - PointSource | 50,000 | - | 36,268 | 13,732 |
| Harrison Township - Stanco Precision Mfg | 40,000 | - | - | 40,000 |
| Harrison Township - Staub Manufacturing | 75,000 | 75,000 | - | - |
| Harrison Township - Dayton Molded Urethane | 75,000 | 75,000 | - | - |
| Harrison Twp. - Staub Manufacturing | 75,000 | - | - | 75,000 |
| Huber Heights - Aida | 125,000 | 125,000 | - | - |</p>
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<th>Subfund</th>
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<th>Various</th>
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<td>Integrated Procurement Technologies</td>
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<td>KE Rose Expansion</td>
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G11
Fund Background
This fund houses the administration of the Community Programs (Economic Development/Government Equity (ED/GE), Arts & Cultural District and Affordable Housing), Community Development Regional Initiatives and the Economic Development Fund of the ED/GE program.

The Affordable Housing program provides some funding to local homeless and low income housing initiatives. There is no additional funding for this program because of declining resources.

The Arts and Cultural District subfund provides an annual subsidy to many local arts organizations through the Montgomery County Arts and Cultural District.

Community Development Regional Initiatives has been funded in recent years with savings from General Fund departments under the Board of County Commissioners. This funding allows the commissioners to provide incentives and other support for projects that fall within their strategic initiatives.

The overall purpose of the ED/GE Program is to assist townships, villages and cities promote economic health and take advantage of economic opportunities for their citizens. Specifically, the Economic Development fund will use its resources to establish/expand commercial, industrial and research facilities to preserve jobs and to create employment opportunities.

Impact on Operating Budgets
Since the budget is allocated to local jurisdictions and community programs, and not to county departments, there is no impact on departmental operating budgets.

Active Projects
The total appropriation for all active projects in this fund is $62,585,953. The active projects are listed in the table above and include the Affordable Housing, Arts & Cultural District, Community Programs Administration, Community Development Regional Initiatives and ED/GE projects. Through 2017 expenditures on these projects were $55,393,977.
### County Engineer Issue 2 Projects

**Fund:** 412  
**Subfund:** Various Various

<table>
<thead>
<tr>
<th>OCA Description</th>
<th>Project Budget</th>
<th>Prior Period Expenditures</th>
<th>2017 Expenditures</th>
<th>Project Balance</th>
</tr>
</thead>
</table>
| **Subfund: A B BRIDGE PROJ (MOT-CR78-1.52) ISSUE 2**  
A B Bridge Proj (MOT-CR78-1.52) Issue 2 | 200,000         | -                         | 85,115            | 114,885         |
| **Subfund Total**                    | $ 200,000       | $ -                       | $ 85,115          | $ 114,885       |
| **Subfund: Alex Bell Bridg Rehab State/Fed Exchange**  
A B Brdg (MOT-CR78-1.) State/Fed Exchang | 776,000         | -                         | 340,459           | 435,541         |
| **Subfund Total**                    | $ 776,000       | $ -                       | $ 340,459         | $ 435,541       |
| **Subfund: Chambersburg Rd Bridge Issue 2**  
Chambersburg Road Bridge - Issue 2 | 266,200         | 188,362                   | -                | 77,838          |
| **Subfund Total**                    | $ 266,200       | $ 188,362                 | $ -              | $ 77,838        |
| **Subfund: D M B MOT-CR217-8.47 Rd Resurf- Issue 2**  
D M R MOT-CR217-8.47 Rd Resurf - Issue 2 | 400,000         | -                         | -                | 400,000         |
| **Subfund Total**                    | $ 400,000       | $ -                       | $ -              | $ 400,000       |
| **Subfund: Diamond Mill Rd Bridge-Issue 2**  
Diamond Mill Rd Bridge (TRT-217 Issue-2) | 472,000         | -                         | 340,131           | 131,869         |
| **Subfund Total**                    | $ 472,000       | $ -                       | $ 340,131         | $ 131,869       |
| **Subfund: Harshman Rd Bridge Replacement Issue 2**  
Harshman Road Bridge Replacement-Issue 2 | 1,376,250       | 697,242                   | 378,071           | 300,937         |
| **Subfund Total**                    | $ 1,376,250     | $ 697,242                 | $ 378,071         | $ 300,937       |
| **Subfund: Jamaica Road Bridge Rehab-Issue 2**  
Jamaica Road Bridge Rehab-Issue 2 | 322,000         | -                         | 221,167           | 100,833         |
| **Subfund Total**                    | $ 322,000       | $ -                       | $ 221,167         | $ 100,833       |
| **Subfund: Keowee Street Bridge Repl-Issue 2.**  
Keowee Street Bridge Repl-Issue 2 | 1,500,000       | -                         | -                | 1,500,000       |
| **Subfund Total**                    | $ 1,500,000     | $ -                       | $ -              | $ 1,500,000     |
| **Subfund: Mile Road Bridge Issue 2**  
Mile Road Bridge - Issue 2 | 376,000         | -                         | 234,098           | 141,903         |
| **Subfund Total**                    | $ 376,000       | $ -                       | $ 234,098         | $ 141,903       |
| **Subfund: North Dixie Dr Phase V-B Issue 2**  
North Dixie Drive Phase V-B-Issue 2 | 939,183         | 668,564                   | 137,819           | 132,800         |
| **Subfund Total**                    | $ 939,183       | $ 668,564                 | $ 137,819         | $ 132,800       |
| **Subfund: Old Sprgfl Rd Brdg Proj UNI-8-0-Issue 2**  
Old Spngfl Rd Brdg Proj UNI-8-0. ISSUE2 | 338,400         | -                         | -                | 338,400         |
| **Subfund Total**                    | $ 338,400       | $ -                       | $ -              | $ 338,400       |
| **Subfund: SOCIAL ROW RD WHG-166-9.93 RESURF.ISSU2** |  |  |  |  |

G13
The County Engineer's Issue 2 Project Fund is funded by the Ohio Public Works Commission and supports projects chosen by the local District Integrating Committee for intersections, road improvements and bridge replacements. The local share of each Issue 2 project is paid from the Engineer's Road Auto and Gas Project Fund. The State of Ohio's share of each Issue 2 project is paid from the Issue 2 Project Fund.

Impact on Operating Budgets
Most of the minor projects involve repairing and maintaining existing infrastructure, rather than building new infrastructure or expanding existing capacity. They have a negligible impact on the Engineer's operating budget. Smaller construction projects such as culvert replacement and smaller bridges have only a minor impact on the operating budget. The larger projects usually involve rebuilding an existing asset, such as a major roadway or bridge replacement, and have the greatest operating budget impact while underway. Upon completion, these projects require very little maintenance for the next five to ten years. During this period the operating costs for maintaining these assets can be reduced.

Active Projects
Two major Issue 2 road projects on which the Engineer will be working in 2018 are Diamond Mill Road and the North Dixie Drive Phase 5-B Project. Major Issue 2 bridge projects include the Keowee Street Bridge and the Harshman Road Bridge Replacements.

The current appropriation for active Issue 2 projects is $7,756,033. Total expenditures through 2017 are $3,433,202.
### Data Processing Capital Fund

**Subfund:** Various Various

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<tr>
<th>OCA Description</th>
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<th>Prior Period Expenditures</th>
<th>2017 Expenditures</th>
<th>Project Balance</th>
</tr>
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<tbody>
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<td></td>
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<td><strong>Subfund: General Government Automation Project</strong></td>
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<td><strong>Subfund Total</strong></td>
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<td>$ 1,161,903</td>
<td>$ 471,066</td>
<td>$ 619,031</td>
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<td><strong>Subfund: Payroll/HR System Replacement Project</strong></td>
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<tr>
<td>Payroll &amp; Human Resource System Project</td>
<td>1,799,861</td>
<td>1,736,915</td>
<td>-</td>
<td>62,946</td>
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<tr>
<td><strong>Subfund Total</strong></td>
<td>$ 1,799,861</td>
<td>$ 1,736,915</td>
<td>$ -</td>
<td>$ 62,946</td>
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<tr>
<td><strong>FUND TOTAL</strong></td>
<td>$ 4,756,658</td>
<td>$ 3,352,836</td>
<td>$ 564,054</td>
<td>$ 839,768</td>
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</tbody>
</table>

### Fund Background

The Data Processing Capital Fund is used for projects critical to information system procurements and upgrades. Funding is derived from the General Fund.

### Impact on Operating Budgets

Most projects financed by this fund deal with replacing and maintaining existing infrastructure and have a negligible impact on operating budgets. The ongoing annual subscription cost and additional personal costs for the County Financial System Replacement is estimated to be $769,928.

### Active Projects

The total appropriation for all projects is $4,756,658. Expenditures through 2017 total $3,916,890.
Fund: 496  Engineer Federal Aid Projects
Subfund: 100  Engineer Federal Aid Projects

OCA Description | Project Budget | Prior Period Expenditures | 2017 Expenditures | Project Balance
--- | --- | --- | --- | ---
Broadway Bridge - Trotwood - Fed Aid | 1,688,000 | 1,207,547 | 54,108 | 426,345
D M R MOT-CR217-8.47 Rd Resurf - Fed Aid | 775,860 | - | - | 775,860
Harshman Road Bridge Replace-Federal Aid | 6,628,385 | 3,692,991 | 1,811,998 | 1,123,396
Keowee Street Bridge Repl.-Federal Aid | 8,365,648 | - | - | 8,365,648
North Dixie Drive-Phase V-B-Fed Aid | 2,877,301 | 2,215,629 | 491,302 | 170,369
Third Street Bridge - 2012-37 - Fed Aid | 1,403,244 | 481,640 | 333,970 | 587,634
Yankee St Phase II Widening Federal Aid | 2,109,966 | 1,614,444 | 43,525 | 451,997

SUBFUND TOTAL | $ 23,848,404 | $ 9,212,252 | $ 2,734,902 | $ 11,901,249

Fund Background
The Federal Aid Projects Fund is set up to account for the federal government's Non-Stimulus share of projects. Previously, a separate fund was established for each Federal Aid project. In the case of a large project with multiple phases, a separate subfund may have been set up for each phase. This is no longer deemed necessary and all new Engineer Federal Aid projects will reside in this single fund. This fund refers to Non-Stimulus related Federal Aid.

Often a single project will have multiple funding sources. When this happens, that project's budget and expenditures will show up in multiple fund groups. For example, the total cost of a project could be $100,000. If the federal government agreed to pay for 75%, then $75,000 of the project would be budgeted in the Federal Aid Fund and the remaining $25,000 would be budgeted in the Road Auto and Gas Project Fund.

Impact on Operating Budgets
Larger projects usually involve rebuilding an existing asset, and have the greatest operating budget impact while underway. Upon completion, these projects require very little maintenance for the next five to ten years. During this period the operating costs for maintaining these assets can be reduced. The Engineering Division of the Road Auto and Gas (Road A&G) fund employs the Engineers, Technicians, Surveyors and administrative staff to support the operations of the Engineer, including the Federal Aid Fund projects. Current staffing levels are sufficient to support the level of projects for the foreseeable future; therefore, there is no additional, direct operating budget impact of an individual project. The Roads and Bridges divisions, which contain the "direct labor" Highway Workers and Foremen, also maintain nearly constant staffing and do not directly impact individual capital projects as they also are not charged to projects, but remain in the Roads and Bridges budgets. However, the Roads budget also contains large line items such as Construction and Improvements and Operating Supplies which largely support annual maintenance programs rather than capital road and bridge projects.

Active Projects
The current appropriation for active Engineer Federal Aid projects fund is $23,848,404. Total expenditures through 2017 are $11,947,154.
### Fund Background

The Montgomery County Board of Developmental Disabilities Services (DDS) manages and operates programs for residents of Montgomery County with developmental disabilities. DDS consists of eight major departments: Administration Center, Adult Services, Children's Program and Services, Investigative Services, Residential, Service and Support Management, Superintendents Office and Transportation Services. These departments provide various services to children, adults, and families. Funding sources include the Montgomery County Human Services Levy, state and federal funding, contractual services, and other miscellaneous sources. DDS finances capital projects by transferring operating dollars into capital funds along with utilizing one-time Medicaid settlements. The DDS Board approves these transfers annually.

### Impact on Operating Budgets

The projects in this fund are primarily repairs and replacements to the buildings and other infrastructure. Once completed, impacts to operating budgets are generally positive and provide needed savings such as reduced maintenance and utility operating costs. The Miami Valley In-Ovations (MVIO) Housing Project is for the purchase and renovation of existing homes, and new homes as appropriate, for clients. This has no operating budget impact as the homes are owned by the separate, non-profit MVIO, which is responsible for upkeep. A Buildings & Grounds Manager is currently on staff to manage all facility projects, which are the majority of the preceding list. Other miscellaneous projects are handled by Information Technology or other appropriate staff.

### Active Projects

For 2018, DDS has proceeded with the closing of the Montgomery County Developmental Center which has resulted in a reduction of individuals living in Intermediate Care Facilities as they have moved to private facilities in the community. This has resulted in the need to increase funds to the MVIO Housing Project for the purchase and renovation of homes.

The DDS Board currently has $24,201,530 appropriated for capital improvement projects in this fund with expenditures totaling $18,644,103. The 2018 estimated expenditures are $2,150,000 or 38.7% of the current project balance. This includes various building capital projects associated with DDS facilities along with the MVIO Housing Project.

---

**Table: Project Expenditures**

| OCA Description                        | Project Budget | Prior Period Expenditures | 2017 Expenditures | Project Balance |
|----------------------------------------|----------------|---------------------------|-------------------|----------------|----------------|
| AICH-DDS Data System                   | 11,453         |                          | 11,453            | -              |
| Architect & Engineer-Facility Downsizing| 35,900         |                          | -                 | 35,900         |
| Boiler-Northview                       | 118,442        | 102,550                   | 15,892            |
| Facility Improvements                  | 670,620        | 670,619                   | -                 | 2              |
| ICF Roof Replacement                   | 23,100         |                          | 23,100            | -              |
| IT Office Upgrade                      | 29,250         |                          | 29,250            | -              |
| IT Storage Upgrade Software/Hardware   | 491,911        |                          | 415,183           | 76,728         |
| IT Windows Upgrade                     | 33,375         |                          | 33,375            | -              |
| IT-SCCM Project                        | 38,310         |                          | 25,190            | 13,120         |
| Kuntz-Replace Fire Doors               | 9,440          |                          | -                 | 9,440          |
| Landscape Improvements-Agency          | 8,000          |                          | -                 | 8,000          |
| MVIO Housing Project                   | 21,770,711     | 14,138,736                | 2,344,536         | 5,287,440      |
| MVIO-West Carrollton House Project     | 566,500        | 127,082                   | 344,537           | 94,881         |
| Mental Health-Software Program         | 26,000         |                          | 26,000            | -              |
| Playground Maintenance and Safety      | 28,650         |                          | 28,650            | -              |
| RC-HVAC Replacement                    | 19,367         |                          | 19,367            | -              |
| Southview - HVAC Insulation            | 25,400         |                          | 25,400            | -              |
| Southview-Facility Downsizing          | 11,700         |                          | 11,700            | -              |
| Southview-Roof                         | 283,400        | 20,200                    | 239,176           | 24,024         |
| **SUBFUND TOTAL**                      | **$ 24,201,530**| **$ 14,956,636**        | **$ 3,687,467**   | **$ 5,557,427** |
**Fund Background**

The Montgomery County Board of Developmental Disabilities Services (DDS) manages and operates programs for residents of Montgomery County with developmental disabilities. DDS consists of eight major departments: Administration Center, Adult Services, Children's Program and Services, Investigative Services, Residential, Service and Support Management, Superintendents Office and Transportation Services. These departments provide various services to children, adults and families. Funding sources include the Montgomery County Human Services Levy, state and federal funding, contractual services and other miscellaneous sources. DDS finances capital projects by transferring operating dollars into capital funds along with utilizing one-time Medicaid settlements. The DDS Board approves these transfers annually.

**Impact on Operating Budgets**

The project in this fund is for vehicle replacements. Impacts to operating budgets are generally positive and provide needed savings such as reduced vehicle maintenance costs in the early life cycle of new vehicles. There are no additional cost impacts expected on operating expenses as a result of this project since it is for replacement rather than incremental vehicles.

**Active Projects**

For 2018, DDS is planning vehicle purchases in the amount of $189,000. The active capital buses project includes replacing two transit vans and two regular vans at a cost of $189,000. Transit vans and regular vans are purchased in accordance with the board's vehicle replacement schedule to facilitate the agency's operational and safety goals.

The DDS Board has appropriated $12,948,906 for vehicle replacements. Expenditures through 2017 were $12,759,905. Estimated 2018 expenditures are $189,000 or 100.0% of the current project balance.
Fund: 502 Parking Facilities
Subfund: 415 Parking Facilities Capital

<table>
<thead>
<tr>
<th>OCA Description</th>
<th>Project Budget</th>
<th>Prior Period Expenditures</th>
<th>2017 Expenditures</th>
<th>Project Balance</th>
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<td>Administration Garage Fire Alarm</td>
<td>57,648</td>
<td>57,648</td>
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<tr>
<td>Administration Garage Sprinkler</td>
<td>212,340</td>
<td>212,340</td>
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<td>6,181</td>
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<td>LED Lighting Retrofits - Reibold Parking</td>
<td>124,608</td>
<td>124,608</td>
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<td>-</td>
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<tr>
<td>LED lighting retrofits - Admin Parking</td>
<td>40,000</td>
<td>-</td>
<td>-</td>
<td>40,000</td>
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<tr>
<td>Open Air Garage Ent/Exit Improvement</td>
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<td>Parking Garage Capital</td>
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<td>4,603,594</td>
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<td>152</td>
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<td>Parking Garages - New Equipment</td>
<td>450,000</td>
<td>-</td>
<td>-</td>
<td>450,000</td>
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<tr>
<td>Under Ground Parking Sprinkler</td>
<td>82,478</td>
<td>69,597</td>
<td>12,881</td>
<td>-</td>
</tr>
<tr>
<td><strong>SUBFUND TOTAL</strong></td>
<td><strong>$ 5,800,178</strong></td>
<td><strong>$ 5,268,503</strong></td>
<td><strong>$ 12,881</strong></td>
<td><strong>$ 518,795</strong></td>
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</tbody>
</table>

**Fund Background**

This fund supports major maintenance and repair projects for all county parking facilities. The cash in this fund comes from an annual $49,200 transfer from the Parking Garage Enterprise Fund. The county currently operates five parking facilities for citizen and employee use. An underground parking facility was included as part of the design and construction of the County Administration Building. In 1992, the county constructed an outdoor parking facility adjacent to the County Administration Building. The third parking facility opened in 2002 adjacent to the Reibold Building. Two surface lots were added as part of the Juvenile Justice Center project (2007 and 2011).

**Impact on Operating Budgets**

The active projects in this fund are for repairing and improving existing infrastructure and do not include building new infrastructure or expanding existing capacity. This fund does not impact departmental operating budgets.

**Active Projects**

The fund budget is $5,800,178 with expenditures of $5,281,384 through 2017. Anticipated 2018 expenditures are $518,795 which includes LED lighting retrofits at the Administration Parking Garage and new parking equipment at the Administration Parking Garages (open air and underground) and the Reibold Parking Garage. These projects will result in savings in electricity costs and maintenance and repair expenses.
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<tr>
<th></th>
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</thead>
<tbody>
<tr>
<td></td>
<td>LED Lighting Retrofits - Reibold Parking</td>
<td>$ 124,608</td>
<td>$ 124,608</td>
<td>$ 50,000</td>
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<td>Misc repairs/painting</td>
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<td></td>
<td>Security Cameras (exterior Building)</td>
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<td>$ 124,608 $ 124,608</td>
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<tr>
<td>Reibold Building Total</td>
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<td>$ 57,648</td>
<td>$ 50,000</td>
<td>$ 50,000</td>
<td>$ 50,000</td>
<td>$ 50,000</td>
<td>$ 50,000</td>
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<tr>
<td>Administration Parking</td>
<td>Administration Garage Sprinkler</td>
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<td>$ 212,340</td>
<td>$ 6,181</td>
<td>$ 6,181</td>
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<tr>
<td></td>
<td>(light W sign &amp; relocate E sign to N)</td>
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<tr>
<td></td>
<td>Concrete repairs (open air)</td>
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<tr>
<td></td>
<td>LED lighting retrofits - Admin Parking</td>
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<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Open Air Garage Exit/Exit Improvement</td>
<td>$ 194,535</td>
<td>$ 194,535</td>
<td>$ 40,000</td>
<td>$ 40,000</td>
<td>$ 40,000</td>
<td>$ 40,000</td>
<td>$ 40,000</td>
<td>$ 40,000</td>
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<tr>
<td></td>
<td>Parking Garage (open air), clean, repair &amp; caulking exterior</td>
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<td></td>
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<tr>
<td></td>
<td>Parking Garage Capital</td>
<td>$ 4,603,746</td>
<td>$ 4,603,594</td>
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</tr>
<tr>
<td></td>
<td>Parking Garages - New Equipment</td>
<td>$ 450,000</td>
<td>$ 450,000</td>
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<td>Review/repair electric cathodic system Surface Parking Lot (N &amp; E base repair &amp; coating)</td>
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<td>$ 82,478 $ 69,597 $ 12,881</td>
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<tr>
<td>Administration Parking Total</td>
<td>Under Ground Parking Sprinkler</td>
<td>$ 5,635,570</td>
<td>$ 5,143,895</td>
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<td>$ 12,881</td>
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<td>Vendor's Lot/NW Lot Surfacing</td>
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<td>$ 5,268,503</td>
<td>$ 12,881</td>
<td>$ 12,881</td>
<td>$ 12,881</td>
<td>$ 12,881</td>
<td>$ 12,881</td>
<td>$ 12,881</td>
</tr>
</tbody>
</table>
Capital Appropriation

Public Works

- Energy/Savings/Rebate Projects: 0.2%
- Parks & Recreation Capital: 0.8%
- Daymont Courts Building Capital: 1.1%
- Children Services Building Construction: 3.4%
- Juvenile Detention Center Construction: 6.5%
- Reibold Building Fund: 6.9%
- General Fund Capital Improvement Program: 19.5%
- Capital Depreciation Fund: 61.6%

$26.3 Million
<table>
<thead>
<tr>
<th>Project</th>
<th>Prior Period</th>
<th>2017 Budget</th>
<th>Project Balance</th>
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<tr>
<td>OCA Description</td>
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<td>2013 Job Center Office Space</td>
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<td>6th Floor Cafe Renovation - Admin Bldg</td>
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<td>7th Floor Renovation - Admin Bldg</td>
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<td>AOF-Fairgrounds</td>
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<td>Administration Carpet Replacement</td>
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<td>Administration Crack Injection</td>
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<td>Administration Domestic Water</td>
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<td>Administration Exterior Lighting</td>
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<td>Air Handler Improv 1 &amp; 2 CPC</td>
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<td>Building Caulking - JJC</td>
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<td>Capital Depreciation Fund Administration</td>
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<td>Concrete Repairs - SAO</td>
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<td>Concrete Repairs Entrance - Merrimac</td>
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<td>Coroner Crime Lab Autopsy Improvements</td>
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<td>County Wi-Fi Plan</td>
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<td>Court House Square Beams</td>
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<td>Courts Space &amp; Operational Study</td>
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<td>Dewatering System Study &amp; Improv Admin</td>
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<td>Drinking Water Fountains Admin Bldg</td>
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<td>Energy Management Controls</td>
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<td>Entrance Repairs - Sheriff Road Patrol</td>
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<td>Facade &amp; Column Repairs - CPC</td>
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## Fund Background

Funds for Building Depreciation projects come from the General Fund. This fund is for necessary structural improvements to various county buildings, including roofing replacements and HVAC improvements. In addition, funding for a specific project may be provided, as needed, during the year.

## Impact on Operating Budgets

The projects in this fund are primarily repairs and replacements to the buildings and other infrastructure. This impacts the operating budgets by providing savings through reduced maintenance and utility operating costs.

## Active Projects

Major active projects include the Nicholas Center Renovation, Infrastructure and Security Control updates at the Jail Building, renovations at the Regional Dispatch Center, and HVAC commissioning and energy improvements for various county buildings. The current budget in this fund is $16,165,574. As of the end of 2017, $7,864,134 had been spent.
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<td>6th Floor Café Renovation - Admin Bldg</td>
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<td>6th Floor DP &amp; Lunchroom minor renovation, new DDC, VAV's &amp; Ceiling</td>
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<td>8th Floor Engineer's Office Renovation (E side), new DDC, VAV's &amp; Ceiling</td>
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<td>8th Floor Engineer's Office Renovation (W side), new DDC, VAV's &amp; Ceiling</td>
<td></td>
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<td></td>
<td>9th Floor HR &amp; HPSD Expansion (E Side), new VAV's &amp; Ceiling</td>
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<tr>
<td></td>
<td>9th Floor HR &amp; HPSD Expansion (W Side), new DDC, VAV's &amp; Ceiling</td>
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<td>Dewatering System Study &amp; Improv Admin</td>
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<tr>
<td></td>
<td>Display Area on 11th Floor</td>
<td></td>
<td>$</td>
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<td>Drinking Water Fountains Admin Bldg</td>
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<td></td>
<td>Extend elevator to Penthouse &amp; upgrade 4 elevator cabs</td>
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<td>New County Campus Wayfinding Signage</td>
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<td>Plaza: install storm windows</td>
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<td>$</td>
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<td>Redevelop W Central dewatering well</td>
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<td></td>
<td>Replace drinking fountains with water dispensers (Mens)</td>
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<td></td>
<td>$70,000</td>
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<td></td>
<td>Replace flooring &amp; counters in Ladies Restrooms</td>
<td></td>
<td></td>
<td></td>
<td>$60,000</td>
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<tr>
<td></td>
<td>Replace flooring &amp; counters in Mens Restrooms</td>
<td></td>
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<td>$60,000</td>
<td>$60,000</td>
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<td>Roof Replacement (1) Penthouse (2) remaining</td>
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<td></td>
<td>Structural tie-offs</td>
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<td>UPS &amp; power conditioning upgrade/replacement - DP</td>
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<td>Variable Air Volume &amp; Direct Digital Controls (Floors 2-11)</td>
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<td>Variable Air Volume, Lighting &amp; Ceilings 11th FL</td>
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<td>Water &amp; Wastewater Piping - Admin Bldg</td>
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<td>Consultant services for facilities infrastructure assessment</td>
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<td>Emergency Repairs</td>
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<td>Other Buildings</td>
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<td>Rework North Parking Lot</td>
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<td>Replace Limestone Steps - Old Courthouse</td>
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<td>Safety improvements &amp; misc. repairs (hire Architect to masterplan)</td>
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<td>Structural beam restoration (additional funding for façade)</td>
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<td>Air Handler Improv 1 &amp; 2 CPC</td>
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<td>Clean, Seal, Caulk exterior</td>
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G28
## Administrative Services Projects
### Capital Improvement Summary
#### Capital Depreciation Fund

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<td>Repair &amp; re-coat roof</td>
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### Fund Background
Project funds came from a General Obligation Bond sale to provide additional and/or renovated space to more efficiently house staffing functions for the Job and Family Services Children Services Division. In 2001, the facility was renamed the Haines Children's Center in memory of Sheriff Gary Haines, a dedicated public servant in Montgomery County.

### Impact on Operating Budgets
This fund does not impact departmental operating budgets.

### Active Projects
Construction of the main building was completed at the end of 2000. The facility became operational in early 2001. Site work and demolition of some of the former buildings has been completed. The current budget for this project is $885,000 with $845,764 spent through 2017.

### Table: Public Works Capital Fund: Subfund: 419 Children Services Building Construction

<table>
<thead>
<tr>
<th>OCA Description</th>
<th>Project Budget</th>
<th>Prior Period Expenditures</th>
<th>2017 Expenditures</th>
<th>Project Balance</th>
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</table>
### Fund Background

The Dayton-Montgomery County Courts (DMCC) Building Fund was created to meet the building capital needs of this facility.

The City of Dayton has opted to pay the building capital charge as needs arise. The city is charged its share based upon the percentage of occupied square feet for common project areas. If the improvements benefit city space only, the full capital costs are billed to the city. County staff coordinates all projects in the building.

### Impact on Operating Budgets

There are no anticipated operating expenditure increases with projects in this fund.

### Active Projects

The total current budget in this fund is $291,000 with expenditures of $197,790 through 2017. Anticipated 2018 expenditures are $93,210.

<table>
<thead>
<tr>
<th>OCA Description</th>
<th>Project Budget</th>
<th>Prior Period Expenditures</th>
<th>2017 Expenditures</th>
<th>Project Balance</th>
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### DAYMONT COURTS BUILDING

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<td>Exterior LED lighting</td>
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<td>Fiber Loop Fire Alarm Panel - DMCC</td>
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<td>$ 22,988</td>
<td>$ 800</td>
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<td>Interior LED lighting</td>
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<td>Replace revolving doors in lobby</td>
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</tr>
<tr>
<td></td>
<td>Roof renovation (upper and lower)</td>
<td></td>
<td>$ 289,000</td>
<td></td>
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<td></td>
<td>Security Cameras Upgrade - DR</td>
<td></td>
<td>$ 89,148</td>
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</table>

**Daymount Courts Building Total**

$ 291,000 $ 196,990 $ 800 $ 270,000 $ 1,275,000 $ 479,000
Fund: 419 Public Works Capital  
Subfund: 137 Energy Savings/Rebate Projects

<table>
<thead>
<tr>
<th>OCA Description</th>
<th>Project Budget</th>
<th>Prior Period Expenditures</th>
<th>2017 Expenditures</th>
<th>Project Balance</th>
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<tbody>
<tr>
<td>Energy Conservation Program</td>
<td>48,054</td>
<td>16,411</td>
<td>23,742</td>
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<td><strong>SUBFUND TOTAL</strong></td>
<td><strong>$ 48,054</strong></td>
<td><strong>$ 16,411</strong></td>
<td><strong>$ 23,742</strong></td>
<td><strong>$ 7,901</strong></td>
</tr>
</tbody>
</table>

**Fund Background**

The money in this capital fund is used for projects such as Heating, Ventilation and Air Conditioning systems and other large utility projects throughout county buildings. Additionally, these funds may be used to match an energy related project grant.

**Impact on Operating Budgets**

This fund was created for energy based projects to reduce utility and maintenance costs for Administrative Services building budgets. The Electric Demand Response Program project with Dayton Power and Light and the Energy Management Software and Hardware project provide ongoing operational savings and funding through lower utility costs and rebates from Dayton Power and Light.

**Active Projects**

The total appropriation in this fund is $48,054 with expenditures of $40,153 through 2017.
### Fund Background

As money is available, the county funds general capital improvement projects for a variety of purposes such as office renovations, building repairs and space modifications. Prior to 2002, $500,000 was set aside from the General Fund annually for these purposes. Since 2002, budget constraints have caused the elimination of this annual transfer. Each year projects are funded based on the availability of funds and priority needs established by Engineering and Facilities Management staff. In addition to funding as part of the annual budget process, specific project funding may be provided during the year by a benefiting department or from the General Fund.

### Impact on Operating Budgets

The demolition of the Board of Elections Warehouse, Administration Loading Dock extension and completion of the Board of Elections Renovation projects will reduce operating and maintenance expenses.

### Active Projects

Active projects include prior year projects such as the Administration Loading Dock/Elevator Extension and the Echo Building Air Conditioning projects. The budget for all active projects in this fund is $5,121,029. As of the end of 2017, $4,934,519 has been spent.

### Table: Project Budgets and Expenditures

<table>
<thead>
<tr>
<th>Project Description</th>
<th>Project Budget</th>
<th>Prior Period Expenditures</th>
<th>2017 Expenditures</th>
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<tbody>
<tr>
<td>Administration 10th Floor Renovation</td>
<td>92,233</td>
<td>92,233</td>
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<tr>
<td>Administration Loading Dock</td>
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<tr>
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<td>Plaza French Drain Repairs</td>
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<td>Reibold Bld</td>
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<td></td>
<td>Reibold Mechanical Chase Remediation</td>
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<td>Echo Building</td>
<td>Common Pleas Court Echo Building</td>
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</table>
Fund: 419  Public Works Capital  
Subfund: 128  Juvenile Detention Center Construction

<table>
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<th>OCA Description</th>
<th>Project Budget</th>
<th>Prior Period Expenditures</th>
<th>2017 Expenditures</th>
<th>Project Balance</th>
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<tr>
<td>Juvenile Court Case Management Upgrade</td>
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<td>81,000</td>
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<td>Juvenile Detention - Debt Funding</td>
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<td>Juvenile Justice Furnishings &amp; Equipment</td>
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<td>Nicholas Residential Treatment Improve.</td>
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<td>Thin Client Upgrade</td>
<td>160,000</td>
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<td><strong>SUBFUND TOTAL</strong></td>
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<td><strong>$ 1,387,756</strong></td>
<td><strong>$ 9,295</strong></td>
<td><strong>$ 313,682</strong></td>
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</tbody>
</table>

**Fund Background**
During 2000, the county contracted with an architectural/engineering firm to design a new juvenile detention facility in downtown Dayton. In 2004 the decision was made to consolidate detention, courts and administrative functions in the new facility, the Juvenile Justice Center. Financing for the construction was from a combination of General Fund transfers, State of Ohio grant funds and the proceeds from a bond sale, which was completed in 2005.

**Impact on Operating Budgets**
The Administrative Services department is operating the building with a 2017 budget of $1.0 million. The Thin Client Upgrade and Case Management System projects will generate savings for maintenance costs.

**Active Projects**
Active capital projects include the purchase of Juvenile Justice Center furnishings and the Case Management Upgrade. The fund budget is $1,710,733. Expenditures through 2017 were $1,397,051.
### Fund Background

The Parks and Recreation Capital Fund was created to fund projects for the Montgomery County parks under the direction of the former Public Works Department. Prior to 2007, the sole source of funding for Parks & Recreation Construction Fund capital projects was miscellaneous revenue from the rental of park facilities. In 2007, the General Fund funded a five-year master plan. That master plan is no longer funded and the Parks & Recreation Capital Fund was moved to the Administrative Services Department in 2010.

### Impact on Operating Budgets

Parks and Recreation projects generally do not have operating expenditure impacts.

### Active Projects

The current budget in this fund is $222,700 with $110,009 expended through 2017. Capital projects include exterior lighting and repairs, parking lot paving & sidewalk repairs at Madison Lakes Park, and tennis & basketball court repairs at the various parks.

<table>
<thead>
<tr>
<th>OCA Description</th>
<th>Project Budget</th>
<th>Prior Period Expenditures</th>
<th>2017 Expenditures</th>
<th>Project Balance</th>
</tr>
</thead>
<tbody>
<tr>
<td>HVAC Commissioning Madison Lakes</td>
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<td>13,066</td>
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<td>Parks Capital General Obligations</td>
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<tr>
<td>Pathway &amp; Roadway Repairs Parks</td>
<td>60,000</td>
<td>-</td>
<td>-</td>
<td>60,000</td>
</tr>
<tr>
<td>Sidewalk Repairs Madison Lakes</td>
<td>15,000</td>
<td>-</td>
<td>-</td>
<td>15,000</td>
</tr>
<tr>
<td>Tennis &amp; Basketball Courts Repairs P</td>
<td>30,000</td>
<td>-</td>
<td>4,243</td>
<td>25,757</td>
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<td><strong>SUBFUND TOTAL</strong></td>
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<td><strong>$ 92,700</strong></td>
<td><strong>$ 17,309</strong></td>
<td><strong>$ 112,691</strong></td>
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<tr>
<td>Madison Lakes</td>
<td>Heating, ventilation and air conditioning Commissioning Madison Lakes</td>
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<td>$13,066</td>
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<td>Madison Lakes Exterior Repairs</td>
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<td></td>
<td>New playground - Madison Lakes</td>
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<td></td>
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<td></td>
<td>Parks Capital General Obligations</td>
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<td>$92,700</td>
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<td></td>
<td>Pathway &amp; Roadway Repairs Parks</td>
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<td>$30,000</td>
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<td></td>
<td>Sidewalk Repairs Madison Lakes</td>
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<td></td>
<td>Tennis &amp; Basketball Courts Repairs Parks</td>
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<td>Madison Lakes Total</td>
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<tr>
<td>Arthur O. Fisher</td>
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<tr>
<td>Arthur O. Fisher Total</td>
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<tr>
<td>Art Van Atta</td>
<td>Art Van Atta park restroom &amp; concession stand lighting retrofits &amp; controls</td>
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<td></td>
<td>New playground - Art Van Atta park</td>
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<tr>
<td>Art Van Atta Total</td>
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<tr>
<td>Misc Parks</td>
<td>Pathway &amp; Roadway Repairs Parks</td>
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<td></td>
<td>Tennis &amp; basketball courts crack repairs AOF/AVA</td>
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<td>Misc Parks Total</td>
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### Public Works Capital Fund

**Subfund:** Reibold Building Fund

<table>
<thead>
<tr>
<th>OCA Description</th>
<th>Project Budget</th>
<th>Prior Period Expenditures</th>
<th>2017 Expenditures</th>
<th>Project Balance</th>
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</thead>
<tbody>
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<td>3rd FL Window Replacement Reibold</td>
<td>105,000</td>
<td>-</td>
<td>100,000</td>
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<tr>
<td>Chiller Evaluation Study - Reibold</td>
<td>15,000</td>
<td>13,000</td>
<td>500</td>
<td>1,500</td>
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<tr>
<td>Concrete Repairs Main Street - Reibold</td>
<td>15,000</td>
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<tr>
<td>LED lighting retrofits - Reibold</td>
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<td>-</td>
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<td>NFPA Inspection &amp; Repairs</td>
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<td><strong>$ 957,430</strong></td>
<td><strong>$ 175,868</strong></td>
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</table>

**Fund Background**

During 1997, a Reibold Reuse Plan was prepared to outline building improvements and office space utilization. The plan detailed mechanical needs such as HVAC and elevators, improvements necessary for the terra cotta façade and outlined a plan for existing offices and possible new tenants. A one-time transfer from the General Fund in the amount of $7.5 million was utilized for construction and related expenses. In 2000, a supplemental Reuse Plan led to further renovation. Bond proceeds of $8.0 million were used to fund this major renovation for Public Health - Dayton & Montgomery County. The funding remaining from the initial appropriation was used for smaller maintenance and renovation projects through 2012. The General Fund provided $165,000 for 2015, $290,000 for 2016 and $150,000 for 2017.

**Impact on Operating Budgets**

The current projects in this fund are primarily repairs and replacements to the building and other infrastructure. This impacts the operating budgets by providing savings through reduced maintenance and utility operating costs.

**Active Projects**

The current budget in this fund is $1,805,960 with expenditures of $1,133,298 through 2017. In addition to previously funded capital projects, 2017 project funding for the Reibold includes 3rd Floor Window Replacement, NFPA Inspection & Repairs, Air Handlers Replacement and Abatement and Remediation.
# Capital Improvement Summary

## Rebold Building Fund

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<td>Chiller Evaluation Study - Reibold</td>
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<td>Replace carpet on 7th &amp; 8th floors</td>
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Fund: 441 Road Assessment Projects
Subfund: Various Various

<table>
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<tr>
<th>OCA Description</th>
<th>Project Budget</th>
<th>Prior Period Expenditures</th>
<th>2017 Expenditures</th>
<th>Project Balance</th>
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<td>Ditch Rotary Fund</td>
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| Road Rotary Fund                       |                |                           |                   |                 |
| Kearns Reconstruction Assessment Project| 665,584        | 660,883                   | 2,560             | 2,141           |
| Subfund Total                          | $665,584       | $660,883                  | $2,560            | $2,141          |

FUND TOTAL                              | $2,535,645     | $1,872,786                | $24,282           | $638,576        

Fund Background
The Soil & Water Conservation District's major function is to analyze natural resource needs and to design and implement programs to solve soil and water conservation problems. District cooperators bear the cost of conservation practices installed on their land; however, cost shared financial assistance is available for group drainage projects through the Ohio Public Works Commission and the United States Department of Agriculture. The projects in this fund are those in which the county received state or federal funding to provide assistance to cooperators with drainage issues.

Impact on Operating Budgets
These projects do not have an operating impact on the Soil & Water Conservation District budget as the funding for these projects is secured through assessments, state and federal funding.

Active Projects
The current appropriation for active Road Assessment Projects is $2,535,645. Total expenditures through 2017 are $1,897,068.
<table>
<thead>
<tr>
<th>OCA Description</th>
<th>Project Budget</th>
<th>Prior Period Expenditures</th>
<th>2017 Expenditures</th>
<th>Project Balance</th>
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<td><strong>$ 16,622,591</strong></td>
<td><strong>$ 10,126,538</strong></td>
<td><strong>$ 2,594,389</strong></td>
<td><strong>$ 3,901,665</strong></td>
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Fund Background
The County Engineer is responsible for the maintenance of roads and bridges in the unincorporated areas of Montgomery County. The Engineer's major projects include highways, road construction, intersection expansion and alignments, road resurfacing, bridge replacements, and snow and ice control. To understand the overall picture, it should be noted that the Engineer has multiple capital subfunds, which fall into one of the following four funding sources: the Road Auto and Gas (Road A&G) Project Fund (see preceding pages for this fund's currently appropriated projects), the Road Assessment Project Fund, the Issue 2 Project Fund and the Federal Aid (Non-Stimulus) Project Fund.

The Road Assessment Project fund finances the construction of new roads and ditches requested by petition of the benefiting landowners. Following public hearings, the Board of County Commissioners may choose to certify a petition. Once certified, the County Engineer is responsible for completing the construction project. Each new construction project is initially funded through the issuance of debt. After completion of the project, the benefiting landowners are assessed for their portion of the project. These assessments go toward that particular project's debt service payments.

The Engineer's Issue 2 Project Fund is funded by the Ohio Public Works Commission and supports projects chosen by the local District Integrating Committee for road and bridge replacements. Projects eligible for Issue 2 funding include intersections, road improvements and bridge replacements. The local share of each Issue 2 project is paid from the Engineer's Road A&G Project Fund. The State of Ohio's share of each Issue 2 project is paid from the Issue 2 Project Fund. The Federal Aid Project Fund is set up to cover the federal government's share of federally funded projects.

Often a single project will have multiple funding sources. When this happens, that project's budget and expenditures will show up in multiple fund groups. For example, the total cost of a project could be $100,000. If the federal government agreed to pay for 75%, then $75,000 of the project would be budgeted in the Federal Aid Fund and the remaining $25,000 would be budgeted in the Road A&G Project Fund. A local project may also combine multiple funding sources including cities, townships and Five Rivers MetroParks.

Impact on Operating Budgets
Most of the minor projects involve repairing and maintaining existing infrastructure, rather than building new infrastructure or expanding existing capacity. They have a negligible impact on the Engineer's operating budget. Smaller construction projects such as culvert replacement and smaller bridges have a minimal impact on the operating budget. The larger projects usually involve rebuilding an existing asset, such as a major roadway or bridge replacement, and have the greatest operating budget impact while underway. Upon completion, these projects require very little maintenance for the next five to ten years. During this period the operating costs for maintaining these assets can be reduced. The Engineering Division of the Road Auto and Gas (Road A&G) fund employs the Engineers, Technicians, Surveyors and administrative staff to support the operations of the Engineer, including the Road A&G Project Fund projects. Current staffing levels are sufficient to support the level of projects for the foreseeable future; therefore, there is no additional, direct operating budget impact of an individual project. The Roads and Bridges divisions, which contain the "direct labor" Highway Workers and Foremen, also maintain nearly constant staffing and do not directly impact individual capital projects as they also are not charged to projects, but remain in the Roads and Bridges budgets. However, the Roads budget also contains large line items such as Construction and Improvements and Operating Supplies which largely support annual maintenance programs rather than capital road and bridge projects.

Active Projects
A major capital road project that the Engineer started in 2017 was the Diamond Mill Road Resurfacing project. Major capital bridge projects include Keowee Street Bridge Rehabilitation, Third Street Bridge and the Lyons Road Bridge Project. Other projects will include the continuing program of smaller bridge and culvert replacements and paving and striping programs.

The current appropriation for projects with a life span of five years is $16,622,591. Total expenditures through 2017 are $12,720,927. Anticipated 2018 expenditures are $1,606,036.
## ADMINISTRATIVE SERVICES PROJECTS
### CAPITAL IMPROVEMENT SUMMARY
### ROAD AUTO AND GAS-PROJECT FUND

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### ADMINISTRATIVE SERVICES PROJECTS

#### CAPITAL IMPROVEMENT SUMMARY

#### ROAD AUTO AND GAS-PROJECT FUND

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Fund Background
Solid Waste capital funds come from two primary sources: Solid Waste operating funds through capital interfund transfers or debt financing where proceeds of the bond sales are placed in the capital fund for major infrastructure improvements. The Solid Waste Capital Fund includes both large and small projects and is primarily used for the design, construction, improvement or repair to the solid waste transfer station.

Impact on Operating Budgets
The majority of the projects in this fund are repairs and renovations to the facilities or ongoing capital expenses and there is no cost impact expected on operating expenses as a result of these projects. Current staffing levels are sufficient to support the level of projects for the foreseeable future, therefore, there is no direct operating budget impact of an individual project.

Active Projects
Ongoing projects will be funded by the annual capital interfund transfer. This includes the following: North Transfer Station Closure and Demolition, Solid Waste Rate Study Phase II, Compressed Natural Gas Maintenance Facility Upgrade, Operations Center at South Transfer Facility, Signage Update Moraine Transfer Facility, South Transfer Facility Communications and Emergency Power Improvements, State Route 741 Roadway Improvements, South Transfer Station Pavement Rehabilitation, and South Transfer Station miscellaneous Projects. The Solid Waste Rolling Stock project provides budget for ongoing purchases of large equipment such as loaders, tractors and trailers used during transfer operations.

In 2018, the following projects are planned for completion: Security Upgrade, STS High Efficiency Lighting, Truck Height Warning Indicator and North Transfer Station Closure.

The following are new projects: Solid Waste Public Entrance and Recycling Area, Tipping Floor Booths, and Solid Waste Tipping Floor Fans.

The current budget for solid waste projects is $45,524,905 with $27,755,493 expended through 2017.
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Fund Background
Sewer capital funds come from two primary sources: sewer operating funds through capital interfund transfers or debt financing where loans and proceeds of bond sales are placed in the capital fund for major infrastructure improvements. The Sewer Capital Fund includes both large and small projects used primarily for the design, construction and repair of sewer utilities, as well as installation of new lines.

Impact on Operating Budgets
Savings in the collection and treatment systems may be realized as infrastructure is replaced, which reduces sewer backups, overflows, cleaning costs and other maintenance needs. Principal and interest for payback of bonds, state loans and annual interfund capital transfers are appropriated in the sewer operating budget. The total amount appropriated for debt service is $4,832,666 or 10.8% of the 2018 sewer operating budget. The debt service is comprised of $555,509 for Ohio Public Works Commission (OPWC) loans, $4,267,157 for Ohio Water Development Authority (OWDA) loans, and debt service fees of $10,000. A total of $5,313,078 or 11.9% of the sewer operating budget was appropriated for capital interfund transfers to support the various projects listed in this section and future projects listed in the Five Year Plan section of the Adopted Budget Document (Section B). Current staffing levels are sufficient to support the level of projects for the foreseeable future.

Active Projects
The Water Services Department will continue with projects to upgrade the county’s Water Reclamation Facilities and rehabilitate existing wastewater collection systems. These projects are funded through a transfer from the operating budget.

In 2018, the following sewer projects are planned for completion: Eastern Regional Grit Scum Improvement, Brookville Lake Estates Sanitary Improvement, Gladstone Lift Station Replacement, Underground Storage Tank Removal, Wyse Road Lift Station and Force Main, Newmark Sanitary Sewer Repair and Protection, Terrace Villa Sewer Evaluation, Drain Pump System Improvements, Western Regional Bar Screen Replacement, Property Demolition and Asbestos Removal, CMOM GAP Analysis, Collection System Flow Monitoring, and Beatrice Pump Station.

The following are new projects: Second Stage Valve Replacement, Wolfcreek Relief Sewer, Dryden Roof Repair, and Mclims Clipboard Replacement (Lab).

Continuing in 2018 are the Miami Shores Improvements project, Bowman Avenue Lift Station Elimination, Dryden Road Preliminary Engineering, Erosion Control Phase II Sewer Project, Foundation Drain Disconnect Program, Beatrice Drive Lift Station Replacement, Cleaning and CCTV Large Diameter Sewers, Flow Meter Replacement, Emergency Sewer Lining, Condition Assessment, Spaulding Road Facility HVAC, and Spaulding Camera System Upgrade.

The total appropriation for active sewer capital projects is $79,350,496 with expenditures of $64,098,065 through 2017. The Five Year Plan section of the Adopted Budget Document (Section B) outlines projects being considered for future funding.
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Subfund Total: $50,976,842 $31,406,171 $8,443,475 $11,127,196

Subfund: Water Capital Projects

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Subfund Total: $12,377,000 $9,413,070 $799,936 $2,163,994

FUND TOTAL: $63,353,842 $40,819,241 $9,243,411 $13,291,191
Fund Background
Water capital funds come from two primary sources: water operating funds through capital interfund transfers or debt financing where proceeds of loans or bond sales are placed in the capital fund for major infrastructure improvements. The water capital fund includes both large and small projects. It is used primarily for the design, construction and repair of water mains and pump stations, as well as the installation of new lines.

Impact on Operating Budgets
Savings in operating costs may be experienced due to distribution system improvements and infrastructure replacements, which reduce water main breaks and other maintenance needs. Principal and interest for payback of the aforementioned debt and annual interfund capital transfers are appropriated in the water operating budget. The total amount appropriated for debt service is $1,452,390 or 3.5% of the 2018 water operating budget. The debt service is comprised of $121,325 for bond principal and interest, $512,700 for Ohio Public Works Commission (OPWC) loans, $929,690 for Ohio Water Development Authority loans, and $10,000 for Miscellaneous Debt Expenses. A total of $4,376,098 or 10.5% of the water operating budget was appropriated for capital interfund transfers. This annual transfer supports the various projects listed in this section and future projects listed in the Five Year Plan section of the Adopted Budget Document (Section B). Current staffing levels are sufficient to support the level of projects for the foreseeable future.

Active Projects
Water projects for the department include various water line and pump station replacements throughout the system. These projects will be completed to correct excessive corrosion and line breakage problems.

In 2018, the following water projects are planned for completion: Arthur Plat Phase II Water Main Replacement, Bromfield Water Main Replacement, Woodland Hills Water Main Replacement Phase II, Olde Sterling Way Water Main Replacement, East Franklin Water Main Replacement, M-4 VFD Replacement, W. Ridgeway Water Main Replacement, Braddock Phase II Water Main Replacement, Stroop Road Bridge Water Main Relocation, Cushing, Rockhill, Shroyer Water Main Replacement, DM-1 Electrical Upgrade, and Centerville Tank Valve Replacement.

Continuing in 2018 are the Hilton, Glenbeck, Gaylord Water Main Replacement, Wenzler Park Water Main Replacement, Elevated Storage Tank Painting, Woodland/Keenan/Cornette Replacement, Flow Meter Replacement, Erosion Control, Erosion Control Phase II, Spaulding Road Camera System Upgrade, Spaulding Road HVAC, Ghent Bridge Water Main Replacement, and Nutt Road Phase III.

The following are new projects: Seville and Templehurst Water Main Replacement, Division and Homesite Water Main Replacement, Waving Willow Water Main Replacement, Waco Water Main Replacement, Walnut Grove Service Area Expansion, Water Redundancy, Miscellaneous Street and Highway, New Water Storage Planning, Dogwood Reservoir Rehabilitation, and Mclims and Clipboard Replacement (Lab).

The total appropriation for active water capital projects is $63,353,842 with expenditures of $50,062,652 through 2017. The Five Year Plan section of the Adopted Budget Document (Section B) outlines projects being considered for future funding.
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<tr>
<td>Spaulding Road Facility Total</td>
<td></td>
<td>256,500</td>
<td>-</td>
<td>134,754</td>
<td>100,000</td>
<td>-</td>
<td>3,200,000</td>
<td>-</td>
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</tr>
<tr>
<td>Water Storage Tanks</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
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<td>Elevated Storage Tank Painting</td>
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<td>4,285,430</td>
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<td>New Water Storage Planning</td>
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<td>200,000</td>
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<td>Tank Inspection</td>
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<td>101,585</td>
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<td>27,090</td>
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<tr>
<td>Water Storage Tanks - R&amp;R</td>
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<td></td>
<td>750,000</td>
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<tr>
<td>Water Storage Tanks Total</td>
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<td>4,387,015</td>
<td>4,100,468</td>
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<td>200,000</td>
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<td></td>
<td></td>
<td><strong>$41,882,596</strong></td>
<td><strong>27,186,039</strong></td>
<td><strong>9,243,411</strong></td>
<td><strong>6,838,808</strong></td>
<td><strong>10,625,000</strong></td>
<td><strong>17,200,000</strong></td>
<td><strong>14,000,000</strong></td>
<td><strong>14,000,000</strong></td>
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</tr>
</tbody>
</table>
**Fund:** 419  **Public Works Capital**  
**Subfund:** 300  **MonDay Construction Project**

<table>
<thead>
<tr>
<th>OCA Description</th>
<th>Project Budget</th>
<th>Prior Period Expenditures</th>
<th>2017 Expenditures</th>
<th>Project Balance</th>
</tr>
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<tbody>
<tr>
<td>MonDay RTU Project 2016</td>
<td>455,000</td>
<td>28,688</td>
<td>426,312</td>
<td>-</td>
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<tr>
<td><strong>SUBFUND TOTAL</strong></td>
<td><strong>$ 455,000</strong></td>
<td><strong>$ 28,688</strong></td>
<td><strong>$ 426,312</strong></td>
<td><strong>$ -</strong></td>
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</tbody>
</table>

**Fund Background**

This fund was created to meet the building capital needs of this facility. MonDay is a community-based correctional facility that provides a secure treatment environment for probationable felony offenders. The majority of funding in this fund comes from State of Ohio capital grants.

**Impact on Operating Budgets**

There are no anticipated operating expenditure increases with projects in this fund.

**Active Projects**

The total appropriation in this fund is $455,000 with expenditures of $455,000 through 2017.
2018
Adopted Budget and Plan
Office of Management and Budget
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<table>
<thead>
<tr>
<th>Section</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>Table of Contents</td>
<td>H 1</td>
</tr>
<tr>
<td>Debt Service</td>
<td>H 2</td>
</tr>
<tr>
<td>Computation of Legal Debt Margin</td>
<td>H 3</td>
</tr>
<tr>
<td>Adopted Debt Service Summary – All County Funds by Debt Service Category</td>
<td>H 4</td>
</tr>
<tr>
<td>Adopted Debt Service Summary – Ratios of Outstanding Debt by Type</td>
<td>H 6</td>
</tr>
<tr>
<td>Debt Service Budget Summary</td>
<td>H 7</td>
</tr>
<tr>
<td>General Obligation Bonds</td>
<td>H 9</td>
</tr>
<tr>
<td>Revenue Bonds</td>
<td>H 11</td>
</tr>
<tr>
<td>Revenue Supported General Obligation Bonds</td>
<td>H 13</td>
</tr>
<tr>
<td>Ohio Public Works Commission Loans – Environmental Services</td>
<td>H 16</td>
</tr>
<tr>
<td>Ohio Water Development Authority Loans – Environmental Services</td>
<td>H 20</td>
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<tr>
<td>Ohio State Infrastructure Bank Loans – Engineer</td>
<td>H 24</td>
</tr>
<tr>
<td>Ohio Public Works Commission Loans – Engineer</td>
<td>H 25</td>
</tr>
<tr>
<td>Special Assessment Bonds</td>
<td>H 26</td>
</tr>
</tbody>
</table>
Debt service represents the funding allocated for the repayment of the principal and interest on outstanding debt held by the county. The interest rate that the county is required to pay when it borrows funds is determined by several factors: its bond rating; the project(s) to be funded; the source(s) of funds for repayment of debt; the risk analysis associated with credit enhancement of the debt; and the general health of the financial market. Montgomery County engaged in a refinancing of some of its outstanding General Obligation debt during 2013. At that time, its bond rating was reconfirmed at "AA" by Standard & Poor’s Corporation (second only to their highest rating of “AAA”) and was improved to “Aa1” by Moody’s Investor Services (second only to their highest rating of “Aaa”). These ratings were delivered after careful analysis of both the county's internal financial condition and the external economic climate.

Montgomery County’s objectives in managing its debt program are to:

1. Provide funding needed to protect and enhance the county's physical infrastructure, provide for the needs of the citizens of the county, and encourage economic development;
2. Achieve the lowest, most equitable debt issuance costs possible for its securities without compromising the quality of debt management;
3. Maintain a positive relationship with the major national rating agencies, bond issuers and the municipal bond market, attaining the highest possible rating on its securities.

Montgomery County’s debt management program is conducted in accordance with the Ohio Constitution, the Uniform Bond Law, and other provisions of state and federal law pertaining to the issuance of municipal debt.

The Montgomery County Board of County Commissioners works closely with the County Auditor and the County Treasurer to review matters regarding debt issuance and administration. The county is also responsible for maintaining relationships with rating agencies that assign ratings to the county’s various debt obligations. The effort includes providing periodic updates on the county’s general financial condition, along with coordinating meetings and presentations in conjunction with new debt issuances. The county believes it is important to maintain positive working relationships with other elected officials and rating agencies to manage the debt program effectively and efficiently.

In order to comply with disclosure standards set by state and national regulatory bodies, the county provides ongoing disclosure information to established national information repositories. The County Auditor completes the Comprehensive Annual Financial Report describing all the funds and fund balances established as part of any direct debt financing of the county. This report is completed by June 30th of each year for the preceding calendar year. The Montgomery County Annual Information Statement is prepared by the Office of Management and Budget in conjunction with the County Auditor’s Office and County Bond Counsel. This document meets various disclosure requirements and is completed by September 1 of each year for the preceding calendar year.

The county seeks to maintain, and if possible, improve its current general obligation bond ratings so borrowing costs are minimized and access to credit is preserved. The county does not use short-term borrowing to finance operating needs, and will not do so, except in the case of an extreme financial emergency that is beyond its control or reasonable ability to forecast. All bond proceeds should be limited to financing the costs of planning, design, land acquisition, buildings, permanent structures, attached fixtures or equipment, and moveable pieces of heavy equipment such as transfer trucks. Acceptable uses of bond proceeds can be viewed as items that can be capitalized and depreciated.

Montgomery County must comply with the Ohio Revised Code with regard to issuance of debt. Particular sections of the statute deal with limitations on the amount of debt which can be outstanding at any particular time. The overall limitation, on both voted and unvoted debt, is based on the county's ability to "fund" such debt as defined by the total “assessed valuation” of property in the county. In Ohio, real property is assessed at 35.0% of market value. The chart on the following page shows the actual computation of the County's Legal Debt Margin based on the 2017 Assessed Valuation and debt outstanding as of December 31, 2017. As the chart illustrates, much of the county's debt, because it is supported by particular revenues, is exempt from the computation of the legal debt margin. In essence, the county has the ability to issue additional debt, which would be subject to the debt margins, in an amount not to exceed $95.3 million.
## COMPUTATION OF LEGAL DEBT MARGIN

**December 31, 2017**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total of all County Debt Outstanding (1)</td>
<td>$26,705,000</td>
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<tr>
<td><strong>Debt exempt from computation:</strong></td>
<td></td>
</tr>
<tr>
<td>Special Assessment Bonds</td>
<td>$420,000</td>
</tr>
<tr>
<td>Revenue Bonds</td>
<td>2,615,000</td>
</tr>
<tr>
<td>Self-supporting general obligation bonds paid from:</td>
<td></td>
</tr>
<tr>
<td>Water Revenue</td>
<td>230,000</td>
</tr>
<tr>
<td>Wastewater Revenue</td>
<td>325,000</td>
</tr>
<tr>
<td>Parking Facilities Revenue</td>
<td>850,000</td>
</tr>
<tr>
<td>Stillwater Center Revenue</td>
<td>4,835,000</td>
</tr>
<tr>
<td>Portion of general obligation bonds for Reibold Building Renovation</td>
<td>1,700,000</td>
</tr>
<tr>
<td>Portion of general obligation bonds for Juvenile Detention Center</td>
<td>15,730,000</td>
</tr>
<tr>
<td><strong>Total exempt debt</strong></td>
<td>(26,705,000)</td>
</tr>
<tr>
<td><strong>Net debt</strong></td>
<td>0</td>
</tr>
<tr>
<td><strong>Assessed Valuation of County (2)</strong></td>
<td>$9,534,169,800</td>
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<tr>
<td><strong>Direct debt limitation-ORC 133.02 and ORC 133.05</strong></td>
<td>236,854,245</td>
</tr>
<tr>
<td><strong>Direct Legal Debt Margin (Voted and Unvoted)</strong></td>
<td>$236,854,245</td>
</tr>
<tr>
<td><strong>Unvoted debt limitation (1% of County assessed valuation)</strong></td>
<td>95,341,698</td>
</tr>
<tr>
<td><strong>Unvoted Legal Debt Margin</strong></td>
<td>$95,341,698</td>
</tr>
</tbody>
</table>

Source: Montgomery County Auditor's Office

(1) Total debt outstanding includes all externally outstanding principal for bonded indebtedness.
(2) For the purpose of this computation the current assessed valuation, on which the 2018 levy will be based, is used.
## ADOPTED DEBT SERVICE SUMMARY
### ALL COUNTY FUNDS BY DEBT CATEGORY

<table>
<thead>
<tr>
<th>Description of Bonds</th>
<th>Amount of Bond Issue</th>
<th>2018 Begin Principal Balance</th>
<th>2018 Principal Budget</th>
<th>2018 Interest Budget</th>
<th>2018 End Principal Balance</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Enterprise Fund Debt</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Payable from Nonmajor Enterprise Funds</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>GO REF-2010 Stillwater Center Facility</td>
<td>8,295,000</td>
<td>4,835,000</td>
<td>535,000</td>
<td>142,375</td>
<td>4,300,000</td>
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<tr>
<td>GO REF-2010 Parking Facility Bonds</td>
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<td>850,000</td>
<td>270,000</td>
<td>24,150</td>
<td>580,000</td>
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<tr>
<td><strong>Payable from Nonmajor Enterprise Funds</strong></td>
<td>$10,895,000</td>
<td>$5,685,000</td>
<td>$805,000</td>
<td>$166,525</td>
<td>$4,880,000</td>
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<td>Payable from Solid Waste Revenues</td>
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<td></td>
<td></td>
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<tr>
<td>REV-2010 Solid Waste Revenue</td>
<td>4,500,000</td>
<td>2,615,000</td>
<td>295,000</td>
<td>80,394</td>
<td>2,320,000</td>
</tr>
<tr>
<td><strong>Payable from Solid Waste Revenues</strong></td>
<td>$4,500,000</td>
<td>$2,615,000</td>
<td>$295,000</td>
<td>$80,394</td>
<td>$2,320,000</td>
</tr>
<tr>
<td>Payable from Wastewater Revenues</td>
<td></td>
<td></td>
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<td></td>
<td></td>
</tr>
<tr>
<td>GO REF-2010 SR 49-170 Sewer Bonds</td>
<td>1,490,000</td>
<td>325,000</td>
<td>160,000</td>
<td>8,950</td>
<td>165,000</td>
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<tr>
<td>REV-08 Caylor Rd Sewer Bonds</td>
<td>1,000,000</td>
<td>606,000</td>
<td>50,000</td>
<td>26,664</td>
<td>556,000</td>
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<tr>
<td><strong>Payable from Wastewater Revenues</strong></td>
<td>$2,490,000</td>
<td>$931,000</td>
<td>$210,000</td>
<td>$35,614</td>
<td>$721,000</td>
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<tr>
<td>Payable from Water Revenues</td>
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<td></td>
<td></td>
<td></td>
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<tr>
<td>GO REF-2010 SR 49-170 Water Main Bonds</td>
<td>1,055,000</td>
<td>230,000</td>
<td>115,000</td>
<td>6,325</td>
<td>115,000</td>
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<tr>
<td><strong>Payable from Water Revenues</strong></td>
<td>$1,055,000</td>
<td>$230,000</td>
<td>$115,000</td>
<td>$6,325</td>
<td>$115,000</td>
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<tr>
<td><strong>Enterprise Fund Debt</strong></td>
<td>$18,940,000</td>
<td>$9,461,000</td>
<td>$1,425,000</td>
<td>$288,858</td>
<td>$8,036,000</td>
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<td><strong>Enterprise Funds-Long Term Notes Payable</strong></td>
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<tr>
<td>Enterprise Funds - OPWC/OWDA Loans</td>
<td></td>
<td></td>
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<tr>
<td>Field Operations - Water</td>
<td>35,985,067</td>
<td>29,880,736</td>
<td>1,497,093</td>
<td>498,207</td>
<td>28,383,643</td>
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<td>Field Operations - Wastewater Collection</td>
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<td>18,874,653</td>
<td>3,702,831</td>
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<td>15,171,822</td>
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<td>Western Regional WWTP</td>
<td>10,621,189</td>
<td>7,253,971</td>
<td>471,245</td>
<td>186,367</td>
<td>6,782,725</td>
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<tr>
<td>Eastern Regional WWTP</td>
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<td>591,733</td>
<td>48,126</td>
<td>17,394</td>
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<td><strong>Enterprise Funds - OPWC/OWDA Loans</strong></td>
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<td>$56,601,092</td>
<td>$5,719,295</td>
<td>$1,097,827</td>
<td>$50,881,797</td>
</tr>
<tr>
<td><strong>Enterprise Funds-Long Term Notes Payable</strong></td>
<td>$109,497,625</td>
<td>$56,601,092</td>
<td>$5,719,295</td>
<td>$1,097,827</td>
<td>$50,881,797</td>
</tr>
<tr>
<td><strong>Governmental Fund Debt</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Governmental Fund Debt</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Roads</td>
<td>3,411,559</td>
<td>2,751,119</td>
<td>333,917</td>
<td>55,417</td>
<td>2,417,202</td>
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<td>Bridges</td>
<td>240,259</td>
<td>229,918</td>
<td>8,010</td>
<td>-</td>
<td>221,908</td>
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<td>GO REF-2010 Reibold Renovation Bonds</td>
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<td>1,700,000</td>
<td>550,000</td>
<td>48,250</td>
<td>1,150,000</td>
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<td>GO REF-2013 Juvenile Detention Ctr Bond</td>
<td>18,519,260</td>
<td>15,730,000</td>
<td>2,085,000</td>
<td>475,638</td>
<td>13,645,000</td>
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<tr>
<td><strong>Governmental Fund Debt</strong></td>
<td>$27,366,079</td>
<td>$20,411,037</td>
<td>$2,976,927</td>
<td>$579,305</td>
<td>$17,434,110</td>
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<td><strong>Governmental Fund Debt</strong></td>
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<tr>
<td>Governmental Fund Debt</td>
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</tr>
<tr>
<td><strong>Special Assessment Debt</strong></td>
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<td></td>
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<tr>
<td>Special Assessment Debt</td>
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<tr>
<td>SA-01 Alex-Bell Water Assessment</td>
<td>27,501</td>
<td>7,822</td>
<td>1,817</td>
<td>393</td>
<td>6,005</td>
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<tr>
<td>SA-01 Tucson Sanitary Sewer Assessment</td>
<td>17,296</td>
<td>4,919</td>
<td>1,142</td>
<td>248</td>
<td>3,777</td>
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</tbody>
</table>
## ADOPTED DEBT SERVICE SUMMARY
### ALL COUNTY FUNDS BY DEBT CATEGORY

<table>
<thead>
<tr>
<th>Description of Bonds</th>
<th>2018 Amount of Bond Issue</th>
<th>2018 Begin Principal Balance</th>
<th>2018 Principal Budget</th>
<th>2018 Interest Budget</th>
<th>2018 End Principal Balance</th>
</tr>
</thead>
<tbody>
<tr>
<td>SA-01 Groby's Sanitary Sewer Assessment</td>
<td>54,201</td>
<td>15,420</td>
<td>3,579</td>
<td>772</td>
<td>11,841</td>
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<tr>
<td>SA-01 Mad River Sanitary Sewer Assess</td>
<td>255,467</td>
<td>72,688</td>
<td>16,865</td>
<td>3,635</td>
<td>55,823</td>
</tr>
<tr>
<td>SA-02 Blackbird Lane Sewer Assessment</td>
<td>1,140,000</td>
<td>390,000</td>
<td>70,000</td>
<td>17,550</td>
<td>320,000</td>
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<tr>
<td>SA-05 Centerville Forest Sewer Assessment</td>
<td>320,882</td>
<td>158,965</td>
<td>17,254</td>
<td>6,360</td>
<td>141,711</td>
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<tr>
<td>SA-05 Homestretch Rd Wtr Main Assessment</td>
<td>42,868</td>
<td>21,235</td>
<td>2,305</td>
<td>850</td>
<td>18,930</td>
</tr>
<tr>
<td>SA-06 Wald Waldrum Brantly Wtr Mn Assmnt</td>
<td>144,275</td>
<td>84,552</td>
<td>7,511</td>
<td>4,652</td>
<td>77,041</td>
</tr>
<tr>
<td>SA-07 Waitman Nth Grp Drain Ditch Assmt</td>
<td>22,000</td>
<td>8,960</td>
<td>1,640</td>
<td>395</td>
<td>7,320</td>
</tr>
<tr>
<td>SA-07 Wolf Creek North Ditch Assmnt</td>
<td>44,000</td>
<td>17,910</td>
<td>3,280</td>
<td>789</td>
<td>14,630</td>
</tr>
<tr>
<td>SA-08 Manning Road Ditch Assmnt</td>
<td>25,400</td>
<td>12,100</td>
<td>1,800</td>
<td>528</td>
<td>10,300</td>
</tr>
<tr>
<td>SA-08 Hardin Road Ditch Assmt</td>
<td>20,000</td>
<td>9,600</td>
<td>1,500</td>
<td>419</td>
<td>8,100</td>
</tr>
<tr>
<td>SA-11 Tom's Run Ditch Assmt</td>
<td>15,122</td>
<td>10,088</td>
<td>957</td>
<td>395</td>
<td>9,131</td>
</tr>
<tr>
<td>SA-11 Airway Rd Wtr Mn Assmt</td>
<td>33,710</td>
<td>25,930</td>
<td>1,460</td>
<td>921</td>
<td>24,470</td>
</tr>
<tr>
<td>SA-11 Airway Rd San Swr Assmt</td>
<td>29,614</td>
<td>22,781</td>
<td>1,284</td>
<td>810</td>
<td>21,497</td>
</tr>
<tr>
<td>SA-11 Bigger Ln Wtr Mn Assmt</td>
<td>87,617</td>
<td>66,927</td>
<td>3,851</td>
<td>2,176</td>
<td>63,076</td>
</tr>
<tr>
<td>SA-11 Bigger Ln San Swr Assmt</td>
<td>87,130</td>
<td>66,555</td>
<td>3,830</td>
<td>2,164</td>
<td>62,725</td>
</tr>
<tr>
<td>SA-12 Centerwood Ln Wtr Mn Assmt</td>
<td>79,622</td>
<td>63,368</td>
<td>3,509</td>
<td>1,649</td>
<td>59,859</td>
</tr>
<tr>
<td>SA-13 Lutheran Rd Grp Drain Ditch Assmt</td>
<td>21,987</td>
<td>17,140</td>
<td>1,315</td>
<td>575</td>
<td>15,825</td>
</tr>
<tr>
<td>SA-13 Little Farms Grp Drain Ditch Assmt</td>
<td>46,095</td>
<td>35,935</td>
<td>2,756</td>
<td>1,204</td>
<td>33,179</td>
</tr>
<tr>
<td>SA-13 Jack's Lane Pmp Sta Swr Assmt</td>
<td>259,334</td>
<td>222,021</td>
<td>10,255</td>
<td>8,659</td>
<td>211,766</td>
</tr>
<tr>
<td>SA-15 McKenna Gorman San Sewer Assess</td>
<td>123,937</td>
<td>114,709</td>
<td>4,833</td>
<td>3,614</td>
<td>109,876</td>
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<tr>
<td>SA-15 Archer/Maltbie/Slagle San Sew</td>
<td>105,438</td>
<td>97,586</td>
<td>4,111</td>
<td>3,074</td>
<td>93,475</td>
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<tr>
<td>SA-16 Phillipsburg Sewer Improv Assessme</td>
<td>2,248,000</td>
<td>2,195,000</td>
<td>36,000</td>
<td>49,184</td>
<td>2,159,000</td>
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<tr>
<td>SA-17 Dodson Road Grp Drain Ditch Assmt</td>
<td>39,691</td>
<td>39,691</td>
<td>2,178</td>
<td>1,357</td>
<td>37,513</td>
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<td>SA-17 Spring Run W Grp Drain Ditch Assmt</td>
<td>20,478</td>
<td>20,478</td>
<td>1,124</td>
<td>701</td>
<td>19,354</td>
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<tr>
<td>SA-99 Post Town Water Assessment</td>
<td>185,000</td>
<td>30,000</td>
<td>15,000</td>
<td>1,718</td>
<td>15,000</td>
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</table>

### Special Assessment Debt
- **Total:** $5,496,666 | $3,832,380 | $221,156 | $114,792 | $3,611,224

### DEBT SUMMARY TOTAL
- **Total:** $161,300,369 | $90,305,510 | $10,342,378 | $2,080,782 | $79,963,131
## ADOPTED DEBT SERVICE SUMMARY
### RATIOS OF OUTSTANDING DEBT BY TYPE

<table>
<thead>
<tr>
<th>Year</th>
<th>Population</th>
<th>Assessed Valuation</th>
<th>Governmental Activites (GO Bonds)</th>
<th>Business-Type Activites (GO Bonds)</th>
<th>Total Net Bonded Debt</th>
<th>Ratio of Bonded Net Debt to Assess Value</th>
<th>Net Bonded Debt per Capita</th>
</tr>
</thead>
<tbody>
<tr>
<td>2004</td>
<td>550,063</td>
<td>$ 9,982,969,719</td>
<td>$ 33,715,000</td>
<td>$ 40,791,586</td>
<td>$ 74,506,586</td>
<td>0.75%</td>
<td>$ 135.45</td>
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<tr>
<td>2005</td>
<td>547,435</td>
<td>10,082,325,167</td>
<td>50,893,096</td>
<td>38,130,266</td>
<td>89,023,362</td>
<td>0.88%</td>
<td>162.62</td>
</tr>
<tr>
<td>2006</td>
<td>542,237</td>
<td>10,718,395,597</td>
<td>48,462,028</td>
<td>36,008,666</td>
<td>84,470,694</td>
<td>0.79%</td>
<td>155.78</td>
</tr>
<tr>
<td>2007</td>
<td>538,104</td>
<td>10,631,690,139</td>
<td>45,944,006</td>
<td>33,777,387</td>
<td>79,721,393</td>
<td>0.75%</td>
<td>148.15</td>
</tr>
<tr>
<td>2008</td>
<td>534,626</td>
<td>10,458,154,351</td>
<td>43,319,442</td>
<td>31,429,500</td>
<td>74,748,942</td>
<td>0.71%</td>
<td>139.82</td>
</tr>
<tr>
<td>2009</td>
<td>532,562</td>
<td>10,216,873,730</td>
<td>40,582,359</td>
<td>28,955,782</td>
<td>69,538,141</td>
<td>0.68%</td>
<td>130.57</td>
</tr>
<tr>
<td>2010</td>
<td>535,153</td>
<td>10,190,471,960</td>
<td>38,160,570</td>
<td>26,811,426</td>
<td>64,971,996</td>
<td>0.64%</td>
<td>121.41</td>
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<tr>
<td>2011</td>
<td>534,941</td>
<td>10,144,152,360</td>
<td>34,944,692</td>
<td>23,819,601</td>
<td>58,764,293</td>
<td>0.58%</td>
<td>109.85</td>
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<tr>
<td>2012</td>
<td>534,325</td>
<td>9,420,864,080</td>
<td>31,767,109</td>
<td>20,694,205</td>
<td>52,461,314</td>
<td>0.56%</td>
<td>98.18</td>
</tr>
<tr>
<td>2013</td>
<td>535,846</td>
<td>9,343,290,650</td>
<td>29,199,454</td>
<td>17,882,793</td>
<td>47,082,247</td>
<td>0.50%</td>
<td>87.87</td>
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<tr>
<td>2014</td>
<td>535,846</td>
<td>9,028,543,780</td>
<td>28,662,715</td>
<td>18,314,310</td>
<td>46,977,025</td>
<td>0.52%</td>
<td>87.67</td>
</tr>
<tr>
<td>2015</td>
<td>533,116</td>
<td>9,049,809,650</td>
<td>25,972,812</td>
<td>14,631,251</td>
<td>40,604,063</td>
<td>0.45%</td>
<td>76.16</td>
</tr>
<tr>
<td>2016</td>
<td>532,258</td>
<td>9,112,325,060</td>
<td>23,199,809</td>
<td>10,863,000</td>
<td>34,062,809</td>
<td>0.37%</td>
<td>64.00</td>
</tr>
<tr>
<td>2017</td>
<td>531,239</td>
<td>9,534,169,800</td>
<td>17,434,110</td>
<td>8,036,000</td>
<td>25,470,110</td>
<td>0.27%</td>
<td>47.94</td>
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</table>
## DEBT SERVICE BUDGET SUMMARY

<table>
<thead>
<tr>
<th>Reporting Category Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2017 $ Difference</th>
<th>2017 % of Budget</th>
<th>2018 Adopted</th>
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<tbody>
<tr>
<td>GENERAL OBLIGATION BONDS</td>
<td></td>
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<tr>
<td>General Obligation Bond-Externally Held</td>
<td></td>
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<tr>
<td>2013 Juvenile Detention Center Bond</td>
<td>778,115</td>
<td>2,556,438</td>
<td>2,556,438</td>
<td>(1)</td>
<td>100.0 %</td>
<td>2,560,638</td>
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<tr>
<td>TYPE OF BOND TOTAL</td>
<td>$ 778,115</td>
<td>$ 2,556,438</td>
<td>$ 2,556,438</td>
<td>(1)</td>
<td>100.0 %</td>
<td>$ 2,560,638</td>
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<tr>
<td>REVENUE BONDS</td>
<td></td>
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<td>Revenue Bonds-Externally Held</td>
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<td></td>
<td></td>
<td></td>
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<tr>
<td>2010 Solid Waste Revenue Bonds</td>
<td>373,819</td>
<td>373,819</td>
<td>372,905</td>
<td>(914)</td>
<td>99.8 %</td>
<td>381,694</td>
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<td>Revenue Bonds-Treasurer Held</td>
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<tr>
<td>2008 Caylor Road Sewer Bonds</td>
<td>76,756</td>
<td>75,733</td>
<td>75,732</td>
<td>(1)</td>
<td>100.0 %</td>
<td>76,664</td>
</tr>
<tr>
<td>TYPE OF BOND TOTAL</td>
<td>$ 450,575</td>
<td>$ 449,552</td>
<td>$ 448,637</td>
<td>(915)</td>
<td>99.8 %</td>
<td>$ 458,358</td>
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<td>REVENUE SUPPORTED GENERAL OBLIGATION BONDS</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other - Revenue Supported General Obligation Bonds</td>
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<td></td>
<td></td>
<td></td>
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<td></td>
</tr>
<tr>
<td>2010 Stillwater Center Bonds-Refunding</td>
<td>673,075</td>
<td>677,875</td>
<td>677,875</td>
<td>-</td>
<td>100.0 %</td>
<td>677,375</td>
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<td>Parking - Revenue Supported General Obligation Bonds</td>
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<tr>
<td>2010 Parking Facility Bonds-Reibold-Refunding</td>
<td>294,750</td>
<td>299,550</td>
<td>299,550</td>
<td>-</td>
<td>100.0 %</td>
<td>294,150</td>
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<td>Reibold - Revenue Supported General Obligation Bonds (PHDMC)</td>
<td></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>2010 Reibold Building Renovation</td>
<td>594,350</td>
<td>588,851</td>
<td>588,850</td>
<td>(1)</td>
<td>100.0 %</td>
<td>598,250</td>
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<td>Wastewater - Revenue Supported General Obligation Bonds</td>
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<td></td>
<td></td>
<td></td>
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<tr>
<td>2010 SR49/I-70 Sewer Improvement-Refunding</td>
<td>165,150</td>
<td>172,150</td>
<td>172,150</td>
<td>-</td>
<td>100.0 %</td>
<td>168,950</td>
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<tr>
<td>Water - Revenue Supported General Obligation Bonds</td>
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<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>2010 SR49/I-70 Water Improvement-Refunding</td>
<td>115,725</td>
<td>123,625</td>
<td>123,625</td>
<td>-</td>
<td>100.0 %</td>
<td>121,325</td>
</tr>
<tr>
<td>TYPE OF BOND TOTAL</td>
<td>$ 1,843,050</td>
<td>$ 1,862,051</td>
<td>$ 1,862,050</td>
<td>(1)</td>
<td>100.0 %</td>
<td>$ 1,860,050</td>
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<tr>
<td>SPECIAL ASSESSMENT BONDS</td>
<td></td>
<td></td>
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<td></td>
</tr>
<tr>
<td>Road Assessment-Treasurer Held</td>
<td></td>
<td></td>
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<td></td>
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<td></td>
</tr>
<tr>
<td>2007 Waitman North Group Drainage Ditch Assessment</td>
<td>2,029</td>
<td>2,034</td>
<td>2,033</td>
<td>(1)</td>
<td>100.0 %</td>
<td>2,035</td>
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<tr>
<td>2007 Wolf Creek North Ditch Assessment</td>
<td>4,069</td>
<td>4,067</td>
<td>4,066</td>
<td>(1)</td>
<td>100.0 %</td>
<td>4,069</td>
</tr>
<tr>
<td>2008 Hardin Road Ditch Assessment</td>
<td>1,831</td>
<td>1,775</td>
<td>2,500</td>
<td>725</td>
<td>140.9 %</td>
<td>1,919</td>
</tr>
<tr>
<td>2008 Manning Road Ditch Assessment</td>
<td>2,274</td>
<td>2,405</td>
<td>2,405</td>
<td>-</td>
<td>100.0 %</td>
<td>2,328</td>
</tr>
<tr>
<td>2011 Tom's Run Ditch Assessment</td>
<td>1,351</td>
<td>1,351</td>
<td>1,350</td>
<td>(1)</td>
<td>100.0 %</td>
<td>1,352</td>
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<tr>
<td>2013 Little Farms Group Drainage Ditch Assessment</td>
<td>3,960</td>
<td>3,961</td>
<td>3,960</td>
<td>(1)</td>
<td>100.0 %</td>
<td>3,960</td>
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<tr>
<td>2013 Lutheran Road Group Drainage Ditch Assessment</td>
<td>1,889</td>
<td>1,889</td>
<td>1,889</td>
<td>-</td>
<td>100.0 %</td>
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<td>Dodson Road Group Drain Ditch Assessment</td>
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<td>-</td>
<td>-</td>
<td>-</td>
<td>- %</td>
<td>3,535</td>
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<tr>
<td>Spring Run West Group Drain Ditch Assessment</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>- %</td>
<td>1,825</td>
</tr>
<tr>
<td>Sewer &amp; Water Assessment-Externally Held</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
### DEBT SERVICE BUDGET SUMMARY

<table>
<thead>
<tr>
<th>Reporting Category Description</th>
<th>2016 Actual</th>
<th>2017 Adopted</th>
<th>2017 Actual</th>
<th>2017 % of Budget</th>
<th>2017 $ Difference</th>
<th>2018 Adopted</th>
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<tbody>
<tr>
<td>1999 Post Town Road Water Main Assessment</td>
<td>18,123</td>
<td>12,284</td>
<td>12,283</td>
<td>(2)</td>
<td>100.0 %</td>
<td>16,718</td>
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<tr>
<td>2002 Blackbird Lane Trunk Sewer Assessment</td>
<td>88,625</td>
<td>90,700</td>
<td>90,700</td>
<td>-</td>
<td>100.0 %</td>
<td>87,550</td>
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<tr>
<td>Phillipsburg Sewer Improvement Assessment</td>
<td>39,172</td>
<td>85,995</td>
<td>39,172</td>
<td>(46,823)</td>
<td>45.6 %</td>
<td>-</td>
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<tr>
<td>Sewer &amp; Water Assessment-Treasurer Held</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>2001 Alex Bell Water Main Assessment</td>
<td>2,207</td>
<td>2,208</td>
<td>2,207</td>
<td>(1)</td>
<td>99.9 %</td>
<td>2,210</td>
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<tr>
<td>2001 Groby's Sanitary Sewer Assessment</td>
<td>4,349</td>
<td>4,350</td>
<td>4,349</td>
<td>(1)</td>
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<tr>
<td>2001 Mad River Sanitary Sewer Assessment</td>
<td>20,499</td>
<td>20,501</td>
<td>20,499</td>
<td>(2)</td>
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<tr>
<td>2005 Centerville Forest Sewer Assessment</td>
<td>23,611</td>
<td>23,612</td>
<td>23,611</td>
<td>(1)</td>
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<td>23,614</td>
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<tr>
<td>2005 Homestretch Road Water Main Assessment</td>
<td>3,154</td>
<td>3,156</td>
<td>4,512</td>
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<td>2006 Wald Waldrum Brantley Water Main Assessment</td>
<td>12,162</td>
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<td>-</td>
<td>100.0 %</td>
<td>12,163</td>
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<tr>
<td>2011 Airway Road Sewer Assessment</td>
<td>2,093</td>
<td>2,094</td>
<td>2,094</td>
<td>-</td>
<td>100.0 %</td>
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<tr>
<td>2011 Airway Road Water Main Assessment</td>
<td>2,389</td>
<td>2,381</td>
<td>2,381</td>
<td>-</td>
<td>100.0 %</td>
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<tr>
<td>2011 Bigger Lane Sanitary Sewer Assessment</td>
<td>5,992</td>
<td>5,993</td>
<td>5,993</td>
<td>-</td>
<td>100.0 %</td>
<td>5,994</td>
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<tr>
<td>2011 Bigger Lane Water Main Assessment</td>
<td>6,026</td>
<td>6,027</td>
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<td>(1)</td>
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<td>6,027</td>
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<tr>
<td>2011 Tuscon Sanitary Sewer Assessment</td>
<td>1,388</td>
<td>1,389</td>
<td>1,388</td>
<td>(1)</td>
<td>99.9 %</td>
<td>1,390</td>
</tr>
<tr>
<td>2012 Centerwood Lane Water Main Assessment</td>
<td>5,156</td>
<td>5,157</td>
<td>5,156</td>
<td>(1)</td>
<td>100.0 %</td>
<td>5,158</td>
</tr>
<tr>
<td>2013 Jack's Lane Pump Station Sewer Assessment</td>
<td>18,914</td>
<td>18,914</td>
<td>18,914</td>
<td>-</td>
<td>100.0 %</td>
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<tr>
<td>Archer, Maltbie, Slagle Sanitary Sewer Extension</td>
<td>7,988</td>
<td>7,187</td>
<td>7,187</td>
<td>-</td>
<td>100.0 %</td>
<td>7,185</td>
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<tr>
<td>McKenna Gorman Sanitary Sewer Assessment</td>
<td>9,389</td>
<td>8,448</td>
<td>8,447</td>
<td>(1)</td>
<td>100.0 %</td>
<td>8,447</td>
</tr>
</tbody>
</table>

**TYPE OF BOND TOTAL**

- $288,640
- $330,040
- $285,282
- $(44,758)
- 86.4 %
- $250,764

**TOTAL DEBT SERVICE**

- $3,360,380
- $5,198,081
- $5,152,407
- $(45,674)
- 99.1 %
- $5,129,810
### GENERAL OBLIGATION BONDS

<table>
<thead>
<tr>
<th>Description of Bonds</th>
<th>Amount of Bond Issue</th>
<th>2017 Begin Principal Balance</th>
<th>2018 Principal Budget</th>
<th>2018 Interest Budget</th>
<th>2018 End Principal Balance</th>
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</thead>
<tbody>
<tr>
<td>General Obligation Bond-Externally Held</td>
<td>18,519,260</td>
<td>15,730,000</td>
<td>2,085,000</td>
<td>475,638</td>
<td>13,645,000</td>
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<tr>
<td>2013 Juvenile Detention Center Bond</td>
<td>Interest Rate: 1.744%-2.265%</td>
<td>Issue / Maturity: 2013 2024</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**BOND REPORTING CATEGORY TOTAL**

| $18,519,260 | $15,730,000 | $2,085,000 | $475,638 | $13,645,000 |

**TYPE OF BOND TOTAL**

| $18,519,260 | $15,730,000 | $2,085,000 | $475,638 | $13,645,000 |

In 2013, market conditions were favorable to refund the 2005 bond issue. This is reflected in the Juvenile Detention Center Bonds.
NOTES TO GENERAL OBLIGATION BONDS

(1) Various Purpose Refunding and Improvement General Obligation Bonds – Series 2005
(Previously referred to as Various Purpose General Obligation Refunding Bonds - Series 1993)

In May 1993, Montgomery County issued $39,085,000 of General Obligation Refunding Bonds, which partially refunded bonds issued during 1990 and 1991. Those original bonds were issued to fund improvements to various county buildings, various improvements to the county's water and sewer system and construction of a new parking garage adjacent to the County Administration Building. The refunding bonds were rated "Aa" by Moody's Investor Services and "AA" by Standard & Poor's Corporation. The bond issue was set to mature on September 1, 2011. The Net Interest Cost for the issue was 5.326%.

In March 2005, Montgomery County took advantage of favorable bond market conditions to issue $57,140,000 of Various Purpose Refunding and Improvement General Obligation Bonds which have the following purposes: (i) to currently refund all of the outstanding Various Purpose General Obligation Refunding Bonds, Series 1993, which advance refunded five separate bond issues originally issued in 1990 and 1991 to finance, and refinance bond anticipation notes originally issued to finance various county water facilities, sewer facilities, parking facilities and county office buildings; (ii) to currently refund all of the outstanding Claro/Spring Valley Sewer Project General Obligation Bonds issued in 1994 to refinance bond anticipation notes originally issued to finance a sanitary sewer trunk line; (iii) to advance refund a portion of the outstanding Various Purpose General Obligation Bonds, Series 1996 related to the Big Three Trunk Sewer and the Water Pollution Control Master Plan; (iv) to finance a portion of the cost of constructing a new county Juvenile Justice Center; and (v) to pay the costs of issuance of the 2005 Bonds.

The 2005 bonds were rated "Aa2" by Moody's Investor Services and "AA" by Standard & Poor's Corporation. The net interest cost for this issue is 4.19%. The debt service on this issue will be paid from the county’s General Fund, Parking Enterprise Fund, Reibold Building Fund, and the Greater Moraine/Beavercreek Sewer Revenue Fund.

(2) Various Purpose General Obligation Refunding Series 2013 A tax exempt and Series 2013 B taxable (Previously referred to as Various Purpose General Obligation Refunding Bonds - Series 2005)

In October 2013, the County capitalized on a favorable bond market to refund the 2005 Various Purpose Refunding and Improvement General Obligation Bonds in the amount of $26,695,000 which included the following purposes: (i) paying for a portion of the cost of constructing a juvenile justice facility; (ii) refunding the outstanding Various Purpose General Obligation Refunding Bonds (parking facility and Reibold renovation), Series 1993 (the “Prior 1993 Bonds”); (iii) refunding the outstanding sewer project General Obligation Bonds (the “Prior 1994 bonds”); (iv) advance refunding the portion of the Various Purpose General Obligation Bonds, Series 1996 allocable to the Big Three Sewer Project and the Water Pollution Control Master Plan (the “Prior 1996 bonds” and together with the Prior 1993 Bonds and the Prior 1994 Bonds, the “Prior Bonds”); and to pay certain costs related to the issuance of the Bonds.

The 2013 bonds were rated "Aa1" by Moody's Investor Services and "AA" by Standard & Poor's Corporation. The net interest cost for this issue is 2.497%. The debt service on this issue was paid from the county's General Fund, Parking Enterprise Fund, Reibold Building Fund, and the Greater Moraine/Beavercreek Sewer and Water Revenue Funds. All bonds matured in 2016 with the exception of the Juvenile Detention Center Bond that matures in 2024.

The 2005 bonds were rated "Aa2" by Moody's Investor Services and "AA" by Standard & Poor's Corporation. The net interest cost for this issue is 4.19%. The debt service on this issue will be paid from the county’s General Fund, Parking Enterprise Fund, Reibold Building Fund, and the Greater Moraine/Beavercreek Sewer Revenue Fund.
## REVENUE BONDS

<table>
<thead>
<tr>
<th>Description of Bonds</th>
<th>Amount of Bond Issue</th>
<th>2017 Begin Principal Balance</th>
<th>2018 Principal Budget</th>
<th>2018 Interest Budget</th>
<th>2018 End Principal Balance</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Revenue Bonds-Externally Held</strong></td>
<td></td>
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<td></td>
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<td></td>
</tr>
<tr>
<td>2010 Solid Waste Revenue Bonds</td>
<td>4,500,000</td>
<td>2,615,000</td>
<td>295,000</td>
<td>80,394</td>
<td>2,320,000</td>
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<tr>
<td>Interest Rate: 2.00%-3.375%</td>
<td>Issue / Maturity: 2010 2025</td>
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<tr>
<td>BOND REPORTING CATEGORY TOTAL</td>
<td>$4,500,000</td>
<td>$2,615,000</td>
<td>$295,000</td>
<td>$80,394</td>
<td>$2,320,000</td>
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<tr>
<td><strong>Revenue Bonds-Treasurer Held</strong></td>
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<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>2008 Caylor Road Sewer Bonds</td>
<td>1,000,000</td>
<td>606,000</td>
<td>50,000</td>
<td>26,664</td>
<td>556,000</td>
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<tr>
<td>Interest Rate: 4.40%</td>
<td>Issue / Maturity: 2008 2027</td>
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<td></td>
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<tr>
<td>BOND REPORTING CATEGORY TOTAL</td>
<td>$1,000,000</td>
<td>$606,000</td>
<td>$50,000</td>
<td>$26,664</td>
<td>$556,000</td>
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<tr>
<td><strong>TYPE OF BOND TOTAL</strong></td>
<td>$5,500,000</td>
<td>$3,221,000</td>
<td>$345,000</td>
<td>$107,058</td>
<td>$2,876,000</td>
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</table>

Revenue Bonds have been issued for the Montgomery County Environmental Services Department to support various capital improvement projects. Whereas, the full faith and credit of the county is pledged for General Obligation Revenue Bonds, only the revenues from the various Environmental Services funds are pledged for repayment of these bonds. The Caylor Road Sewer Bonds are held by the County Treasurer as an investment in the county's portfolio.
(1) Solid Waste Revenue Bonds – Series 2010

The Series 2010 Bonds in the amount of $4,500,000 were issued to: (i) pay the costs of making certain improvements to the Montgomery County South Transfer Station, including the demolition and reconstruction of the recycling and resource center, the rehabilitation of the tipping floor and acquisition of a tamping crane, stormwater improvements and the demolition of certain other structures formerly related to incineration; (ii) to fund a debt service reserve fund and (iii) to pay the costs related to the issuance of the Series 2010 Bonds.

These uninsured bonds were rated “Aa2” by Moody’s Investor Services and “AA+” by Standard & Poor’s Corporation. The True Interest Cost for the issue is 2.932% and the Net Interest Cost is 2.947%. The bonds will mature in 2025.

(2) Caylor Road Sanitary Sewer Project Special Revenue Bonds – Series 2008

The 2008 Bonds were issued to fund the construction and installation of the Caylor Road Sanitary Sewer Project. The revenue to support this issuance will come from connection fees and from an agreement between the County and the City of Moraine in which the City has agreed to fund whatever debt service is not covered by connection fees.

Because of the small nature of this issue, the County Treasurer agreed to purchase the bonds for the County portfolio at a rate of 4.40%. The bonds will mature in 2027.
## REVENUE SUPPORTED GENERAL OBLIGATION BONDS

<table>
<thead>
<tr>
<th>Description of Bonds</th>
<th>Amount of Bond Issue</th>
<th>2017 Begin Principal Balance</th>
<th>2018 Principal Budget</th>
<th>2018 Interest Budget</th>
<th>2018 End Principal Balance</th>
</tr>
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<tbody>
<tr>
<td><strong>Other - Revenue Supported General Obligation Bonds</strong></td>
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<tr>
<td>2010 Stillwater Center Bonds-Refunding</td>
<td>8,295,000</td>
<td>4,835,000</td>
<td>535,000</td>
<td>142,375</td>
<td>4,300,000</td>
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<tr>
<td>Interest Rate: 1.50%-3.00%</td>
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<tr>
<td>Issue / Maturity: 2010 - 2025</td>
<td></td>
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<tr>
<td><strong>BOND REPORTING CATEGORY TOTAL</strong></td>
<td>$8,295,000</td>
<td>$4,835,000</td>
<td>$535,000</td>
<td>$142,375</td>
<td>$4,300,000</td>
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<td><strong>Parking - Revenue Supported General Obligation Bonds</strong></td>
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<tr>
<td>2010 Parking Facility Bonds-Reibold-Refunding</td>
<td>2,600,000</td>
<td>850,000</td>
<td>270,000</td>
<td>24,150</td>
<td>580,000</td>
</tr>
<tr>
<td>Interest Rate: 1.50%-3.00%</td>
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<tr>
<td>Issue / Maturity: 2010 - 2020</td>
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<tr>
<td><strong>BOND REPORTING CATEGORY TOTAL</strong></td>
<td>$2,600,000</td>
<td>$850,000</td>
<td>$270,000</td>
<td>$24,150</td>
<td>$580,000</td>
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<td><strong>Reibold - Revenue Supported General Obligation Bonds</strong></td>
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<tr>
<td>2010 Reibold Building Renovation (PHDMC)</td>
<td>5,195,000</td>
<td>1,700,000</td>
<td>550,000</td>
<td>48,250</td>
<td>1,150,000</td>
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<tr>
<td>Interest Rate: 1.50%-3.00%</td>
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<tr>
<td>Issue / Maturity: 2010 - 2020</td>
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<tr>
<td><strong>BOND REPORTING CATEGORY TOTAL</strong></td>
<td>$5,195,000</td>
<td>$1,700,000</td>
<td>$550,000</td>
<td>$48,250</td>
<td>$1,150,000</td>
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<tr>
<td><strong>Wastewater - Revenue Supported General Obligation Bonds</strong></td>
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<tr>
<td>2010 SR49/I-70 Sewer Improvement-Refunding</td>
<td>1,490,000</td>
<td>325,000</td>
<td>160,000</td>
<td>8,950</td>
<td>165,000</td>
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<tr>
<td>Interest Rate: 1.50%-3.00%</td>
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<tr>
<td>Issue / Maturity: 2010 - 2019</td>
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<td></td>
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<tr>
<td><strong>BOND REPORTING CATEGORY TOTAL</strong></td>
<td>$1,490,000</td>
<td>$325,000</td>
<td>$160,000</td>
<td>$8,950</td>
<td>$165,000</td>
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<tr>
<td><strong>Water - Revenue Supported General Obligation Bonds</strong></td>
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<tr>
<td>2010 SR49/I-70 Water Improvement-Refunding</td>
<td>1,055,000</td>
<td>230,000</td>
<td>115,000</td>
<td>6,325</td>
<td>115,000</td>
</tr>
<tr>
<td>Interest Rate: 1.50%-3.00%</td>
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<td></td>
<td></td>
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<tr>
<td>Issue / Maturity: 2010 - 2019</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>BOND REPORTING CATEGORY TOTAL</strong></td>
<td>$1,055,000</td>
<td>$230,000</td>
<td>$115,000</td>
<td>$6,325</td>
<td>$115,000</td>
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<tr>
<td><strong>TYPE OF BOND TOTAL</strong></td>
<td>$18,635,000</td>
<td>$7,940,000</td>
<td>$1,630,000</td>
<td>$230,050</td>
<td>$6,310,000</td>
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</tbody>
</table>

Revenue Supported General Obligation Bonds have the full faith and credit (taxing authority) of the issuing government pledged for payment. Although the bonds listed are general obligation, they are supported by revenues from Stillwater Center, Parking Enterprise Fund, Reibold Building and Environmental Services Funds. Because of this revenue support, these bonds are exempt from the direct debt limitation computation for the county.
NOTES TO REVENUE SUPPORTED GENERAL OBLIGATION BONDS


In September 2010, Montgomery County completed an issue of Various Purpose General Obligation Refunding Bonds in the amount of $24,235,000. The Bonds were issued for the purposes of: (i) refunding all or a portion of the County's outstanding Various Purpose General Obligation Bonds, Series 2000 (the "Various Purpose Bonds") originally issued for the purposes of paying the costs of renovation of the Reibold Building for offices, clinics and labs for the Health District; constructing the Stillwater Center Replacement Facility; and constructing a Parking Garage Facility next to the Reibold Building; (ii) refunding all or a portion of the County's outstanding Children Services General Obligation Bonds, Series 1999 (the "Children Services Bonds") originally issued for the purpose of constructing a new building for Children Services and implementation of a new Children Services campus master plan in the County; (iii) refunding all or a portion of the County's outstanding State Route 49/I-70 Corridor Sewer Improvements General Obligation Bonds, Series 1999 (the "Sewer Improvement Bonds") originally issued for the purpose of paying the cost of installation of sewer mains affecting State Route 49 to I-70 (Project No. 9602-S) in the County; (iv) refunding all or a portion of the County's outstanding State Route 49/I-70 Corridor Water Improvements General Obligation Bonds, Series 1999 (the "Water Improvement Bonds") originally issued for the purpose of paying the cost of installation of water mains affecting State Route 49 to I-70 (Project No. 9602-W) in the County; and (v) paying certain costs related to the issuance of the Bonds.

The 2010 bonds were rated “Aa1” by Moody’s Investor Services and “AA” by Standard & Poor’s. The True Interest Cost for the issue is 2.016% and the Net Interest Cost is 2.075%. The bonds will mature in 2025. The debt service on this issue will be paid from the Parking Enterprise fund, Reibold Building fund, the Children Services fund, the Stillwater Center fund, the Greater Moraine/Beavercreek Water Revenue fund and the Greater Moraine/Beavercreek Sewer Revenue fund.


In October 1996, Montgomery County issued $18,790,000 of Various Purpose General Obligation Bonds: $12,490,000 for the engineering and design costs related to the EPA mandated Water Pollution Control Master Plan improvement project; $6,135,000 for the construction, design and engineering of the Big Three Trunk Sewer project; $125,000 for the Mohler Ditch assessment project costs and $40,000 for the Wolf Creek Pike Water Main Extension assessment project.

In March 2005, Montgomery County took advantage of favorable bond market conditions to issue $57,140,000 of Various Purpose Refunding and Improvement General Obligation Bonds, which have the following purposes: (i) to currently refund all of the outstanding Various Purpose General Obligation Refunding Bonds, Series 1993 which advance refunded five separate bond issues originally issued in 1990 and 1991 to finance and refinance bond anticipation notes originally issued to finance various county water facilities, sewer facilities, parking facilities and county office buildings; (ii) to currently refund all of the outstanding Clyo/Spring Valley Sewer Project General Obligation Bonds issued in 1994 to refinance bond anticipation notes originally issued to finance a sanitary sewer trunk line; (iii) to advance refund a portion of the outstanding Various Purpose General Obligation Bonds, Series 1996 related to the Big Three Trunk Sewer and the Water Pollution Control Master Plan; (iv) to finance a portion of the cost of constructing a new county Juvenile Justice Center; and (v) to pay the costs of issuance of the 2005 bonds.

The 2005 bonds were rated "Aa2" by Moody's Investor Services and "AA" by Standard & Poor's Corporation. The True Interest Cost for the issue is 4.006% and the Net Interest Cost is 4.176%. The bonds matured in 2016. The debt service on this issue was paid from the county’s General Fund, the Parking Enterprise fund, the Reibold Building fund and the Greater Moraine/Beavercreek Sewer Revenue fund.
NOTES TO REVENUE SUPPORTED GENERAL OBLIGATION BONDS

(3) Various Purpose General Obligation Refunding Series 2013 A tax exempt and Series 2013 taxable (Previously referred to as Various Purpose General Obligation Refunding Bonds - Series 2005)

In October 2013, the County capitalized on a favorable bond market to refund the 2005 Various Purpose Refunding and Improvement General Obligation Bonds in the amount of $26,695,000, which included the following purposes: (i) paying for a portion of the cost of constructing a juvenile justice facility; (ii) refunding the outstanding Various Purpose General Obligation Refunding Bonds (parking facility and Reibold Building renovation), Series 1993 (the “Prior 1993 Bonds”); (iii) refunding the outstanding sewer project General Obligation Bonds (the “Prior 1994 bonds”); (iv) advance refunding the portion of the Various Purpose General Obligation Bonds, Series 1996 allocable to the Big Three Sewer Project and the Water Pollution Control Master Plan (the “Prior 1996 bonds” and together with the Prior 1993 Bonds and the Prior 1994 Bonds, the “Prior Bonds”); and to pay certain costs related to the issuance of the Bonds.

The 2013 bonds were rated "Aa1" by Moody's Investor Services and "AA" by Standard & Poor's Corporation. The net interest cost for this issue is 2.497%. The debt service on this issue was paid from the county’s General Fund, Parking Enterprise Fund, Reibold Building Fund and the Greater Moraine/Beavercreek Sewer and Water Revenue Funds. All Revenue Support General Obligation Bonds in this category matured in 2016.
## OHIO PUBLIC WORKS COMMISSION LOANS
### Environmental Services

<table>
<thead>
<tr>
<th>Description of Loans</th>
<th>Amount of Loan</th>
<th>2018 Begin Principal Balance</th>
<th>2018 Principal Budget</th>
<th>2018 Interest Budget</th>
<th>2018 End Principal Balance</th>
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<tbody>
<tr>
<td><strong>Long Term Notes Payable from Wastewater Revenues</strong></td>
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<tr>
<td>Upland's Camp Sanitary Sewer</td>
<td>379,255</td>
<td>72,225</td>
<td>23,362</td>
<td>1,993</td>
<td>48,863</td>
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<td>Issue / Maturity: 2000 2021</td>
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<tr>
<td>Western Regional Screening</td>
<td>1,492,500</td>
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<td>74,625</td>
<td>186,563</td>
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<td>Issue / Maturity: 2001 2021</td>
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<tr>
<td>Manhole Rehabilitation</td>
<td>303,359</td>
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<td>1,871</td>
<td>48,498</td>
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<tr>
<td>Bayside-Orinoco Sewer</td>
<td>165,819</td>
<td>46,341</td>
<td>9,769</td>
<td>1,318</td>
<td>36,572</td>
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<td>Issue / Maturity: 2001 2022</td>
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<td>Environmental Lab Roof</td>
<td>349,985</td>
<td>113,744</td>
<td>17,500</td>
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<td>Issue / Maturity: 2003 2024</td>
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<tr>
<td>Manhole Rehabilitation - Phase 3</td>
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<td>17,065</td>
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<tr>
<td>Eastown Lift Station</td>
<td>156,338</td>
<td>65,551</td>
<td>8,549</td>
<td>1,903</td>
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<td>Issue / Maturity: 2005 2025</td>
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<tr>
<td>Upland's Camp Sewer</td>
<td>348,860</td>
<td>136,805</td>
<td>19,363</td>
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<td>Issue / Maturity: 2005 2024</td>
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<tr>
<td>Manhole Rehabilitation - Phase 2</td>
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<td>150,944</td>
<td>19,686</td>
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<tr>
<td>Issue / Maturity: 2005 2025</td>
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<tr>
<td>Upland's Camp Sewer Rehabilitation - Phase 3</td>
<td>562,016</td>
<td>252,907</td>
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<td>224,806</td>
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<tr>
<td>Issue / Maturity: 2006 2027</td>
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<tr>
<td>Manhole Rehabilitation - Phase 4</td>
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<tr>
<td>Issue / Maturity: 2006 2029</td>
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</tr>
<tr>
<td>Upland's Camp Sewer</td>
<td>294,910</td>
<td>154,827</td>
<td>14,746</td>
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### Description of Loans

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Montgomery County participates with the State of Ohio loan programs: Ohio Water Development Authority (OWDA) and the Ohio Public Works Commission (OPWC). These loan programs offer zero or low interest loan options for counties to enhance water and wastewater infrastructure for our water and sewer enterprise operations.

Note: OWDA loan terms are for twenty years and have January 1 and July 1 payment dates. OPWC loan terms are for twenty years and have January 31 and July 1 payment dates.

The above loans are secured through pledged customer revenues of the Water and Wastewater Funds. Proceeds of these loans provided for various construction or upgrades of water and wastewater capital assets for the utility system.
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<td>Issue / Maturity: 2012 2031</td>
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## OHIO WATER DEVELOPMENT AUTHORITY LOANS

### Environmental Services

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<tr>
<th>Description of Loans</th>
<th>Amount of Loan</th>
<th>2018 Begin Principal Balance</th>
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<th>2018 Interest Budget</th>
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<td>Western Regional Sludge Thickener Improvements</td>
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**LOAN REPORTING CATEGORY TOTAL** | **$63,168,993** | **$21,943,960** | **$3,690,739** | **$577,200** | **$18,253,221**

### Long Term Notes Payable from Water Revenues

<table>
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<tr>
<th>Description of Loans</th>
<th>Amount of Loan</th>
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<th>2018 Principal Budget</th>
<th>2018 Interest Budget</th>
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<td>Crain's Run Water Line</td>
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## Description of Loans

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<td>Hilton, Glenbeck, Gaylord, West Water Main Replacement</td>
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### LOAN REPORTING CATEGORY TOTAL

- **Total:** $15,625,755
- **2018 Begin Principal Balance:** $12,918,036
- **2018 Principal Budget:** $610,134
- **2018 Interest Budget:** $338,843
- **2018 End Principal Balance:** $12,307,902
Montgomery County participates with the State of Ohio loan programs: Ohio Water Development Authority (OWDA). These loan programs offer zero or low interest loan options for counties to enhance water and wastewater infrastructure for our water and sewer enterprise operations.

Note: OWDA loan terms are for twenty years and have January 1 and July 1 payment dates.

The above loans are secured through pledged customer revenues of the Water and Wastewater Funds. Proceeds of these loans provided for various construction or upgrades of water and wastewater capital assets for the utility system.

<table>
<thead>
<tr>
<th>Description of Loans</th>
<th>Amount of Loan</th>
<th>2018 Begin Principal Balance</th>
<th>2018 Principal Budget</th>
<th>2018 Interest Budget</th>
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<td>Payable from Road Auto &amp; Gas Revenues</td>
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<td>Austin Pike Project - SIB Loan</td>
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<td>Issue / Maturity: 2014 2023</td>
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<td>TYPE OF LOAN TOTAL</td>
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<td>$284,812</td>
<td>$55,417</td>
<td>$1,633,102</td>
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</table>

This State Infrastructure Bank (SIB) Program was developed by the State of Ohio - Department of Transportation to enhance transportation facilities throughout Ohio. The programs offer low interest rate loans with a rate of 3.0% for a maturity period of ten years. The first year of the loan is interest free with payments made twice a year.

For the Austin Pike Project, Miami Township is providing an annual reimbursement of $41,440 for this loan. The reimbursement begins in 2016 and continues through 2023.
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<th>Description of Loans</th>
<th>Amount of Loan</th>
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<th>2018 Interest Budget</th>
<th>2018 End Principal Balance</th>
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</table>

Montgomery County participates with the State of Ohio loan program: Ohio Public Works Commission (OPWC). This loan program offers zero or low interest loan options for counties for road improvements in the unincorporated areas within the County.

The above loans are secured through pledged revenues of the Engineer's Road Auto & Gas Fund.
## SPECIAL ASSESSMENT BONDS

<table>
<thead>
<tr>
<th>Description of Bonds</th>
<th>Amount of Bond Issue</th>
<th>2017 Begin Principal Balance</th>
<th>2018 Principal Budget</th>
<th>2018 Interest Budget</th>
<th>2018 End Principal Balance</th>
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<tbody>
<tr>
<td><strong>Road Assessment-Treasurer Held</strong></td>
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<tr>
<td>2007 Waitman North Group Drainage Ditch Assess</td>
<td>22,000</td>
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<td>2007 Wolf Creek North Ditch Assessment</td>
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<td>3,280</td>
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<td>2008 Manning Road Ditch Assessment</td>
<td>25,400</td>
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<td>2008 Hardin Road Ditch Assessment</td>
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<td>2011 Tom's Run Ditch Assessment</td>
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<td>10,088</td>
<td>957</td>
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<td>9,131</td>
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<td>2013 Lutheran Road Group Drainage Ditch Assessment</td>
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<td>Dodson Road Group Drain Ditch Assessment</td>
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**BOND REPORTING CATEGORY TOTAL**  
$254,774  
$171,903  
$16,550  
$6,363  
$155,353
### SPECIAL ASSESSMENT BONDS

<table>
<thead>
<tr>
<th>Description of Bonds</th>
<th>Amount of Bond Issue</th>
<th>2017 Principal Balance</th>
<th>2018 Principal Budget</th>
<th>2018 Interest Budget</th>
<th>2018 End Principal Balance</th>
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<tr>
<td><strong>Sewer &amp; Water Assessment - Externally Held</strong></td>
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<td>1,718</td>
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<td>2002 Blackbird Lane Trunk Sewer Assessment</td>
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<td>Issue / Maturity:</td>
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<td><strong>BOND REPORTING CATEGORY TOTAL</strong></td>
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### SPECIAL ASSESSMENT BONDS

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<th>Description of Bonds</th>
<th>Amount of Bond Issue</th>
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<th>2018 Interest Budget</th>
<th>2018 End Principal Balance</th>
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<tbody>
<tr>
<td>Sewer &amp; Water Assessment-Treasurer Held</td>
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<td>2006 Wald Waldrum Brantly Water Main Assessm</td>
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<tr>
<td>Issue / Maturity: 2011 - 2031</td>
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</table>
## SPECIAL ASSESSMENT BONDS

<table>
<thead>
<tr>
<th>Description of Bonds</th>
<th>Amount of Bond Issue</th>
<th>2017 Begin Principal Balance</th>
<th>2017 Principal Budget</th>
<th>2018 Interest Budget</th>
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<td>Archer, Malbie, Slagle Sanitary Sewer Extension</td>
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<td>97,586</td>
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| BOND REPORTING CATEGORY TOTAL | $1,668,892 | $1,045,477 | $83,606 | $39,977 | $961,871 |
| TYPE OF BOND TOTAL | $5,496,666 | $3,832,380 | $221,156 | $114,792 | $3,611,224 |

Special Assessments bonds are generally issued to finance certain improvement projects that benefit a particular group of landowners. Residents petition the county for such things as sewer extensions, road widenings and ditch maintenance. Given the appropriate number of signatures on the petition, the county can proceed with the project and issue the Special Assessment Bonds. The landowners are then assessed a share based on benefit. This share is collected with the property taxes and used to pay principal and interest on the bond. Traditionally, special assessment issues are for 20 years for water and sewer projects and 15 years for ditch maintenance projects, but the length can vary. A variety of Special Assessment issues are held by the County Treasurer as an investment in the county's portfolio.
2018
Adopted Budget and Plan
Office of Management and Budget
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<th>Section/Page</th>
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<td>The Role of County Government</td>
<td>I 3</td>
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<td>I 9</td>
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<td>General Fund Year End Reserves as a Percent of Budget</td>
<td>I 15</td>
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<td>I 19</td>
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<tr>
<td>Office of Management &amp; Budget – Staff Acknowledgment</td>
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</table>
Montgomery County came into existence on May 1, 1803, under the provisions of an act, which carved the new county from territory previously belonging to Hamilton County. Named in honor of General Richard Montgomery, a Revolutionary War hero killed in the Battle of Quebec, Montgomery County included lands, which later would become Miami (1807) and Preble (1808) counties.

Dayton, a tiny village at the northern terminus of the Cincinnati Road, was designated the county seat. It governed four large sparsely settled townships: Washington, Dayton, German and Elizabeth. The continual growth of this area further necessitated the subdivision of these areas and the formation of additional townships: Randolph (1804); Jefferson (1805); Madison (1809); Wayne (1810); Jackson (1814); Butler (1817); Perry (1820); Clay (1825); Miami (1829); Harrison, Mad River and Van Buren (1841).

The War of 1812 and the arrival of the Miami and Erie Canal in 1829 sparked further county growth. The City of Dayton emerged as a major provisioning center for troops moving north. This favorable geographical position later made it a key interior port on Ohio's busiest canal. Dayton and Miamisburg became important shipping and milling centers. The county's population increased rapidly during this time, growing from 16,000 in 1820 to almost 40,000 in 1850.

Industrial growth continued as the area became known for its skilled labor force and ready access to Midwestern markets. At the turn of the century, Dayton was advertised as the "City of a Thousand Factories." First among the "thousand" was the National Cash Register Company, a homegrown industry, which rose to become one of the nation's most progressive and successful manufacturers.

The Wright Brothers' accomplishments in aviation reinforced the area's reputation for inventiveness and technical prowess which served as the basis for a long-lasting connection between Dayton and aeronautical technology. This connection has grown stronger since the days when flyers took off from "Huffman Prairie." Skilled local manpower and fortuitous circumstances also established the area as a center of automotive-related manufacturing, a trend which eventually made Dayton a "GM (General Motors) town."

Recently, changes in manufacturing patterns and technology have closed many factories and produced drastic changes in others. The mechanical cash register and the Dayton-made refrigerator are now museum pieces, and it is unlikely that Dayton will again be a center of the manufacturing universe. Yet, the area continues to adapt to these new realities. In fields once tilled by Shaker farmers, high-technology companies have moved into the Miami Valley Research Park. Though the products and technology would have amazed nineteenth century factory workers or inventors, the fact that it is all happening in Montgomery County, Ohio, would not surprise them in the least.
County government was established in Ohio in 1788 as the administrative arm of the territorial government. Today, it serves the same purpose for the state, although the structure has changed and its range of responsibilities has increased.

There are certain state-mandated services that all counties must provide such as: property tax assessment and collection, land records, election administration, social services and certain legal and judicial services that apply throughout the county.

State law also permits counties to perform certain functions for their residents if they so choose. Discretionary powers exercised by Montgomery County include parks, drainage and economic development.

Other services such as police protection and subdivision regulations may only be provided to the unincorporated areas (townships). By contract, Montgomery County serves most municipalities with solid waste disposal and administers the Community Development Block Grant Program.

Ohio's 88 counties vary in size from 232 to 706 square miles, and in population from 12,921 to 1,264,518 (2010 census). In spite of these differences, all counties must be structured in the manner outlined by the state constitution and the laws enacted by the General Assembly. The exception is permitted if the voters in the county choose to adopt a charter or an alternate form of government outlined in state law.

Responsibility for county government is shared by the Ohio General Assembly which has legislative power; the county courts, which have judicial power; and the three-member Board of County Commissioners and eight other elected local officials, all of whom hold administrative power.

Each of the county’s eleven administrative officials is elected by voters of the entire county for four year terms. The terms of the three commissioners are staggered but all are of equal rank and they elect their own president. The eight other elected officials function as independent administrative heads of their respective departments. The salaries of county elected officials are set by an act of the Ohio General Assembly and are based on population figures.

Since 1967, Montgomery County has had a County Administrator appointed by the County Commission according to the provisions of the Ohio Revised Code. The administrator assists in the enforcement, execution and administration of policies and resolutions, and supervises and directs the activities and affairs of commission departments. With staff support from the Office of Management and Budget, the Administrator submits the proposed annual budget to the Commission, advises it on financial conditions, and makes budget recommendations.

The county also has a number of semi-independent boards and commissions that participate in county government. Their powers and revenue sources are determined by state law and the county commissioners.

Note: Information on this page was excerpted with permission from “Know Montgomery County,” published by the League of Women Voters of the Greater Dayton Area.
Montgomery County operates on a January 1 - December 31 fiscal year as required by Ohio Revised Code. The budgetary process for each fiscal year consists of two budgeting processes: the tax budget and the appropriation budget. The tax budget is mandated by Ohio Revised Code to present the following information:

1. necessary operating expenses for the ensuing fiscal year;
2. necessary permanent improvements for the ensuing fiscal year;
3. and an estimate of receipts from property tax levies and other sources of revenue.

This information provides data necessary for use in the State of Ohio's formula for distribution of the Local Government Fund. This state revenue-sharing program provides funds to counties, municipalities, and townships based on the formula derived by the state or an alternative formula approved by the county and its local jurisdictions. Montgomery County has developed an alternative formula for distribution of these funds and, therefore, the tax budget is not used for this purpose. The tax budget is necessary to ensure that the county is operating within its statutory debt limitations in regard to its total assessed valuation, total millage and issuance of debt. However, pursuant to House Bill 194, the County Budget Commission can modify the submission of the tax budget if the county has adopted an alternate formula for the distribution of Local Government Funds. Since Montgomery County has such a formula, the tax budget requirements have been modified to include an estimate of total county resources.

While the tax budget meets State of Ohio requirements for specific information, the appropriation budget is the actual authorization for elected official, agency and departmental spending throughout the fiscal year. The Board of County Commissioners uses the appropriation budget process to set spending levels, estimated revenues and capital funding. It is the means by which the Board of County Commissioners reviews and appropriates departmental budgets. The only state requirement for the appropriation is passage and certification by April 1 of each fiscal year.

**Tax Budget Process**

Pursuant to Ohio Revised Code, House Bill 129 allowed the Montgomery County Budget Commission to waive the tax budget process for political subdivisions within Montgomery County. On June 26, 2002, the Montgomery County Budget Commission swore in representatives from various jurisdictions to testify on their position about House Bill 129. Based upon the testimony at hand, the Montgomery County Budget Commission eliminated the filing of annual tax budgets for political subdivisions. Jurisdictions are still responsible for the certification of year-end balances to the Montgomery County Budget Commission for the development of the Certificate of Resources. The Montgomery County Board of Commissioners, pursuant to state law, is still responsible for the public hearing and the passage of the tax budget for the Dayton Montgomery County Public Library. The Dayton Montgomery County Public Library submits its tax budget to the Board of County Commissioners. Once received, a hearing is held for the Library Tax Budget and the Board of County Commissioners has until July 20 to officially adopt the tax budget by resolution and forward the certified resolution to the Montgomery County Budget Commission. The final step in the tax budget process is a hearing conducted by the Montgomery County Budget Commission on the first Monday in August. Since the tax budget is compiled to fulfill a state requirement for the Dayton Montgomery County Public Library and is not appropriated by the County Commission, there is no formal presentation of the approved tax budget in the annual budget document.

**Appropriation Budget Process**

The appropriation budget reflects the county's official plan for expenditures. In July and August, OMB develops budget preparation materials and guidelines for various expenditures (see Budget Cost Guidelines in this section). This information, as well as the budget request forms, is distributed to departments in mid-August. Departments must then prepare and submit their requests to OMB by the end of August.
Appropriation Budget Process (continued)

The budget staff spends several weeks preparing for annual budget meetings. This preparation involves checking mathematical calculations, reviewing historical expenditures and revenue patterns to determine trends, projecting actual expenditure and revenue data, verifying authorized county positions and reviewing new program requests relative to county priorities. The results of this review are used to determine issues to be discussed during the meetings.

In conjunction with the budget process, departments are asked to begin the planning process by preparing operating and capital expenditure projections, including new requests for the current budget year. Funding for new ongoing requests (personnel, fringe benefits and operating expenses) for the county General Fund are requested in the annual appropriation packages. On non-general fund programs, multi-year projections are prepared in conjunction with the department to determine that resources are available to fund ongoing and other one-time requests. The analysts in the Office of Management and Budget serve as liaisons to departments and analyze budgets throughout the year. The approval of the annual appropriation is normally scheduled for the last Board of County Commission meeting in December.

Capital Budget Process

This process coincides with the annual Budget Process. Departments are asked to submit capital requests along with their operating budget requests.

In Section G – Capital, the financial status of all current capital projects is reflected and reported by county fund and subfund. Projects are currently funded from available financial resources as capital needs arise.

Summary

The Adopted Budget Document presents Montgomery County's annual operating budget realized through the appropriation budget process. The Office of Management and Budget prepares a Budget in Brief, which summarizes the annual appropriation and lists statistics and initiatives. The staff of OMB normally spends approximately three months preparing these documents, from early January to the end of March when printing of the document is complete. The Adopted Budget Document and Budget in Brief are then submitted to the Board of County Commissioners for their review, and provided to departments, agencies and the public. The 2017 Permanent Appropriation was approved by Commission resolution on December 8, 2016.
APPROPRIATION CALENDAR OF EVENTS

January 2017

January – April
The Office of Management & Budget prepares and compiles the 2017 Budget in Brief and the Adopted Budget and Plan Document. Both documents are submitted to the Government Finance Officers Association (GFOA) for the distinguished budget awards presentation program.

May 2017

May 1
The Office of Management & Budget sends State Fiscal Year Budget Packages to the ADAMHS Board, Board of Developmental Disabilities Services, Common Pleas Court, Job & Family Services, Juvenile Court and MonDay Program.

June 2017

June 1
The State Fiscal Year Budget Packages are returned to the Office of Management & Budget. The OMB conducts state fiscal year budget meetings with departments as needed.

June 2
The State Fiscal Year Budget blanket appropriation transfer resolution is placed on the Board of County Commission weekly meeting for an orderly closeout of grant programs.

June 30
The State Fiscal Year Budgets are placed on the Board of County Commissioners weekly agenda for approval for July 1, 2017 through June 30, 2018 appropriations.

July 2017

July 1 – July 31
The Office of Management & Budget develops the 2018 appropriation budget preparation materials for elected officials, departments and agencies.

July 20
The financial projections for the General Fund are reviewed with the county Elected Officials at their monthly meeting.

August 2017

August 3
The 2018 budget packages are mailed to all elected officials, departments and agencies for General Fund and Other Fund appropriations.

August 11 - 20
The Office of Management & Budget provides classroom training for the Performance Series Budgeting System. This training includes operational and position budgeting classes.

August 31
The budget packages are completed and returned to the Office of Management & Budget by elected officials, departments and agencies.

September 2017

September 14 – October 16
OMB conducts budget discussion meetings with elected officials, departments and agencies. The Board of County Commissioners and the Clerk of Commission are provided with a schedule of budget discussion meetings.
October 2017

October 26 – November 6
The County Administrator and the Office of Management & Budget review recommended appropriation budgets with the Board of County Commissioners.

November 2017

November 16
The County Administrator transmits proposed budgets to elected officials, departments and agencies.

November 16 – November 27
The elected officials, departments and agencies have this period to appeal their 2018 Proposed Budget with the Board of County Commissioners.

December 2017

December 1
The Board of County Commissioners pass the year end “blanket” resolutions for appropriation amendments for year-end processing of documents. The Board of County Commissioners and County Administrator conduct a public work session on the 2018 Proposed Budget.

December 5
The County Administrator and the Office of Management & Budget present the 2018 Proposed Budget to the Board of County Commissioners and citizens at the regularly scheduled meeting.

The 2018 Appropriation Resolution for the calendar year operating funds is on the agenda for Commission approval. The Board of County Commissioners send budget letters to Elected Officials, Agencies and Departments.
The following Budget Planning Model is utilized to gain an understanding of each department’s unique budget situation.

**Statement of Mission** - Submit one or two paragraphs to describe the mission or primary "charge" of the unit. In a separate paragraph, describe how the mission is likely to change over the next five years, if change is anticipated.

**Internal Strengths and Weaknesses** - List the major strengths and weaknesses of the unit, which help or hurt it in achieving its mission. Five to seven are appropriate for each category.

**External Opportunities and Threats (Near Term)** - List the major opportunities which exist or are likely to exist in the next two to three years, which if exploited, could significantly enhance the achievement of the unit's mission. Similarly, list the major threats, which could interfere with the achievement of the mission over the next two to three years.

**External Opportunities and Threats (Longer Term)** - Repeat the above for the period of three to five years.

**Programmatic Changes** - Building on the strengths of the unit, write a brief paragraph for each programmatic change, which could (1) neutralize or eliminate serious weaknesses, (2) exploit an important opportunity, and/or (3) protect the unit against serious external threats to the achievement of its mission.

**Set Priorities** - Prioritize the above programmatic changes for your unit.

**Action Items** - Develop a set of action items for each of the next five years, which, in a time phased manner, would result in the implementation of the above programmatic changes.

**Price the Action Items** - For each of the action items estimate the financial resources needed or released to accomplish it. These resources should include both estimates for the operating budget and capital budget. For example, adding a new employee will involve an increase in the personnel and fringe benefits line items. It may also require resources for recruitment, training, equipment and space.

**Internal Resource Reallocation** - Identify resources internal to the department, which may be reallocated because of the programmatic changes.
PLANNING PROCESS AT THE PLANNING UNIT LEVEL

The following process is recommended for each step of the Budget Planning Model Implementation:

The planning unit coordinator meets with key administrators in the unit to explain the overall process. Then for each step the following sequence of events should occur.

1. Planning unit coordinator reviews documents, which may have been drafted earlier pertaining to the step being worked on (e.g. mission statement, strengths and weaknesses, opportunities and threats, and programmatic changes).

2. Planning unit coordinators prepare draft statements for the proposed section. The word “draft” should appear in a conspicuous place on the document.

3. The draft statements should be reviewed by all key administrators in the unit. Comments should be collected and categorized.

4. Planning unit coordinator should revise the statements, taking into account the relevant comments from unit administrators.

5. Unit administrators should have the opportunity to comment on the second draft of the statements.

6. Planning unit coordinators should prepare a final statement, which is then approved by the chief administrator of the units.
Annually, departments are required to prepare and examine their budgets with respect to current program offerings and service levels. If General Fund departments have needs or desired enhancements outside of their current levels, these requests are submitted as programmatic change requests. Decisions as to the funding of these programmatic changes are made by the Board of County Commissioners. Other funding processes exist for capital requests. (Please refer to Section B for full explanation of these processes). All county elected officials, agencies and departments utilize the Performance Series Financial System in the development of their annual appropriation. The county also uses the budget module in the financial system for developing personnel costs and budgeting of actual fringe benefits for employees across the county and in all operating funds. Analysts in the Office of Management and Budget analyze and review budgetary requests, hold annual budget meetings with county offices, reconcile authorized position counts and prepare financial reports and projections.

In the development of the appropriation, there are annual budget parameters established by the Board of County Commissioners, in concert with the elected officials for departments to use in the establishment of their budgets (outside of programmatic change requests). Parameters and inflation factors serve as guidelines in developing the annual budgets. Generally, parameters are used on General Fund budgets, General Fund subsidies, and rate sensitive special revenue, enterprise and internal service funds.

2018 General Fund Budget Cost Guidelines

- To control the costs of health insurance, Montgomery County has offered a high deductible option which can be coupled with a health savings account; a traditional option is still available. In addition, incentives are offered for activities targeted at improving the health of our workforce.
- The Ohio Public Employees Retirement System (OPERS) contributions paid by the county remain at 14.0% of salary for most employees for 2018. OPERS contributions for Law Enforcement and Public Safety employees, such as the Sheriff’s Office, paid by the county are set at 18.1% of salary for 2018.

Significant Increases to the General Fund Budget were appropriated for the following:

- The 2018 Salary Increase Parameter of 2.5% which totaled $1,496,062 across all departments.
- $2,192,374 in total Capital funding, including $151,223 for Office Furniture, $736,155 for Data Processing Hardware, $88,438 for Major Software, $727,257 for Other Equipment requests, $453,921 for Vehicles, and $35,380 for Other Office Equipment.

Significant Decreases to the General Fund Budget were appropriated for the following:

- A reduction of $2,171,253 for base budget items included in the 2017 Budget but eliminated in the 2018 Budget.

2018 Non-General Fund Agencies

The Non-General Fund appropriations were determined based upon the level of resources (revenues) a fund and subfund receive in relation to its operations. Appropriations are developed for Capital Funds, Enterprise Funds, Internal Service Funds and Special Revenue Funds. The Office of Management & Budget and the elected official, department or agency work together on developing revenue estimates annually for non-General Fund budgets.

- All Non-General Fund elected official, agency or department budget submissions are reviewed by the Office of Management & Budget.
• The Office of Management & Budget maintains multi-year revenue and expenditure projections on each fund.

• The Office of Management & Budget and departments work to maintain an acceptable level of fund reserves for Non-General Fund agencies.

• All appropriations are required to be in compliance with the Certificate of Resources under the Ohio Revised Code. The Certificate of Resources calculates the total resources available for the fund. This is accomplished by adding the unencumbered cash balance at the beginning of the calendar year to the estimated revenue of the fund. Total resources are compared to the total requested appropriation for the calendar year period to determine if resources or revenues will be available to support the requested spending authority for the fund.

• Appropriation budgets may exceed the actual revenues for items that are one-time in nature (capital equipment, etc.). Funds may also have a planned spend down of fund reserves. This situation may occur for funds in anticipation of fee increases or receipts of new funding.

• All salary and fringe benefit line items are based on actual costs (zero based budgeting). Fringe benefit line items include, FICA, Health Insurance, Life Insurance, PERS and Workers' Compensation. The county budgets family health insurance costs on vacant positions for Non-General Fund Agencies.

• To control the costs of health insurance, Montgomery County has offered a high deductible option which can be coupled with a health savings account; a traditional option is still available. In addition, incentives are offered for activities which are targeted at improving the health of our workforce.

• The Ohio Public Employees Retirement System (OPERS) contributions paid by the county remain at 14.0% of salary for most employees for 2018. OPERS contributions for Law Enforcement and Public Safety employees, such as the Sheriff’s Office, paid by the county went up from 17.9% of salary to 18.1% in 2011 and that continues for 2018.
Budget Policy Guidelines provide a framework for departments to develop their budget.

1. The county must operate and spend within its resources.

2. Montgomery County needs to maintain an adequate level of fund reserves to remain in a strong financial position in order to support bond ratings and cash flow.

3. The General Fund operating budget should be guided by the Five Year Strategic Plan.

4. The General Fund operating budget should be a balanced plan that right-sizes expenses to revenues.

5. Spending should be prioritized to reflect state and federal mandates and community need.

6. Revenue sources should be thoroughly examined. Existing revenues should be reviewed to determine the adequacy of their rates. Potential new sources should be identified.

7. The use of new technologies, which increase productivity and reduce costs, is encouraged.

8. County programs should be reviewed by the responsible officials to determine if they could be more appropriately operated by other organizations or outsourced.

9. In matters of intergovernmental cooperation, services should be reviewed in light of the efficiency of service provision, responsiveness to citizens’ needs, revenue generation and impact on county finances.

10. The county should continue to work with state legislators to ensure that programs impacting county government are designed to provide appropriate resources to fund service requirements.

How Economic Factors Affect Expenditures

**Inflation** - High inflation rates drive expenditures up as the price of goods and services increase, and employees demand larger wage increases. Low inflation rates limit budgetary pressures and provide a check on wage and salary demand.

**Interest Rates** - Interest rates affect the county through debt service costs; the higher the interest rate the greater the interest cost for Montgomery County. Interest rates also affect the amount of investment income the county receives.

**Unemployment** - High unemployment rates increase social services expenditures as the unemployed seek relief through welfare aid; a drop in unemployment should relieve pressure on the Job and Family Services Department.

**Fund Balance** - A targeted cash balance (i.e. % of budget) may keep expenditures in check, provide for emergencies and budgetary deficits, and positively affect the county’s bond rating. A minimal cash balance (without a targeted goal) permits greater expenditures and allows little room for emergencies and budgetary deficits.

**Federal and State Budget Changes** - The budgets of both the federal and state governments have an impact on the General Fund and Grants for Montgomery County. Costs for all mandates must be covered. On the revenue side of the budget, the availability of funds cycles with the general economy. Unfortunately, the decreases in available revenues often coincide with periods of greater need.
Budget Policies

The 2018 Adopted Budget and Plan, as in previous years, conforms to the following guidelines that were set forth by resolution to ensure the continued sound financial condition of Montgomery County:

1. Multi-year operating and capital planning will be incorporated into the annual appropriation process.

2. Cooperation with the other elected office holders to promote and implement revenue-generating and cost-saving ideas will continue.

3. Reports of the county’s financial condition and the status of community projects will be prepared by the County Administrator and the Office of Management & Budget (OMB).

4. Current fiscal policies and practices will be evaluated and updated.

5. Throughout the year, OMB monitors and maintains the legal level of budgetary control by not permitting expenditures/expenses and encumbrances to exceed appropriations for a designated Object Level Two budgetary category (i.e. Salaries, Fringe Benefits, Contractual Professional Services, Capital Outlays, etc.).

While these policies apply primarily to the General Fund, other county operations, particularly those that are rate sensitive, must also abide by their intent. Many other budget policies for both the General Fund and non-General Funds are in place in the areas of financial planning, revenues and expenditures. (Please also see Budget Cost Guidelines in this section.)

General Fund Budget Practices

With the condition of the state and local economy at year end 2017, the development of the General Fund appropriation took a conservative approach when estimating revenues for 2018. The Board of County Commissioners requires a balanced General Fund appropriation, except in times of fiscal hardship. Policy decisions are made annually to accomplish that goal when possible.

- A Balanced Budget is defined as: estimated resources or revenues greater than or equal to the adopted expenditure budget for a calendar year period.

- The annual General Fund appropriation is guided by the Five Year Strategic Plan compiled by elected officials and business leaders to maintain continuity of services for the residents of Montgomery County. Financial projections are updated annually with the Adopted Budget and Plan Document and the Annual Budget Process.

- The fund reserve has been recommended to be at a level to support bond ratings and cash flow. The unencumbered fund reserve level at year end is divided into the Adopted Budget to calculate the county fund reserve level.

- In growth years, the appropriation is driven by the use of budget parameters for salaries, operating and capital outlays. Budget parameters are percentage increases over the adopted budget from one year to the next. For example, all salary budgets in the General Fund were inflated 2.5% over last year’s adopted salary appropriations. After parameters are applied to appropriations for elected officials, agencies and departments, the budget is referred to as the “adjusted budget.”

- The Budget Stabilization Fund was created in 2006 to guard against cyclical changes in General Fund revenues and expenses. This funding level pursuant to Ohio Revised Code is 5.0% of the total revenue credited in the preceding year, or the greater of that amount or one-sixth of the expenditures during the preceding fiscal year from the General Fund. The County policy goal is to maintain the fund at the Ohio Revised Code level.

- If an elected official, agency or department has requests above the adjusted budget, this becomes a decision item for additional funding by the Board of County Commissioners. The requests can take the form of new positions (salaries and fringe benefits), operating expenses, professional services or capital outlays.

- For cyclical revenue sources, defined as revenues based upon the unpredictable fluctuations of the economy, a base level revenue estimate is assumed for the annual appropriation. For example, revenues based
on the conveyance of property (Recorder Fees, Property Transfer Taxes and Auditor’s Conveyance Fees) are conservatively estimated each appropriation year. This practice maintains fund stability despite the volatility of the housing market and the economy.

- Investment Income proceeds paid into the county General Fund, continue to show low levels of return. It is anticipated that investment income receipts will show stable collections in 2018 based upon historically low rates set by the Federal Reserve and a reinvestment of the county portfolio at modest interest rates.

- If revenues exceed estimates and departmental under spending occurs in General Fund appropriations, the Board of County Commissioners may use the increase in cash reserves to fund items that are one-time in nature. For example, excess revenues are utilized in Montgomery County to fund capital projects, capital construction projects or economic development initiatives. This has alleviated the need for the Board of County Commissioners to issue debt for some general construction projects. This practice also does not tie one-time revenue sources to the funding of ongoing costs.

- Ongoing funding of positions or programs will not occur unless estimated ongoing revenues are anticipated to exceed estimated expenses.

- Montgomery County encourages elected officials, agencies and departments to seek additional funding for programs through grant submissions. The county grant policy states that the General Fund does not actively provide matches for such grants and when a grant is discontinued, positions and operating costs do not become a General Fund activity.

- All physical assets will be maintained at a level adequate to protect the county’s capital investment and to minimize future maintenance and replacement costs.

- Long-term debt is issued conservatively, will not be issued to fund current operations and will not exceed the resources available to repay the debt.

**Policy on the Level of Fund Reserves**

Fund Reserves, as used here, is the unencumbered year-end cash balance of the General Fund. The level of fund reserves is presented as a percentage, based upon the ratio of year-end reserves to the following year’s General Fund budget (please see the chart on the following page for the history on the General Fund reserve level). The level of reserves for General Fund operations at the end of 2017 was 21.2% or $34.3 million. The following factors have been considered when establishing the county’s fund reserve policy:

1. Maintaining, if not increasing, the county’s current AA bond rating with Standard & Poor’s Corporation and Aa1 bond rating with Moody’s Investor.

2. The adequacy of the reserve level for cash flow purposes.

3. The volatile nature of several of the county’s major General Fund revenue sources, such as the sales tax, investment income and local government funds.

4. The need to ensure an appropriate buffer during economic recessions to avoid major swings in service delivery.

In addition to the General Fund reserve policy, the level of reserves required for proprietary operations, such as Water, Sewer and Solid Waste Disposal is established primarily by bond covenants and the commission’s policy. The minimum reserve level for these operations is defined as 25.0% of operation and maintenance costs.
The county maintains a level of fund reserves which assures financial stability in compliance with the General Fund Cash Reserve Policy as outlined in the 2016-2020 Five Year Plan.

<table>
<thead>
<tr>
<th>Year</th>
<th>General Fund Year-End Reserves (Millions)</th>
<th>Following Year's Budget 2014-2018 (Millions)</th>
<th>Reserves as a Percentage of Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>2013</td>
<td>$26.2</td>
<td>$137.6</td>
<td>19.0%</td>
</tr>
<tr>
<td>2014</td>
<td>$26.6</td>
<td>$139.1</td>
<td>19.1%</td>
</tr>
<tr>
<td>2015</td>
<td>$28.1</td>
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<td>19.0%</td>
</tr>
<tr>
<td>2016</td>
<td>$30.3</td>
<td>$150.2</td>
<td>20.2%</td>
</tr>
<tr>
<td>2017</td>
<td>$34.3</td>
<td>$161.9</td>
<td>21.2%</td>
</tr>
</tbody>
</table>
The Board of County Commissioners of Montgomery County, Ohio remains supportive of the application and acceptance of grant funding to provide enhanced services to the citizens of Montgomery County. Departments are encouraged to apply for and utilize grant funds in conjunction with other funds to provide services to the citizens of Montgomery County. While the county encourages grant funding, the county does not actively provide funding for cash matches that are required for some grant applications. Cash matches must come from departmental sources.

While many grants are funded on a continuous basis, a certain number of grants are funded for a fixed number of years. The programs provided by these grants may include personal service, operating and capital costs. It is the full intent of the Board of County Commissioners that personnel and programs that are funded from grants will not become general fund costs at the point a grant expires. Departments should be aware of this policy prior to requesting and applying for grant funds.

All continuous grant funding sources, if regulations allow, are required to pay for countywide central service costs. Central service costs are those costs paid out of the general fund that provide daily services to all county departments and agencies. These include services of the Auditor (Financial Processing/Payroll Services), Data Processing, Purchasing, Treasurer (Banking Services) and others. Central Service costs are calculated in the Countywide Central Services Cost Allocation Plan and are billed annually to departments by the Office of Management & Budget (OMB).

It is mutually understood that grant sources will be utilized to pay all costs incurred by the grant program. This includes all appropriate charges for personnel (Salaries, PERS, health and life insurance, FICA (Medicare), Health Insurance Administrative Fees, Workers’ Compensation and Unemployment costs). The grant will also be billed, if applicable, its share of county property and casualty insurance. This model allocates property and casualty insurance costs to each county funding source based upon factors such as operating costs, building values, number of vehicles and departmental claims. This will be an annual bill to eligible grant programs. Grants will also be billed for the space utilized in county buildings and will be charged the appropriate rental rate that is developed in the Central Services Cost Allocation Plan. Other applicable county costs will be the responsibility of the grant.

**Grant Process**

For those departments that have grants that must be signed and approved by the Board of County Commissioners or the County Administrator, the following process reflects the steps needed for grant application, grant approval and appropriating the authorized grant funds.

**Grant Application**

1. Prepare the grant application.

2. Prepare a resolution for the Board of County Commissioners (BCC) to approve the grant application at its weekly meeting. In the resolution, include the dollar amount of the grant in the resolution heading. In the body of the resolution, include information regarding the local match, if applicable, and its source. If the local match is the county general fund, these funds must come from the department’s existing budget, or have been agreed to by the BCC prior to the grant being submitted. If sample grant language is needed, please contact the Clerk of Commission or OMB.

3. Attach the original resolution to the original grant application(s). (Include as many original applications as needed for the granting authority, departmental records, and one for the county).

4. If applicable, attach a letter from the elected official or agency director for compliance with Equal Employment Office regulations, policies and procedures. This should be updated annually.

5. Attach flags or “sign here” tabs on the pages that require signature.

6. After entering the information into the Clerk of Commission Document Tracking System, send the resolution and grant application to the Clerk of Commission by Wednesday at 12:00 p.m. The grant application and resolution will be on the BCC’s meeting the following Tuesday. After the meeting, the Clerk of Commission will return the grant application originals to the originating department, which is responsible for sending them to the grantors.
Grant Approval

Once approval of the grant has been received from the granting agency:

1. Prepare a resolution for the BCC to approve the acceptance of the grant. Attach the grant award letter that requires BCC/County Administrator signature. Attach flags or “sign here” tabs on the pages that require signature.

2. After entering the information into the Clerk Docs application, send the resolution and grant award to the Clerk of Commission by Wednesday at 12:00 p.m. The grant award and resolution will be on the BCC’s meeting the following Tuesday. After the meeting, the Clerk will return the grant award originals to the originating department, which is responsible for sending them to the grantors.

Appropriating (Budgeting) the Grant

This is the last and final step and establishes the grant on the accounting system, which allows grant expenditures.

1. Budget the grant in the appropriate object levels that were presented in the grant application. Work with OMB to set up any new account coding such as organization cost account codes, grant numbers and grant details.

2. Once the coding has been established, and budget outlined, enter the grant appropriation information into the Budget Transfer application located on the county financial intranet site by Wednesday at 12:00 p.m. Fax or email the grant award letter to the designated OMB analyst. This serves as backup for the annual audit. The appropriation will be on the BCC’s meeting agenda the following Tuesday for review and approval. In normal circumstances, the grant appropriation will be available late Tuesday.

3. All requests for grant appropriations must be forwarded to the Office of Management and Budget. New grant appropriations must include the signed grant agreement, along with the appropriation request. The grant agreement must include the dates of funding and any allowable dates for finalizing grant reporting.

Grant Financial Procedures

The agency within Montgomery County that has requested the grant funding is financially responsible for the grant. This includes preparing the necessary financial reports to the grantor agency, monitoring financial activity on the Performance Series Financial System, and requesting “draw downs” of funds to cover grant expenditure activity.

The department will utilize the Performance Series Financial System for all grant reporting. All reporting will meet the guidelines of the Auditor of State and is subject to the annual audit of Montgomery County and/or the grant authorizing agency.

The grant must be operated within the guidelines of the grantor agency via grant policies and grant regulations. Any disallowed costs incurred by the department will be the responsibility of the agency and will not be absorbed by the county general fund.

If possible, all grants are required to have positive cash balance in the county treasury at all times. Any negative balance adversely affects the county’s investment income receipts and elected officials, agency directors and department heads will be notified by the Auditor’s Office if this situation occurs.

The department is responsible to enter transactions to recognize if a Receivable is due for each grant bill sent for payment. Further, the department is responsible to monitor collection of these receivables and to insure that payments are properly posted.

The department is responsible to work with the County Treasurer’s Office for all electronic banking transactions (electronic fund transfers, etc.). When a department requests funding from the grantor agency, a copy of the funding request must be sent immediately to the Treasurer’s Office, along with the appropriate Performance Series Financial System coding information. Once the Treasurer receives the electronic funds transfer, it will be posted to the Performance Series Financial System. It is essential for the department to provide this information to the County Treasurer due to the numerous transactions that flow into the treasury account.
Grant Financial Procedures (continued)

Grants will be strictly monitored for dates of service. The original grant will be created on the Performance Series Financial System with the approved dates of service and any grace period (usually 30-90 days after the termination date of the grant). During the grace period, the department is responsible for closing out all system encumbrances, drawing down cash to cover all expenses, and finalizing all financial entries and reporting. Grants will officially close annually with the year end processes on the Performance Series Financial System. Annual operating grants or non-calendar year operating programs will be closed based on dates of service. Grants should not be closed if audits are pending by the granting authority. It is the responsibility of the department to notify OMB of special circumstances (i.e. pending audits) that would require changing the final closing date. Once grants are officially closed on the Performance Series Financial System, accounting entries can no longer be made. For unspent grant moneys that must be returned to the granting agency, a Board of County Commission resolution must be passed and a refund can be made to the granting authority via a direct payment voucher with the resolution as the payment document.
At any time during the year, departments may request budget adjustments to meet unexpected needs. Requests are submitted to Office of Management & Budget (OMB) and reviewed by analysts based on the established policies. After review, requests meeting the guidelines are submitted to the Board of County Commissioners and approved at weekly meetings on resolutions. There are five blanket resolutions which the BCC approves:

1. Appropriation Transfers
2. Additional Appropriations for operating, grant and capital project funds
3. Appropriation Decreases for operating, grant and capital project funds
4. Appropriation Transfers from General Fund Contingencies to meet emergency and/or non-budgeted needs of General Fund agencies
5. Cash Transfers (including residual equity transfers)

**Appropriation Transfers**

An appropriation transfer is defined as the transfer of an appropriated budget amount from one Object Level Three of expense code to another. Appropriation transfers can only be processed within the same county fund and subfund. There are two types of budget transfers:

1. A transfer of appropriation can be made within an Organizational Cost Account (OCA) code and between two Object Level Three codes.
2. A transfer of appropriation can be requested between two OCA codes and Object Level Three codes.

**Appropriation Transfer Policies**

1. Appropriation transfers are permitted from and to Salaries and Fringe Benefits only in the following circumstances:
   - A budgeted position is abolished in favor of a more cost effective approach.
   - A consultant or temporary staff is performing the task of a budgeted position.
   - Travel expenses are incurred for interviewing candidates for a vacant budgeted position, if sufficient money has been saved during the vacancy to cover such expenses.
   - If transfers are necessary for Salaries, the first approach is to transfer between salary line items in two OCA codes. The same case is true for Fringe Benefits. This situation usually occurs for large departments with multiple divisions or OCA codes.
   - For General Fund Departments, Employee Termination Settlements are traditionally not appropriated in the annual budget process due to their uncertainty and timing. General Fund Contingencies can be utilized to supplement Termination Settlements up to the total amount, if needed. For Non-General fund departments, Termination Settlements are to be funded through the current budget of the county office.
   - For General Fund Departments, Employee Fringe Benefits are estimated during the budget process based on actual employee selections at the current point in time. General Fund Contingencies can be utilized to supplement overages in Fringe Benefit costs due to employee coverage changes during the annual benefits enrollment process.

2. Transfers are only permitted from Operating, Internal Service and Utility line items if such transfers do not place the agency budget in jeopardy. For example: utilities, telephone, mailroom and self-insurance charges are normally fixed in nature and are traditionally based on historical expenditure levels. Other departmental line items that are sensitive in nature include childcare, relief allowance, judicial service fees, assigned counsel, maintenance contracts, rentals and group and foster homes.

3. Budget transfers can be made from and into equipment or construction codes under the following circumstances:
Appropriation Transfer Policies (continued)

- Transfers from budgeted capital line items to operating line items require a detailed justification as to why budgeted capital is not needed.

- For equipment and construction which was not budgeted and approved by the original appropriation, a written request must be submitted for approval. The request should describe the proposed use of the equipment and why it was not requested in the original budget. This request includes the completion of budget Form 4, 5, 5A, 6 or 7. This is for requested amounts that are $10,000 and above.

4. Budget transfers at year-end can be made into equipment codes for equipment approved in the upcoming year’s Proposed Budget only if the money is removed from the upcoming year’s budget prior to appropriation.

5. Budget transfers will not be permitted from Debt Service object levels of expense.

6. Detailed justification is needed on all sensitive budgeted line items for agencies and departments. These line items vary by agency dependent on the nature of services, but must be included for all transfers of $50,000 or more.

7. Appropriation transfers on grants should be completed in compliance with the regulations of the grantor agency and should include appropriate documentation.

8. General Fund contingency transfers are utilized to fund unexpected or unbudgeted needs in the county General Fund and are used as funding of the last resort. This transfer type is submitted and approved by OMB only. These may include mandated payments such as Assigned Counsel, Capital case costs or unbudgeted costs for termination settlements and Fringe Benefits. Detailed justification, analysis or memo should be included for all General Fund Contingency transfers and should be approved by the Director and Budget & Financial Planning Manager of OMB.

Additional Appropriation and Appropriation Decrease

When a budget adjustment becomes necessary during the year, every attempt should be made to handle it through an appropriation transfer within an organization’s approved budget. However, in unique circumstances, a budget increase may be requested during the fiscal year. All Additional Appropriation and Appropriation Decrease requests require supporting documentation in order to process the amendment. Documentation will show that funds are available and that all approvals have been obtained.

1. An emergency appropriation in the General Fund is accommodated from a General Fund Contingency Transfer. This action requires detailed justification and approval by the Director of OMB.

2. Supplemental Appropriation – This takes the form of an additional appropriation request for Enterprise, Internal Service and Special Revenue funds. This type of request is reviewed by the department and OMB to ensure estimated revenues or current cash reserves are available to support the request.

- All supplemental appropriation requests must comply with the Certificate of Resources of the Ohio Revised Code. The Certificate of Resources formula anticipates that the cash reserve balance and estimated revenues will fully cover the requested appropriation of a fund and subfund. If this condition does not exist, OMB will not recommend the supplemental appropriation.

3. Additional appropriation requests require detailed justification for Board of County Commission approval.

- A grant appropriation will require the grant award letter to be submitted with the additional appropriation request.

- Any request for capital or construction appropriations over $10,000 will require a Form 4 – Vehicle, Form 5 – Data Processing Hardware, Form 5A – Data Processing Software, Form 6 Other Equipment or Form 7 Capital Improvement request form.
BUDGET ADJUSTMENT POLICIES AND PROCEDURES

- County funds that require a court order for appropriation and expenditure of funds must have the court order submitted with the additional appropriation request.

- Revenue estimates must be analyzed with all requests to determine if new revenue is anticipated with the proposed budget increase. If new revenue is not anticipated and there is a request to spend into the reserve balance, detailed justification is required.

4. Upon a request for a decrease in budgeted appropriation, justification is necessary. Decreases should be utilized for compliance, over appropriation and correction issues. Detailed justification should be provided for sufficient documentation to decrease an operating grant or project fund.

Cash Transfers

A Cash Transfer is a movement of cash from one fund and subfund to another fund and subfund. Cash Transfers show as an expense to one fund and subfund and a revenue to another. The reasons for cash transfers include debt service payments, county subsidies, social service levy allocations, or loan repayments, to name a few. Most cash transfers are initiated by OMB; however, some agencies may initiate this type of amendment as well.

All cash transfer requests require supporting documentation in order to process the amendment.

Under the County General Fund, year-end Cash Transfers for offices are not permitted to move free appropriation balances to Debt Service, Capital, Enterprise, Internal Service or Special Revenue Funds without prior approval from the Board of County Commissioners.

Another type of cash transfer is a Residual Equity Cash Transfer. This cash transfer moves cash balances from grants and projects to other grants and projects within the same fund and subfund. Most county agencies do not utilize this type of transfer.

Budget Reversals

Reversals of a prior transfer must include detailed justification and be approved by the Budget and Financial Planning Manager and the Director of OMB. Documentation must include the original resolution number, the date posted (BCC meeting date), and a copy of the original entry (Amendment report).

Weekly Amendment Process

OMB receives appropriation amendment requests from agencies and departments on a weekly basis. The type of amendment(s) requested will determine what resolutions will be placed on the weekly agenda for the Board of County Commissioners.

Once amendment requests are received by OMB, analysts will review the agency request for compliance with county transfer policies and the Ohio Revised Code, written justification and the inclusion of supporting documentation. All amendment items requested and approved become the part of permanent record and minutes of the Board of County Commissioners.

Amendment requests are accepted until noon on each Wednesday. The amendments are collated that afternoon and placed on the Agenda Review process on Thursday morning. The amendment items submitted to Agenda Review process are voted on by the Board of County Commissioners at the following Tuesday BCC meeting session.
**Investment Policy**

Montgomery County’s objective is to obtain the maximum yield possible while maintaining sufficient liquidity and the safety of public funds. The performance return is judged against a custom benchmark. The investment portfolio shall be diversified with respect to specific instruments, financial institutions, and maturities in order to avoid unreasonable risks of default.

**Investment Restrictions:**

1. All investments must mature within 5 years from the purchase date, unless the investment is matched to a specific obligation or debt of the County.
2. No more than 20% of the portfolio shall be held by any one financial institution.
3. No investments in derivatives.
4. The use of leverage is prohibited.

**Authorized Investments:**

1. United States Treasury Bills, Notes, and Bonds
2. Bonds, Notes, Obligations or securities issued by any federal government agency
3. Certificates of Deposits in any public depository
4. Repurchase agreements of any eligible institution not to exceed 30 days.
5. The Ohio State Treasurer’s investment pool
6. No-load Money Market Mutual Funds
7. Commercial Paper issued by any incorporated corporation of the United States not to exceed 5% of the total average portfolio and maturing within 270 days.
8. Bankers acceptances not to exceed 10% of the total average portfolio and maturing in 270 days or fewer from the settlement date.
9. Municipal Bonds not to exceed 1% of the total portfolio at time of purchase.
10. Up to 15% in corporate notes rated in second highest (AA) or highest (AAA) category and maturing within two years.
11. Up to 1% in foreign government issued, dollar-denominated obligations rated A or better that mature within five years and are guaranteed by the issuing government.

**Debt Policy**

Montgomery County must comply with the Ohio Revised Code with regard to issuance of debt. Particular sections of the statute deal with limitations on the amount of debt which can be outstanding at any particular time. The overall limitation, on both voted and unvoted debt, is based on the county's ability to "fund" such debt as defined by the total “assessed valuation” of property in the county. In Ohio, real property is assessed at 35.0% of market value. The chart on page 3 of section H shows the actual computation of the County’s legal debt margin based on the 2017 assessed valuation and debt outstanding as of December 31, 2017. Much of the county’s debt is supported by particular revenues, is exempt from the computation of the legal debt margin. In essence, the county has the ability to issue additional debt, which would be subject to the debt margins, in an amount not to exceed $88.9 million. See Section H for full discussion of debt service.

**Long-Term Financial Planning**

The County has applied a long-term financial planning approach to its ongoing needs for more than two decades in order to identify financial issues for some of the County’s major funds. Elements include planning processes and allocation methodology, capital issues, financial projections and general economic trends. For governmental activities, a major focus of long-term planning starts with the General Fund financial planning process and the forecasting of revenues and expenditures as documented in the General Fund financial plan. The plan was prepared by a financial planning committee comprised of local business leaders, community leaders and elected officials. See Section B for more information on the General Fund financial plan.
<table>
<thead>
<tr>
<th>Department Number</th>
<th>Elected Official, Department or Agency</th>
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<tbody>
<tr>
<td>01</td>
<td>Board of County Commissioners (BCC)</td>
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<tr>
<td>02</td>
<td>County Administrator</td>
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<td>03</td>
<td>Clerk to the Commission</td>
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<td>04</td>
<td>Office of Management &amp; Budget (OMB)</td>
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<td>05</td>
<td>Stillwater Center</td>
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<td>08</td>
<td>Job and Family Services (JFS)</td>
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<td>11</td>
<td>Administrative Services</td>
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<td>12</td>
<td>Environmental Services</td>
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<td>Human Services Planning &amp; Development (HSPD)</td>
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<td>18</td>
<td>Development Services</td>
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<td>25</td>
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<td>26</td>
<td>Automatic Data Processing Center</td>
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<td>33</td>
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<td>Engineer</td>
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<td>35</td>
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<td>36</td>
<td>Sheriff</td>
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<td>37</td>
<td>Coroner</td>
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<td>38</td>
<td>Clerk of Courts</td>
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<td>Common Pleas Court – General</td>
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<td>Domestic Relations Court</td>
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<td>Probate Court</td>
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<td>Miami Valley Regional Crime Lab</td>
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<td>Board of Elections</td>
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<td>61</td>
<td>Records Center &amp; Archives</td>
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<td>Soil &amp; Water Conservation</td>
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<td>Veteran Services Commission</td>
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<td>71</td>
<td>Alcohol, Drug Addiction &amp; Mental Health Services Board (ADAMHS)</td>
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<tr>
<td>72</td>
<td>Montgomery County Board of Developmental Disabilities Services (DDS)</td>
</tr>
</tbody>
</table>

For detailed information on the budgeted divisions under these departments, please see Section F.
The budgetary structure for Montgomery County is based upon the county's Performance Series Financial System. This system classifies revenues and expenditures into five general designations, which are described below. The two major classifications used in this document are the fund and the organization. The fund designates the type of operation, and is the highest classification. There are eight fund types in Montgomery County: General, Special Revenue, Debt Service, Capital, Enterprise, Internal Service, Special Assessment and Trust/Agency. These fund types meet the definition of Generally Accepted Accounting Principles (GAAP) as prescribed by the Governmental Accounting Standards Board (GASB).

The next highest classification is the organization structure. The organization structure is used to record and report financial information based on the physical organization of the entity. It is one of the primary structures used to control department budgets.

The object classification defines revenues and expenditures at a detailed level. The object structure also accommodates GAAP reporting requirements. The object structure adds flexibility for internal budgeting requirements and categorizes transactions as revenues, expenditures or statistics. The object structure is broken down into four levels: Object Level 1, Object Level 2, Object Level 3 and Object Level 4. Object Level 1 is the highest level of objects and is intended for entity-wide reporting purposes. Object Level 2 provides a further breakdown of Object Level 1 and is the level at which county budgets are controlled. Object Level 3 is the level at which the county gathers actual expenditure and revenue detail. Object Level 3 rolls-up to the Object Level 2 category. Object Level 4 is a subcategory of Object Level 3 and is defined at the department level.

Project and grant structures allow the county to budget and account for projects and grants on a conception to date basis. These structures also support up to three levels of detail within each project/grant depending on the organization of the project or grant.

1. Fund Structure
   - Fund
   - Subfund

2. Organization Structure
   - Department
   - Organization (Levels 1-7)
   - Organization Cost Account

3. Object Structure
   - Object Level 1
   - Object Level 2
   - Object Level 3
   - Object Level 4

4. Project Structure
   - Project Detail (Detail 1-3)

5. Grant Structure
   - Grant Detail (Detail 1-3)
## SUBFUND LISTING
### BY FUND TYPE AND REPORTING CATEGORY

<table>
<thead>
<tr>
<th>Fund Type</th>
<th>Reporting Category</th>
<th>Subfund</th>
</tr>
</thead>
</table>
| **Agency Funds**          | **Family & Children First Agency Funds** | FCFC Non-Federal Grants  
Family and Children First Council |
| **Soil & Water Agency Funds** | **Soil & Water Conservation**      |                                                                         |
| **Debt Service Fund**     | **Assessment Funds - Ditch**       | Inactive Debt Service Accounts  
SA-07 Waitman Nrh Grp Drain Ditch Assmt  
SA-07 Wolf Creek North Ditch Assmt  
SA-08 Hardin Road Ditch Assmt  
SA-08 Manning Road Ditch Assmt  
SA-11 Tom's Run Ditch Assmt  
SA-13 Little Farms Grp Drain Ditch Assmt  
SA-13 Lutheran Rd Grp Drain Ditch Assmt  
SA-17 Dodson Rd Grp Drainage Proj Assmt  
SA-17 Spring Run W Grp Drainage Proj |
| **Assessment Funds - Water and Sewer** | **Inactive Debt Service Accounts** | SA-01 Alex Bell Water Main Assessment  
SA-01 Groby's Sanitary Sewer Assessment  
SA-01 Mad River Sanitary Sewer Assess  
SA-01 Tucson Sanitary Sewer Assessment  
SA-02 Blackbird Lane Trunk Sewer Assess  
SA-05 Centerville Forest Sewer Assessmnt  
SA-05 Homestretch Rd Wtr Main Assessment  
SA-06 Wald Waldrum Brantly Wtr Mn Assmnt  
SA-11 Airway Road Sanitary Sewer Assmt  
SA-11 Airway Road Water Main Assmt  
SA-11 Bigger Lane Sanitary Sewer Assmt  
SA-11 Bigger Lane Water Main Assmt  
SA-12 Centerwood Lane Water Main Assmt  
SA-13 Jack's Lane Pump Station Swr Assmt  
SA-15 Archer/Maltbie/Slagle San Sew  
SA-15 McKenna Gorman San Sewer Assess  
SA-16 Phillipsburg Swr Improv Debt Svc  
SA-16 Phillipsburg Swr Assmt Debt Serv  
SA-96 Wolf Creek Water Main Assessment  
SA-99 Post Town Water Main Assessment |
| **Debt Service - Buildings** | **GO REF-10 Reibold Building Renovation** | GO REF-10 Various Purp. Facility Bonds  
GO REF-10 Parking Facility Bonds  
GO REF-13 Juvenile Detention Center Debt  
GO REF-13 Reibold Building Renovation  
GO REF-13 Parking Facility Bonds |
| **Enterprise Fund**        | **Parking Facilities Debt Service Funds** |                                                                         |
### SUBFUND LISTING
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<td>Sewer Debt Service Funds</td>
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<td>GO REF-10 SR49 I-70 Sewer Improvement</td>
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<td>GO REF-13 Big Three Trunk Sewer Bonds</td>
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<td>GO REF-13 Sewer Improvement Bonds</td>
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<td>GO REF-13 Wtr Pollution Cont, MP Bonds</td>
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<td>REV-08 Caylor Rd Sewer Bonds</td>
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<td>SA-16 USDA Phillipsburg Sewr Proj Loan</td>
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<td>Solid Waste Debt Service Funds</td>
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<td>GO REF-2013 North High Water Main Bonds</td>
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<td>General Fund Other Funds</td>
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## SUBFUND LISTING
### BY FUND TYPE AND REPORTING CATEGORY

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<th>Fund Type</th>
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<td>Administrative Services Buildings Special Revenue</td>
<td>Children Services Board Contract</td>
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<td>Coroner/Crime Lab Building</td>
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## SUBFUND LISTING
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## Subfund Listing

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GLOSSARY

Accrual Basis - The recording of the financial effects on a government of transactions and other events and circumstances that have cash consequences to the government in the periods in which those transactions, events and circumstances occur, rather than only in the periods in which cash is received or paid by the government.

ADAMHS (Alcohol, Drug Addiction and Mental Health Services) - The ADAMHS Board has the responsibility to create, support and manage a community support system of care for persons with severe mental disabilities and issues of alcohol and drug addiction, based on establishing and maintaining services in the least restrictive environment.

Adopted Budget - Refers to the budget amounts as originally approved by the Board of County Commissioners at the beginning of the year and also to the budget document, which consolidates all beginning-of-the-year operating appropriations and new capital project appropriations.

Advance Refunding Bonds - Bonds issued to refund an outstanding bond issue prior to the date on which the outstanding bonds become due or callable. Proceeds of the advance refunding bonds are deposited in escrow with a fiduciary, invested in U.S. Treasury Bonds or other authorized securities, and used to redeem the underlying bonds at maturity or call date and to pay interest on the bonds being refunded or the advance bonds.

Agency Funds - Used to report resources held in a purely custodial capacity (assets equal liabilities) and typically involve only the receipt, temporary investment and remittance of fiduciary resources to others.

Amended Budget – Refer to Section 1 Budget Adjustment Policies and Procedures. At any time during the year, departments may request budget adjustments to meet unexpected needs.

Appraise - To make an estimate of value, particularly the value of property.

Appropriation - The legal authorization made by the Board of County Commissioners for the departments, elected officials, and agencies of the county which approves their budgets and allows them to make expenditures and incur obligations for specific purposes within the amounts approved.

ARRA (American Recovery & Reinvestment Act of 2009) - Commonly referred to as the Stimulus, the act is an economic stimulus package enacted by the 111th United States Congress in February 2009 to create jobs and promote investment and consumer spending during the recession.

Assess - To value property officially for the purpose of taxation.

Assets – resources with present service capacity that the County currently controls.

Assessed Valuation - A valuation set upon real estate or other property by a government as a basis for levying taxes. In Ohio, real estate property is assessed at 35.0% of market value.

Assigned Fund Balance - The portion of fund balance reflecting the County’s intended use of resources for specific purposes.

Balanced Budget - Estimated resources or revenues greater than or equal to the adopted expenditure budget for a calendar year period.

Basis of Accounting – the timing in which accounting transactions are recorded.

Bond - A written promise to pay a specific sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity dates, together with periodic interest at a specified rate.

Bond/Credit Rating – A rating given to the County by rating services to indicate quality of credit or the ability to repay bond principal and interest under the standards set in a debt issuance.

Bond Anticipation Notes - Short-term interest notes issued by a government in anticipation of bonds to be issued at a later date. The notes are retired from proceeds of the bond issue to which they are related.

Budget - The financial plan for the operation of a program or organization for the fiscal year, or for the completion of a project.

Budgetary Basis of Accounting – The method used to determine when revenue and expenditures are recognized for budgetary purposes.

Budget Gap - The amount by which budgeted expenditures exceed estimated revenues. The budget
gap does not represent a projection of actual results, but indicates what would occur if revenues came in as certified and if expenditures were equal to the budgeted amounts.

**Budgetary Level of Control** – See Object Level Two.

**Budget Meetings** - Meetings held between the Office of Management and Budget and the departments, elected officials, and agencies of the county to discuss and negotiate budget requests prior to the proposed budget being submitted to the Board of County Commissioners.

**Budget Preparation Package** - The set of instructions and forms sent by the Office of Management and Budget to the departments, elected officials, and agencies of the county for them to prepare their operating budget request for the upcoming year.

**CAFR (Comprehensive Annual Financial Report)** - The official annual financial statement of a government. It includes five combined statements - overview and basic financial statements for each individual fund and account group prepared in conformity with GAAP and organized into a financial reporting pyramid. Also included are supporting schedules necessary to demonstrate compliance with finance related legal and contractual provisions, extensive introductory material and a statistical section.

**Capital Expenditures** - An outlay in excess of $5,000 to acquire, upgrade or renovate land, structures or a capital asset that benefits the county and has a useful life of more than a single fiscal period.

**Capital Improvement Budget** - The capital projects approved and funded through the Capital Improvement Program.

**Capital Project** - The largely one-time cost, typically more than $10,000, for acquisition, construction, improvement, replacement, or renovation of land, structures and improvements thereon. In addition, equipment may be considered a capital project if it is $50,000 or more in cost, except that rolling-stock equipment is not considered a capital project regardless of cost.

**CAS** - The Center for Adolescent Services is a secure residential corrections facility which provides residential treatment to youth from ages 12 to 17.

**Cash Basis** also known as Cash Plus Encumbrances Basis - A basis of accounting under which transactions are recognized only when cash is received or disbursed.

**Cash Plus Encumbrance Basis** also known as Cash Basis - A basis of accounting under which transactions are recognized only when cash is received or disbursed.

**CDBG (Community Development Block Grant)** - A federal block grant that provides funding for community development projects.

**CIP (Capital Improvement Program)** - The schedule of capital improvement projects which encompasses all funding sources and all organizational units of the county government.

**CIP Committee** - A committee of representatives from the major county departments and elected offices, which evaluates the general capital project requests according to specific criteria and submits its recommended list of ranked projects to the Board of County Commissioners.

**Committed Fund Balance** - Net fund resources with self-imposed limitations set by the County Commissioners which remain binding unless removed by the same action (ordinance or resolution) used to create the limitation.

**Component Unit** – A legally separate organization for which the elected officials of the County are financially accountable.

**Cluster Groups** - The planning entities (subgroups) established for the Five-Year Planning Process according to functional areas. The four cluster groups, Law Enforcement and Justice, Social Services, Environment and Public Works, and Financial and Central Services, serve as the initial forum for individual department/agency plans. This prevents the establishment of conflicting or duplicative efforts among members of the cluster and provides a formal setting for sharing of information, concerns, etc.

**CPESC** - A Certified Professional in Erosion and Sediment Control (CPESC) is a recognized specialist in soil erosion and sediment control. A CPESC has educational training, demonstrated expertise, experience in controlling erosion and sedimentation, and meets certification standards.
GLOSSARY

Current Assets – Those assets that are available or can be made readily available to meet the costs of operations or to pay current liabilities. Some examples are cash, temporary investments, and taxes receivable that will be collected within 60 days from the balance sheet date.

DDS (Board of Developmental Disabilities Services) - The primary service provider for children and adults with moderate, severe and profound mental retardation or other developmental disabilities.

Debt - An obligation resulting from the borrowing of money or from the purchase of goods and services. Debts of governments include bonds, time warrants, notes, and floating debt.

Debt Limit (Direct Legal Debt Margin) - The maximum debt a governmental unit may incur under constitutional, statutory or charter requirements, either in total or as a percentage of assessed value. In Ohio, the direct legal debt margin is calculated as a percentage of assessed valuation. Depending on the type, this percentage ranges from 1.0% (unvoted) to 3.0% (voted).

Debt Service Fund - A fund established to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Defeasance - A legal defeasance occurs when debt is legally satisfied (based on certain provisions in the debt instrument) even though the debt is not actually paid. When debt is defeased, it is no longer reported as a liability on the face of the balance sheet.

Deficit - The excess of the liabilities of a fund over its assets, or the excess of expenditures over revenues during an accounting period.

Depreciation - An accounting term used to describe a decrease or loss in value of tangible assets because of wear, age, or other cause.

DETAC (Delinquent Tax and Assessment Collection) - Five percent of all delinquent real property, personal property and manufactured home taxes and assessments collected by the Treasurer is deposited in the DETAC fund, and its appropriation split between the Treasurer and Prosecutor.

DYS (Department of Youth Services) - This is a state agency that administers judicial and law enforcement services to juvenile offenders.

Econometric Forecasting - A technique for forecasting which combines statistical methodology with economic principles.

Effectiveness Measure – A measure of the ability of governmental functions to achieve the desired goals of the organization.

Efficiency Measure – A ratio of outputs to inputs to determine productivity of a governmental process.

Encumbrance - An amount of money committed and set aside, but not yet expended, for the purchase of a specific good or service.

Enterprise Fund - A fund established to account for operations that are run similar to private business enterprises, in which the costs of providing the goods or services are recovered primarily through user charges.

ERIP - Early Retirement Incentive Plan is a program of the Ohio Public Employees Retirement System (OPERS) that allows participating jurisdictions to structure programs to buy service credit up to five years for early retirements.

Expenditure - An actual payment made by county warrant (check) or by interfund transfer for internal county bills.

FCFC (Family and Children First Council) - Is responsible for insuring that the most effective health and human services are always available to Montgomery County residents.

Fiscal Year - Any 12 month period used for calculating annual financial statements. The county’s fiscal year is from January 1 through December 31.

Full Faith and Credit - A pledge of the general taxing authority for the repayment of debt. Bonds carrying this pledge are also known as general obligation bonds.

Fund Accounting (or Fund) – A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities, and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations.
**Fund Balance** – Fund balance represents uncommitted cash or other liquid/cash convertible assets in excess of fund liabilities. Fund balance also represents the non-capital portion of net assets.

**GAAFR (Government Accounting, Auditing, and Financial Reporting)** - The "Blue Book" published by the Government Finance Officers Association (GFOA) to provide detailed guidance for the application of accounting principles for governments.

**GAAP (Generally Accepted Accounting Principles)** - Standards for financial accounting and reporting as determined by the Governmental Accounting Standards Board (GASB), which are different for government than for business.

**GASB (Governmental Accounting Standards Board)** – The independent agency established under the Financial Accounting Foundation in 1984 as the official body designated to set accounting and financial reporting standards for state and local governments.

**General Fund** - The fund used to account for all financial resources except for those required to be accounted for in another fund. This fund is generally considered the barometer of the financial condition of the county.

**GFOA (Government Finance Officers Association)** The Government Finance Officers Association (GFOA), founded in 1906, represents public finance officials throughout the United States and Canada. GFOA’s mission is to promote excellence in state and local government financial management. The organization provides best practice guidance, consulting, networking opportunities, publications including books, e-books, and periodicals, recognition programs, research, and training opportunities for those in the profession.

**Governmental Funds** – Funds used to account for the primary functions of government, including the General Fund, Special Revenue Funds, Capital Funds, and Debt-Service Funds.

**Grant** – A contribution by one governmental unit to another unit. The contribution is usually made to aid in the support of a specified function (for example, education), but it is sometimes also for general purposes, or for the acquisition or construction of fixed assets.

**HAVA (The Help America Vote Act of 2002)** - A program to provide funds to States to replace punch card voting systems, to establish the Election Assistance Commission to assist in the administration of Federal elections and to otherwise provide assistance with the administration of certain Federal election laws and programs, to establish minimum election administration standards for States and units of local government with responsibility for the administration of Federal elections, and for other purposes.

**HVAC (Heating Ventilation Air Conditioning)** - Various equipment used to maintain temperature controlled comfortable environment in buildings.

**Indirect Costs** - Those elements of cost necessary in the performance of a service which are of such a nature that the amount applicable to the service cannot be readily determined. This usually relates to rent, utilities, supplies, management, supervision, etc. In Montgomery County, a cost allocation plan is developed to recoup General Fund costs from grants and other funds.

**Inter-fund Transfers** – Amounts transferred from one fund to another.

**Intergovernmental Revenues** - Revenue from other governments, primarily federal and state grants, but also payments from other local governments.

**Internal Service Fund** - A fund used to account for the financing of goods or services of one agency of a government to other agencies of the government, or to other governments, on a cost reimbursement basis.

**Investment Income** - Interest earned by investing county funds in an investment pool managed by the Treasurer’s Office.

**JAIBG (Juvenile Accountability Incentive Block Grant)** - A federal grant used to reduce crime by implementing numerous stated objectives. Funding is centralized from various local communities who are deemed eligible by the Ohio Department of Youth Services in order to better serve all of Montgomery County.

**JusticeWeb** - The JusticeWeb System provides information that can be utilized to help manage the jail population. It provides law enforcement and the courts pertinent information that aids in the administration of justice. System information is also beneficial to non
criminal justice agencies such as Job and Family Services to assist them in their day to day operations.

**Levy** - To impose taxes, special assessments or charges for the support of government activities.

**Liabilities** – obligations that the county has little or no discretion to avoid.

**LGF (Local Government Fund)** - A form of state revenue-sharing by which the State of Ohio sets aside certain percentages of the state sales and use, personal income, corporate franchise, and public utility excise taxes for distribution to local governments.

**LGraf (Local Government Revenue Assistance Fund)** - Created by the State of Ohio 1988-89 Appropriation Act (Am.Sub. H.B. 171), is similar to the Local Government Fund in that it is a state revenue-sharing program and the same sources of state revenue are "shared" in this program. The difference is that this fund is distributed to counties based strictly on population. Receipt of this revenue source began in 1989.

**LLEBG (Local Law Enforcement Block Grant)** - A federal grant that provides funds to local governments based on crime statistics to underwrite projects that are to be used to reduce crime and improve public safety.

**Major County Funds** – Governmental funds presented separately in the CAFR, including the General Fund, Children Services, Alcohol, Drug Addiction and Mental Health Services Bd., Job & Family Services, Human Services Levy, and Board of Developmental Disabilities Services.

**Modified Accrual Basis** - Under the modified accrual basis, revenues for these funds are recognized when they become both measurable and available to finance county operations (collected within sixty days after year end). Expenditures are recognized in the accounting period in which the related fund liability is incurred, if measurable, except for interest and principal on general long-term debt, which is recorded when due.

**Net Budget** - The net budget eliminates double-counting in the budget, such as fund transfers, and thus represents the true level of programmed spending in the budget.

**Non-Departmental** – Elected Officials, Agencies, Boards, Committees and Affiliated Boards that do not have members appointed by or under the control of the Board of Commissioners are non-departmental. “Non-Departmental” also refers to line items in the General Fund budget which are not under the control of a particular department or elected official. These funds are managed by the Office of Management and Budget and include assessments (e.g., Auditor charges), subsidies, and shared costs such as property and liability insurance.

**Non-Operating Expenses** – Expenses are incurred for non-operating properties or in the performance of activities not directly related to supplying the basic service by a governmental enterprise. An example of a non-operating expense is interest paid on outstanding revenue bonds. See also Non-Operating Properties.

**Non-Operating Income** – Income of governmental enterprises that is not derived from the basic operations of such enterprises. An example is interest on investments or on bank time deposits.

**Non-Operating Properties** – Properties owned by a governmental enterprise but not used in the provision of basic services for which the enterprise exists.

**Non-Spendable Fund Balance** - Resources that cannot be spent because their form is inherently not spendable or they must remain intact due to legal or contractual requirements.

**Object Level Two** – The legal level of budgetary control within an organizational unit and fund. Object Level Two categories are for expenses and revenues. Some common Object Level Two categories for revenues are Property Taxes, Sales Tax, Fines and Forfeitures, Investment Income and General Government Charges for Services. Some common Object Level Two categories for expenses are Salaries, Fringe Benefits, Operating Supplies, Contractual Professional Services, Public Utility Services, Capital Outlays and Debt Service.

**OBES (Ohio Bureau of Employment Services)** - A state agency, located in Montgomery County’s Job Center, which provides job seekers with information on job openings, career prospects and job training programs.

**OCA (Organization Cost Account)** - The OCA uniquely identifies the lowest level of organizational detail.
GLOSSARY

**OPEB (Other Postemployment Benefits)** – Benefits other than pensions that the County provides to its retired employees.

**Operating Budget** - The annual budget and process, which provides a financial plan for the operation of government and the provision of services for the year. Excluded from the operating budget are one-time capital projects, which are determined by a separate, but interrelated process.

**PACE (Parent and Child Enrichment)** - An Early Intervention program provided by the Board of Developmental Disabilities Services, implemented under the guidelines of the Ohio Department of DDS and the Ohio Department of Health.

**PCOS (The Precinct Count Optical Scan)** - A voting system that can be tabulated by scanning at the precinct, yet provides a paper ballot for audit and recount purposes.

**Performance Measure** – An indicator used to assess outcomes and results of governmental objectives.

**Priority Setting** - A process used by Montgomery County elected officials to set priorities for the ensuing budget year. Department/office requests are reviewed by each participant and ranked according to the priority given them by the group. The ranking ultimately determines what new programs will be funded in the following year's budget.

**Proposed Budget** - The recommended county budget submitted by the County Administrator to the Board of County Commissioners in late November or early December each year.

**RSAT (Residential Substance Abuse Treatment)** - A federal grant used to develop and implement substance abuse treatment programs for incarcerated offenders.

**Reserves (Fund)** - The unencumbered cash balance of a fund.

**Restricted Fund Balance** - Net fund resources subject to restrictions that are externally enforceable, including restrictions externally imposed by creditors or laws and regulations.

**Self-Insurance** – Montgomery County collects premiums from enrollees and takes on the responsibility of paying employees’ and dependents’ medical claims. Montgomery County contracts for insurance services including enrollment, claims processing, and provider networks with third party administrators.

**Special Assessment** – A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service that is presumed to be of general benefit to the public and of special benefit to such properties.

**Special Assessment Bonds** - Bonds payable from the proceeds of special assessments.

**Special Revenue Fund** - A fund used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or capital projects) that are legally restricted for specific purposes.

**Spend Down of Cash Reserves** - This term is used when expenditures exceed revenues for a fund and subfund in a fiscal year. When expenditures exceed revenues, the cash reserves of a fund and subfund are reduced or spent down. An example is the county levy organizations. The property tax levies for these organizations are fixed for the life of the levy. At the beginning of a levy cycle (renewal or replacement), the cost of operations are normally lower than the allocations received. As time passes, operational costs exceed the annual allocation and the organizations begin to spend-down cash reserve levels in their fund and subfund. If an anticipated spend-down of cash reserves is budgeted, this is known as a “planned spend down” of cash reserves.

**STOP (Secure Transitional Offender Program)** - A drug treatment program for individuals incarcerated in Montgomery County. The General Division of the Common Pleas Court administers this program.

**Strategic Plan** – Montgomery County has developed a plan which will set priorities, focus energy and resources, strengthen operations, ensure that employees and stakeholders are working toward common goals, establish agreement around intended outcomes/results, and assess and adjust the organization’s direction in response to a changing environment.

**Tangible Personal Property Tax** - Public utility personal property tax is the only personal property tax that will remain once changes enacted by the Ohio General Assembly (in 2005) are fully phased in. The tax on telephone and telecommunications was
eliminated by 2011. As taxes are reduced and eliminated, revenue will be replaced during a phase out period. The current schedule for final payments is October 2018. This schedule may be escalated.

**Tax Budget** - A budget process required by the State of Ohio for each local government to demonstrate the need for taxes, which it plans to levy, and which is used in most counties to allocate the Local Government Fund to jurisdictions within the county. Montgomery County has adopted an alternate formula for the distribution of the Local Government Fund, so the Tax Budget does not serve this purpose. In addition, House Bill 194, effective in March 1996, allows the county budget commission to waive this budget or determine a modified tax budget submission if there is an alternate formula in place for the Local Government Fund distribution. The Montgomery County Budget Commission requests an estimate of total county resources to satisfy the tax budget requirement.

**TEER (Targeted Error Element Review)** - A quality assurance review performed by the state for the food stamp program.

**Termination Settlement** – This is a payment of vacation and sick leave accrual balances to employees upon separation, retirement or termination of County employment. Sick leave accrual balance conversion payments are only authorized for retirement settlements.

**Trust Fund** – A fund used to account for assets held by a government in a trustee capacity.

**Unassigned Fund Balance** – The net resources of a fund in excess of non-spendable, restricted, committed and assigned fund balances (a surplus fund balance).

**Unencumbered Balance (Reserves)** - The year-end cash balance of a fund, less outstanding encumbrances. The unencumbered balance at year-end in a fund together with the estimated revenues for the upcoming year determines the maximum amount available for appropriation in the next year’s budget.

**Unincorporated Area** – A region of the county that is not governed by a municipal corporation.

**Unqualified Opinion** – An unqualified opinion is an independent auditor’s judgement that a company’s financial records and statements are fairly and appropriately presented, and in accordance with Generally Accepted Accounting Principles (GAAP).

**Unrestricted Fund Balance** – Fund balance not assigned to the other four components of Fund Balance as defined in GASB Statement No. 54 (Non-spendable, Restricted, Committed, or Assigned)

**VSP (Voluntary Separation Program)** - A plan whereby employees of participating county departments were offered a lump sum payment in exchange for terminating employment with the county.

**WIA (Workforce Investment Act)** - The federal Workforce Investment Act of 1998 offers workforce activities and services to job seekers, laid off workers, youth, veterans, displaced homemakers, self-employed individuals, persons with disabilities and employers.
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