2014
Budget in Brief
Office of Management and Budget
Dear Montgomery County Resident,

We are proud to present Montgomery County’s 2014 Adopted Budget, which continues our focus on the county’s strategic priorities.

In 2012-2013, the Montgomery County Commissioners launched MCOFuture, an ambitious initiative to engage our citizens, businesses, organizations and government officials in serious dialogue about creating a path to success for the future of Montgomery County. We held a series of public forums to gather input from our citizens and we asked some of our community’s best talent from the University of Dayton, Wright State University and Central State University to take a hard look at how we stood among similar counties. We found that these “winning” counties had high educational attainment, economic diversity, relative tax advantages, more coordination, cooperation and collaboration, and highly positive attitudes about their area’s advantages and achievements. Taking all of this data and public input, we unveiled the MCOFuture Plan in 2013 and have incorporated these items into the County’s 2013-2014 Strategic Initiatives:

1. Increase the percentage of adults who have a college degree or a post high school credential that certifies they have a skill or trade;
2. Target more of the County’s economic development assistance to small businesses;
3. Collaborate to save money, improve efficiency and add competitiveness;
4. Measure our results, improve our best practices and market our successes.

As with previous Adopted Budgets, we have continued collaborating with our elected officeholders, agencies, cities, villages and townships and the private sector to build the foundation for a prosperous regional economy.

We remain committed to a strong economy and quality of life for our residents, as well as innovation and service excellence. This publication identifies our service areas, offices and agencies and discusses accomplishments and goals in each area.

We are proud of Montgomery County’s tradition of teamwork, integrity and creativity. Many of our services are nationally recognized for their excellence and are models for counties across the country. Through programs such as our MCOFuture Plan, our comprehensive economic development strategies and our combined human service levies, we firmly believe our county continues to have a bright future.

Sincerely,

Dan Foley Judy Dodge Deborah A. Lieberman

President County Commissioner County Commissioner

Dan Foley Judy Dodge Deborah A. Lieberman

County Administrator
Joseph P. Tuss
(937) 225-4693

DEPARTMENTS:

Administrative Services
Assistant County Administrator
Amy S. Wiedeman
(937) 225-4693

Community and Economic Development Director
Erik Collins
(937) 225-4351

Environmental Services Director
Patrick Turnbull, P.E.
(937) 781-2500

Job and Family Services Director
Gayle Bullard
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Office of Family and Children First Assistant County Administrator
Thomas Kelley
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Office of Management & Budget
Timothy S. Nolan
(937) 225-4735

Stillwater Center Director
Michelle Pierce-Mobley
(937) 890-0646
Montgomery County at a Glance

**The Economy**

**Employment**
(2013 Average)
Unemployment rate: 7.7%
State 7.1%
Labor force: 251,962

**Incomes**
Personal per capita income: $36,302
Rank: 14th of 88 counties per capita income
County poverty rate 12.0%
Median household income: $43,965

**Population**
534,325 (2012 Estimate)
Persons under age 18: 23.1%
Persons age 65 and over: 15.1%
Average household size: 2.3
Caucasian 74.2%,
African American 20.8%
Hispanic 2.2%, All other 2.8%
Male 48.0%, Female 52.0%

**Education**
88.1% of population
25 and older are high school graduates
24.4% have a bachelor’s degree or higher

**Civic Participation**
(2013)
Number of Precincts: 360
Number of Registered Voters: 372,488
Voted-2013 Election: 88,530
Percent of Registered Voters: 23.8%

**The People**

**Area**
461.7 square miles
Largest cities include Dayton, Kettering and Huber Heights

**Government**
19 municipalities
9 townships
16 school districts
7 county-wide special districts
3 elected County Commissioners
8 other elected officials
25 Judges

**Weather**
Average high: 61.65 degrees Fahrenheit
Average low: 41.42 degrees Fahrenheit
Average annual precipitation 39.85 inches

**Housing**
254,821 housing units
223,546 occupied housing units
Home ownership rate: 64.0%
Median monthly owner’s cost: $1,255
Median monthly gross rent: $703
How Does The County Spend its Annual Budget?

Montgomery County provides law enforcement, judicial activities, social services, parks, water, sewer and solid waste services, and community and economic development programs. The county budget has seven fund groups which designate money for specific purposes. They are the General Fund, Enterprise, Internal Service, Debt Service, Special Assessment, Special Revenue and Capital Funds. For example, the General Fund is the county’s primary operating fund and represents resources that the county may use in any way deemed appropriate by the County Commissioners. This fund is also one of the chief indicators of the county’s financial health. The General Fund budget for 2014 is $137.6 million. Special Revenue Funds have legal restrictions and must be used for a designated purpose. An example would be grant funds received from the federal or state governments such as the Community Development Block Grant Program.

Internal Service funds include services which provide support to general operations and which are supported by fees charged to county departments.

Enterprise funds include departments which operate almost exclusively on fees charged to the public or customers.

There are several ways in which one can look at how the county will spend its budget in 2014. In the next section, we will explain the budget by department, program area and category with the breakdown of expenses by each area.

### COUNTY DEPARTMENTS AND FUNDING SOURCES

<table>
<thead>
<tr>
<th>General Fund</th>
<th>Special Revenue, Levy, Debt</th>
<th>Internal Service</th>
<th>Enterprise</th>
</tr>
</thead>
<tbody>
<tr>
<td>$137,561,081</td>
<td>$486,497,408</td>
<td>$64,785,628</td>
<td>$125,612,947</td>
</tr>
</tbody>
</table>

**Auditor**
- Board of County Commission Depts.
- Board of Elections
- Clerk of Courts
- Common Pleas Court
- Coroner
- County Municipal Courts
- Court of Appeals
- Data Processing
- Domestic Relations Court
- Engineer
- Family & Children First Council
- Juvenile Court
- Municipal Courts
- Non-Departmental
- Probate Court
- Prosecutor
- Public Defender
- Recorder
- Records Center & Archives
- Sheriff
- Treasurer
- Veteran Services Commission
- ADAMHS Board
- Board of Developmental Disabilities Services
- Family & Children First Council
- Human Services Levy
- Job & Family Services
- Law Library Resources
- MonDay Program
- Road Auto & Gas Fund
- Soil & Water Conservation
- Other State & Federal Grant Programs

**Administrative Services**
- Health Insurance Administration
- Information Technology
- Kronos Timekeeping Services
- Mailroom
- Printing Services
- Risk Management (Property & Liability Insurance, Workers’ Compensation)
- Service Depot
- Stockroom
- Auditor
- Telecommunications
- Data Processing Services

**Environmental Services**
- Parking Facilities
- Solid Waste
- Water Services
- Stillwater Center
Departments serve community needs by providing specific services, such as the Environmental Services Department, which provides clean drinking water and manages wastewater and solid waste, and the Job and Family Services Department, which provides social services to Montgomery County citizens.

Some departments have several divisions or “sub-departments.” For example, Administrative Services is made up of the Animal Resource Center, Risk Management, Learning and Performance, Human Resources, Purchasing, Central Services, Communications, Emergency Management and Building Services. Juvenile Court operates the Juvenile Detention Center and a Residential Treatment Facility, which houses juvenile offenders.

“Non-Departmental” refers to line items in the General Fund budget which are not under the control of a particular department or elected official. These funds are managed by the Office of Management and Budget and include assessments (e.g., Auditor charges), subsidies, and shared costs such as property and liability insurance. The following listing shows the departments within the county, the 2014 budget for each, and the number of people (full-time and part-time positions) within that department.

### BUDGET SUMMARY BY DEPARTMENT

<table>
<thead>
<tr>
<th>County Department</th>
<th>2014 Adopted Budget</th>
<th>2014 Budgeted Positions</th>
</tr>
</thead>
<tbody>
<tr>
<td>ADAMHS Board</td>
<td>$38,601,741</td>
<td>29</td>
</tr>
<tr>
<td>Administrative Services</td>
<td>81,499,481</td>
<td>179</td>
</tr>
<tr>
<td>Auditor</td>
<td>10,364,349</td>
<td>82</td>
</tr>
<tr>
<td>Board of County Commissioners</td>
<td>826,472</td>
<td>9</td>
</tr>
<tr>
<td>Board of Elections</td>
<td>3,308,546</td>
<td>30</td>
</tr>
<tr>
<td>Clerk of Commission</td>
<td>160,346</td>
<td>2</td>
</tr>
<tr>
<td>Clerk of Courts</td>
<td>6,696,182</td>
<td>98</td>
</tr>
<tr>
<td>Common Pleas Court - General</td>
<td>13,242,474</td>
<td>175</td>
</tr>
<tr>
<td>Community and Economic Development</td>
<td>5,741,694</td>
<td>26</td>
</tr>
<tr>
<td>Coroner</td>
<td>4,346,258</td>
<td>47</td>
</tr>
<tr>
<td>County Administrator</td>
<td>226,147</td>
<td>1</td>
</tr>
<tr>
<td>County Municipal Court</td>
<td>1,232,408</td>
<td>16</td>
</tr>
<tr>
<td>Court of Appeals</td>
<td>135,996</td>
<td>3</td>
</tr>
<tr>
<td>Clerk of Courts</td>
<td>3,137,250</td>
<td>31</td>
</tr>
<tr>
<td>Data Processing Board</td>
<td>9,162,211</td>
<td>-</td>
</tr>
<tr>
<td>Debt Service</td>
<td>12,317,231</td>
<td>108</td>
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<tr>
<td>Domestic Relations Court</td>
<td>3,267,306</td>
<td>46</td>
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<tr>
<td>Engineer</td>
<td>105,756,491</td>
<td>323</td>
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<tr>
<td>Environmental Services</td>
<td>145,530,961</td>
<td>22</td>
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<tr>
<td>Family and Children First Council</td>
<td>155,475,305</td>
<td>938</td>
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<tr>
<td>Job and Family Services</td>
<td>26,906,938</td>
<td>425</td>
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<tr>
<td>Juvenile Court</td>
<td>755,869</td>
<td>6</td>
</tr>
<tr>
<td>Law Library Resources</td>
<td>3,431,231</td>
<td>31</td>
</tr>
<tr>
<td>Miami Valley Regional Crime Lab</td>
<td>145,530,961</td>
<td>22</td>
</tr>
<tr>
<td>MonDay Community Corrections</td>
<td>5,408,523</td>
<td>99</td>
</tr>
<tr>
<td>Montgomery County Board of DDS</td>
<td>54,037,410</td>
<td>602</td>
</tr>
<tr>
<td>Municipal Courts</td>
<td>1,290,689</td>
<td>-</td>
</tr>
<tr>
<td>Non-Departmental</td>
<td>25,269,911</td>
<td>-</td>
</tr>
<tr>
<td>Office of Management &amp; Budget</td>
<td>3,179,954</td>
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<tr>
<td>Probate Court</td>
<td>2,058,427</td>
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<tr>
<td>Prosecutor</td>
<td>10,687,773</td>
<td>129</td>
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<tr>
<td>Public Defender</td>
<td>4,587,211</td>
<td>59</td>
</tr>
<tr>
<td>Recorder</td>
<td>1,323,091</td>
<td>20</td>
</tr>
<tr>
<td>Records Center &amp; Archives</td>
<td>773,390</td>
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<tr>
<td>Sheriff</td>
<td>50,639,968</td>
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<tr>
<td>Soil &amp; Water Conservation</td>
<td>616,841</td>
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<tr>
<td>Special Assessment</td>
<td>240,696</td>
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<tr>
<td>Stillwater Center</td>
<td>17,224,847</td>
<td>237</td>
</tr>
<tr>
<td>Treasurer</td>
<td>2,982,824</td>
<td>35</td>
</tr>
<tr>
<td>Veteran Services Commission</td>
<td>2,012,623</td>
<td>24</td>
</tr>
</tbody>
</table>

Total Operating Budget: $814,457,064  4,329
## How Does The County Spend its Annual Budget? By Program Area

### 2014 ADOPTED BUDGET BY PROGRAM AREA

<table>
<thead>
<tr>
<th>Program Area</th>
<th>Budget Allocation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Social Services</td>
<td>$401,591,187</td>
</tr>
<tr>
<td>Judicial and Law Enforcement</td>
<td>$166,621,217</td>
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<tr>
<td>Environment and Public Works</td>
<td>$119,006,375</td>
</tr>
<tr>
<td>General Government</td>
<td>$103,564,764</td>
</tr>
<tr>
<td>Community and Economic Development</td>
<td>$118,501,019</td>
</tr>
<tr>
<td>Debt Service</td>
<td>$11,798,502</td>
</tr>
</tbody>
</table>

The county’s offices and departments may also be organized by program areas which are made up of departments and/or divisions that are combined to present a budget that serves a particular purpose. The county’s budget can be divided into six areas:

<table>
<thead>
<tr>
<th>Program Area</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Social Services</td>
<td>49.3%</td>
</tr>
<tr>
<td>Judicial and Law Enforcement</td>
<td>20.5%</td>
</tr>
<tr>
<td>Environment and Public Works</td>
<td>14.6%</td>
</tr>
<tr>
<td>General Government</td>
<td>12.7%</td>
</tr>
<tr>
<td>Community and Economic Development</td>
<td>1.5%</td>
</tr>
<tr>
<td>Debt Service</td>
<td>1.4%</td>
</tr>
</tbody>
</table>

### Social Services
Social Services includes Alcohol, Drug Addiction and Mental Health Services Board, Board of Developmental Disabilities Services, Family & Children First Council, Human Services Levies, Job and Family Services, the Job Center, and the Stillwater Center. These agencies provide a wide array of safety net services ranging from public assistance, child protection, job training, mental health substance abuse treatment and support for mentally and physically disabled persons.

### General Government
General Government agencies provide for the administrative operation of county government through the offices of the Auditor, Board of County Commissioners, Board of Elections, Recorder, Treasurer, and several others.

### Community and Economic Development
Community and Economic Development includes Arts & Cultural District Contribution; Building Regulations; Community Development Block Grant; County Parks; Cultural Facilities; ED/GE Program; Planning Commission and others. These programs maintain and improve our community, stimulate economic development through the promotion of regional growth, and enhance amenities within the county.

### Judicial and Law Enforcement
Judicial and Law Enforcement includes agencies providing for the needs of the civil and criminal justice systems and security for county employees and clients utilizing the court system. Offices in this group include the Child Support Enforcement Agency, Clerk of Courts, Coroner/Crime Lab, Courts, Prosecutor, Public Defender, and the Sheriff.

### Environment and Public Works
Environment and Public Works includes the County Engineer and Environmental Services. These offices/departments maintain roads and bridges, protect the environment and provide water, sewer and waste disposal services.

### Debt Service
Debt Service represents the county’s vehicle for providing funding for construction, renovation and other improvements to county infrastructure. Although it has been identified as a service area, Debt Service functions more as an expenditure category rather than a specific service area such as those presented above. Also included in debt funded projects are the costs of servicing debt for various major improvements to the water, sewer, and solid waste systems.
How Does The County Spend its Annual Budget?
By Category

The budget may be explained in terms of dollars spent by category, such as Personal Services or Operating Expenses, regardless of the department or service area. The above chart shows expenses by category as defined in the narrative.

### 2014 ADOPTED BUDGET

<table>
<thead>
<tr>
<th>Category</th>
<th>Percentage</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>PERSONAL SERVICES</td>
<td>34.3%</td>
<td>$279,735,465</td>
</tr>
<tr>
<td>PROFESSIONAL SERVICES</td>
<td>12.9%</td>
<td>$104,813,235</td>
</tr>
<tr>
<td>SOCIAL SERVICES</td>
<td>12.6%</td>
<td>$103,001,011</td>
</tr>
<tr>
<td>OPERATING EXPENSES</td>
<td>19.5%</td>
<td>$158,457,727</td>
</tr>
<tr>
<td>OTHER EXPENSES</td>
<td>19.7%</td>
<td>$160,507,813</td>
</tr>
<tr>
<td>CAPITAL OUTLAYS</td>
<td>1.0%</td>
<td>$7,941,813</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td></td>
<td><strong>$814,457,064</strong></td>
</tr>
</tbody>
</table>

**Personal Services**
Personal Services are made up of wages, including overtime and fringe benefits.

**Professional Services**
Professional Services are used to pay for medical, legal, data processing, auditing, engineering, law enforcement, maintenance and repair services, communications, insurance, board and care of prisoners and other professional service costs.

**Social Services**
Social Services include various types of social service payments (such as mandated share for public assistance and child support), foster home costs and soldier’s relief allowance.

**Operating Expenses**
Operating Expenses are the day-to-day expenses needed to run the various departments such as office space, utilities and operating supplies.

**Capital Outlays**
Capital Outlays are the expenses for capital projects, construction, improvements and operating equipment.
Where Does the Money Come From to Pay for These Expenses?

2014 INCOME BUDGET

Total Income Budget

The chart shows the $795.6 million in revenues estimated for the county in 2014. An explanation of each type of revenue is also included.

- Charges For Services $214,051,436 (26.9%)
- Taxes $204,845,458 (25.7%)
- Intergovernmental $192,940,956 (24.3%)
- Other Financing Sources $165,862,698 (20.8%)
- Miscellaneous $11,780,161 (1.5%)
- Investment Income $6,088,372 (0.8%)

Charges for Services
Charges for Services are fees charged by county departments and agencies for various user services. Water, sewer and solid waste charges account for the majority of this category.

Taxes
Taxes are revenues received based on holdings of property and the purchase of goods. The major sources of taxes for the county are property, sales, motor vehicle fuel/license and property transfer taxes.

Intergovernmental
Intergovernmental are the revenues received from federal, state and local governments to support programs such as public assistance, housing, job training, community development, child support and various other activities.

Other Financing Sources
Other Financing Sources include the sale of county assets, inter-departmental service agreements, Human Services Levy transfers and various interfund transfers between county agencies.

Miscellaneous
Miscellaneous represents revenues received from the rental of county property, vendor licenses, court fines and forfeitures, permits, refunds, donations, unclaimed funds and other miscellaneous income.

Investment Income
Investment Income is interest income generated by investing county funds in an investment pool managed by the Treasurer’s Office. The majority of investment income proceeds are distributed to the General Fund pursuant to state law.
# How Does The County Spend its Annual Budget?

General Fund by Department

<table>
<thead>
<tr>
<th>Department Description</th>
<th>2014 Adopted Budget</th>
<th>2014 Budgeted Positions</th>
</tr>
</thead>
<tbody>
<tr>
<td>Administrative Services</td>
<td>8,826,939</td>
<td>76</td>
</tr>
<tr>
<td>Auditor</td>
<td>2,997,553</td>
<td>37</td>
</tr>
<tr>
<td>Board of County Commissioners</td>
<td>826,472</td>
<td>9</td>
</tr>
<tr>
<td>Board of Elections</td>
<td>3,303,758</td>
<td>30</td>
</tr>
<tr>
<td>Clerk of Commission</td>
<td>160,346</td>
<td>2</td>
</tr>
<tr>
<td>Clerk of Courts</td>
<td>3,946,600</td>
<td>56</td>
</tr>
<tr>
<td>Common Pleas Court - General</td>
<td>11,084,400</td>
<td>149</td>
</tr>
<tr>
<td>Community/Economic Development</td>
<td>1,387,861</td>
<td>7</td>
</tr>
<tr>
<td>Coroner</td>
<td>2,862,677</td>
<td>32</td>
</tr>
<tr>
<td>County Administrator</td>
<td>226,147</td>
<td>1</td>
</tr>
<tr>
<td>County Municipal Court</td>
<td>818,301</td>
<td>11</td>
</tr>
<tr>
<td>Court of Appeals</td>
<td>135,996</td>
<td>3</td>
</tr>
<tr>
<td>Data Processing Board</td>
<td>3,094,065</td>
<td>31</td>
</tr>
<tr>
<td>Domestic Relations Court</td>
<td>3,261,306</td>
<td>46</td>
</tr>
<tr>
<td>Engineer</td>
<td>348,209</td>
<td>2</td>
</tr>
<tr>
<td>Family/Children First Council</td>
<td>773,005</td>
<td>4</td>
</tr>
<tr>
<td>Juvenile Court</td>
<td>17,311,604</td>
<td>278</td>
</tr>
<tr>
<td>Municipal Courts</td>
<td>1,290,689</td>
<td>-</td>
</tr>
<tr>
<td>Non-Departmental</td>
<td>25,269,911</td>
<td>-</td>
</tr>
<tr>
<td>Office of Management &amp; Budget</td>
<td>738,273</td>
<td>7</td>
</tr>
<tr>
<td>Probate Court</td>
<td>1,588,479</td>
<td>27</td>
</tr>
<tr>
<td>Prosecutor</td>
<td>9,624,356</td>
<td>122</td>
</tr>
<tr>
<td>Public Defender</td>
<td>4,587,211</td>
<td>59</td>
</tr>
<tr>
<td>Recorder</td>
<td>968,122</td>
<td>18</td>
</tr>
<tr>
<td>Records Center &amp; Archives</td>
<td>773,390</td>
<td>15</td>
</tr>
<tr>
<td>Sheriff</td>
<td>27,960,490</td>
<td>260</td>
</tr>
<tr>
<td>Treasurer</td>
<td>1,382,298</td>
<td>16</td>
</tr>
<tr>
<td>Veteran Services Commission</td>
<td>2,012,623</td>
<td>24</td>
</tr>
<tr>
<td><strong>GRAND TOTAL</strong></td>
<td><strong>$137,561,081</strong></td>
<td><strong>1,322</strong></td>
</tr>
</tbody>
</table>
## How Does The County Spend its Annual Budget?
### General Fund by Program Area

<table>
<thead>
<tr>
<th>Program Area</th>
<th>2014 Adopted Budget</th>
<th>2014 Budgeted Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>JUDICIAL AND LAW ENFORCEMENT</strong></td>
<td>$97,238,806</td>
<td>70.7%</td>
</tr>
<tr>
<td><strong>GENERAL GOVERNMENT</strong></td>
<td>$26,301,246</td>
<td>19.1%</td>
</tr>
<tr>
<td><strong>SOCIAL SERVICES</strong></td>
<td>$6,077,224</td>
<td>4.4%</td>
</tr>
<tr>
<td><strong>COMMUNITY AND ECONOMIC DEVELOPMENT</strong></td>
<td>$4,884,189</td>
<td>3.6%</td>
</tr>
<tr>
<td><strong>DEBT SERVICE</strong></td>
<td>$2,395,595</td>
<td>1.7%</td>
</tr>
<tr>
<td><strong>ENVIRONMENT AND PUBLIC WORKS</strong></td>
<td>$664,021</td>
<td>0.5%</td>
</tr>
</tbody>
</table>

Just like the county’s total budget, the General Fund budget may also be organized by program areas that are made up of departments and/or divisions that are combined to present a budget that serves a particular purpose.

### Judicial and Law Enforcement
Judicial and Law Enforcement agencies provide for the needs of the civil and criminal justice systems, security for county employees and clients using the various courts, as well as departments including the Clerk of Courts, Coroner, Prosecutor, Public Defender, and Sheriff.

### General Government
General Government agencies provide for the daily operation of county government through the offices of the Auditor, Board of County Commissioners, Board of Elections, Recorder, Treasurer and several others.

### Social Services
Within the General Fund, Social Services includes the Veteran Services Commission providing emergency assistance to veterans, and various Non-Departmental items, including Public Assistance Mandated Share and the county’s share of the child support program.

### Community and Economic Development
Community and Economic Development includes the following departments and programs: county parks, Planning Commission and others. These programs maintain and improve our community, stimulate economic development through the promotion of regional growth, and enhance amenities within the county.

### Debt Service
Debt Service represents the county’s vehicle for providing funding for construction, renovation and other improvements to county infrastructure.

### Environment and Public Works
Environment and Public Works includes the County Engineer and Non-Departmental items such as subsidies to Montgomery Soil and Water Conservation District and the Office of Emergency Management. These agencies provide services that maintain roads and bridges, conserve resources and facilitate emergency preparedness.
How Does The County Spend its Annual Budget?  
General Fund by Category

<table>
<thead>
<tr>
<th>Category</th>
<th>Percentage</th>
<th>Budget Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Personal Services</td>
<td>63.5%</td>
<td>$87,385,776</td>
</tr>
<tr>
<td>Professional Services</td>
<td>12.8%</td>
<td>$17,662,078</td>
</tr>
<tr>
<td>Other Expenses</td>
<td>9.2%</td>
<td>$12,621,724</td>
</tr>
<tr>
<td>Operating Expenses</td>
<td>8.1%</td>
<td>$11,117,089</td>
</tr>
<tr>
<td>Social Services</td>
<td>4.9%</td>
<td>$6,761,602</td>
</tr>
<tr>
<td>Capital Outlays</td>
<td>1.5%</td>
<td>$2,012,812</td>
</tr>
</tbody>
</table>

The General Fund budget may be explained in terms of dollars spent by category, such as Personal Services or Operating Expenses, regardless of the department or service area. The above chart shows expenses by category as defined in the narrative.

Personal Services
Personal Services is comprised of wages, including overtime and fringe benefits.

Professional Services
Professional Services are used to pay for medical, legal, data processing, auditing, engineering, law enforcement, maintenance and repair services, communications, insurance, and other professional service costs.

Other Expenses
Other Expenses include payments made for subsidies to county and external agencies, intergovernmental agreements, interfund transfers and payments for bonds and notes.

Operating Expenses
Operating Expenses are the day-to-day expenses needed to run the various General Fund departments such as supplies, rent and utility costs.

Social Services
Social Services include various types of social service payments (such as mandated share for public assistance and child support), foster home costs and soldier’s relief allowance.

Capital Outlays
Capital Outlays are the expenses for replacement and operating equipment for General Fund offices, other than those in capital improvement projects.
Where Does the Money Come From in the General Fund to Pay for These Expenses?

2014 GENERAL FUND INCOME BUDGET

Total General Fund Income Budget

The chart shows the $137.6 million in revenues estimated for the county General Fund in 2014. An explanation of each type of revenue is also included.

- Taxes (Sales, Property & Property Transfer) $86,784,585 63.1%
- Charges For Services $17,754,945 12.9%
- Intergovernmental $17,279,586 12.6%
- Other Financing Sources $7,704,485 5.6%
- Investment Income $5,816,372 4.2%
- Miscellaneous $2,230,245 1.6%

63.1% Taxes

Taxes are revenues received based on holdings of property and the purchase of goods. The major sources of taxes for the county’s General Fund are property, sales and property transfer taxes.

As of September 1, 2013 the sales tax rate in Montgomery County is 7.25%. Of this amount, 5.75% goes to the State of Ohio, 1.0% goes toward the operation of the county and 0.5% to the Greater Dayton Regional Transit Authority.
Charges for Services
Charges for Services are fees charged by county departments and agencies for various user services with Auditor, Clerk of Courts, Recorder, Sheriff, Treasurer and Indirect Cost fees accounting for the majority of this category. Charges for elected offices are normally set by Ohio Revised Code.

5.6%
Other Financing Sources
Other Financing Sources include the sale of county assets, inter-departmental service agreements, Human Services Levy transfers and various interfund transfers between county agencies.

12.9%
Intergovernmental
Intergovernmental are the revenues received from federal, state and local governments. The largest source of revenue from the state includes the Local Government Funds (LGF), Property Tax Homestead and Rollback, and indigent defense reimbursements.

4.2%
Investment Income
Investment Income is interest income generated by investing county funds in an investment pool managed by the Treasurer’s Office. The majority of investment income proceeds are distributed to the General Fund pursuant to state law.

1.6%
Miscellaneous
Miscellaneous represents revenues received from the rental of county property, vendor licenses, court fines and forfeitures, refunds, donations, unclaimed funds and other miscellaneous income.
How Does The County Spend its Annual Budget?
Social Services-Human Service Levy and Other Funds

At $401.6 million, Social Services is by far the county’s largest area, representing 49.3% of the county’s total budget.

Social Services Include:
- Child welfare, including: investigation of child abuse and neglect cases, family stabilization, child placement and abuse prevention services
- Services to the frail and elderly
- Public assistance and self-sufficiency programs
- Services for those with developmental disabilities
- Community healthcare services
- Alcohol and drug addiction programs
- Mental health programs

STATISTICS
Montgomery County is one of only two counties in Ohio that fund health and human services through combined health and human service levies rather than single-purpose tax levies. These combined levies provide for more flexible funding. The Family and Children First Council administers Human Service Levy funding, totaling $124.4 million in 2014. Additionally, the Family and Children First Council serves as the statutory lead collaborative for county-based health and human services planning.

Human Services Levy funds provide the local funding to complement state and federal funding for the following state mandated agencies.

- **Job and Family Services**
  Children Services Division
  served 3,705 families, provided foster or out-of-home placements to 739 children in need and gave 59 children new permanent homes through adoption.

- **Developmental Disabilities Services (DDS)**
  serves children and adults with disabilities, providing for programs such as work and transportation, special education and early intervention for young children with developmental delays.

- **The Alcohol, Drug Addiction and Mental Health Services Board**
  provides 13,507 people with intervention, prevention, education or treatment services.

- **Public Health — Dayton & Montgomery County**
  provides immunizations for babies and seniors, community healthcare and Meals on Wheels. They also prepare for and manage potential community health threats.

- **The Stillwater Center**
  provides residential living for approximately 98 medically fragile citizens with severe and profound disabilities. The Adult Interim Care Home managed by Stillwater Center is a source of emergency housing during times of crisis for up to 8 individuals with disabilities.
The Senior Services Network Office helps identify and prioritize the needs of the frail elderly, solicits bids for providing services to meet those needs and helps develop contracts for services, which allows seniors to remain in their homes and avoid premature entry into nursing facilities.

**INITIATIVES**

- **Strengthen the workforce of Montgomery County by coordinating a cohesive system of education, training, economic development, and health and human services within the public and private sectors.**

- **Promote self-sufficiency and economic independence through one of the nation’s largest Job Centers. The Job Center offers employment opportunities, job training, unemployment insurance benefits, public assistance and other supportive services.**

- **Continue family support and stabilization efforts underway in the Job and Family Services Children Services Division to ensure children are safe and protected, while minimizing family separation.**

- **Continue to expand living, social and employment opportunities in the community for individuals with developmental disabilities.**

- **Implement the recommendations of the Alcohol and Other Drugs (AOD) Task Force to strengthen services provided for people with mental illness and drug/alcohol addiction through programs such as drug and mental health courts and cooperative initiatives with Alcohol, Drug Addiction and Mental Health Services Board, Job and Family Services and Board of Developmental Disabilities Services.**

- **Support a community-wide effort to implement a 10-year plan to address chronic homelessness.**

- **Improve and strengthen efforts to support youth transitioning out of foster care and the juvenile justice system.**

<table>
<thead>
<tr>
<th>ADAMHS Board</th>
<th>Stillwater Center</th>
<th>Non-Departmental</th>
<th>Veteran Services Commission</th>
<th>Administrative Services</th>
</tr>
</thead>
<tbody>
<tr>
<td>9.6%</td>
<td>4.3%</td>
<td>0.8%</td>
<td>0.5%</td>
<td>0.1%</td>
</tr>
</tbody>
</table>
How Does The County Spend its Annual Budget?
General Government and Debt Service

General Government and Debt Service combined represent $115.4 million or 14.1% of the total county budget.

General Government Services Include:

- Carry out the administrative and fiscal duties of county government
- Real estate appraisal, tax collection and distribution
- Recording of deeds, mortgages and other legal documents
- Administer national, state and local elections

STATISTICS

- Processes and distributes over $830.0 million in tax receipts through the Auditor’s office.
- Records real estate mortgages representing $8.9 billion in loans.
- Services 534,325 county residents.
- Maintains in excess of a $1 billion infrastructure.
- Serviced approximately 373,000 registered voters as of November 2013.
- Participates in the Government Finance Officers Association (GFOA) Distinguished Budget Presentation Awards Program, with the county receiving 30 consecutive awards for excellence in budgeting through the Office of Management & Budget.
- Answered over 44,205 requests for information from the County Records Center.
- Manages 2.2 billion online records in the County Data Center.
- Maintains financial stability and continues effective service delivery to the citizens of Montgomery County through the 2010-2014 General Fund Five Year Financial Plan.

INITIATIVES

- Continued implementation of the 2010-2014 General Fund Financial Plan recommendations developed by a committee of private sector partners and elected officials to ensure the future financial stability of the General Fund.
- Maintain financial stability of all county operations, continue multi-year planning and maintain the County’s excellent bond ratings.
- Continue the review and restructuring of the County Health Insurance Program to provide quality and affordable health coverage to county employees.
- Collaborate with the Board of Elections in order to continue automation programs, poll worker programs and the provision of excellent election services to the residents of Montgomery County.
- Support the efforts of the Montgomery County Land Reutilization Corporation to address the needs of vacant, abandoned and foreclosed properties within the county.
The Judicial and Law Enforcement program area accounts for $166.6 million or 20.5% of the county’s total budget, second only to Social Services.

Services provided include:

- Prosecution of offenders
- Collection and examination of evidence
- Enforcement of child support
- Indigent defense
- Adult corrections
- Juvenile residential treatment facility

### STATISTICS

- More than 27,474 persons are booked into the county jail facilities.
- Through video arraignment, 14,310 jail inmates made court appearances without ever leaving the jail.
- More than 3,073 marriage licenses in 2013 were issued through the Probate Court.
- 14,966 hours of community service in 2013 were provided through the MonDay Correctional facility.
- The Animal Resource Center responds to about 13,877 requests for service; rescues and shelters over 8,264 lost, stray or unwanted pets and facilitates over 1,305 pet adoptions.
- The Child Support Enforcement Agency had 53,467 cases, serving over 50,477 children and families. In addition, the CSEA established paternity on 898 children and issued 3,369 support orders while collecting and submitting disbursements of approximately $100.9 million in court-ordered support obligations.
- The Auto Title Division of the Clerk of Courts Office processed 511,576 documents, including 239,094 auto titles, 2,222 boats and 4,200 passports.
- Out of the 5,179 deaths reported to the Coroner’s Office, 1,416 resulted in complete forensic postmortem examinations and 288 external examinations.

### INITIATIVES

- Continue to implement cost-effective responses to state and federal mandates in such areas as local control of low-level felony offenders, sex offender registration, and domestic and child abuse.
- Support public safety through the effective use of jail beds and the provision of alternatives to incarceration.
- Continue to support efforts of regionalized services including the Regional Dispatch Center and the 800 MHz Radio System.
- Implement the recommendations of the Ex-Offender Reentry Policy Board in Montgomery County and continue to work closely with the Judicial and Law Enforcement elected officeholders for programs, services and operations.
How Does The County Spend its Annual Budget?
Environment and Public Works

The Environment and Public Works program area accounts for 14.6% of the 2014 county budget at $119.0 million.

It Includes Such Service As:

- Road and bridge construction and maintenance
- Drinking water and wastewater management
- Solid waste management
- Maintenance of county buildings and facilities
- Soil and water conservation

STATISTICS

- Manages the disposal of over 492,919 tons of solid waste.
- The Montgomery County Materials Reuse Facility (McMRF) redirected over 304 tons of reusable items from landfill waste to valuable use in nonprofit organizations.
- Provides wastewater reclamation services on 8.5 billion gallons of influent and provides services to 82,526 water customers and 80,608 sewer customers.
- Water Services operates and maintains 1,374 miles of water mains, 14 water storage facilities, 1,208 miles of sanitary sewer mains, 3 equalization basins, 12 water pumping stations, and 36 sewer lift stations.

INITIATIVES

- Administers programs designed to promote and increase awareness of the environment and the goals of “reduce, reuse, and recycle.” One program, the Great American Cleanup, had 6,066 volunteers. Educational events, meetings, presentations and workshops reached over 108,751 people.
- Support the Dayton Regional Green Program to ensure environmental sustainability of our region and enhance the quality of life for our citizens.
- Maintain infrastructure improvements for the County’s water and sewer systems.
- Assure the most cost effective delivery of water and sewer services through a continuous improvement program and implementation of an equitable rate structure.
- Work closely with the County Engineer to continue to maintain the expansive road and bridge infrastructure in the County.
- Continue to expand recycling and reuse efforts through programs such as Household Hazardous Waste Disposal and McMRF, the Montgomery County Materials Reuse Facility.
- Plan for the closure of the North Transfer Facility and move all solid waste operations to the South Transfer Facility.
- Continue collaboration with the City of Dayton on the Water Efficiency Study.
How Does The County Spend its Annual Budget?
Community and Economic Development

At $11.9 million, Community and Economic Development represents 1.5% of the total budget and includes funding for the following:

- Cultural facilities and arts and cultural contribution
- Community Development Block Grants
- ED/GE Program
- County Parks

STATISTICS
- The ED/GE Program assisted in the creation and retention of 1,512 jobs and leveraged approximately $318.7 million in public and private funds.
- Performed 14,355 building and electrical inspections annually and issued 3,760 building and electrical permits.
- Maintains over 400 acres of park land.

INITIATIVES
- Provide community leadership through the economic development strategies focused on Aerospace Technology, Logistics and Distribution, a Vibrant Urban Core and the I-75 Growth Corridor.
- Continue to improve intergovernmental cooperation in economic development in order to provide the county with a competitive advantage in attracting new and retaining existing business through the ED/GE and Business First programs.
- Work closely with regional partners such as the Dayton/Montgomery County Port Authority, Dayton Development Coalition and Dayton Chamber of Commerce to enhance economic development in Montgomery County.
- Work with the Transportation Improvement District to support transportation related economic development projects which foster growth within the county.
How is County Government Organized?

Montgomery County is organized under the “commission” form of government. The legislative and executive decisions of the county are shared by the commission and elected officials. Voters elect 3 commissioners, 8 officials and 25 judges.

RESPONSIBILITIES OF ELECTED OFFICIALS

Auditor—is the chief fiscal officer of the county and is responsible for keeping the official records of all county receipts and disbursements. The Auditor's Office verifies and processes all payments and revenues of the county; appraises real estate for property tax purposes; processes, certifies and distributes taxes; processes various licenses, e.g., dog licenses; inspects gas pumps and other standard weighing instruments.

Board of County Commissioners—serves as the general administrative body of county government, approves the annual county budget, authorizes payment of all county expenses and appoints members of various boards and commissions.

Clerk of Courts—is the custodian of legal records processed by the General and Domestic Relations divisions of the Montgomery County Common Pleas Court as well as the Second District Court of Appeals. In addition, the Clerk is responsible for issuing and maintaining all automobile titles in Montgomery County.

Coroner—investigates deaths caused by accidents, homicides, suicides, or when death is sudden or unexplained. This office operates the multi-jurisdictional Forensic Crime Lab which analyzes physical evidence such as fingerprints collected from crime scenes.

County Municipal Court—services the areas of the county that are not the responsibility of the Municipal (City) Courts; hears all adult traffic and misdemeanor cases occurring in the jurisdiction; hears motions on felony cases and holds preliminary hearings.

Court of Common Pleas—includes the following four divisions:

- **Domestic Relations Division**—hears divorce, dissolution, legal separation, and annulment cases, as well as civil domestic violence cases for residents of Montgomery County. In addition, the court maintains jurisdiction in such matters as spousal and child support, child custody, visitation and other related matters.

- **General Division**—serves as the court in civil cases involving claims over $500 and in criminal cases involving felonies committed in Montgomery County; supervises probationers and hears appeals of lower court decisions and decisions of the Board of County Commissioners.

- **Juvenile Division**—has jurisdiction over those under 18 years of age who are traffic offenders, delinquent, neglected or unruly; decides paternity, custody, and support cases which are not the responsibility of the Domestic Relations Division.

- **Probate Division**—has the legal authority to certify and uphold wills and estates; grants adoptions, guardianships, marriage licenses and name changes; and determines commitments to mental institutions.

Engineer—is the county’s surveyor and civil engineer and plans, designs, constructs and maintains the county road system, including bridges, ditches and traffic signals. The County Engineer also reviews engineering plans for new private developments.

Prosecutor—is the county’s criminal and civil attorney. The Prosecuting Attorney serves as the legal advisor to all county officials; tries all criminal cases in the county punishable by a year or longer in prison; provides information and referral services to victims of violent crimes; establishes paternity and child support orders; and investigates criminal welfare fraud cases.

Recorder—is the official keeper of county records. The office maintains an official copy of all deeds, mortgages, powers of attorney and transfers of land and buildings lying within the county.

Second District Court of Appeals—one of twelve such courts in Ohio, the Court of Appeals has jurisdiction in six counties: Champaign, Clark, Darke, Greene, Miami and Montgomery; hears appeals of cases from the Common Pleas Court, County Municipal Courts and Municipal Courts.

Sheriff—is the county’s chief law enforcement officer and operates the jail, attends court sessions, investigates crimes, enforces court orders and delivers subpoenas. The Sheriff serves as the police department for residents of areas not served primarily by a city or township police department, operates the county jail, the 800 MHz radio system and the Regional Dispatch Center which includes 911 services for various townships and villages that do not have their own.

Treasurer—is the county’s banker. The office collects property taxes, manages the county’s bank accounts, and serves as the county’s investment officer.
How is County Government Organized?

County Commissioners

- Judy Dodge
- Dan Foley
- Deborah A. Lieberman

Clerk of Commission

- Gayle L. Ingram

County Administrator

- Joseph P. Tuss

Office of Management & Budget

- Timothy S. Nolan

Administrative Services

- Amy S. Wiedeman

Community & Economic Development

- Erik Collins

Environmental Services

- Patrick Turnbull, P.E.

Family & Children First Council

- Thomas Kelley

Job & Family Services

- Gayle Bullard

Stillwater Center

- Michelle Pierce-Mobley
How is County Government Organized?

Elected Officials

CITIZENS OF MONTGOMERY COUNTY

Auditor
Karl L. Keith

Coroner
Kent Harshbarger, M.D., J.D.

Engineer
Paul Gruner, P.E, P.S.

Recorder
Willis E. Blackshear

Treasurer
Carolyn Rice

Courts

Court of Appeals
Jeffrey E. Froelich
Presiding Judge

Mary E. Donovan

Mike Fain

Michael T. Hall

Jeffrey M. Welbaum

Montgomery County Municipal Court
James L. Manning
Administrative and Presiding Judge

James A. Hensley, Jr.

James D. Piergies

Adele M. Riley