Director’s Statement

Last fiscal year I described it as a tale of two years. This one appears to be much the same with different dynamics. COVID still has a grip on us albeit one that we have adapted too. Our goal was to do 675 diversions in FY 21 and we did 615 – quite remarkable given the circumstances. All staff have done a tremendous job to mitigate the effects of COVID while still allowing us to operate at our reduced capacity. We managed a COVID quarantine beginning in October that lasted until February as the virus ran its course throughout the facility.

Despite the limitations placed on us, we were able to soldier on and provide the treatment our residents desperately needed. We accomplished several major objectives:

- COVID 19 Operational and Clinical Responses:
  - Montgomery County Public Health Vaccination Clinics for residents and staff: These have been conducted monthly since March. As of June, we averaged a 70-90% vaccination rate (depending on the unit) for residents and a 58% rate for staff.
  - OCJS COVID funding: Funds were used to purchase supplies, equipment and issue two Essential Pay Compensation for the employees, one in October 2020 and the other in March 2021.

- OCJS RSAT
  - Fidelity Assessment Instrument (FAI) Evaluation: The evaluation was completed in November. Of the 7 categories identified, we scored a 100% in 5 and 87% in 2.
  - Expanded RSAT by 10 male beds (20 total) to address the needs of our high risk/needs offender.

- Hired our first Medical RN Case Manager to address the medical needs of residents who have medical conditions that require additional services.

- EMDR expansion: Unexpectedly we received additional ADAMHS funds to increase EMDR services for our residents.

- Video visitation: This feature has been added to our kiosk system and was instrumental in keeping our residents connected with their families after our in person visitation was cancelled due to COVID.

- Air Ionization Purification System: Installed in January to help mitigate the spread of the COVID virus.

- CorJus, Inc.: Worked to have the retention funds for pay increases that were cut due to COVID, reinstated for the FY22/23 grant cycle.

A major development starting in FY 22 that will have a profound effect on CBCF’s is DRC’s new grant agreement condition which stipulates that a CBCF must maintain a 75% bed occupancy quarterly or possibly face reduced funding. This will require MonDay to remain vigilant in sustaining an average daily occupancy rate of 187.5 while our overarching goal is to maintain full occupancy.

It is too early to tell what the overall impact COVID 19 will have, if any, on MonDay’s bed occupancy rate going forward. As courts seek to provide the most judicious sanctions for their clients, the use of CBCF’s may diminish as other community sanctioning treatment options become available. This will require MonDay to examine the possibility of alternative services to meet the needs of our stakeholders.

Sincerely,

Michael J. Flannery
Director
Highlights for FY21:

Here are just a few of the milestones we accomplished in FY 21:

- Implement operational and clinical practices in response to COVID 19
- Expand WSU renewal grant to offer more services to residents who volunteer for it
- Medical RN Case manager hired to address the medical needs of our residents
- RSAT male facility program expanded by 10 additional beds, totaling 20 now
- EMDR pilot project offering trauma treatment expanded to serve additional residents

Future Initiatives for FY22:

Looking forward to FY ’22 to work on developing and accomplishing several initiatives:

- Diligently work to meet DRC’s new grant condition to meet 75% bed occupancy rate
- Review current clinical practices to determine what other clinical services we should be offering to better serve our residents and stakeholders
- Review current Communication System for residents to determine best option for them
- Participate in the University of Cincinnati recidivism study for CBCF’s and Halfway Houses
- ACA Audit preparation Fall ’21
- State Audit preparation Spring ‘22

Summary of Funding

Grant Narrative:

- The RSAT Grant is awarded through the Ohio Office of Criminal Justice Services.
- The ASPIRE Grant is awarded through the Miami Valley Career Technology Center for services as an ASPIRE Education Program.
- The CESF Grant is awarded through the Ohio Office of Criminal Justice Services.
- The Offender Re-Entry Grant is awarded through Wright State University.
- Funding from The Montgomery County ADAMHS Board supports Psychotropic Medications, EMDR Therapy Services and Peer Recovery Services

FY21 funding included: $15,756,314, a two-year award from the State Operating Grant, $179,157.07 from the Residential Substance Abuse Treatment (RSAT) Grant, $35,000 from the ASPIRE Education Grant, $91,358 from the Offender Re-Entry Grant, $141,899.49 from the Coronavirus Emergency Supplemental Funding (CESF) Grant, and $166,510 from the Montgomery County ADAMHS Board for Calendar Year 2021.

<table>
<thead>
<tr>
<th>Category</th>
<th>FY20/FY21 2-Year Budget</th>
<th>YTD Expenses</th>
<th>% of Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Personnel</td>
<td>$13,628,887</td>
<td>$13,361,469</td>
<td>98.0%</td>
</tr>
<tr>
<td>Operating Expense</td>
<td>1,660,939</td>
<td>1,574,045</td>
<td>94.8%</td>
</tr>
<tr>
<td>Program Expense</td>
<td>382,792</td>
<td>365,912</td>
<td>95.6%</td>
</tr>
<tr>
<td>Capital Equipment</td>
<td>83,696</td>
<td>66,765</td>
<td>79.8%</td>
</tr>
<tr>
<td>TOTAL</td>
<td>$15,756,314</td>
<td>$15,368,191</td>
<td>97.5%</td>
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</tbody>
</table>
Resident Information
(As of June 30, 2021)

<table>
<thead>
<tr>
<th>New Residents</th>
<th>YTD Goal</th>
<th>YTD Actual</th>
<th>From Opening</th>
</tr>
</thead>
<tbody>
<tr>
<td>Males</td>
<td>459</td>
<td>425</td>
<td>11,078</td>
</tr>
<tr>
<td>Females</td>
<td>216</td>
<td>190</td>
<td>5,680</td>
</tr>
<tr>
<td>FY 21 Total</td>
<td>675</td>
<td>615</td>
<td>16,758</td>
</tr>
<tr>
<td>FY 20 Total</td>
<td>675</td>
<td>675</td>
<td>16,143</td>
</tr>
</tbody>
</table>

Successful Completions
70% of Residents successfully completed the MonDay program

Facility Statistics / Comparison with State Data

- **Residents Screened for Admittance** – 1,252 residents were screened for the program during FY21.

- **Average Daily Population** – The average daily population was 193.6 with FY20 being 244.3.

- **Average Length of Stay** - The average length of stay for all residents was 117.0 days.

- **Cost Per Stay** - The projected cost per diem (cost per day, per resident) was $83.37, with the actual cost being $101.81. The projected cost per stay was $11,671.34 with the actual cost per stay being $11,913.33.

- **Comparison Data from State Institutions through FY 21** - The per diem cost for a State Institution is $97.00 with the annual cost being $35,405.00.

Males and Female ORAS Scores
Miscellaneous Information

Education Stats

- 172 new residents entered GED
- 375 residents took their Official GED test
- 102 residents received their Official GED Certificate while in the program

Community Service Hours

MonDay provided community service hours to the following sites for FY21:

NOTE: Outside Community Service was suspended to comply with COVID19 protocols to keep the facility safe.

<table>
<thead>
<tr>
<th>Community Service Site</th>
<th>Hours</th>
</tr>
</thead>
<tbody>
<tr>
<td>Catholic Social Service Food Pantry</td>
<td>0</td>
</tr>
<tr>
<td>Ft. McKinley Food Pantry</td>
<td>0</td>
</tr>
<tr>
<td>Humane Society</td>
<td>0</td>
</tr>
<tr>
<td>Wegerzyn Center</td>
<td>0</td>
</tr>
<tr>
<td>Total Off-Site Hours</td>
<td>0</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>On-Site Community Service</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>MonDay CBCF</td>
<td>40,883</td>
</tr>
<tr>
<td>Total</td>
<td>40,883</td>
</tr>
</tbody>
</table>

FY21 average community service hours per Resident: 94 on-site hours

Resident Employment Stats

NOTE: Work Release was suspended to comply with COVID19 protocols to keep the facility safe.

- 1 resident exited MonDay with employment
- 337 residents completed the Employment Readiness class

Volunteer Hours

MonDay would like to thank the following volunteer organizations:

- Goodwill Easter Seals
- Narcotics Anonymous

FY21 total volunteer hours were 279.

MonDay’s Personnel Status
(As of June 30, 2021)

Employee Demographics:

- There were 117 full-time employees and 9 part-time & on-call employees.
- Of the 126 total employees, 39% were male and 61% were female.
- Of the 126 total employees, 44% were minority and 56% were non-minority.