2018
Budget in Brief
Office of Management and Budget
Dear Montgomery County Resident,

We are pleased to present Montgomery County's 2018 Adopted Budget, which continues to support our focus on the county's strategic initiatives.

In 2018, the County is presented with unique challenges including:

- The State of Ohio has eliminated the Medicaid Managed Care Sales Tax. This action results in a $9 million revenue loss to the County's General Fund. This revenue loss will have devastating effects on Judicial and Law Enforcement and General Government Programs that directly impact our citizens and businesses.

- A five-year financial planning process has been completed for the water and sewer funds of Montgomery County. Rates and capital infrastructure planning have been approved and the County is moving forward with financial stability and capital improvements for enterprise operations.

- The County and the City of Dayton have completed a water contract for a period of 20 years, coupled with a renewal for an additional 20 years. This agreement provides stability for the region.

- Still underway is a five –year financial planning process for the County General Fund. With the loss of the Medicaid Managed Care Sales Tax, the committee will continue its work into 2018 and develop a plan for financial stability.

- The passage of an increase in the Permissive Motor Vehicle Tax in February will provide additional funding in 2019 for the County Engineer to maintain County roads and bridges.

- The Human Services Levy renewal was passed by voters in 2017 and sustains our social service safety net for residents of the County.

- The County remains on the forefront of solving the opiate epidemic with strong collaboration among the ADAMHS Board, Public Health and other County partners.

We remain committed to a strong economy and quality of life for our residents, as well as innovation and service excellence. Our goal is continued investment in people, the economy and the region.

We are proud of our long tradition of teamwork, integrity, creativity and our collaboration with our County elected officials. Our services are recognized for excellence and are models for counties across the country. This publication is an overview of how the county spends its annual budget, the programs it supports, the sources of funding and accomplishments and goals of each program area.

Sincerely,

Deborah A. Lieberman  
Commission President

Judy Dodge  
Commissioner

Dan Foley  
Commissioner
## Montgomery County at a Glance

### The Economy

**Employment**
(2016 Average)
- Unemployment rate: 4.8%
- State: 5.0%
- Labor force: 249,500

**Incomes**
- Personal per capita income: $42,223 (2015)
- Rank: 23rd of 88 counties per capita income
- County family income poverty rate: 14.5%
- Median household income: $43,829

### The People

**Population**
- 531,239 (2016 Estimate)
- Persons under age 18: 22.6%
- Persons age 65 and over: 16.2%
- Average household size: 2.32
- Caucasian: 73.7%
- African American: 20.7%
- Hispanic: 2.5% (may be of any race)
- All other: 3.1%
- Male: 48.2%, Female: 51.8%

**Education**
- 89.2% of population 25 and older are high school graduates
- 25.7% have a bachelor’s degree or higher

**Civic Participation**
(2017)
- Number of Precincts: 360
- Number of Registered Voters: 374,519
- Voted: 2017 Election: 101,064
- Percent of Registered Voters: 26.99%

### The Land

**Area**
- 461.7 square miles
- Largest cities include Dayton, Kettering and Huber Heights

**Government**
- 19 municipalities
- 9 townships
- 16 school districts
- 7 county-wide special districts
- 3 elected County Commissioners
- 8 other elected officials
- 23 Judges

**Weather**
- Average high: 61.1 degrees Fahrenheit
- Average low: 42.8 degrees Fahrenheit
- Average annual precipitation: 41.09 inches

### Other Vital Statistics

**Statistics**
(2016)
- Birth rate: 65.7 per 1,000
- Death rate: 11.66 per 1,000
- Marriage rate: 5.8 per 1,000
- Divorce rate: 3.2 per 1,000

**Housing**
- 254,415 housing units
- 222,687 occupied housing units
- Home ownership rate: 60.9%
- Median monthly owner’s cost: $1,199
- Median monthly gross rent: $728
How Does the County Spend its Annual Budget?

Montgomery County provides law enforcement, judicial activities, social services, parks, water, sewer and solid waste services, and community and economic development programs. The county budget has seven fund groups which designate money for specific purposes. They are the General Fund, Enterprise, Internal Service, Debt Service, Special Assessment, Special Revenue and Capital Funds. The General Fund is the county’s primary operating fund and represents resources that the county may use in any way deemed appropriate by the County Commissioners. This fund is also one of the chief indicators of the county’s financial health. The General Fund budget for 2018 is $161.9 million. Special Revenue Funds have legal restrictions and must be used for a designated purpose. An example would be grant funds received from the federal or state governments such as the Community Development Block Grant Program.

Internal Service funds include services which provide support to general operations and which are supported by fees charged to county departments.

Enterprise funds include departments which operate almost exclusively on fees charged to the public or customers.

There are several ways in which one can look at how the county will spend its budget in 2018. In the next section, we will explain the budget by department, program area and category with the breakdown of expenses by each area.

### COUNTY DEPARTMENTS AND FUNDING SOURCES

<table>
<thead>
<tr>
<th>General Fund</th>
<th>Special Revenue, Levy, Debt</th>
<th>Internal Service</th>
<th>Enterprise</th>
</tr>
</thead>
<tbody>
<tr>
<td>$161,852,594</td>
<td>$522,256,887</td>
<td>$78,064,184</td>
<td>$129,993,645</td>
</tr>
</tbody>
</table>

- **Auditor**
- **Board of County Commission Offices**
- **Board of Elections**
- **Clerk of Courts**
- **Common Pleas Court**
- **Coroner**
- **County Municipal Courts**
- **Court of Appeals**
- **Data Processing**
- **Development Services**
- **Domestic Relations Court**
- **Engineer**
- **Human Services**
- **Planning & Development**
- **Juvenile Court**
- **Municipal Courts**
- **Non-Departmental**
- **Probate Court**
- **Prosecutor**
- **Public Defender**
- **Recorder**
- **Records Center & Archives**
- **Sheriff**
- **Treasurer**
- **Veteran Services Commission**

- **ADAMHS Board**
- **Board of Developmental Disabilities Services**
- **Family & Children First Council**
- **Human Services Levy**
- **Job & Family Services**
- **Law Library Resources**
- **MonDay Program**
- **Road Auto & Gas Fund**
- **Soil & Water Conservation**
- **Other State & Federal Grant Programs**

- **Administrative Services**
  - Family Medical Leave Act
  - Health Insurance
  - Information Technology
  - Kronos Timekeeping Services
  - Mailroom
  - Printing Services
  - Risk Management (Property & Liability Insurance, Workers’ Compensation)
  - Service Depot
  - Stockroom
  - Administrator
  - Telecommunications
  - Data Processing Services
  - Environmental Services
    - Parking Facilities
    - Solid Waste
    - Water Services
  - Stillwater Center
How Does the County Spend its Annual Budget?

By Department

Departments serve community needs by providing specific services, such as the Environmental Services Department, which provides clean drinking water and manages wastewater and solid waste, and the Job and Family Services Department, which provides social services to Montgomery County citizens.

Some departments have several divisions or “sub-departments.” For example, Administrative Services is made up of the Animal Resource Center, Risk Management, Learning and Performance, Human Resources, Purchasing, Central Services, Communications, Emergency Management and Building Services. Juvenile Court operates the Juvenile Detention Center and a Residential Treatment Facility, which houses juvenile offenders.

“Non-Departmental” refers to line items in the General Fund budget which are not under the control of a particular department or elected official. These funds are managed by the Office of Management and Budget and include assessments (e.g., Auditor charges), subsidies, and shared costs such as property and liability insurance. The following listing shows the departments within the county, the 2018 budget for each, and the number of people (full-time and part-time positions) within that department.

<table>
<thead>
<tr>
<th>County Department</th>
<th>2018 Adopted Budget</th>
<th>2018 Budgeted Positions</th>
</tr>
</thead>
<tbody>
<tr>
<td>ADAMHS Board</td>
<td>41,077,791</td>
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<tr>
<td>Administrative Services</td>
<td>100,390,858</td>
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<td>Auditor</td>
<td>9,803,959</td>
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<tr>
<td>Automatic Data Processing Center</td>
<td>3,582,855</td>
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<tr>
<td>Board of County Commissioners</td>
<td>900,959</td>
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<tr>
<td>Board of Elections</td>
<td>3,673,779</td>
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<tr>
<td>Clerk of Commission</td>
<td>179,666</td>
<td>2</td>
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<tr>
<td>Clerk of Courts</td>
<td>7,905,659</td>
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<tr>
<td>Common Pleas Court - General</td>
<td>15,687,869</td>
<td>185</td>
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<tr>
<td>Coroner</td>
<td>6,376,054</td>
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<tr>
<td>County Administrator</td>
<td>248,834</td>
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<tr>
<td>County Municipal Court</td>
<td>1,124,537</td>
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<td>Court of Appeals</td>
<td>140,780</td>
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<td>Debt Service</td>
<td>4,964,233</td>
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<td>Development Services</td>
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<td>Domestic Relations Court</td>
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<td>Engineer</td>
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<td>Human Services Planning &amp; Development</td>
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<td>Job and Family Services</td>
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<td>Juvenile Court</td>
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<tr>
<td>Law Library Resources</td>
<td>675,590</td>
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<tr>
<td>Miami Valley Regional Crime Lab</td>
<td>2,848,830</td>
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<tr>
<td>MonDay Community Corrections</td>
<td>7,524,621</td>
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<tr>
<td>Montgomery County Board of DDS</td>
<td>52,155,826</td>
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<td>Municipal Courts</td>
<td>1,329,833</td>
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<td>Non-Departmental</td>
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<td>Office of Management &amp; Budget</td>
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<td>Probate Court</td>
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<td>Prosecutor</td>
<td>11,934,654</td>
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<td>Public Defender</td>
<td>5,323,653</td>
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<td>Recorder</td>
<td>1,618,909</td>
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<td>Records Center &amp; Archives</td>
<td>1,038,004</td>
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<td>Sheriff</td>
<td>55,380,448</td>
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<td>Soil &amp; Water Conservation</td>
<td>640,759</td>
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<tr>
<td>Special Assessment</td>
<td>250,764</td>
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<td>Stillwater Center</td>
<td>17,749,719</td>
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<td>Treasurer</td>
<td>4,927,121</td>
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<tr>
<td>Veteran Services Commission</td>
<td>2,139,631</td>
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<tr>
<td><strong>Total Operating Budget</strong></td>
<td><strong>$892,167,310</strong></td>
<td><strong>4,368</strong></td>
</tr>
</tbody>
</table>
How Does the County Spend its Annual Budget? By Program Area

2018 ADOPTED BUDGET BY PROGRAM AREA

The county’s offices and departments may also be organized by program areas which are made up of departments and/or divisions that are combined to present a budget that serves a particular purpose. The county’s budget can be divided into six areas:

46.9% Social Services

Social Services includes Alcohol, Drug Addiction and Mental Health Services Board, Board of Developmental Disabilities Services, Human Services Planning & Development, Job and Family Services, the Job Center, and the Stillwater Center. These agencies provide a wide array of safety net services ranging from public assistance, child protection, job training, mental health substance abuse treatment and support for mentally and physically disabled persons.

21.6% Judicial and Law Enforcement

Judicial and Law Enforcement includes agencies providing for the needs of the civil and criminal justice systems and security for county employees and clients utilizing the court system. Offices in this group include the Child Support Enforcement Agency, Clerk of Courts, Coroner/Crime Lab, Courts, Prosecutor, Public Defender, and the Sheriff.

14.5% General Government

General Government agencies provide for the administrative operation of county government through the offices of the Auditor, Board of County Commissioners, Board of Elections, Recorder, Treasurer, and several others.

14.3% Environment and Public Works

Environment and Public Works includes the County Engineer and Environmental Services. These offices/departments maintain roads and bridges, protect the environment and provide water, sewer and waste disposal services.

1.8% Community & Economic Development

Community & Economic Development include, Arts & Cultural District Contribution, Building Regulations, Community Development Block Grant, County Parks, Cultural Facilities, ED/GE Program, Planning Commission and others. These programs maintain and improve our community, stimulate economic development through the promotion of regional growth, and enhance amenities within the county.

0.9% Debt Service

Debt Service represents the county’s vehicle for providing funding for construction, renovation and other improvements to county infrastructure. Although it has been identified as a service area, Debt Service functions more as an expenditure category rather than a specific service area such as those presented above. Also included in debt funded projects are the costs of servicing debt for various major improvements to the water, sewer, and solid waste systems.
How Does the County Spend its Annual Budget? By Category

2018 ADOPTED BUDGET BY CATEGORY

The budget may be explained in terms of dollars spent by category, such as Personal Services or Operating Expenses, regardless of the department or service area. The county’s budget can be divided into six areas:

- **Personal Services**: 34.3%
  - Personal Services are made up of wages, including overtime and fringe benefits.

- **Operating Expenses**: 19.8%
  - Operating Expenses are the day-to-day expenses needed to run the various departments such as office space, utilities and operating supplies.

- **Other Expenses**: 18.9%
  - Other Expenses include payments made for subsidies to county and external agencies, intergovernmental agreements, interfund transfers and payments for bonds and notes.

- **Professional Services**: 13.4%
  - Professional Services are used to pay for medical, legal, data processing, auditing, engineering, law enforcement, maintenance and repair services, communications, insurance and other professional service costs.

- **Social Services**: 12.1%
  - Social Services include various types of social service payments (such as mandated share for public assistance and child support), foster home costs and soldier’s relief allowance.

- **Capital Outlays**: 1.5%
  - Capital Outlays are the expenses for capital projects, construction, improvements and operating equipment.
Taxes are revenues received based on holdings of property and the purchase of goods. The major sources of taxes for the county are property, sales, motor vehicle fuel/license and property transfer taxes.

Where Does the Money Come From to Pay for These Expenses?

2018 INCOME BUDGET

Total Income Budget

The chart shows the $872.0 million in revenues estimated for the county in 2018. An explanation of each type of revenue is also included.

$871,969,290

- **25.5% Taxes**
  - $222,518,183
- **23.1% Intergovernmental**
  - $201,638,843
- **19.6% Other Financing Sources**
  - $171,163,512
- **1.6% Miscellaneous**
  - $14,129,827
- **0.8% Investment Income**
  - $6,663,027

**29.4% Charges For Services**

Charges for Services are fees charged by county departments and agencies for various user services. Water, sewer and solid waste charges account for the majority of this category.

**25.5% Taxes**

Taxes are revenues received based on holdings of property and the purchase of goods. The major sources of taxes for the county are property, sales, motor vehicle fuel/license and property transfer taxes.

**23.1% Intergovernmental**

Intergovernmental are the revenues received from federal, state and local governments to support programs such as public assistance, housing, job training, community development, child support and various other activities.

**19.6% Other Financing Sources**

Other Financing Sources include the sale of county assets, inter-departmental service agreements, Human Services Levy transfers and various interfund transfers between county agencies.

**1.6% Miscellaneous**

Miscellaneous represents revenues received from the rental of county property, vendor licenses, court fines and forfeitures, permits, refunds, donations, unclaimed funds and other miscellaneous income.

**0.8% Investment Income**

Investment Income is interest income generated by investing county funds in an investment pool managed by the Treasurer’s Office. The majority of investment income proceeds are distributed to the General Fund pursuant to state law.
## How Does the County Spend its Annual Budget?

### General Fund by Department

<table>
<thead>
<tr>
<th>Department Description</th>
<th>2018 Adopted Budget</th>
<th>2018 Budgeted Positions</th>
</tr>
</thead>
<tbody>
<tr>
<td>Administrative Services</td>
<td>10,014,028</td>
<td>75</td>
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<tr>
<td>Auditor</td>
<td>3,349,080</td>
<td>36</td>
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<tr>
<td>Automatic Data Processing Center</td>
<td>3,489,828</td>
<td>31</td>
</tr>
<tr>
<td>Board of County Commissioners</td>
<td>900,959</td>
<td>9</td>
</tr>
<tr>
<td>Board of Elections</td>
<td>3,673,779</td>
<td>30</td>
</tr>
<tr>
<td>Clerk of Commission</td>
<td>179,666</td>
<td>2</td>
</tr>
<tr>
<td>Clerk of Courts</td>
<td>4,268,634</td>
<td>56</td>
</tr>
<tr>
<td>Common Pleas Court - General</td>
<td>12,216,852</td>
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<tr>
<td>Coroner</td>
<td>3,581,870</td>
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<tr>
<td>County Administrator</td>
<td>248,834</td>
<td>1</td>
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<tr>
<td>County Municipal Court</td>
<td>744,942</td>
<td>10</td>
</tr>
<tr>
<td>Court of Appeals</td>
<td>140,780</td>
<td>3</td>
</tr>
<tr>
<td>Development Services</td>
<td>1,497,022</td>
<td>10</td>
</tr>
<tr>
<td>Domestic Relations Court</td>
<td>3,642,942</td>
<td>47</td>
</tr>
<tr>
<td>Engineer</td>
<td>659,549</td>
<td>3</td>
</tr>
<tr>
<td>Human Services Planning &amp; Development</td>
<td>873,521</td>
<td>4</td>
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<tr>
<td>Juvenile Court</td>
<td>19,082,494</td>
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<tr>
<td>Municipal Courts</td>
<td>1,329,833</td>
<td>–</td>
</tr>
<tr>
<td>Non-Departmental</td>
<td>28,194,900</td>
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<tr>
<td>Office of Management &amp; Budget</td>
<td>845,618</td>
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<tr>
<td>Probate Court</td>
<td>1,929,345</td>
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<tr>
<td>Prosecutor</td>
<td>10,762,143</td>
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</tr>
<tr>
<td>Public Defender</td>
<td>5,323,653</td>
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<tr>
<td>Recorder</td>
<td>1,081,689</td>
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<tr>
<td>Records Center &amp; Archives</td>
<td>1,038,004</td>
<td>15</td>
</tr>
<tr>
<td>Sheriff</td>
<td>31,926,764</td>
<td>261</td>
</tr>
<tr>
<td>Treasurer</td>
<td>1,557,617</td>
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</tr>
<tr>
<td>Veteran Services Commission</td>
<td>2,139,631</td>
<td>18</td>
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<tr>
<td><strong>GRAND TOTAL</strong></td>
<td><strong>154,693,977</strong></td>
<td><strong>1,300</strong></td>
</tr>
</tbody>
</table>

This table includes the 2018 General Fund operating budgets only.
How Does the County Spend its Annual Budget?
General Fund by Program Area

2018 ADOPTED BUDGET BY PROGRAM AREA GENERAL FUND

$154,693,977

70.5% Judicial and Law Enforcement
$109,011,370

19.8% General Government
$30,628,254

4.0% Social Services
$6,267,578

3.4% Community and Economic Development
$5,197,967

1.6% Debt Service
$2,560,638

0.7% Environment and Public Works
$1,028,170

Just like the county’s total budget, the General Fund budget may also be organized by program areas that are made up of departments and/or divisions that are combined to present a budget that serves a particular purpose.

70.5% Judicial and Law Enforcement
Judicial and Law Enforcement agencies provide for the needs of the civil and criminal justice systems, security for county employees and clients using the various courts, as well as departments including the Clerk of Courts, Coroner, Prosecutor, Public Defender, and Sheriff.

19.8% General Government
General Government agencies provide for the daily operation of county government through the offices of the Auditor, Board of County Commissioners, Board of Elections, Recorder, Treasurer and several others.

4.0% Social Services
Within the General Fund, Social Services includes the Veteran Services Commission providing emergency assistance to veterans, and various Non-Departmental items, including Public Assistance Mandated Share and the county’s share of the child support program.

3.4% Community and Economic Development
Community and Economic Development includes the following departments and programs: county parks, Planning Commission and others. These programs maintain and improve our community, stimulate economic development through the promotion of regional growth, and enhance amenities within the county.

1.6% Debt Service
Debt Service represents the county’s vehicle for providing funding for construction, renovation and other improvements to county infrastructure.

0.7% Environment and Public Works
Environment and Public Works includes the County Engineer and Non-Departmental items such as subsidies to Montgomery Soil and Water Conservation District and the Office of Emergency Management. These agencies provide services that maintain roads and bridges, conserve resources and facilitate emergency preparedness.
How Does the County Spend its Annual Budget?  
General Fund by Category

2018 GENERAL FUND ADOPTED  
BUDGET BY CATEGORY

The General Fund budget  
may be explained in terms  
of dollars spent by category,  
such as Personal Services  
or Operating Expenses,  
regardless of the department  
or service area.

2018 GENERAL FUND ADOPTED  
BUDGET BY CATEGORY

$154,693,977

- **63.0%**  
  Personal Services  
  $97,424,123

- **12.3%**  
  Professional Services  
  $18,950,099

- **10.8%**  
  Other Expenses  
  $16,713,008

- **8.1%**  
  Operating Expenses  
  $12,571,501

- **4.4%**  
  Social Services  
  $6,813,547

- **1.4%**  
  Capital Outlays  
  $2,221,699

63.0%  
Personal Services  
Personal Services is comprised of wages,  
including overtime and fringe benefits.

12.3%  
Professional Services  
Professional Services are used to pay  
for medical, legal, data processing,  
auditing, engineering, law enforcement,  
maintenance and repair services,  
communications, insurance, and  
other professional service costs.

10.8%  
Other Expenses  
Other Expenses include payments made  
for subsidies to county and external  
agencies, intergovernmental agreements,  
interfund transfers and payments for  
bonds and notes.

8.1%  
Operating Expenses  
Operating Expenses are the day-to-day  
expenses needed to run the various  
General Fund departments such as  
supplies, rent and utility costs.

4.4%  
Social Services  
Social Services include various types  
of social service payments (such as  
mandated share for public assistance  
and child support), foster home costs  
and soldier’s relief allowance.

1.4%  
Capital Outlays  
Capital Outlays are the expenses for  
replacement and operating equipment for  
General Fund offices, other than those in  
capital improvement projects.
Where Does the Money Come From in the General Fund to Pay for These Expenses?

2018 GENERAL FUND INCOME BUDGET

Total General Fund Income Budget

The chart shows the $154.7 million in revenues estimated for the county General Fund in 2018. An explanation of each type of revenue is also included.

- **Taxes (Sales, Property and Property Transfer)** $94,774,634 61.3%
- **Intergovernmental** $18,863,417 12.2%
- **Charges for Services** $18,329,973 11.8%
- **Other Financing Sources** $14,613,703 9.4%
- **Investment Income** $6,463,027 4.2%
- **Miscellaneous** $1,649,223 1.1%

### Taxes

Taxes are revenues received based on holdings of property and the purchase of goods. The major sources of taxes for the county’s General Fund are property, sales and property transfer taxes.

### Intergovernmental

Intergovernmental are the revenues received from federal, state and local governments. The largest source of revenue from the state includes the Local Government Funds (LGF), Property Tax Homestead and Rollback, Casino revenues and Indigent Defense reimbursements.

### Charges for Services

Charges for Services are fees charged by county departments and agencies for various user services with Auditor, Clerk of Courts, Recorder, Sheriff, Treasurer and Indirect Cost fees accounting for the majority of this category. Charges for elected offices are normally set by Ohio Revised Code.
How Your Property Taxes Are Calculated

Appraised Value = Estimated worth of your home
Assessed Value = 35.0% of the Appraised Value
One Mill = $1.00 per every $1,000 of Assessed Value
Tax Rate = The total millage in the county varies from 67.11 to 169.44 mills, depending on the city, township, or school district in which you live. Of the total, Montgomery County receives 16.94 mills (excludes 1.80 mills for the countywide park district and 4.2 mills for the community college).

As of September 1, 2013 the sales tax rate in Montgomery County is 7.25%. Of this amount, 5.75% goes to the State of Ohio, 1.0% goes toward the operation of the county and 0.5% to the Greater Dayton Regional Transit Authority.

*The sales tax amount includes an Administrative fee of (1.0%). The State of Ohio has eliminated the Medicaid Managed Care sales tax. This action results in a $9 million revenue loss to the County’s General Fund.

Other Financing Sources

Other Financing Sources include the sale of county assets, inter-departmental service agreements, Human Services Levy transfers and various interfund transfers between county agencies.

Investment Income

Investment Income is interest income generated by investing county funds in an investment pool managed by the Treasurer’s Office. The majority of investment income proceeds are distributed to the General Fund pursuant to state law.

Miscellaneous

Miscellaneous represents revenues received from the rental of county property, vendor licenses, court fines and forfeitures, refunds, donations, unclaimed funds and other miscellaneous income.
At $418.6 million, Social Services is by far the county’s largest area, representing 46.9% of the county’s total budget.

- Child welfare, including: investigation of child abuse and neglect cases, family stabilization, child placement and abuse prevention services
- Services to the frail and elderly
- Public assistance and self-sufficiency programs
- Services for those with developmental disabilities
- Community healthcare services
- Alcohol and drug addiction programs
- Mental health programs

How Does the County Spend its Annual Budget?
Social Services-Human Service Levy and Other Funds

Human Services Planning & Development 35.8%
Job and Family Services 32.5%
Board of DDS 12.5%

Statistics
Montgomery County is one of only two counties in Ohio that fund health and human services through combined health and human service levies rather than single-purpose tax levies. These combined levies provide for more flexible funding. Human Services Planning & Development administers Human Service Levy funding, totaling $128.4 million in 2018. Additionally, Human Services Planning & Development serves as the statutory lead collaborative for county-based health and human services planning.

Human Services Levy funds provide the local funding to complement state and federal funding for the following state mandated agencies.

- **Job and Family Services**
  - Children Services Division
  - Served 4,148 families, provided foster or out-of-home placements to 646 children in need and gave 89 children new permanent homes through adoption.

- **Developmental Disabilities Services (DDS)**
  - The Board of Developmental Disabilities Services provides, both directly and through contracts with certified providers, serves over 4,000 individuals on an annual basis. This includes residential, day habilitation, employment opportunities, vocational habilitation, transportation, family home services, early intervention as well as case management.

- **Public Health — Dayton & Montgomery County**
  - Provides immunizations for babies and seniors, community healthcare and Meals on Wheels. They also prepare for and manage potential community health threats.

- **The Stillwater Center**
  - Provides residential living for approximately 98 medically fragile citizens with severe and profound disabilities.

- **The Senior Services Network Office**
  - Helps identify and prioritize the needs of the frail elderly, solicits bids for providing services to meet those needs and helps develop contracts for services, which allows seniors to remain in their homes and avoid premature entry into nursing facilities.

- **The Alcohol, Drug Addiction and Mental Health Services Board**
  - Provides 18,827 (medicaid recipients not included) people with intervention, prevention, education or treatment services.
INITIATIVES

• Strengthen the workforce of Montgomery County by coordinating a cohesive system of education, training, economic development, and health and human services within the public and private sectors.

• Expand efforts and services with the Human Services Levy Agencies to address the issues of opiate abuse and treatment within Montgomery County.

• Promote self-sufficiency and economic independence through one of the nation's largest Job Centers. The Job Center offers employment opportunities, job training, unemployment insurance benefits, public assistance and other supportive services.

• Continue family support and stabilization efforts underway in the Job and Family Services Children Services Division to ensure children are safe and protected, while minimizing family separation. Improve and strengthen efforts to support youth transitioning out of foster care and the juvenile justice system.

• Continue to expand living, social and employment opportunities in the community for individuals with developmental disabilities.

• Continue to promote the Business Solutions Center which offers free services to businesses including business concierge services, workforce planning labor market information, financial and incentive assistance, business courses, and business networking events.

• Collaborate with community partners to align our Alcohol and Other Drugs (AoD) and Mental Health improvement strategies by way of the Community Overdose Action Team and the Community Health Improvement Plan for the well-being of our residents. Include community and civil development initiatives: Mental Health First Aid, Crisis Intervention Team trainings for law enforcement personnel, Drug Free and Prevention Coalitions, and Drug Free Workplaces.

• Address opiate crisis with intervention and treatment programs such as ambulatory withdrawal management, in-house jail services, mental health and addiction treatment, and expanded recovery housing.
How Does the County Spend its Annual Budget?
General Government and Debt Service

General Government and Debt Service combined represent $136.7 million or 15.3% of the total county budget.

<table>
<thead>
<tr>
<th>Percentage</th>
<th>Department</th>
</tr>
</thead>
<tbody>
<tr>
<td>64.9%</td>
<td>Board of County Commissioners Departments</td>
</tr>
<tr>
<td>11.4%</td>
<td>Non-Departmental</td>
</tr>
<tr>
<td>7.2%</td>
<td>Auditor</td>
</tr>
<tr>
<td>3.8%</td>
<td>Auditor (Debt)</td>
</tr>
<tr>
<td>3.6%</td>
<td>Treasurer</td>
</tr>
<tr>
<td>2.7%</td>
<td>Board of Elections</td>
</tr>
<tr>
<td>2.6%</td>
<td>Automatic Data Processing Center</td>
</tr>
<tr>
<td>1.9%</td>
<td>Non-Departmental (Debt)</td>
</tr>
<tr>
<td>1.2%</td>
<td>Recorder</td>
</tr>
<tr>
<td>0.7%</td>
<td>Records Center and Archives</td>
</tr>
</tbody>
</table>

General Government Services Include:
- Carry out the administrative and fiscal duties of county government
- Real estate appraisal, tax collection and distribution
- Recording of deeds, mortgages and other legal documents
- Administer national, state and local elections

Statistics
- Processes and distributes over $892.4 million in tax receipts through the Auditor’s office.
- Services 531,239 county residents.
- Maintains in excess of a $1 billion infrastructure.
- Serviced approximately 374,519 registered voters as of November 2017.
- Participates in the Government Finance Officers Association (GFOA) Distinguished Budget Presentation Awards Program, with the county receiving 34 consecutive awards for excellence in budgeting through the Office of Management & Budget.
- In 2017, fulfilled over 27,174 requests for records storage made to the County Records Center.
- Manages 2.4 billion online records in the County Data Center.

Initiatives
- Plan and adopt a new five year General Fund Financial Plan for 2018-2022. Build upon the successful implementation of the 2010-2014 General Fund Financial Plan recommendations developed by a committee of private sector partners and elected officials to ensure the future financial stability of the General Fund.
- Maintain financial stability of all county operations, continue multi-year planning, capital improvement development and maintain the County’s excellent bond ratings.
- Continue the review of the County Health Insurance Program to provide quality and affordable health coverage to county employees.
- Collaborate with the Board of Elections in order to continue automation programs, poll worker programs and the provision of excellent election services to the residents in Montgomery County.
- Support the efforts of the Montgomery County Land Reutilization Corporation to address the needs of vacant, abandoned and foreclosed properties within the county.
The Judicial and Law Enforcement program area accounts for $193.0 million or 21.6% of the county’s total budget, second only to Social Services.

Services Provided Include:
- Prosecution of offenders
- Collection and examination of evidence
- Enforcement of child support
- Indigent defense
- Adult corrections
- Juvenile residential treatment facility

<table>
<thead>
<tr>
<th>Service</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sheriff</td>
<td>28.7%</td>
</tr>
<tr>
<td>Juvenile Court</td>
<td>18.9%</td>
</tr>
<tr>
<td>Job and Family Services</td>
<td>8.3%</td>
</tr>
<tr>
<td>Common Pleas Court-General</td>
<td>8.1%</td>
</tr>
<tr>
<td>Prosecutor</td>
<td>6.2%</td>
</tr>
<tr>
<td>Non-Departmental</td>
<td>5.3%</td>
</tr>
<tr>
<td>Clerk of Courts</td>
<td>4.1%</td>
</tr>
<tr>
<td>Monday Community Corrections</td>
<td>3.9%</td>
</tr>
<tr>
<td>Administrative Services</td>
<td>3.9%</td>
</tr>
<tr>
<td>Coroner</td>
<td>3.3%</td>
</tr>
<tr>
<td>Public Defender</td>
<td>2.7%</td>
</tr>
<tr>
<td>Domestic Relations Court</td>
<td>1.9%</td>
</tr>
<tr>
<td>Miami Valley Regional Crime Lab</td>
<td>1.5%</td>
</tr>
<tr>
<td>Probate Court</td>
<td>1.2%</td>
</tr>
<tr>
<td>Municipal Courts</td>
<td>0.7%</td>
</tr>
<tr>
<td>County Municipal Court</td>
<td>0.6%</td>
</tr>
<tr>
<td>Law Library Resources</td>
<td>0.3%</td>
</tr>
<tr>
<td>Human Services Planning and Development</td>
<td>0.3%</td>
</tr>
<tr>
<td>Court of Appeals</td>
<td>0.1%</td>
</tr>
</tbody>
</table>

Statistics

- More than 24,435 persons are booked into the county jail facilities.
- Through video arraignment, 13,004 jail inmates made court appearances without ever leaving the jail.
- More than 3,158 marriage licenses in 2017 were issued through the Probate Court.
- 3,383 hours of community service in 2017 were provided through the Monday Correctional facility.
- The Animal Resource Center responds to about 11,874 requests for service; rescues and shelters over 6,442 lost, stray or unwanted pets and facilitates over 2,587 pet adoptions.
- The Child Support Enforcement Agency had 49,793 cases, serving over 42,752 children and families.
- In addition, the CSEA established paternity on 527 children and issued 3,018 support orders while collecting and submitting disbursements of approximately $99.4 million in court-ordered support obligations.
- The Auto Title Division of the Clerk of Courts Office processed 574,773 documents, including 296,283 auto titles, 2,185 boats and 7,259 passports.
- Out of the 6,271 deaths reported to the Coroner’s Office, 2,394 resulted in complete forensic postmortem examinations, 174 external examinations and 312 cases for a review of medical records.

Initiatives

- Continue to implement cost-effective responses to state and federal mandates in such areas as local control of low-level felony offenders, sex offender registration, and domestic and child abuse.
- Expand the medical services contract within the jail to address addiction and mental health needs of inmates.
- Support public safety through the effective use of jail beds and the provision of alternatives to incarceration.
- Continue to support regionalized law enforcement and justice services.
- Build upon the success and progress of the Ex-Offender Reentry Policy Board in Montgomery County and continue to work closely with the Judicial and Law Enforcement elected officeholders for programs, services and operations.
How Does the County Spend its Annual Budget?
Environment and Public Works

The Environment and Public Works program area accounts for 14.3% of the 2018 county budget at $127.7 million.

It Includes Such Service As:

- Road and bridge construction and maintenance
- Drinking water and wastewater management
- Solid waste management
- Maintenance of county buildings and facilities
- Soil and water conservation

STATISTICS

- Manages the disposal of over 569,694 tons of solid waste.

- The Montgomery County Materials Reuse Facility (McMRF) redirected over 342 tons of reusable items from landfill waste to valuable use in nonprofit organizations.

- Provides wastewater reclamation services on 8.9 billion gallons of influent and provides services to 83,271 water customers and 81,529 sewer customers.

- Water Services operates and maintains 1,385 miles of water mains, 14 water storage facilities, 1,214 miles of sanitary sewer mains, 3 equalization basins, 12 water pumping stations, and 41 sewer lift stations.

- Administers programs designed to promote and increase awareness of the environment and the goals of “reduce, reuse, and recycle.” One program, the Great American Cleanup, had 3,512 volunteers. Educational events, meetings, presentations and workshops directly reached over 22,400 people.

INITIATIVES

- Support the Dayton Regional Green Program to ensure environmental sustainability of our region and enhance the quality of life for our citizens.

- Make necessary infrastructure investments, and ensure that we can continue to provide high quality water and sewer services to our customers.

- Assure the most cost-effective delivery of water and sewer services through a continuous improvement program and implementation of an equitable rate structure.

- Work closely with the County Engineer to continue to maintain the expansive road and bridge infrastructure in the County.

- Continue to expand recycling and reuse efforts through programs such as Household Hazardous Waste Disposal, the Montgomery County Materials Reuse Facility (McMRF), and the Tire Buy Back Event.
How Does the County Spend its Annual Budget?
Community and Economic Development

At $16.2 million, Community and Economic Development represents 1.8% of the total budget.

### It Includes Such Service As:
- Cultural facilities and arts and cultural contribution
- Community Development Block Grants
- ED/GE Program
- County Parks

### STATISTICS
- In 2017, the ED/GE Program assisted in the creation and retention of 1,497 jobs and leveraged approximately $81.1 million in public and private funds.
- Performed 15,000 building and electrical inspections annually and issued 3,635 building and electrical permits.
- Maintains over 400 acres of park land.
- Assisted 30 small businesses with microenterprise grant funds, approximately $355,000.

### INITIATIVES
- Provide community leadership through the economic development strategies focused on Aerospace Technology, Logistics and Distribution, a Vibrant Urban Core and the I-75 Growth Corridor.
- Continue to improve intergovernmental cooperation in economic development in order to provide the county with a competitive advantage in attracting new and retaining existing business through the ED/GE and BusinessFirst! programs.
- Work with the Transportation Improvement District to support transportation related economic development projects which foster growth within the county.
- Continue to use the Dashboard, available at mcohio.org, as a guide for operational decisions, capital investments and to show the citizens how we are doing in a variety of areas.

#### Budget Breakdown

<table>
<thead>
<tr>
<th>Service</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Developmental Services</td>
<td>49.9%</td>
</tr>
<tr>
<td>Office of Management &amp; Budget</td>
<td>20.9%</td>
</tr>
<tr>
<td>Non-Departmental</td>
<td>18.4%</td>
</tr>
<tr>
<td>Administrative Services</td>
<td>10.8%</td>
</tr>
</tbody>
</table>
Montgomery County is organized under the “commission” form of government. The legislative and executive decisions of the county are shared by the commission and elected officials. Voters elect 3 commissioners, 8 officials and 23 judges.

RESPONSIBILITIES OF ELECTED OFFICIALS

Auditor—is the chief fiscal officer of the county and is responsible for keeping the official records of all county receipts and disbursements. The Auditor’s Office verifies and processes all payments and revenues of the county; appraises real estate for property tax purposes; processes, certifies and distributes taxes; processes various licenses, e.g., dog licenses; inspects gas pumps and other standard weighing instruments.

Board of County Commissioners—serves as the general administrative body of county government, approves the annual county budget, authorizes payment of all county expenses and appoints members of various boards and commissions.

Clerk of Courts—is the custodian of legal records processed by the General and Domestic Relations divisions of the Montgomery County Common Pleas Court as well as the Second District Court of Appeals. In addition, the Clerk is responsible for issuing and maintaining all automobile titles in Montgomery County.

Coroner—investigates deaths caused by accidents, homicides, suicides, or when death is sudden or unexplained. This office operates the multi-jurisdictional Forensic Crime Lab which analyzes physical evidence such as fingerprints collected from crime scenes.

County Municipal Court—services the areas of the county that are not the responsibility of the Municipal (City) Courts; hears all adult traffic and misdemeanor cases occurring in the jurisdiction; hears motions on felony cases and holds preliminary hearings.

Court of Common Pleas—including the following four divisions:

Domestic Relations Division—hears divorce, dissolution, legal separation, and annulment cases, as well as civil domestic violence cases for residents of Montgomery County. In addition, the court maintains jurisdiction in such matters as spousal and child support, child custody, visitation and other related matters.

General Division—serves as the court in civil cases involving claims over $500 and in criminal cases involving felonies committed in Montgomery County; supervises probationers and hears appeals of lower court decisions and decisions of the Board of County Commissioners.

Juvenile Division—has jurisdiction over those under 18 years of age who are traffic offenders, delinquent, neglected or unruly; decides paternity, custody, and support cases which are not the responsibility of the Domestic Relations Division.

Probate Division—has the legal authority to certify and uphold wills and estates; grants adoptions, guardianships, marriage licenses and name changes; and determines commitments to mental institutions.

Engineer—is the county’s surveyor and civil engineer and plans, designs, constructs and maintains the county road system, including bridges, ditches and traffic signals. The County Engineer also reviews engineering plans for new private developments.

Prosecutor—is the county’s criminal and civil attorney. The Prosecuting Attorney serves as the legal advisor to all county officials; tries all criminal cases in the county punishable by a year or longer in prison; provides information and referral services to victims of violent crimes; establishes paternity and child support orders; and investigates criminal welfare fraud cases.

Recorder—is the official keeper of county records. The office maintains an official copy of all deeds, mortgages, powers of attorney and transfers of land and buildings lying within the county.

Second District Court of Appeals—one of twelve such courts in Ohio, the Court of Appeals has jurisdiction in six counties: Champaign, Clark, Darke, Greene, Miami and Montgomery; hears appeals of cases from the Common Pleas Court, County Municipal Courts and Municipal Courts.

Sheriff—is the county’s chief law enforcement officer and operates the jail, attends court sessions, investigates crimes, enforces court orders and delivers subpoenas. The Sheriff serves as the police department for residents of areas not served primarily by a city or township police department, operates the county jail, the 800 MHz radio system and the Regional Dispatch Center which includes 911 services for various townships and villages that do not have their own.

Treasurer—is the county’s banker. The office collects property taxes, manages the county’s bank accounts, and serves as the county’s investment officer.
How is County Government Organized?

- County Commissioners
  - Dan Foley
  - Judy Dodge
  - Deborah A. Lieberman

- Clerk of Commission
  - Gayle L. Ingram

- County Administrator
  - Joseph P. Tuss

- Office of Management & Budget
  - Timothy S. Nolan

- Administrative Services
  - Amy S. Wiedeman

- Development Services
  - Michael Colbert

- Environmental Services
  - Patrick Turnbull, P.E.

- Human Services
  - Thomas Kelley

- Community & Economic Development
  - Erik Collins

- Job & Family Services

- Human Services Planning & Development

- Stillwater Center
  - Michelle Pierce-Mobley

2018 BUDGET IN BRIEF MONTGOMERY COUNTY
How is County Government Organized?

Elected Officials

CITIZENS OF MONTGOMERY COUNTY

Auditor
Karl L. Keith

Coroner
Kent Harshbarger, M.D., J.D., M.B.A.

Engineer
Paul Gruner, P.E, P.S.

Recorder
Brandon C. McClain

Treasurer
Carolyn Rice

Montgomery County
Municipal Court
James A. Hensley, Jr.
Presiding and Administrative Judge

Mary E. Donovan
Judge

Jeffrey E. Froelich

Michael L. Tucker

Jeffrey M. Welbaum

Court of Appeals
Michael T. Hall
Presiding Judge

James D. Piergies