2021
Budget Presentation
Michael B. Colbert, County Administrator
Overview

1. Impact of COVID-19 Pandemic
2. Calendar Year Budget
3. Personnel Overview
4. General Fund Budget
5. Fund Allocation
IMPACT OF COVID-19 PANDEMIC
COUNTY OPERATIONS CONTINUED
Proactive Strategy

1. $29M in 2020 budget adjustments
2. Hiring freeze, but no layoffs or furloughs
3. Capital projects deferred (e.g., renovations; jail; courts)
4. 2020 ED/GE and Microenterprise grants deferred
Office of CARES Act
$92.8M Distributed to Community

- Housing & Utilities: $13,000,000
- Nonprofits: $20,000,000
- Small Business: $15,000,000
- Education: $24,060,000
- Healthcare: $5,000,000
- Agriculture: $7,000,000
- Internal Reimbursement: $8,700,000
CALENDAR YEAR
BUDGET
2021 Calendar Year Budget
$897,587,213 | Expenses by Program

- Social Services (HSPD, DDS, ADAMHS) $410,239,711 (45.7%)
- Governance & Debt (Facilities, Auditor, Treasurer) $145,950,303 (16.3%)
- Environment & Public Works (Water, Sewer, Solid Waste, Engineer) $143,054,433 (15.9%)
- Judicial & Law Enforcement (Sheriff, Courts, CSEA) $188,350,100 (21.0%)
- Community & Economic Development (ED/GE, Hotel, Build Regs) $9,992,666 (1.1%)
• General Fund Budget decreases by approximately 5.8%

• Invests $23.3M in utility capital projects (e.g., SMART project & Stillwater lift station replacement)

• Strategic Initiatives investment of $7.3M

• Health insurance rates continued to increase by 7%

• $2.4M annual increase in Children Services fund because of spike in placement costs of $200K per month
2021 Calendar Year Budget
$888,699,131 | Revenue by Category

- **Property & Sales Taxes**
  - $246,741,004
  - 27.7%

- **Charges for Services**
  - (water/sewer, solid waste)
  - $281,350,375
  - 31.7%

- **Intergovernmental**
  - (State & Fed)
  - $162,993,152
  - 18.3%

- **Misc (rental, reimbursements)**
  - $20,022,993
  - 2.3%

- **Investment Income**
  - $7,849,675
  - 0.9%

- **Other Sources (HSL/debt transfers)**
  - $169,741,932
  - 19.1%
Highlights: Calendar Year Budget Revenue

- **8.8%**
  - State revenue (e.g., indigent defense)

- **5.6%**
  - Sales Tax (e.g., unemployment)

- **39.4%**
  - Hotel Tax (e.g., hotel room rental)

- **22.4%**
  - Investment income down due to lower reinvestment rates

- **5.6%**
  - Water and sewer rates
4,272 Added 33 More Employees* (28 for Sheriff’s Office)

*includes full- and part-time positions.
GENERAL FUND BUDGET
• 3% decrease in budgets across all departments
• Continued hiring freeze for non-essential positions; no layoffs or furloughs
• Travel freeze for all non-essential travel
• Limited new strategic initiatives
  • Preschool Promise
  • ED/GE
  • Workforce
  • Arts & Culture
2021 General Fund Budget
$170,552,148 | Revenue by Program

- **Taxes (Sales, Property, Prop Transfers)** $113,484,090 (66.5%)
- **Charges for Services** $17,225,418 (10.1%)
- **Intergovernmental** $20,704,811 (12.1%)
- **Other (HSL, Transfers, IV-D Contracts)** $10,193,441 (6.0%)
- **Investment Income** $7,422,249 (4.4%)
- **Misc (Courts, fines, forfeitures)** $1,522,139 (0.9%)
**Highlights: General Fund Budget Revenue**

- **Sales Tax Revenue**, Estimated 5.6% decrease
- **Investment Income**, Estimated 22.4% decrease
- **Criminal Justice Charges for Service**, 11% decrease

**Local Gov Fund distributions** to the County decreased by $1.0M (1.66% of State General Revenue Fund)
Sales Tax History
Dollars In Millions

Downward trend reflects loss of Medicaid Managed Care Sales Tax
Fund Allocation: How Does the County Spend its Calendar Year Budget?
Social Services
$410,239,711

$138.0M
Human Services Planning & Development
(e.g., COAT, reentry, food policy, infant mortality, homelessness solutions)

$145.3M
Job and Family Services
(e.g., adoption & foster care, child support, supplemental nutrition assist)

$47.5M
Board of Developmental Disabilities Services (DDS)

$20.7M
Stillwater Center
(intermediate care facility, Still in Motion day program)

$10.2M
Business Services
(e.g., workforce, economic development, adult/youth training)

$6.1M
Non-Departmental
(e.g., public assistance, Preschool Promise, workforce, public defender)

$35.5M
Alcohol, Drug Addiction & Mental Health Services

$4.7M
Facilities

$2.3M
Veteran Services Commission
IMPACT: Human Services Levy

More than 50,000 citizens receive direct services. All citizens are served through community-wide programs to improve public health and community well being.
IMPACT: Human Services Levy

Human Services Levy funding of $135.1M helps secure total budgets of $226.3M for a variety of community-based human services needs as outlined below.

- ADAMHS: $24,400,000 (18.1%)
- Community Fund: $30,800,000 (22.8%)
- Public Health: $17,100,000 (12.7%)
- Children Services: $12,400,000 (9.2%)
- Other (Stillwater, Juv Court, Hosp): $11,500,000 (8.5%)
- Seniors (AAA, Legal Aid): $9,900,000 (7.4%)
- Board of DDS: $29,000,000 (21.5%)
Judicial and Law Enforcement

$188,350,100

- **$60.9M** Sheriff’s Office (e.g., Sheriff and Jail Operations)
- **$24.0M** Juvenile Court (e.g., Nicholas Residential Treatment Center)
- **$16.2M** Non-Departmental (e.g., security & jail improvements, Regional Dispatch)
- **$15.9M** Job & Family Services (e.g., Child Support Enforcement Agency)
Judicial and Law Enforcement
continued

$13.4M
Common Pleas Court
Gen Division
(e.g., court security)

$11.9M
Prosecutor
(e.g., Opioid Litigation)

$9.6M
Clerk of Courts
(e.g., e-filing)

$6.6M
Coroner
(e.g., new scanning technology & equipment)

$29.8M
Misc.
(e.g., Public Defender, Crime Lab, Courts)
Governance & Debt

$145,950,303

$91.0M
Administrative Services
(e.g., human resources, facility maintenance)

$17.7M
Auditor*
(e.g., property assessment, weights & measures)

$12.7M
Non-Departmental
(e.g., building capital improvements)

$5.2M
Treasurer
(e.g., fiduciary, collections, new payment processing services, investments)

*includes total debt
Governance & Debt continued

$3.7M
Data Processing
(e.g., software, technology, network)

$3.5M
Board of Elections
(e.g., new voting machines & technology)

$1.7M
Recorder
(e.g., e-recording, mortgage fraud, Vet ID)

$10.4M
Misc.
(e.g., BCC IT, Records & Archives, OMB)
Environment & Public Works

$143,054,433

- $125.6M Environmental Services (e.g., Water & Sewer Services, Solid Waste District)
- $16.4M County Engineer (e.g., Roads, Bridges, Maps)
- $0.7M Soil & Water Conservation (e.g., Stormwater, Ditch Maintenance)
- $0.4M Non-Departmental (e.g., Emergency Management)
Community and Economic Development

$9,992,666

- $2.2M Non-Departmental (e.g., ED/GE, arts & culture)
- $4.9M Business Services (e.g., workforce, economic development)
- $2.0M Office of Management & Budget (e.g., hotel & motel tax admin)
- $0.9M Administrative Services (e.g., Parks & Grounds)
Budget Summary

**BALANCED** General Fund budget

**MAINTAINS** cash reserves, low debt and high credit ratings

**INVESTS** in our workforce, infrastructure and community

**AUGMENTS** investment in emergency management, risk & safety

**STRATEGIC** budget adjustments to respond to the pandemic

**VALUES** county staff who are providing vital services to citizens
In 2020, we again received the Distinguished Budget Presentation Award.

We are one of only two communities (e.g., counties, cities) to receive this award for 38 consecutive years throughout the entire U.S. and Canada.
Thank You!

Montgomery County Commissioners
Office of Management and Budget
Montgomery County Departments
Elected officials and their financial teams
Communications team