2021
Budget in Brief
Office of Management & Budget

Distinguished Budget Preparation Award
Dear Montgomery County Citizens,

We are proud to present you the Montgomery County 2021 Adopted Budget. We remain honest stewards of taxpayer dollars to invest in programs and services that are most vital to our community. When we were crafting this budget, we were nearing the end of 2020, a year forever marked by an unprecedented global pandemic. We faced many unknowns as we looked toward 2021, and finalizing this budget was extremely challenging as we did not know what further economic challenges were before us. In the end, we decreased the General Fund Budget by 5.8% and fulfilled our promise to serve the residents of Montgomery County and uphold our strategic mission: We create value by investing in people, the economy, and services for all to lead safe, healthy, and productive lives.

Some items we want to draw attention to within the 2021 Adopted Budget, include:

- Social Services continues to be our largest expense, accounting for 42.2% or $439,012,777 of the County’s total budget, and is primarily spent on Human Services Planning and Development (for homelessness solutions, food policy, and combatting the opioid epidemic, for example); and Job and Family Services (for adoption and foster care, child support, and supplemental nutrition assistance).

- Accounting for 19.4% of the County’s budget is Judicial and Law Enforcement expenses with a total of $202,698,258. Those funds are utilized for jail operations, Juvenile Court, Public Defender, Prosecutor’s Office, and security and jail improvements, just to name a few.

- Two more programs, General Government (targeting facilities management, Auditor and Treasurer) and Environment and Public Works (for water, sewer, and County Engineer projects) are allocated $233,020,428 and $143,345,640 respectively. That leaves Community and Economic Development with 1.5% of the overall expense budget for 2021.

In spite of the economic uncertainties brought about by Covid-19, we were still able to maintain essential programming and services for our citizens, and keep our staffing through out the pandemic with no layoffs or furloughs.

Many thanks to our fellow elected officials, community partners and service agencies who worked side-by-side with us to serve citizens during this tremendous time of need.

Sincerely,

Judy Dodge
Commission President
Debbie Lieberman
County Commissioner
Carolyn Rice
County Commissioner

Dear Citizens,

As your County Administrator, it is my responsibility to ensure the budget is balanced each year and that it reflects the County Commissioner’s key initiatives. Those initiatives are based on the needs and desires of the community they serve. Despite the COVID-19 pandemic and the subsequent economic decline, we are not only presenting a balanced budget, but one that still enables us to provide the fundamental programs and services our County needs at this critical time.

It takes a true team effort to continue operations during such a trying time in our lives and I’d like to give special thanks to the Montgomery County employees who continued to provide services to citizens during the pandemic. We would not have made it through such trying times without your dedication to the community. I’d also like to give my sincere thanks to the Office of Management & Budget team for working many long hours to get this budget and the related presentations and reports prepared. I truly appreciate your professionalism and commitment.

Thank you to the elected official offices, agency partners, and Montgomery County executive leaders for working with us to make this budget possible. Finally, thank you to the Commissioners for their outstanding leadership and support.

Sincerely,

Michael B. Colbert
County Administrator
Montgomery County at a Glance

The Economy

Employment
(Dec 2020)
Unemployment rate:
County 5.4%
State 5.2%
Labor force: 253,400

Incomes
Median household income: $49,314
Personal per capita income: $46,891 (2018)
Rank: 22nd of 88 Ohio counties per capita income
County poverty rate: 13.4%

The People

Population
531,687 (2019 Estimate)
22.4% Persons under age 18
17.3% Persons age 65 and over
Average household size: 2.63
72.9% Caucasian
20.6% African American
2.8% Hispanic
(may be of any race)
3.7% All other
48.1% Male
51.9% Female

Education
90.2% of population age 25 and older are high school graduates
27.4% have a bachelor’s degree or higher

Civic Participation
(2020)
Number of Precincts: 360
Number of Registered Voters: 372,164
Voted-2020 Election: 270,531
Percent of Registered Voters that voted in 2020 Elections: 72.7%

The Land

Area
461.7 square miles
Largest cities include Dayton, Kettering and Huber Heights

Government
5 Villages
19 Municipalities
9 Townships
16 School districts
3 Elected County Commissioners
8 Other elected County Officials
23 County Judges

Other Vital Statistics

Statistics
Birth rate: 62.6 per 1,000
Death rate: 12.1 per 1,000
Marriage: 2,643 licenses issued
Divorce decrees: 986 final orders
Dissolution decrees: 631 final orders

Incomes
Median household income: $49,314
Personal per capita income: $46,891 (2018)
Rank: 22nd of 88 Ohio counties per capita income
County poverty rate: 13.4%

Education
90.2% of population age 25 and older are high school graduates
27.4% have a bachelor’s degree or higher

Civic Participation
(2020)
Number of Precincts: 360
Number of Registered Voters: 372,164
Voted-2020 Election: 270,531
Percent of Registered Voters that voted in 2020 Elections: 72.7%

The Land

Area
461.7 square miles
Largest cities include Dayton, Kettering and Huber Heights

Government
5 Villages
19 Municipalities
9 Townships
16 School districts
3 Elected County Commissioners
8 Other elected County Officials
23 County Judges

Other Vital Statistics

Statistics
Birth rate: 62.6 per 1,000
Death rate: 12.1 per 1,000
Marriage: 2,643 licenses issued
Divorce decrees: 986 final orders
Dissolution decrees: 631 final orders

The Economy

Employment
(Dec 2020)
Unemployment rate:
County 5.4%
State 5.2%
Labor force: 253,400

Incomes
Median household income: $49,314
Personal per capita income: $46,891 (2018)
Rank: 22nd of 88 Ohio counties per capita income
County poverty rate: 13.4%

The People

Population
531,687 (2019 Estimate)
22.4% Persons under age 18
17.3% Persons age 65 and over
Average household size: 2.63
72.9% Caucasian
20.6% African American
2.8% Hispanic
(may be of any race)
3.7% All other
48.1% Male
51.9% Female

Education
90.2% of population age 25 and older are high school graduates
27.4% have a bachelor’s degree or higher

Civic Participation
(2020)
Number of Precincts: 360
Number of Registered Voters: 372,164
Voted-2020 Election: 270,531
Percent of Registered Voters that voted in 2020 Elections: 72.7%

The Land

Area
461.7 square miles
Largest cities include Dayton, Kettering and Huber Heights

Government
5 Villages
19 Municipalities
9 Townships
16 School districts
3 Elected County Commissioners
8 Other elected County Officials
23 County Judges

Other Vital Statistics

Statistics
Birth rate: 62.6 per 1,000
Death rate: 12.1 per 1,000
Marriage: 2,643 licenses issued
Divorce decrees: 986 final orders
Dissolution decrees: 631 final orders

Incomes
Median household income: $49,314
Personal per capita income: $46,891 (2018)
Rank: 22nd of 88 Ohio counties per capita income
County poverty rate: 13.4%

Education
90.2% of population age 25 and older are high school graduates
27.4% have a bachelor’s degree or higher

Civic Participation
(2020)
Number of Precincts: 360
Number of Registered Voters: 372,164
Voted-2020 Election: 270,531
Percent of Registered Voters that voted in 2020 Elections: 72.7%
How Does the County Spend its Annual Budget?

The county budget has six fund groups: General, Agency, Special Revenue, Debt, Internal Service, and Enterprise. The General Fund is the county’s primary operating fund and represents resources that the county may use in any way deemed appropriate by the County Commissioners. This fund is also one of the chief indicators of the county’s financial health. The General Fund operating budget for 2021 is $170.6 million.

Special Revenue Funds have legal restrictions and must be used for a designated purpose. An example would be grant funds received from federal or state government, such as the Community Development Block Grant Program.

Internal Service funds include services that provide support to general operations, and which are supported by fees charged to county departments.

Enterprise funds include departments that operate almost exclusively on fees charged to customers.

There are several ways in which one can look at how the county will spend its budget in 2021. In the next section, we will explain the budget by department, program area and category, and provide a breakdown of expenses by each area.

$1,040,937,074

COUNTY DEPARTMENTS AND FUNDING SOURCES

<table>
<thead>
<tr>
<th>General Fund - Operating</th>
<th>Agency, Special Revenue, and General Fund - Other</th>
<th>Internal Service</th>
<th>Enterprise</th>
</tr>
</thead>
<tbody>
<tr>
<td>$170,552,148</td>
<td>$636,545,585</td>
<td>$88,770,376</td>
<td>$145,068,965</td>
</tr>
<tr>
<td>- Auditor</td>
<td>- ADAMHS Board</td>
<td>- Auditor</td>
<td>- Auditor</td>
</tr>
<tr>
<td>- Automatic Data Processing Center</td>
<td>- Auditor</td>
<td>- Auditor</td>
<td>- Environmental Services</td>
</tr>
<tr>
<td>- Board of County Commissioners</td>
<td>- Board of County Commission Offices</td>
<td>- Board of County Commission Offices</td>
<td>- Purchasing &amp; Central Services</td>
</tr>
<tr>
<td>- Board of Elections</td>
<td>- Board of Elections</td>
<td>- Clerk of Courts</td>
<td>- Stillwater Center</td>
</tr>
<tr>
<td>- Clerk of Commission</td>
<td>- Clerk of Courts</td>
<td>- Common Pleas Court General</td>
<td></td>
</tr>
<tr>
<td>- Clerk of Courts</td>
<td>- Clerk of Courts</td>
<td>- Coroner</td>
<td></td>
</tr>
<tr>
<td>- Common Pleas Court General</td>
<td>- County Municipal Court</td>
<td>- Domestic Relations Court</td>
<td></td>
</tr>
<tr>
<td>- Coroner</td>
<td>- Court of Appeals</td>
<td>- Engineer</td>
<td></td>
</tr>
<tr>
<td>- County Municipal Court</td>
<td>- Domestic Relations Court</td>
<td>- Juvenile Court</td>
<td></td>
</tr>
<tr>
<td>- Court of Appeals</td>
<td>- Engineer</td>
<td>- Law Library Resources</td>
<td></td>
</tr>
<tr>
<td>- Domestic Relations Court</td>
<td>- Juvenile Court</td>
<td>- Miami Valley Regional Crime Lab</td>
<td></td>
</tr>
<tr>
<td>- Engineer</td>
<td>- Juvenile Court</td>
<td>- MonDay Community Corrections</td>
<td></td>
</tr>
<tr>
<td>- Juvenile Court</td>
<td>- Municipal Courts</td>
<td>- Montgomery County Board of DDS</td>
<td></td>
</tr>
<tr>
<td>- Municipal Courts</td>
<td>- Probate Court</td>
<td>- Probate Court</td>
<td></td>
</tr>
<tr>
<td>- Probate Court</td>
<td>- Prosecutor</td>
<td>- Prosecutor</td>
<td></td>
</tr>
<tr>
<td>- Prosecutor</td>
<td>- Recorder</td>
<td>- Recorder</td>
<td></td>
</tr>
<tr>
<td>- Public Defender</td>
<td>- Sheriff</td>
<td>- Sheriff</td>
<td></td>
</tr>
<tr>
<td>- Recorder</td>
<td>- Soil &amp; Water Conservation</td>
<td>- Soil &amp; Water Conservation</td>
<td></td>
</tr>
<tr>
<td>- Records Center &amp; Archives</td>
<td>- Treasurer</td>
<td>- Treasurer</td>
<td></td>
</tr>
<tr>
<td>- Sheriff</td>
<td>- Treasurer</td>
<td></td>
<td></td>
</tr>
<tr>
<td>- Treasurer</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>- Veteran Services Commission</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
How Does the County Spend its Annual Budget? By Department

Departments serve community needs by providing specific services, such as the Environmental Services Department, which provides clean drinking water and manages wastewater, recycling, and solid waste; and the Job & Family Services Department, which provides social services to Montgomery County citizens.

Beginning in 2021, previously classified functions and/or Funded Programs have been elevated to Departments to further align services with community needs. Included are: Animal Resources, IT, Communications, Community & Economic Development, Facilities Management, Human Resources, Purchasing & Central Services, Risk, Safety & Emergency Management, Strategic Initiatives and Workforce Development.

“Non-Departmental” refers to line items in the General Fund budget that are not under the control of a particular department. These funds are managed by the Office of Management & Budget and include assessments (e.g., Auditor charges), subsidies, and shared costs such as property and liability insurance. The following listing shows the departments within the county, the 2021 budget for each, and the number of people (full-time and part-time positions rounded to whole numbers) within that department.

<table>
<thead>
<tr>
<th>County Department</th>
<th>2021 Adopted Budget</th>
<th>2021 Budgeted Positions</th>
</tr>
</thead>
<tbody>
<tr>
<td>ADAMHS Board</td>
<td>$54,370,496</td>
<td>34</td>
</tr>
<tr>
<td>Administrative Services</td>
<td>647,486</td>
<td>3</td>
</tr>
<tr>
<td>Animal Resources</td>
<td>3,490,724</td>
<td>42</td>
</tr>
<tr>
<td>Auditor</td>
<td>17,727,618</td>
<td>94</td>
</tr>
<tr>
<td>Automatic Data Processing Center</td>
<td>3,688,862</td>
<td>32</td>
</tr>
<tr>
<td>BCC Information Technology</td>
<td>6,073,790</td>
<td>49</td>
</tr>
<tr>
<td>Board of County Commissioners</td>
<td>977,529</td>
<td>9</td>
</tr>
<tr>
<td>Board of Elections</td>
<td>4,541,526</td>
<td>30</td>
</tr>
<tr>
<td>Business Services</td>
<td>881,604</td>
<td>4</td>
</tr>
<tr>
<td>Clerk of Commission</td>
<td>184,562</td>
<td>2</td>
</tr>
<tr>
<td>Clerk of Courts</td>
<td>9,632,422</td>
<td>106</td>
</tr>
<tr>
<td>Common Pleas Court - General Div.</td>
<td>13,760,569</td>
<td>191</td>
</tr>
<tr>
<td>Communications</td>
<td>844,949</td>
<td>9</td>
</tr>
<tr>
<td>Community &amp; Economic Development</td>
<td>11,594,455</td>
<td>32</td>
</tr>
<tr>
<td>Coroner</td>
<td>6,564,153</td>
<td>53</td>
</tr>
<tr>
<td>County Administrator</td>
<td>310,241</td>
<td>2</td>
</tr>
<tr>
<td>County Municipal Courts</td>
<td>1,319,976</td>
<td>16</td>
</tr>
<tr>
<td>Court of Appeals</td>
<td>135,161</td>
<td>3</td>
</tr>
<tr>
<td>Domestic Relations Court</td>
<td>3,810,952</td>
<td>47</td>
</tr>
<tr>
<td>Engineer</td>
<td>16,686,320</td>
<td>105</td>
</tr>
<tr>
<td>Environmental Services</td>
<td>125,567,475</td>
<td>296</td>
</tr>
<tr>
<td>Facilities Management</td>
<td>17,226,390</td>
<td>71</td>
</tr>
<tr>
<td>Human Resources</td>
<td>63,997,828</td>
<td>20</td>
</tr>
<tr>
<td>Human Services Planning &amp; Development</td>
<td>141,101,298</td>
<td>14</td>
</tr>
<tr>
<td>Job &amp; Family Services</td>
<td>161,168,482</td>
<td>910</td>
</tr>
<tr>
<td>Juvenile Court</td>
<td>36,431,885</td>
<td>498</td>
</tr>
<tr>
<td>Law Library Resources</td>
<td>563,694</td>
<td>5</td>
</tr>
<tr>
<td>Miami Valley Regional Crime Lab</td>
<td>3,072,312</td>
<td>26</td>
</tr>
<tr>
<td>MonDay Community Corrections</td>
<td>703,156</td>
<td>141</td>
</tr>
<tr>
<td>Montgomery County Board of DDS</td>
<td>49,622,292</td>
<td>240</td>
</tr>
<tr>
<td>Municipal Courts</td>
<td>1,337,484</td>
<td>–</td>
</tr>
<tr>
<td>Non-Departmental</td>
<td>37,565,574</td>
<td>–</td>
</tr>
<tr>
<td>Office of Management &amp; Budget</td>
<td>96,719,519</td>
<td>13</td>
</tr>
<tr>
<td>Probate Court</td>
<td>2,661,459</td>
<td>32</td>
</tr>
<tr>
<td>Prosecutor</td>
<td>11,895,585</td>
<td>136</td>
</tr>
<tr>
<td>Public Defender</td>
<td>6,272,594</td>
<td>70</td>
</tr>
<tr>
<td>Purchasing &amp; Central Services</td>
<td>11,915,871</td>
<td>42</td>
</tr>
<tr>
<td>Recorder</td>
<td>1,670,402</td>
<td>20</td>
</tr>
<tr>
<td>Records Center &amp; Archives</td>
<td>949,151</td>
<td>15</td>
</tr>
<tr>
<td>Risk Safety &amp; Emergency Management</td>
<td>7,603,236</td>
<td>11</td>
</tr>
<tr>
<td>Sheriff</td>
<td>61,341,983</td>
<td>479</td>
</tr>
<tr>
<td>Soil &amp; Water Conservation</td>
<td>722,256</td>
<td>9</td>
</tr>
<tr>
<td>Stillwater Center</td>
<td>20,664,795</td>
<td>222</td>
</tr>
<tr>
<td>Strategic Initiatives</td>
<td>2,162,512</td>
<td>16</td>
</tr>
<tr>
<td>Treasurer</td>
<td>5,182,439</td>
<td>38</td>
</tr>
<tr>
<td>Veteran Services Commission</td>
<td>2,349,609</td>
<td>19</td>
</tr>
<tr>
<td>Workforce Development</td>
<td>13,224,398</td>
<td>69</td>
</tr>
</tbody>
</table>

Total Operating Budget $1,040,937,074 4,272
How Does the County Spend its Annual Budget? By Program Area

2021 ADOPTED BUDGET BY PROGRAM AREA

This county’s offices and departments may also be organized by program areas, which are made up of departments and/or divisions that are combined to present a budget that serves a particular purpose. The county’s budget can be divided into six areas:

- **Social Services**
  - Includes Alcohol, Drug Addiction & Mental Health Services Board, Board of Developmental Disabilities Services, Human Services Planning & Development, Job & Family Services, the Job Center, and Stillwater Center. These agencies provide a wide array of safety net services ranging from public assistance, child protection, job training, mental health substance abuse treatment, and support for mentally and physically disabled persons.

- **Judicial and Law Enforcement**
  - Includes agencies providing for the needs of the civil and criminal justice systems, and security for county employees and clients utilizing the court system. Offices in this group include the Child Support Enforcement Agency, Clerk of Courts, Coroner/Crime Lab, Courts, Prosecutor, Public Defender, and the Sheriff.

- **General Government**
  - Agencies provide for the administrative operation of county government through the offices of the Auditor, Board of County Commissioners, Board of Elections, Recorder, Treasurer, and several others.

- **Environment and Public Works**
  - Includes the County Engineer and Environmental Services. These offices maintain roads and bridges, protect the environment, and provide water, sewer, and waste disposal services.

- **Community and Economic Development**
  - Includes Arts & Cultural District Contributions, Building Regulations, Community Development Block Grant, County Parks, Cultural Facilities, ED/GE Program, Planning Commission, and others. These programs maintain and improve our community, stimulate economic development through the promotion of regional growth, and enhance amenities within the county.

- **Debt Service**
  - Represents the county’s vehicle for providing funding for construction, renovation, and other improvements to county infrastructure. Although it has been identified as a service area, Debt Service functions more as an expenditure category rather than a specific service area such as those presented above. Also included in debt funded projects are the costs of servicing debt for various major improvements to the water, sewer, and solid waste systems.

2021 ADOPTED BUDGET BY PROGRAM AREA

<table>
<thead>
<tr>
<th>Program Area</th>
<th>Budget Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Social Services</td>
<td>$439,012,777</td>
</tr>
<tr>
<td>General Government</td>
<td>$233,020,428</td>
</tr>
<tr>
<td>Judicial and Law Enforcement</td>
<td>$202,698,258</td>
</tr>
<tr>
<td>Environment and Public Works</td>
<td>$143,345,640</td>
</tr>
<tr>
<td>Community and Economic Development</td>
<td>$15,926,660</td>
</tr>
<tr>
<td>Debt Service</td>
<td>$6,933,311</td>
</tr>
</tbody>
</table>

**Total Budget**: $1,040,937,074
How Does the County Spend its Annual Budget? By Category

2021 ADOPTED BUDGET BY CATEGORY

Operating Expenses are the day-to-day expenses needed to run the various departments such as office space, utilities, and operating supplies.

Other Expenses include payments made for subsidies to county and external agencies, intergovernmental agreements, and interfund transfers.

Professional Services are used to pay for medical, legal, data processing, auditing, engineering, law enforcement, maintenance, repair services, communications, insurance, and other professional service costs.

Debt Service represents funding allocated for repayment of principle and interest on outstanding debt.

Capital Outlays are the expenses for capital projects, construction, improvements, and operating equipment.

The budget may be explained in terms of dollars spent by category, such as Personnel Services or Operating Expenses, regardless of the department or service area. The county’s budget can be divided into six areas:

- **Professional Services**: $336,691,366 (32.3%)
- **Personnel Services**: $329,085,967 (31.6%)
- **Other Expenses**: $213,753,305 (20.5%)
- **Operating Expenses**: $140,179,101 (13.5%)
- **Debt Service**: $13,096,899 (1.3%)
- **Capital Outlays**: $8,130,436 (0.8%)

**2021 ADOPTED BUDGET BY CATEGORY**

$1,040,937,074
Where Does the Money Come From to Pay for These Expenses?

2021 INCOME BUDGET

Total Income Budget

This chart shows $1,030.3 million in revenues estimated for the county in 2021. An explanation of each type of revenue is also included.

$1,030,341,469

29.3% Intergovernmental
$301,738,161

27.3% Charges for Services
$281,482,411

24.0% Taxes
$246,741,004

16.7% Other Financing Sources
$172,477,224

1.9% Miscellaneous
$20,052,993

0.8% Investment Income
$7,849,675

Intergovernmental
Intergovernmental are the revenues received from federal, state, and local governments to support programs such as public assistance, housing, job training, community development, child support, and various other activities.

Charges for Services
Charges for Services are fees charged by county departments and agencies for various user services. Water, sewer, and solid waste charges account for the majority of this category.

Taxes
Taxes are revenues received based on holdings of property and the purchase of goods. The major sources of taxes for the county are sales, property, motor vehicle fuel/license, and property transfer taxes.

Other Financing Sources
Other Financing Sources include the sale of county assets, inter-departmental service agreements, Human Services Levy transfers, and various interfund transfers between county agencies.

Miscellaneous
Miscellaneous represents revenues received from the rental of county property, vendor licenses, court fines and forfeitures, permits, refunds, donations, unclaimed funds, and other miscellaneous income.

Investment Income
Investment Income is interest income generated by investing county funds in an investment pool managed by the Treasurer’s Office. The majority of investment income proceeds are distributed to the General Fund pursuant to state law.
### BUDGET SUMMARY BY DEPARTMENT

<table>
<thead>
<tr>
<th>Department Description</th>
<th>2021 Adopted Budget</th>
<th>2021 Budgeted Positions</th>
</tr>
</thead>
<tbody>
<tr>
<td>Administrative Services</td>
<td>$ 577,361</td>
<td>3</td>
</tr>
<tr>
<td>Auditor</td>
<td>3,625,789</td>
<td>35</td>
</tr>
<tr>
<td>Automatic Data Processing Center</td>
<td>3,581,307</td>
<td>32</td>
</tr>
<tr>
<td>Board of County Commissioners - BCC</td>
<td>977,529</td>
<td>9</td>
</tr>
<tr>
<td>Board of Elections</td>
<td>3,494,791</td>
<td>30</td>
</tr>
<tr>
<td>Clerk of Commission</td>
<td>184,562</td>
<td>2</td>
</tr>
<tr>
<td>Clerk of Courts</td>
<td>4,512,053</td>
<td>57</td>
</tr>
<tr>
<td>Common Pleas Court General</td>
<td>12,524,696</td>
<td>149</td>
</tr>
<tr>
<td>Communications</td>
<td>844,949</td>
<td>9</td>
</tr>
<tr>
<td>Community &amp; Economic Development</td>
<td>918,798</td>
<td>10</td>
</tr>
<tr>
<td>Coroner</td>
<td>3,681,343</td>
<td>29</td>
</tr>
<tr>
<td>County Administrator</td>
<td>310,241</td>
<td>2</td>
</tr>
<tr>
<td>County Municipal Courts</td>
<td>764,008</td>
<td>10</td>
</tr>
<tr>
<td>Court of Appeals</td>
<td>135,161</td>
<td>3</td>
</tr>
<tr>
<td>Domestic Relations Court</td>
<td>3,800,452</td>
<td>47</td>
</tr>
<tr>
<td>Engineer</td>
<td>715,273</td>
<td>6</td>
</tr>
<tr>
<td>Facilities Management</td>
<td>7,726,198</td>
<td>48</td>
</tr>
<tr>
<td>Human Resources</td>
<td>1,466,376</td>
<td>14</td>
</tr>
<tr>
<td>Juvenile Court</td>
<td>17,812,604</td>
<td>236</td>
</tr>
<tr>
<td>Municipal Courts</td>
<td>1,337,484</td>
<td>–</td>
</tr>
<tr>
<td>Non-Departmental</td>
<td>37,565,574</td>
<td>–</td>
</tr>
<tr>
<td>Office of Management &amp; Budget</td>
<td>894,102</td>
<td>7</td>
</tr>
<tr>
<td>Probate Court</td>
<td>2,044,176</td>
<td>29</td>
</tr>
<tr>
<td>Prosecutor</td>
<td>10,534,270</td>
<td>125</td>
</tr>
<tr>
<td>Public Defender</td>
<td>6,272,594</td>
<td>70</td>
</tr>
<tr>
<td>Purchasing &amp; Central Services</td>
<td>564,158</td>
<td>6</td>
</tr>
<tr>
<td>Recorder</td>
<td>1,041,321</td>
<td>16</td>
</tr>
<tr>
<td>Records Center &amp; Archives</td>
<td>949,151</td>
<td>15</td>
</tr>
<tr>
<td>Risk Safety &amp; Emergency Management</td>
<td>78,614</td>
<td>–</td>
</tr>
<tr>
<td>Sheriff</td>
<td>35,920,047</td>
<td>293</td>
</tr>
<tr>
<td>Strategic Initiatives</td>
<td>1,699,970</td>
<td>16</td>
</tr>
<tr>
<td>Treasurer</td>
<td>1,647,587</td>
<td>19</td>
</tr>
<tr>
<td>Veteran Services Commission</td>
<td>2,349,609</td>
<td>19</td>
</tr>
<tr>
<td><strong>GRAND TOTAL</strong></td>
<td><strong>$170,552,148</strong></td>
<td><strong>1,346</strong></td>
</tr>
</tbody>
</table>

This table includes the 2021 General Fund operating budgets only.
How Does the County Spend its Annual Budget?
General Fund by Program Operating Area

2021 ADOPTED BUDGET BY PROGRAM AREA GENERAL FUND OPERATING

Just like the county’s total budget, the General Fund budget may also be organized by program areas that are made up of departments and/or divisions that are combined to present a budget that serves a particular purpose.

$170,552,148

70.4% Judicial and Law Enforcement
$120,047,938

20.3% General Government
$34,669,480

5.0% Social Services
$8,432,261

2.2% Community and Economic Development
$3,764,169

1.5% Debt Service
$2,553,438

0.6% Environment and Public Works
$1,084,862

How Does the County Spend its Annual Budget?
General Fund by Program Operating Area

Just like the county’s total budget, the General Fund budget may also be organized by program areas that are made up of departments and/or divisions that are combined to present a budget that serves a particular purpose.

2021 ADOPTED BUDGET BY PROGRAM AREA GENERAL FUND OPERATING

Judicial and Law Enforcement agencies provide for the needs of the civil and criminal justice systems, security for county employees and clients using the various courts, as well as departments including the Clerk of Courts, Coroner, Prosecutor, Public Defender, and Sheriff.

General Government agencies provide for the daily operation of county government through the offices of the Auditor, Board of County Commissioners, Board of Elections, Recorder, Treasurer, and several others.

Within the General Fund, Social Services includes the Veteran Services Commission providing emergency assistance to veterans, and various Non-Departmental items, including Public Assistance Mandated Share and the county’s share of the child support program.

Debt Service represents the county’s vehicle for providing funding for construction, renovation, and other improvements to county infrastructure.

Environment and Public Works includes the County Engineer and Non-Departmental items such as subsidies to Montgomery Soil & Water Conservation District and the Office of Emergency Management. These agencies provide services that maintain roads and bridges, conserve resources, and facilitate emergency preparedness.
How Does the County Spend its Annual Budget? General Fund by Category

2021 GENERAL FUND OPERATING ADOPTED BUDGET BY CATEGORY

The General Fund budget may be explained in terms of dollars spent by category, such as Personnel Services or Operating Expenses, regardless of the department or service area.

$170,552,148

- **62.2%** Personnel Services
  - $106,173,331
  - Personnel Services are used to pay for medical, legal, data processing, auditing, engineering, law enforcement, maintenance and repair services, communications, insurance, and other professional service costs.

- **14.2%** Other Expenses
  - $24,232,909
  - Other Expenses include payments made for subsidies to county and external agencies, intergovernmental agreements, interfund transfers, and payments for bonds and notes.

- **13.8%** Professional Services
  - $25,536,208
  - Professional Services are comprised of wages, including overtime, and fringe benefits.

- **8.0%** Operating Expenses
  - $13,580,415
  - Operating Expenses are the day-to-day expenses needed to run the various General Fund departments such as supplies, rent, and utility costs.

- **1.5%** Debt Service
  - $2,553,438
  - Debt Service represents the county’s vehicle for providing funding for construction, renovation, and other improvements to county infrastructure.

- **0.3%** Capital Outlays
  - $475,847
  - Capital Outlays are the expenses for replacement and operating equipment for General Fund offices, other than those in capital improvement projects.
Where Does the Money Come From in the General Fund to Pay for These Expenses?

2021 GENERAL FUND OPERATING INCOME BUDGET

This chart shows the $170.6 million in revenues estimated for the county General Fund in 2021.

$170,552,148

Taxes (Sales, Property and Property Transfers)
$113,484,090

Intergovernmental
$20,704,811

Charges for Services
$17,225,418

Other Financing Sources
$10,193,441

Investment Income
$7,422,249

Miscellaneous
$1,522,139

66.5%

12.1%

10.1%

6.0%

4.4%

0.9%

Taxes
Taxes are revenues received based on holdings of property and the purchase of goods. The major sources of taxes for the county’s General Fund are sales, property, and property transfer taxes.

Intergovernmental
Intergovernmental are the revenues received from federal, state, and local governments. The largest source of revenue from the state includes the Local Government Funds (LGF), Property Tax Homestead and Rollback, Casino revenues, and Indigent Defense reimbursements.

Charges for Services
Charges for Services are fees charged by county departments and agencies for various user services with Auditor, Clerk of Courts, Recorder, Sheriff, Treasurer, and Indirect Cost fees accounting for the majority of this category. Charges for elected offices are normally set by Ohio Revised Code.

Other Financing Sources
Other Financing Sources include the sale of county assets, inter-departmental service agreements, Human Services Levy transfers, and various interfund transfers between county agencies.

Investment Income
Investment Income is interest income generated by investing county funds in an investment pool managed by the Treasurer’s Office. The majority of investment income proceeds are distributed to the General Fund pursuant to state law.

Miscellaneous
Miscellaneous represents revenues received from the rental of county property, vendor licenses, court fines and forfeitures, refunds, donations, unclaimed funds, and other miscellaneous income.
As of October 1, 2018 the sales tax rate in Montgomery County is 7.5%. Of this amount, 5.75% goes to the State of Ohio, 1.25% goes toward the operation of the county, and 0.5% to the Greater Dayton Regional Transit Authority.

The State of Ohio has eliminated the Medicaid Managed Care sales tax. This action resulted in a $9.0 million revenue loss to the county’s General Fund, effective July 1, 2017.

### How Your Property Taxes Are Calculated

- **Appraised Value**: Estimated worth of your home
- **Assessed Value**: 35% of the Appraised Value
- **One Mill**: $1.00 per every $1,000 of Assessed Value
- **Tax Rate**: The total millage in the county varies from 68.95 to 178.84 mills, depending on the city, township, or school district in which you live. Of the total, Montgomery County receives 16.94 mills (excludes 2.0 mills for the county wide park district and 4.2 mills for the community college).
How Does the County Spend its Annual Budget?
Social Services-Human Service Levy and Other Funds

At $439 million, Social Services is by far the county’s largest service area, representing 42.2% of the county’s total budget.

- Child welfare includes: investigation of child abuse and neglect cases, family stabilization, child placement, and abuse prevention services
- Services to the frail and elderly
- Public assistance and self-sufficiency programs
- Services for those with developmental disabilities
- Community healthcare services
- Alcohol and drug addiction programs
- Mental health programs

Human Services Levy funds provide the local funding to complement state and federal funding for the following state mandated agencies:

- **Job & Family Services Children Services Division** served 3,957 families, provided foster or out-of-home placements to a monthly average of 661 children in need and gave 83 children new permanent homes through adoption.

- **Developmental Disabilities Services (DDS)** The Board of Developmental Disabilities Services provides contract services through certified providers to over 5,500 individuals annually. This includes case management, residential, behavior and family supports, mental health, vocational habilitation, adult day and employment supports, recreation, and early intervention.

- **The Alcohol, Drug Addiction & Mental Health Services Board** serves the community and its local providers with intervention, prevention, education, planning, and treatment services.

- **Public Health — Dayton & Montgomery County** provides immunizations for babies and seniors, and community healthcare. They also prepare for and manage potential community health threats.

- **The Stillwater Center** provides residential living for approximately 98 medically fragile citizens with severe and profound disabilities.

- **The Senior Services Network Office** helps identify and prioritize the needs of the frail and elderly, solicits bids for providing services to meet those needs and helps develop contracts for services, which allows seniors to remain in their homes and avoid premature entry into nursing facilities.

STATISTICS

Montgomery County is one of only three counties in Ohio that fund health and human services through combined health and human service levies rather than single-purpose tax levies. These combined levies provide for more flexible funding. Human Services Planning & Development administers Human Service Levy funding, totaling $136.5 million in 2020. Additionally, Human Services Planning & Development serves as the statutory lead collaborative for county-based health and human services planning.
INITIATIVES

- Strengthen the workforce of Montgomery County by coordinating a cohesive system of education, training, economic development, and health and human services within the public and private sectors.

- Expand efforts and services with the Human Services Levy Agencies to address the issues of opiate abuse and treatment within Montgomery County.

- Promote self-sufficiency and economic independence through one of the nation’s largest Job Centers. The Job Center offers employment opportunities, job training, unemployment insurance benefits, public assistance and other supportive services.

- Continue family support and stabilization efforts underway in the Job and Family Services Children Services Division to ensure children are safe and protected, while minimizing family separation.

- Improve and strengthen efforts to support youth transitioning out of foster care and the juvenile justice system.

- Continue to expand living, social and employment opportunities in the community for individuals with developmental disabilities.

- Continue to promote the Business Solutions Center, which offers free services to businesses including business concierge services, workforce planning, labor market information, financial and incentive assistance, business courses, and business networking events.

- Collaborate with community partners to align services that address alcohol abuse, drug addiction, and mental health services through the Community Overdose Action Team and the Community Health Improvement Plan for the well-being of our residents.

- Address opiate crisis with prevention, intervention and treatment programs such as ambulatory withdrawal management, in-house jail services, mental health and addiction treatment, and expanded recovery housing.
How Does the County Spend its Annual Budget?
General Government and Debt Service

General Government and Debt Service combined represent $240 million or 23.1% of the total county budget.

General Government Services Include:
- Carry out the administrative and fiscal duties of county government
- Real estate appraisal, tax collection and distribution
- Recording of deeds, mortgages, and other legal documents
- Administer national, state, and local elections

STATISTICS
- Processes and distributes over $941.1 million in tax receipts through the Auditor’s Office
- Services an estimated 531,687 county residents
- Maintains in excess of a $1.0 billion infrastructure
- Serviced 372,164 registered voters as of November 2020
- Participates in the Government Finance Officers Association (GFOA) Distinguished Budget Presentation Awards Program, with the county receiving 38 consecutive awards for excellence in budgeting through the Office of Management & Budget
- In 2020, fulfilled 22,450 requests for records storage made to the County Records Center & Archives

INITIATIVES
-建 upon the approved sales tax initiatives in the 2019-2023 General Fund Financial Plan to ensure the future financial stability of the General Fund.
- Maintain financial stability of all county operations, continue multi-year planning, capital improvement development and maintain the County’s excellent bond ratings.
- Continue to review the County Health Insurance Program and employee wellness programs to provide high-quality and affordable health coverage to county employees.
- Collaborate with the Board of Elections to support poll worker programs, implement new election systems and equipment, and provide safe and secure election services.
- Support the efforts of the Montgomery County Land Reutilization Corporation to address the needs of vacant, abandoned and foreclosed properties within the county.
- Continue investment in the Animal Resource Center to support continued best practice implementation, and to protect public safety and improve outcomes for animals in our care.
How Does the County Spend its Annual Budget? Judicial and Law Enforcement

The Judicial and Law Enforcement program area accounts for $202.7 million or 19.4% of the county’s total budget, second only to Social Services.

Services Provided Include:
- Prosecution of offenders
- Collection and examination of evidence
- Enforcement of child support
- Indigent defense
- Adult corrections
- Juvenile residential treatment facility

<table>
<thead>
<tr>
<th>Service</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sheriff</td>
<td>30.3%</td>
</tr>
<tr>
<td>Juvenile Court</td>
<td>18.0%</td>
</tr>
<tr>
<td>Non-Departmental</td>
<td>8.0%</td>
</tr>
<tr>
<td>Job &amp; Family Services</td>
<td>7.8%</td>
</tr>
<tr>
<td>Common Pleas Court-General</td>
<td>6.8%</td>
</tr>
<tr>
<td>Prosecutor</td>
<td>5.9%</td>
</tr>
<tr>
<td>Clerk of Courts</td>
<td>4.8%</td>
</tr>
<tr>
<td>Coroner</td>
<td>3.2%</td>
</tr>
<tr>
<td>Animal Resources</td>
<td>1.6%</td>
</tr>
<tr>
<td>MonDay Community Corrections</td>
<td>0.3%</td>
</tr>
<tr>
<td>Public Defender</td>
<td>3.1%</td>
</tr>
<tr>
<td>Facilities Management</td>
<td>3.0%</td>
</tr>
<tr>
<td>Domestic Relations Court</td>
<td>1.9%</td>
</tr>
<tr>
<td>Miami Valley Regional Crime Lab</td>
<td>1.5%</td>
</tr>
<tr>
<td>Probate Court</td>
<td>1.3%</td>
</tr>
<tr>
<td>County Municipal Court</td>
<td>0.7%</td>
</tr>
<tr>
<td>Municipal Courts</td>
<td>0.7%</td>
</tr>
<tr>
<td>Strategic Initiatives</td>
<td>0.7%</td>
</tr>
<tr>
<td>Law Library Resources</td>
<td>0.3%</td>
</tr>
<tr>
<td>Court of Appeals</td>
<td>0.1%</td>
</tr>
</tbody>
</table>

STATISTICS
- 15,112 persons were booked into the county jail facilities
- Through video arraignment, 9,091 jail inmates made court appearances without ever leaving the jail
- 2,425 marriage licenses were issued through the Probate Court
- 39,910 hours of community service were provided through the MonDay Correctional facility, which includes on-site community services in food service and maintenance
- The Animal Resource Center responded to 10,936 requests for service; rescued and sheltered 2,426 lost, stray, or unwanted pets; and facilitated over 1,100 pet adoptions
- The Child Support Enforcement Agency had 47,744 cases, served 51,865 children and families; established administrative paternity on 283 children, and issued 522 administrative support orders; while collecting and submitting disbursements of approximately $108.7 million in court-ordered support obligations
- The Auto Title Division of the Clerk of Courts Office processed 245,544 documents, including 526,666 auto titles, 2,180 watercraft titles, and 3,834 passports
- Out of the 7,443 deaths investigated by the Coroner’s Office, 2,798 resulted in complete forensic postmortem examinations, 204 external examinations, and 326 cases for a review of medical records

INITIATIVES
- Continue to implement cost-effective responses to state and federal mandates in such areas as local control of low-level felony offenders, sex offender registration, domestic abuse, and child abuse.
- Continue to expand and improve the medical and mental health services contract within the jail to address addiction and mental health needs of inmates.
- Support public safety through the effective use of jail beds and the provision of alternatives to incarceration.
- Continue to support regionalized law enforcement and justice services efforts.
- Build upon the success and progress of the Reentry Policy Board in Montgomery County and continue to work closely with the Judicial and Law Enforcement elected officeholders for programs, services and operations.
How Does the County Spend its Annual Budget? Environment and Public Works

The Environment and Public Works program area accounts for 13.8% of the 2021 county budget at $143.3 million.

It Includes Such Services As:
- Road and bridge construction and maintenance
- Drinking water and wastewater management
- Solid waste management
- Maintenance of county buildings and facilities
- Soil and water conservation

STATISTICS
- Managed the disposal of 630,157 tons of solid waste last year
- Provides wastewater reclamation services on 7.9 billion gallons of influent sewage, and provides services to 83,909 water customers and 82,302 sewer customers
- Water Services operates and maintains 1,476 miles of water mains, 14 water storage facilities, 1,246 miles of sanitary sewer mains, 3 equalization basins, 11 water pumping stations, and 41 sewer lift stations
- Administers programs designed to promote and increase awareness of the environment and the goals of “reduce, reuse, and recycle.” The “Keep Montgomery County Beautiful Program” had 1,738 volunteers doing clean-ups throughout the year. Educational events, meetings, presentations, and workshops directly reached 3,061 people. Due to covid pandemic in 2020, the activities and events were limited.
- Maintains over 400 acres of parkland

INITIATIVES
- Support the Dayton Regional Green program to ensure environmental sustainability of our region and enhance the quality of life for our citizens.
- Continue to expand recycling and reuse efforts through programs such as Small Business Electronics Recycling, Household Hazardous Waste Disposal, Recycle Right Campaign, and the annual Tire Buy Back Event.
- Improve financial stability of Solid Waste District through partnerships with reuse organizations and on-site yard waste processing.
- Work closely with the County Engineer to continue to maintain the expansive road and bridge infrastructure in the county.
- Make necessary infrastructure investments to ensure that we can continue to provide high-quality water, sewer, trash, and recycling services to our customers.
- Assure the most cost-effective delivery of water and sewer services through a continuous improvement program and implementation of an equitable rate structure.
How Does the County Spend its Annual Budget?
Community and Economic Development

At $16.0 million, Community and Economic Development represents 1.5% of the total budget.

It Includes Such Services As:
- Cultural facilities and Arts & Cultural District Contribution
- Community Development Block Grants
- ED/GE Program
- County Parks

STATISTICS
- Issued 4,041 building and mechanical permits for projects that have an estimated value of construction of $342 million.

INITIATIVES
- Provide community leadership through the economic development strategies focused on aerospace technology, logistics and distribution, a vibrant urban core and the I-75 growth corridor.
- Continue to improve intergovernmental cooperation in economic development in order to provide the county with a competitive advantage in attracting new and retaining existing business through the ED/GE and Business First! programs.
- Work closely with regional partners such as the Dayton/Montgomery County Port Authority, Dayton Development Coalition and Dayton Chamber of Commerce to enhance economic development in Montgomery County.
- Work with the Transportation Improvement District to support transportation related economic development projects which foster growth within the county.
- Continue to use the dashboard, available at mcohio.org, as a guide for operational decisions, capital investments and to show the citizens how we are doing in a variety of areas.

BUSINESS FIRST!
Work closely with jurisdictions through the regional BusinessFirst! program to provide information on resources to assist their companies, coordinate reporting to the Ohio Enterprise Zone Program, work with the Dayton Montgomery County Port Authority, the Transportation Improvement District, the Foreign Trade Zone and various Joint Economic Development Districts. Collectively, we were able to provide resources to stabilize businesses and assist the growth of other manufacturing businesses who make PPE and other essential materials.

DRITA
The Dayton Region Israel Trade Alliance (DRITA) facilitates connections between Dayton businesses and Israeli companies to grow opportunities. In 2020, the local DRITA team sponsored seminars for the Foreign Military Financing (FMF) program and the Binational Israeli Research & Development (BIRD) commercialization grants which were attended by about 90 businesses. DRITA coordinated the OurCrowd Innovation Summit, which generated opportunities for local companies to bid on more than $53 million of new business.
How is County Government Organized?

Montgomery County is organized under the “commission” form of government. The legislative and executive decisions of the county are shared by the commission and elected officials. Voters elect 3 commissioners, 8 officials and 23 judges.

RESPONSIBILITIES OF ELECTED OFFICIALS

**Auditor**—is the chief fiscal officer of the county and is responsible for keeping the official records of all county receipts and disbursements. The Auditor’s Office verifies and processes all payments and revenues of the county; appraises real estate for property tax purposes; processes, certifies, and distributes taxes; processes various licenses, (e.g., dog licenses); and inspects gas pumps and other standard weighing instruments.

**Board of County Commissioners**—serves as the general administrative body of county government, approves the annual county budget, authorizes payment of all county expenses, and appoints members of various boards and commissions.

**Clerk of Courts**—is the custodian of legal records processed by the General and Domestic Relations divisions of the Montgomery County Common Pleas Court, County Municipal Court, and the Second District Court of Appeals. In addition, the Clerk is responsible for issuing and maintaining all automobile titles in Montgomery County.

**Coroner**—investigates deaths caused by accidents, homicides, suicides, or when death is sudden or unexplained. This office operates the multi-jurisdictional Forensic Crime Lab, which analyzes physical evidence such as fingerprints collected from crime scenes.

**County Municipal Court**—services the areas of the county that are not the responsibility of the Municipal (City) Courts; hears all adult traffic and misdemeanor cases occurring in the jurisdiction; hears motions on felony cases and holds preliminary hearings.

**Court of Common Pleas**—includes the following four divisions:

- **Domestic Relations Division**—hears divorce, dissolution, legal separation, and annulment cases, as well as civil domestic violence cases for residents of Montgomery County. In addition, the court maintains jurisdiction in such matters as spousal and child support, child custody, visitation and other related matters.

- **General Division**—serves as the court in civil cases involving claims over $500 and in criminal cases involving felonies committed in Montgomery County; supervises probationers and hears appeals of lower court decisions and decisions of the Board of County Commissioners.

- **Juvenile Division**—has jurisdiction over those under 18 years of age who are traffic offenders, delinquent, neglected or unruly; decides paternity, custody, and support cases that are not the responsibility of the Domestic Relations Division.

- **Probate Division**—has the legal authority to certify and uphold wills and estates; grants adoptions, guardianships, marriage licenses and name changes; and determines commitments to mental institutions.

**Engineer**—is the county’s surveyor and civil engineer and plans, designs, constructs, and maintains the county road system, including bridges, ditches, and traffic signals. The County Engineer also reviews engineering plans for new private developments.

**Prosecutor**—is the county’s criminal and civil attorney. The Prosecuting Attorney serves as the legal advisor to all county officials; tries all criminal cases in the county punishable by a year or longer in prison; provides information and referral services to victims of violent crimes; establishes paternity and child support orders; and investigates criminal welfare fraud cases.

**Recorder**—is the official keeper of county records. The office maintains an official copy of all deeds, mortgages, powers of attorney, and transfers of land and buildings lying within the county.

**Second District Court of Appeals**—one of twelve such courts in Ohio, the Court of Appeals has jurisdiction in six counties: Champaign, Clark, Darke, Greene, Miami, and Montgomery; hears appeals of cases from the Common Pleas Court, County Municipal Courts, and Municipal Courts.

**Sheriff**—is the county’s chief law enforcement officer who operates the jail, attends court sessions, investigates crimes, enforces court orders, and delivers subpoenas. Other duties include serving as the police department for residents of areas not served primarily by a city or township police department, operating the 800 MHz radio system and the Regional Dispatch Center – which includes 911 services for various townships, cities, and villages that do not have their own.

**Treasurer**—is the county’s banker. The office collects property taxes, manages the county’s bank accounts, and serves as the county’s investment officer.
How is County Government Organized?
Board of County Commissioners

Our Leadership Team

[Image of a tree structure with names and titles of leaders]

Service Areas & Responsibilities

**Administrative Services**
- Risk and Emergency Management
- Central Services & Purchasing
- Facilities Management
- Strategic Initiatives

**Business Services**
- Workforce
- Community & Economic Development
- Information Technology
- Animal Resource Center

**Human Services**
- Job & Family Services
- Human Services Planning & Development
- Stillwater Center
How is County Government Organized?

Elected Officials

CITIZENS OF MONTGOMERY COUNTY

Auditor
Karl L. Keith

Coroner
Kent Harshbarger, M.D., J.D., M.B.A.

Engineer
Paul Gruner, P.E., P.S.

Recorder
Brandon C. McClain

Treasurer
Paul Bradley (Interim)

COURTS

COURT OF APPEALS
- Michael L. Tucker
  Presiding and Administrative Judge

- Mary E. Donovan

- Michael T. Hall

- Jeffrey M. Welbaum

- Christopher B. Epley

MONTGOMERY COUNTY MUNICIPAL COURT
- James D. Piergies
  Presiding and Administrative Judge

- William C. Cox