Overview

1. Impact of COVID-19 Pandemic
2. Calendar Year Budget
3. Personnel Overview
4. General Fund Budget
5. Fund Allocation
IMPACT OF COVID-19 PANDEMIC
COUNTY OPERATIONS CONTINUED
Proactive Strategy

1. $29M in 2020 budget adjustments
2. Hiring freeze, but **no layoffs** or **furloughs**
3. Capital projects deferred (e.g., renovations; jail; courts)
4. 2020 ED/GE and Microenterprise grants deferred
Office of CARES Act
$92.8M Distributed to Community

- Internal Reimbursement: $8,700,000
- Housing & Utilities: $13,000,000
- Nonprofits: $20,000,000
- Small Business: $15,000,000
- Education: $24,060,000
- Healthcare: $5,000,000
- Agriculture: $7,000,000
CALENDAR YEAR

BUDGET
2021 Calendar Year Budget
$897,587,213 | Expenses by Program

- **Judicial & Law Enforcement (Sheriff, Courts, CSEA)**: $188,350,100 (21.0%)
- **Governance & Debt (Facilities, Auditor, Treasurer)**: $145,950,303 (16.3%)
- **Social Services (HSPD, DDS, ADAMHS)**: $410,239,711 (45.7%)
- **Community & Economic Development (ED/GE, Hotel, Build Regs)**: $9,992,666 (1.1%)
- **Environment & Public Works (Water, Sewer, Solid Waste, Engineer)**: $143,054,433 (15.9%)
• General Fund Budget decreases by approximately 5.8%

• Invests $23.3M in utility capital projects (e.g., SMART project & Stillwater lift station replacement)

• Strategic Initiatives investment of $7.3M

• Health insurance rates continued to increase by 7%

• $2.4M annual increase in Children Services fund because of spike in placement costs of $200K per month
## 2021 Calendar Year Budget

### Revenue by Category

- **Property & Sales Taxes**
  - $246,741,004
  - (27.7%)

- **Charges for Services**
  - (water/sewer, solid waste)
  - $281,350,375
  - (31.7%)

- **Intergovernmental (State & Fed)**
  - $162,993,152
  - (18.3%)

- **Misc (rental, reimbursements)**
  - $20,022,993
  - (2.3%)

- **Investment Income**
  - $7,849,675
  - (0.9%)

- **Other Sources (HSL/debt transfers)**
  - $169,741,932
  - (19.1%)

- **Other Sources**
  - (HSL/debt transfers)
  - $169,741,932
  - (19.1%)

**Total Revenue**: $888,699,131
Highlights: Calendar Year Budget Revenue

- **8.8%** State revenue (e.g., indigent defense)
- **5.6%** Sales Tax (e.g., unemployment)
- **39.4%** Hotel Tax (e.g., hotel room rental)
- **22.4%** Investment income down due to lower reinvestment rates
- **5.6%** Water and sewer rates
4,272
Added 33 More Employees*
(28 for Sheriff’s Office)
*includes full- and part-time positions.
GENERAL FUND BUDGET
2021 General Fund Budget
$170,552,148 | Expenses by Program

Judicial & Law Enforcement $120,047,938 (70.4%)

Social Services (JFS public assist, Veteran Services) $8,432,261 (4.9%)

Community & Economic Dev. (ED/GE, strategic projects) $3,764,169 (2.2%)

Environment & Public Works $1,084,862 (0.7%)

Governance & Debt (Auditor, Treasurer, facilities) $37,222,918 (21.8%)
3% decrease in budgets across all departments

Continued hiring freeze for non-essential positions; no layoffs or furloughs

Travel freeze for all non-essential travel

Limited new strategic initiatives

- Preschool Promise
- ED/GE
- Workforce
- Arts & Culture
2021 General Fund Budget
$170,552,148 | Revenue by Program

- **Taxes (Sales, Property, Prop Transfers)**: $113,484,090 (66.5%)
- **Charges for Services**: $17,225,418 (10.1%)
- **Intergovernmental**: $20,704,811 (12.1%)
- **Other (HSL, Transfers, IV-D Contracts)**: $10,193,441 (6.0%)
- **Investment Income**: $7,422,249 (4.4%)
- **Misc (Courts, fines, forfeitures)**: $1,522,139 (0.9%)
Highlights: General Fund Budget Revenue

- **Sales Tax Revenue**, Estimated 5.6% decrease
- **Investment Income**, Estimated 22.4% decrease
- **Criminal Justice Charges for Service**, 11% decrease

**Local Gov Fund distributions** to the County decreased by $1.0M (1.66% of State General Revenue Fund)
Sales Tax History
Dollars In Millions

<table>
<thead>
<tr>
<th>Year</th>
<th>Dollars In Millions</th>
</tr>
</thead>
<tbody>
<tr>
<td>2017</td>
<td>$82.30</td>
</tr>
<tr>
<td>2018</td>
<td>$76.90</td>
</tr>
<tr>
<td>2019</td>
<td>$99.70</td>
</tr>
<tr>
<td>2020 est.</td>
<td>$101.00</td>
</tr>
<tr>
<td>2021 est.</td>
<td>$95.60</td>
</tr>
</tbody>
</table>

Downward trend reflects loss of Medicaid Managed Care Sales Tax
Fund Allocation: How Does the County Spend its Calendar Year Budget?
Social Services
$410,239,711

$138.0M
Human Services Planning & Development
(e.g., COAT, reentry, food policy, infant mortality, homelessness solutions)

$145.3M
Job and Family Services
(e.g., adoption & foster care, child support, supplemental nutrition assist)

$47.5M
Board of Developmental Disabilities Services (DDS)

$20.7M
Stillwater Center
(intermediate care facility, Still in Motion day program)

$10.2M
Business Services
(e.g., workforce, economic development, adult/youth training)

$6.1M
Non-Departmental
(e.g., public assistance, Preschool Promise, workforce, public defender)

$4.7M
Facilities

$35.5M
Alcohol, Drug Addiction & Mental Health Services

$2.3M
Veteran Services Commission
IMPACT: Human Services Levy

More than 50,000 citizens receive direct services.
All citizens are served through community-wide programs
to improve public health and community well being.

Developmental Disabilities Services
Children Services
Homelessness
Stillwater Center
Infant Mortality
Food Equity
IMPACT: Human Services Levy

Human Services Levy funding of $135.1M helps secure total budgets of $226.3M for a variety of community based human services needs as outlined below.

- ADAMHS: $24,400,000 (18.1%)
- Children Services: $30,800,000 (22.8%)
- Community Fund: $12,400,000 (9.2%)
- Public Health: $17,100,000 (12.7%)
- Seniors (AAA, Legal Aid): $9,900,000 (7.4%)
- Other (Stillwater, Juv Court, Hosp): $11,500,000 (8.5%)
- Board of DDS: $29,000,000 (21.5%)

Human Services Help Every Montgomery County Community!
Judicial and Law Enforcement

$188,350,100

$60.9M
Sheriff’s Office
(e.g., Sheriff and Jail Operations)

$24.0M
Juvenile Court
(e.g., Nicholas Residential Treatment Center)

$16.2M
Non-Departmental
(e.g., security & jail improvements, Regional Dispatch)

$15.9M
Job & Family Services
(e.g., Child Support Enforcement Agency)
Judicial and Law Enforcement
continued

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
<th>Description Example</th>
</tr>
</thead>
<tbody>
<tr>
<td>Common Pleas Court</td>
<td>$13.4M</td>
<td>Gen Division (e.g., court security)</td>
</tr>
<tr>
<td>Prosecutor</td>
<td>$11.9M</td>
<td>(e.g., Opioid Litigation)</td>
</tr>
<tr>
<td>Clerk of Courts</td>
<td>$9.6M</td>
<td>(e.g., e-filing)</td>
</tr>
<tr>
<td>Coroner</td>
<td>$6.6M</td>
<td>(e.g., new scanning technology &amp; equipment)</td>
</tr>
<tr>
<td>Misc.</td>
<td>$29.8M</td>
<td>(e.g., Public Defender, Crime Lab, Courts)</td>
</tr>
</tbody>
</table>
Governance & Debt
$145,950,303

$91.0M  Administrative Services (e.g., human resources, facility maintenance)

$17.7M  Auditor* (e.g., property assessment, weights & measures)
*includes total debt

$12.7M  Non-Departmental (e.g., building capital improvements)

$5.2M  Treasurer (e.g., fiduciary, collections, new payment processing services, investments)
Governance & Debt continued

- **$3.7M** Data Processing (e.g., software, technology, network)
- **$3.5M** Board of Elections (e.g., new voting machines & technology)
- **$1.7M** Recorder (e.g., e-recording, mortgage fraud, Vet ID)
- **$10.4M** Misc. (e.g., BCC IT, Records & Archives, OMB)
Environment & Public Works

$143,054,433

- **$125.6M** Environmental Services (e.g., Water & Sewer Services, Solid Waste District)
- **$16.4M** County Engineer (e.g., Roads, Bridges, Maps)
- **$0.7M** Soil & Water Conservation (e.g., Stormwater, Ditch Maintenance)
- **$0.4M** Non-Departmental (e.g., Emergency Management)
Community and Economic Development
$9,992,666

$2.2M Non-Departmental (e.g., ED/GE, arts & culture)

$4.9M Business Services (e.g., workforce, economic development)

$2.0M Office of Management & Budget (e.g., hotel & motel tax admin)

$0.9M Administrative Services (e.g., Parks & Grounds)
Budget Summary

**BALANCED** General Fund budget

**MAINTAINS** cash reserves, low debt and high credit ratings

**INVESTS** in our workforce, infrastructure and community

**AUGMENTS** investment in emergency management, risk & safety

**STRATEGIC** budget adjustments to respond to the pandemic

**VALUES** county staff who are providing vital services to citizens
In 2020, we again received the Distinguished Budget Presentation Award.

We are one of only two communities (e.g., counties, cities) to receive this award for 38 consecutive years throughout the entire U.S. and Canada.
Thank You!

Montgomery County Commissioners
Office of Management and Budget
Montgomery County Departments
Elected officials and their financial teams
Communications team