2018 Budget

- $847.6 million calendar year appropriation.
- Additional appropriations for state and federal programs year-to-date is $43.6 million.
- Additional grants may be budgeted in December 2017.
- Total county appropriation is $891.2 million, which is an increase of $30.8 million or 3.6% above the 2017 Adopted Budget of $860.4 million.
- The total number of budgeted positions is 4,366, which is a decrease of 16 positions from 2017. (Subject to revision based upon grants received until the end of 2017.)
2018 Calendar Year Budget

- Social Services: $399.5 (47.1%)
- General Government: $128.3 (15.2%)
- Judicial/Law Enforcement: $172.3 (20.3%)
- Debt Service: $7.8 (0.9%)
- Comm. & Economic Development: $12.1 (1.4%)
- Environ. & Public Works: $127.6 (15.1%)
2018 Total County Budget

- General Government: $128.9 million, 14.5%
- Judicial/Law Enforcement: $193.0 million, 21.6%
- Social Services: $417.6 million, 46.9%
- Comm. & Economic Development: $16.2 million, 1.8%
- Debt Service: $7.8 million, 0.9%
- Environ. & Public Works: $127.7 million, 14.3%

Total: $891.2 Million
General Fund

- General operating fund of the county.
- Funds activities of most county elected officials.
- Provides mandated services such as courts, jail, elections and other general government functions.
- $154.7 million, $4.5 million or 3.0% above 2017 Adopted Budget.
- General Fund is 17.4% of total county appropriation.
General Fund – 2018 Highlights

- Totals revenues increased to $154.7 million including $7.2 million in one-time State of Ohio Transition Funds.
- Budgeted Salary line items increased 2.5%.
- Fringe Benefits budgeted based on actual employee costs.
- Total number of budgeted positions is 1,300.
- With the move of Juvenile Court - Nicholas Residential Treatment Facility to a Special Revenue Fund, 28 positions were transferred from the General Fund.
General Fund - Highlights

◦ Replacement Capital and Building Depreciation Programs are budgeted at $2.2 and $2.4 million, respectively.

◦ Health Insurance is anticipated at $13.0 million, a $0.9 million or 7.3% increase from the 2017 Adopted Budget.
General Fund Revenues

*Includes Fines & Forfeitures, Licenses & Permits, Miscellaneous, Human Service Levy Transfers, Rentals, Other Financing and $7.2 million in one-time Transitional Aid from the State of Ohio.

$154.7 Million
General Fund Revenues

Total Revenue (Millions) 2014 - 2018

<table>
<thead>
<tr>
<th>Year</th>
<th>Revenue (Millions)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2014</td>
<td>$141.2</td>
</tr>
<tr>
<td>2015</td>
<td>$147.5</td>
</tr>
<tr>
<td>2016</td>
<td>$157.0</td>
</tr>
<tr>
<td>2017 Est.</td>
<td>$150.2</td>
</tr>
<tr>
<td>2018 Est.</td>
<td>$154.7</td>
</tr>
</tbody>
</table>
Issues impacting sales tax
• Continued growth of internet sales.
• Gross reporting of Sales Tax began in 2015 instead of net receipts which included the State Administrative Fee deduction.
• Medicaid Managed Care Sales Tax elimination in June 2017.
General Fund Budget by Program

- Judicial/Law Enforcement: $109.0 (70.5%)
- General Government: $30.6 (19.8%)
- Social Services: $6.3 (4.0%)
- Debt Service: $2.6 (1.6%)
- Environ. & Public Works: $1.0 (0.7%)
- Comm. & Economic Development: $5.2 (3.4%)

Total: $154.7 Million
General Fund Budgeted Positions by Program

- **General Government**: 210.0 (16.1%)
- **Judicial/Law Enforcement**: 1,050.0 (80.8%)
- **Comm. & Economic Development**: 16.0 (1.3%)
- **Environ. & Public Works**: 3.0 (0.2%)
- **Social Services**: 21.0 (1.6%)

Total Positions 1,300
General Fund Budget by Category

- **Personal Services**
  - $97.4
  - 63.0%

- **Operating Expenses**
  - $13.4
  - 8.6%

- **Prof. Services**
  - $24.9
  - 16.1%

- **Operating Transfers**
  - $16.7
  - 10.8%

- **Capital & Debt**
  - $2.3
  - 1.5%

Total: $154.7 Million
General Fund - Challenges

- During 2017, the State of Ohio discontinued collections for Medicaid Managed Care Sales Tax.
- One-time transitional funding from the State of Ohio is $9.1 million for Montgomery County.
- Funds will be utilized in 2018 for a “business as usual” budget.
- For 2019, $9.0 million will have to be reduced from the General Fund appropriation.
- The Financial Advisory Committee is reviewing the status of the General Fund for a recommendation to the Board of Commissioners in 2018.
2018 Budget Highlights by Program

Social Services
Judicial & Law Enforcement
Environment & Public Works
General Government
Debt Service
Community/Economic Development
Social Services

2018 Budget Highlights

◦ $417.6 million or 46.9% of the total budget.
◦ $6.3 million or 4.0% of the General Fund budget.
Social Services by Department

- ADAMHS: $41.1 (9.8%)
- DDS: $52.2 (12.5%)
- Administrative Services: $4.5 (1.1%)
- Stillwater: $17.7 (4.3%)
- Veteran Services: $2.1 (0.5%)
- Development Services: $11.3 (2.7%)
- Job & Family*: $135.9 (32.5%)

* The JFS - CSEA division is included under Judicial and Law Enforcement.

$417.6 Million
Social Services-Human Services Levy

Budget Highlights

◦ Local funding for Social Services provided by two Combined Human Services levies:
  ◦ Levy A (8.21 mills) – A renewal plus one mill was approved by voters in November 2014 to stabilize service delivery in light of further decline in property valuation/tax revenue.
  ◦ Levy A is due to expire in 2021.
  ◦ Levy B (6.03 mills) - was renewed in November 2017 and expires in 2025.
  ◦ Levy A Revenues: $ 74.1 million
  ◦ Levy B Revenues: $ 54.4 million
  ◦ Total Levy Funds: $ 128.5 million
Social Services-ADAMHS Board

Budget Highlights

◦ $41.1 million or 4.6% of the total budget, an increase of $1.4 million or 3.4% over 2017.

◦ Co-Leading the Community Overdose Action Team (COAT) with PHDMC, to address the opioid crisis in Montgomery County.

◦ Impacting the opioid crisis through expanding withdrawal management programs and 24/7 access.

◦ New law enforcement initiatives, including Crisis Intervention Team and Mental Health First Aid Public Safety training, a Naloxone Repository, and Jail Services.

◦ Expanding Recovery Housing capacity and supportive services for pregnant women having a substance use disorder.

◦ Expanding Youth Led Prevention programs and PAX Good Behavior Game in local schools by reducing underage drinking, marijuana abuse, Rx meds abuse, and promoting mental wellness through the Montgomery County Prevention Coalition.
Social Services-Board of DDS

Budget Highlights

◦ The budget for 2018 is $52.2 million, which is a $4.9 million or 8.6% decrease from 2017.

◦ The DDS budget includes DDS Operating, Support and Services Program, Family Home Services and Residential.

◦ Continues to reduce workforce in 2018 as DDS is transitioning from the provision of direct services based on state requirements.

◦ Total position count for 2018 is 489 which is down 71 from 2017.
Social Services-Job & Family Services

Budget Highlights

◦ The budget for 2018 is $135.9 million which is a $0.4 million or 0.3% decrease from 2017. Workforce Development is now included in Development Services.

◦ Includes the Public Assistance Fund, Frail & Elderly Services, Children Services and Child Support Enforcement Agency.

◦ New state initiative Comprehensive Case Management & Employment Program is a large program involving both Family Assistance and Workforce Development divisions and will provide a more comprehensive, individual need-based approach to serving customers.

◦ The 2018 focus is on increasing operational effectiveness and fiscal accountability with new budgetary structure.
Social Services-Development Services

Budget Highlights

◦ The budget for 2018 is $11.3 million, which is a $2.0 million or 21.0% increase from 2017.

◦ Development Services was a new department in 2017 and previously a component of Job and Family Services.

◦ Includes the Public Assistance Fund, Workforce Innovation & Opportunity Act (WIOA), Community Development Block Grants (CDBG) and Youth Works and Development Fund.

◦ Implemented a $2.3 million National Emergency Grant to develop sector partnerships in logistics, manufacturing, health care and information technology.

◦ Over 300 participants in the program.
Social Services-Job & Family Services
Ohio Works First Caseload

<table>
<thead>
<tr>
<th>Year</th>
<th>Caseload</th>
</tr>
</thead>
<tbody>
<tr>
<td>2014</td>
<td>3,381</td>
</tr>
<tr>
<td>2015</td>
<td>3,074</td>
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<tr>
<td>2016</td>
<td>3,028</td>
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<tr>
<td>2017 Est.</td>
<td>3,697</td>
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<tr>
<td>2018 Est.</td>
<td>3,295</td>
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</table>
Social Services-Job & Family Services

Monthly Average Number of Food Stamp Recipients

<table>
<thead>
<tr>
<th>Year</th>
<th>Recipients</th>
</tr>
</thead>
<tbody>
<tr>
<td>2014</td>
<td>96,653</td>
</tr>
<tr>
<td>2015</td>
<td>85,492</td>
</tr>
<tr>
<td>2016</td>
<td>71,267</td>
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<tr>
<td>2017 Est.</td>
<td>70,605</td>
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<tr>
<td>2018 Est.</td>
<td>70,936</td>
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</table>
Social Services-Job & Family Services
Monthly Average Number of Medicaid Recipients

<table>
<thead>
<tr>
<th>Year</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>2014</td>
<td>142,405</td>
</tr>
<tr>
<td>2015</td>
<td>154,611</td>
</tr>
<tr>
<td>2016</td>
<td>155,034</td>
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<tr>
<td>2017 Est.</td>
<td>152,187</td>
</tr>
<tr>
<td>2018 Est.</td>
<td>153,944</td>
</tr>
</tbody>
</table>
Social Services-Job & Family Services
Daycare Kids Receiving Services

7,280 7,516 7,724 7,624 7,650
Social Services-Job & Family Services

**Placement Costs**

Dollars in millions

- 2014: $19.8
- 2015: $19.1
- 2016: $19.0
- 2017: $18.0
- 2018: $20.0

**Number of Children**

- Agency Foster Homes
  - 2014: 42
  - 2015: 44
  - 2016: 54
  - 2017: 41
  - 2018: 56

- Contract Foster Homes
  - 2014: 76
  - 2015: 75
  - 2016: 91
  - 2017: 73
  - 2018: 80

- Group Homes
  - 2014: 294
  - 2015: 273
  - 2016: 310
  - 2017: 289
  - 2018: 271

- Institutions
  - 2014: 298
  - 2015: 275
  - 2016: 254
  - 2017: 267
  - 2018: 232
Social Services-Stillwater Center

Budget Highlights

◦ The Stillwater Center appropriation totals $17.7 million, an increase of $0.4 million or 2.1% from 2017.
◦ Continued slow growth of Medicaid funding.
◦ Continued provision of active treatment services with the Board of Developmental Disabilities Services.
◦ Provides residential services to 98 people.
◦ Received a three year accreditation based upon a successful compliance audit of the State of Ohio Department of Developmental Disabilities.
Judicial & Law Enforcement

2018 Budget Highlights

- $193.0 million or 21.6% of the total budget.
- $109.0 million or 70.5% of the General Fund budget.
Judicial & Law Enforcement by Department

- **Sheriff**
  - $55.4
  - 28.7%

- **JFS-Child Support**
  - $16.0
  - 8.3%

- **Juvenile Court**
  - $36.5
  - 19.0%

- **Prosecutor**
  - $12.0
  - 6.2%

- **Public Defender**
  - $5.3
  - 2.7%

- **Probate Court**
  - $2.3
  - 1.2%

- **Dom. Relations**
  - $3.6
  - 1.9%

- **MonDay**
  - $7.5
  - 3.9%

- **Coroner/Crime Lab**
  - $9.2
  - 4.7%

- **Non-Departmental**
  - $10.1
  - 5.2%

- **Other Dept.***
  - $11.5
  - 6.0%

- **Common Pleas**
  - $15.7
  - 8.1%

- **Clerk of Court**
  - $7.9
  - 4.1%

- **Other Departments** includes:
  - $7.5 million Administrative Services,
  - $0.7 million Law Library,
  - $2.7 million County/Municipal Courts,
  - $0.5 million Human Services Planning & Development
  - $0.1 million Court of Appeals.

**Total:** $193.0 Million
Judicial & Law Enforcement-Sheriff

Budget Highlights

◦ Prisoner housing costs are $17.6 million, 2.6% or $0.4 million above 2017.

◦ Includes $0.1 million in the General Fund for an Inmate Outreach Coordinator funded through a budget reallocation.

◦ Average daily population from 2016 - 2017 is down four prisoners per day.

◦ Active strategies for population management include:
  ◦ Use of electronic home monitoring
  ◦ Use of management information provided by JusticeWeb

◦ Budget includes $0.5 million in the General Fund for labor contracts. NaphCare contract savings of $0.3 million and $0.2 million of appropriation savings assisted in funding this cost.
Judicial & Law Enforcement-Sheriff

Prisoner Housing Average Daily Population

- 2014: 823
- 2015: 805
- 2016: 838
- 2017 Est.: 829
- 2018 Est.: 829

Jail Totals
Judicial & Law Enforcement-Juvenile Court

Budget Highlights

- The Nicholas Residential Treatment Center will be expanded from a 22 bed to a 40 bed facility during 2018 at the Dora Lee Tate Center.
- The General Fund operating budget has been moved to a self-supporting Special Revenue Fund.
- A partnership with Juvenile Court, ADAMHS Board and Board of County Commission offices has been established.
- Completion of the facility is anticipated at the end of 2018.
Judicial & Law Enforcement JFS—Child Support Enforcement

Budget Highlights

◦ Job & Family Services Child Support Enforcement Budget is at $16.0 million, no increase over 2017.
◦ $100.1 million collected for 2017 support payments
◦ Approximately 44,423 children served.
◦ General Fund share of costs for the Child Support Enforcement Agency is budgeted at $2.4 million for 2018.
◦ A variety of innovative services are provided to clients such as the PTOC Program, books that promote co-parenting and parenting time newsletters.
Environment & Public Works

2018 Budget Highlights

◦ $127.7 million or 14.3% of the total budget.
◦ $1.0 million or 0.7% of the General Fund budget.
Environment & Public Works by Department

- Water Services: $86.2 million (67.5%)
- Solid Waste: $26.5 million (20.8%)
- Engineer: $14.0 million (10.9%)
- Non-Dept.: $0.4 million (0.3%)
- Soil & Water: $0.6 million (0.5%)

Total: $127.7 million
Environment & Public Works - County Engineer

Budget Highlights

- The 2018 budget is $14.0 million, $0.6 million or 4.3% increase over the 2017 Adopted Budget.
- Road, Auto and Gas Fund accounts for $13.3 million of the total budget.
- Various road and bridge improvement projects are underway including bridge rehabilitation for Old Springfield Road, Fishburg Road, Woodman Road, McEwen Road and Washington Church Road. Road resurfacing projects include Social Row, Spring Valley as well as the annual countywide crack and seal program, asphalt resurfacing and pavement marking programs.
- Plans underway to implement the additional $5 permissive motor vehicle license fee to fund future road and bridge projects.
- Funded a Storm Water Management Program in the County General Fund for $0.2 million.
Environment & Public Works - Water Services

Budget Highlights - Water

- The 2018 budget is $41.7 million, a 13.7% or $5.0 million increase from the 2017 Adopted Budget.
- Water budget accounts for 37.0% of Environmental Services budget.
- Total cost of water purchased from the City of Dayton anticipated to be $20.1 million.
- Purchased water from the City of Dayton represents 48.2% of overall Water budget.
- Public Utility services increased $2.0 million or 10.5% due to increased cost associated with purchased water from Dayton.
- A 14.0% combined water and sewer rate increase is planned for 2018 and a 5.6% rate increase for 2019 through 2022.
Environment & Public Works – Water Services

Budget Highlights - Wastewater

- The 2018 budget is $44.5 million, a 6.9% or $2.9 million increase from the 2017 Adopted Budget.
- Wastewater budget accounts for 39.6% of Environmental Services budget.
- Purchased sewer services of $10.2 million from the City of Dayton and $3.6 million from Greene County, represents 31.1% of the Sewer budget.
- A 14.0% combined water and sewer rate increase is planned for 2018 and a 5.6% rate increase for 2019-2022.
Environment & Public Works - Water Services

Future Capital Projects

◦ Water redundancy to Southern Montgomery County.
◦ Dryden Road preliminary design to upgrade sewer feed.
◦ Capital plans underway for above ground infrastructure and buried infrastructure.
Environment & Public Works - Solid Waste

Budget Highlights

- The budget for 2018 is $26.4, a 4.9% or 1.2 million increase from the 2017 Adopted Budget.
- Solid Waste fund includes budgets for the Solid Waste District Planning Fee and the Development Fee funds and Grants.
- Trash receipts are projected to remain stable.
- Public Utility Services increased 19.7% or $1.9 million due to increases in landfill and landfill hauling costs.
- Future capital project:
  - Solid Waste District Transfer and Recycle Facility Operations Center
  - Planned submission of the HB592 Plan to the State of Ohio.
General Government

2018 Budget Highlights

◦ $128.9 million or 14.5% of the total budget.
◦ $30.6 million or 19.8% of the General Fund budget.
◦ Funding includes capital and building maintenance projects for $2.4 million.
General Government

- Health Insurance is anticipated at $57.9 million or a 1.7% and a $1.0 million increase from the 2017 Adopted Budget.
- Growth from 2013-2018 is $13.8 million or 31.3% (average of 6.3% annually).
General Government by Department

*Central Services, Facilities Management & Property and Casualty Insurance are under the Administrative Services Department.
*Other Departments include Board of County Commissioners, County Administrator, Clerk of Commission and Office of Management & Budget.

$128.9 Million
Community & Economic Development

2018 Budget Highlights
- $16.2 million or 1.8% of the total budget.
- $5.2 million or 3.4% of the General Fund budget.
- Annual funding continues for Economic Initiative programs.
- EDGE/Arts funding of $2.5 million.
Community & Economic Development by Department

- **OMB Hotel/Motel Tax**
  - $3.4
  - 20.9%
- **Non-Dept.**
  - $3.0
  - 18.4%
- **Administrative Services**
  - $1.7
  - 10.8%
- **Development Services**
  - $8.1
  - 49.9%

Total: $16.2 Million
Community & Economic Development

Budget Highlights

- Partnerships with other jurisdictions and business community on economic development opportunities:
  - ED/GE Program
  - Dayton Region Israel Trade Alliance (DRITA)
  - Transportation Improvement District (TID)
  - Port Authority
  - BusinessFirst! Business Retention Program
  - Business recruitment with the Dayton Development Coalition
  - Downtown Dayton Partnership
  - Small Business Development Program (Micro-Grants)
Debt Service

2018 Budget Highlights

◦ $7.8 million or 0.9% of the total county budget.
◦ $2.6 million or 1.6% of the General Fund budget.
◦ The current county bond ratings from Moody’s Investment Service is Aa1 and Standard and Poor’s is a rating of AA.
Summary

Ongoing Challenges for the County Budget

◦ Maintaining vital county services within revenue constraints and future economic uncertainty.

◦ Impact of state budget cuts including the loss of Medicaid Managed Care Sales Tax in June 2017 which is estimated at $9.0 million.

◦ Controlling health care costs.

◦ Completion of the 2018-2022 County Five Year Financial Plan.

◦ Ensuring funding is available for strategic investments in economic development, workforce and community initiatives.