$730.0 million calendar year appropriation

Additional appropriations for state and federal programs year-to-date is $101.2 million.

Total county appropriation is $831.2 million, which is a decrease of $65.2 million or 7.3% under the 2011 Adopted Budget of $896.4 million.

The total number of budgeted positions is 4,363, or 5.3% under 2011.

No budgeted salary increases
Debt Service
$16.4
2.2%

Environ. & Public Works
$114.2
15.6%

General Government
$102.7
14.1%

Judicial/Law Enforcement
$148.8
20.4%

Comm. & Economic Development
$6.5
0.9%

Social Services
$341.4
46.8%

$730.0 Million
2012 Proposed Total County Budget

$831.2 Million

- General Government: $105.0 million (12.6%)
- Judicial/Law Enforcement: $162.2 million (19.5%)
- Social Services: $423.8 million (51.0%)
- Debt Service: $16.4 million (2.0%)
- Comm. & Economic Development: $9.6 million (1.2%)
- Environ. & Public Works: $114.2 million (13.7%)
# 2012 Proposed Budgeted Positions

## Board of County Commissioners

<table>
<thead>
<tr>
<th>Department</th>
<th>2011 Adopted</th>
<th>2012 Proposed</th>
<th>Variance</th>
</tr>
</thead>
<tbody>
<tr>
<td>Administrative Services</td>
<td>184.35</td>
<td>176.05</td>
<td>(8.30)</td>
</tr>
<tr>
<td>Board of County Commissioners</td>
<td>9.00</td>
<td>9.00</td>
<td>-</td>
</tr>
<tr>
<td>Clerk of Commission</td>
<td>2.00</td>
<td>2.00</td>
<td>-</td>
</tr>
<tr>
<td>Community/Economic Development</td>
<td>24.05</td>
<td>23.98</td>
<td>(0.07)</td>
</tr>
<tr>
<td>County Administrator</td>
<td>0.80</td>
<td>0.80</td>
<td>-</td>
</tr>
<tr>
<td>Environmental Services</td>
<td>331.35</td>
<td>321.15</td>
<td>(10.20)</td>
</tr>
<tr>
<td>Family/Children First Council</td>
<td>16.45</td>
<td>18.52</td>
<td>2.07</td>
</tr>
<tr>
<td>Job and Family Services</td>
<td>940.00</td>
<td>860.00</td>
<td>(80.00)</td>
</tr>
<tr>
<td>Multi-Service Centers</td>
<td>8.00</td>
<td>0.00</td>
<td>(8.00)</td>
</tr>
<tr>
<td>Office of Management &amp; Budget</td>
<td>8.00</td>
<td>6.00</td>
<td>(2.00)</td>
</tr>
<tr>
<td>Stillwater Center</td>
<td>234.00</td>
<td>248.00</td>
<td>14.00</td>
</tr>
<tr>
<td><strong>Total Board of County Commissioners</strong></td>
<td>1,758.00</td>
<td>1,665.50</td>
<td>(92.50)</td>
</tr>
</tbody>
</table>

## ADAMHS Board

<table>
<thead>
<tr>
<th>Department</th>
<th>2011 Adopted</th>
<th>2012 Proposed</th>
<th>Variance</th>
</tr>
</thead>
<tbody>
<tr>
<td>ADAMHS Board</td>
<td>32.00</td>
<td>32.00</td>
<td>-</td>
</tr>
<tr>
<td>Auditor</td>
<td>92.00</td>
<td>82.00</td>
<td>(10.00)</td>
</tr>
<tr>
<td>Board of Elections</td>
<td>34.00</td>
<td>30.00</td>
<td>(4.00)</td>
</tr>
<tr>
<td>Clerk of Courts</td>
<td>102.31</td>
<td>92.10</td>
<td>(10.21)</td>
</tr>
<tr>
<td>Common Pleas Court - General</td>
<td>200.50</td>
<td>175.50</td>
<td>(25.00)</td>
</tr>
<tr>
<td>Coroner</td>
<td>42.50</td>
<td>40.50</td>
<td>(2.00)</td>
</tr>
<tr>
<td>County Municipal Court</td>
<td>19.19</td>
<td>18.40</td>
<td>(0.79)</td>
</tr>
<tr>
<td>Court of Appeals</td>
<td>3.00</td>
<td>3.00</td>
<td>-</td>
</tr>
</tbody>
</table>
# 2012 Proposed Budgeted Positions

<table>
<thead>
<tr>
<th>Department</th>
<th>2011 Adopted</th>
<th>2012 Proposed</th>
<th>Variance</th>
</tr>
</thead>
<tbody>
<tr>
<td>Data Processing Board</td>
<td>26.50</td>
<td>31.00</td>
<td>4.50</td>
</tr>
<tr>
<td>Domestic Relations Court</td>
<td>54.00</td>
<td>46.00</td>
<td>(8.00)</td>
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<tr>
<td>Engineer</td>
<td>110.00</td>
<td>108.00</td>
<td>(2.00)</td>
</tr>
<tr>
<td>Juvenile Court</td>
<td>488.50</td>
<td>426.50</td>
<td>(62.00)</td>
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<tr>
<td>Law Library Resources</td>
<td>6.00</td>
<td>6.00</td>
<td>-</td>
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<tr>
<td>Miami Valley Regional Crime Lab</td>
<td>30.50</td>
<td>30.50</td>
<td>-</td>
</tr>
<tr>
<td>MonDay Community Corrections</td>
<td>98.00</td>
<td>98.00</td>
<td>-</td>
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<tr>
<td>Montgomery County Board of DDS</td>
<td>696.00</td>
<td>732.00</td>
<td>36.00</td>
</tr>
<tr>
<td>Probate Court</td>
<td>31.00</td>
<td>30.00</td>
<td>(1.00)</td>
</tr>
<tr>
<td>Prosecutor</td>
<td>147.00</td>
<td>134.00</td>
<td>(13.00)</td>
</tr>
<tr>
<td>Public Defender</td>
<td>64.00</td>
<td>57.00</td>
<td>(7.00)</td>
</tr>
<tr>
<td>Recorder</td>
<td>20.00</td>
<td>17.00</td>
<td>(3.00)</td>
</tr>
<tr>
<td>Records Center &amp; Archives</td>
<td>17.00</td>
<td>15.00</td>
<td>(2.00)</td>
</tr>
<tr>
<td>Sheriff</td>
<td>457.00</td>
<td>427.00</td>
<td>(30.00)</td>
</tr>
<tr>
<td>Soil &amp; Water Conservation</td>
<td>7.00</td>
<td>7.00</td>
<td>-</td>
</tr>
<tr>
<td>Treasurer</td>
<td>47.00</td>
<td>35.00</td>
<td>(12.00)</td>
</tr>
<tr>
<td>Veteran Services Commission</td>
<td>24.00</td>
<td>24.00</td>
<td>-</td>
</tr>
<tr>
<td><strong>Grand Total</strong></td>
<td><strong>4,607.00</strong></td>
<td><strong>4,363.00</strong></td>
<td><strong>(244.00)</strong></td>
</tr>
</tbody>
</table>

Since 2008, total county positions have decreased by 623.
General Fund

- General Fund
  - General operating fund of the county
  - $129.2 million, $9.2 million or 6.7% below 2011 budget
  - General Fund 15.4% of total county appropriation
  - Funds activities of most county elected officials
  - Provides mandated services such as courts, jail, juvenile crime, elections and other general government functions
Highlights - 2012 Proposed Budget

- Projected deficit prior to budget cuts was $12.2 million
- Targeted budget reductions across all agencies/departments totaled $12.9 million
- Budgeted Salaries are $6.6 million or 9.9% below 2011 Adopted.
- Comprehensive redesign in health plan resulting in decrease of $0.6 million or 3.9% below 2011.
### General Fund

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>2011 Adopted Budget</td>
<td>$138.5 million</td>
</tr>
<tr>
<td>2012 Base Budget Adjustments</td>
<td>1.5</td>
</tr>
<tr>
<td>2012 Departmental TBRs</td>
<td>(12.9)</td>
</tr>
<tr>
<td>2012 Revenue Offsets</td>
<td>0.8</td>
</tr>
<tr>
<td>2012 Fringe Benefits Adjustments</td>
<td>1.2</td>
</tr>
<tr>
<td>2012 Capital Leases</td>
<td>0.1</td>
</tr>
<tr>
<td><strong>2012 Proposed General Fund Budget:</strong></td>
<td><strong>$129.2 million</strong></td>
</tr>
</tbody>
</table>

TBR = Targeted Budget Reduction
General Fund Revenues

$129.2 Million
• Sales Tax collections recovered during 2011 to reach 2008 levels
• Issues impacting sales tax
  • Rebound of retail sales
  • Expansion of base to include managed care health plans
  • Continued growth of internet sales
  • Retail in surrounding counties
Decline in Property Tax collections from 2008 to 2012 is 14.7%.
Loss in Tangible Personal Property Tax phased out between 2006-2010.
Countywide property revaluation resulted in 6.9% decline in property values and a loss of $1.7 million in Property Tax Receipts for 2012.
State Local Govt. Fund Receipts (Millions) 2000 - 2012

- Frozen in 2006, LGF collections were tied to state tax receipts in H.B. 119 beginning in 2008
- State reduced LGF distributions to Montgomery County by 34.0% in 2012 and 16.0% additional in 2013.
- Decline in LGF revenues from 2008 to 2012 is 52.3%
Investment Income Receipts (Millions) 2000 - 2012

- Decline in Investment Income revenues from 2008 to 2012 is 65.6%
- Volatility of investment income due to dramatic changes in interest rates
- Types of investments are restricted by state law
Investment Income – Average Weighted Yield

- 2000: 7.84%
- 2001: 7.74%
- 2002: 5.95%
- 2003: 2.13%
- 2004: 1.31%
- 2005: 2.31%
- 2006: 4.82%
- 2007: 6.69%
- 2008: 6.46%
- 2009: 2.95%
- 2010: 2.30%
- 2011: 1.80%
- 2012: 1.64%

Est.

2020: 7.84%
2021: 7.74%
Investment Income

- Current Portfolio
  - Federal Agencies – 66.0%
  - U.S Guaranteed Corporate Notes – 14.2%
  - Corporate Obligations – 1.8%
  - Premium Savings Account – 16.7%
  - All Others – 1.3%

- 2012 Investment Income Projection
  - Long-Term Weighted Average Yield – 1.64%
  - Short-Term Weighted Average Yield – 0.20%
Most rates in this category set by state law and are at the maximum

Includes various revenue collected by elected officials
Real Estate Based Fees (Millions) 2000 - 2012

- Includes Recorder Fees, Conveyance Fees and Property Transfer Fees
- This slide includes fees that are impacted by the transfer and sale of real estate within Montgomery County.
- The decline from 2008 actuals to 2012 proposed is 26.2%.
- Property Transfer Fee was increased from $1 to $2 per thousand in August 2007.
The average growth in actual General Fund Receipts from 1990 to 1999 is 4.4%.
The average growth in Consumer Price Index (CPI) from 1990 to 1999 is 2.7%.
General Fund revenues increased by $46.0 million or 46.2%.
• The average annual decline in actual General Fund receipts from 2000 to 2012 is 1.5%.
• The average annual growth in CPI from 2000 to 2012 is 2.4%.
• General Fund revenues are projected to decline by 17.4% from 2000 to 2012.
• When adjusted for inflation, the decline is 37.7% from 2000 to 2012.
### General Fund State Revenue

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Local Government Funds (LGF)</td>
<td>$15.3</td>
<td>$9.4</td>
<td>$7.4</td>
</tr>
<tr>
<td>Tangible Personal Property Fixed Rate Loss Reimbursement</td>
<td>1.2</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Electric/Gas Deregulation</td>
<td>0.2</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$16.7</strong></td>
<td><strong>$9.4</strong></td>
<td><strong>$7.4</strong></td>
</tr>
</tbody>
</table>

- It is anticipated that State of Ohio Local Government Funds will be reduced another $2.0 million beginning in 2013.
General Fund Budget by Program

$129.2 Million

General Government
$22.3
17.3%

Judicial/Law Enforcement
$95.4
73.8%

Comm. & Economic Development
$2.6
2.0%

Environ. & Public Works
$0.7
0.6%

Social Services
$5.7
4.4%

Debt Service
$2.5
1.9%

$129.2 Million
Personal Services
$84.7
65.6%

Operating Expenses
$11.3
8.7%

Prof. Services
$23.7
18.3%

Operating Transfers
$9.4
7.3%

Capital & Debt
$0.1
0.1%

$129.2 Million
## General Fund - Impact of Recession

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenues</td>
<td>$160.7</td>
<td>$129.2</td>
<td>$(31.5)</td>
<td>(19.6)%</td>
</tr>
<tr>
<td>Expenses</td>
<td>$160.7</td>
<td>$129.2</td>
<td>$(31.5)</td>
<td>(19.6)%</td>
</tr>
<tr>
<td>Salary &amp; Wages</td>
<td>$77.1</td>
<td>$59.9</td>
<td>$(17.2)</td>
<td>(22.2)%</td>
</tr>
<tr>
<td>Health Insurance</td>
<td>$16.0</td>
<td>$14.2</td>
<td>$(1.8)</td>
<td>(11.0)%</td>
</tr>
<tr>
<td>Budgeted Positions</td>
<td>1,804.79</td>
<td>1,304.23</td>
<td>500.56</td>
<td>(27.7)%</td>
</tr>
<tr>
<td>Health Ins. Cost Per Employee</td>
<td>$8,865</td>
<td>$10,888</td>
<td>$2,023</td>
<td>22.8%</td>
</tr>
</tbody>
</table>
## General Fund Revenues

<table>
<thead>
<tr>
<th>Description for Revenues</th>
<th>2008</th>
<th>2009</th>
<th>2010</th>
<th>2011 Est.</th>
<th>2012 Proposed</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sales Taxes</td>
<td>$65.0</td>
<td>$58.9</td>
<td>$60.4</td>
<td>$65.6</td>
<td>$64.0</td>
</tr>
<tr>
<td>Property Taxes</td>
<td>15.3</td>
<td>14.7</td>
<td>14.6</td>
<td>14.5</td>
<td>13.1</td>
</tr>
<tr>
<td>Real Estate Based Fees</td>
<td>5.5</td>
<td>4.4</td>
<td>4.7</td>
<td>4.4</td>
<td>4.0</td>
</tr>
<tr>
<td>Local Government Funds</td>
<td>15.3</td>
<td>13.2</td>
<td>13.5</td>
<td>13.0</td>
<td>9.4</td>
</tr>
<tr>
<td>Other Intergovernmental</td>
<td>3.4</td>
<td>7.9</td>
<td>8.5</td>
<td>6.8</td>
<td>7.3</td>
</tr>
<tr>
<td>Investment Income</td>
<td>20.9</td>
<td>16.4</td>
<td>11.9</td>
<td>7.8</td>
<td>7.1</td>
</tr>
<tr>
<td>Charges for Services</td>
<td>18.3</td>
<td>18.3</td>
<td>20.0</td>
<td>18.9</td>
<td>18.1</td>
</tr>
<tr>
<td>Human Service Levy</td>
<td>4.1</td>
<td>4.1</td>
<td>4.1</td>
<td>4.1</td>
<td>3.3</td>
</tr>
<tr>
<td>Budget Stabilization</td>
<td>-</td>
<td>3.0</td>
<td>5.1</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Other Revenues *</td>
<td>10.2</td>
<td>10.1</td>
<td>0.7</td>
<td>6.5</td>
<td>2.9</td>
</tr>
<tr>
<td><strong>Totals</strong></td>
<td>158.0</td>
<td>$151.0</td>
<td>$143.5</td>
<td>$141.6</td>
<td>$129.2</td>
</tr>
<tr>
<td><strong>Percent Change</strong></td>
<td>-</td>
<td>(4.4)%</td>
<td>(5.0)%</td>
<td>(1.3)%</td>
<td>(8.8)%</td>
</tr>
</tbody>
</table>

• Other Revenues includes Licenses & Permits, Fines & Forfeitures, Miscellaneous Revenues and Other Financing Sources.
## General Fund Expenses

<table>
<thead>
<tr>
<th>Description for Expenses</th>
<th>2008</th>
<th>2009</th>
<th>2010</th>
<th>2011 Est.</th>
<th>2012 Proposed</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>$77.4</td>
<td>$72.3</td>
<td>$67.9</td>
<td>$65.8</td>
<td>$59.9</td>
</tr>
<tr>
<td>27&lt;sup&gt;th&lt;/sup&gt; Payroll</td>
<td>-</td>
<td>2.6</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Fringe Benefits</td>
<td>28.7</td>
<td>27.3</td>
<td>25.8</td>
<td>25.9</td>
<td>24.7</td>
</tr>
<tr>
<td>Operating/Professional Services/Prisoner Care</td>
<td>28.6</td>
<td>26.9</td>
<td>28.2</td>
<td>27.5</td>
<td>26.8</td>
</tr>
<tr>
<td>Public Assistance</td>
<td>4.6</td>
<td>5.4</td>
<td>4.7</td>
<td>7.1</td>
<td>8.0</td>
</tr>
<tr>
<td>Operating Subsidies</td>
<td>5.1</td>
<td>4.4</td>
<td>2.8</td>
<td>2.7</td>
<td>2.4</td>
</tr>
<tr>
<td>CED Regional Initiatives</td>
<td>-</td>
<td>0.0</td>
<td>1.1</td>
<td>1.6</td>
<td>0.9</td>
</tr>
<tr>
<td>Debt Service</td>
<td>2.5</td>
<td>2.5</td>
<td>2.5</td>
<td>2.5</td>
<td>2.5</td>
</tr>
<tr>
<td>Other Expenses *</td>
<td>11.1</td>
<td>11.7</td>
<td>12.6</td>
<td>8.5</td>
<td>4.0</td>
</tr>
<tr>
<td><strong>Totals</strong></td>
<td><strong>158.0</strong></td>
<td><strong>$153.1</strong></td>
<td><strong>$145.6</strong></td>
<td><strong>$141.6</strong></td>
<td><strong>129.2</strong></td>
</tr>
<tr>
<td>Percent Change</td>
<td>-</td>
<td><em>(3.3)%</em></td>
<td><em>(4.9)%</em></td>
<td><em>(2.7)%</em></td>
<td><em>(8.8)%</em></td>
</tr>
</tbody>
</table>

- Other Expenses includes Operating Transfers and Capital Outlays.
## General Fund

<table>
<thead>
<tr>
<th>Description</th>
<th>2008</th>
<th>2009</th>
<th>2010</th>
<th>2011 Est.</th>
<th>2012 Proposed</th>
</tr>
</thead>
<tbody>
<tr>
<td>Unenc. Beginning Cash Balance</td>
<td>$28.6</td>
<td>$28.6</td>
<td>$26.7</td>
<td>$25.0</td>
<td>$25.0</td>
</tr>
<tr>
<td>Total Revenues</td>
<td>158.0</td>
<td>151.0</td>
<td>143.5</td>
<td>141.6</td>
<td>129.2</td>
</tr>
<tr>
<td>Total Expenses</td>
<td>158.0</td>
<td>152.9</td>
<td>145.2</td>
<td>141.6</td>
<td>129.2</td>
</tr>
<tr>
<td>Revenue Over / (Under) Expenses</td>
<td>-</td>
<td>(1.9)</td>
<td>(1.7)</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Est. Unenc. Ending Cash Balance</td>
<td>28.6</td>
<td>$26.7</td>
<td>$25.0</td>
<td>$25.0</td>
<td>$25.0</td>
</tr>
<tr>
<td>Cash Balance as a Percentage of Budget</td>
<td>18.1%</td>
<td>18.7%</td>
<td>18.4%</td>
<td>17.7%</td>
<td>19.3%</td>
</tr>
</tbody>
</table>
Targeted Budget Reduction Model

Provided three pronged, weighted approach:

- Budgetary growth from 1998-2011 30.0%
- Comparative county budgets 30.0%
- Service priority levels 40.0%

1. Children, Child Protection & Safety Net Services
2. Courts and Judicial System
3. General & Administrative Offices
## General Fund Budgets by Department

<table>
<thead>
<tr>
<th>Department Title</th>
<th>2008 Adopted</th>
<th>2011 Adopted</th>
<th>2012 Proposed</th>
<th>2011-2012 %</th>
<th>2008-2012 %</th>
</tr>
</thead>
<tbody>
<tr>
<td>Board of County Commissioners</td>
<td>$796,497</td>
<td>$779,384</td>
<td>$786,233</td>
<td>0.9%</td>
<td>-1.3%</td>
</tr>
<tr>
<td>County Administrator</td>
<td>241,636</td>
<td>205,472</td>
<td>205,447</td>
<td>0.0%</td>
<td>-15.0%</td>
</tr>
<tr>
<td>Clerk of Commission</td>
<td>218,256</td>
<td>155,987</td>
<td>158,806</td>
<td>1.8%</td>
<td>-27.2%</td>
</tr>
<tr>
<td>Office of Management &amp; Budget</td>
<td>936,990</td>
<td>743,414</td>
<td>631,517</td>
<td>-15.1%</td>
<td>-32.6%</td>
</tr>
<tr>
<td>Administrative Services</td>
<td>12,724,819</td>
<td>9,625,417</td>
<td>8,559,449</td>
<td>-11.1%</td>
<td>-32.7%</td>
</tr>
<tr>
<td>Community/Economic Development</td>
<td>810,359</td>
<td>1,998,797</td>
<td>1,627,540</td>
<td>-18.6%</td>
<td>100.8%</td>
</tr>
<tr>
<td><strong>Total BCC Departments</strong></td>
<td><strong>$15,728,557</strong></td>
<td><strong>$13,508,471</strong></td>
<td><strong>$11,968,992</strong></td>
<td><strong>-11.4%</strong></td>
<td><strong>-23.9%</strong></td>
</tr>
</tbody>
</table>
## General Fund Budgets by Department

<table>
<thead>
<tr>
<th>Department Title</th>
<th>2008 Adopted</th>
<th>2011 Adopted</th>
<th>2012 Proposed</th>
<th>2011-2012 %</th>
<th>2008-2012 %</th>
</tr>
</thead>
<tbody>
<tr>
<td>Auditor</td>
<td>$3,357,604</td>
<td>$3,037,714</td>
<td>$2,851,756</td>
<td>-6.1%</td>
<td>-15.1%</td>
</tr>
<tr>
<td>Board of Elections</td>
<td>3,871,730</td>
<td>3,334,336</td>
<td>3,027,416</td>
<td>-9.2%</td>
<td>-21.8%</td>
</tr>
<tr>
<td>Clerk of Courts</td>
<td>4,727,787</td>
<td>4,009,058</td>
<td>3,824,696</td>
<td>-4.6%</td>
<td>-19.1%</td>
</tr>
<tr>
<td>Common Pleas Court - General</td>
<td>12,943,772</td>
<td>12,094,155</td>
<td>10,896,559</td>
<td>-9.9%</td>
<td>-15.8%</td>
</tr>
<tr>
<td>Coroner</td>
<td>3,870,577</td>
<td>3,114,504</td>
<td>2,730,792</td>
<td>-12.3%</td>
<td>-29.4%</td>
</tr>
<tr>
<td>County Municipal Court</td>
<td>894,620</td>
<td>834,343</td>
<td>773,287</td>
<td>-7.3%</td>
<td>-13.6%</td>
</tr>
<tr>
<td>Court of Appeals</td>
<td>159,267</td>
<td>138,438</td>
<td>135,280</td>
<td>-2.3%</td>
<td>-15.1%</td>
</tr>
<tr>
<td>Data Processing Board</td>
<td>3,582,163</td>
<td>2,583,872</td>
<td>3,021,156</td>
<td>16.9%</td>
<td>-15.7%</td>
</tr>
<tr>
<td>Domestic Relations Court</td>
<td>3,726,876</td>
<td>3,455,767</td>
<td>3,117,507</td>
<td>-9.8%</td>
<td>-16.4%</td>
</tr>
<tr>
<td>Engineer</td>
<td>456,565</td>
<td>392,123</td>
<td>342,633</td>
<td>-12.6%</td>
<td>-25.0%</td>
</tr>
<tr>
<td>Juvenile Court</td>
<td>22,225,720</td>
<td>20,016,924</td>
<td>17,370,303</td>
<td>-13.2%</td>
<td>-21.8%</td>
</tr>
</tbody>
</table>
## General Fund Budgets by Department

<table>
<thead>
<tr>
<th>Department Title</th>
<th>2008 Adopted</th>
<th>2011 Adopted</th>
<th>2012 Proposed</th>
<th>2011-2012 %</th>
<th>2008-2012 %</th>
</tr>
</thead>
<tbody>
<tr>
<td>Municipal Courts</td>
<td>$1,190,306</td>
<td>$1,290,689</td>
<td>$1,290,689</td>
<td>0.0%</td>
<td>8.4%</td>
</tr>
<tr>
<td>Non-Departmental</td>
<td>24,619,600</td>
<td>19,897,028</td>
<td>20,914,297</td>
<td>5.1%</td>
<td>-15.1%</td>
</tr>
<tr>
<td>Probate Court</td>
<td>1,827,092</td>
<td>1,684,050</td>
<td>1,546,014</td>
<td>-8.2%</td>
<td>-15.4%</td>
</tr>
<tr>
<td>Prosecutor</td>
<td>11,581,312</td>
<td>10,243,683</td>
<td>9,230,750</td>
<td>-9.9%</td>
<td>-20.3%</td>
</tr>
<tr>
<td>Public Defender</td>
<td>5,175,171</td>
<td>4,490,055</td>
<td>3,997,511</td>
<td>-11.0%</td>
<td>-22.8%</td>
</tr>
<tr>
<td>Recorder</td>
<td>1,318,153</td>
<td>1,114,379</td>
<td>968,311</td>
<td>-13.1%</td>
<td>-26.5%</td>
</tr>
<tr>
<td>Records Center &amp; Archives</td>
<td>1,023,651</td>
<td>807,149</td>
<td>684,201</td>
<td>-15.2%</td>
<td>-33.2%</td>
</tr>
<tr>
<td>* Sheriff</td>
<td>33,288,870</td>
<td>28,181,136</td>
<td>26,831,551</td>
<td>-4.8%</td>
<td>-19.4%</td>
</tr>
<tr>
<td>Treasurer</td>
<td>1,816,206</td>
<td>1,561,148</td>
<td>1,386,113</td>
<td>-11.2%</td>
<td>-23.7%</td>
</tr>
<tr>
<td>Veteran Services Commission</td>
<td>3,352,734</td>
<td>2,677,962</td>
<td>2,308,652</td>
<td>-13.8%</td>
<td>-31.1%</td>
</tr>
<tr>
<td><strong>Total General Fund</strong></td>
<td><strong>$160,738,333</strong></td>
<td><strong>$138,466,984</strong></td>
<td><strong>$129,218,466</strong></td>
<td><strong>-6.7%</strong></td>
<td><strong>-19.6%</strong></td>
</tr>
</tbody>
</table>

* Sheriff’s effective reduction 2008-2012 is 15.5% after transfer of Regional Dispatch Center in 2008.
2012 Budget Highlights by Program

Social Services
Judicial & Law Enforcement
Environment & Public Works
General Government
Debt Service
Community/Economic Development
2012 Budget Highlights

- $423.8 million or 51.0% of the total budget.
- $5.7 million or 4.4% of the General Fund budget.
Stillwater, $15.6, 3.7%
FCFC, $141.2, 33.3%
Comm. & Economic Development, $0.7, 0.2%
Job & Family, $128.8, 30.4%
Non-Dept., $3.4, 0.8%
Veteran Services, $2.3, 0.5%
ADAMHS, $73.7, 17.4%
DDS, $57.7, 13.6%
Administrative Services, $0.4, 0.1%

$423.8 Million

* The JFS - CSEA division is included under Judicial and Law Enforcement.
Budget Highlights

Local funding for Social Services provided by two Combined Human Services levies:

- Levy A was approved by voters in November 2007 and is due to expire in 2015.
- Levy B was replaced in November 2010 and expires in 2018.

  - Levy A provides: $ 67.4 million
  - Levy B provides: 57.0 million
  - Total Levy Funds: $ 124.4 million
Total loss of Human Services Levy funds is $21.9 million by 2015.

Impact of State Cuts and Revaluation

2011, the first year of collections on replacement Levy B approved Nov., 2010 est. to generate apprx. $4.4 million
Budget Highlights (Appropriated 7-1-2011)

- $73.7 million, a $3.6 million or 5.2% increase from 2011 due to an increase in state grants.
- Continued demand for alcohol, mental health and drug addiction services exceeds the state/local funding provided.
- Medicaid match transitioning to state over 2012-2013.
- Includes $2.7 million in new state funding for Recovery to Work program.
Budget Highlights (continued)

- Payments to vendors transitioned to reimbursement basis
- Funding for Morningstar-a step down/stabilization program for mentally ill people
- Continued implementation of AoD Task Force recommendations
- High demand for services from Criminal Justice system including support for Mental Health and Drug courts
Budget Highlights

- The DDS budget is $57.7 million, 2.1% or $1.3 million decrease from 2011.
- The 2012 DDS budget reflects the 10% or $3.2 million reduction in the Human Services Levy funds, as well as the reduction in State funding.
- Utilizing reserves to allow for program transitions/reductions in 2012.
- The 2011-2012 school year will be the final year the Board of DDS will provide Preschool and School Age services.
- Other budget cuts include 3.0% decrease in waiver reimbursements, reductions in staffing and fringe benefits.
Budget Highlights

- Continued emphasis on transitioning individuals off waiting lists to I/O and Level One waiver programs
  - I/O Waivers - 789
  - Level 1 Waivers - 220
  - Waiting List - 936
- Over 3,000 served annually
- Increased demand for early intervention services
- Increased demand to grow adult day service programs to meet the need of increase in graduates/adult referrals
### Aging Parent on Waiting List

<table>
<thead>
<tr>
<th></th>
<th>On Residential Waiting List or Long Term Planning Registry</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>June 2004</td>
</tr>
<tr>
<td>Total on Lists</td>
<td>773</td>
</tr>
<tr>
<td>Caregivers in 90s</td>
<td>0</td>
</tr>
<tr>
<td>Caregivers in 80s</td>
<td>15</td>
</tr>
<tr>
<td>Caregivers in 70s</td>
<td>41</td>
</tr>
<tr>
<td>Caregivers in 60s</td>
<td>64</td>
</tr>
<tr>
<td>Total Over 60</td>
<td>120</td>
</tr>
</tbody>
</table>

Waiting List increased from July, 2004 to June, 2011 by **163** people despite providing **535 additional** waivers during that period.
Budget Highlights

- $128.8 million proposed budget for 2012, which is a $5.6 million or 4.2% decrease from 2011.
  - Includes the Public Assistance, Children Services Board and Workforce Investment Act (WIA) Programs.
  - Decrease due primarily to state cuts in TANF and shifting of day care payments to the state as of 12-31-11.
  - Anticipated additional state cuts in 2013.
Budget Highlights

- 2012 Projected spend down of reserves

<table>
<thead>
<tr>
<th></th>
<th>Public Assistance</th>
<th>Children Services</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenues</td>
<td>$62.3</td>
<td>$49.2</td>
<td>$111.5</td>
</tr>
<tr>
<td>Expenditures</td>
<td>63.9</td>
<td>50.4</td>
<td>114.3</td>
</tr>
<tr>
<td>Difference</td>
<td>$(1.6)</td>
<td>$(1.2)</td>
<td>$(2.8)</td>
</tr>
</tbody>
</table>

Budget Reduction Strategies:
- Reduce TANF contracts
- Reduce Foster Care Placements
- Reduce Staffing

Dollars in millions
Ohio Works First Caseload
Monthly Average of Food Stamp Recipients

2000: 28,687
2001: 31,234
2002: 36,999
2003: 42,917
2004: 47,226
2005: 49,813
2006: 52,465
2007: 55,078
2008: 60,628
2009: 65,389
2010: 82,427
2011: 84,105
2012: 87,150

Est. 2010: 82,427
Est. 2011: 84,105
Est. 2012: 87,150
Monthly Average of Food Stamp Cost per Recipient
Monthly Average of Medicaid Recipients
Number of Families Receiving Daycare


- 2001: 4,500
- 2002: 5,246
- 2003: 5,152
- 2004: 4,786
- 2005: 4,767
- 2006: 4,789
- 2007: 4,760
- 2008: 5,056
- 2009: 5,571
- 2010: 5,200
- 2011: 5,700
- 2012: 5,900

Estimates (Est.)
Placement Costs

Dollars in millions

- 2001: $21.0
- 2002: $21.1
- 2003: $20.0
- 2004: $17.5
- 2005: $16.6
- 2006: $16.0
- 2007: $15.1
- 2008: $15.8
- 2009: $18.0
- 2010: $16.6
- 2011: $15.4
- 2012: $15.8

Est. Est.
Number of Children in Placement

The chart shows the number of children in placement from 2001 to 2012. The categories include:

- Institutions
- Group Homes
- Treatment Foster Homes
- Contract Foster Homes
- Agency Foster Homes

The data indicates a trend of increasing placements from 2001 to 2010, with a slight decrease estimated for 2011 and 2012.
Budget Highlights – Workforce Development

- Estimated 9,398 previously unseen clients served at the Job Bank in 2011.

- Number of Rapid Response events rose from 16 to 22 in 2011.

- Completed the Regional Innovation Grant planning process, creating a template for a system to project near and longer term future job needs in growth and core industries.

- Regional Career Expo 2011 - (first career fair in 2 years) featuring 26 area employers and representing 10 industries. These employers represented over 1,500 jobs. 1,756 job seekers attended the event.
Budget Highlights – Workforce Development (continued)

- Met or exceeded all Workforce Investment Act Program Year 2010 Performance Standards.
- Recognized by Ohio Workforce Area 7 as a high performing county.
- A leader in Ohio in On the Job Training (OJT) with over 75 agreements signed.
- County OJT Program was featured on the US Department of Labor Quarterly Spotlight Website for effective programs.
- Workforce Development and Economic Development continue to work in tandem on sector strategies by establishing Industry Focus groups to determine the current and future workforce needs and job opportunities associated with Distribution Centers and Call Centers in the Dayton region.
Budget Highlights – Workforce Development (continued)

- Partnering employers include: Caterpillar, Collective Brands, Dayton Progress, GE Aviation, Jena Tool, Precision Gage and Tool, Renegade Materials and WilmerHale.

- WIA federal allocation declined from $4.7 million in 2011 to $4.0 million in 2012.

- In partnership with the Social Services/Income Support Division, launched Montgomery County’s enhanced Work Activity Program for Ohio Works First recipients.
Budget Highlights

- The Stillwater Center appropriation totals $15.6 million, 3.8% or $0.6 million decrease from the 2011 appropriation.
- Challenges continue in maintaining Medicaid funding from the State of Ohio.
- Implementation during 2012 of a reorganization plan which will help to contain overtime and agency pool costs and absorb Human Service Levy reduction of 10.0%.
Budget Highlights

- $2.3 million proposed budget for 2012, which is a $0.4 million or 13.8% decrease from 2011.
- Veteran Services Commission is entitled up to ½ mill of property taxes in the county. This equates to $4.7 million based on 2011 values.
- Veteran Services Commission is focused on managing costs of Soldiers’ Relief Allowance and assisting veterans access to VA benefits through a new outreach program.
- The VA attributes $90 million coming into Montgomery County annually from VA benefits.
General Fund Soldiers’ Relief Allowance

- Actual Soldiers’ Relief has been trending less than budgeted.
2011 Budget Highlights

- $162.2 million or 19.5% of the total budget.
- $95.4 million or 73.8% of the General Fund budget.
$162.2 Million

Judicial & Law Enforcement by Department

- Clerk of Court: $6.3 million, 3.9%
- Coroner/Crime Lab: $7.4 million, 4.5%
- Other Dept.: $11.0 million, 6.8%
- Public Defender: $4.0 million, 2.5%
- Prosecutor: $9.9 million, 6.1%
- Probate Court: $1.9 million, 1.2%
- Common Pleas: $13.3 million, 8.2%
- Dom. Relations: $3.2 million, 2.0%
- MonDay: $5.4 million, 3.3%
- Jail/Housing: $15.2 million, 9.4%
- JFS-Child Support: $14.6 million, 9.0%
- Juvenile Court: $27.1 million, 16.7%
- Non-Departmental: $10.1 million, 6.2%
- Other Dept.: $11.0 million, 6.8%
- Coroner/Crime Lab: $7.4 million, 4.5%
- Public Defender: $4.0 million, 2.5%
- Prosecutor: $9.9 million, 6.1%
- Probate Court: $1.9 million, 1.2%
- Common Pleas: $13.3 million, 8.2%
- Dom. Relations: $3.2 million, 2.0%
- MonDay: $5.4 million, 3.3%
- Jail/Housing: $15.2 million, 9.4%
- JFS-Child Support: $14.6 million, 9.0%
- Juvenile Court: $27.1 million, 16.7%
- Non-Departmental: $10.1 million, 6.2%
Budget Highlights - Prisoner Housing

- Prisoner housing costs are $15.2 million, 9.5% or $1.6 million below 2011.

- Average daily population from 2010 - 2011 is up about 5 prisoners per day, third lowest year since 1997.

Active strategies for population management include:

- Use of electronic home detention by Municipal Courts
- Efforts by Common Pleas Court Probation
- Use of management information provided by JusticeWeb
Prisoner Housing Average Daily Population

<table>
<thead>
<tr>
<th>Year</th>
<th>STOP</th>
<th>Jail Totals</th>
</tr>
</thead>
<tbody>
<tr>
<td>1997</td>
<td></td>
<td>768</td>
</tr>
<tr>
<td>1998</td>
<td></td>
<td>871</td>
</tr>
<tr>
<td>1999</td>
<td></td>
<td>918</td>
</tr>
<tr>
<td>2000</td>
<td></td>
<td>925</td>
</tr>
<tr>
<td>2001</td>
<td></td>
<td>931</td>
</tr>
<tr>
<td>2002</td>
<td></td>
<td>42</td>
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<td>2003</td>
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<td>2008</td>
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<tr>
<td>2009</td>
<td></td>
<td>42</td>
</tr>
<tr>
<td>2010</td>
<td></td>
<td>42</td>
</tr>
<tr>
<td>2011</td>
<td></td>
<td>42</td>
</tr>
</tbody>
</table>

Est.
Budget Highlights - 800 MHz System

- 2012 budget $1.1 million, and includes General Fund subsidy of $0.3 million.
- County investment in the 800 MHz system is $11.0 million.
- Discussion beginning on digital radio system
- 97% coverage for outdoor, indoor residential and commercial emergency communications
- 800 MHz has nearly 3,700 users in 2011 in approximately 36 jurisdictions and agencies.
- Agency and government communication during emergencies is ensured.
Budget Highlights - Regional Dispatch Center

- The budget is $7.7 million, 2.0% or $0.2 million decrease from 2011.
- 16 jurisdictions have joined, covering 67.0% of population.
- City of Dayton Police fully integrated on December 7, 2010.
- New revenue model adopted based on percentage of Priority Calls.
- Critical that the 911 access fee on cell phones is reauthorized by state legislature in 2012.
Budget Highlights

- Public Defender/Assigned Counsel reimbursement is 35%
Budget Highlights

- Job & Family Services Child Support Budget is $14.6 million, $1.2 million or 7.6% below the 2011 Adopted Budget.
- $101.0 million collected for 2011 support payments.
- Over 55,000 children served
- Total General Fund share of costs for the Child Support Enforcement Agency is $3.0 million or 20.6% of the total budget due to state budget reductions.
2012 Budget Highlights

- $114.2 million or 13.7% of the total budget.
- $0.7 million or 0.6% of the General Fund budget.
Environment & Public Works by Department

- Water Services: $73.5 million, 64.4%
- Solid Waste: $23.9 million, 20.9%
- Soil & Water: $0.5 million, 0.4%
- Engineer: $16.0 million, 14.0%
- Non-Dept.: $0.3 million, 0.3%

Total: $114.2 Million
Budget Highlights

- $16.0 million, down $0.1 million or 0.5% from the 2011 Adopted Budget.

- Road and Bridge improvement projects:
  - Yankee Street - Phase 1B: $2.7 million roadway widening, south of Lyons Road through Spring Valley Pike
  - Farmersville-West Carrollton Pike: $2.3 million bridge rehabilitation, coordinated with City of West Carrollton's west approach improvement project
  - Wilmington Pike Bridge Rehabilitation: constructed as part of City of Kettering's Wilmington Pike improvement project, Ansel Drive to Smithville Road
  - Broadway Street (Dryden Road) over Great Miami River: bridge repair and rehabilitation in Cities of Dayton and Moraine
Budget Highlights - Sewer

- $41.3 million, a 7.4% or $3.3 million decrease from the 2011 Adopted Budget
- No Sewer rate increase for 2012
- Debt Service decreased $1.9 million, or 18.0% due to the completion of the Sewer Revenue Bond principal and interest payments.
Budget Highlights - Water

- $32.2 million, a 7.5% or $2.6 million decrease from the 2011 Adopted Budget.
- No Water rate increase for 2012
- Total cost of water purchased from the City of Dayton anticipated to increase 3.2%, or $0.5 million due to an increase in the rate from Dayton
- Interfund Transfers decreased $3.0 million or 47.7% due to defeasance of the 2002 Water Refunding Bonds.
- Montgomery County and City of Dayton Water efficiency study began in 2011.
Future Capital Projects

- Automated meter reading program in southern system
  - System-wide automated meter reading is 70% complete. Estimated four years remaining until completion.

- Adirondack Water Main Replacement
- Eastern Water Reclamation Facility – Boiler Replacement
- Eastern Water Reclamation Facility – Variable Frequency Drive Replacement
- Pre-treatment Facility Lighting and Safety Improvements
- Water Pumping Station Electrical Upgrade
- Wilmington Pike Reconstruction
- Wright-Patterson AFB Trunk Line and Manhole Rehabilitation
Budget Highlights

- $23.9 million, a 13.0% increase or $2.7 million more than the 2011 Adopted Budget. The increase is primarily due to $3.2 million transfer for capital projects.
- No planned rate increases for household waste
- Trash receipts are projected to remain flat
- Solid Waste fund includes budgets for the Solid Waste District Planning Fee and the Development Fee funds and Grants.
- Landfill contract and hauling includes an annual 3.0% increase.
- Planned closure of North Transfer Facility near the end of 2012.
1. The 2011 data is estimated through 12/31/11.
2. Waste is transported to Brown County, Ohio.
2012 Budget Highlights

- $105.0 million or 12.6% of the total budget, $22.3 million or 17.3% of the General Fund budget.
- This is a decrease of $4.9 million or 4.4% from the 2011 Adopted Budget.
- No new funding for capital renovations or building maintenance projects
- Continued funding of previously approved construction projects and renovations
- Dayton Regional Green 3 Program
Board of Elections

- Cost of 2008 presidential election was $4.9 million which is projected to drop to $3.2 million in 2012.
- Equipment purchases for $0.6 million to increase efficiency were:
  - High speed scanners
  - Ballot On Demand system
  - Electronic poll books
- Precinct consolidation from 548 in 2008 to the current 360 allowed for a reduction of pollworkers.
- Polling locations were reduced from 350 to 180. Multiple precinct locations have increased efficiency and consolidated resources.
Central Services, Facilities Management & Insurance are under the Administrative Services Department.

$105.0 Million
Budget Highlights
- Redesign of Health Plan
- Change of Vendors – Health, Dental, Life and Wellness
- Emphasis on wellness/healthy behavior: Annual physical and Well Being Assessment
- Consumer Driven Healthcare Plan Options with Health Savings Account

Since 2008, health care costs have increased by 32% while our employee count has decreased by 12.5%.

Dollars in millions
2012 Budget Highlights

- $9.6 million or 1.2% of the total budget.
- $2.6 million or 2.0% of the General Fund budget.
- Continuing contract with Dayton History for the operation and maintenance of Memorial Hall and the Old Courthouse
- ED/GE and Arts funded for 2012 from prior years set aside
- Annual funding for Economic Initiative programs
Community & Economic Development by Dept

- Community Development: $6.2 million (64.6%)
- Administrative Services: $0.8 million (8.3%)
- Non-Dept.: $0.4 million (4.2%)
- OMB
- Hotel/Motel Tax: $2.2 million (22.9%)

Total: $9.6 Million
Budget Highlights

- Partnerships with other jurisdictions and business community on economic development opportunities
  - ED/GE Program
  - Transportation Improvement District (TID)
  - Port Authority
  - Business Retention utilizing Business First Programs
  - Business recruitment through the Dayton Development Coalition
  - Downtown Dayton Partnership
2012 Budget Highlights

- $16.4 million or 2.0% of the total budget is for debt payments in 2012.
- $2.5 million or 1.9% of the General Fund budget.
- This is a decrease of $8.1 million or 33.2% from the 2011 Adopted Budget. The reduction was primarily due to the completion of sewer and solid waste bonds.
- The county bond rating from Moody’s Investment Service is Aa1 and Standard and Poor’s rating is AA.
Greatest Challenges to County Budget

- Maintaining vital county services with reduced funding levels
- Volatility of investment income
- Impact of state budget cuts and unfunded mandates
- Deferral of capital maintenance costs
- Controlling health care costs
- Continued implementation of recommendations of the General Fund Five Year Financial Plan
- Ensuring funding is available for investments in economic development
OMB is the recipient of the 28th annual Government Finance Officers Association (GFOA) Distinguished Budget Presentation Award for the 2011 Adopted Budget & Plan Document and 2011 Budget in Brief.

Montgomery County is one of the longest running recipients of this GFOA award nationwide.

Must meet program criteria as:
- a communications device
- a financial plan
- an operations guide
- a policy document

Special mention as “Outstanding” as a policy document