

## Montgomery County

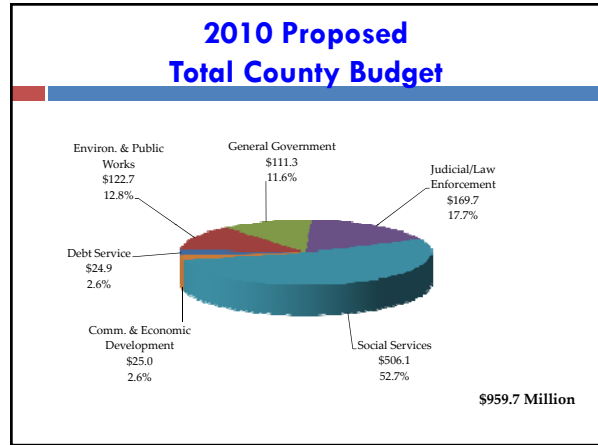
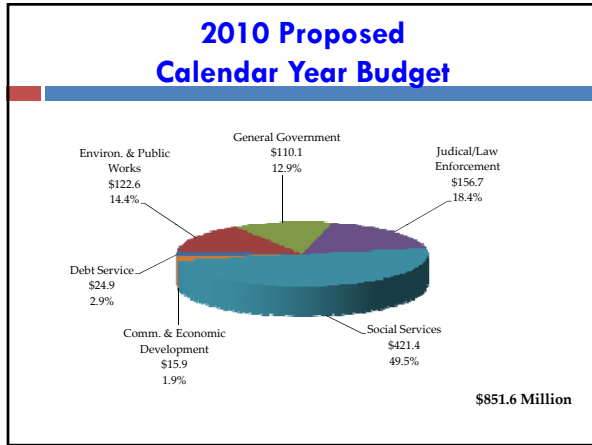
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### 2010 Budget Presentation Board of County Commissioners

## 2010 Proposed Budget

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- \$851.6 million calendar year appropriation
- Additional appropriations for state and federal programs through December 2009 is \$108.1 million.
- The total county appropriation is \$959.7 million, which is a decrease of \$18.1 million or 1.9% under the 2009 Adopted Budget of \$977.8 million.
- Grant Programs are budgeted throughout the year. Additional Grants such as Juvenile Court DYS and ARRA Grants will be appropriated in December 2009.
- The total number of budgeted positions is 4,640.



## 2010 Proposed Positions

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□ **2010 Proposed Budgeted Positions**

Description	Totals
<b>2009 Adopted Positions</b>	<b>4,811</b>
Less General Fund Position Reductions	150
Less Other Fund Position Reductions	21
<b>2010 Proposed Positions</b>	<b>4,640</b>

Notes:  
1. General Fund position reductions included 45 layoffs that occurred during 2009, the impact of the Voluntary Separation Program (VSP), elimination of vacant positions and agency reorganizations.

## 2010 Proposed Positions

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□ **2010 Proposed Budgeted Positions**

Department	2009 Adopted	2009 Layoffs	VSP/Other	2010 Proposed
ADAMHS Board	31			31
Administrative Services	103	(15)	103	192
Auditor	98		(4)	94
Board of County Commissioners	9			9
Board of Elections	34			34
Clerk of Commission	3		(1)	2
Clerk of Courts	111	(1)	(5)	105
Common Pleas Court - General	224	(7)	(17)	201
Community/Economic Development	39	(6)	(9)	24
Courser	44		(1)	43
County Administrator	1		(0)	1
County Court	21		(1)	20
Court of Appeals	3			3
Data Processing Board	27			27
Domestic Relations Court	57		(1)	56
Engineer	110		3	113
Family/Children First Council	13		1	13
Job and Family Services	983		(9)	974
Job Center	2			2
Juvenile Court	493		(21)	472
Law Library Resources			6	6

## 2010 Proposed Positions

### 2010 Proposed Budgeted Positions

Department	2009 Adopted	2009 Lay Offs	VSP/Other	2010 Proposed
Miami Val Regional Crime Lab	34		(3)	31
MonDay Community Corrections	88		1	89
Montgomery County Board of DDS	699		(10)	689
Multi-Service Centers	8			8
Office of Management & Budget	7		1	8
Probate Court	34		(2)	32
Prosecutor	160		(10)	150
Public Defender	70		(4)	66
Public Works	221		(22)	199
Recorder	25		(4)	21
Records Center & Archives	20		(3)	17
Sheriff	424	(16)	6	464
Soil & Water Conservation	8			8
Stillwater Center	236		1	237
Treasurer	49		(2)	47
Veteran Services Commission	24		-	24
Water Services	281		9	290
<b>Grand Total</b>	<b>4,811</b>	<b>(45)</b>	<b>(126)</b>	<b>4,640</b>

## General Fund

- **General Fund**
  - General operating fund of the county
  - General Fund 16.6% of total county appropriation
  - Funds activities of most county elected officials
  - Provides mandated services such as courts, jail, juvenile crime, elections and other general government functions
  - General Fund projected deficit for 2010 was \$12.8 million
  - 2010 budget is 10.5% less than the 2009 budget

## General Fund

- **2010 Proposed Budget Balancing Framework**
- The 2010 General Fund Proposed Budget Balancing Framework has been used as a guide.
  - Wage Freeze for all Employees in the General Fund
  - Health Insurance Cost Containment
  - 7.0% reductions on Judicial and Law Enforcement Agencies
  - 9.0% reductions on Non-Judicial County Agencies
  - 10.0% reductions on General Fund Subsidies to Other County Funds

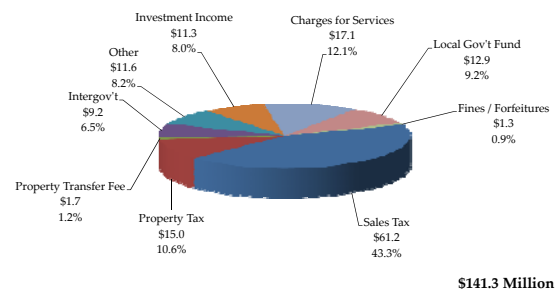
## General Fund

- **General Fund – Proposed Budget Balancing Framework**
  - Reduction of County Owned Property
  - Streamlining of Administrative and Support Services
  - Full Billing of County Services
  - Reduction/Elimination of Other Non-Mandated Services
  - Adjustment of Budget Appropriation, where possible
  - Support for economic development initiatives

## General Fund

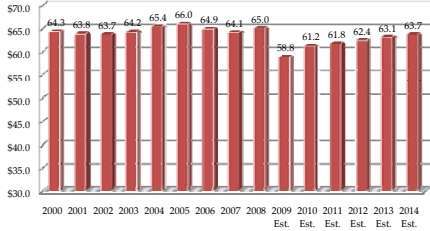
- **2010-2014 General Fund Financial Planning Committee**
  - Composed of 46 members
  - Recommendations finalized for 2010-2014
  - Assists county in maintaining financial stability
  - Annual review process to measure plan results
  - Places a high priority on economic development investments

## General Fund Revenue Budget



### General Fund Revenues

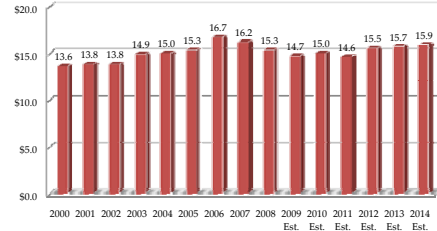
Sales Tax Receipts (Millions) 2000 - 2014



- Decline in Sales Tax collections from 2008 to 2010 is 6.2%
- Impact of retail growth outside Montgomery County and internet sales
- Recession

### General Fund Revenues

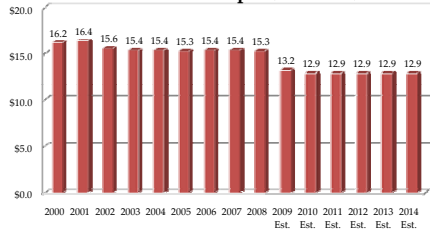
Property Tax Receipts (Millions) 2000 - 2014



- Full state reimbursement for lost TPP revenue through 2010
- Phase out begins from 2011 through 2018

### General Fund Revenues

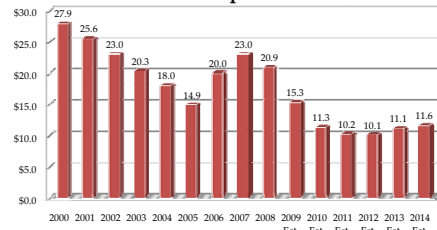
State Local Govt. Fund Receipts (Millions) 2000 - 2014



- LGF revenue tied to collections of state taxes in H.B. 119 beginning in 2008
- Drop in revenues from 2008 to 2010 is 15.7%

### General Fund Revenues

Investment Income Receipts (Millions) 2000 - 2014



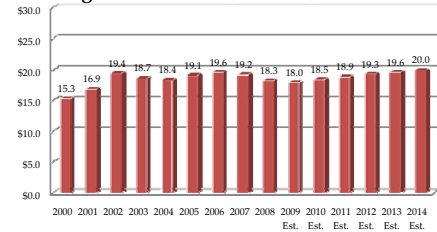
- Volatility of investment income due to changes in interest rates
- Types of investments are restricted by state law

### General Fund

- Investment Income
  - Current Portfolio
    - Federal Agencies – 69.7%
    - U.S Guaranteed Corporate Notes – 14.7%
    - Corporate Obligations – 3.1%
    - STAR Ohio – 0.2%
    - All Others – 12.3%
  - 2010 Investment Income Projection
    - Long-Term Weighted Average Yield – 2.96%
    - Short-Term Weighted Average Yield – 0.45%

### General Fund Revenues

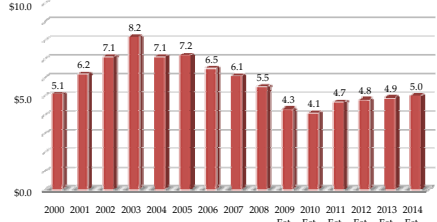
Charges for Services (Millions) 2000 - 2014



- Most rates in this category set by state law and are at the maximum
- Includes various revenue collected by elected officials

### General Fund Revenues

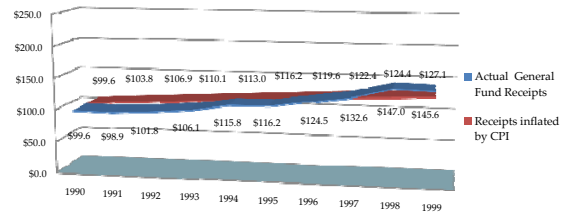
Real Estate Based Fees (Millions) 2000 - 2014



- This slide includes fees that are impacted by the transfer and sale of real estate within Montgomery County.
- Property Transfer Fee was increased from \$1 to \$2 per thousand in August 2007
- Includes Recorder Fees, Conveyance Fees and Property Transfer Fees
- The decline from 2008 actuals to 2010 proposed is 25.5%.

### General Fund

1990 - 1999 Revenue vs. Revenue with CPI

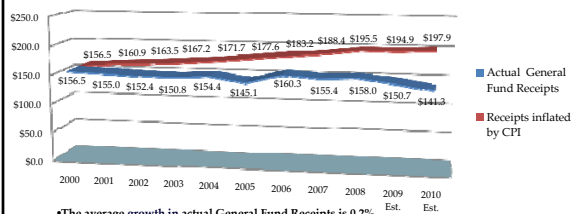


- The average growth in actual General Fund Receipts is 4.4%.
- The average growth in CPI is 2.7%

Dollars in millions

### General Fund

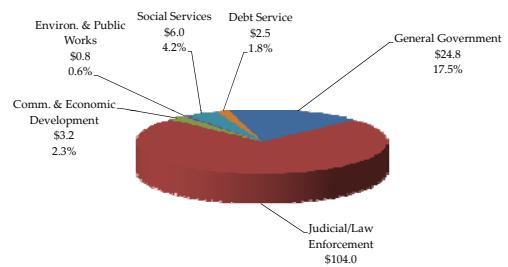
2000 - 2010 Revenue vs. Revenue with CPI



- The average growth in actual General Fund Receipts is 0.2%
- The average growth in CPI is 3.0%
- Between 2001 and 2008 General Fund revenues grew only 1.9%
- When adjusted for inflation, this percentage drops to -17.0%

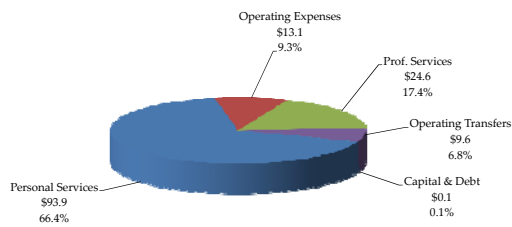
Dollars in millions

### General Fund Budget by Program



\$141.3 Million

### General Fund Budget by Category



\$141.3 Million

### General Fund Revenues

Description for Revenues	2008	2009 Est.	2010 Est.	2011 Est.	2012 Est.	2013 Est.	2014 Est.
Sales Taxes	\$65.0	\$58.8	\$61.2	\$61.8	\$62.4	\$63.1	\$63.7
Property Taxes	15.3	14.7	15.0	14.6	15.5	15.7	15.9
Real Estate Based Fees	5.5	4.3	4.1	4.7	4.8	4.9	5.0
Local Govt. Funds	15.3	13.2	12.9	12.9	12.9	12.9	12.9
Other Intergovt.	7.5	7.6	9.2	9.2	9.0	8.9	8.8
Invest. Income	20.9	15.3	11.3	10.2	10.1	11.1	11.6
Charges for Services	18.3	18.0	18.5	18.9	19.3	19.6	20.0
Human Service Levy	4.1	4.1	4.1	4.1	4.1	4.1	4.1
Budget Stabilization	0.0	5.0	0.0	0.0	0.0	0.0	0.0
Other Revenues *	6.1	9.7	5.0	5.0	5.1	4.9	5.0
<b>Totals</b>	<b>\$158.0</b>	<b>\$150.7</b>	<b>\$141.3</b>	<b>\$141.4</b>	<b>\$143.2</b>	<b>\$145.2</b>	<b>\$147.0</b>
Percent Change	-	-4.6%	-6.2%	0.0%	1.3%	1.4%	1.2%

\*Other Revenues Includes Licenses & Permits, Fines & Forfeitures, Miscellaneous Revenues and Other Financing Sources.  
 \*Increase in Property Tax in 2012 is due to the triennial reappraisal of property.

### General Fund Expenses

Description for Expenses	2008	2009 Est.	2010 Est.	2011 Est.	2012 Est.	2013 Est.	2014 Est.
Salaries	\$77.3	\$73.1	\$68.2	\$67.9	\$68.9	\$70.0	\$71.0
27 <sup>th</sup> Payroll		2.6					
Fringe Benefits	28.7	27.8	25.7	25.7	26.3	27.1	27.8
Operating/Prof. Services	28.6	29.0	29.4	29.4	29.4	29.4	29.4
Public Assistance	4.6	5.6	7.8	7.8	7.8	7.8	7.8
Operating Subsidies	5.1	4.3	2.5	2.5	2.5	2.5	2.5
Prisoner Care	0.1	0.2	0.2	0.2	0.2	0.2	0.2
CED Regional Initiatives	0.0	0.0	1.1	1.5	1.5	1.5	1.5
Debt Service	2.5	2.5	2.5	2.5	2.5	2.5	2.5
Other Expenses *	11.1	8.3	3.9	3.9	4.0	4.2	4.3
<b>Totals</b>	<b>\$158.0</b>	<b>\$153.4</b>	<b>\$141.3</b>	<b>\$141.4</b>	<b>\$143.1</b>	<b>\$145.2</b>	<b>\$147.0</b>
<b>Percent Change</b>	<b>-</b>	<b>-2.9%</b>	<b>-7.9%</b>	<b>0.0%</b>	<b>1.2%</b>	<b>1.5%</b>	<b>1.2%</b>

\*Other Expenses Includes Operating Transfers and Capital Outlays.

### General Fund

Description	2008	2009 Est.	2010 Est.	2011 Est.	2012 Est.	2013 Est.	2014 Est.
Unenc. Beginning Cash Balance	\$28.6	\$28.6	\$25.9	\$25.9	\$25.9	\$26.0	\$26.0
<b>Total Revenues</b>	<b>158.0</b>	<b>150.7</b>	<b>141.3</b>	<b>141.4</b>	<b>143.2</b>	<b>145.2</b>	<b>147.0</b>
<b>Total Expenses</b>	<b>158.0</b>	<b>153.4</b>	<b>141.3</b>	<b>141.4</b>	<b>143.1</b>	<b>145.2</b>	<b>147.0</b>
Revenue Over / (Under) Expenses	0.0	(2.7)	0.0	0.0	0.1	0.0	0.0
Est. Unenc. Ending Cash Balance	\$28.6	\$25.9	\$25.9	\$25.9	\$26.0	\$26.0	\$26.0

### General Fund Budgets by Department

- |                                |                               |
|--------------------------------|-------------------------------|
| Administrative Services        | Engineer                      |
| Auditor                        | Juvenile Court                |
| Board of County Commissioners  | Municipal Courts              |
| Board of Elections             | Non-Departmental              |
| Clerk of Commission            | Office of Management & Budget |
| Clerk of Courts                | Probate Court                 |
| Common Pleas Court - General   | Prosecutor                    |
| Community/Economic Development | Public Defender               |
| Coroner                        | Recorder                      |
| County Administrator           | Records Center & Archives     |
| County Court                   | Sheriff                       |
| Court of Appeals               | Treasurer                     |
| Data Processing Board          | Veteran Services Commission   |
| Domestic Relations Court       |                               |

### 2010 Budget Highlights by Program

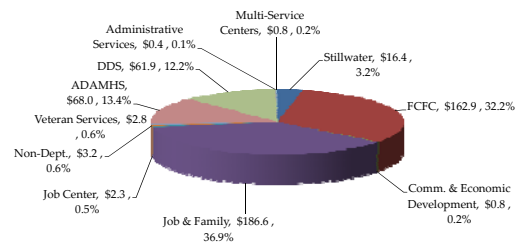
- Social Services
- Judicial & Law Enforcement
- Environment & Public Works
- General Government
- Debt Service
- Community/Economic Development

### Social Services

- 2010 Budget Highlights
  - \$506.1 million or 52.7% of the total budget.
  - \$6.0 million or 4.2% of the General Fund budget.



### Social Services by Department \$506.1 Million



Dollars in millions

### Social Services ADAMHS Board

- **Budget Highlights**
  - \$68.0 million, a 4.9% or \$3.2 million increase from 2009.
  - 30% reduction in state mental health funds / increases in enhanced Medicaid match from stimulus money
  - Continued demand for alcohol, mental health and drug addiction services
  - AOD Task Force chaired by Commissioner Dan Foley and Jim Pancoast
  - Demands of Criminal Justice system including support for Mental Health and Drug courts
  - Continue to address service impact of Twin Valley closing

### Social Services Board of DDS

- **Budget Highlights**
  - The operating budget is \$54.1 million, an 11.6% or \$5.6 million increase from 2009.
  - Personal Services have decreased \$0.5 million or 1.4% from 2009.
  - Positions are down by 11 across various departments.
  - Operating transfers increased \$6.0 million for the funding of building improvements and vehicle replacements.
  - Capital includes approximately \$1.6 million for new homes through Miami Valley In-Ovations (MVIO).

### Social Services Board of DDS

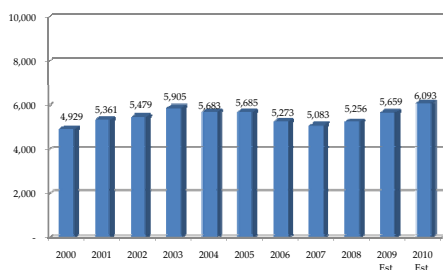
- **Budget Highlights**
  - Continued emphasis on transitioning consumers to I/O and Level One waiver programs
  - Over 2,899 served annually
  - Increased demand for early intervention services and housing

### Social Services Job & Family Services

- **Budget Highlights**
  - \$186.6 million proposed budget for 2010, which is a \$7.5 million or 3.9% decrease from 2009.
  - Includes the Public Assistance, Children Services Board and Workforce Investment Act (WIA) Programs.
  - Decrease due primarily to state cuts in TANF.
  - Last year of a three year phase-down of community TANF contracts.
  - Anticipated additional state cuts in 2010.

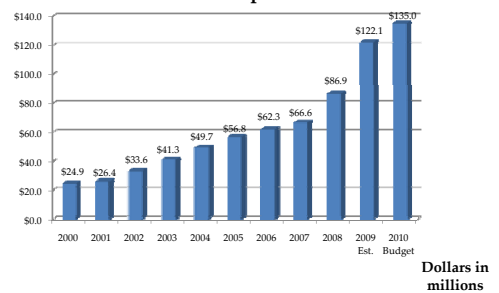
### Social Services Job & Family Services

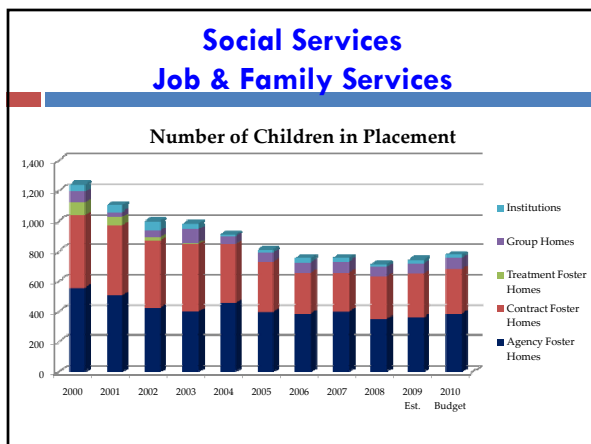
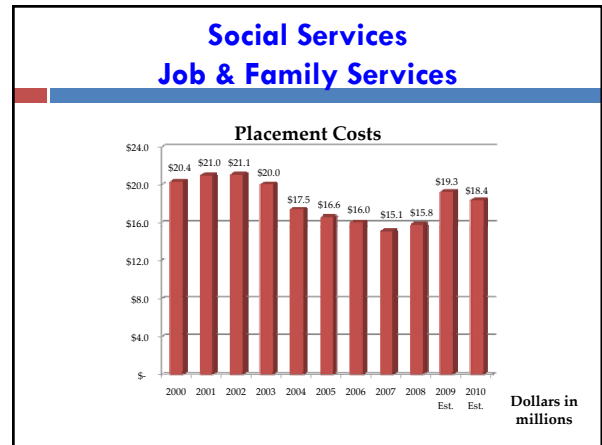
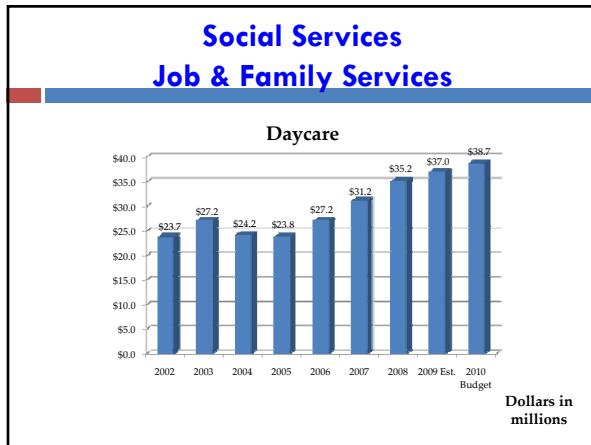
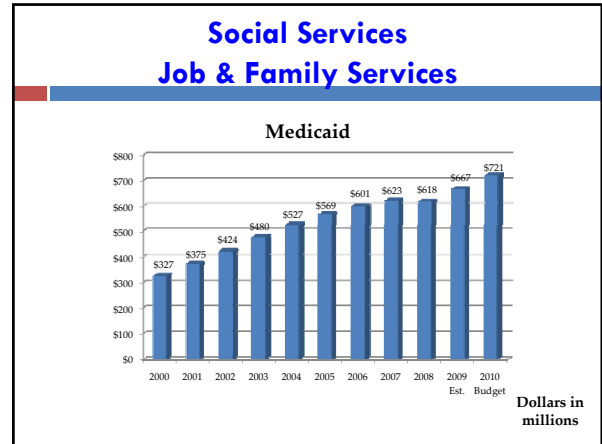
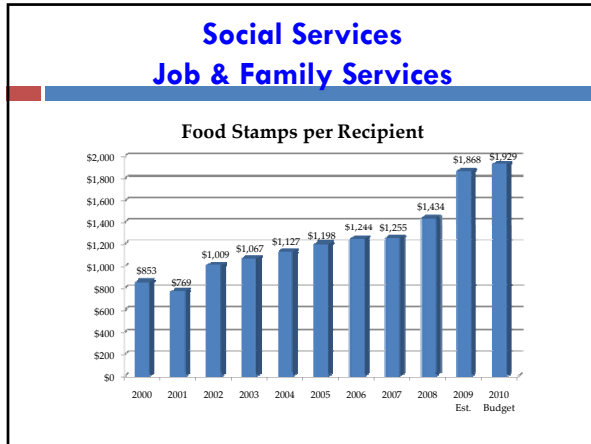
Ohio Works First Caseload



### Social Services Job & Family Services

Food Stamps





- ### Social Services Job & Family Services
- **Budget Highlights – Workforce Development**
    - Career Transition Center serviced 16,305 clients in 2009.
    - Estimated 41,749 clients were served at the Job Bank in 2009.
    - Number of Rapid Response sessions totaled 41.
    - Workforce Development and Community and Economic Development are working in tandem on sector strategies.
    - Received federal stimulus funds of \$6.3 million for increased client demand, career assessment and training in composite materials and procurement acquisition

### Social Services Stillwater Center

- Budget Highlights
  - The Stillwater Center appropriation totals \$16.4 million, a 1.2% or \$0.2 million decrease from the 2009 appropriation.
  - Challenges continue in maintaining Medicaid funding from the State of Ohio.
  - Containment of agency pool costs is an ongoing challenge.
  - 2010 begins the second year of operations of the emergency shelter.

### Social Services Family & Children First

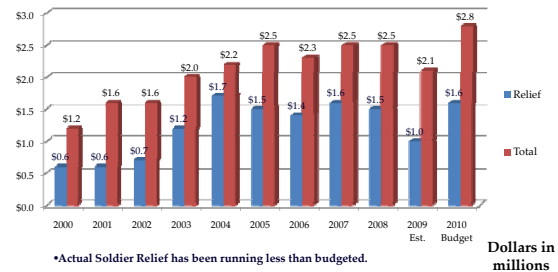
- Budget Highlights
  - \$162.9 million, virtually unchanged from the 2009 appropriation.
  - Budget includes Human Services Levy Allocations, FCFC Administration and Help Me Grow Program funds.
  - Human Services Levy A was approved by voters in November 2007, and is due to expire in 2015. Levy B was approved in 2003 and expires in 2011.
  - The 2010 budget includes full year revised allocations.
  - Loss of TPP reimbursements can impact the levy by \$11.0 million when fully enacted.

### Social Services Veteran Services

- Budget Highlights
  - \$2.8 million proposed budget for 2010, which is a \$0.5 million or 15.3% decrease from 2009.
  - Veterans Services Commission is entitled up to ½ mill of property taxes in the county. This equates to \$5.1 million based on 2009 collections.
  - Veteran Services Commission is focused on managing costs of Soldiers' Relief Allowance and assisting veterans access to benefits.

### Social Services Veteran Services

General Fund Soldier Relief Allowance

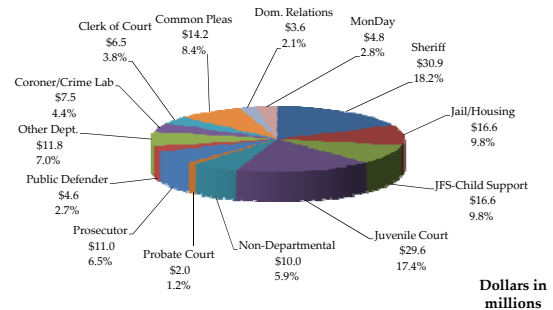


### Judicial & Law Enforcement

- 2010 Budget Highlights
  - \$169.7 million or 17.7% of the total budget.
  - \$104.0 million or 73.6% of the General Fund budget.



### Judicial & Law Enforcement by Department \$169.7 Million



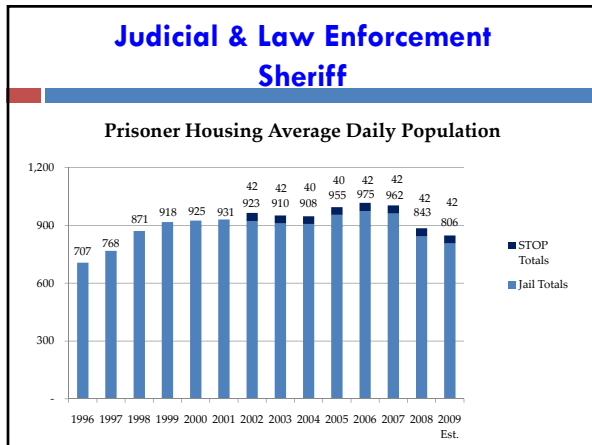


### Judicial & Law Enforcement Sheriff

- **Budget Highlights**
  - Reduction of 10 positions across all funds
    - Reduction of 30 positions in General Fund including 16 Laid off positions and 14 vacant positions
    - Addition of 20 positions including 4.50 contract positions and 15.50 Regional Dispatch positions.
  - Deputy, Sergeant and Civilian bargaining agreed to wage and step freeze with healthcare the same or similar to 2009 plan. Contracts run through December 31, 2010.
  - GFFPC and the Proposed Budget Framework calls for full billing of policing contracts for an additional revenue of \$1.0 million

### Judicial & Law Enforcement Sheriff

- **Budget Highlights - Prisoner Housing**
  - Prisoner housing costs are \$16.6 million, 3.6% or \$0.6 million above 2009.
  - Average daily population from 2008 – 2009 is down about 37 prisoners per day, lowest population since 1997.
    - Increased use of electronic home detention by Municipal Courts
    - Expansion of Mental Health Court
    - Increased efforts by Common Pleas Court Probation
    - Increased use of management information provided by JusticeWeb
    - Contract to house federal prisoners was reinstated



### Judicial & Law Enforcement Sheriff

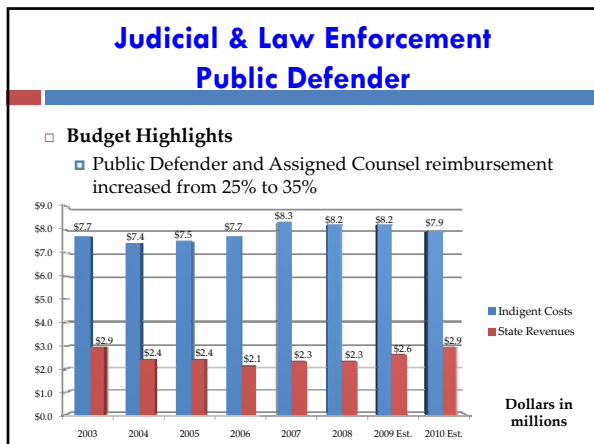
- **Budget Highlights - 800 MHz System**
  - 2010 budget \$0.9 million, and includes General Fund subsidy of \$0.2 million.
  - County investment in the 800 MHz system is \$11.0 million.
  - 97% coverage for outdoor, indoor residential and commercial emergency communications.
  - 800 MHz has nearly 3,700 users in 2010 in 37 jurisdictions and agencies.
  - Agency and government communication during emergencies is ensured.
  - Upgrades to the county MDT System started in 2008.

### Judicial & Law Enforcement Sheriff

- **Budget Highlights - Regional Dispatch Center**
  - 21 jurisdictions have joined, covering 68.8% of population.
  - City of Dayton projected to come online in mid 2010.

### Judicial & Law Enforcement Clerk of Courts




- **Budget Highlights**
  - Elimination of 7 positions
    - 1 Layoff and 4 VSP positions
    - 3 vacant positions will not be filled
  - Accounting Clerk II position was reinstated in order to continue Inmate Collections.

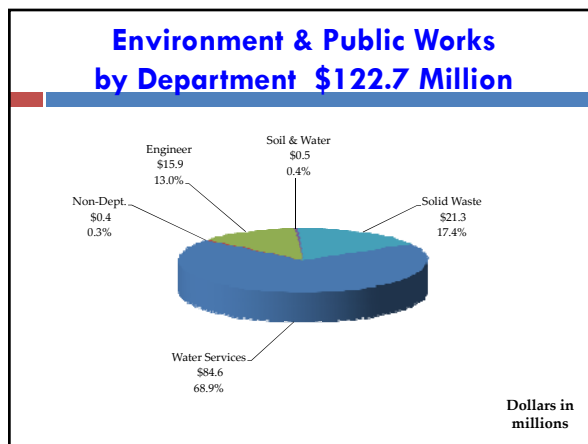


- ### Judicial & Law Enforcement JusticeWeb
- Budget Highlights**
- Integrated criminal justice automation system, which shares information automatically
  - Allows joint information with Jail, Courts and Clerk of Court's Offices
  - All foster care parents, childcare providers and CSEA clients checked against system on a nightly basis.
  - Improves system efficiency with increased case processing, access to data and reduced duplication.
  - Data is imported from 27 courts, 8 jails, one Coroner and one health department.
  - Over 2,400 users and system extended to surrounding 20 counties in two states plus state and federal agencies.
  - GFFPC calls for a rate study in 2010.

- ### Judicial & Law Enforcement JFS – Child Support Enforcement
- Budget Highlights**
- Job & Family Services Child Support Budget is \$16.6 million, \$0.5 million or 3.2% below the 2009 Adopted Budget.
  - \$103.4 million collected for 2009 support payments.
  - Over 58,000 children served
  - Total General Fund share of costs for the Child Support Enforcement Agency is \$2.0 million, which is 12.0% of the total budget.

- ### Judicial & Law Enforcement Animal Shelter
- Budget Highlights**
- Budget includes a 25.0% or \$0.2 million reduction in General Fund subsidy
  - General Fund subsidy is \$0.6 million in 2010.
  - Reviewing service hours for shelter and field operations.
  - Increased license fee from \$16 to \$20.

- ### Environment & Public Works
- 2010 Budget Highlights**
- \$122.7 million or 12.8% of the total budget.
  - \$0.8 million or 0.6% of the General Fund budget.
  - Merger of Water Services & Solid Waste Management
- 





### Environment & Public Works County Engineer

- **Budget Highlights**
  - **\$15.9 million, virtually unchanged from the 2009 Adopted Budget.**
  - Road and Bridge improvement projects:
    - Austin Road and North Dixie Phase IV Road Improvements
    - Little York (\$1.6 million), Shoup Mill (\$0.8 million) and Patterson-Riverside (\$0.4 million) Bridge Improvements (ARRA funding \$2.8 million)
    - Alex-Bell and Dorothy Lane Bridge Improvements are the major non-stimulus projects.

### Environment & Public Works Water Services

- **Budget Highlights**
  - **\$84.6 million, a 5.7% or \$4.5 million increase from the 2009 Adopted Budget**
  - Includes water and sewer funds, inspection services and capital projects
  - Debt service comprises 18.8% of the total Water Services budget or \$15.5 million.
  - Water and sewer consumption down due to less industrial, commercial and residential utilization.
  - No sewer or water rate increases in 2010

### Environment & Public Works Water Services

- **Budget Highlights - Sewer**
  - **\$50.0 million, a 10.5% or \$4.7 million increase from the 2009 Adopted Budget**
  - Wastewater treatment services purchased from Dayton and Greene County estimated to increase by 8.0%, or \$1.0 million, in 2010 due to improvements to Sugarcreek plant
  - Sewer revenues down \$2.5 million due to overall decline in consumption
  - Planned capital expense of \$3.3 million for the Kimmel Road Trunk Sewer Project

### Environment & Public Works Water Services

- **Budget Highlights - Water**
  - **\$34.6 million, a 0.6% or \$0.2 million decrease from the 2009 Adopted Budget.**
  - Total water purchased from the City of Dayton anticipated to decrease 10.6%, or \$1.9 million due to a decline in consumption and no increase in the rate from Dayton
  - System wide automated meter reading is 57% complete. Estimated six years remaining until completion.
  - Water revenues increased \$3.1 million due to merger with Crains Run and a prior year rate increase.

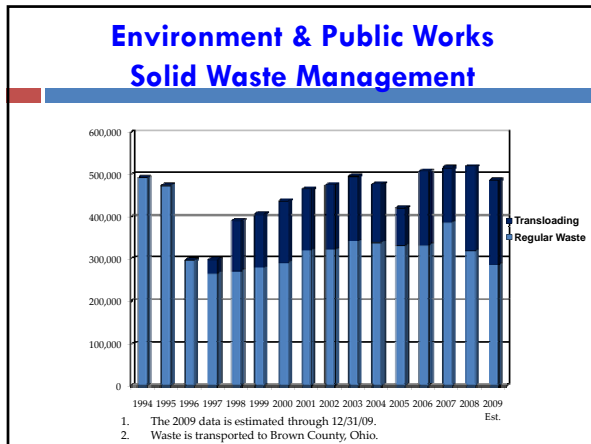
### Environment & Public Works Water Services

- **Future Capital Projects**
  - Automated meter reading program in southern system
  - Upgrade of water reclamation facilities
    - Sludge Storage Facility
    - Aeration/Clarification
    - Facilities Protection Device
    - Variable Frequency Drive Replacement
  - Austin Road Interchange Improvements

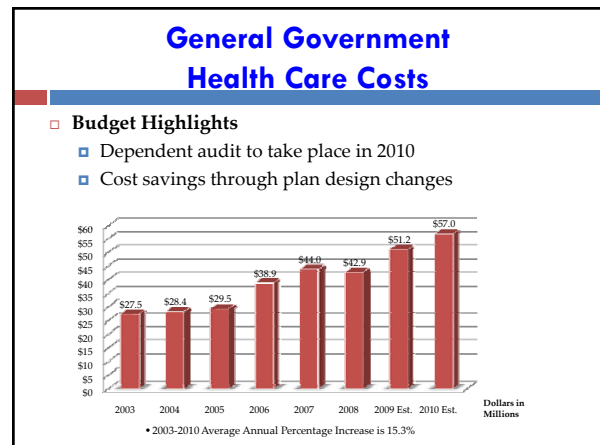
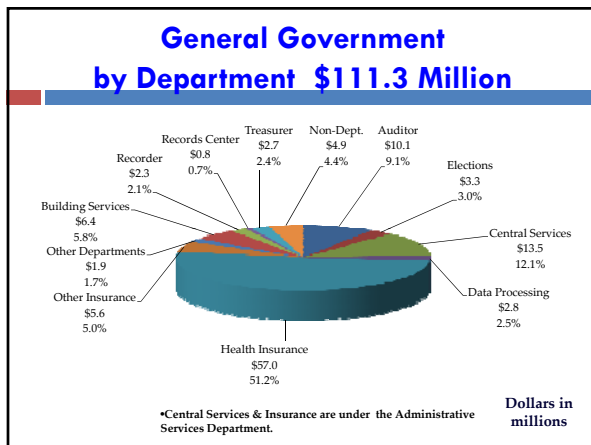


### Environment & Public Works Solid Waste Management

- **Budget Highlights**
  - **\$21.3 million, a 44.3% decrease or \$16.9 million below the 2009 Adopted Budget.**
  - Largest decreases from 2009 occurred under fuel charges, landfill contract costs, capital transfers and debt service
  - No planned rate increases for household waste.
  - Trash receipts down due to a slowdown of economic activity.
  - Solid Waste fund includes budgets for the Solid Waste District Planning Fee and the Development Fee funds.
  - Landfill contract and hauling includes a annual 3.0% increase.



- ### General Government
- **2010 Budget Highlights**
    - \$111.3 million or 11.6% of the total budget, \$24.8 million or 17.5% of the General Fund budget.
    - This is a decrease of \$3.7 million or 3.2% from 2009 Adopted Budget.
    - No funding for capital renovations or building maintenance projects
    - Continued funding of previously approved construction projects and renovations
    - GFFPC and Proposed Budget Framework called for streamlining of administrative services
      - Merger of Administrative Services/Facilities Management
      - Human Resources
      - Clerk of Commission Office

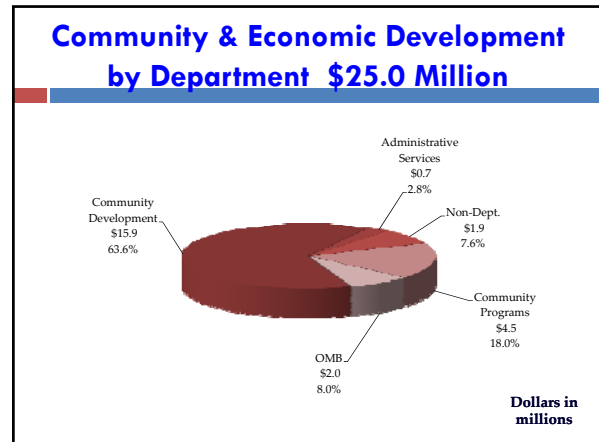


- ### General Government Board of Elections
- **Budget Highlights**
    - \$3.3 million, a decrease of 2.0% or \$0.1 million from the off-election year 2009 Adopted Budget
    - However, costs of elections continue to increase.
    - State and federal election mandates increase the need for staffing.
    - Precinct consolidation will have a positive impact on 2010 election costs.

- ### Community & Economic Development
- **2010 Budget Highlights**
    - \$25.0 million or 2.6% of the total budget.
    - \$3.2 million or 2.3% of the General Fund budget.
    - Community Programs are budgeted in a special revenue fund for \$4.5 million for 2010. This is the final year of funding.
    - Building Regulations revenue decline slightly.
    - GFFPC calls for funding of economic development initiatives. \$1.1 million was reprioritized from Commission budgets for this purpose.

### Community & Economic Development

- **2010 Budget Highlights (continued)**
  - Phase out of Memorial Hall and the Old Courthouse in 2010. Discussions ongoing with Dayton History.
  - Planning Commission reduced 1 full-time position.
  - Public Works recreation programs discontinued in 2009.
  - Tom Cloud Park transferred to Huber Heights.
  - Service levels at other parks will be reduced in 2010.



### Community & Economic Development

- **Budget Highlights**
  - Partnerships with other jurisdictions and business community on economic development opportunities
    - ED/GE Program
    - Transportation Improvement District (TID)
    - Port Authority
    - Business Retention utilizing Business First Programs
    - Business recruitment through the Dayton Development Coalition
    - Downtown Dayton Partnership

### Debt Service \$24.9 Million

- **2010 Budget Highlights**
  - \$24.9 million or 2.6% of the total budget is for debt payments in 2010, \$0.1 million or 0.3% below the 2009 Adopted Budget.
  - \$2.5 million or 1.8% of the General Fund budget.
    - The county bond rating from Moody's Investment Service is Aa2 and Standard and Poor's rating is AA.

### Summary

- **Greatest Challenges to County Budget**
  - Maintain county operations at reduced revenue levels
  - Volatility of investment income
  - Future of state and federal budget cuts and unfunded mandates
  - Deferral of capital maintenance costs
  - Controlling compensation and health insurance costs
  - Continued growth in mandated services
  - Implement recommendations of the General Fund Financial Planning Committee
  - Ensure funding is available for investments in economic development

### Board of County Commissioners