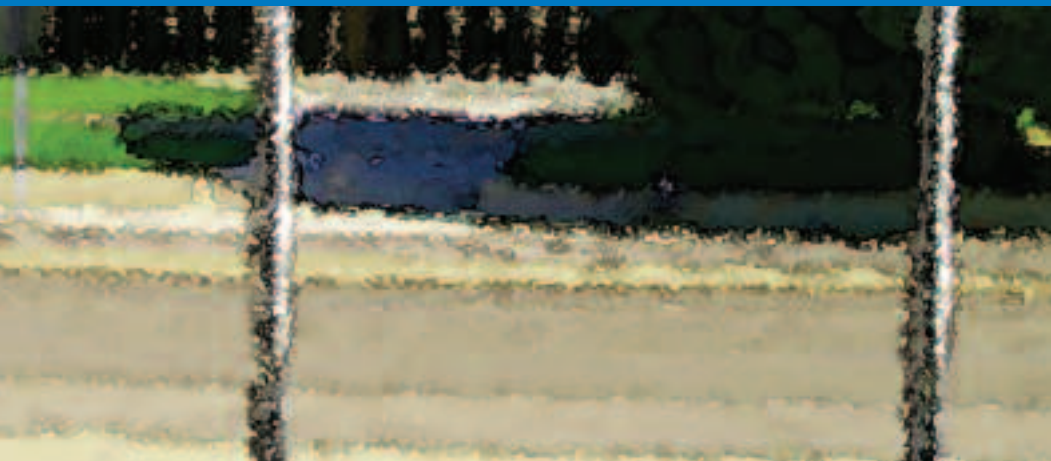
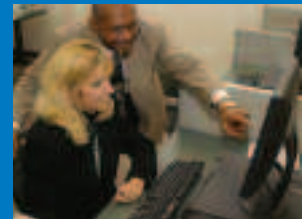
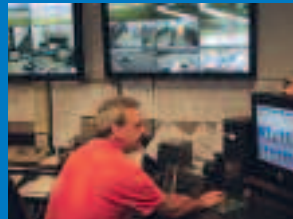
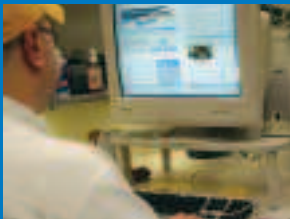




2008 Adopted Budget and Plan



OFFICE OF
MANAGEMENT
AND BUDGET



2008 Adopted Budget and Plan



OFFICE OF
MANAGEMENT
AND BUDGET

- A** EXECUTIVE SUMMARY
- B** FIVE-YEAR PLAN
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2008 ADOPTED BUDGET AND PLAN - PREFACE

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Using This Document

The Adopted Budget Document is the definitive reference document for Montgomery County operations and finances. Use of this document will allow the reader to answer some of the most

commonly asked questions about Montgomery County's services and the resources associated with their provision. Listed below are some of these questions and where in this document the answers can be found. Please refer to the Table of Contents and Index for further assistance.

Question	Section	Page
What is the total county budget?		
By Fund	Section D	D27
By Department	Section F	F 1
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How is the total budget allocated?		
By Department	Section F	F 1
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What is the population of Montgomery County?	Preface	12
What are other characteristics of Montgomery County?	Preface	12
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Changes from 2007 to 2008

As you review this document, several changes from 2007 to 2008 are noted below to further assist you in understanding the information presented in this document and making appropriate comparisons from 2007 to 2008. The departmental organization and Adopted Budget and Plan Document changes are as follows:

Montgomery County Organizational Changes

Board of Mental Retardation and Developmental Disabilities: The Board of MR/DD Vehicle fund was appropriated during the 2008 Adopted Budget cycle and is included in the 2008 budget totals.

Community & Economic Development: The Hotel/Motel Tax Administration Fund was transferred to a new special revenue fund beginning in 2008 to fully account for the redistribution of tax resources.

Non-Departmental: The Community Programs for ED/GE, Arts and Cultural District and Affordable Housing have been transferred from the General Fund to special revenue funds in 2008. The General Fund can no longer support these programs and funding has been identified through 2010.

Prosecutor: The Criminal Non-Support Unit contract was terminated in 2007. This program was then transferred to the General Fund.

Sheriff: The Communications/Dispatching function has been consolidated from the General Fund, Trotwood Dispatching and Animal Shelter Dispatching and transferred to the new Regional Dispatching fund.

Beginning in 2008, the Child Support IV-D Legal Contract subfund was discontinued. Appropriations for the Clerk of Court's Child Support division; Domestic Relations Court Child Support division; the Juvenile Court Magistrate and Clerk functions were transferred to the county General Fund.

The following listing is that of new funds created for various departments in 2007: ADAMHS Board Capital, Affordable Housing, Arts & Cultural District, Community Programs Administration, County Auditor State Grant, County Engineer

Federal Grant, Ditch Maintenance – Waitman North Group, Family and Children First Federal Grants, General Fund Regional Initiatives, Internet Auction Administration, MonDay Community Corrections – Other Sources, Regional Dispatch, Sheriff Public Health Security Contract and SW Maintenance – The Exchange at Spring Valley.

Section F – Budgets by Departments

In this document, we have continued the process of reporting statistical and performance measurements for county departments. We continue to work with elected officials in gathering data and statistics for future measurements.

In Section F – Budgets by Departments, starting with the 2005 document, we have amended the detail of reporting each individual Organization Cost Account (OCA) to reporting at the Fund level, again by recommendation from GFOA.

For the Prosecutor and Treasurer, this is only the second year that the Delinquent Tax and Assessment Collection (DETAC) adopted budget has appeared in the document. The 2008 budget now appears in the budget book along with the 2006 and 2007 actual expenditures and the 2007 Adopted Budget. The DETAC fund is appropriated on a separate resolution from the county's calendar year resolution, which appropriates the adopted budget. The funds are expended for salaries and operational expenses necessary to collect delinquent taxes and assessments. Five percent of all delinquent real property, personal property and manufactured home taxes and assessments collected by the county treasurer are to be deposited in the DETAC Fund. Half of the monies are appropriated to the Treasurer and half of the monies are appropriated to the Prosecutor's Office.

Budgeting/Accounting Basis

The financial statements presented in this budget document are on a *cash basis*. Therefore, they are not comparable to the figures in the Comprehensive Annual Financial Report (CAFR) prepared by the County Auditor's Office, which are presented on a modified accrual accounting basis. The major differences between the two reporting methods has to do with the timing of revenue and expense recognition and the treatment of encumbrances, or

money set aside for a specific purpose but not yet spent. The below paragraphs strive to explain the general budgetary and accounting basis concept in non-technical terms. You may also see Section I Appendix for the glossary with formal definitions of accrual basis, cash basis, encumbrance and modified accrual basis.

Revenues are reported in this document under the budgetary basis of accounting only as cash is received or deposited as of the reportable fiscal period. The modified accrual accounting basis recognizes revenue when it becomes measurable and available, even if not yet actually received.

Likewise, budgetary basis expenses as included in this document occur only when cash is disbursed. However, expenses are recognized under the modified accrual basis when the related fund liability is incurred, such as the execution of a contract, even though no contract payments may have yet been made.

Encumbrances are recorded in this budget document as the equivalent of expenditures (budgetary basis) as opposed to only a reservation of fund balance

(modified accrual basis). This leads some to refer to a budgetary cash basis treatment such as ours, as the “cash plus encumbrances” basis of accounting.

Therefore, encumbered amounts on the Performance Series Financial System are reported as expenditures throughout Section D – Revenues and Expenditures, Section E – Budgets by Programs and Section F – Budgets by Departments.

For further clarification in addition to the basis of budgeting and accounting, fiscal year reporting within this document is calendar year for annual programs. Where funding is received on a non-calendar year basis (i.e. state fiscal year: July-June or a federal fiscal year: October-September), revenue and expenditure reporting is based upon the respective program year.

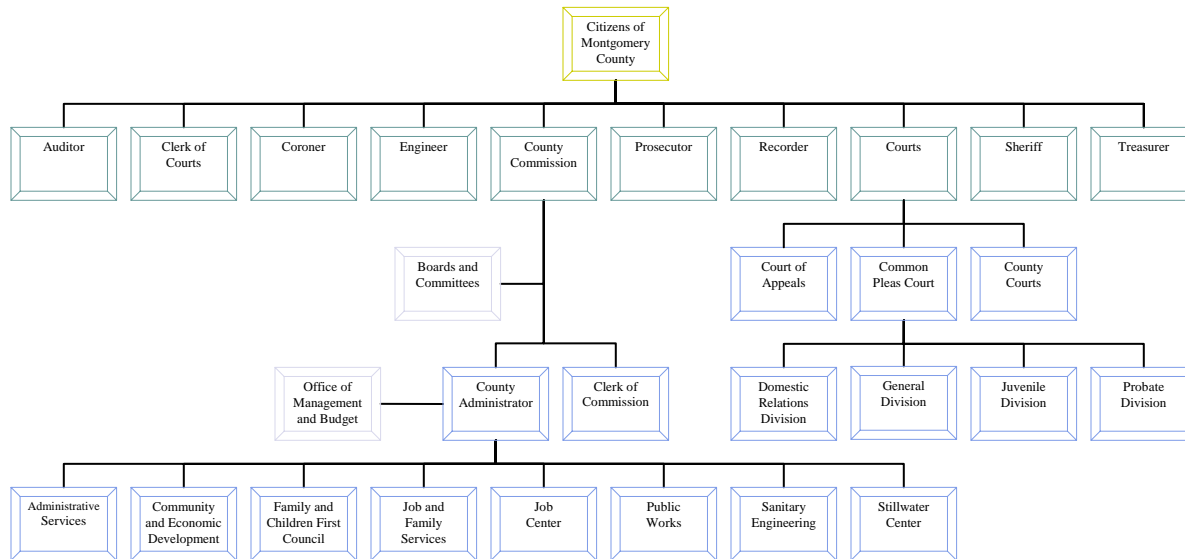
This budget document includes all budgeted funds approved and appropriated by the Board of County Commissioners during the annual budget process, the state fiscal year budget process and the federal fiscal year process. Capital funds are reported under Section G – Capital Improvements.



ELECTED OFFICIALS

Board of County Commissioners	Judy Dodge Dan Foley Deborah A. Lieberman	President Commissioner Commissioner
Other Elected Officials	Karl L. Keith Gregory A. Brush James H. Davis, M.D. Joseph Litvin Mathias H. Heck, Jr. Willis E. Blackshear Dave Vore Carolyn Rice	Auditor Clerk of Courts Coroner Engineer Prosecutor Recorder Sheriff Treasurer
Second District Court of Appeals	Honorable James A. Brogan Honorable Mary E. Donovan Honorable Mike Fain Honorable Thomas J. Grady Honorable William H. Wolff, Jr.	Judge Judge Judge Judge Presiding Judge
Common Pleas Court	<i>General Division</i> Honorable Jeffrey E. Froelich Honorable Barbara P. Gorman Honorable Michael T. Hall Honorable Mary Katherine Huffman Honorable Dennis J. Langer Honorable Frances E. McGee Honorable Timothy N. O'Connell Honorable Gregory F. Singer Honorable Michael L. Tucker Honorable A.J. Wagner Honorable Mary Wiseman <i>Domestic Relations Division</i> Honorable Denise L. Cross Honorable Judith A. King <i>Juvenile Division</i> Honorable Anthony Capizzi Honorable Nick Kuntz <i>Probate Division</i> Honorable Alice O. McCollum	Judge Presiding Judge Administrative Judge Judge Judge Judge Judge Judge Judge Judge Judge Judge Administrative Judge Judge Judge Administrative Judge Judge
County Court Area 1	Honorable James L. Manning Honorable Connie S. Price Honorable Adele M. Riley	Administrative Judge Judge Judge
County Court Area 2	Honorable James A. Hensley, Jr. Honorable James D. Piergies	Judge Judge

ORGANIZATIONAL CHART – BOARDS & COMMITTEES



County Boards and Committees

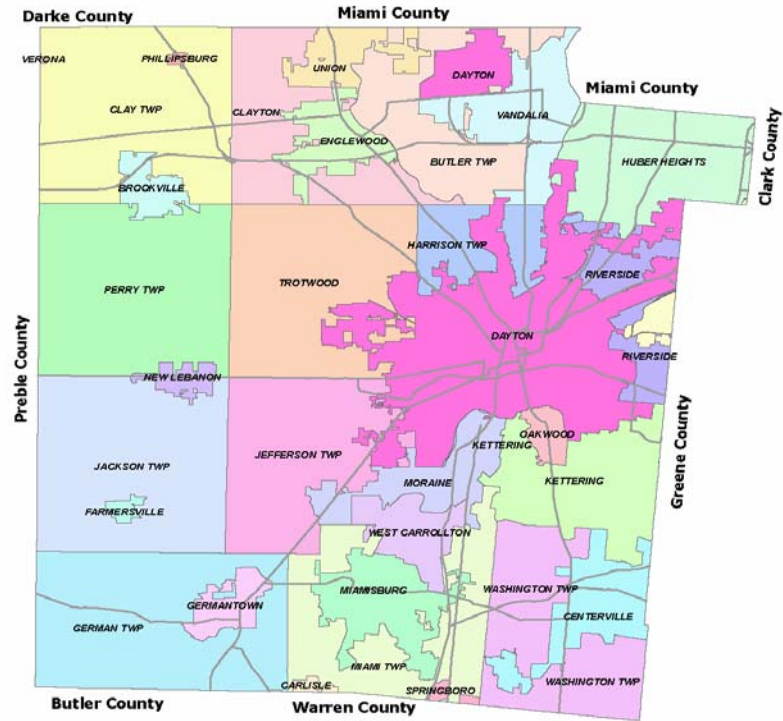
Alcohol, Drug Addiction & Mental Health Services
 Animal Resource Center Advisory Board
 Arts & Cultural District
 Children Services Board
 Community Action Partnership
 Community Development Advisory Committee
 Countywide Citizens Advisory Committee
 Dayton Metro Library
 ED/GE Advisory Committee
 Housing Advisory Board
 Human Services Levy Council
 Investment Advisory Committee
 Mental Retardation/Development Disabilities Board

Montgomery/Green County Local Emergency Response Council
 Office of Emergency Management Executive Committee
 Planning Commission
 Public Defender Commission
 Residential Appeals Board
 Sanitary Appeals Board
 Solid Waste Advisory Committee
 Solid Waste Management Policy Committee
 Sunrise Center Advisory Board
 Transportation Improvement District
 Veterans Service Commission

Affiliated Boards

Board of Revision
 Community Improvement Corp.
 County Corp
 Data Processing Board
 Dayton Metropolitan Housing Authority
 District 4 Public Works Integrating Committee
 East Dayton Health Center Advisory Committee
 Family and Children First Council
 Flood Damage Prevention Variance Board
 Greater Dayton Foreign Trade Zone
 Greater Dayton Regional Transit Authority
 Jail Advisory Board

Local Corrections Planning Boards No. Two
 Miami Valley Regional Planning Commission
 Microfilm Board
 MonDay Facility Governing Board
 Ombudsman
 Port Authority – Dayton & Montgomery County
 Public Health District – Dayton & Montgomery County
 Records Commission
 Sinclair Community College
 Workforce Investment Board
 WPAFB Airport Zoning Board





COUNTY AT A GLANCE

The People

Population

542,237 (2006 Estimate)
137,718 or 25.4% persons under age 18
2010 projected population 540,418
Average household size 2.4
Caucasian 76.5%, African American 19.9%
Asian 1.3%, All other 2.3%
Male 48%, Female 52%

Education

83.5 % of population are high school graduates; 22.9% have a bachelor's degree or higher

Civic Participation (2007)

Precincts 548
Number of Registered Voters 362,240
Voted – November 2007 Election 104,504
Percent of Registered Voters 28.8%

The Economy

Employment

Unemployment rate: 6.0% (2006)
State: 5.5% (12/06 Estimate)
Labor force: 272,800 (2006)

Incomes

Personal per capita income: \$32,133 (2005)
Rank: 13th of 88 counties per capita income
County poverty rate: 11.3%, or 61,440 people (2007)
Median household income \$40,156 (1999)

Other Vital Statistics

Birth rate: 6.4 per 1,000
Death rate: 9.9 per 1,000
Marriage rate: 6.1 per 1,000
Divorce rate: 3.7 per 1,000

The Land

Area

461.7 square miles
Largest cities include Dayton, Kettering and Huber Heights

The Government, Weather & Housing

Government

19 municipalities
9 townships
16 school districts
7 county-wide special districts
Commission form of government – 3 Elected County Commissioners
Eight other elected officials (not including judges)

Weather

Average high 62.0 degrees Fahrenheit
Average low 43.0 degrees Fahrenheit
Average annual precipitation 38.43 inches

Housing

248,443 Housing units (2003)
229,229 occupied housing units (2003)
Home ownership rate 59.7% (2000)
Median monthly owners cost \$953
Median monthly gross rent \$525

*Source: Ohio Department of Development, Office of Strategic Research



GFOA DISTINGUISHED BUDGET PRESENTATION AWARD

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Montgomery County for its annual budget for the fiscal year beginning January 1, 2007. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.





COUNTY ADMINISTRATOR'S EXECUTIVE BUDGET SUMMARY

I am pleased to present the 2008 Adopted Budget for Montgomery County, as approved by the Board of County Commissioners (BCC) on December 18, 2007.

The development of the 2008 budget reflects the County's continued commitment to financial stability. The entire \$924.4 million appropriation reflects a strong customer service commitment to the citizens of Montgomery County and many initiatives designed to foster regional cooperation. It also reflects the Strategic Initiatives adopted by the BCC in 2007. These include Economic Development, Regional Collaboration, Human Services Safety Net, Quality of Life and Operational Efficiencies. These initiatives encompass many strategies and cut across all departments and agencies. In addition, the 2008 Adopted Budget includes the following initiatives:

General Fund Financial Planning Process – 2008 marked the ninth year of the General Fund Ten Year Plan for 2000-2009. The planning process, completed in 1998, entailed the review of the 1990-1999 Ten Year General Fund Plan, as well as the progressive development of a new financial plan for 2000-2009. A committee comprised of 25 local business leaders, community leaders and elected officials accomplished the review. The final product of the committee's work was a systematic and comprehensive financial plan. The plan has provided policy direction during the challenging financial period in which the county currently finds itself. The 2010-2019 planning process will begin in 2008 (See Section B – Five-Year Plan).

Impact of State Funding Reductions – The State of Ohio has faced a difficult budget environment for the last number of years. Additionally, the sluggish state economy has severely impacted the State of Ohio's budget. As a result of cost containment efforts at the state level, a "freeze" has been imposed on the Local Government Funds and reductions have been made in other state reimbursements, most significantly for indigent defense costs. The county continues to review its finances and projections to develop strategies to maintain current services provided through the county's General Fund. We have concerns not only about the General Fund, but also about the impact of state and federal reductions in social service programs and law enforcement and justice initiatives funded in special revenue funds.

Economic Development – Montgomery County continues to take a leadership role in economic

development. The 2008 budget reflects commitments to economic development through partnerships with surrounding jurisdictions both within the county and throughout the region. The budget includes funding for the Downtown Dayton Partnership, Dayton Development Coalition and the Transportation Improvement District. Additionally, the budget continues to fund the ED/GE program, Montgomery County's widely acclaimed economic development grant and tax sharing program. However, due to financial pressures, ED/GE, as well as Affordable Housing and Arts & Cultural Programs, have been removed from the General Fund and will be funded through special revenue funds through 2010.

Human Services Levies – The Human Services Levies continue to support the needs of the community for comprehensive social services in Montgomery County. The two combined levies provide local funding to the Alcohol, Drug Addiction and Mental Health Services Board, Job and Family Services Children Services Division, Public Health – Dayton & Montgomery County and the Board of Mental Retardation and Developmental Disabilities. Other services funded by the levy include funding for the frail elderly, contracts with non-profit human service agencies and support for indigent medical care at area hospitals. Levy A, which is 7.21 mills, will expire in 2015; while Levy B, which is 6.03 mills, will expire in 2011. Oversight of the over \$137.0 million of Human Services Levy dollars is provided by the Human Services Levy Council, a group of community volunteers appointed by the county commissioners.

Job and Family Services – Effective May 7, 2006, the Children Services Board merged with Job & Family Services. The 2008 budget reflects the administrative, fiscal and performance efficiencies, which are already resulting from this merger, such as increased access and use of TANF (Temporary Assistance to Needy Families) resources within the Job & Family Services department; enhanced effectiveness and customer service in programming due to considerable client overlap; reduction in duplicate costs in addressing family needs; and enhanced productivity through shared data and information systems.

Job Center – The Job Center is the largest one-stop center in the United States for employment and training services. The center has brought together 47 public and private organizations to provide support to



COUNTY ADMINISTRATOR'S EXECUTIVE BUDGET SUMMARY

both employers and job seekers. The mission of the Job Center is to serve as a resource for labor-market exchange and workforce development, while providing individuals and families with financial, medical and other support services essential to strengthening the quality of life. Organizations at the Job Center include the Montgomery County Job and Family Services Department, Ohio Department of Job and Family Services, Human Service Levy Agencies, Sinclair Community College, Miami Valley Career Technology Center and a host of private sector partners. As Ohio and Montgomery County move toward realignment of the economy, workforce development has become increasingly important. A demand driven workforce system focused on growth sectors of the local economy will form the basis for workforce efforts in 2008.

Law Enforcement and Justice – This remains the primary program area for the General Fund at 72.3% of the total budget. Highlights in the 2008 budget include the first year of operating expenses and staffing of the new Juvenile Justice Center, which opened in January 2008. Construction began on this replacement of the county's juvenile detention and court facility in 2004. The new facility has 144 beds and includes an intervention center; court rooms for judges and magistrates; and most of the Juvenile Court's day to day operations. The budget for out of county prisoner housing of \$0.9 million is down \$0.2 million from 2007. With the completion of an additional 239 beds at the county jail, the hope was that all prisoners in the Sheriff's custody would be housed in the jail. This has not been the case and contracted housing is needed again in 2008. The contract for inmate medical services at the jail has experienced a \$0.9 million increase for 2008. Another significant initiative for Law Enforcement and Justice reflected in the budget is the continued development of a Criminal Justice Information System (CJIS) under the auspice of the Criminal Justice Council. The CJIS system allows for information sharing by criminal justice agencies throughout the county including courts, police, prosecutors, the public defender office, etc.

Montgomery County Office of Emergency Management – The focus of the Office of Emergency Management (OEM) is on emergency planning and response for the citizens of Montgomery County as well as distribution of homeland security grant funds. A new state of the art Emergency Operations Center opened in 2005 and is located in the county-owned Reibold Building. The

OEM has responsibility for coordinating the allocation of federal homeland security funds. Through a community wide planning process, county-wide communications was established as the highest priority for these funds. National events reiterate the importance of our focus on county wide communication for emergency responders. The 2008 budget reflects the completion of the 800 MHz radio system with 95.0% coverage. The county budget includes an ongoing subsidy to operate the system.

Regionalization of Dispatch Services – A consultant study was commissioned to develop the costs of emergency dispatch services across jurisdictions within Montgomery County. With the results of this study, efforts are underway to regionalize this service across jurisdictions with the goal of providing a cost effective and state of the art countywide dispatching system. The Sheriff's Office and the County Commission are currently working with the cities, villages and townships within the county. Those who have currently joined are: Brookville, Butler Township, Carlisle, Clay Township, Clayton, Dayton, Farmersville, German Township, Germantown, Harrison Township, Jackson Township, Jefferson Township, Miami Township, Miamisburg, New Lebanon, Perry Township, Phillipsburg, Riverside, Springboro, Trotwood, Verona, Washington Township and WPAFB. Over 60.0% of the population and 80.0% of the land will be initially participating in the consolidated dispatch center. From initial cost estimates, there would be sizable savings to other local governments to regionalize this service.

Water and Sewer Program – Montgomery County's Sanitary Engineering Department provides water and sewer services to over 83,000 customers. Reflected in the 2008 budget is the final stage of the implementation of a \$120.0 million water and sewer master plan. With the completion of the Stillwater and Holes Creek Sanitary Relief Sewer projects, the county will have closed over 40 overflows from the system into area streams, which existed prior to the 1990 Sewer Master Plan Study. Presently, the county is working with the City of Dayton to develop a master plan for the Integrated City/County sewer systems.

Debt Management – The county continues to aggressively manage the issuance of debt. Ratings for Montgomery County from Moody's Investment Service continued to be Aa2 and from Standard and Poor's at AA. In early 2005, the county's ratings



COUNTY ADMINISTRATOR'S EXECUTIVE BUDGET SUMMARY

were reaffirmed with the issuance of new debt and the refunding of current debt.

Continuous Improvements to County Facilities –

There continues to be various plans for improvements to county facilities and buildings. Construction was completed on the new Juvenile Justice Center in January 2008. Renovations and asbestos removal are now underway to the Common Pleas Court Building which is the largest current project for Public Works.

This document details the spending plan for 2008 and provides past and future program information on county services. The Office of Management and Budget, with the cooperation of all elected officials, agencies and departments has prepared this document, which will be submitted to the Government Finance Officers Association (GFOA) for review through the Distinguished Budget Presentation Program. The Office of Management and Budget has received the Distinguished Budget Presentation Award from GFOA for 24 years.

The following are message highlights:

- Executive Budget Summary
- Significant 2007 achievements for our Montgomery County operations

On December 18, 2007, the Board of County Commissioners approved a 2008 permanent appropriation of \$837.4 million. This appropriation represents an increase of \$11.8 million or 1.4% above the 2007 budget of \$825.6 million. Not included in the annual appropriation resolution are programs funded on various other fiscal years, primarily state and federal grant programs. The inclusion of these programs in the amount of \$87.0 million, which are presented in this document, brings the total 2008 budget to \$924.4 million, a 0.9% or \$7.9 million increase over the 2007 budget of \$916.5 million. The total county appropriation includes Capital, Debt Service, Enterprise, General, Internal Service and Special Revenue funds.

General Fund Appropriation

Also included in the permanent appropriation is the 2008 General Fund budget of \$160.7 million, which is approximately \$4.4 million or 2.8% more than the 2007 budget of \$156.3 million. As a starting point for developing the General Fund budget, certain known and/or mandated increases were added to the 2008 base budget: a 2.8% elected official compensation increase was approved by the State of Ohio; additional one-time funding of \$402,697 for 2008 Board of Election costs; one-time Clerk of Court's funding for a redaction project and early retirement costs for \$79,863 and ongoing mailroom costs for \$24,247; and Common Pleas Court for \$82,160 for a one-time rental lease, \$17,400 for ongoing copier lease costs and \$20,000 for increases in home detention monitoring. Under Data Processing, ongoing funding was budgeted for the annual disaster recovery contract, as well as maintenance agreements for hardware and software for \$130,262. There was an increase in the county share of Municipal Court expenses for \$50,845. For Probate Court, one full-time staff attorney was hired for \$63,729. The Prosecutor's Office received \$363,032 for the transfer of Criminal Non-Support Unit to the General Fund and an annual revenue reimbursed contract with the ADAMHS Board. Public Works received additional funding for maintenance contracts and utilities for \$172,900. Additional funding for the Recorder was for a Community Outreach Coordinator for \$69,468. Sheriff's funding for 2008 includes an ongoing security contract for \$121,150, medical services contract increase of \$93,707, food service contract increase for \$69,364, Juvenile Justice Center security staffing of four Deputies and two Security Officer positions for \$431,221 and \$25,000 for ongoing computer maintenance agreements. The Veteran

Services Commission ongoing budgetary increases totaled \$43,687. Last, prorated funding for the Juvenile Justice Center included \$660,685 for Juvenile Court for Salaries, Fringe Benefits and Operating Expenses and \$122,458 for Public Works for Operating Expenses and Professional Services. Total 2008 prorated funding for the Juvenile Justice Center totaled \$783,143.

Otherwise for 2008, there was a salary appropriation increase anticipated at 3.0% above the 2007 appropriation. With the financial condition of the General Fund, a 3.0% across the board reduction on the 2008 Adopted Budget was imposed, along with related fringe benefits (PERS, FICA and Workers' Compensation). Operating expense line items are budgeted at the 2007 Adopted Budget levels for all General Fund elected officials, agencies and departments. In addition, the appropriation for Board Approved Travel, which had been eliminated for 2005, has not been reinstated to General Fund budgets unless funds were transferred from other line items. Fringe benefits were calculated on actual employee costs, with the exclusion of vacant positions, which were not budgeted with health insurance costs. Ohio Public Employees Retirement System (OPERS) contributions paid by the county went up from 13.85% of salary to 14.00% for most employees for 2008. While not affecting the budget, the employee OPERS deduction also went up, from 9.5% to 10.0%. Also included in the 2008 budget was only \$0.5 million allocated for replacement capital (vehicles, operating equipment and computer hardware/software). In addition to the above, the 2008 budget balancing strategy called for the discontinuation of the Community Development Programs in the General Fund. These included Affordable Housing, Arts and Cultural District and the Economic Development/Government Equity (ED/GE) program. This reduced the Non-Departmental budget by \$4.5 million. The Community Programs were moved to a Special Revenue Fund for 2008 and funding has been identified through 2010 only.

The Child Support Legal Programs for the Clerk of Courts, Domestic Relations Court and the Juvenile Court (Magistrate & Clerk of Courts) were transferred from a Special Revenue Fund to the General Fund in 2008. The programs were funded from a General Fund subsidy and a contract with the Job and Family Services Child Support Enforcement Agency. As federal and state funding became more restrictive, the General Fund share of these budgets increased substantially throughout the years and a

decision was made to transfer the appropriations back to the General Fund.

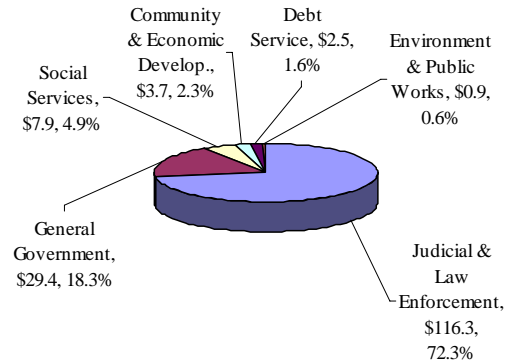
General Fund Budget by Program Area

To begin an overview of the General Fund, the budgets are listed by program area. These functional areas combine like departments under a specific program structure. The program areas are Social Services; Judicial and Law Enforcement; Environment and Public Works; General Government; Community and Economic Development and Debt Service. The largest single program category in the General Fund is Judicial and Law Enforcement, which is \$116.3 million or 72.3% of the adopted appropriation. This program area basically includes the county judicial system (Courts, Prosecutor, Public Defender, Clerk of Courts, Sheriff and Coroner) and has been the fastest growing area of the General Fund in recent years. It is up for 2008 by \$9.0 million or 8.4% from the 2007 budget.

Second, General Government operations comprise 18.3% or \$29.4 million of the budget with operations of the Commissioners, Auditor, Treasurer, Recorder, Board of Elections, Records Center & Archives, and several others. Social Services accounts for the county share of public assistance, Job Center contribution, Veteran Services and soldiers relief allowance, foster care programs, as well as others and is \$7.9 million or 4.9% of the General Fund. The Community and Economic Development program area includes the Community Development Director's Office, Parks, Recreation, Planning Commission and others. This area accounts for \$3.7 million or 2.3% of the General Fund Budget. The program areas for Environment and Public Works and Debt Service comprise only 2.2% or \$3.4 million and make up the balance of the General Fund.

The only significant program area decrease is in Community and Economic Development, which is down \$4.6 million or 55.4%. This is due to the movement of the Community Programs out of the General Fund. The only other budgetary increase, besides Judicial and Law Enforcement, occurred in General Government, up \$0.6 million or 2.1%. The largest increase within General Government is for the Board of Elections, up \$0.5 million for additional printing, mailroom, rental and other operating and personnel expenses to meet Presidential Election year demands.

2008 Adopted Budget by Program General Fund



General Fund Budget by Expense Category

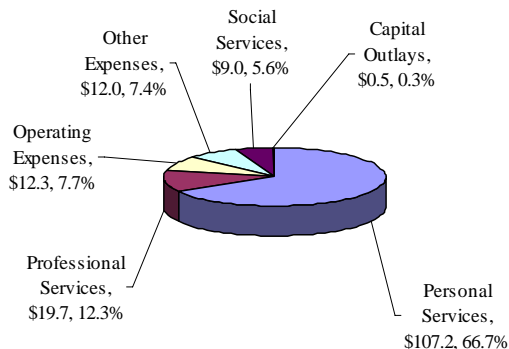
The next area of the General Fund budget reflects how money in the fund is appropriated and expended. The largest single expenditure area of the General Fund is Personal Services or salaries and fringe benefits for employees and this makes up \$107.2 million or 66.7% of the total budget. There are a total of 1,805 positions budgeted in the county General Fund for 2008, which is up by 139 from 2007. Position count increases were reflected as follows: Clerk of Commission (2), Clerk of Courts (52), Domestic Relations Court (54), Juvenile Court (58), Probate Court (1), Prosecutor (4), Public Works (1) and Recorder (1). The position increases in Clerk of Courts, Domestic Relations Court and Juvenile Court were due to the transfer of Child Support Legal Programs to the General Fund. Position reductions totaled 34 for various departments. Professional Services entails 12.3% of the total General Fund appropriation or \$19.7 million for 2008 and is comprised of legal, data processing and law enforcement services, just to name a few. Operating Expenses (operating supplies, training, utilities, etc.) total \$12.3 million or 7.7% of the total. Other Expenses are 7.4% or \$12.0 million of the adopted budget and is comprised of debt service payments and transfers to other county funds. Social Services costs account for \$9.0 million or 5.6% of the total budget and Capital Outlays are \$0.5 million or 0.3% of the total 2008 General Fund appropriation.

All expense categories increased for 2008 except Other Expenses, Operating Expenses and Capital Outlays. The largest spending category increase from 2007 was in Personal Services. This category increased by \$10.9 million or 11.3% from the 2007

Adopted Budget due to the addition of 139 positions and higher benefits costs. Health insurance costs, made up of Anthem Benefits, increased \$3.7 million or 29.7% from the 2007 adopted amount. Professional Services is up \$1.4 million or 7.7% primarily due to an increase of \$0.5 million for Communications, mostly Mailroom costs for Clerk of Courts and Juvenile Court related to the Child Support move into the General Fund, and \$0.3 million of additional Presidential Election year printing needs for the Board of Elections.

The largest category decrease was in Other Expenses which decreased \$7.1 million or 37.1%. Because of some offsetting increases in Other Expenses, there are two major factors which add up to more than this total decrease. There is no longer a need for either the \$5.9 million Child Support subsidy or the \$3.0 million transfer to the ED/GE Program, due to previously described changes for 2008. Otherwise, the Operating Expenses category decreased \$0.8 million or 5.9%, Capital Outlays decreased \$0.2 million or 26.4% and Social Services were up \$0.1 million or 1.1%.

**2008 Adopted Budget by Category
General Fund**



General Fund Revenue Sources

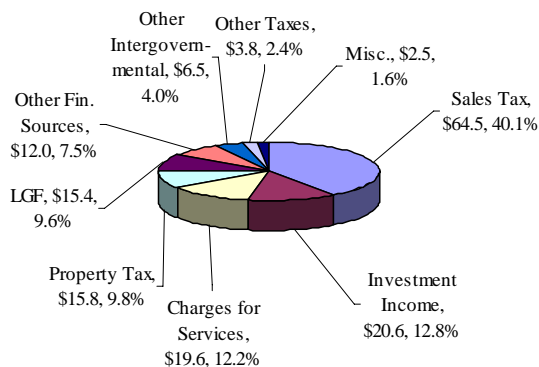
Revenue supporting the General Fund appropriation is comprised of the following categories: Taxes; Intergovernmental Revenues; Charges for Services; Other Financing Sources; Investment Income and Miscellaneous Revenues. The total for 2008 is estimated at \$160.7 million. The largest source of revenue is tax receipts totaling \$84.1 million or 52.3% of budgeted General Fund revenue. Taxes received in the General Fund include Sales Taxes, Property Taxes and Other Taxes (Property Transfer Tax and Trailer Tax). The county has a 1.0% sales

tax on the purchase of goods and services sold within the county. Sales Tax comprises \$64.5 million or 40.1% of General Fund revenues, Property Taxes is \$15.8 million or 9.8% and Other Taxes is \$3.8 million or 2.4%. Second is another major source of revenue, Investment Income is based on balances held in the county treasury, at \$20.6 million or 12.8% of total revenues. Next, Charges for Services collected by elected officials are \$19.6 million or 12.2% of the total estimate. After that, Local Government Funds from the State of Ohio broken out here from the larger Intergovernmental category for emphasis, yield \$15.4 million or 9.6% of revenues. During 2001, the State of Ohio froze the inflationary growth on this revenue source and this has significantly impacted the General Fund. In 2008, we anticipate local government fund receipts to be down \$0.5 million; although the formula for determining our share of this revenue is frozen, other factors can change to warrant a decrease such as is expected for 2008. Other Intergovernmental receipts, money from federal, state and local sources, total \$6.5 million or 4.0% of total receipts. The total Intergovernmental category contributes \$21.9 million or 13.6% of total revenue. Other Financing Sources, primarily Revenue Transfers, accounts for \$12.0 million or 7.5% of the total estimate. Finally, Miscellaneous Revenues (fines and forfeitures, licenses and rental income) comprise \$2.5 million or 1.6% of anticipated General Fund receipts. For additional revenue information see Section C – Revenues.

In comparison to 2007, revenues have been increased in the 2008 Adopted Budget by \$7.9 million or a rise of 5.2%. Other Financing Sources is the largest revenue category increase, up \$7.8 million or 183.0%. This increase is partly due to new Child Support related revenue to the General Fund of \$3.2 million in Inter-Departmental Agreements with the Child Support Enforcement Agency for Clerk of Courts, Domestic Relations Court and Juvenile Court. The other major factor is \$2.8 million transferred into Non-Departmental from the Budget Stabilization Fund. Otherwise, Investment Income increased by \$1.3 million or 6.6%. Investment Income receipts bottomed out in 2005 and Federal Reserve interest rate hikes have allowed maturing investments to be reinvested at higher rates. Charges for Services were up \$1.0 million or 5.6% with the largest increase for the Sheriff in Board and Care of Prisoners revenue. Intergovernmental receipts are down \$0.9 million or 4.1%. This is due to Local Government Funds by \$0.5 million and Other Intergovernmental receipts by \$0.4 million. The

largest revenue category, total Taxes, is also down from the 2007 budget year to the 2008 budget year, by \$1.2 million or 1.3%, due to declining Sales and Other Taxes. The Other Taxes decline is due to the Property Transfer Tax rate. A rate change for Property Transfer Tax, effective May 1, 2007 to \$3 per \$1,000 of real estate transferred, was built into the 2007 budget. The actual increase was only to \$2 per \$1,000. This was passed by the Board of County Commission in August of 2007.

**2008 Adopted Revenue Budget
General Fund**

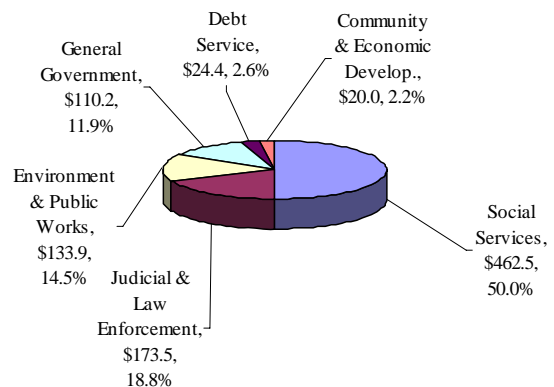


Total County Appropriation by Program Area

The total county budget is \$924.4 million or 0.9% greater than the 2007 budget of \$916.5 million. The largest category is Social Services in the amount of \$462.5 million or 50.0% of the total county budget. Social Services increased by only \$0.4 million or 0.1% over 2007. Increases of \$5.0 million for the Board of MR/DD and \$4.4 million for Family and Children First Council were essentially offset by reductions in Job and Family Services, ADAMHS Board and Stillwater Center by \$6.6, \$1.2 and \$1.1 million respectively. The second largest program area is Judicial and Law Enforcement and this program group is \$173.5 million or 18.8% of the 2008 budget. Judicial and Law Enforcement also realized a very small increase from 2007 in the amount of only \$0.1 million or 0.1%. In this case, a \$5.2 million drop in Non-Departmental due to no longer needed Child Support subsidy is essentially offset by increases of \$4.7 million for the Sheriff and \$0.8 million for Juvenile Court. The Sheriff increase is led by \$2.8 million for Regional Dispatch. The Environment and Public Works program area, which includes Water, Sewer, Solid Waste funds, as well as the County Engineer's operations, to name a few, is \$133.9 million or 14.5% of the total budget with an

increase of \$1.8 million or 1.4% from 2007. The largest increase occurred in Sanitary Engineering. General Government operations are \$110.2 million for 2008 and this has increased by \$2.1 million or 2.0% from 2007 and this category is 11.9% of the total budget. The increase is more than explained by the \$3.4 million Budget Stabilization transfer budgeted in Non-Departmental. Debt Service is unchanged at \$24.4 million, which is 2.6% of the 2008 budget. The final area is Community & Economic Development, which has a 2008 budget of \$20.0 million. This program area has increased by \$3.6 million or 21.9% from the 2007 budget related to moving the Community Programs out of the General Fund. They are currently funded through special revenue funds through 2010 only. Community & Economic Development comprises 2.2% of the total budget. For detailed information, see Section E – Budgets by Program.

**2008 Adopted Budget by Program
Total County**



Total County Budget by Expense Category

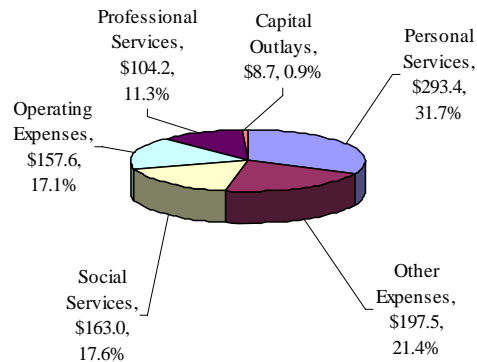
In reporting how the appropriation is expended, the next section depicts the budget by category of expense. Below is a chart detailing categories such as Personal Services (salaries and fringe benefits) and Operating Expenses (utilities, supplies, etc.) for the 2008 Adopted Budget. As one can see, our single largest expenditure category is Personal Services at \$293.4 million or 31.7% of the budget. Personal Services increased by \$15.4 million or 5.5% due to additional costs for employee compensation raises outside the General Fund, additional positions and higher health insurance costs. The total county budget reflects budgeted or authorized positions of 4,986 for 2008. This is compared to 4,969 positions in 2007, an increase of 17 positions. Departments with increased positions include: ADAMHS (1),

Administrative Services (4), Clerk of Commission (2), Common Pleas Court (2), Crime Lab (1), Family and Children First (1), Job and Family Services (41), Juvenile Court (7), MonDay Program (1), Probate Court (1), Public Works (2), Recorder (1) and Sheriff (13). Position reductions totaled 60 for various departments.

Next, Other Expenses are appropriated at \$197.5 million or 21.4% of the total budget and Social Service expenses are \$163.0 million or 17.6% of the total county budget. Operating Expenses comprise \$157.6 million or 17.1% of the total county budget, Professional Services is \$104.2 million or 11.3% and Capital Outlays are \$8.7 million or 0.9% of the budget.

Other Expenses have increased by \$1.7 million or 0.9% from the 2007 budget. There are various Interfund Transfer fluctuations in Job and Family Services (JFS), Family and Children First Council (FCFC) and Board of MR/DD, which cancel each other out, leaving the increase basically attributable to a \$1.6 million Sheriff transfer to Regional Dispatching. In comparison to 2007, Social Services realized a decrease in budget by \$1.0 million or 0.6% below last year. This is primarily attributable to higher FCFC Fast Forward Center and Community and Economic Development Homeless Solutions Programs being more than offset by lower JFS and ADAMHS Board program spending. Operating Expenses are below 2007 by \$3.0 million or a decrease of 1.9% mainly due to lower Cost Recovery and Intergovernmental Transfers in JFS and FCFC. Professional Services decreased from 2007 by \$2.9 million or 2.7%. The major line item budgeted decrease is in Insurance Claims Settlements & Payments. Insurance claim payouts for employee health insurance are the major factor and are down \$2.6 million or 5.5% for 2008 after a greater than 50.0% increase for 2007. Finally, Capital Outlays decreased as well, by \$2.2 million or 19.9% from 2007.

2008 Adopted Budget by Category Total County

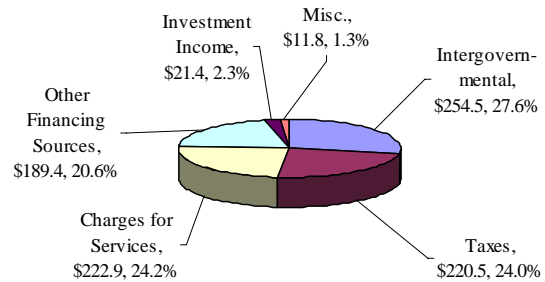


Total County Budget Revenue Sources

The total estimated revenues for 2008 are \$920.4 million and this is a \$29.5 million or 3.3% increase over the 2007 Adopted Revenue Budget. Revenues that support the annual county appropriation are reported within the following categories: Taxes; Intergovernmental Revenues; Charges for Services; Other Financing Sources; Investment Income and Miscellaneous Revenues. The largest source is Intergovernmental and this is \$254.5 million or 27.6% of total revenues. Intergovernmental receipts are traditionally from the state and federal government, although a small portion is from local governments. Next, the Charges for Services category encompasses mainly water, sewer and solid waste charges. This comprises \$222.9 million of anticipated receipts or 24.2% of the total revenue estimate. Third, Taxes (mainly property and sales) make up \$220.5 million or 24.0% of total revenues. Fourth, Other Financing Sources (mostly transfers from other county funds and Cost Recovery and Intergovernmental Transfers) are \$189.4 million or 20.6% of total receipts. Investment Income accounts for \$21.4 million or 2.3% of the total, while Miscellaneous Revenues make up the remaining \$11.8 million or 1.3%. The pie chart below depicts the total county revenue sources for 2008. For additional revenue information, see Section C – Revenues.

To compare 2007 to 2008, Taxes increased \$38.6 million or 21.2% due to Property Taxes. The largest single property tax increase is due to the passage of the Human Services Levy A in November of 2007. The estimated increase in this levy is \$35.7 million. Other Financing Sources increased \$4.3 million or 2.3% due mostly to Board of MR/DD Revenue Transfers. Investment Income is up \$1.4 million or 7.1% for 2008 due to the 2007 budget underestimating the effect of previous Federal Reserve interest rates hikes on 2007 investment income. Intergovernmental decreased \$13.1 million or 4.9% mainly due to changes in grant funding and state reimbursements. The decrease in Charges for Services of \$0.8 million or 0.3% is attributable to decreased Anthem Benefits self insurance premium revenue received from county departments, after a large increase for 2007. Finally, Miscellaneous Revenues are down, by \$1.0 million or 8.2% due mainly to the Income Maintenance Cost Pool in Job and Family Services.

**2008 Adopted Revenue Budget
Total County**



Montgomery County has a long-standing tradition of excellence in the provision of public services and we are proud to highlight those accomplishments for which we have received special recognition, as well as significant service enhancements and other achievements. These are arranged according to the program groups. The program groups used to present our program budgets are found in **Section E – Budgets by Program.**

Community and Economic Development (CED)

- The Montgomery County Transportation Improvement District (TID) was created in 2001. The TID is working to expedite transportation projects in Montgomery County, such as the construction of a highway interchange at Austin Road and Interstate 75 and the redesign of the West Carrollton Interstate 75 interchange.
- The Business First and Retention Expansion Program continued to promote regional cooperation and now includes Greene County. The program now has Montgomery, Miami and Greene County, as well as Springboro and Middletown.
- CED facilitated creation of Joint Economic Development District (JEDD) between Clay Township and Clayton.
- In conjunction with the Montgomery County Job Center, CED launched a regional work force development strategy, which has an expansive set of collaborators that include the Montgomery County Job Center, The Montgomery County Department of Community & Economic Development, Sinclair Community College, Dayton Development Coalition, the Dayton Area Chamber of Commerce, and organizations involved in the WIRED proposal including Wright State University, the University of Dayton, Wittenberg University, Clark State Community College, the Greene County and Clark County Departments of Job and Family Services, the Turner Foundation, EDvention, daytaOhio and AVETEC. The launch will also provide an opportunity for government, industry and academia stakeholders from across the region to engage and participate in building and integrating workforce development programs to meet employer's needs.

Environment and Public Works

- The **Engineer's Office** continues its cooperation and joint efforts with cities, villages, and townships to maintain Montgomery County's transportation infrastructure. The Partnership Pool Program grants funds to the townships for road maintenance projects. Many jurisdictions join with the Engineer's Office in an annual major repaving project that reached almost \$2,000,000 during 2007. The jurisdictions included Miami Township, City of Trotwood, Village of Farmersville, Jefferson Township and Butler Township. The Office also performed roadway striping for the City of Trotwood, Harrison Township, Village of Brookville, German Township and Clay Township.

The deed review group, which reviews the accuracy of deed descriptions and subdivision plats, has been reorganized leading to a reduction in time of review. This time on occasion reached 40 days, but now is just a few days. The addition of a records technician has reduced the time the public can obtain aerial photos and survey information.

- For the **Public Works Department**, the South Transfer Station received the 2007 Award of Merit for the improvements made by Danis Building Company. The improvements incorporated an attachment to the old portion of the plant, the new offices for the South Transfer Station and an attractive modern look with "green" principles of design and use of materials.

The Juvenile Justice Center received the 2007 Merit Design Award for excellence in masonry. The Juvenile Justice Center was a work in progress for eight (8) years (since 1999). The combination of good architecture and LEED principles combined with excellent use of glass and masonry materials resulted in the best facility of this type in the region.

The International Concrete Repair Institute awarded the parking garage the 2007 Award of Excellence in the longevity category for the underground parking garage repairs. In 1994, the 400-car "underground" garage went through an extensive renovation that performed so successfully it received the International Longevity Award. The renovation included:

concrete demolition and repairs, a cathodic protection system and a concrete overlay.

The Solid Waste Services division received numerous awards this past year. One of the Recycling and Education programs related to Keep Montgomery County Beautiful received the President's award from the Keep America Beautiful organization. With the successful implementation of recycling of small business electronics program offered to local business organizations, the organization received an award from National Association of Counties. The Assistant Manager of the organization received the 2007 Solid Waste Professional of the year award from the buckeye chapter of Solid Waste Association of North America (SWANA).

- **Sanitary Engineering** implemented a Balanced Scorecard process to measure departmental progress.

The Environmental Lab was certified by the Ohio EPA for an additional three years in metals analysis and added Inductively Coupled Plasma technology to analyze drinking water samples.

Annual Performance Evaluation Studies by the U.S. EPA resulted in the Lab scoring an average of 99.0% acceptability on three performance studies regarding the quality assurance of water and wastewater testing.

The department accomplished Cooperative Watershed Planning for Wastewater Treatment Facilities with Greene County at the Sugarcreek Water Reclamation Facility as well as Design and Construction of the \$32.0 million Plant Improvements.

Also accomplished was Cooperative Watershed Collection System Master Planning with the City of Dayton, resulting in a fully integrated Multi-jurisdictional Collection System Model.

The department earned the Home Builders Association Award for working with developers and home builders.

General Government

- The Communications Division of **Administrative Services** was responsible for the Bronze Quill

Award of Excellence for Community Relations from the Dayton Chapter of the International Association of Business Communicators for the Human Services Education Program. Also awarded was the National Association of County Information Officers Achievement Award for the Community Report.

BWC Administrator Marsha P. Ryan, on behalf of Governor Ted Strickland, presented Montgomery County with the 2007 Governor's Excellence in Workers' Compensation Award. The award recognizes employers who have made outstanding efforts to ensure safety in their workplaces. Montgomery County is among six Ohio employers who will receive the award.

- The **Board of County Commissioners** received the Red Cross Good Neighbor Award for its dedication to assisting with homeless families, responding to Katrina victims and collaboration with the Red Cross on disaster preparedness and response.

Montgomery County Commissioners announced the new NACo Prescription Discount Card Program in an effort to assist uninsured or underinsured residents in obtaining less expensive prescription drugs. This card will allow residents to have an average savings of 14.0% off brand name medicine and an average savings of 34.0% off generic medicine compared to regular retail prices. Montgomery County launched the discount card program to help consumers cope with the high price of prescription drugs. The county is making free prescription drug cards available under a program sponsored by the National Association of Counties that offers average savings of 20 percent off the retail price of commonly prescribed drugs. The cards may be used by all county residents, regardless of age, income, or existing health coverage, and are accepted at all of the county's pharmacies. A majority of participating retail pharmacies also will honor the NACo prescription discount card.

- The **County Auditor's Office** Comprehensive Annual Financial Report (CAFR) received recognition from the Government Finance Officers Association (GFOA). This came in the form of the Certificate of Achievement for Excellence in Financial Reporting for the 23rd year in a row. The Auditor's Office in conjunction with OMB, Purchasing and the

Treasurer's Office comprise the project team and continue to meet weekly to implement new and improved processes of the Performance Series Financial System.

The Auditor's Office provided extensive assistance to County departments in helping them meet their specific reporting and informational needs throughout the year. They also assisted some key departments in testing and refining document imaging processes to integrate them with the Financial System so that imaged documents can be indexed to, and easily retrievable from, related documents existing on the Financial System.

- During 2007, the **Board of Elections** developed a new Training Department to promote poll worker recruitment and training. Through collaboration with the Kids Voting Dayton Area, the Board of Elections was able to promote and implement "Youth at the Booth" poll worker program. This program utilizes high school students to work the polls on Election Day. Over 150 students worked during the November 6, 2007 General Election. The plan is to increase the number of high school poll workers substantially during 2008.

Becoming re-certified in various certifications has always been an important factor in the development of Board of Election employees. The Board of Elections would like to recognize the Director and Deputy Director who became re-certified as a Certified Election/Registration Administrator this past year.

- The **Office of Management and Budget (OMB)** continues its joint leadership role with the Auditor's Office, Data Processing, Treasurer's Office and Purchasing in the implementation of the Performance Series Financial System. The project team continues to meet weekly to implement new and improved processes for the Performance Series Financial System and its users.

OMB has received its 24th Annual Distinguished Budget Presentation Award from the Government Finance Officers Association of America (GFOA) for the 2007 Adopted Budget & Plan document. With the submission of the 2008 Adopted Budget & Plan document, this will make us eligible for our 25th Distinguished Budget Presentation Award. Montgomery County is one of the

longest recipients of this award from GFOA in the country.

- For **Records Center and Archives**, MONCO Enterprises recognized the department for continuing support of hiring individuals with disabilities. Special recognition was given to the Records Center and Archives Supervisor for attitude and support with supervision of staff.

Three employees from the Records Center & Archives department are members of the ARMA Board of Directors for the Dayton Chapter. Positions included: the Vice President Program Chair; Director of Scholarship and newsletter editor; and Director of Membership and newsletter committee. ARMA is a not for profit professional association and the authority on managing records and information-paper and electronic.

- The **Recorder's Office**, along with the **Clerk of Courts** and **Probate Court** began the process of automating the redaction of personal information from imaged documents.
- The **County Treasurer** 2007 Tax Lien Sale collected \$2.7 million in delinquent charges when liens were sold on 875 parcels. An additional \$2.1 million was collected in subsequent liens for parcels that initially sold in the 2006 tax lien sale and \$14.6 million in delinquent charges was collected from properties in jeopardy of a lien sale. Money from these sales was distributed to school districts and municipalities throughout the county.

The Treasurer's Office administered 5,024 active payment plans in 2007. Between August 1st and November 16th, \$1.4 million has been paid toward the 2,993 plans initiated by taxpayers to avoid the lien sale. The plans have scheduled payments for an additional \$1.3 million to be collected throughout the duration of the agreements.

The Treasurer's Payment Center on the main floor of the County Administration Building opened in January 2007 to decrease payment transaction times during busy collection periods, improve access for customers, and better facilitate manufactured home-related transactions.

The Treasurer's Office coordinated with Data Processing / Auditor's Office to implement a new cashing / payment processing system. The updated hardware and software technology allows for desktop-based check imaging when processing over-the-counter payments and positions the Treasurer's Office to comply with the Federal Reserve's Check 21 regulations and to pursue electronic deposit of checks rather than depositing physical checks. The office also coordinated with Data Processing / Auditor's Office to extend the current electronic check solution for real estate tax payments to process dog license payments.

The office managed a 10.0% increase in Pre-Payment (Escrow) plans, which provide an opportunity for property owners to make monthly real estate tax payments as part of a personal monthly budget. Faced with 1,169 active bankruptcy cases, the Treasurer's Office implemented process improvements in the ongoing real estate tax filing information provided to the court. This project has increased collections from court administered plans and will result in a lower, or no, delinquent balance for the property owner upon completion of the bankruptcy plan.

Research into returned mail from the 2nd half real estate tax billing yielded \$1.1 million in additional collections and over 200 address corrections.

Judicial and Law Enforcement

- Under **Administrative Services**, the Animal Resource Center accomplishments for 2007 are as follows. There were 73,062 dog licenses sold and this was a record year with a 3.0% increase over 2006. During 2007, Animal Resources established Mingle with the Mutts Adoption Outreach Event (with 2,800 participants) and the Director received Animal Welfare Administrator certification. There were 6,377 volunteer hours; 1,728 STOP Program hours and 1,783 community service hours through Animal Resources.
- Using state of the art hardware and software, the **Clerk of Courts** developed a new Online Ticket Payment (OTP) system for the County Courts to allow payment of traffic tickets and some criminal tickets. The system takes payments over the

internet by credit card, eliminating the need for a trip to the court.

- The **Common Pleas Court** Criminal Justice Services division passed all CCA audits for Intensive Supervision, Chemical Offender and Domestic Violence Programs in 2007. The Secured Transitional Offender Program (STOP) was audited by the America Corrections Association (ACA) and the Commission on Accreditation for Corrections (CAC) in October 2007. STOP received 100.0% compliance with all mandatory standards and 99.0% compliance with non-mandatory standards. There was \$2.0 million collected in funds for restitution of victims, child support, court costs, fines and fees. Offenders (1,516) completed 61,601 hours of community service work for city, state and federal non-profit agencies in Montgomery County. This community services converts to \$431,207.

The Court Services division received 100.0% compliance with the CCA audit for the Jail Reduction Program. There were 489 offenders placed on electronic home detention and this is an increase of 170 over 2006. This division screened 9,571 in-custody defendants for bond recommendations. Also, a process was implemented in November 2007 for Pretrial Services jail staff to expedite the release of all probation and COR/pretrial/PSI/ILC offenders from the Montgomery County Jail for a total of 400. Last, the court assisted 792 petitioners and filed 897 stalking and sexually oriented offense protection orders in 2007.

The court has seen substantial increases in the caseloads for stalking civil protection orders and criminal non-support cases. The court has been effective and efficient in handling these cases within current resources.

- The **Coroner's Office** received accreditation from the Accreditation Council of Medical Education (ACGME) for the Fellowship program and from the National Association of Medical Examiners (NAME).
- The **Miami Valley Regional Crime Laboratory** was audited by the National Forensic Science Technology Center. The DNA Section of the laboratory received certification for their compliance with the quality assurance standards

for DNA testing as set forth by the Director of the FBI.

- The Juvenile Justice Center (JJC) has opened its doors in early January 2008. With the opening of this center, the **Juvenile Court** has consolidated its legal operations (currently in 2 different downtown locations), Detention Services (including its correctional program located at the Dora Lee Tate Youth Center), the Intervention Center, the Clerk's Office and other administration programs into one building. The JJC has integrated all of the Court's functions with the exception of Probation Services into one location. This impressive new facility will enable the Juvenile Court to enhance its services to the families and youth it serves.

In September 2007, the Juvenile Court's Center for Adolescent Services successfully achieved accreditation by the American Correctional Association (ACA). This accreditation was promoted and supported in all of the Community Correction Facilities funded by the Ohio Department of Youth Services (ODYS). In addition to the extensive documentation and administrative requirements that CAS staff addressed, CAS also conducted a thorough review and revision of its treatment program, a component specifically cited by the ACA auditors as particularly strong and noteworthy. The ACA team found CAS to be in 100.0% compliance with its Mandatory and Non-Mandatory standards.

Two other Juvenile Court departments, the Nicholas Residential Treatment Center (NRTC) and Probation Services, received re-accreditation from ACA. The ACA team found NRTC to be in 100% compliance with its Mandatory Standards and in 98% compliance with the Non-Mandatory Standards for Juvenile Community Residential Facilities. Probation Services received a score of 100% compliance on both its Mandatory Standards and Non-Mandatory Standards in its ACA re-certification audit. The Montgomery County Juvenile Court's Probation Services Department is only one of three accredited juvenile probation departments within the State of Ohio.

This Robert Wood Johnson Foundation grant helps teens overcome drugs, alcohol and crime. Reclaiming Futures has been bringing together

court staff, treatment providers, families, community partners and volunteers to address the needs of court-involved youth with substance abuse challenges. It also created the crucial Natural Helpers Program of community volunteers. Natural Helpers are caring volunteers who provide support and encouragement to youth and families and connect them with opportunities and services to bring about positive life change. With the help of continued partial grant funding, this program will continue its important work.

As a Demonstration Site for the National Council of Juvenile & Family Court Judges Juvenile Sanctions Center, the Intervention Center [IC] Director represented the Montgomery County Juvenile Court and presented as faculty at the Graduated Sanctions in Juvenile Justice: A National Training, May 8 – 11, 2007 in Brooklyn, New York on the topic of Intervention Centers: a Report Card.

- For the **MonDay Program**, the Residential Substance Abuse Treatment Grant was renewed for this year and was of great assistance in providing support for our ten {RSAT} long term beds for female residents. Regarding supplemental educational funding, we were able to augment our monies with grants from the State for our educational programs.

MonDay was audited fiscally as required by the State Auditor's office. There were no instances of noncompliance or reportable internal control conditions.

In December 2006, MonDay was audited by the Ohio Department of Alcohol and Drug Addiction Services for Residential and Outpatient treatment certification and was awarded recertification in March 2007. Also each clinician at MonDay is in compliance with ODADAS for licensure and scope of practice.

The Bureau of Community Sanctions of the Department of Rehabilitation and Correction conducted our annual program audit and MonDay had 100.0% compliance.

The Correctional Program Assessment Inventory (CPAI) was conducted by the University of Cincinnati in November. The CPAI utilized the principles of effective correctional treatment as a

template for the “ideal” program. MonDay received an overall rating of Satisfactory.

MonDay completed the year with an 84.0% successful completion rate and contributed 16,781 community service hours to the community. When prorated at minimum wage of \$6.85 per hour this equates to a value of \$114,949.85 in service to our community.

- The **Prosecutor** was named Ohio’s Outstanding Prosecutor of the Year by the Ohio Prosecuting Attorney’s Association, was elected to the Executive Committee of the National Children’s Alliance, and is the Chair of the Board of Directors for the National District Attorneys Association.
- The **Sheriff’s** jail facility was accredited by the American Corrections Association (ACA) and the National Commission on Correctional Health Care (NCHC).

Social Services

- The **Alcohol, Drug Addiction and Mental Health Services (ADAMHS) Board** along with officials from the county negotiated the transfer of the old Montgomery County Home, Country View Manor to the control of the ADAMHS Board. These new arrangements will reduce cost for the county and increase revenue.
- The **Board of Mental Retardation and Developmental Disabilities (MR/DD)** maintained a four year accreditation with a 98% compliance record and no Health & Safety issues from the Ohio Department of MR/DD (ODMRDD), which has a possibility of a fifth year. MR/DD has also maintained their Commission on Accreditation of Rehabilitation Facilities (CARF) three-year accreditation during this time period.

MR/DD effectively managed the job abolishment process and subsequently reduction in staff within the Children’s Programs and Services Department. They implemented and transitioned to the new reimbursement system in Residential and planned and adjusted staff to accommodate the new Adult Services Reimbursement model. They also expanded residential waivers for families and individuals within the resources available to the Board.

- The **Family and Children First Council (FCFC)** successfully passed the Human Services Levy A, which was on the ballot in November 2007.

FCFC implemented several initiatives as a result of the Outcome Teams. An Early Care and Education initiative was launched to improve the school readiness of preschool age children. A multi-media campaign aimed at preventing Fetal Alcohol Spectrum Disorders (FASD) was launched, and a program designed to reintegrate ex-offenders into the community with an emphasis on education, training and employment was approved by the FCFC. The Safe Neighborhood Court Program successfully completed its first full year of operation.

In September, River Commons opened in the former Helena Hi-Rise building. River Commons will provide affordable permanent housing with on-site supportive services for homeless individuals, particularly those currently being served at the community’s day and night shelters.

- **Job and Family Services (JFS)** merged with the Montgomery County Children Services, effective May 5, 2006. JFS received recognition for achieving the State Food Stamp Targeted Error Element Rate (TEER) accuracy and received recognition for a 94.0% Federal Quality Control Payment Rate.
- The **Job Center** celebrated the 10th anniversary of the Job Center on Monday, December 10th. The Job Center has grown over the past ten years and successfully adjusted to the emerging job climates and economy. It is a national and international model for one-stop job centers, and has received many awards and accolades from state and federal leaders.
- The **Multi Service Center** Sunrise Center successfully initiated and coordinated the creation of a new subcommittee under the Montgomery County Criminal Justice Council to serve as a prostitution intervention collaborative for Sunrise Center Weed and Seed Program. The Multi Service Center also participated as member of the Miami Valley Re-Entry Initiative, serving both incarcerated and formerly incarcerated individuals with case management, computer lab, job research and resumes.



SIGNIFICANT ACHIEVEMENTS

- The **Stillwater Center** serves as a clinical site for two schools of practical nursing and is now able to provide IV services as needed by residents. The Ohio Department of Health surveyed all aspects of compliance in an annual audit and awarded continued accreditation as an Intermediate Care Facility for the Mentally Retarded. The Ohio Department of Mental Retardation and Developmental Disabilities conducted its annual audit and awarded a one year license continuation.
- The **Veterans Service Commission** has assisted resident veterans with over \$1.5 million in emergency financial assistance for rent, mortgage, utilities and food. The Commission continues to assist veterans and their families file for Veterans Administration compensation and benefits.



COUNTY ADMINISTRATOR'S EXECUTIVE BUDGET SUMMARY

Conclusion

Montgomery County has a tradition of providing effective and efficient services to residents of our community. In the age of cost shifting from the state and federal governments to local government, we continue to provide innovative solutions to community issues and concerns.

The General Fund of Montgomery County faces many challenges. We must continue to address a difficult economic climate in the state and local region resulting in decreased revenue. Receipts from the State of Ohio, including local government funds and indigent counsel reimbursements, have been frozen or reduced. Sales tax revenues reflected a decrease of 1.2% for 2007 from 2006 actual receipts. We anticipate this revenue source to have little future growth due to retail growth outside the county. To address this revenue picture in the 2008 budget, the county worked with elected officials, agencies and departments to manage salary, fringe benefit, health insurance and operating costs and other mandated services. The total 2008 budget equals the revenue; therefore, the budget does not include a proposed spend-down of cash reserves, unlike the three previous years. The 2008 budget was balanced by the usage of the Budget Stabilization Fund in an amount of \$2.8 million. Together with the county elected officials, we must "right-size" the General Fund budget and live within the current revenue stream. Other issues facing county government include the increasing cost of criminal justice and the pursuit of new approaches to continuous quality improvement in the provision of services.

Montgomery County maintains a commitment to strong financial planning by engaging in a cooperative approach between the Board of County Commissioners and Montgomery County's elected and appointed officials. The continued commitment of the elected officials of Montgomery County in the management of their resources has allowed the county to operate within its revenue sources and develop sufficient cash reserve levels to tap into when necessary. The general fund cash reserve level enhances the financial stability of the county. We maintain our tradition of strong financial management and implement policies that are "best practices" in service delivery to the citizens of our community. We are proud of the county's reputation for excellence and innovation in government as we fulfill our mission:

To improve the health, safety and welfare of its citizens, the strength of the economy, and the quality of the environment.

Sincerely,

Deborah A. Feldman
County Administrator

The Five-Year Plan shares with the reader the issues which have been identified by County Officials in their longer range outlook and the approaches to these issues for some of the County's major funds: General Fund, Human Services Levies, Road Auto and Gas, Public Works and Sanitary Engineering.

This section will highlight the following for these funds:

- Planning Process and Allocation Methodology
 - A. Introduction
 - B. Funding Allocation Process
 - General Fund
 - Human Services Levies
 - Engineer – Road Auto and Gas
 - Public Works
 - Sanitary Engineering
 - C. Impact on Budget
- Capital Issues for 2008 – 2012
- Financial Projections
- General Economic Trends

A. Introduction

Montgomery County's original Five-Year Plan was first presented in the 1991 Adopted Budget Document and was the culmination of more than two years of assessment and review of county operations, financial forecasting and long range planning. In response to a forecast made by the Office of Management and Budget in 1986, a committee of sixty-eight (68) citizens was appointed by the Board of County Commissioners in the spring of 1987 to perform an independent review of the county's finances and operations.

The committee completed its review and issued its report in February of 1988. One of the recommendations from the report was to pursue long-term planning, at least five years out, on a countywide basis. Based on this recommendation, each county department was asked to develop a five-year plan for its respective operation. Through a planning model developed by the University of Dayton School of Business (see Appendix - Section I), which emphasizes the identification of operating needs, individual plans were developed and consolidated to create the county's initial planning document - the Preliminary Five-Year Operating and Capital Plan, presented on February 21, 1989. Since that time, each budget process now includes a component, which requires an update of the longer term issues and challenges. Through two consecutive General Fund Ten Year Plans (1990-1999

and 2000-2009), the county reviews and includes multi-year planning with the annual budget process.

The concurrent step in the planning process is the forecasting of revenues and expenditures. In most cases, the Office of Management and Budget (OMB) prepares the forecasts to be used for determining appropriation levels, rates or tax increases. In other cases, OMB verifies forecasts prepared by other departments, since the forecasting approach is driven in large part by the revenue source that a program receives. The General Fund depends on a variety of revenue sources, thereby requiring the use of econometric models, trending and historical data. The proprietary operations such as water, sewer and solid waste programs depend on rate changes, driven by various economic and environmental factors. Other programs, such as roads and bridges, also depend on economic factors and periodic rate changes. Grant programs are subject to the policy of the grantor on a year-to-year basis; therefore, they are not projected locally.

The following pages outline the various funding allocation processes used to support priority items identified from the planning process.

B. Funding Allocation Processes

The funding allocation processes are subject to the requirements of a department's funding source. The General Fund, which supports many programs, allocates resources through a priority setting process involving most elected officials of the county. Sanitary Engineering staff reviews operating and capital needs as part of its annual budget process and submits recommendations to the Board of County Commissioners for approval. Grant programs allocate resources based on the provision of the grants and other programs allocate resources based on internal and external input.

Additionally, while the planning process identifies needs and a projection of resources for the next five years, the allocation (budget) of these resources is done one year at a time, with a reassessment of priorities and revenue expectations each year.

The following pages outline the funding allocation processes for the five major funds - General Fund, Human Services Levies, Road Auto and Gas (Engineer Funds), Public Works and Sanitary Engineering Funds.

General Fund Supported Programs

The allocation of funds for new General Fund supported programs is now done through a priority setting process, concentrating primarily on departments in the Judicial and Law Enforcement and General Government planning program areas. There are a few departments such as Veteran Services and the Planning Commission in other program areas that receive General Fund support, but their requests generally are few.

The priority setting process changed the method used by Montgomery County to allocate resources to meet its goals and objectives. Assisted by the County Administrator, Montgomery County's Elected Officials (administrative and judicial) set aside at least a full day each year to establish countywide priorities. In the establishment of county priorities, the elected officials submit programmatic change requests and present these requests to the group for funding. After this daylong meeting, the elected officials are requested to complete a ranking sheet on the requests submitted by each elected officeholder. Programs are funded based upon the ranking results from the elected officials, until all funds are allocated. Priority setting awards are then placed in the ensuing calendar year's budget.

For budget years 1998 and 1999, the Board of County Commissioners determined that, based on the financial projections, funding would be allocated for the General Fund Priority Setting Process. For each process, the elected officials presented programmatic changes for ongoing and one-time requests for funding. After the initial Priority Setting session, each elected official ranked the projects, submitted recommendations and collectively we were able to fund \$1.0 million in ongoing funds and \$0.5 million in one-time funds in each year. For budget years 2000-2007, requests for ongoing and one-time funds above budget parameters were submitted directly through the annual budget process and the Board of County Commissioners made final recommendations on funding initiatives.

Human Services Levies

In March of 1982, a process began which would eventually merge six special purpose tax levies in support of human service programs into the new human service levy system consisting of just two levies today. Through its allocation processes, this system, which is governed by the Human Services Levy Council, provides flexibility to address changes in the area's economy and respond more quickly to shifts in federal and state policies with regard to human service funding.

There are three subordinate funding mechanisms, which comprise "the Human Services Levy System":

1. Designated Funds - allocated to agencies such as the Job and Family Services Children Services Division, the Alcohol, Drug Addiction and Mental Health Services Board, the Public Health – Dayton & Montgomery County and the Board of Mental Retardation and Developmental Disabilities. Each of these agencies provides the Levy Council with an annual in-depth review of its operation and funding status to determine future allocations from the levy system.
2. Supported Services Funds - allocated for services addressing unmet needs, these funds represent a percentage of the levy collections, which are set aside from the total. Based on the results of a Joint Hearing Process, sponsored by a coalition of service planning and funding organizations, and other data collected throughout the year, priorities are established and funds are allocated through a competitive process. These "supported services funds" are probably the most unique aspect of Montgomery County's Levy Process. A listing of the projects funded can be found in Section F, under the Family and Children First Council.
3. Contingency Funds - allocated on an emergency basis. An emergency is defined as an unanticipated occurrence which would lead to a loss of service, negatively impacting the lives of county residents.

Detailed information on agencies funded in 2007 can be found in Section F - Family and Children First Council.

Engineer-Road Auto and Gas

The County Engineer performs a separate priority setting process for the expenditure of Road Auto and Gas (Road A & G) Funds for road and bridge improvements. Each bridge is inspected annually to determine its structural capacity. This inspection information is combined with other data, such as traffic counts, adequacy of the waterway opening and geometrics, to determine a rating for the structure. This rating identifies how sufficient the structure is relative to its intended purpose. These "sufficiency ratings" form the basis for the bridge replacements identified in the County Engineer's Five-Year Plan.

Copies of all accident reports from the various state, county and township police agencies are forwarded to the County Engineer and computerized. Based on this information, those locations within Montgomery County with the highest accident rates can be identified. This process provides the priorities for hump removals, traffic signal installations and intersection improvements.

Major new roadway projects are identified in conjunction with the Transportation Committee of the Miami Valley Regional Planning Commission, the Ohio Department of Transportation (ODOT) and other political subdivisions. These new roadways are built to service new or changing traffic patterns or provide an incentive for development. Since these are large projects, often involving federal participation, long lead times are necessary, making it mandatory that they become a part of the long-term planning process.

Annually, the Engineer reports to the Board of County Commissioners on the status of the five-year plan and each project is approved by the Commission as it develops from design through right-of-way purchase and construction.

Public Works (Solid Waste Management)

The staff of the Public Works Department prepares budget requests for their respective divisions. The budget is reviewed by the Office of Management and Budget (OMB) and the Solid Waste Advisory Committee (S.W.A.C.). S.W.A.C. is a representative group of officials from jurisdictions, which contract with the county for waste disposal services. Subsequent to OMB's review, a subcommittee of the S.W.A.C. reviews the budget, modifies it if necessary, and presents its recommendation to the full body. The S.W.A.C. makes a final recommendation to the Board of County Commissioners regarding appropriate funding levels, including how much will be available for capital requests each year.

The Solid Waste Management Policy Committee (S.W.M.P.C.) is a group of officials from the jurisdictions, which make up the solid waste planning district and also includes a citizen and industrial representative. This committee reviews and approves the H.B. 592 budget, which provides funding for the implementation of the solid waste plan and associated activities.

Sanitary Engineering

As part of the water and sewer rate setting and county budget processes, Sanitary Engineering division managers submit requests for staff changes, purchase of new or replacement equipment and additional operating needs. Updates and changes from previous years are made to the operating line items by the Office of Management & Budget (OMB) as necessary. These requests are reviewed by OMB and discussed with the Director of Sanitary Engineering for recommendation to the County Administrator and Board of County Commissioners. These recommendations are made based on the existing dollars available in the water and sewer operating funds and the rate increase limitations established by the Board of County Commissioners. Funds are set aside annually for capital improvements within the operating budgets. Discussions are held with the Sanitary Engineering Director and Deputy Director for the allocation of these funds.



PLANNING PROCESS AND ALLOCATION METHODOLOGY

C. Impact on Budget

The five-year planning section is included in the Adopted Budget Document because of its effect on Montgomery County finances. The financial projections are included to demonstrate the assumptions with regard to ongoing operating requirements on various funds within county government, as well as funds which are assumed to be available for new programs.

Sections C, D and E provide financial information for 2007 and prior years relating to expenditures, revenues and program information. Section F provides a breakdown by department and Section G outlines the particular capital investments included in the county budget. A large percentage of the five-year plan projects are capital in nature and these are detailed in "Capital Issues for 2007-2011" in this section.

The remaining four years of the five-year plan (2008-2011) are in a dynamic state. The programs and projects discussed will adapt to the changing environment and needs; therefore, they are neither approved nor appropriated on a long-term basis. Appropriation levels for all funds are determined annually. The longer term information will enable the management and financial staff of Montgomery County to prepare for the needs of the future.

Introduction

As part of the planning process, elected officials and county staff monitor developments that may impact county finances and operations. Such developments include mandated federal and state regulations and services, like those associated with Criminal Justice activities (i.e. sentencing reform, juvenile justice, jail overcrowding, domestic violence, etc.) or with developments in science like DNA technology that will improve the Crime Laboratory's ability to analyze samples; computer technology that will assist law enforcement officials in apprehending criminals, or monitoring people on probation; and replacing and upgrading outdated equipment with a new county communication system. At the same time, the county is struggling to develop solutions to stem the problems resulting from broken families, delinquent youth and drug abuse.

In Section F, there are challenges that the county will be working on in the next year and beyond to ensure that the county continues to serve its citizens, works to solve community problems and remains on firm financial footing. These are presented under Statistics by department within Section F.

General Fund Financial Planning Process

In March 1998, the Montgomery County Board of Commissioners appointed a task force of community leaders whose mission was to evaluate the County's General Fund finances and operations in preparation for the development of a new ten year General Fund financial plan. The Montgomery County General Fund Financial Planning Committee (GFFPC) consisted of twenty-five public, private and civic sector leaders who were responsible for identifying, setting priorities, exploring alternatives and solutions and providing recommendations to guide the development of the county's second ten year financial plan. The county contracted with the Indiana University Center for Urban Policy and Environment to facilitate the planning process. The committee developed the following mission statement:

The mission of the GFFPC is to develop a plan that assures the economic vitality and quality of life of Montgomery County over the next ten years. Key elements of the plan are:

- Strong community and regional leadership
- Partnerships with the private sector, other governmental units and citizens
- Identification of best practices
- Vision

Prior to the development of the 2000-2009 plan, the committee reviewed and analyzed the previous 1990-1999 plan, and the county's performance relative to this plan. The committee formed three subcommittees to study the major areas of concern. These subcommittees: Economic Development and Amenities; Criminal Justice and Human Services; and Regionalization and Land Use Planning met throughout the year to identify and address issues related to these areas. Subcommittees studied current practice and reviewed nationally recognized best practices.

Based upon these analyses, the committee established planning assumptions to be used as guidelines for the planning process and for the revenue and expenditure projections for the 2000-2009 plan.

Planning Assumptions

- No new taxes will be levied over the ten-year period.
- The use of budget parameters in the annual budgeting process will continue.
- Capital improvement funding to maintain the infrastructure of county facilities will continue.

2000-2009 General Fund Plan Recommendation Highlights

- Montgomery County Commissioners have a unique role as county wide elected officials and must continue to provide leadership on community issues.
- Continue the current county sales tax rate of 1.0%
- Eliminate service duplication within county government and between governments through service consolidations
- Pursue new approaches to continuous quality improvement

2000-2009 General Fund Plan Recommendation Highlights (Continued)

- Create a General Fund Cash Reserve Policy in order to maintain the county's fiscal integrity and to protect against the impact of an economic downturn
- Create a Strategic Investment Fund to provide money to large projects which enhance the community and have a regional impact
- Continue to fund the Affordable Housing community program contingent upon the implementation of an all private sector board
- Continue to fund the Arts and Cultural District within Montgomery County
- Coordinate a regional focus on economic development
- Continue specific focus on juvenile crime and criminal justice
- Create a coordinated approach to the criminal justice, human services, and education systems, with an emphasis on outcome-based evaluation
- Create new and innovative solutions to juvenile crime
- Develop a county-wide workforce development strategy
- Improvements and systemic reform in public education necessary to assure an adequately prepared workforce
- Continue to study and implement best practices in a variety of areas
- Lead the development of a comprehensive strategy and creation of incentives for reuse of brownfield properties within Montgomery County
- Additional recommendations and a detailed explanation are found in Part V of the General Fund Financial Plan 2000-2009

The final product of the committee's work is a systematic and comprehensive ten-year financial plan. The financial projections detail a spending plan that enables the county to continue to provide its current level of services to the community; to address continuing state and federal mandates; to continue to provide funds for community programs; and to maintain financial stability. Please contact the Office of Management and Budget at 937-225-4735 for additional information on the General Fund Financial Plan.

The flexibility of the General Fund is limited by the mandates of the state and federal governments, and by the impact of the economy on the county's revenues and expenditures. The significant impact of the economy cannot be overstated. As in past years, an economic downturn will result in substantial revenue losses, especially in sales tax and in serious challenges to the county budget. Ten years is an extremely long period for any financial projection; therefore, the plan must be monitored annually with adjustments made based upon actual revenues and expenditures.

- A. General Fund Public Works Projects
- B. County Engineer – Road and Bridge Capital Projects
- C. Public Works Capital Projects (Solid Waste)
- D. Sanitary Engineering Water & Sewer Projects

The Montgomery County Adopted Budget Document has for years presented the county's capital program for the current year and historical information on existing projects. Now, the results of the Five-Year Planning process for capital improvements are incorporated into the Adopted Budget and Plan (please refer to Section G for more information on current capital projects). Included in this section of the plan are the proposed capital projects for the General Fund's Public Works Program, which includes Building Depreciation and other Public Works (Non-Solid Waste) capital improvement projects; Engineer's Road and Bridge operations; Public Works (Solid Waste) projects related to the transfer stations and other capital needs; and the Sanitary Engineering Department's proposed water and sewer capital projects.

Prior to 2002, \$500,000 was allocated for the General Fund Capital Improvement Process (CIP) and \$1,000,000 was allocated for the General Fund Building Depreciation Program. Due to the financial condition of the General Fund, both programs were temporarily suspended. The Building Depreciation Program was restored in 2006 at \$500,000. Beyond that, needed projects can be funded through individual departmental savings or savings from completed capital projects. The list that follows in this section is for projects that have been identified as necessary but as of yet not allocated except for those listed in Section G. The County Engineer Road and Bridge Projects, Sewer and Water Projects, and Solid Waste Projects are funded through their respective funds.

Funded projects are included in Section G – Capital Improvements. The proposed projects in this section will be re-evaluated and prioritized in each annual planning process and, if funding is available, will be included in the adopted budget.

A. General Fund Public Works Projects

Prior to 1986, Montgomery County, through the Capital Improvement Committee, conducted a prioritization of eligible capital projects to be funded on a two-year program basis. Eligibility was determined by the department's funding status, limiting participation for the most part to General Fund departments. This was virtually the only process available for General Fund departments to receive funds for major improvements or pieces of equipment. Once projects were submitted and ranked for the two-year period, available Federal Revenue Sharing moneys would be used to fund the highest ranked projects. The demise of the Federal Revenue Sharing Program in 1986, coupled with the already declining General Fund cash balance left no regular funding source for these improvements. Up until 1990, only emergency requests were considered.

The county's 1990-1999 Ten Year Financial Plan, with the infusion of new sales tax revenues, established a "One Million Dollar Annual Capital Improvement Program" for Montgomery County. Since the county created a Building Depreciation Fund with \$1.0 million being transferred from the General Fund each year, the CIP program funding was reduced to \$500,000 annually. During 2002, 2003, 2004 and 2005, all funding was temporarily suspended for the Building Depreciation and CIP programs. Building Depreciation in the amount of \$500,000 was budgeted each year since 2006. The Building Depreciation Fund is utilized for improvements to building infrastructure (i.e. roofs, elevators, mechanical systems and other large structural items). The General Fund Capital Improvement Program is utilized normally for office renovations, carpet replacements and small building maintenance improvements. The Public Works Department and the Office of Management and Budget rank projects and submit them to the County Administrator and the Board of County Commissioners for review and approval. These requests are reviewed, ranked and funded based on established criteria (Please refer to Section G for more information on this criteria).



CAPITAL ISSUES FOR 2008 - 2012

In the development of the 1990-1999 ten-year financial plan, a review of the county's buildings was undertaken by several consultants and the Public Works Department. A result of that review was the identification of a large number of projects/improvements categorized as imperative or recommended. All imperative improvements were included in the \$25 million bond. Those projects categorized as "recommended" in the initial review and in subsequent studies are submitted to the annual process. The Public Works Department also assists the committee in determining what projects should be deferred to another year or included in the annual maintenance budget. In the development of the 2000-2009 General Fund Ten Year Plan, it was highly recommended that the county continue capital improvement funding to maintain the infrastructure of county facilities.

The listing contained on the following pages reflects those projects identified in the Building Depreciation Study and other capital improvement projects that were coordinated by the Public Works Department through the use of various consultants and engineers.

Currently a project manager is funded from the Building Depreciation Fund. Current year projects are reported in Section G.

**A. GENERAL FUND PUBLIC WORKS PROJECTS
CAPITAL IMPROVEMENT SUMMARY
2008 - 2012**



2008 Projects

Administration Building

Penthouse Room & Remove Pitch Pockets	\$ 50,000
Electric Panel, Plaza Electric Service Upgrade	43,000
Fourth Floor Fire Alarm - Data Processing	14,000
Repairs to Steps	40,000
Eighth Floor Carpet	18,000

Common Pleas Court

Gutter Repair	11,000
Nicholas Treatment Center Roof Repair	12,000
Juvenile Justice Center	1,000,000
Building Renovations	5,000,000

Court Services Building (Family Courts Building)

Site Improvements and Interior Renovations	50,000
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Coroner Crime Lab

Replace Fire Alarm System	53,000
Replace Security System	150,000
Air Compressor Noise Solution	14,000

DayMont Courts Building

Electrical Switchgear Upgrade	25,000
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Jail

Inner Security Upgrade	400,000
Dispatch 911 Cooling Project	100,000

Mini University

Renovations to Facility	50,000
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Other Buildings

Concrete Pads in Kennels (Animal Resource)	15,000
Emergency Building Repairs	129,000
Roof Surveys	20,000

Public Works/Parks

Maintenance Buildings Lot Security-Fencing	20,000
Madison Lakes Central Parking Lot Sealing	25,000
Tom Cloud Conference Center	10,000

2008 Projects (Continued)

Sheriff Administration Office

Electrical Removals	\$ 25,000
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Total 2008 Projects

\$ 7,274,000

2009 Projects

Administration Building

Panic Buttons	25,000
Recording and Camera Upgrade	75,000
Electric Panel Replacement	33,000

Common Pleas Court

CPC Renovation	3,000,000
Court Services Renovation	100,000
Court Services Electrical Upgrade	50,000

Courthouse Square

Raised Tree Planter Repair	50,000
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DayMont Courts Building

Replace Fire Alarm	200,000
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Jail

Third Floor Cooling/ DVR Recording Area	30,000
Remove Existing Air Cooled Chillers	50,000
Roof Replacement	200,000

Mini University

Renovation to Facility	60,000
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Parks

Fisher Park - Pave/ Resurface Parking Lots	100,000
Tom Cloud-Replace Playground Equipmen	30,000
Fisher Park - Barn Repair	40,000
Pond Repairs	45,000

Public Works

Various Buildings - Vibration Analysis	35,000
Miscellaneous Equipment	50,000

Total 2009 Projects

\$ 4,173,000

A. GENERAL FUND PUBLIC WORKS PROJECTS
CAPITAL IMPROVEMENT SUMMARY
2008 - 2012



2010 Projects

Administration Building

Electric Panel Replacement \$ 33,000

Common Pleas Court

Seal & Caulk Exterior - West Flat Area 250,000

Court Services Building (Family Courts Building)

Renovations 900,000

Replace Windows 100,000

Coroner Crime Lab

Replace Exhaust Fans 140,000

Install Air Incinerator 60,000

Install Boiler and Unit Heater 22,000

Replace Storm, Water and Vacuum Pumps 11,000

Courthouse Square

Replace Concrete Sidewalk 55,000

Memorial Hall

Exterior Sealing, Cleaning & Caulking 120,000

Mini University

Interior Renovations 100,000

Parks

Van Atta - Crack Seal, Resurface Tennis Courts 10,000

Tom Cloud Pave & Resurface Parking Lot Area 10,000

Asphalt Paving Program 50,000

Replace Playground Equipment 30,000

Parks Restroom Improvements 15,000

Parks Headquarter - Replace Roof 25,000

Miscellaneous Equipment 50,000

Sheriff Administration Office

HVAC Improvements 80,000

Total 2010 Projects

\$ 2,061,000

2011 Projects

Court Services Building (Family Courts Building)

Replace Windows Levels 2 & 3 \$ 150,000

Renovation of Interior 400,000

Courthouse Square

Courthouse Square Pavers Replacement 1,000,000

Mini University

Interior Renovations 35,000

Parks

Van Atta - Asphalt Paving of Road 50,000

Parks Concession Stand Upgrades 15,000

Asphalt Paving Program 50,000

Public Works

Miscellaneous Equipment 50,000

Sheriff Administration Office

Window Replacements (168) 504,000

Total 2011 Projects

\$ 2,254,000

2012 Projects

Common Pleas Court

Electrical Gear Replacement \$ 140,700

Court Services Building (Family Courts Building)

Court Services Caulk and Seal Exterior 175,000

Historic Courthouse

Finish Second Floor Restorations 1,000,000

Total 2012 Projects

\$ 1,315,700

**B. ENGINEER ROAD AND BRIDGE PROJECTS
CAPITAL IMPROVEMENT SUMMARY
2008 - 2012**



2008 Road Projects

Architectural and Engineering Costs

Testing	\$ 10,000
Township Issue 2	100,000
Traffic Engineering Support	25,000
Miscellaneous	50,000
Subtotal	\$ 185,000

Land Acquisition

Miscellaneous	\$ 50,000
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Construction and Improvement

Resurfacing	\$ 2,000,000
Crack Sealing	100,000
Guardrail Repair and Upgrade	200,000
Pavement Applications	70,000
Pavement Markings	300,000
Raised Pavement Marking Program	25,000
Roadside Hazards	25,000
Sidewalk Construction	25,000
Thermoplastic Markings	15,000
Traffic Signal Construction	70,000
Traffic Signal Maintenance	75,000
Yankee Street Improvements	305,000
Austin Road Improvements	305,000
Subtotal	\$ 3,515,000

Total 2008 Road Projects	\$ 3,750,000
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2008 Bridge Projects

Architectural and Engineering Costs

Miscellaneous	\$ 156,000
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Land Acquisition

Miscellaneous	\$ 50,000
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Miscellaneous

Miscellaneous	\$ 20,000
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Construction and Improvement

Alex Road	\$ 280,000
Alex-Bell Road	159,000
Hemple Road	150,000
Little York Road	275,000
Heathcliff Road	270,000
Shank Road	300,000
Contract Bridge Repairs	100,000
Deck Replacements	270,000
Subtotal	\$ 1,804,000

Total 2008 Bridge Projects	\$ 2,030,000
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B. ENGINEER ROAD AND BRIDGE PROJECTS
CAPITAL IMPROVEMENT SUMMARY
2008 - 2012



2009 Road Projects

Architectural and Engineering Costs

Testing	\$ 10,000
Township Issue 2	100,000
Traffic Engineering Support	25,000
Miscellaneous	100,000
Subtotal	\$ 235,000

Land Acquisition

Miscellaneous	\$ 100,000
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Construction and Improvement

Resurfacing	\$ 2,100,000
Crack Sealing	100,000
Guardrail Repair and Upgrade	200,000
Pavement Applications	70,000
Pavement Marking	300,000
Raised Pavement Marking Program	25,000
Roadside Hazards	25,000
Sidewalk Construction	25,000
Thermoplastic Markings	15,000
Traffic Signal Construction	70,000
Traffic Signal Maintenance	75,000
North Dixie-Phase 4	530,000
Subtotal	\$ 3,535,000

Total 2009 Road Projects	\$ 3,870,000
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2009 Bridge Projects

Architectural and Engineering Costs

Miscellaneous	\$ 200,000
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Land Acquisition

Miscellaneous	\$ 100,000
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Miscellaneous

Miscellaneous	\$ 20,000
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Construction and Improvement

Arlington Road	\$ 400,000
Clayton Road	270,000
Farmersville - West Carrollton	50,000
Friend Road	200,000
Mile Road	500,000
Denlinger Road	150,000
Oakes Road	50,000
Contract Bridge Repairs	40,000
Subtotal	\$ 1,660,000

Total 2009 Bridge Projects	\$ 1,980,000
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B. ENGINEER ROAD AND BRIDGE PROJECTS
CAPITAL IMPROVEMENT SUMMARY
2008 - 2012



2010 Road Projects

Architectural and Engineering Costs

Testing	\$ 10,000
Township Issue 2	100,000
Traffic Engineering Support	25,000
Miscellaneous	100,000
Subtotal	\$ 235,000

Land Acquisition

Miscellaneous	\$ 100,000
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Construction and Improvement

Resurfacing	\$ 2,205,000
Crack Sealing	100,000
Guardrail Repair and Upgrade	200,000
Pavement Applications	70,000
Pavement Markings	300,000
Raised Pavement Marking Program	25,000
Roadside Hazards	25,000
Sidewalk Construction	25,000
Thermoplastic Markings	15,000
Traffic Signal Construction	70,000
Traffic Signal Maintenance	75,000
Miamisburg-Springboro to Medlar	380,000
Subtotal	\$ 3,490,000

Total 2010 Road Projects	\$ 3,825,000
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2010 Bridge Projects

Architectural and Engineering Costs

Miscellaneous	\$ 227,500
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Land Acquisition

Miscellaneous	\$ 100,000
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Miscellaneous

Miscellaneous	\$ 20,000
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Construction and Improvement

Broadway Street	\$ 147,500
Heeter Road	350,000
Hoover Avenue	100,000
Dayton Liberty Road	235,000
Lamme Road	200,000
Ridge Avenue	150,000
Stroop Road	150,000
Wolf Creek Pike	150,000
Contract Bridge Repairs	50,000

Subtotal	\$ 1,532,500
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Total 2010 Bridge Projects	\$ 1,880,000
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**B. ENGINEER ROAD AND BRIDGE PROJECTS
CAPITAL IMPROVEMENT SUMMARY
2008 - 2012**



2011 Road Projects

Architectural and Engineering Costs

Testing	\$ 10,000
Township Issue 2	100,000
Traffic Engineering Support	25,000
Miscellaneous	100,000
Subtotal	\$ 235,000

Land Acquisition

Miscellaneous	\$ 100,000
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Construction and Improvement

Resurfacing	\$ 2,315,250
Crack Sealing	100,000
Guardrail Repair and Upgrade	200,000
Pavement Applications	70,000
Pavement Marking	300,000
Raised Pavement Marking Program	25,000
Roadside Hazards	25,000
Sidewalk Construction	25,000
Thermoplastic Markings	15,000
Traffic Signal Construction	70,000
Traffic Signal Maintenance	75,000
Austin Road Improvements	690,000
Subtotal	\$ 3,910,250

Total 2011 Road Projects	\$ 4,245,250
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2011 Bridge Projects

Architectural and Engineering Costs

Miscellaneous	\$ 250,000
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Land Acquisition

Miscellaneous	\$ 100,000
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Miscellaneous

Miscellaneous	\$ 20,000
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Construction and Improvement

Broadway Street	\$ 275,000
Airway Road	125,000
Cordell Drive	300,000
Frost Road	405,000
Gebhart Church Road	275,000
Hunt Drive	250,000
Subtotal	\$ 1,630,000

Total 2011 Bridge Projects	\$ 2,000,000
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**B. ENGINEER ROAD AND BRIDGE PROJECTS
CAPITAL IMPROVEMENT SUMMARY
2008 - 2012**



2012 Road Projects

Architectural and Engineering Costs

Testing	\$ 10,000
Township Issue 2	100,000
Traffic Engineering Support	25,000
Miscellaneous	100,000
Subtotal	\$ 235,000

Land Acquisition

Miscellaneous	\$ 100,000
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Construction and Improvement

Resurfacing	\$ 2,430,000
Crack Sealing	100,000
Guardrail Repair and Upgrade	200,000
Pavement Applications	70,000
Pavement Marking	300,000
Raised Pavement Marking Program	25,000
Roadside Hazards	25,000
Sidewalk Construction	25,000
Thermoplastic Markings	15,000
Traffic Signal Construction	70,000
Traffic Signal Maintenance	75,000
Various Road Projects	575,250
Subtotal	\$ 3,910,250

Total 2012 Road Projects	\$ 4,245,250
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2012 Bridge Projects

Architectural and Engineering Costs

Miscellaneous	\$ 250,000
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Land Acquisition

Miscellaneous	\$ 100,000
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Miscellaneous

Miscellaneous	\$ 20,000
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Construction and Improvement

Various Bridge Projects	\$ 1,630,000
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Total 2012 Bridge Projects	\$ 2,000,000
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**C. PUBLIC WORKS SOLID WASTE CAPITAL PROJECTS
CAPITAL IMPROVEMENT SUMMARY
2008 - 2012**



2008 Projects

Transfer Station Improvements	\$ 4,000,000
Miscellaneous Solid Waste Improvements	60,000
Solid Waste Rolling Stock	783,916
Groundwater Flow Assessment	36,000
North Plant Culvert Improvement	31,000
North Plant Access Road Extension	22,500
North Plant Rail Road Crossing	51,000

Total 2008 Projects	\$ 4,984,416
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2009 Projects

Transfer Stations Improvements	\$ 3,000,000
Miscellaneous Solid Waste Improvements	60,000
Solid Waste Rolling Stock	885,061
Groundwater Flow Assessment	37,000

Total 2009 Projects	\$ 3,982,061
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2010 Projects

Transfer Station Improvements	\$ 2,500,000
Solid Waste Rolling Stock	1,704,338
Groundwater Flow Assessment	38,000
Miscellaneous Solid Waste Improvements	60,000

Total 2010 Projects	\$ 4,302,338
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2011 Projects

Solid Waste Rolling Stock	\$ 1,547,502
Groundwater Flow Assessment	40,000
Miscellaneous Solid Waste Improvements	60,000

Total 2011 Projects	\$ 1,647,502
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2012 Projects

Solid Waste Rolling Stock	\$ 927,998
Groundwater Flow Assessment	40,000
Miscellaneous Solid Waste Improvements	60,000

Total 2012 Projects	\$ 1,027,998
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D. SANITARY ENGINEERING WATER AND SEWER PROJECTS
CAPITAL IMPROVEMENT SUMMARY
2008 - 2012



2008 Projects

Water

Austin/Spring Valley Water Main	\$ 356,000
Clay Township Water Main	450,000
DM-5 Water Pumping Station	500,000
Elevated Storage Tank Painting	400,000
Geographical Information System	110,000
Heckathorn/Airhill Road 12" Water Main	104,000
Water Feeder Transmission Main to DM-5	500,000
Meter Reading Conversion	250,000
Oakpointe 24" Water Main	165,000
Patterson Blvd. Water Main	275,000
SR35 Water Main Replacement - Phase I	300,000
SWMP Design Administration	300,000
Valley Pike Phase I	105,000
Water System Master Plan Update	202,000
Wood Road Water Main	340,000
Subtotal Water	\$ 4,357,000

Sewer

Administration	\$ 300,000
Caylor Sanitary Trunk Sewer	220,000
Clyo Road Sanitary Pump Station	135,000
Computerized Maintenance Management	165,000
East Holes Creek Sanitary Sewer	542,000
Eastern Regional Electrical Upgrade	2,500,000
Eastern Regional Equipment	1,000,000
Eastern Regional Process Control	184,000
Eastern Trickling Filter	1,650,000
Fairmont Sanitary Sewer Relief	440,000
Foundation Drain Disconnect Program	75,000
Kimmel Road Sanitary Sewer	2,000,000
Manhole Rehabilitation	275,000
Meter Reading Conversion	250,000
Sewer Master Plan	500,000
Southeast Holes Creek Sanitary Sewer	238,000
Sugarcreek Manhole Rehabilitation	975,000
Uplands Camp Sanitary Sewer	270,000
Wastewater Treatment Master Plan	1,380,000
Western Regional Electrical Upgrade	740,000
Wolf Creek/Upper Stillwater Relief	75,000
Subtotal Sewer	\$ 13,914,000
Total 2008 Projects	\$ 18,271,000

2009 Projects

Water

County Engineer Street Improvement	\$ 500,000
Crestway Water Main Purchase	580,000
Diamond Mill/Pleasant Plain to Landis	1,200,000
Diamond Mill/Wastler to Pleasant Plan	470,000
DM-5 Water Pumping Station	1,700,000
Elevated Storage Tank Painting	250,000
Northwest Area Water Improvements	165,000
Olive Road Water Main Feed	690,000
SCADA Implementation	175,000
Social Row West of Paragon Rd	150,000
Stroop to Alex-Bell Water Transmission	2,000,000
SWMP Design Administration	400,000
Water Feeder Transmission Main to DM-5	4,100,000
Subtotal Water	\$ 12,380,000

Sewer

Castle Hills Sewer	\$ 500,000
Eastern Phase II Phosphorus	390,000
ER Wastewater Treatment Master Plan	350,000
Fairport Sewer Replacement	250,000
Farmersville/W. Carrollton Pump Station	750,000
Foundation Drain Disconnect	75,000
Manhole Rehab Project	500,000
Western Regional DO Control	593,000
WR Wastewater Treatment Master Plan	650,000
Subtotal Sewer	\$ 4,058,000

Total 2009 Projects

\$ 16,438,000

D. SANITARY ENGINEERING WATER AND SEWER PROJECTS
CAPITAL IMPROVEMENT SUMMARY
2008 - 2012



2010 Projects

Water

County Engineer Street Improvement	\$ 500,000
Crestway Water Main	580,000
SWMP Design Administration	400,000
Elevated Storage Tank Painting	250,000
Frederick Road Water Pumping Station	1,000,000
Miamisburg-Springboro Road Water Main	990,000
Patterson Road -Dorothy Lane to Tower	500,000
Philadelphia Road, Turner to Little York	2,600,000
Social Row Water Main Extension	1,300,000
SR 49 / I70 to Landis	1,370,000
Taywood Road Water Main	490,000
Union Road at Madison Lakes	500,000
Welbaum Road to North of Westbrook	295,000
DM-5 Water Transmission Main	5,600,000
Subtotal Water	\$ 16,375,000

Sewer

Atchison Road Sanitary Sewer Upgrade	\$ 3,600,000
Eastern Regional Phase II Phosphorus	1,000,000
Foundation Drain Disconnect	75,000
Manhole Rehabilitation	500,000
Operating and Maintenance	500,000
Sillwater Relief Sewer Project	7,000,000
Western Regional Aeration Fine Bubble	1,300,000
Western Regional Biological Anoxic Zones	610,000
Western Regional Scum Disposal	1,000,000
Wolfcreek Sanitary Relief Sewer Project	2,000,000
Subtotal Sewer	\$ 17,585,000

Total 2010 Projects **\$ 33,960,000**

2011 Projects

Water

Brandt Pike Water Main	\$ 1,000,000
County Engineer Street Improvement	500,000
Crestway Water Main Purchase	580,000
SWMP Design Administration	400,000
Diamond Mill/Wellbaum Road 12" Main	1,900,000
Elevated Storage Tank Painting	250,000
Frederick Road Water Main	1,500,000
Gephart Road 2 MG Elevated Tank	2,200,000
Landis 1MG Elevated Storage Tank	1,250,000
Landis Road - Diamond Mill to Wellbaum	590,000
Little York Road Water Main	1,500,000
M3 Water Pumping Station	750,000
Union School House Road	350,000
Subtotal Water	\$ 12,770,000

Sewer

Foundation Drain Disconnect	\$ 75,000
Manhole Rehab	500,000
Miscellaneous Sewer Projects	1,000,000
Opposum Creek	1,500,000
Opposum Creek Pumping Station Upgrade	1,500,000
Opposum Creek Relief Sewer Project	1,000,000
Stillwater Equalization Basin Project	7,000,000
Stillwater Relief Sewer Project	250,000
Western Regional Tertiary Valves	2,800,000
Wolfcreek Relief Sewer Project	1,500,000
Subtotal Sewer	\$ 17,125,000

Total 2011 Projects **\$ 29,895,000**

D. SANITARY ENGINEERING WATER AND SEWER PROJECTS
CAPITAL IMPROVEMENT SUMMARY
2008 - 2012



2012 Projects

Water

Austin/Spring Valley Water Main	\$ 2,000,000
County Engineer Street Improvement	500,000
Crestway Water Main	580,000
SWMP Design Administration	400,000
Elevated Storage Tank Painting	250,000
Frederick Road - SR40 to County Line	1,850,000
Gettysburg Road IMG Elevated Tank	2,450,000
Heckathorn Road South of Westbrook	590,000
Old Springfield Road Water Main	1,780,000
Olive Road Water Main	775,000
Slagle, Maltbie, Archer	471,000
Westbrook Road Meter Pit	100,000
Subtotal Water	\$ 11,746,000

2012 Projects (Continued)

Sewer

Eastern Regional Upgrade	\$ 2,000,000
Foundation Drain Disconnect	75,000
Miscellaneous Sewer Projects	1,000,000
Western Regional Upgrade	3,000,000
Subtotal Sewer	\$ 6,075,000
Total 2012 Projects	\$ 17,821,000

- A. General Fund
- B. Engineer – Road Auto and Gas
- C. Public Works (Solid Waste Management)
- D. Sanitary Engineering

As stated in the Introduction to this section, the five major funds of concern from a planning aspect are the General Fund, Human Services Levy, Road Auto and Gas, Public Works (solid waste) and Sanitary Engineering (water and sewer) funds. These five funds have been singled out because there is greater local control over the level of revenues raised and expenditures budgeted. For example: The sales tax for the General Fund; property tax for the Human Services Levies; the motor vehicle license tax for the Road Auto and Gas Fund; and the sanitary and solid waste fees are all controlled by formal action (resolution) of the Board of County Commissioners. The county has no real control over funding levels for federal and state grant funds such as Public Assistance (Welfare). Therefore, it would be futile to try to anticipate federal and state

initiatives, except when they may have an impact on the five "projected" funds.

The projections provided for all funds, except the General Fund and Engineer – Road Auto & Gas Fund, do not include information on the beginning or ending cash balances. Unless otherwise stated, it should be assumed that the existing cash balance of the fund is sufficient to cover any operating deficit (where expenditures exceed revenues). An annual status of the Human Services Levies for 2008 has been included in Section F. For detailed information on agencies funded from these levies, please see Section F.

In all cases, at the conclusion of each set of projections, there is a listing of assumptions used in the calculation of the projections. The General Fund assumptions are much more detailed because of the diverse nature of the services provided by the General Fund.

Please note: The Sanitary Engineering operation is composed of two separate funds. These are the Water System and the Sewer System.

A. GENERAL FUND
FIVE - YEAR FINANCIAL PROJECTION
2008 - 2012



	2008 Adopted	2009 Projected	2010 Projected	2011 Projected	2012 Projected
Beginning Cash Balance	\$ 28,612,326	\$ 28,612,326	\$ 22,609,854	\$ 19,595,215	\$ 16,958,339
<u>Revenues</u>					
Sales Tax	\$ 64,500,000	\$ 65,145,000	\$ 65,796,450	\$ 66,454,415	\$ 67,118,959
Property Taxes	15,810,113	16,783,017	16,968,206	17,156,104	18,322,082
Other Taxes	3,815,300	3,853,300	3,891,680	3,930,444	3,969,595
Local Government Funds	15,399,378	15,741,818	15,741,818	15,741,818	15,741,818
Other Intergovernmental	6,763,059	7,276,755	7,448,095	7,590,063	7,500,912
Investment Income	20,593,428	19,030,000	19,830,000	20,730,000	21,730,000
Charges for Services	23,585,586	23,934,275	24,400,327	24,875,701	25,360,582
Licenses & Permits	45,000	45,000	45,000	45,000	45,000
Fines & Forfeitures	1,174,060	1,203,412	1,233,497	1,264,334	1,295,943
Miscellaneous Revenues	1,252,812	1,018,372	1,024,767	1,031,291	1,037,945
Other Financing Sources	7,799,597	5,365,556	5,374,264	5,383,145	5,392,204
Total Revenues	\$ 160,738,333	\$ 159,396,505	\$ 161,754,104	\$ 164,202,315	\$ 167,515,040
<u>Expenditures</u>					
Salary and Wages	\$ 77,034,366	\$ 77,073,685	\$ 77,114,184	\$ 77,155,897	\$ 77,198,862
Salary/Fringe Benefits - 27th Payroll		3,000,000			
<u>Fringe Benefits</u>					
Other Fringe Benefits	3,226,844	3,251,844	3,251,844	3,251,844	3,251,844
PERS Retirement	10,891,662	11,116,662	11,116,662	11,116,662	11,116,662
Health Insurance	16,012,521	16,813,147	18,494,462	20,343,908	22,378,299
Operating Expenses	17,626,492	17,711,261	17,798,573	17,888,504	17,981,133
Public Assistance	9,644,157	9,994,157	10,379,157	10,802,657	11,268,207
Professional Services	12,966,616	13,125,270	13,291,856	13,466,771	13,650,433
Operating Subsidies	3,841,716	3,841,716	3,841,716	3,341,716	3,341,716
Board & Care of Prisoners	875,000	875,000	875,000	875,000	875,000
Operating Transfers	5,609,226	5,609,226	5,609,226	5,609,226	5,609,226
Debt Service	2,502,540	2,479,816	2,488,870	2,479,813	2,471,005
Capital Outlays	507,193	507,193	507,193	507,193	507,193
Total Expenditures	\$ 160,738,333	\$ 165,398,977	\$ 164,768,743	\$ 166,839,191	\$ 169,649,580
Revenues Over/(Under) Expenditures	\$ -	\$ (6,002,472)	\$ (3,014,639)	\$ (2,636,876)	\$ (2,134,540)
Projected Ending Cash Balance	\$ 28,612,326	\$ 22,609,854	\$ 19,595,215	\$ 16,958,339	\$ 14,823,799

Note:

During 2008, a General Fund Financial Planning Committee will convene to develop a ten year funding plan for Montgomery County. This projection basically assumes no increases in Salary and Wages, Other Fringe Benefits and PERS Retirement costs.

Revenue Assumptions

(For more detailed information regarding revenue sources, please see Section C.)

Sales Tax

The county sales tax is applied on goods and services with a 1.0% rate collected. This rate, coupled with 5.5% for the State of Ohio and 0.5% for the Miami Valley Regional Transit Authority brings the total county sales tax rate to 7.0%. Actual receipts for 2007 were \$64.1 million or a 1.2% decrease under 2006 collections of \$64.9 million. The Adopted Budget for 2008 is estimated at \$64.5 million. This projection assumes that sales tax will grow 1.0% from 2009-2012. Higher growth in sales tax is not anticipated during the forecast period due to the uncertainty of the economy, loss of local retail, retail growth in bordering counties and internet sales.

Property Taxes

The estimate for 2008 reflects revenues at \$15.8 million for anticipated property tax collections. Increases in property tax receipts are primarily due to the following three factors.

Sexennial Reappraisal - is a complete revaluation of real property done every six years. The total property valuation increased, on average, 10.0% during the past three reappraisals. The sexennial reappraisal in 2002 impacted the 2003 property tax receipts by 8.6%. The current sexennial reappraisal of property will impact revenues in 2009.

Triennial Reappraisal - updates the appraised value of all property to reflect the current market values. The triennial reappraisal occurred in 2005, impacting tax receipts in the year 2006. The next triennial update will occur in 2011, which will impact tax receipts in 2012.

New Property - represents the primary reason the total county property valuation increases in years not impacted by the triennial and sexennial reappraisals.

Other factors impacting property tax receipts are anticipated changes at the state level that will reduce values and exemptions on tangible personal property tax collections. The following are the assumptions for property tax valuation through the year 2012. A sexennial reappraisal of property occurs in 2008. The effect of the sexennial is seen in the anticipated revenues in 2009. The 2009-2012, projection assumes

the tangible personal property tax values will decline by 36.3% in 2008. In 2009, this tax will be fully phased-out. The state is reimbursing counties for this loss and can be noted below in the Other Intergovernmental Revenue section of this assumption.

2009	2010	2011	2012
6.2%	1.2%	1.2%	6.3%
Sexennial Impact on Revenues		Triennial Reappraisal	Triennial Impact on Revenues

In 2003, House Bill 95 eliminated the filing process for those tax payers whose taxable value is less than \$10,000. Counties will no longer receive payments due to the personal property requirements. Instead, the state will distribute a specified amount, which will decrease 10.0% each year for a 10 year period. In 2005, House Bill 66 has accelerated the \$10,000 Exempt Reimbursement. The last payment will be in FY 2009 instead of 2012 as scheduled in HB 95. The amount for 2008, the final year, is \$16,073.

Other changes in HB 66 include the phase-out of the tangible personal property (TPP) tax on most business inventory, manufacturing machinery and equipment, and furniture and fixtures over four years. This is a reduction of about 25.0% annually beginning in tax year 2006, with the introduction of the new commercial activity tax (CAT), an annual business privilege tax measured by a business's gross receipts. The amount of taxable gross receipts determines whether or how the CAT applies. Businesses with annual gross receipts of \$150,000 or less are not subject to the CAT; those with receipts from \$150,001 - \$1,000,000 pay a minimum \$150 tax; receipts exceeding one million dollars -- when the tax is fully phased in -- will be taxed at a rate of 0.26% (tax rate for July 2005 through March 2006 is 0.06%, April 2006 through March 2007 is 0.10%, April 2007 through March 2008 is 0.16%, April 2008 through March 2009 is 0.21%, and 0.26% thereafter). CAT is paid to the state and distributed to counties through the Fix Rate Loss State Reimbursement to offset the loss of the tangible personal property tax.

Other Taxes

This category includes other property related taxes such as trailer tax and the property transfer tax. The property transfer tax was increased by Board of Commissioner resolution in August 2007 to \$2.00 per \$1,000 in value of the real property or the interest in real property

transferred in Montgomery County. The forecast assumes that property transfer tax revenues will increase by 1.0% for the 2009-2012 projection periods.

With the condition of the national economy and a depressed housing market, we expect property tax transfer receipts to reflect these slight increases.

Local Government Funds

The Local Government Fund (LGF) receipts are determined by a state formula, which currently shares 4.2% of state income, public utility, sales and corporate franchise taxes with municipalities and counties throughout the state. Further, a locally determined formula distributes these funds to the county and jurisdictions within the county. Each year, the state certifies an amount the county should receive based on the projection of state revenues. During 2001, the state of Ohio imposed a freeze on local government funds in order to fund court ordered financing of public education. This was a critical impact to the county General Fund due to the fact that this revenue source grew at or above inflationary levels in prior years. The life of the projection reflects receipts to remain flat from 2009-2012.

Through the enacted state operating bill for the fiscal year 2008-2009 biennium (Am. Sub. H.B. 199, 127th General Assembly), beginning in January 2008, the LGRAF was eliminated and no further monies will be distributed to the county undivided LGRAF. Monies that would have otherwise been distributed from the LGRAF will instead be distributed from the LGF.

With the potential impact of population shifts of townships and municipalities in the county, the Local Government Fund receipts for the General Fund could be reduced in the next few years pursuant to the Ohio Revised Code. With the condition of the economy and budget issues for the State of Ohio, this revenue source could be negatively impacted with future state budgets.

Other Intergovernmental Revenue

Other Intergovernmental Revenue includes reimbursements from the state and federal government for certain county expenses such as indigent defense and juvenile detention school-related expenses. Also included are reimbursements from other local governments for certain activities such as special elections. The forecast assumes that the state will reimburse the county for 25.0% of the county's indigent legal expenses. Reimbursement levels for indigent defense were 50.0% in prior years; however, this was

also reduced to help fund public education and budgetary problems at the state level.

With the phased in reduction of the tangible personal property tax, two new revenue object levels were created to account for new state reimbursements. They are \$10,000 Exempt State Reimbursements and Fixed Rate Loss State Reimbursements. As the assessed values for inventory and equipment are reduced over the next few years for tangible personal property, the state will reimburse for those losses through proceeds from the CAT (commercial activities tax) charged to businesses. Other Intergovernmental is reflecting a 7.6% growth in 2009; a 2.4% growth in 2010; a 1.9% growth in 2011; and a 1.2% decrease in 2012. Beginning in 2011, there is a possibility of a \$1.7 million permanent reduction for Fixed Rate Loss State Reimbursements as the state has not guaranteed funding past 2010. For this projection, the assumption is that \$1.7 million will be funded for 2011 and 2012. Also, deregulation reimbursements for electric and gas in the amount of \$0.2 million from the State of Ohio phases out in 2012.

Investment Income

In 2003, investment income was 11.6% below 2002 actual receipts due to the reduction in interest rates and the lowering of the prime lending rate by the Federal Reserve. This has severely impacted Montgomery County with a loss of \$2.7 million in 2003. Actual receipts for 2004 totaled \$18.0 million. This revenue was greater than anticipated due to a call on a maturity and an increase in rates during the latter half of 2004. The actual receipts for 2005 were \$14.9 million and this is down \$3.1 million or 17.2% below the 2004 actual collections. Receipts rebounded in 2006 with the increase in short term interest rates, maturity of investments and purchase of new investments at marginally higher rates by 34.2% over 2005. For 2007, receipts, once again, grew by 14.9% or \$3.0 million over 2006. It is anticipated that the Federal Reserve will continue to reduce the lending rate during 2008, thus impacting the short term nature of county investments. Investment Income continues to remain volatile and fluctuates based upon the economy and business cycles.

Also included in the total General Fund investment income estimate are receipts from the Sheriff and the Clerk of Courts. The 2009-2012 forecasts assume the following:

Investment Income Estimate				
Description	2009	2010	2011	2012
Size of Treasury (Millions)	\$563.8	\$575.1	\$586.6	\$598.3
Average Weighted Yield	3.85%	3.95%	4.05%	4.15 %
Percent for the General Fund	86.5%	86.5%	86.5%	86.5%

Charges for Services

This category contains receipts from a number of statutory and other fees such as Auditor, Recorder, Clerk of Courts, Coroner, Treasurer, Sheriff and various courts. Also, included in this estimate are indirect cost central service charges billed to non-General Fund departments and agencies. The Charges for Services revenue category is relatively stable in that many of the fees are presently charged at the maximum allowable by law. Over the forecast period, the growth for this area is expected to be 1.5% - 2.0%.

Licenses and Permits

There are primarily two revenue sources that make up this category of revenue - cigarette permits and vendor licenses. Both of these sources are stable and the projection for 2008-2012 assumes no growth.

Fines and Forfeitures

Revenue in this category represents fines assessed by the courts within the county for infractions relating to state offenses. Revenues received by the Clerk of Courts (County Court) and Municipal Courts are also reflected in this category. These sources are relatively stable and the projection for 2009-2012 assumes growth at 2.5% each year.

Miscellaneous

This category fluctuates often because it contains revenue sources that are not stable, such as unclaimed funds and refunds. Also reported in this category are rentals, donations and miscellaneous charges. There is a reimbursement from the Volunteers of America (VOA) Halfway House in the amount of \$250,000 (50.0% from VOA and 50.0% from the City of Dayton) and will be reimbursed over seventeen years. This revenue source began in 2000. Overall, the Miscellaneous revenue source reflects a decline of 18.7% in 2009 and budgeted increases of 0.6% from 2010-2012. For 2009, Unclaimed Funds were reclassified to Other Financing Sources.

Other Financing Sources

This category is comprised primarily of revenues that are transfers from other funds and various reimbursements. Revenues in this category contain sources that show little or no growth. The forecast assumes that Human Services Levy support for Juvenile Court, incarcerated medical and the Criminal Justice Council will remain at the current levels of \$2.4 million annually. For Juvenile Court, there is a contract for reimbursement for TANF (Temporary Assistance to Needy Families) funds from Job and Family Services for the Intervention Center for \$1.4 million. Other revenue transfers into this category are from the Special Lab Fee Fund, Parking Enterprise Fund and Internal Service Fund loan payments, and others. For 2009, Unclaimed Funds were reclassified to this category. Growth from 2010 to 2012 is estimated at 0.2%.

Expenditure Assumptions**Salaries**

The 2008 Adopted Budget for salaries included a 0.1% decrease applied over the 2007 Budget. This was to begin to reduce costs in order to maintain financial stability of the General Fund. During 2008, a General Fund Financial Planning Committee will convene to develop a ten year financial plan for Montgomery County. For the purpose of this projection, Salaries and Fringe Benefits (non health insurance) remain stable throughout 2009-2012.

Elected Official Salaries were increased based upon a state mandated compensation growth of 2.8%. Budgeted Salary line items include elected officials, salaried, hourly, part-time, seasonal, special and overtime costs. The projections for 2009-2012 reflect no increases for salary and wage line items. For 2008, base salary adjustments included the final prorated salaries for the Juvenile Detention Center, Probate Court (new Attorney position), Prosecutor IV-D Program transfer, Recorder (new Community Outreach Coordinator position), Sheriff (six new security positions) for the Juvenile Justice Center and the movement of the Child Support Programs (Clerk of Courts, Domestic Relations and Juvenile Court) from a special revenue fund to the General Fund. The 2008 budgeted items also impacted the growth in Fringe Benefit costs.

Fringe Benefits

The 2008 Adopted Budget reflected reductions in OPERS, FICA and Workers' Compensation costs due to the 0.1% decrease in Salary appropriations. The county budgets fringe benefits on the actual costs of each employee. Budgeted fringe benefit line items include Workers' Compensation; Life Insurance; OPERS Retirement; FICA; Health Insurance Premiums; Waiver Payments; Health Insurance Administration and Employee Assistance Programs. The employer share of the Ohio Public Employee Retirement System (OPERS) has increased from 13.85% to 14.00% of actual salaries and 17.17% to 17.40% for law enforcement personnel in 2008.

It is anticipated that health insurance costs will continue to rise based on increased medical, hospital and prescription drug costs. The county is self-insured and is striving to manage the rising cost of healthcare for employees and families. For this projection, an anticipated 5.0% increase is budgeted in 2009 and

10.0% from 2010 through 2012. Fringe benefit line items, other than health insurance premiums, are budgeted to remain flat from 2009 through 2012.

Operating Expenses

This category includes special fringe benefits, operating supplies, training and travel, communication, advertising, utilities, contingencies, maintenance and repairs, rentals, aid to governments and miscellaneous expenses. For 2008-2012, there are no general operating inflationary increases anticipated in this projection.

The projection for utilities assumes the payment of utility expenses for all General Fund building operations. For the years 2009-2012, a 3.0% inflationary increase has been factored in the projections.

Contingency funds are set aside each year to cover emergencies for the General Fund (by law, contingencies can only be 3.0% of the budget). This line item is budgeted at \$1.2 million per year for 2008-2012. The policy of the Board of County Commissioners is to use contingencies only in cases where an appropriation increase is not accommodated by an increase in revenues.

Public Assistance - General Fund

This category encompasses public assistance mandated share, child support obligation, soldiers' relief allowance, group home funding through the Juvenile Court and the Job Center transfer.

The increase in public assistance mandated share is capped by the state at 10.0%. The projection includes this increase from 2009-2012. The assumption for the General Fund share of the Child Support Program is a 0.0% growth rate from 2009-2012. The county is obligated by law to fund 34.0% of the child support program in the county. The Soldiers' Relief Allowance line item covers general relief for veterans' assistance. All other programs under Public Assistance are remaining stable through the projection period.

Professional Services

This category includes services for consultants, engineers, legal services, judicial service fees and costs of insurance as well as other professional service fees. This general category is expected to have no

inflationary increases in 2008-2012. This expenditure category also includes the cost of "Assigned Counsel" for indigent individuals charged with violations of state law in the Common Pleas Court, Court of Appeals, the two area County Courts, the five Municipal Courts, Juvenile Court and Domestic Relations Court.

This category also includes incarcerated medical costs which are medical expenses for prisoners in county custody who are charged under state statute and housed at the County Jail and the Juvenile Detention Center. Anticipated medical contracts are inflated at 5.0% from 2009-2012 for the Sheriff's Office.

Operating Subsidies

Included here are operating subsidies to other county funds or external agencies. This category is comprised of subsidies for the 800 MHz Radio system; Animal Control; Data Integration and Analysis; Regional Crime Lab (operating and building subsidies); Regional Dispatching Contribution – final year is 2010; Public Health District Local Government Funds; Soil and Water Conservation District as well as a few external agencies. Overall, the subsidy inflationary parameter follows the increases attributable to Salary line items.

Board and Care of Prisoners

The projection for this line-item throughout the period reflects the costs of housing and adjudicating pretrial and sentenced misdemeanants in the county outside of the county jail, due to its limited space. In 2004, actual prisoner housing costs were \$4.2 million. Upon completion of the Jail Renovation Project in 2004, which added 239 new beds to the facility, prisoner housing costs were discontinued with the 2005 Adopted Budget. The initiative was estimated to save the county General Fund \$2.0 million a year. This has not occurred. With the increase in prisoners within the criminal justice system, \$0.8 million is built into this projection for 2008-2012.

Community Programs

This category of programs has been funded from additional sales tax dollars to meet three different community needs. Funding prior to 2008 for the Affordable Housing Program was \$500,000, down from the original allocation of \$1,010,000. An amount of \$1,000,000 was anticipated prior to 2008 for the Arts and Cultural District and this is \$1,020,000 below the original allocation of \$2,020,000. The ED/GE Program was budgeted at \$3,000,000. The original allocation for

ED/GE was \$5,050,000. All programs were reduced by 48.0% or \$3.9 million in total as a budget balancing strategy for the General Fund in 2005. Beginning in the 2008 Adopted Budget, all community programs have been discontinued within the General Fund. The programs will be funded under a special revenue fund through 2010 only. The reduction of these programs within the General Fund was based on an effort to balance the General Fund appropriation for 2008.

Operating Transfers

This funding category includes operating transfers to other county funds. Examples include: Building Depreciation Transfer, County Recorder Equipment Transfer, Investment Income Distributions, Public Works Building Transfers (Reibold Building and DayMont Courts Building) and Telecommunications Tax Transfer. For this projection period, it is assumed that transfers will remain at 2008 levels.

Annually, the county's capital improvement program (CIP) was funded in the amount of \$500,000 for General Fund departments and agencies. In 2005, due to funding restrictions, there was no funding allocated to the CIP Program. Requests for this funding were primarily for renovations, carpet replacements and other minor office construction. For 2008-2012, the CIP program will remain unfunded until such time that the General Fund receipts are sufficient to restore this program.

In 1995, the Board of County Commissioners adopted a program to "fund" depreciation on county buildings that are dependent on the county's General Fund for improvements. An analysis was performed using the county's property records and the fixed asset system to determine the amount which should be set aside annually for each building. Given the age of the county's infrastructure and the uncertainty of available funds in the future, this transfer assured that building infrastructure needs would be met on an annual basis in conjunction with the development of the five year building depreciation plan. This transfer assumed \$1.0 million annually for the funding of building depreciation projects. Due to the slowing of the economy and the impact on General Fund revenues, this program is now funded in the amount of \$500,000. For 2008-2012, \$0.5 million is budgeted annually in an effort to continue this program.

The investment income expenditure category is used for distribution of interest earnings to the Public Works (Solid Waste) enterprise fund.

Capital Outlays

In prior years, General Fund departments requested various replacement capital line items through the annual appropriation process. Funding usually was requested for existing lease payments, replacement equipment, computers, vehicles and other one-time requests. The replacement capital budget has normally been set at \$1.0 million; however, due to the slowing of the economy and state budget reductions, this capital program was reduced beginning in 2002. Funding for replacement capital is budgeted at \$0.5 million from 2008 through 2012.

Debt Service

This category includes annual debt service for a 1991 bond issue of \$26.0 million for various building improvements and/or expansions. During 2005, various debt issues were refunded for Montgomery County. Also, new General Obligation debt was issued to assist in the construction of the new Juvenile Justice Center. Refunded debt totaled \$13.4 million for Various Purpose Facility Improvements and new debt was issued and totaled \$20.2 million for the Juvenile Justice Center. The Various Purpose Facility Improvements final maturity date is 2016 and the Juvenile Justice Center debt matures in 2024.

The table below reflects the initial \$26.0 million bond issue for various facility improvement projects.

Capital Project	Amount
Administration Building Roof	\$ 274,900
Administrative Costs/Contingencies	482,650
Common Pleas Court HVAC	208,500
Country View Manor HVAC	930,750
County Engineer Maintenance Facility	1,200,000
County Jail Improvements	13,300,000
Dayton Rehabilitation Center Expansion	2,400,000
Dora Tate HVAC Improvements	178,750
Juvenile Court HVAC	1,505,000
Juvenile Detention Modifications	3,800,000
Memorial Hall Building Improvements	1,500,000
Miscellaneous for Sunrise Center	21,650
Old Courthouse HVAC	197,800
Total Bond Issue	\$ 26,000,000

Debt Service numbers within this projection reflects actual costs per bond amortization schedules.

Inflation Calculation:

The inflation estimates below are provided by *Global Insights - January 2008* and represent the Consumer Price Index (Inflation Rate) for the 2008-2012 time periods. The rates are as follows.

Year	Inflation Rate
2008	2.2%
2009	1.6%
2010	1.9%
2011	1.9%
2012	1.8%

**B. ENGINEER ROAD AUTO & GAS FUND
FIVE - YEAR FINANCIAL PROJECTION
2008 - 2012**



	2008 Adopted	2009 Projected	2010 Projected	2011 Projected	2012 Projected
Beginning Cash Balance	\$ 3,057,148	\$ 3,058,732	\$ 2,787,612	\$ 2,585,861	\$ 2,599,916
<u>Revenues</u>					
Motor Vehicle Tax - Permissive	\$ 4,300,000	\$ 4,300,000	\$ 4,400,000	\$ 4,500,000	\$ 4,600,000
Motor Vehicle Fuel Tax	2,325,000	2,100,000	2,200,000	2,300,000	2,400,000
Motor Vehicle License Tax	7,750,000	7,750,000	8,000,000	8,250,000	8,500,000
Plat and Site Fees	280,000	200,000	205,000	210,000	215,000
Fines-Highway Cases-Road Auto & Gas	439,000	300,000	325,000	350,000	375,000
Investment Income Distribution	555,000	500,000	525,000	550,000	575,000
Gas Tax Refunds	4,000	5,000	5,000	5,000	5,000
Reimbursement	1,035,000	1,100,000	835,000	570,000	305,000
Insurance Reimbursement for Damages	1,000	5,000	5,000	5,000	5,000
Fixed Asset Sales	12,000	10,000	15,000	20,000	25,000
Transfers	100,000	100,000	100,000	100,000	100,000
Total Revenues	\$ 16,801,000	\$ 16,370,000	\$ 16,615,000	\$ 16,860,000	\$ 17,105,000
<u>Expenditures</u>					
<u>Engineering Division</u>					
Salaries	\$ 2,880,650	\$3,055,057	\$ 3,146,709	\$ 3,241,110	\$ 3,338,343
Fringe Benefits	1,027,496	1,084,008	1,143,629	1,206,528	1,272,887
Operating Expenses	1,012,608	1,022,734	1,032,961	1,043,291	1,053,724
Capital Outlays	2,000	10,000	11,000	12,000	13,000
Debt Service	2,000	3,000	3,000	3,000	3,000
Total Engineering	\$ 4,924,754	\$ 5,174,799	\$ 5,337,299	\$ 5,505,929	\$ 5,680,954
<u>Roads Division</u>					
Salaries	\$ 1,944,612	\$ 2,002,950	\$ 2,063,039	\$ 2,124,930	\$ 2,188,678
Fringe Benefits	806,568	854,962	906,260	960,635	1,018,274
Operating Expenses	2,468,025	2,429,024	2,225,014	2,161,164	1,827,476
Capital Outlays	3,071,550	2,440,000	2,440,000	2,440,000	2,640,000
Total Roads	\$ 8,290,755	\$ 7,726,936	\$ 7,634,313	\$ 7,686,729	\$ 7,674,427
<u>Bridge Division</u>					
Salaries	\$ 934,257	\$ 962,285	\$ 991,153	\$ 1,020,888	\$ 1,051,514
Fringe Benefits	394,650	418,329	443,429	470,034	498,237
Operating Expenses	1,659,000	1,612,770	680,558	1,314,864	339,188
Capital Outlays	596,000	746,000	1,730,000	847,500	1,725,000
Total Bridges	\$ 3,583,907	\$ 3,739,384	\$ 3,845,140	\$ 3,653,286	\$ 3,613,939
Total Expenditures	\$ 16,799,416	\$ 16,641,120	\$ 16,816,752	\$ 16,845,945	\$ 16,969,321
Revenue Over/(Under) Expenditures	\$ 1,584	\$ (271,120)	\$ (201,752)	\$ 14,055	\$ 135,679
Projected Ending Cash Balance	\$ 3,058,732	\$ 2,787,612	\$ 2,585,861	\$ 2,599,916	\$ 2,735,595



ENGINEER ROAD AUTO & GAS FUND PROJECTION

Revenue Assumptions

The annual increase in total revenues from 2010-2012 reflects a 1.5% inflation factor.

Permissive Motor Vehicle License Tax

These fees are distributed based on registrations. Current fees total \$15.00 per license plate with a small administrative charge being applied by the state. Permissive tax fees are divided between county, townships and municipalities.

Motor Vehicle Fuel Tax

The fees received from this tax are charged on the sale of each gallon of gasoline sold in the State of Ohio. A portion of these funds is dedicated to County Engineers and is distributed equally to all 88 counties. A temporary fuel tax increase has recently expired. Since the three year increase was on a state fiscal year basis (July to June), the benefit was seen for part of 2004, all of 2005 and 2006, and part of 2007.

Motor Vehicle License Tax

These are the fees charged for the registration of motor vehicles in the State of Ohio. The fee is \$20.00 per license plate on passenger cars. License fees for other vehicles vary based upon use, weight, etc. The use of license fee revenue is limited to the maintenance, repair and construction of public roads and bridges. Distribution of motor vehicle license taxes is mandated by Section 4501.04 of the Ohio Revised Code as follows:

- 47% Distributed to counties based on total motor vehicle registrations in each county
- 5% Distributed equally to all 88 counties

- 9% Distributed to all 88 counties based on the ratio of miles of county roads in each county to the total mileage of all county roads in the State of Ohio
- 34% Distributed to counties based on location of registration of the vehicle in the county. Statewide, this distribution is approximately 70% to municipalities and 30% to counties.
- 5% Distributed to townships based on the ratio of miles of township roads in each township to the total mileage of all township roads in Ohio

Reimbursements

Payments are received from the State of Ohio, the federal government and other local jurisdictions to reimburse the Road A&G Fund for expenditures related to maintenance and construction projects.

Expenditure Assumptions

Salaries and Fringe Benefits are based on annual increases of 3.0% for Salaries and 5.7% for composite Fringe Benefits. The Engineering division increased Fringe Benefits by 5.5%, while the Roads and Bridges divisions used an inflation factor of 6.0% from 2008 through 2012.

Operating Expenses for the Engineering division are increased 1.0% per year from 2008 through 2012. For Roads and Bridges, the inflation factor is also 1.0% for the portion of Operating Expenses other than Interfund Transfers to road and bridge projects, which will vary based on planned projects. Capital Outlays are also budgeted based on the projects planned for each year and vary from year to year accordingly.

**C. PUBLIC WORKS SOLID WASTE SYSTEM
FIVE - YEAR FINANCIAL PROJECTION
2008 - 2012**



	2008 Budget	2009 Projected	2010 Projected	2011 Projected	2012 Projected
<u>Revenues</u>					
Government Tipping Fees	\$ 2,987,822	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000
Private Hauler Tipping Fees	5,588,239	5,600,000	5,600,000	5,600,000	5,600,000
Industrial Tipping Fees	420,402	420,000	420,000	420,000	420,000
Transloading Tipping Fees	900,000	900,000	900,000	900,000	900,000
Cash Customer Tipping Fees	1,328,454	1,300,000	1,300,000	1,300,000	1,300,000
Tire Tipping Fees	90,000	90,000	90,000	90,000	90,000
Annual Property Charges	10,900,000	10,900,000	10,900,000	10,900,000	10,900,000
Investment Income	500,000	300,000	200,000	150,000	150,000
All Other Revenue	33,000	33,000	33,000	33,000	33,000
Total Revenues	\$ 22,747,917	\$ 22,543,000	\$ 22,443,000	\$ 22,393,000	\$ 22,393,000
<u>Expenditures</u>					
Salaries and Fringe Benefits	\$ 5,053,452	\$ 5,205,056	\$ 5,361,207	\$ 5,522,043	\$ 5,687,705
Operating Expenses	1,706,214	1,757,400	1,810,122	1,864,426	1,920,359
Professional Services	248,283	255,731	263,403	271,306	279,445
Landfill	5,076,808	4,660,920	4,800,748	4,944,770	5,093,113
Contractor Hauling	2,687,155	4,900,000	5,047,000	5,198,410	5,354,362
Compost/Tire Recycle	368,500	379,555	390,942	402,670	414,750
Utilities	532,424	548,397	564,849	581,794	599,248
Indirect Costs	203,000	209,090	215,363	221,824	228,478
Capital Outlays	9,588,000	60,000	1,560,000	1,560,000	1,560,000
Debt Service	6,700,238	6,673,849	6,800,388	6,895,560	-
Mobile Equipment Replacement	800,000	800,000	800,000	800,000	800,000
All Other Expenses	73,476	75,680	77,951	80,289	82,698
Total Expenditures	\$ 33,037,550	\$ 25,525,678	\$ 27,691,972	\$ 28,343,092	\$ 22,020,158
Revenue Over / (Under) Expenditures	\$ (10,289,633)	\$ (2,982,678)	\$ (5,248,972)	\$ (5,950,092)	\$ 372,842

Revenue Assumptions

Tipping Fees are calculated based on 321,000 tons of regular waste received at \$30.50 per ton, 163,000 tons of transloaded waste received at \$5.50 per ton and 680 tons of tires beginning in 2008. Regular waste is projected to decrease by 0.3% whereas transloading receipts are projected to remain flat from 2008 through 2012. Transloading is a service that the district provides to private hauling firms. The private haulers tip waste, primarily commercial and industrial, and district staff loads the waste into the private haulers' long haul trucks for the private hauler to dispose of the waste at a landfill. While the transloading rate and the tire tipping rate remain flat at \$5.50 per ton and \$132.00 per ton throughout the projection, the tipping fee is reduced to \$29.50 in 2010.

Annual Property Charges represent collections of the annual assessment on all improved property parcels in the district. There are several flat rates assessed to various residential and multi-family property classes. Assessment of commercial and industrial property is based on the size of the waste receptacle used for collection and the frequency of pick-up of that container. The basis of the projection through this period is primarily historical. Projections for this period assume no growth in improved properties, size of container and frequency of pickup.

Investment Income reflects the prior year cash balance at the average weighted yield of the county's treasury. The interest rate assumed in this projection is 2.0%.

All Other Revenue includes reimbursements to the solid waste fund and refunds.

Expenditure Assumptions

Salaries and Fringes accounts for personnel associated with the transfer station operation and are inflated 3.0% annually throughout the projection.

Operating Expenses accounts for all other costs to the system not specifically itemized. These include spare parts, fuel, general supplies, etc. These expenses are inflated by 3.0% annually throughout the projection.

Professional Services are inflated by 3.0% annually throughout the projection.

Landfill reflects the cost of landfilling waste under the current agreement with a private facility. Bids were received in 2007 for a new contract which will begin August 1, 2008. Projections show the bid landfill costs.

Contractor Hauling represents the cost of hauling waste from transfer stations to the landfill by the private hauler. Due to the increase in fuel prices, hauling costs both by private hauler and by the county are projected to be significantly higher from 2008 through 2012.

Compost/Tire Recycle includes disposal costs for tires and yard waste (compost). The projection assumes that the county will receive 7,500 tons per year of yard waste. This is handled through a secondary waste contract. Tire disposal amounts to a smaller tonnage, but the handling through a secondary waste contract with an outside vendor is environmentally beneficial as well as more efficient.

Utilities include expenses for water, wastewater, electricity and natural gas for transfer station operations. The projections reflect inflation by 3.0% annually throughout the projection.

Indirect Costs are costs for services provided to the solid waste functions of the Public Works Department by General Fund activities of the county. These services are not billed directly, but charged back to the department through the annual cost allocation plan prepared for the county.

Capital Outlays support the purchase or replacement of small capital equipment items as well as larger scale improvements for the operation of the transfer stations. The 2008 capital improvement costs are substantial as the Solid Waste District is changing the transfer stations' configurations due to projected future increases in waste receipts as well as to seek operational efficiency. Construction of improvements to the North Transfer Station began in 2002 due to the realignment of Webster Street and the forthcoming changes to the I-70/I-75 corridor and interchange. This has required substantial road work at the North Transfer Station site. Major design on the majority of improvements was done in 2003 and continued in 2006 with the construction to the South Transfer Station completed in 2007 and with additional construction to the North Transfer Station to begin following property acquisitions.



PUBLIC WORKS SOLID WASTE SYSTEM PROJECTION

Debt Service accounts for the cost of current outstanding debt for the transfer stations.

Mobile Equipment Replacement Fund is a trustee held account for the replacement of large rolling stock equipment such as transfer trucks. A replacement schedule has been developed to determine the annual payment and costs assigned.

Replacement and Improvement Payment is required by the current bond indentures and consists of an annual payment to the trustee held Replacement and Improvement (R & I) Fund in the amount of \$1 per ton of waste received in the preceding year. A cap of \$2.0 million was achieved during 1999; therefore, no further payments are required unless drawdowns from the fund are made. There are no drawdowns assumed in this projection.

D. SANITARY ENGINEERING WATER SYSTEM
FIVE - YEAR FINANCIAL PROJECTION
2008 - 2012



	2008	2009	2010	2011	2012
	Adopted	Projected	Projected	Projected	Projected
<u>Revenues</u>					
Service Charge	\$ 3,900,000	\$ 3,900,000	\$ 3,900,000	\$ 3,900,000	\$ 3,900,000
Volume Charge	24,467,000	25,690,350	27,231,771	28,865,677	30,597,618
Transition Charge	2,415,000	2,535,750	2,687,895	2,849,169	3,020,119
Wellfield Charge	524,000	524,000	524,000	524,000	524,000
Fees & Miscellaneous	1,824,000	1,824,000	1,842,240	1,860,662	1,897,876
Total Revenues	\$ 33,130,000	\$ 34,474,100	\$ 36,185,906	\$ 37,999,508	\$ 39,939,612
<u>Expenditures</u>					
Salaries	\$ 4,269,412	\$ 4,376,147	\$ 4,485,551	\$ 4,897,690	\$ 5,020,132
Fringe Benefits	1,608,958	1,662,936	1,704,509	1,861,122	1,907,650
Operating Expenses	3,191,557	3,242,622	3,304,232	3,367,012	3,427,618
Professional Services	157,016	159,528	162,559	165,648	168,630
Dayton Water	17,430,000	18,040,050	18,671,452	19,324,953	20,001,326
Utilities	1,302,625	1,323,467	1,348,613	1,374,237	1,398,973
Capital Outlays	1,709,393	1,700,000	1,700,000	1,800,000	2,000,000
Debt Service	4,770,298	4,960,000	5,200,000	5,200,000	5,200,000
Total Expenditures	\$ 34,439,259	\$ 35,464,750	\$ 36,576,916	\$ 37,990,661	\$ 39,124,329
Revenue Over / (Under) Expenses	\$ (1,309,259)	\$ (990,650)	\$ (391,010)	\$ 8,847	\$ 815,284



SANITARY ENGINEERING WATER SYSTEM PROJECTION

Revenue Assumptions

Billing charges are separated into two classifications. The service charge is a minimum fee paid by each customer. This charge is related to customer service expenses such as billing and meter reading. This charge will remain constant throughout the projection. The volume charge represents the cost of water per 1,000 cubic feet (c.f.) up to 100,000 c.f. per quarter. Expenses supported by this charge include purchase of water from the City of Dayton and costs of distributing the water. Residential and commercial customers primarily pay the volume charge. The transition charge represents the cost of water per 1,000 c.f. for quarterly consumption in excess of 100,000 c.f. Industrial users consume large quantities of water and often fall into this transition charge class. Rate adjustments of 4.35% (2009) and 5.25% (2010-2012) are included in the projection, and have been approved for years 2009 and 2010 only.

Consumption is projected at 1,250,000,000 c.f. for the life of the projection based on historical billed consumption.

Fees & Miscellaneous Revenues are inflated using the estimates below supplied by Global Insights.

Expenditure Assumptions

Salaries and Fringe Benefits are inflated using 2.5% per annum.

Operating Expenses, Professional Services and Utilities were inflated using the CPI (Consumer Price Index) rates provided in this section.

The cost of City of Dayton water reflects the rates and increases expected according to the Water Service Agreement with Dayton (approximately 3.5% annually).

Capital Outlays include expenditures for system capital improvement needs at \$1,709,393 in 2008, \$1,700,000 in 2009 and 2010, \$1,800,000 in 2011 and \$2,000,000 in 2012. Replacement of capital equipment is also included in this line item.

Debt Service includes existing debt issue payments and payments for future issues. Future debt issues are estimated to be up to \$5,200,000 from 2010 through 2012.

Global Insights (January 2008) CPI Inflation Rates
Used in Projection:

2009:	1.6%
2010:	1.9%
2011:	1.9%
2012:	1.8%

D. SANITARY ENGINEERING SEWER SYSTEM
FIVE - YEAR FINANCIAL PROJECTION
2008 - 2012



	2008	2009	2010	2011	2012
	Adopted	Projected	Projected	Projected	Projected
<u>Revenues</u>					
Service Charge	\$ 8,350,000	\$ 8,684,000	\$ 9,118,200	\$ 9,300,564	\$ 9,300,564
Volume Charge	35,530,000	36,951,200	38,798,760	39,574,735	39,574,735
Fees & Miscellaneous	1,196,000	1,207,960	1,220,040	1,232,240	1,232,240
Total Revenues	\$ 45,076,000	\$ 46,843,160	\$ 49,137,000	\$ 50,107,539	\$ 50,107,539
<u>Expenditures</u>					
Salaries	\$ 7,458,676	\$ 7,645,143	\$ 8,096,271	\$ 8,298,678	\$ 8,506,145
Fringe Benefits	2,893,344	2,981,606	3,157,546	3,236,485	3,317,397
Operating Expenses	4,164,703	4,231,338	4,311,734	4,393,657	4,472,742
Professional Services	285,939	290,514	296,034	301,658	307,088
Purchased Sewer - Dayton	9,082,960	9,446,278	9,824,130	10,217,095	10,625,779
Purchased Sewer - Greene County	2,823,000	2,868,168	4,934,000	4,973,000	5,062,514
Utilities	1,870,563	1,900,492	1,936,601	1,973,397	2,008,918
Sludge Disposal	1,195,500	1,214,628	1,237,706	1,261,222	1,283,924
Repair & Replacement Fund	1,486,000	1,486,000	1,486,000	1,486,000	1,486,000
Capital Outlays	2,383,282	2,421,415	2,467,421	2,514,302	2,559,560
Debt Service	10,459,560	10,600,000	11,500,000	12,000,000	10,000,000
Total Expenditures	\$ 44,103,527	\$ 45,085,582	\$ 49,247,443	\$ 50,655,494	\$ 49,630,067
Revenue Over / (Under) Expenses	\$ 972,473	\$ 1,757,578	\$ (110,443)	\$ (547,955)	\$ 477,472



SANITARY ENGINEERING SEWER SYSTEM PROJECTION

Revenue Assumptions

Billing charges are separated into two classifications. The service charge is a minimum fee paid by each customer. This charge is related to customer service expenses such as billing and meter reading. The volume charge represents the cost of treating wastewater per 1,000 cubic feet (c.f.) per quarter. Expenses supported by this charge include all cost of wastewater treatment such as purchase of service from the City of Dayton and Greene County; maintenance of the wastewater collection system; and wastewater treatment costs at the county's two plants.

Consumption is projected at 1,148,000,000 c.f. for the life of the projection based on historical sewer consumption. Sewer consumption is approximately 92.0% of water consumption levels, which are also based on historical usage.

Future rate increases are projected at 4.0% (2009), 5.0% (2010) and 2.0% (2011), but have been approved through 2010 only.

Fees & Miscellaneous Revenues are projected to increase using the Consumer Price Index (CPI) estimates supplied by Global Insights.

Expenditure Assumptions

Salaries and Fringe Benefits are inflated using 2.5% per annum. Operating Expenses, Professional Services and Utilities were inflated using CPI estimates provided in this section.

The Purchase of Dayton Sewer service is inflated based upon communications with the City of Dayton. Costs from the City of Dayton are expected to increase 4.0% annually. The cost of Purchased Sewer from Greene County increases by the CPI annually, except years 2010 and 2011. The current contract with Greene County for cost sharing of expenses of the Sugarcreek Wastewater Treatment Plant is based on actual expenses. In year 2010 the county will have an increase in cost of 72.0% from Greene County, for the rehabilitation and expansion of the Sugarcreek Wastewater Treatment Plan.

Sludge Disposal is handled by an outside contract. Per the agreement with the contractor, the cost is expected to increase at the rate of CPI annually.

The R & R Fund is for replacement and repair of the wastewater treatment and collection system as was originally required by the Ohio Environmental Protection Agency (OEPA) when the county utilized grants for the construction of these facilities. The annual funding requirement is established based on replacement costs and remaining useful life of equipment with a value in excess of \$5,000. Expenditures to upgrade the electrical systems and generators of Eastern Regional and Western Regional Water Reclamation Facilities is ongoing in 2008.

Capital Outlays include expenditures for system capital improvement needs at \$2,000,000. Replacement of capital equipment is also included in this line item.

Debt Service numbers reflect the anticipated addition of Master Plan debt due to construction of sewer lines to eliminate system overflows as necessitated by an Ohio Environmental Protection Agency (OEPA) Administrative Order. These debt expenses include current bond/loan agreements and anticipated expenses for planned Sewer Master Plan and Administrative Order projects and other system capital improvement projects.

Global Insights (January 2008) CPI Inflation Rates
Used in Projection:

2009:	1.6%
2010:	1.9%
2011:	1.9%
2012:	1.8%

Dayton Region Economic Overview

The Dayton region has been experiencing a long-run structural decline in its manufacturing employment base since the 1970's. Manufacturing employment is down nationally and because of this the region has been experiencing an above average rate of decline due to our disproportionately high concentration in manufacturing jobs. In essence, the Dayton region is moving more towards the national average in the manufacturing sector.

For 2008, the unemployment rate is expected to be closely tied with the national and state rates and therefore will trend up due to the below trend growth that is forecasted. We forecast regional unemployment to be 5.6%-5.8%, but could trend lower if local companies continue to invest and grow in the Dayton region.

The variable that was expected to greatly impact regional employment in 2007 was the restructuring of Delphi and the elimination of almost five thousand manufacturing jobs. As 2007 has progressed, the elimination of those jobs has not impacted the region as negatively as was predicted due to the backfilling of the eliminated positions by temporary workers. Though employment numbers have not been impacted significantly, the underlying issue is the loss of earning power associated with temporary workers making considerably less than the previous full time employees.

Net job loss associated with the manufacturing sector over the last seven years often overshadows the fact that employment growth does exist in industries within this region. Industry sectors such as Education/Health Services, Finance, Hospitality and Leisure, Information and Defense have all seen growth and are the future economy for the Dayton region. This region is in a time of transition, moving away from commodity manufacturing/goods producing industries into the high tech/service producing industries. As we move further along in this transition, new economic opportunities will present themselves and our economy will grow stronger.

Manufacturing

Manufacturing employment is down on a national, state and regional level. Since 2000, manufacturing employment has fallen by 18.9%. In the Dayton region, manufacturing employment has fallen by 31.3% since reaching its recent high in 2000. The

explanation for the difference in job loss rates is rooted in the Dayton region's disproportionately high number of manufacturing jobs and our ties to the U.S. automobile industry.

The "Big Three" U.S. automakers declining sales and domestic automobile production have greatly impacted employment numbers within our region. General Motors decision to cut production at the Moraine assembly plant and the insolvency of Delphi had a negative impact on Dayton. But for those who are familiar with the Dayton region, the decline in manufacturing employment is not a new story. While factory closings and jobs relocating offshore are often thought of as the main drivers of manufacturing job loss, it is in reality only part of the reason.

Manufacturing output in the Dayton region remains at the same level it did eight years ago with roughly a third less manufacturing jobs. As of 2005, manufacturing accounted for 21 percent of the regional GDP. What this means is that while the region has lost manufacturing jobs we have become more productive at the same time, in essence doing more with less. These productivity increases are vital in maintaining our current manufacturing base.

Many economists believe that we as a region are bottoming out in unskilled manufacturing employment. While Dayton's economy is still closely tied to this sector, the real future of this industry will not be in the form of large scale manufacturers like GM and Delphi, but rather in smaller scale precision and advanced manufacturers who are succeeding not only because of a declining dollar, but through producing a higher quality product than offshore competition.

With those factors being taken into account, we predict manufacturing employment in the region to stay relatively flat over the course of 2008.

Construction

The value of new construction is down 21% through September 2007 on a year to date basis as compared to 2006, with the majority of the decline being felt in the residential market. The current downturn in the housing market is being felt on a state and national level as well. With the decline in the residential market, large scale builders in the region have found focusing on the commercial/office market more attractive.

The office market in the Dayton region has performed fairly well in 2007. While the majority of new building has taken place in the northern and southern regions, we saw the absorption of about 400,000 sq. ft. of office space into a market with little or no population growth. Most of that building was attributable to healthcare, education and institutional building associated with Wright Patterson Air Force Base contractors utilizing more off-base space.

The east and southeast markets are most robust with development currently, specifically the interchanges off I-675. For example at the interchange of Wilmington and I-675, there is over 1 million sq. ft. expected to be built, most of which is pre-committed over the next 12 months.

Through the tremendous work of community partners to position the upgrade of the I-70/I-75 interchange as a priority, businesses have begun to see the advantage of locating along that corridor. The interchange of I-70/I-75 is the crossroads of two major U.S. interstates that holds great potential for this region in the future.

We forecast the residential market to continue to be below potential for 2008 but for the commercial/office market to continue to grow, which will aid in offsetting some of the losses. Construction employment is forecasted to stay flat throughout 2008.

Education and Health Services

Education and Health Services employment has grown steadily over the past 10 years, growing by over 10,000 jobs and now representing one of the largest concentrations of employment in the region. Employment numbers were down slightly during the first half of 2007, which was contrary to what past indicators and economists were predicting. But this dip in employment was primarily associated with administrative staff and attributable to fiscal tightening brought on by a tough economic climate in 2007.

Health Services is expected to rebound and continue to grow slightly throughout 2008, particularly the nursing sector, due in part to an aging population and providers moving away from single centralized service centers to more mobile points of service. The Health Services sector is anticipated to generate a significant number of new jobs in the region and is an important economic engine in today's economy.

With over 35 institutions of higher learning located within the Dayton region, the area is rich with educational resources. This fact plays a significant role in the Dayton region's ranking of 5th in the country in science and engineering degrees granted annually. With post-secondary enrollment up 3 percent in 2007, it is possible that there may be some slight gains in employment but will most likely remain relatively flat in 2008.

Financial Activities

2007 was a tough year for the financial sector, not only in the Dayton region but nationally as well. A depressed housing market and a tightening of lending standards brought on by a national subprime mortgage crisis have created a downturn in the financial market. Prior to the downturn, the financial sector's contribution to Dayton's GDP had experienced a significant increase, from 4.9 percent in 2001 to 6.1 percent in 2005. For 2008, however, we forecast no growth and a likelihood of continued decline.

Employment in the financial services area, one of Dayton's most consistent employment clusters, remained relatively flat over the course of 2007. No employment growth is forecasted for 2008.

Professional and Business Services

The professional and business services sector consists of three parts: the professional, scientific, and technical services sector, the management of companies and enterprises sector and the administrative support, waste management and remediation services sector. This sector's tie to the local automotive industry is believed to have hindered its growth in the past, but many firms are finding success by identifying new markets in which to grow and reaching out beyond the region.

It is hard to predict how this sector will perform in the coming year due to the services associated with this sector being closely tied to business development as a whole, which because of below trend growth will be low. We may, however, see enough growth as a result of Air Force base development to offset some of the losses associated with below trend growth. That being taken into account, we forecast growth in this sector to remain relatively flat in 2008.

Challenges/Opportunities

Making the BRAC wins a reality – The 2005 Defense Base Realignment and Closure (“BRAC”) Commission recommendations have the potential to bring hundreds of jobs to the Dayton region. Many of those are highly specialized scientific, engineering, medical and teaching positions. Even more important than the numbers, the BRAC recommendations named the Dayton Region as the “Areospace Hub” for the Air Force which significantly expands Wright-Patterson Air Force Base’s importance in aerospace medical research. This not only strengthens Wright-Patterson’s research capabilities, but it offers new opportunities to partner with area businesses, hospitals, universities and other research facilities.

It is crucial that the Dayton Region and all of its economic development partners continue to work together to not only attract and retain the over 10,000 direct and indirect jobs to this area as a result of the BRAC, but to better position the region to make that transition from a manufacturing/goods producing economy to our future high-tech/service producing economy.

Workforce Development – Population growth in the immediate Dayton region has been stagnant for a number of years and projections indicate that this trend will continue. This poses significant problems for area employers faced with an aging population and little or no new workforce growth anticipated for replacements. In addition, it is difficult to recruit highly skilled workers in high tech fields to the community, leaving many employers forced to pay a premium to attract the best and brightest.

In addition, the restructuring of the local economy has found many residents with skill sets seriously disjointed from the high demand occupations and growing industries. In order for us to move forward, we must find ways to support the development of a

diverse workforce. That includes initiatives to encourage accountability and performance at the primary and secondary school levels, to retain area college graduates, to educate residents on high growth career opportunities, and to better align the region’s vast training network with the needs of the business community.

Continued progress through a time of transition – The Dayton region’s economy is in a time of transition. Moving from an economy heavily rooted in commodity based manufacturing to a more diversified economy focused around the high tech/service producing sectors is no easy challenge. But as we move through this period of transition opportunities will present themselves:

Opportunities such as new partnerships with Wright-Patterson Air Force Base, which represents one of the region’s most profound sources of economic stability and potential; Partnering with our institutions of higher learning and the business community to create new methods of retaining and attracting the highly skilled workforce that will be necessary to propel us into our future economy; and Fostering of entrepreneurship and innovation through such resources as the University of Dayton Research Institute, Wright Center of Innovation, Sinclair and the Entrepreneur Development Network. With over 80% of business growth coming from existing businesses, it is vital that we encourage entrepreneurship.

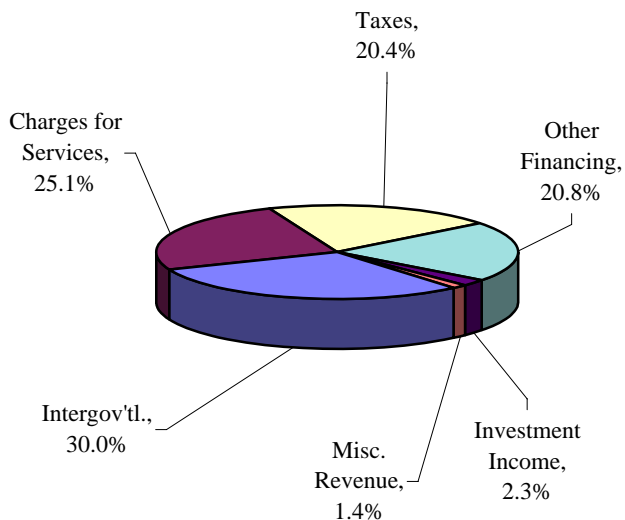
We as a community must continue to progress through this time of transition, recognize those opportunities that present themselves and capitalize on them.

Source: Economic Outlook – 2008 Greater Dayton Region: Prepared by the Dayton Area Chamber of Commerce Research Advisory Committee

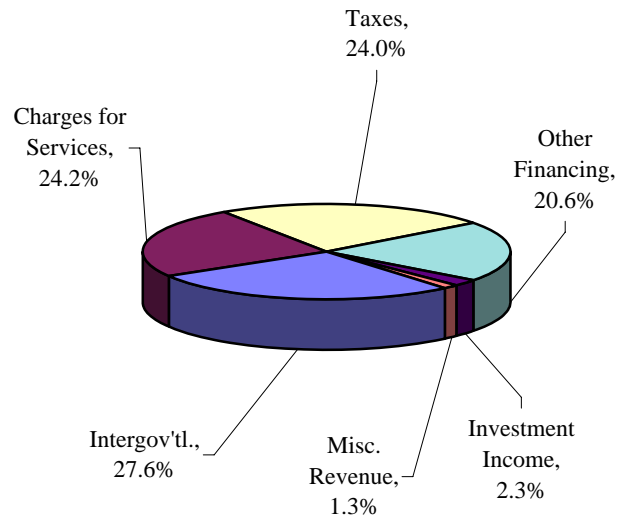
**2008 ADOPTED REVENUE BUDGET
ALL COUNTY FUNDS**



**2007 Adopted Revenue Budget
\$890,941,852**



**2008 Adopted Revenue Budget
\$920,393,758**



Revenue Categories*	Revenues		Percent of Total	
	2007	2008	2007	2008
Intergovernmental Revenues	\$ 267,554,718	\$ 254,445,363	30.0%	27.6%
Charges for Services	223,633,375	222,868,531	25.1%	24.2%
Taxes	181,924,307	220,543,836	20.4%	24.0%
Other Financing Sources	185,072,570	189,403,516	20.8%	20.6%
Investment Income	19,958,284	21,379,428	2.3%	2.3%
Miscellaneous Revenues	12,798,598	11,753,084	1.4%	1.3%
Total Revenues:	\$ 890,941,852	\$ 920,393,758	100.0%	100.0%

* Please see the following page for a description of the above revenue categories.



REVENUE CATEGORIES

The chart on the previous page shows the \$920.4 million in revenues that the county is expected to receive in 2008. Below are descriptions of the revenue sources.

Intergovernmental are the revenues received from federal, state and local governments to support programs such as public assistance, housing, job training, community development, child support and various other activities.

Charges for Services are fees charged by county departments and agencies for various user services. Water, sewer and solid waste charges account for the majority of this category.

Taxes are revenues received based on holdings of property and the purchase of goods. The major

sources of taxes for the county are property, sales, motor vehicle fuel/license and property transfer taxes.

Other Financing Sources include the sale of county assets, inter-departmental service agreements, Human Services Levy transfers and various interfund transfers between county agencies.

Investment Income is interest income generated by investing county funds in an investment pool managed by the Treasurer's Office. The majority of investment income proceeds are distributed to the General Fund pursuant to state law.

Miscellaneous represents revenues received from the rental of county property, vendor licenses, court fines and forfeitures, permits, refunds, donations, unclaimed funds and other miscellaneous income.

Revenue estimates in Montgomery County's 2008 budget are based upon departmental and/or Office of Management and Budget (OMB) projections. Departmental revenues, such as fees received by an individual department or fines collected by a specific court, are forecast by the departments in their annual budget request. OMB then reviews these forecasts and may revise figures after consulting the department.

The General Fund's major revenue sources, as explained below, are forecast by the County Auditor's Office, Budget Commission, Treasurer's Office and OMB. Other revenue sources, such as unclaimed monies, are forecast by the Auditor's Office and/or OMB. All estimates are reviewed by OMB before approval to assure that estimates are in line with past collections and present trends.

Forecast methods are detailed below for the major revenue categories, with the major focus on General Fund revenues. Please refer to Section B for a long-range revenue forecast.

Revenue Forecast Process

1. Intergovernmental Revenues

Local Government Fund (LGF) - The budget estimate for this revenue is provided by the County Budget Commission. The Commission receives an estimate of the County Undivided Local Government Fund from the State of Ohio Department of Taxation, and estimates each local government's annual allocation based upon the alternate formula for each jurisdiction.

2. Charges for Services

Each department estimates collections for the revenue it receives. These estimates are derived through an analysis of past collection trends, current economic conditions, and changes or proposed changes in local, state, or federal laws. OMB reviews each of these estimates and, in consultation with each department, may adjust the estimate when necessary. Major departmental revenues include fees for the Auditor, Recorder, Treasurer, and Clerk of Courts and fines and forfeitures for County and Municipal Courts.

3. Taxes

Sales Tax - This revenue estimate is based on historical analysis and economic trends in the county.

Property Tax - Revenue estimates for all levies and funds are made by the County Auditor's Office. Under state law, real property is appraised every six years at 35.0% of market value, and updated in the third year following each six-year reappraisal. There are two types of property tax millage in Ohio: "inside" millage and "outside" millage. "Inside" millage falls inside the state's 10-mill limitation and may be revised without a popular vote. Any "inside" millage also benefits from annual increases in property valuations (inflationary market effects), since tax reduction factors are not applied to "inside" millage. "Outside" millage falls outside the state's 10-mill limitation, and as such must receive voter approval. Tax reduction factors are applied to "outside" millage to eliminate the effect of inflationary increases on existing real property valuation and voted taxes. These reduction factors are calculated by the State of Ohio Department of Taxation to ensure that taxes collected from a voted levy do not exceed the amount collected in the levy's first year.

a. For the 1.7 mill General Fund levy, which is "inside millage", the Auditor's Office multiplies 1.7 mills times the total county assessed valuation. Experience has shown that the collection rate for the General Fund is close to 99.0% of the above calculations, and the property tax revenue estimates for this fund are certified at the 98.0% level by the Auditor's Office.

b. For all levies "outside" the state 10-mill limitation, which include all county levies except the 1.7 mill General Fund levy, tax reduction factors are first calculated by the State Department of Taxation to eliminate the effect of an increase in the valuation of existing real property on voted taxes. The Auditor's Office then determines an effective tax rate for each levy and each category of real property and applies the effective tax rate to each category of assessed valuation.

The resulting figure is then multiplied by 98.0% to provide a conservative revenue estimate for non-General Fund levies and the 98.0% level becomes the certified estimate of the Auditor's Office.

4. Investment Income

The revenue estimate for Investment Income is based upon discussions between the County Treasurer's Office and OMB. OMB and the Treasurer's Office review the county's investment portfolio and estimate the earnings on instruments that will mature after the budget year. The

Treasurer's Office and OMB also review the average monthly balance history of the county treasury. Last year the General Fund received 86.4% of all Investment Income collections. Additional investment income is derived from accounts operated by the Sheriff's Office and Clerk of Courts. These particular funds do not reside in the county treasury.

2008 NET REVENUES



Net revenues, as the term is used in this context, reflects the elimination of double counted revenues in the budget. Double-counting occurs in most governmental budgets because of the use of many different funds. When money is transferred from one fund to another, it is counted twice. Double-counting occurs on both the revenue and expenditure sides of the budget, although the dollar amount of double-counting is not necessarily the same for both. (The net budget for expenditures is shown in Section E.) On the revenue side, double counting can take the following forms:

1. Fund Transfers

Revenues which are transferred from one county fund to another county fund. For example, the county transfers its share of the DayMont Court Building costs from the General Fund to the DayMont Court Building special revenue fund.

2. Interfund Charges

Revenues for services rendered to another county fund. For example, multiple departments and agencies pay the Records Center and Archives for imaging/microfilm and recorder storage services.

The 2008 estimated revenues for Montgomery County total \$920,393,758. After netting out the above two forms of double counting, net estimated revenues are \$663,974,315. The amount excluded from total revenues is \$256,419,443. This information is summarized below by fund and subfund. For example, the General Fund is estimated to receive \$7,804,254 in fund transfers and collect \$8,769,571 from interfund charges.

GFOA Category/Department	Transfers	Charges	Total
General Fund	\$ 7,804,254	\$ 8,769,571	\$ 16,573,825
ADAMHS Board			
ADAMHS Board Special Revenue	21,834,437	400,000	22,234,437
Administrative Services			
Administrative Services Special Revenue	1,078,936	135,000	1,213,936
Emergency Management Special Revenue	33,500	115,166	148,666
Health Insurance Programs	170,000	42,291,799	42,461,799
Internal Service Funds	-	8,613,522	8,613,522
Risk Management Programs	387,214	6,766,292	7,153,506
Auditor			
Debt Service Funds	21,594,660	-	21,594,660
Internal Service Funds	-	2,056,378	2,056,378
Board of MR/DD			
Board of MR/DD Operating Fund	23,836,278	150,000	23,986,278
Board of MR/DD Special Revenue	4,215,824	-	4,215,824
Board of MR/DD Capital Funds	3,708,000	-	3,708,000
Community/Economic Development			
Community Development Special Revenue	1,387,760	90	1,387,850
Engineer			
Engineer Special Revenue	100,000	-	100,000
Data Processing Board			
Internal Service Funds	-	52,260	52,260

2008 NET REVENUES



GFOA Category/Department	Fund Transfers	Interfund Charges	Total
Family/Children First Council			
Family & Children First Special Revenue	\$ 2,813,943	\$ 5,074,004	\$ 7,887,947
Human Services Levies	5,990,957	-	5,990,957
Job and Family Services			
Children Services Board Special Revenue	23,109,222	5,600	23,114,822
Job & Family Service Child Support	2,373,351	-	2,373,351
Job & Family Service Public Assistance	3,251,409	33,231,786	36,483,195
Job & Family Service Special Revenue	5,602,000	-	5,602,000
Job Center			
Social Service Special Revenue	500,000	1,667,219	2,167,219
Juvenile Court			
Juvenile Court Grant Special Revenue	15,428	-	15,428
Juvenile Court Special Revenue	350,000	950,000	1,300,000
Miami Val Regional Crime Lab			
Coroner/Crime Lab Special Revenue	1,054,024	-	1,054,024
Multi-Service Centers			
Social Service Special Revenue	391,231	594,397	985,628
Non-Departmental			
Non-Departmental Special Revenue	4,500,000	-	4,500,000
Public Works			
Capital Funds	500,000	-	500,000
Public Works Building Special Revenue	2,057,849	243,057	2,300,906
Public Works Special Revenue	9,349	-	9,349
Solid Waste Enterprise Fund	500,000	-	500,000
Recorder			
Other Special Revenue	400,000	-	400,000
Sheriff			
Sheriff Contract Funds	-	390,261	390,261
Sheriff Dispatch Funds	2,100,000	-	2,100,000
Sheriff Special Revenue	260,989	362,957	623,946
Soil & Water Conservation			
Soil & Water Special Revenue	-	258,804	258,804
Stillwater Center			
Stillwater Center Special Revenue	2,360,665	-	2,360,665
Total Net Revenues	\$ 144,291,280	\$ 112,128,163	\$ 256,419,443

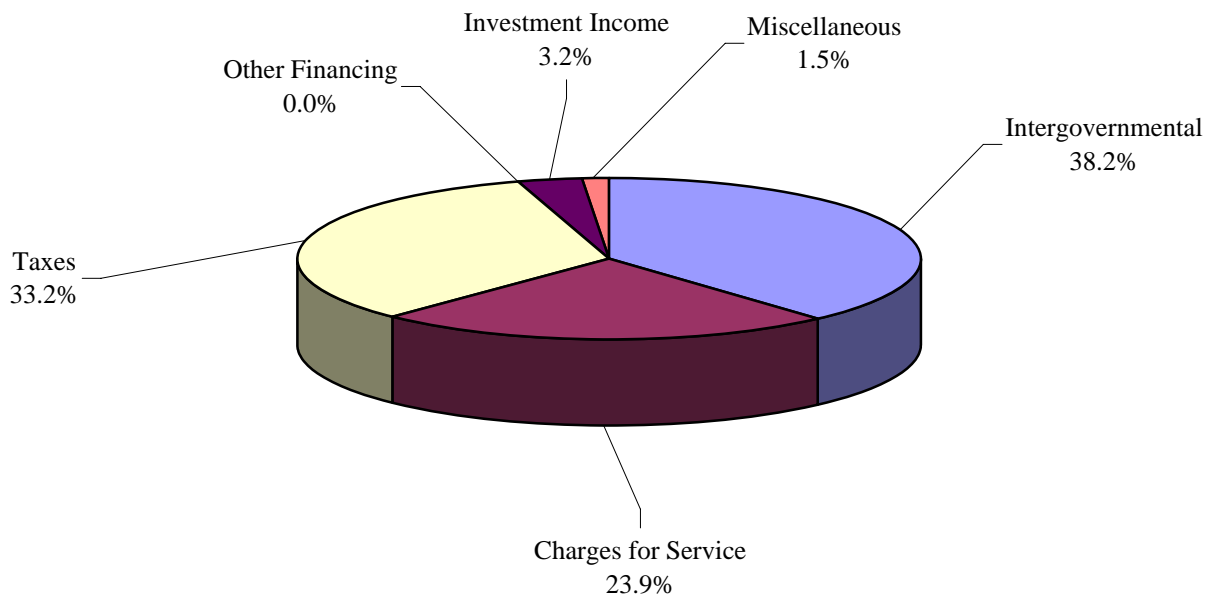
2008 NET REVENUES



The total and net revenue figures for 2008 are outlined below. When double counted revenues are eliminated, the importance of intergovernmental revenues, taxes and charges for services are highlighted. These three revenue sources compose 95.3% of the budgeted net revenues. The major impact of double-counted revenues is in Other Financing Sources which drops from 20.6% of total revenues to 0.0% of net revenues.

Revenue Categories	2008 Revenues		Percentage	
	Total	Net	Total	Net
Intergovernmental	\$ 254,445,363	\$ 253,893,953	27.6%	38.2%
Charges for Service	222,868,531	158,327,037	24.2%	23.9%
Taxes	220,543,836	220,543,836	24.0%	33.2%
Other Financing	189,403,516	68,025	20.6%	0.0%
Investment Income	21,379,428	21,379,428	2.3%	3.2%
Miscellaneous	11,753,084	9,762,036	1.3%	1.5%
Total	\$ 920,393,758	\$ 663,974,315	100.0%	100.0%

2008 Net Revenues By Category
\$663,974,315



**2008 ESTIMATED REVENUE
BY FUND TYPE/DEPARTMENT AND CATEGORY**



	Intergovernmental Revenues	Charges For Services
<u>Agency Funds</u>		
Family/Children First Council		
Family & Children First Special Revenue	\$ 1,072,142	\$ -
Soil & Water Conservation		
Soil & Water Special Revenue	486,274	200
Total by Fund Type	\$ 1,558,416	\$ 200
<u>Capital Projects Funds</u>		
Board of MR/DD		
Capital Funds - Board of MR/DD	-	-
Public Works		
Capital Funds	-	-
Total by Fund Type	\$ -	\$ -
<u>Debt Service Funds</u>		
Auditor		
Assessment Funds	-	-
Debt Service Funds	-	-
Total by Fund Type	\$ -	\$ -
<u>Enterprise Funds</u>		
Administrative Services		
Parking Facilities Enterprise Fund	-	1,830,000
Auditor		
Debt Service Funds	-	-
Public Works		
Solid Waste Enterprise Fund	-	22,211,917
Sanitary Engineering		
Sanitary Engineering Enterprise Funds	579,000	77,105,000
Stillwater Center		
Stillwater Center Special Revenue	-	12,259,118
Total by Fund Type	\$ 579,000	\$ 113,406,035
<u>General Fund</u>		
Administrative Services		
General Fund	-	-
Auditor		
General Fund	-	4,174,967

**2008 ESTIMATED REVENUE
BY FUND TYPE/DEPARTMENT AND CATEGORY**



Taxes	Other Financing Sources	Investment Income	Miscellaneous Revenues	Total
\$ -	\$ 5,528,547	\$ -	\$ -	\$ 6,600,689
-	-	-	12,000	498,474
<u>\$ -</u>	<u>\$ 5,528,547</u>	<u>\$ -</u>	<u>\$ 12,000</u>	<u>\$ 7,099,163</u>
-	3,708,000	-	-	3,708,000
-	500,000	-	-	500,000
<u>\$ -</u>	<u>\$ 4,208,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 4,208,000</u>
-	1,500	-	272,310	273,810
-	4,695,217	-	-	4,695,217
<u>\$ -</u>	<u>\$ 4,696,717</u>	<u>\$ -</u>	<u>\$ 272,310</u>	<u>\$ 4,969,027</u>
-	-	-	-	1,830,000
-	16,899,443	-	-	16,899,443
-	500,000	-	33,000	22,744,917
-	15,000	-	539,695	78,238,695
-	2,360,665	-	11,000	14,630,783
<u>\$ -</u>	<u>\$ 19,775,108</u>	<u>\$ -</u>	<u>\$ 583,695</u>	<u>\$ 134,343,838</u>
-	55,000	-	8,200	63,200
-	-	-	275,225	4,450,192

**2008 ESTIMATED REVENUE
BY FUND TYPE/DEPARTMENT AND CATEGORY**



	Intergovernmental Revenues	Charges For Services
Board of Elections		
General Fund	\$ 458,950	\$ 4,413
Clerk of Commission		
General Fund	-	800
Clerk of Courts		
General Fund	-	1,843,991
Common Pleas Court - General		
General Fund	87,730	3,690
Community/Economic Development		
General Fund	-	1,025
Coroner		
General Fund	-	8,000
Court of Appeals		
General Fund	-	102,500
Data Processing Board		
General Fund	-	237,696
Domestic Relations Court		
General Fund	-	24,600
Juvenile Court		
General Fund	198,312	151,640
Municipal Courts		
General Fund	48,000	42,947
Non-Departmental		
General Fund	19,416,381	3,875,000
Probate Court		
General Fund	38,050	717,500
Prosecutor		
General Fund	-	15,403
Public Defender		
General Fund	1,600,537	-
Public Works		
General Fund	15,000	117,650
Recorder		
General Fund	-	2,711,202
Records Center & Archives		
General Fund	-	207,000

**2008 ESTIMATED REVENUE
BY FUND TYPE/DEPARTMENT AND CATEGORY**



Taxes		Other Financing Sources	Investment Income	Miscellaneous Revenues	Total
\$	-	\$	-	\$	463,363
	-	-	-	-	800
	-	105,900	125,299	723,100	2,798,290
	-	-	-	2,000	93,420
	-	-	-	-	1,025
	-	272,983	-	-	280,983
	-	-	-	-	102,500
	-	-	-	-	237,696
	-	1,554,902	-	-	1,579,502
	-	5,239,173	-	66,210	5,655,335
	-	-	-	450,000	540,947
84,125,413		4,660,231	-	677,800	112,754,825
	-	-	-	-	755,550
	-	-	-	1,800	17,203
	-	-	-	-	1,600,537
	-	103,143	-	196,737	432,530
	-	-	-	10,200	2,721,402
	-	-	-	-	207,000

**2008 ESTIMATED REVENUE
BY FUND TYPE/DEPARTMENT AND CATEGORY**



	Intergovernmental Revenues	Charges For Services
Sheriff		
General Fund	\$ 12,710	\$ 3,495,774
Treasurer		
General Fund	-	1,917,500
Total by Fund Type	\$ 21,875,670	\$ 19,653,298
<u>Internal Service Funds</u>		
Administrative Services		
Health Insurance Programs	-	47,606,215
Internal Service Funds - Admin. Services	-	8,613,522
Risk Management Programs	-	6,766,292
Auditor		
Internal Service Funds - Auditor	-	2,056,378
Data Processing Board		
Internal Service Funds - Data Processing	-	52,260
Total by Fund Type	\$ -	\$ 65,094,667
<u>Special Revenue Fund</u>		
ADAMHS Board		
ADAMHS Board Special Revenue	37,180,222	1,060,000
Administrative Services		
Administrative Services Special Revenue	50,233	491,795
Emergency Management Special Revenue	221,027	-
Auditor		
Auditor Special Revenue	184,750	4,160,000
Board of MR/DD		
Board of MR/DD Operating Fund	15,193,078	8,197,239
Board of MR/DD Special Revenue	2,915,159	294,700
Clerk of Courts		
Clerk of Courts Special Revenue	-	2,177,280
Common Pleas Court Special Revenue	-	260,000
County Court Special Revenue	-	178,500
Domestic Relations Special Revenue	-	42,000
Social Service Special Revenue	-	67,400
Common Pleas Court - General		
Common Pleas Court Special Revenue	1,361,375	986,100
Community/Economic Development		
Community Development Block Grant	1,992,075	-
Community Development Block Grant-HOME	1,073,326	-

**2008 ESTIMATED REVENUE
BY FUND TYPE/DEPARTMENT AND CATEGORY**



Taxes	Other Financing Sources	Investment Income	Miscellaneous Revenues	Total
\$ -	\$ -	\$ 100,000	\$ 12,000	\$ 3,620,484
-	27,320	20,368,129	48,600	22,361,549
\$ 84,125,413	\$ 12,018,652	\$ 20,593,428	\$ 2,471,872	\$ 160,738,333
-	170,000	-	-	47,776,215
-	-	-	-	8,613,522
-	387,214	-	86,267	7,239,773
-	-	-	-	2,056,378
-	-	-	-	52,260
\$ -	\$ 557,214	\$ -	\$ 86,267	\$ 65,738,148
-	22,237,962	-	2,500	60,480,684
-	1,213,936	-	1,329,100	3,085,064
-	148,666	-	-	369,693
-	-	-	-	4,344,750
3,320,044	23,991,278	-	151,500	50,853,139
-	4,215,824	-	-	7,425,683
-	-	-	-	2,177,280
-	-	-	-	260,000
-	-	-	-	178,500
-	-	-	-	42,000
-	-	-	-	67,400
-	-	-	-	2,347,475
-	-	-	-	1,992,075
-	-	-	-	1,073,326

**2008 ESTIMATED REVENUE
BY FUND TYPE/DEPARTMENT AND CATEGORY**



	Intergovernmental Revenues	Charges For Services
Community Development Special Revenue	\$ 83,500	\$ 25,002
Coroner		
Coroner/Crime Lab Special Revenue	-	800,000
County Court		
County Court Special Revenue	-	246,000
Domestic Relations Court		
Domestic Relations Special Revenue	-	88,100
Engineer		
Engineer Special Revenue	11,257,000	280,000
Family/Children First Council		
Family & Children First Special Revenue	152,899	-
Human Service Levies	12,566,587	-
Job and Family Services		
Job & Family Service Child Support	14,918,642	200,000
Job & Family Service Children Services	24,426,639	166,377
Job & Family Service Public Assistance	77,497,465	-
Job & Family Service Special Revenue	-	-
Job & Family Service WIA Program	5,855,409	-
Job Center		
Job Center Special Revenue	-	-
Juvenile Court		
Juvenile Court CAS Special Revenue	2,464,060	-
Juvenile Court DYS Special Revenue	1,908,172	-
Juvenile Court Grant Special Revenue	647,911	-
Juvenile Court Special Revenue	1,826,288	75,000
Miami Val Regional Crime Lab		
Coroner/Crime Lab Special Revenue	1,366,400	373,350
MonDay Community Corrections		
MonDay Special Revenue	4,737,341	-
Multi-Service Centers		
Multi-Service Center Special Revenue	-	200,000
Non-Departmental		
Non-Departmental Special Revenue	-	-
Office of Management & Budget		
Community Development Special Revenue	-	48,000
Probate Court		
Probate Court Special Revenue	-	455,000
Social Service Special Revenue	-	65,000

**2008 ESTIMATED REVENUE
BY FUND TYPE/DEPARTMENT AND CATEGORY**



Taxes	Other Financing Sources	Investment Income	Miscellaneous Revenues	Total
\$ 2,454,651	\$ 1,387,760	\$ -	\$ 1,293,949	\$ 5,244,862
-	-	-	-	800,000
-	-	-	-	246,000
-	-	-	-	88,100
4,300,000	113,000	555,000	446,000	16,951,000
-	2,359,400	-	25,000	2,537,299
124,558,728	5,990,957	-	-	143,116,272
-	2,373,351	-	50,000	17,541,993
-	23,114,822	-	341,482	48,049,320
-	36,483,195	-	500,000	114,480,660
-	5,602,000	-	-	5,602,000
-	-	-	-	5,855,409
-	500,000	-	1,805,000	2,305,000
-	-	-	1,200	2,465,260
-	-	-	-	1,908,172
-	15,428	-	-	663,339
-	1,300,000	-	-	3,201,288
-	1,054,024	-	-	2,793,774
-	-	-	-	4,737,341
-	946,431	-	96,008	1,242,439
-	4,500,000	-	-	4,500,000
-	-	-	-	48,000
-	-	-	-	455,000
-	-	-	-	65,000

**2008 ESTIMATED REVENUE
BY FUND TYPE/DEPARTMENT AND CATEGORY**



	Intergovernmental Revenues	Charges For Services
Prosecutor		
Prosecutor Special Revenue	\$ 15,000	\$ 30,000
Public Works		
Public Works Building Special Revenue	651,820	-
Public Works Solid Waste Special Revenue	-	2,515,200
Public Works Special Revenue	345,225	-
Recorder		
Recorder Special Revenue	-	-
Sheriff		
County Court Special Revenue	-	-
Sheriff Dispatch Funds	1,139,306	-
Sheriff Grant Special Revenue	151,833	-
Sheriff Road Patrol Contract Funds	7,736,273	-
Sheriff Contract Funds	513,261	-
Sheriff Special Revenue	-	778,803
Soil & Water Conservation		
Ditch Maintenance Funds	-	48,269
Treasurer		
Treasurer Special Revenue	-	405,216
Total by Fund Type	\$ 230,432,277	\$ 24,714,331
Grand Total	<u>\$ 254,445,363</u>	<u>\$ 222,868,531</u>
Less Fund Transfers and Interfund Charges	<u>\$ 551,410</u>	<u>\$ 64,541,494</u>
TOTAL NET REVENUES	<u><u>\$ 253,893,953</u></u>	<u><u>\$ 158,327,037</u></u>

**2008 ESTIMATED REVENUE
BY FUND TYPE/DEPARTMENT AND CATEGORY**



Taxes	Other Financing Sources	Investment Income	Miscellaneous Revenues	Total
\$ 800,000	\$ -	\$ -	\$ -	\$ 845,000
-	2,300,906	-	2,123,546	5,076,272
-	-	-	-	2,515,200
-	9,349	-	-	354,574
-	400,000	-	-	400,000
-	-	-	4,000	4,000
-	2,100,000	-	-	3,239,306
-	-	-	-	151,833
-	-	-	-	7,736,273
-	-	-	97,655	610,916
-	260,989	-	60,000	1,099,792
-	-	-	-	48,269
985,000	-	231,000	-	1,621,216
<u>\$ 136,418,423</u>	<u>\$ 142,619,278</u>	<u>\$ 786,000</u>	<u>\$ 8,326,940</u>	<u>\$ 543,297,249</u>
<u><u>\$ 220,543,836</u></u>	<u><u>\$ 189,403,516</u></u>	<u><u>\$ 21,379,428</u></u>	<u><u>\$ 11,753,084</u></u>	<u><u>\$ 920,393,758</u></u>
<u>\$ -</u>	<u>\$ 189,335,491</u>	<u>\$ -</u>	<u>\$ 1,991,048</u>	<u>\$ 256,419,443</u>
<u><u>\$ 220,543,836</u></u>	<u><u>\$ 68,025</u></u>	<u><u>\$ 21,379,428</u></u>	<u><u>\$ 9,762,036</u></u>	<u><u>\$ 663,974,315</u></u>

INTERGOVERNMENTAL REVENUES IN THE 2008 BUDGET



Intergovernmental revenues comprise 28.0% of total county revenues, 38.8% of net county revenues, and are the largest source of county net revenues. In fact, revenues from the state government alone make up 15.1% of total county net revenues. The largest portion of state revenues goes to the ADAMHS Fund. Federal revenues are also a significant portion of the budget, comprising 21.1% of total net assistance.

Intergovernmental revenues for the county's 2008 budget, shown in the table below, include revenues from other governments that are listed under other category types including charges for services and miscellaneous revenues. For example; charges for services includes various jurisdictions that pay the Crime Lab for services provided to them by this regional facility or pay the Sheriff's Office for 800 MHz radio charges. Miscellaneous revenues include revenue from other governments for office rental space from various county facilities.

Fund Type/GFOA Category	From the Federal Government	From the State Government	From Other Local Governments	Total Intergov'tl Revenues
<u>Agency Funds</u>				
Family/Children First Council				
Family & Children First Special Revenue	\$ -	\$ 1,072,142	\$ -	\$ 1,072,142
Soil & Water Conservation				
Soil & Water Conservation	1,000	226,470	-	227,470
Agency Funds Total	\$ 1,000	\$ 1,298,612	\$ -	\$ 1,299,612
<u>Enterprise Funds</u>				
Sanitary Engineering				
Sanitary Engineering	-	-	579,000	579,000
Enterprise Funds Total	\$ -	\$ -	\$ 579,000	\$ 579,000
<u>General Fund</u>				
Administrative Services	-	-	1,000	1,000
Board of Elections	-	458,950	-	458,950
Common Pleas Court	-	-	87,730	87,730
Juvenile Court	-	198,312	-	198,312
Municipal Courts	-	48,000	-	48,000
Non-Departmental	-	19,416,381	250,000	19,666,381
Probate Court	-	38,050	-	38,050
Public Defender	-	1,472,412	128,125	1,600,537
Public Works	-	15,000	-	15,000
Sheriff	1,500,000	12,710	22,550	1,535,260
General Fund Total	\$ 1,500,000	\$ 21,659,815	\$ 489,405	\$ 23,649,220
<u>Internal Service Funds</u>				
Administrative Services				
Health Insurance Programs	-	-	1,114,548	1,114,548
Internal Service Funds Total	\$ -	\$ -	\$ 1,114,548	\$ 1,114,548

INTERGOVERNMENTAL REVENUES IN THE 2008 BUDGET



Fund Type/GFOA Category	From the Federal Government	From the State Government	From Other Local Governments	Total Intergov'tl Revenues
<u>Special Revenue Fund</u>				
ADAMHS Board				
ADAMHS Board Special Revenue	\$ 18,671,113	\$ 18,509,109 (b)	\$ -	\$ 37,180,222
Administrative Services				
Administrative Services Special Revenue			50,233	50,233
Emergency Management Special Revenue	103,727	-	117,300	221,027
Auditor				
Auditor Special Revenue	-	184,750	-	184,750
Board of MR/DD				
Board of MR/DD Operating Fund	8,540,000	6,653,078 (a)	-	15,193,078
Board of MR/DD Special Revenue	320,379	2,594,780 (b)	-	2,915,159
Common Pleas Court - General				
Common Pleas Court Special Revenue	-	1,361,375	-	1,361,375
Community/Economic Development				
Community Development Block Grant	1,992,075	-	-	1,992,075
Community Development Block Grant - Home	1,073,326	-	-	1,073,326
Community Development Special Revenue	-	-	83,500	83,500
Engineer				
Engineer Special Revenue	180,000	10,077,000	1,000,000	11,257,000
Family/Children First Council				
Family & Children First Special Revenue	137,899	-	15,000	152,899
Human Services Levies	-	12,566,587 (a)	-	12,566,587
Job and Family Services				
Children Services Board Special Revenue	20,368,178	4,058,461	-	24,426,639
Job & Family Service Child Support	12,500,391 (c)	2,418,251 (b)	-	14,918,642
Job & Family Service Public Assistance	68,399,660 (c)	9,097,805 (b)	-	77,497,465
Job & Family Service WIA Program	5,855,409	-	-	5,855,409
Job Center				
Job Center Special Revenue	-	64,700	43,725	108,425
Juvenile Court				
Juvenile Court CAS Special Revenue	-	2,464,060	-	2,464,060
Juvenile Court DYS Special Revenue	-	1,908,172	-	1,908,172
Juvenile Court Grant Special Revenue	88,676	234,263	324,972	647,911
Juvenile Court Special Revenue	-	361,300	1,464,988	1,826,288

INTERGOVERNMENTAL REVENUES IN THE 2008 BUDGET



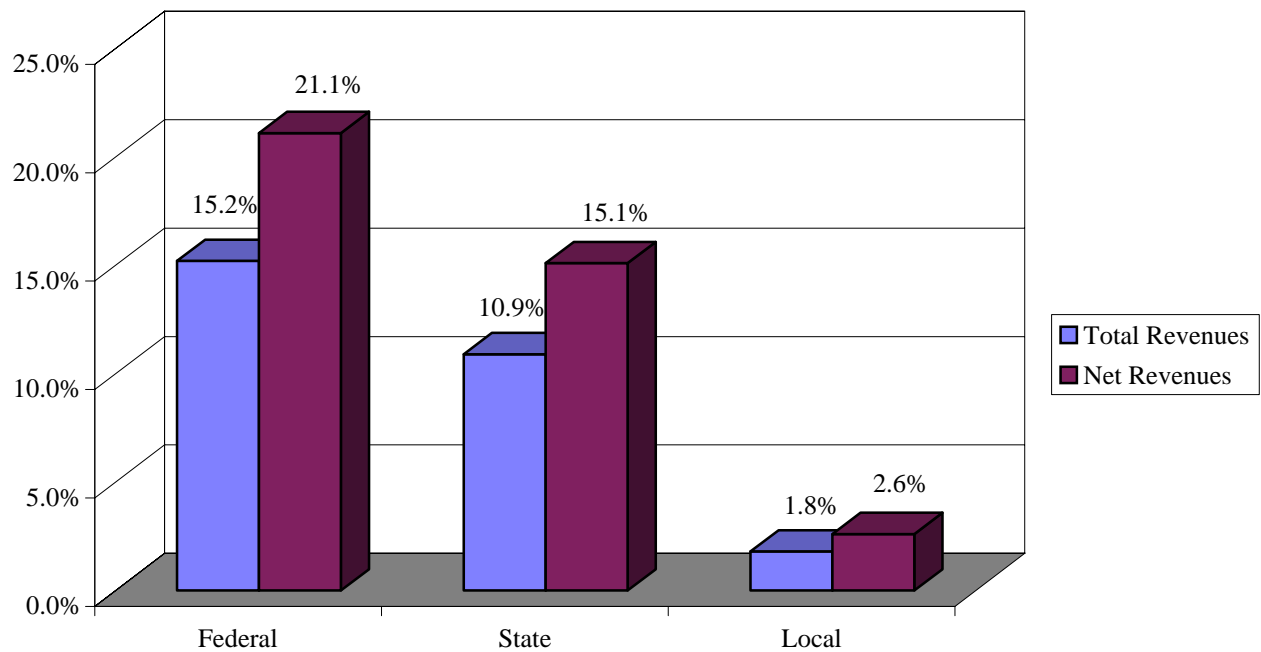
Fund Type/GFOA Category	From the Federal Government	From the State Government	From Other Local Governments	Total Intergov'tl Revenues
Miami Val Regional Crime Lab				
Coroner/Crime Lab Special Revenue	\$ -	\$ -	\$ 1,651,550	\$ 1,651,550
MonDay Community Corrections Program				
MonDay Speical Revenue	94,541	4,642,800	-	4,737,341
Multi-Service Centers				
Multi-Service Centers Special Revenue	-	-	20,742	20,742
Prosecutor				
Prosecutor Special Revenue	-	15,000	-	15,000
Public Works				
Public Works Building Special Revenue	-	19,149	651,820	670,969
Public Works Special Revenue	335,225	10,000	-	345,225
Sheriff				
Sheriff Dispatch Contract Funds	-	-	1,139,306	1,139,306
Sheriff Grant Special Revenue	126,833	25,000	-	151,833
Sheriff Road Patrol Contract Funds	-	-	7,736,273	7,736,273
Sheriff Contract Funds	-	-	220,655	220,655
Sheriff Special Revenue	5,530	12,167	250,649	268,346
Special Revenue Funds Total	\$138,792,962	\$ 77,277,807	\$ 14,770,713	\$230,841,483
Total Intergov'tl Revenues All Categories	\$140,293,962	\$100,236,234	\$ 16,953,666	\$257,483,863
<u>Less Other Categories</u>				
Charges for Services	\$ 1,505,530	\$ 12,167	\$ 1,672,897	\$ 3,190,594
Miscellaneous Revenues	-	83,849	315,467	399,316
Total Intergovernmental Revenues	\$138,788,432	\$100,140,218	\$ 14,965,302	\$253,893,953
<u>Percent Of Total</u>				
Intergovernmental Revenues All Categories:	54.5%	38.9%	6.6%	100.0%
Percent of Total County Revenues:	15.2%	10.9%	1.8%	27.9%
Percent of Total County Net Revenues:	21.1%	15.1%	2.6%	38.8%

INTERGOVERNMENTAL REVENUES IN THE 2008 BUDGET



Notes:

- (a) Homestead and rollbacks are included in the certified revenue estimate for each property tax levy. The state reimburses local governments for these forms of property tax relief.
- (b) Part of the state monies to the Board of MR/DD, ADAMHS Board, Child Support Enforcement and Job and Family Services are federal grants passed through the state.
- (c) Some or all of these funds are passed by the federal government through the State of Ohio.



Local Government Fund (LGF)

Montgomery County receives state funding through the Local Government Fund (LGF) and Local Government Revenue Assistance Fund (LGRAF). The Local Government Fund is a form of state revenue sharing with funding provided from four specific state revenue sources. These revenues and the amounts allocated to the LGF are outlined below:

Local Government Fund Reserve Sources

	Effective 7/1/89	Temporary 7/93-6/95	Effective 7/1/95
State Corporate Franchise Tax	4.60%	4.20%	4.20%
State Income Tax	4.60%	4.20%	4.20%
State Public Utility Tax	4.60%	4.20%	4.20%
State Sales and Use Tax	4.60%	4.20%	4.20%

The addition of the Public Utility Tax in 1988 and the decreased reliance on the volatile Corporate Franchise Tax has provided increased stability and reliability for the Local Government Fund.

Funds at the state level are allocated to Ohio's 88 counties (for internal county jurisdiction distribution) based on county municipal property tax duplicates and county population as a percentage of state totals. No county is to receive less funding than it did in 1983.

In Amended Substitute House Bill 152 of the 120th General Assembly (the state budget for fiscal years 1994-1995), the state decreased the percentage of the above taxes that is dedicated for the Local Government Fund, Local Government Revenue Assistance Fund and the Library and Local Government Support Fund. This change was made in temporary law and was set to end in the state's 1994-1995 biennial budget, June 30, 1995. However, in Amended Substitute House Bill 117 of the 121st General Assembly, (the state budget for fiscal years 1996-1997) these lower percentages were made permanent.

During 2001, the State of Ohio passed House Bill 94. This bill temporarily set aside the above distribution formula. Instead, the state chose to freeze the amounts paid into the Local Government Fund. Starting in July of 2001, counties and municipalities receiving a direct distribution will receive the same amounts they received during the corresponding month in the prior year. This alternative distribution formula expired in July 2003. In July 2003, the state went back to the original formula less any House Bill 405 and House Bill 40 adjustments. House Bill 40, effective March 7, 2003, provided the administration the authority to

reduce the LGF and LGRAF funds by \$30 million to address the budgetary shortfall for fiscal year 2003.

Effective June 26, 2003, fiscal year 2004-2005 Biennial Budget Bill House Bill 95, continues the freeze on deposits and distributions from the LGF. Each county will receive, during the period from August 2003 through July 2004, the same amount it received from August 2002 through July 2003. The June 2004 distributions will be reduced by the July 2003 House Bill 405 adjustment but the amount will be added back to the July 2004 distribution.

At the county level funds may be distributed through a statutory formula or an alternative formula. Montgomery County uses an alternate formula. The alternate formula of distribution may be utilized as long as the county, the largest city, and a majority of the remaining cities, villages and townships approve the formula. Once the approval has been received, the Budget Commission distributes the LGF funds according to the formula.

The Montgomery County Budget Commission, comprised of the County Auditor, Prosecutor and Treasurer, approved a new alternate formula for 1988, replacing the previous alternate formula used from 1982-1987. The new alternate formula allocates a specific percentage of the LGF funds to Montgomery County, the City of Dayton, and Five River MetroParks. For the remaining jurisdictions in the county, population weighting based on a relative per capita valuation for municipal tax duplicates is used to distribute funds. None of these other jurisdictions may receive less than 90.0% or more than 250.0% of the prior year's allocation.

The statutory formula provides that of the County Undivided LGF, 1/10th of it is distributed to municipalities based on local income tax collections. Following this distribution, the County Budget Commission distributes the funds to cities, villages, townships, park districts and the county in one of two manners. A statutory formula distributes these funds based on jurisdictional need as shown in each governmental unit's annual tax budget (see budget process information in the Appendix). This allocation method is to be used by each county where the Budget Commission has not approved an alternate formula.

Local Government Revenue Assistance Fund (LGRAF)

The Local Government Revenue Assistance Fund (LGRAF) receives revenues from the same sources as the Local Government Fund (LGF). These revenues and the amounts allocated to the LGRAF are outlined below:

Local Government Revenue Assistance Fund Sources

	1994 & 1995		
	1993	(Temporary)	7/1/1995
State Corporate Franchise Tax	0.70%	0.60%	0.60%
State Income Tax	0.70%	0.60%	0.60%
State Public Utility Tax	0.70%	0.60%	0.60%
State Sales Tax	0.70%	0.60%	0.60%

In the 1994-1995 state biennial budget, the percentage of taxes dedicated to the Local Government Revenue Assistance Fund temporarily was decreased from 0.7% to 0.6%. This change was set to expire on June 30, 1995. As with the Local Government Fund, in Amended Substitute House Bill 117 of the 121st General Assembly (the state budget for fiscal years 1996 and 1997), these lower percentages were made permanent.

During 2001, the State of Ohio passed House Bill 94. This bill temporarily set aside the above distribution formula. Instead, the state chose to freeze the amounts paid into the Local Government Revenue Assistance Fund. Starting in July of 2001, counties and municipalities receiving a direct distribution will receive the same amounts they received during the corresponding month in the prior year. The alternative distribution formula expired in July 2003. The state went back to the original formula.

Effective June 26, 2003, fiscal year 2004-2005 Biennial Budget Bill House Bill 95, continues the freeze on deposits and distributions from the LGRAF. Each county will receive, during the period from August 2003 through July 2004, the same amount it received from August 2002 through July 2003. The June 2004 distributions will be reduced by the July 2003 House Bill 405 adjustment but the amount will be added back to the July 2004 distribution.

The LGRAF, which began in July of 1989, is distributed to counties on a per capita basis, based upon the county's population as a share of the total population for the state. The population figure used is the more recent of either the latest federal estimate census figures or the latest decennial census figures that

include population totals as of June 1 of the preceding year.

Through the enacted state operating bill for the fiscal year 2008-2009 biennium (Am. Sub. H.B. 199, 127th General Assembly), beginning in January 2008, the LGRAF was eliminated and no further monies will be distributed to the county undivided LGRAF. Monies that would have otherwise been distributed from the LGRAF will instead be distributed from the LGF.

Montgomery County's 2008 estimate for the LGF is \$15,399,378, which is a decrease of \$452,956 or 2.9% from the 2007 Adopted Budget.

Impacts on LGF and LGRAF

Montgomery County continues to analyze the potential impact of mergers within the county to determine if there may be an effect to the LGF/LGRAF revenues that are distributed to the General Fund annually.

Below is a summary of how the four major economic factors influence Local Government Fund and Local Government Revenue Assistance Fund collections:

Inflation - High inflation rates increase state sales and income tax revenues through higher prices and higher incomes. Since these two state revenues comprise a majority of the LGF, county revenues rise faster as inflation increases. However, due to the freeze in Local Government Fund, the state only benefits from high inflation rates.

Interest Rates - Interest rates affect LGF and LGRAF revenues through purchase of durable goods (see sales tax revenues) and business investment. Higher interest rates dampen investment and state/county revenues.

Unemployment - Unemployment lowers personal income within Ohio and this shrinks the amount of income and sales tax revenues available for allocation to the LGF and LGRAF pot. This reduces the amount of revenue available to distribute to the local governments.

Fund Balance - The level of cash reserves does not directly affect Local Government Fund Revenues.

CHARGES FOR SERVICES ESTIMATED REVENUE SUMMARY

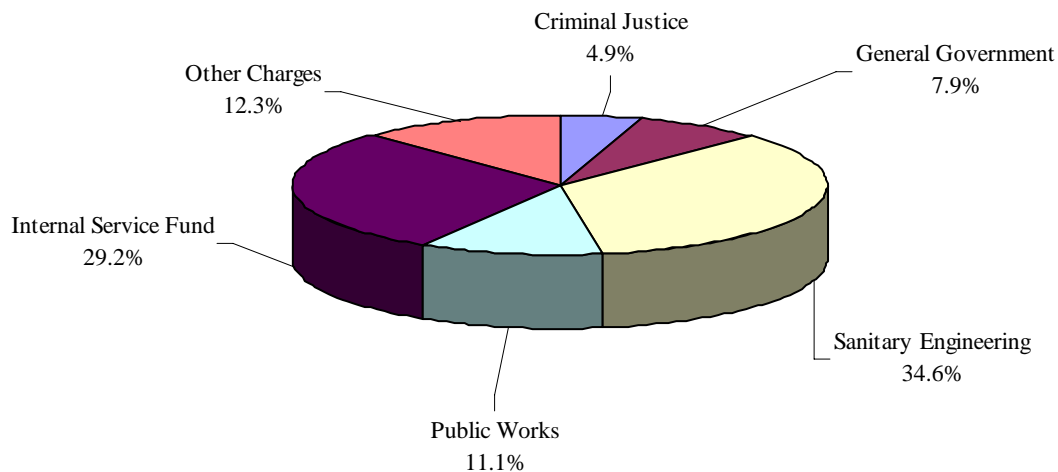


Revenues from Charges for Services include Criminal Justice, General Government, Sanitary Engineering, Public Works, Internal Service and Other Charges. Revenues from Charges for Services can be from either internal or external sources. Internal Service Fund Charges are revenues specifically received from internal county departments for services such as printing, stockroom sales, telephone and mailroom, while the other types are usually external but do contain some internal county charges like parking charges under Other Charges for Services.

2008 Charges For Services Estimated Revenue Summary

Criminal Justice	\$ 11,009,663
General Government	17,651,411
Sanitary Engineering	77,011,000
Public Works	24,723,117
Internal Service Fund	65,042,407
Other Charges	27,430,933
Total Charges For Services	\$ 222,868,531

2008 Charges For Services Estimated Revenues By Object Level Two Category



**CHARGES FOR SERVICES ESTIMATED REVENUE
BY GFOA CATEGORY AND DEPARTMENT**



Revenue GFOA Category	Department	Charges For Services
<u>Criminal Justice Charges for Service</u>		
Administrative Services Special Revenue	Administrative Services	\$ 398,672
Clerk of Courts Special Revenue	Clerk of Courts	2,169,793
Common Pleas Court Special Revenue	Clerk of Courts	260,000
	Common Pleas Court - General	96,100
Coroner/Crime Lab Special Revenue	Miami Val Regional Crime Lab	60,000
County Court Special Revenue	Clerk of Courts	178,500
	County Court	116,000
Domestic Relations Special Revenue	Clerk of Courts	42,000
General Fund	Clerk of Courts	1,837,691
	Common Pleas Court - General	3,690
	Coroner	8,000
	Court of Appeals	102,500
	Domestic Relations Court	24,600
	Juvenile Court	151,540
	Municipal Courts	41,000
	Probate Court	717,500
	Sheriff	3,460,874
Juvenile Court Special Revenue	Juvenile Court	75,000
Probate Court Special Revenue	Probate Court	455,000
Prosecutor Special Revenue	Prosecutor	30,000
Sheriff Special Revenue	Sheriff	648,803
Social Service Special Revenue	Clerk of Courts	67,400
	Probate Court	65,000
Total Criminal Justice Charges for Service		\$ 11,009,663
<u>General Government Charges for Services</u>		
Auditor Special Revenue	Auditor	4,160,000
Clerk of Courts Special Revenue	Clerk of Courts	3,435
Community Development Special Revenue	Community/Economic Development	5,090
Ditch Maintenance Funds	Soil & Water Conservation	48,269
Engineer Special Revenue	Engineer	280,000
General Fund		

**CHARGES FOR SERVICES ESTIMATED REVENUE
BY GFOA CATEGORY AND DEPARTMENT**



Revenue GFOA Category	Department	Charges For Services
	Auditor	\$ 3,888,000
	Board of Elections	3,900
	Clerk of Courts	1,520
	Community/Economic Development	1,025
	Data Processing Board	237,696
	Non-Departmental	3,875,000
	Recorder	2,582,000
	Records Center & Archives	205,000
	Treasurer	1,903,000
Internal Service Funds - Data Processing		
	Data Processing Board	52,260
Treasurer Special Revenue		
	Treasurer	405,216
Total General Government Charges for Services		\$ 17,651,411
<u>Sanitary Engineering Charges for Service</u>		
Sanitary Engineering Enterprise Funds		
	Sanitary Engineering	77,011,000
Total Sanitary Engineering Charges for Service		\$ 77,011,000
<u>Public Works Charges for Services</u>		
General Fund		
	Public Works	86,000
Public Works Solid Waste Special Revenue		
	Public Works	2,515,200
Solid Waste Enterprise Fund		
	Public Works	22,121,917
Total Public Works Charges for Services		\$ 24,723,117
<u>Internal Service Fund Charges</u>		
Health Insurance Programs		
	Administrative Services	47,606,215
Internal Service Funds - Admin. Services		
	Administrative Services	8,613,522
Internal Service Funds - Auditor		
	Auditor	2,056,378
Risk Management Programs		
	Administrative Services	6,766,292
Total Internal Service Fund Charges		\$ 65,042,407
<u>Other Charges for Services</u>		
ADAMHS Board Special Revenue		
	ADAMHS Board	1,060,000
Administrative Services Special Revenue		
	Administrative Services	93,123
Board of MR/DD Operating Fund		
	Board of MR/DD	8,197,239

**CHARGES FOR SERVICES ESTIMATED REVENUE
BY GFOA CATEGORY AND DEPARTMENT**



Revenue GFOA Category	Department	Charges For Services
Board of MR/DD Special Revenue	Board of MR/DD	\$ 294,700
Clerk of Courts Special Revenue	Clerk of Courts	4,052
Common Pleas Court Special Revenue	Common Pleas Court - General	890,000
Community Development Special Revenue	Community/Economic Development	19,912
	Office of Management & Budget	48,000
Coroner/Crime Lab Special Revenue	Coroner	800,000
	Miami Val Regional Crime Lab	313,350
County Court Special Revenue	County Court	130,000
Domestic Relations Special Revenue	Domestic Relations Court	88,100
General Fund	Auditor	286,967
	Board of Elections	513
	Clerk of Commission	800
	Clerk of Courts	4,780
	Juvenile Court	100
	Municipal Courts	1,947
	Prosecutor	15,403
	Public Works	31,650
	Recorder	129,202
	Records Center & Archives	2,000
	Sheriff	34,900
	Treasurer	14,500
Job & Family Service Child Support	Job and Family Services	200,000
Job & Family Service Children Services	Job and Family Services	166,377
Multi-Service Center Special Revenue	Multi-Service Centers	200,000
Parking Facilities Enterprise Fund	Administrative Services	1,830,000
Sanitary Engineering Enterprise Funds	Sanitary Engineering	94,000
Sheriff Special Revenue	Sheriff	130,000
Soil & Water Special Revenue	Soil & Water Conservation	200
Solid Waste Enterprise Fund	Public Works	90,000
Stillwater Center Special Revenue	Stillwater Center	12,259,118
Total Other Charges for Services		\$ 27,430,933
Total Charges For Services Revenues		\$ 222,868,531

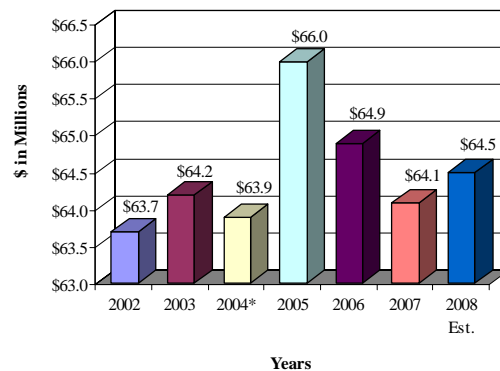
The county's sales tax rate is 1.0%. This is a permissive (non-voted) tax, which when added to the State's 5.5% permanent and the Miami Valley Regional Transit Authority's (MVRTA) rate of 0.5% brings the county's total sales tax rate to 7.0%. Goods and services subject to the sales tax include retail sales of tangible personal property that are not specifically exempt, rental, repair and installation of tangible personal property, rental of hotel rooms by transient guests, washing, cleaning, waxing, polishing and painting of a motor vehicle, laundry and dry cleaning, automatic data processing, computer services and electronic information services used in business, telecommunications, lawn care and landscaping, private investigation and security, employment and employment placement, exterminating, physical fitness facility, recreation and sport club, mobile telecommunications, satellite broadcasting, personal care, transportation of persons by motor vehicle or aircraft entirely within this state, motor vehicle towing and snow removal. The state also reduced the vendor discount, the percentage of sales tax revenues vendors keep to cover the cost of administering the sales tax receipts, thereby increasing the overall revenues. There are a number of items exempted from the sales tax. Some examples include food for human consumption off-premises, motor fuel, prescription drugs, gas, electricity and water sales when delivered through pipes, wires or conduits, and property used directly in production, processing or agriculture.

Montgomery County's original sales tax was approved in 1971. From 1971 until 1989 the county sales tax was 0.5%, with the exception of a temporary 0.5% increase from November 1985 to September 1986. These "temporary" revenues were earmarked for the Criminal Justice Complex Construction Project. On July 1, 1989 the Board of County Commissioners, upon recommendation of the citizen review committee for the 1990-1999 General Fund Ten Year Plan, increased the sales tax rate from 0.5% to 1.0% with an expiration date of July 1999 for the 0.5% increase. The General Fund Financial Planning Committee for the 2000-2009 Ten Year Plan recommended the 0.5% sales tax become a permanent and continuing tax. In February 1999, the Board of County Commissioners passed a resolution to continue the tax at 1.0%. The county has the authority to impose a sales tax up to 1.5% at the present time; in 1987, the state passed legislation allowing the sales tax to be increased in 0.25% and 0.50% increments. In June 2003, the state passed legislation as part of the state budget package (House Bill 95) for a 1.0% temporary statewide sales tax rate increase effective July 1, 2003 ending June 30, 2005. Included with the increase, effective August 1, 2003, the state broadened its sales tax base to include additional services.

Effective July 1, 2005, the statewide sales tax rate was reduced from 6.0% to 5.5%.

The 2008 sales tax estimate is \$64,500,000, which is a decrease of \$645,000 from the 2007 budget. The Office of Management and Budget estimated an increase in sales tax revenues for 2008 over the 2007 actual revenue based on the current economic conditions. The following graph demonstrates the County's sales tax receipts since 2002.

**Montgomery County Actual Sales Tax History
2002-2008**

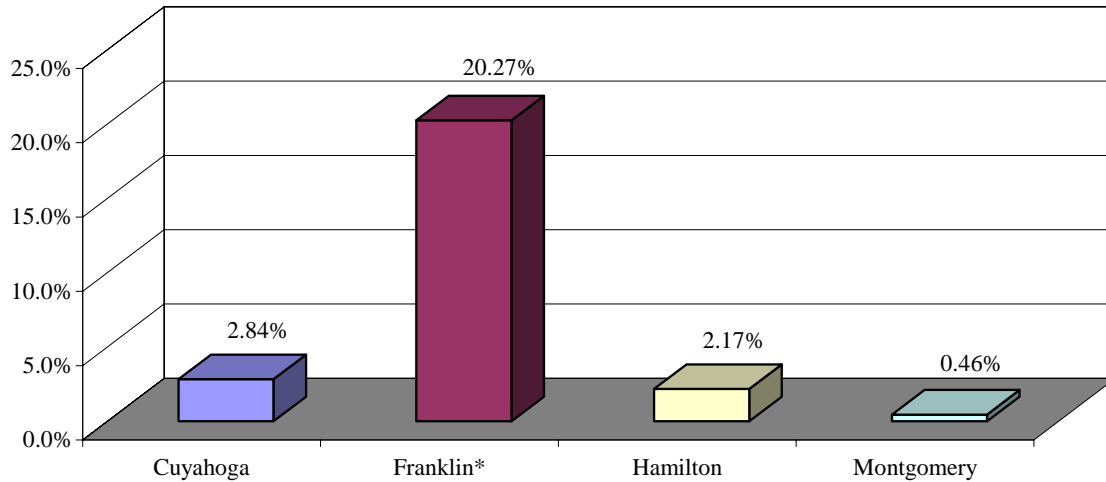


*2004 actuals excludes \$1.5 million in one-time electronic funds transfer payments from vendors.

There is a three-month lag between when the consumer pays the sales tax to the vendor and when the county receives revenues from the state. For example, sales taxes paid by consumers in December are not distributed to the county until March. This is important at year-end when early or late payments by vendors affect different year's receipts.

The next chart demonstrates the average growth in sales tax revenues for Montgomery County and three other urban counties since 2002. The 2004 actuals include additional one-time electronic funds transfer payments from vendors.

Sales Tax – Average Annual Growth 2002-2007



County	Major City	Current Tax Rate	2002	2003	2004	2005	2006	2007	Average Annual Growth 2002-2007
Cuyahoga	Cleveland	1.25%	156,713,498	158,633,995	167,870,952	167,156,017	169,299,614	179,932,073	2.84%
Franklin*	Columbus	1.00%	79,621,688	81,681,821	85,587,547	97,652,189	172,872,499	177,768,109	20.27%
Hamilton	Cincinnati	1.00%	119,722,909	122,212,469	127,712,184	126,800,138	129,376,893	133,199,307	2.17%
Montgomery	Dayton	1.00%	62,952,069	64,564,376	65,568,624	65,853,110	64,734,278	64,377,557	0.46%

Sales tax data provided by the Ohio Department of Taxation, Sales and Use Tax Division represents the year in which sales tax was paid to state, not when it was paid to counties (usually two months later.)

*Franklin's Tax Rate increased in 2006 to 1.00% from 0.50%.

This data reflects the funds paid to the state by vendors during a calendar year, and represents sales made in December of the previous year through November of the current year. These numbers do not reflect when the funds were paid to the counties, which is normally two months after the funds are received by the state. These figures are provided to give a historical trend to sales tax receipts of other large urban Ohio counties.

Below is a summary of how the four major economic factors influence sales tax collections:

Inflation - High inflation rates raise revenues as the base increases; sales tax revenues rise at a slower pace when inflation is low.

Interest Rates - Higher interest rates decrease the purchase of durable goods, (cars, large appliances, etc.) and lower rates spur demand for these goods and raise sales tax revenues.

Unemployment - Unemployment decreases tax revenues by limiting the amount of personal income available to purchase taxable items.

Fund Balance - The level of cash balances does not affect sales tax revenues.

In Ohio counties, ten mills are the maximum millage that may be levied against real and personal property without a direct vote. A mill is defined as \$1.00 for every \$1,000 of a property's assessed value. This ten-mill "inside" authority is allocated to various taxing jurisdictions within the county. Montgomery County's share of this unvoted millage is 1.7 mills, with all of the receipts for this millage paid into the General Fund.

The county has also received voter approval for collection of property taxes outside the ten-mill limitation. This "outside" millage includes the county's two human services levies, which support specific human services activities. These taxes are paid into special revenue funds to ensure that funds are spent only on those activities specifically identified in the ballot language approved by the voters. Montgomery County is one of only two counties in Ohio that combines community-based health and human services into a combined property tax levy, which provides for more flexible funding. The Family and Children First Council is the statutory lead collaborative for county-based health and human services planning and administrator of the Human Services Levy funding totaling \$130.4 million.

Voted ("outside" millage) property tax levies, except those collected to finance the issuance of debt, are adjusted annually through the use of tax reduction factors to obtain the effective millage rate. These reduction factors are calculated to ensure that taxes collected from a voted levy do not exceed the amount collected on existing property in the levy's first year. The reduction factors and effective millage rates only allow for an increase in property values for new construction, which is why the total amount collected for voted levies generally increases each year at a modest 1.0% to 2.0% rate.

Property taxes, whether "inside" or "outside" millage, are levied against seven categories of property. These property types are:

Property Type	Assessed Value	Tax Reduction Factors
1 Agricultural	35.0% of Market Value	Subject
2 Residential	35.0% of Market Value	Subject
3 Commercial	35.0% of Market Value	Subject
4 Industrial	35.0% of Market Value	Subject
5 Public Utility Real Property	35.0% of Market Value	Subject
6 Public Utility Personal Property	Various Rates	Not Subject
7 Tangible Personal Property	6.25% of Market Value	Not Subject

The assessed valuation, or taxable portion, of property types 1-5 is 35.0% of market value; the assessed valuation rate for category six ranges from 25.0% to 88.0% of market value. Tangible personal property is assessed at 6.25%. The percent of market value amounts used to calculate assessed valuation are different among property types because property types 1-5 are subject to tax reduction factors and effective millage rates that eliminate the inflationary growth in property values. Property types six and seven, levied on machinery, equipment and inventories, are not subject to tax reduction factors and effective millage rates, but are taxed at the higher voted, or gross millage rate, rather than the lower effective millage rate.

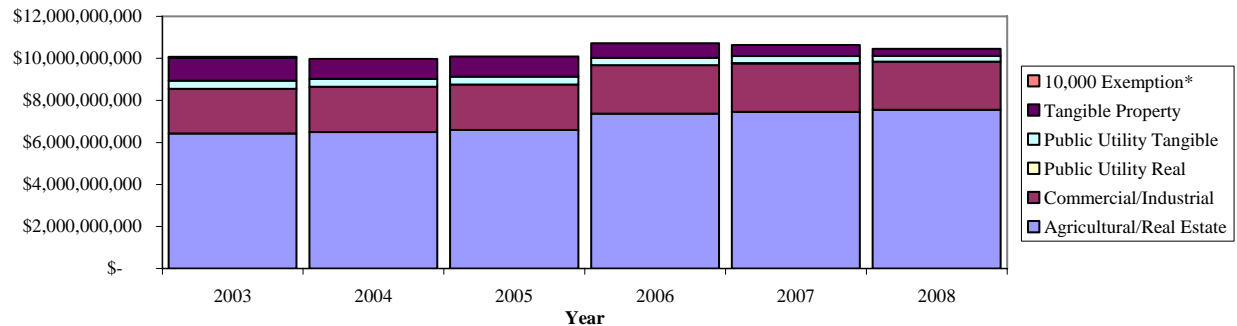
Since property types six and seven are taxed at the higher voted millage rate, and do not benefit from the tax reduction factors and lower effective millage rates, many companies make an effort to reduce their inventories and machinery in order to lower their tax bill.

The tangible personal property tax will be phased out due to the passage of House Bill 66 by the 126th Ohio General Assembly in 2005. Listed below are the percentages for the phase out period.

Return Year	List Percentage
2006	18.75%
2007	12.50%
2008	6.25%
2009	0.00%

The following chart demonstrates the growth, or decline in the property valuation of various categories:

2003-2008 Property Tax Assessed Valuation by Property Type



	2003	2004	2005	2006	2007	2008	Average Annual Change
Agricultural/Real Estate	\$ 6,419,302,740	\$ 6,498,961,070	\$ 6,586,661,580	\$ 7,372,670,830	\$ 7,456,730,020	\$ 7,545,292,970	2.9%
Commercial/Industrial	2,129,800,130	2,145,735,490	2,167,884,720	2,300,754,380	2,310,920,090	2,303,190,420	1.4%
Public Utility Real	1,379,360	1,462,880	1,463,940	1,447,690	1,609,370	1,996,130	7.5%
Public Utility Tangible	383,776,190	376,945,620	368,709,180	349,277,920	340,275,750	274,928,290	-4.7%
Tangible Property	1,089,557,996	959,864,659	957,605,747	694,244,777	522,154,909	332,746,541	-11.6%
10,000 Exemption*	53,095,512	-	-	-	-	-	-16.7%
Total Valuation	\$ 10,076,911,928	\$ 9,982,969,719	\$ 10,082,325,167	\$ 10,718,395,597	\$ 10,631,690,139	\$ 10,458,154,351	0.6%
Increase over previous year	10.1%	-0.9%	1.0%	6.3%	-0.8%	-1.6%	

Since the County's 1.7 mills are "inside mills", they are not subject to the tax reduction factors, and can increase along with property values. Property values are reappraised every six years by the county, with equalization adjustments or updates every third year following reappraisal (called the triennial update). The most recent sexennial reappraisal was conducted in 2002, which increased property valuations 10.1% for 2003; the most recent triennial update was completed in 2005 and was paid in 2006. Property valuations increased \$636,070,430 or 6.3% over 2005.

In 2003, House Bill 95 eliminated the filing process for those tax payers whose taxable value is less than \$10,000. Counties will no longer receive payments due to the personal property requirements. Instead, the state will distribute a specified amount, which will decrease 10.0% each year for a 10 year period. In 2005, House Bill 66 has accelerated the \$10,000 Exempt Reimbursement. The last payment will be in FY 2009 instead of 2012 as scheduled in HB 95. The FY 2009 is July 2008 through June 2009. The final payment, which will be received in calendar year 2008, is \$16,073. The following is a chart listing the new accelerated rates:

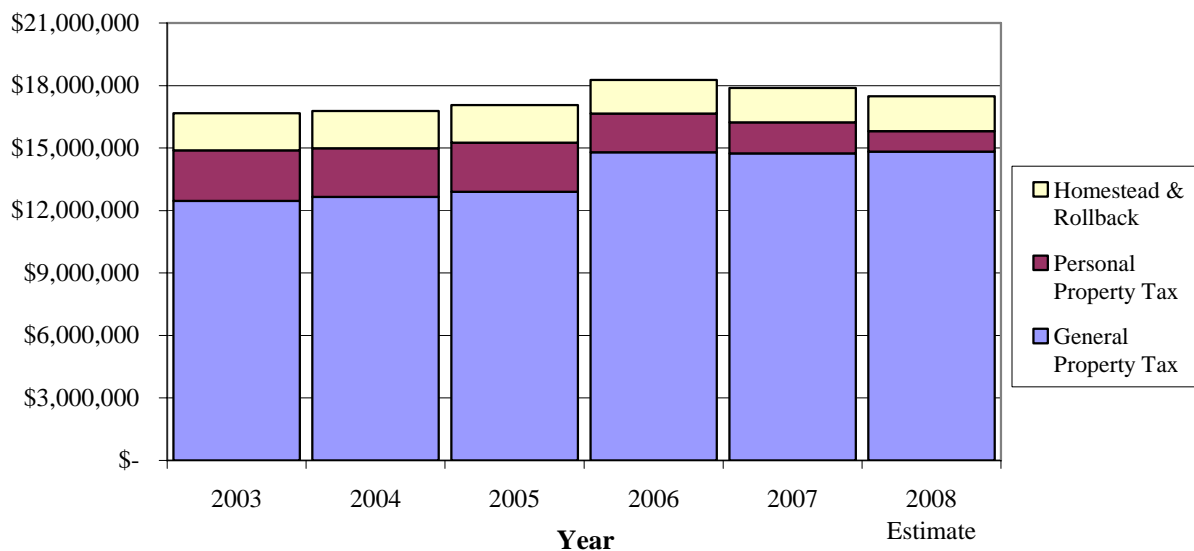
\$10,000 Exempt Reimbursement Acceleration		
FY 2007	40%	\$41,668
FY 2008	32%	\$33,410
FY 2009	16%	\$16,073
FY 2010	0%	\$0

Other changes in HB 66 include the phase-out of the tangible personal property (TPP) tax on most business inventory, manufacturing machinery and equipment, and furniture and fixtures over four years. This is a reduction of about 25.0% annually beginning in tax year 2006, with the introduction of the new commercial activity tax (CAT), an annual business privilege tax measured by a business's gross receipts. The amount of taxable gross receipts determines whether or how the CAT applies. Businesses with annual gross receipts of \$150,000 or less are not subject to the CAT; those with receipts from \$150,001 - \$1,000,000 pay a minimum \$150 tax; receipts exceeding one million dollars -- when the tax is fully phased in -- will be taxed at a rate of 0.26% (tax rate for July 2005 through March 2006 is 0.06%, April 2006 through March 2007 is 0.10%, April 2007 through March 2008 is 0.16%, April 2008 through March 2009 is 0.21%, and 0.26% thereafter). CAT is paid to the state and distributed to counties through the Fix Rate Loss State Reimbursement to offset the loss of the tangible personal property tax. The state reimbursement is only scheduled through 2010.

Fix Rate Loss State Reimbursement	
FY 2007	\$859,016
FY 2008	\$1,211,624
FY 2009	\$1,630,505
FY 2010	\$1,661,443

TAXES – PROPERTY TAX

Property Tax Receipts - General Fund Only



	2003	2004	2005	2006	2007	2008 Estimate
General Property Tax	\$ 12,465,626	\$ 12,656,519	\$ 12,903,632	\$ 14,798,112	\$ 14,737,615	\$ 14,819,597
Personal Property Tax	2,430,050	2,333,641	2,359,721	1,852,634	1,500,050	990,516
Homestead & Rollback	1,774,262	1,788,494	1,805,751	1,618,447	1,644,049	1,683,833
Total Property Tax	\$ 16,669,938	\$ 16,778,654	\$ 17,069,104	\$ 18,269,193	\$ 17,881,714	\$ 17,493,946
Increase over previous year	8.6%	0.7%	1.7%	7.0%	-2.1%	-2.2%

Calculation of the 2008 Property Tax Estimate

The 2008 General Fund property tax revenue estimate, including the Homestead and Rollback reimbursements is \$17.5 million. The property owner's tax bill, for both "inside" and "outside" millage, is further reduced through the State's 10.0% and 2.5% rollback programs. Taxes are reduced by 10.0% on real property, and by another 2.5% for owner occupied residences. A similar exemption is available to qualified elderly and disabled homeowners through the Homestead Exemption program. The revenue lost to local governments through these three programs is reimbursed by the state and is included in the county's intergovernmental revenues.

The 2008 General Fund "Certified" Property Tax Revenue Estimate (shown in the table to the right) was determined by multiplying last year's total assessed valuation for the seven property categories by the millage rate and multiplying the result by 98.0%.

2008 General Fund Certified Revenue Estimate

Type of Property	Valuation
Agricultural/Residential	\$ 7,545,292,970
Commercial/Industrial	2,303,190,420
Public Utility Real	1,996,130
Public Utility Tangible	274,928,290
Tangible Property	332,746,541
	\$10,458,154,351
Multiplied by 1.7 Mills	x 0.0017
	\$ 17,778,862
Multiplied by 98.0%	x 98.0%
Certified Revenue Estimate	\$ 17,423,285

Below is a summary of how the four major economic factors influence residential property tax and business property tax collections:

Residential Property Taxes

Inflation - Residential home values are driven upward by inflation, causing revenues to increase with every reassessment.

Interest Rates - High rates dampen home construction and sales, holding revenues down. Low interest rates spur construction and sales, increasing the number of homes and their value.

Unemployment - Unemployment does not directly impact residential property tax revenues, except that delinquencies may increase if unemployment is high.

Fund Balance - The level of cash reserves does not affect property tax revenues.

Business Property Taxes

Inflation - As with residential homes, business property values are pushed upward by inflation and county revenues increase with every reassessment of property.

Interest Rates - Interest rates affect the level of investment and business property values. High rates slow investment and keep values and property tax revenues stagnant. Low interest rates spur investment, raise business property values and increase county revenues.

Unemployment - Unemployment lowers business property values as businesses close.

Fund Balance - The level of cash balances does not directly affect business property tax revenues.

**TAXES
PROPERTY TAX LEVIES**



Levy Description	Millage	Date Adopted	First Year Of Revenue Collections	Last Year Of Revenue Collections	2008 Certified Revenue Estimate (1)
<u>Voted Levies that require Board of County Commissioners Approval to be placed on the Ballot</u>					
Human Services A (replaced Human Services Levies #1 and #2)	7.21	11/06/07	2008	2015	\$73,741,705
Human Services B (replaced Human Services Levies #3 and #4)	6.03	11/04/03	2004	2011	\$56,666,302
Mental Retardation	1.00	11/08/77	1978	Continuous	\$3,554,339
<u>Unvoted Levy "Inside" the State 10-Mill Limitation</u>					
County General Fund	1.70	-	-	Continuous	\$17,423,285
<u>Other Countywide Levies (2)</u>					
Sinclair Community College	2.50	11/03/98	1999	2008	\$19,630,687
Five River MetroParks	1.80	11/07/00	2000	2010	\$15,185,334
Total all Countywide Levies	20.24				\$186,201,652

Notes

1. The "certified estimate" is provided by the Auditor's Office.
2. These are countywide levies, but are not included in Montgomery County's budget; the tax money goes to the special districts indicated above.

Montgomery County earns investment income through effective cash management of available resources. All resources, with the exception of outside accounts operated by the Clerk of Courts and the Sheriff's Office, are pooled by the Treasurer's Office for investment purposes. Investment earnings from these pooled resources are paid to the General Fund, unless a capital project is debt-funded or the Ohio Revised Code (ORC) requires payment of investment earnings to specific funds. Other funds receiving investment income in 2007 included the Treasurer's Prepaid Tax Fund, the Road Auto and Gas Fund and various County Engineer, Sanitary Engineering, and Public Works debt-funded capital projects. The Clerk of Courts and the Sheriff's investment earnings are paid into the General Fund.

In 2007, the Treasurer's Office managed the treasury in such a way that \$23,033,840 was earned for the General Fund, which includes \$89,718 for the Clerk of Courts and \$83,636 for the Sheriff's Office.

In 1986, the county instituted a formal investment policy. This policy sets forth the specific instruments, which may be purchased (as authorized by the ORC), a maximum percentage of the total portfolio for each instrument and recommended maturity. The policy is reviewed on a quarterly basis by the Investment Advisory Committee, consisting of the Treasurer, two County Commissioners, two Ex-Officio members from the community, and the county's investment advisor. Boyd, Watterson Asset Management (formerly Duff & Phelps) is the current investment advisor for the county. The table below shows the types of investments the Treasurer makes, along with each type's year-end cash value and portfolio percentage. At the bottom of the table is the year-end average weighted yield for all investments.

Montgomery County Investment Portfolio
As of 12/31/07

	Percentage	Cost
	12/31/2007	12/31/2007
Federal Agencies ¹	79.0%	378,039,755
Corporate Obligations ²	7.0%	33,473,868
Premium Savings Account	9.2%	44,163,292
STAR Ohio	4.2%	20,000,000
Bank Money Market Fund	0.4%	1,698,062
Municipal Bonds	0.2%	1,136,551
	100.0%	\$ 478,511,528

Average Weighted Yield as of 12/31/07: 4.92%

- (1) "Federal Agencies" include bonds, notes, discount notes or other obligations issued by federal government agencies.
- (2) "Corporate Obligations" allow counties to invest in corporate notes with a rating of AA or better and mature within two years of purchase (HB 168 Effective June 15, 2004).

From 1995 through 2000, both the average weighted yield to maturity and the average monthly treasury balance grew each year. These factors combined produced strong growth in investment income receipts over that period. But starting in 2001, a slowing economy and declining interest rates caused the yield to drop to its lowest level since 1994. This in turn caused investment income receipts to fall even though the amount invested during 2001 increased. In 2004, the yield and investment income receipts continued to go down, while the Treasury balance decreased for the third year in a row due to the continued slow economy. More investments that matured and were re-invested at lower interest rates. In 2005, the yield increased slightly and investments matured were re-invested at a slightly higher rate. However, investment income decreased in total primarily due to the sluggish economy. In 2006 and 2007, investment incomes have reversed course from declining and had started to increase due to higher interest rates; however, the interest rates have started to fall again in the beginning of 2008.

The Office of Management and Budget and the Treasurer's Office review current economic conditions and interest rate forecasts. Together, both offices estimate the revenue from investment securities to be held through the budget year and estimate the interest rates that will be earned on amounts in securities due to mature in the budget year. The 2008 General Fund investment income estimate is \$20,593,428, which is \$1,282,794 or 6.6% above the 2007 budget.

Below is a summary of how the four major economic factors influence investment income collections:

Inflation - High inflation rates are generally concurrent with high interest rates and investment income normally rises during inflationary periods.

Interest Rates - The level of interest rates is a major factor for investment income. High rates increase earnings on the county's investments and raise revenues, while low rates keep investment income down.

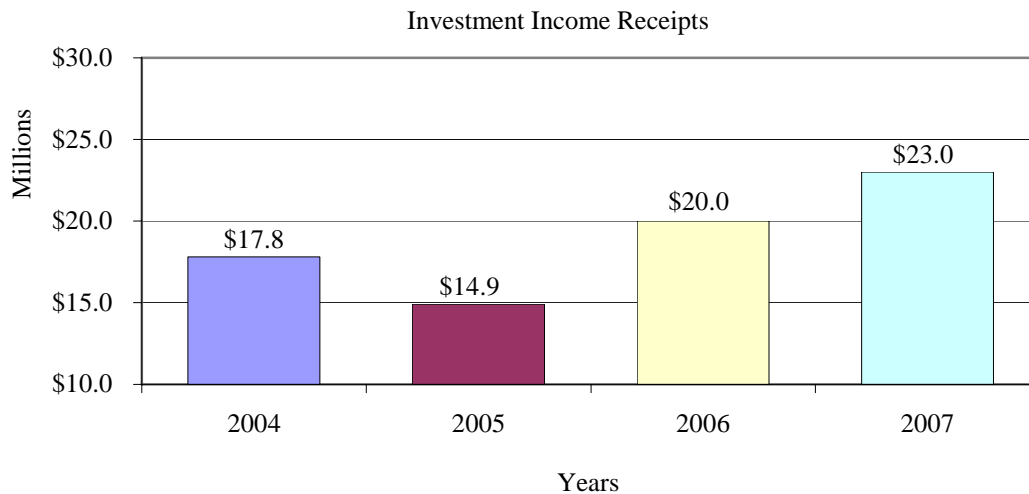
INVESTMENT INCOME

Unemployment - Unemployment does not directly affect investment income.

Fund Balance - A large cash balance increases investment income by having more reserves to invest. A minimal cash balance limits investment.

County Investment Summary As of Year-End

	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>
Average Weighted Yield to Maturity	3.18%	4.14%	4.62%	4.92%
Average Monthly Treasury Balance	\$ 520,105,944	\$ 533,864,947	\$ 548,693,307	\$ 541,944,505
Changes in Monthly Treasury Balance	-2.5%	+2.6%	+2.8%	-1.2%
Investment Income Receipts (\$ in Millions)	\$17.8	\$14.9	\$20.0	\$23.0

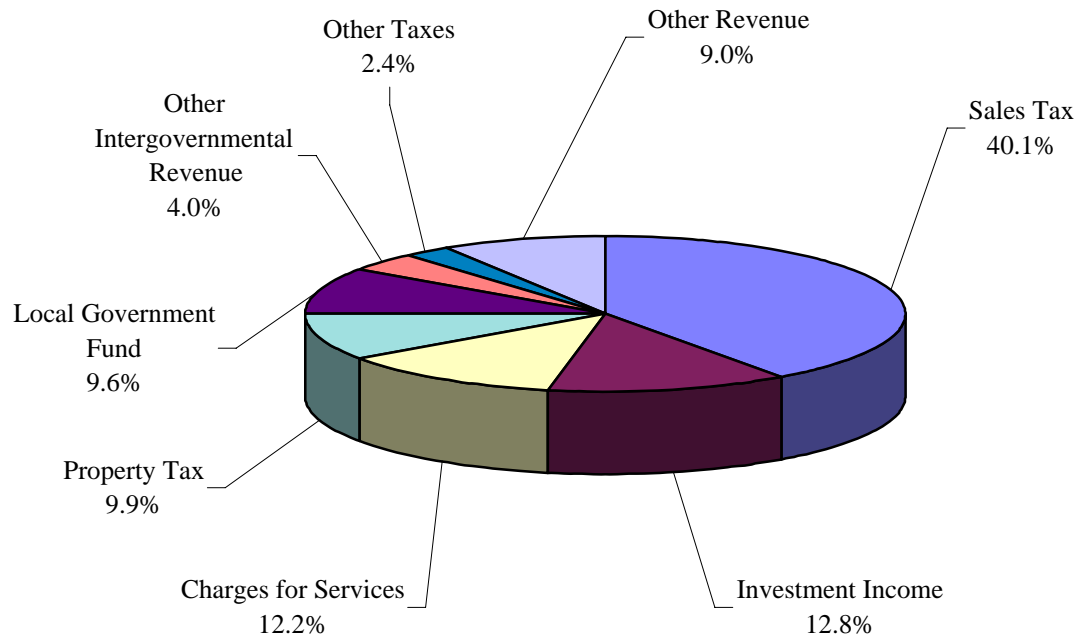


The chart above demonstrates the changes in the Average Weighted Yield, the Average Monthly Treasury Balance and Investment Income Receipts over the past four years.

**ADOPTED REVENUE BUDGET
GENERAL FUND**



General Fund \$160,738,333



Category	Amount	Percent
Sales Tax	\$ 64,500,000	40.1%
Investment Income	20,593,428	12.8%
Charges for Services	19,653,298	12.2%
Property Tax	15,825,413	9.9%
Local Government Fund	15,399,378	9.6%
Other Intergovernmental Revenue	6,476,292	4.0%
Other Taxes	3,800,000	2.4%
Other Revenue		
Other Financing	\$ 12,018,652	
Miscellaneous	1,252,812	
Fines & Forfeitures	1,174,060	
Licenses & Permits	45,000	
Total Other Revenue	14,490,524	9.0%
Total General Fund Revenues:	\$ 160,738,333	100.0%

2006-2008 GENERAL FUND REVENUE SOURCES



<u>Description</u>	2006 Actual	2007 Adopted	2007 Actual	06-07 % Change	2008 Adopted
<u>Property Taxes</u>					
1110 General Property Tax	\$ 14,798,112	\$ 14,336,576	\$ 14,737,615	(0.4%)	\$ 14,819,597
1120 Personal Property Tax	1,852,634	1,331,147	1,500,050	(19.0%)	990,516
1340 Trailer Tax	14,859	15,000	25,745	73.3 %	15,300
Object Level 2 Total	\$ 16,665,605	\$ 15,682,723	\$ 16,263,410	(2.4%)	\$ 15,825,413
<u>Sales Tax</u>					
1210 Sales Tax - Permissive	64,890,142	65,145,000	64,085,562	(1.2%)	64,500,000
Object Level 2 Total	\$ 64,890,142	\$ 65,145,000	\$ 64,085,562	(1.2%)	\$ 64,500,000
<u>Other Taxes</u>					
1330 Property Transfer Tax	2,068,584	4,433,333	2,428,562	17.4 %	3,800,000
Object Level 2 Total	\$ 2,068,584	\$ 4,433,333	\$ 2,428,562	17.4 %	\$ 3,800,000
<u>Licenses</u>					
1620 Vendor Licenses	31,701	40,000	28,450	(10.3%)	40,000
1630 Cigarette Licenses	4,545	5,000	19,121	320.7 %	5,000
Object Level 2 Total	\$ 36,246	\$ 45,000	\$ 47,571	31.2 %	\$ 45,000
<u>Permits</u>					
1730 Other Permits	90	-	150	66.7 %	-
Object Level 2 Total	\$ 90	\$ -	\$ 150	66.7 %	\$ -
<u>Federal Revenues</u>					
2010 Federal Reimbursements	-	-	1,547		-
Object Level 2 Total	\$ -	\$ -	\$ 1,547		\$ -
<u>State Revenues</u>					
2300 Local Government Revenue Assistance Fund	1,771,008	1,818,151	1,771,008	0.0 %	-
2301 Local Government Fund	13,628,370	14,034,183	13,592,749	(0.3%)	15,399,378
2319 Cnty Share of State-Lvd Cnst & Demo Fees	23,687	15,000	18,890	(20.3%)	15,000
2330 State Reimbursements	107,580	209,825	107,375	(0.2%)	209,460
2331 Delinquent Advertising Costs	71,013	76,500	91,510	28.9 %	78,413
2332 Reimbursement - Election Expense	1,108,001	348,250	575,410	(48.1%)	348,250
2333 State Reimbursements - Child Support	72,614	60,000	67,426	(7.1%)	61,500
2350 Homestead and Rollbacks	1,618,447	2,004,336	1,644,049	1.6 %	1,683,833
2351 Deregulation-Electric/Gas Reimbursements	239,735	191,788	205,266	(14.4%)	191,788
2353 TPP-\$10,000 Exemption State Reimb.	41,668	40,182	33,410	(19.8%)	16,073
2354 TPP-Fixed Rate Loss State Reimb.	473,657	859,100	859,016	81.4 %	1,211,624
2360 State Assigned Counsel	757,038	814,900	844,971	11.6 %	835,272

2006-2008 GENERAL FUND REVENUE SOURCES



<u>Description</u>	2006 Actual	2007 Adopted	2007 Actual	06-07 % Change	2008 Adopted
2361 State Public Defender	\$ 1,383,699	\$ 1,436,500	\$ 1,489,260	7.6 %	\$ 1,472,412
2370 State School Lunch & Milk Program	129,789	164,320	162,460	25.2 %	136,812
Object Level 2 Total	\$ 21,426,306	\$ 22,073,035	\$ 21,462,802	0.2 %	\$ 21,659,815

Revenues from Other Local Governments

2410 Local Reimbursements	17,800	41,742	32,150	80.6 %	87,730
2423 Contracts -Police Dispatching (Sheriff)	264,841	506,173	464,191	75.3 %	-
2424 Contracts -Fire Dispatching (Sheriff)	34,225	66,000	73,617	115.1 %	-
2430 Share of Cost-Municipalities	67,922	125,000	55,116	(18.9%)	128,125
Object Level 2 Total	\$ 384,787	\$ 738,915	\$ 625,074	62.4 %	\$ 215,855

Criminal Justice Charges for Service

3000 Parent Education Fees	21,047	24,000	20,714	(1.6%)	24,600
3004 Appeals Court Headquarters Fees	99,309	100,000	99,445	0.1 %	102,500
3006 Juvenile Court Fees	141,229	157,600	140,979	(0.2%)	151,540
3008 Probate Court Fees	685,992	700,000	692,418	0.9 %	717,500
3009 Sheriff Fees	1,220,260	1,213,000	1,059,929	(13.1%)	1,243,324
3010 Board and Care of Prisoners	1,134,681	1,070,122	1,457,307	28.4 %	1,500,000
3011 Communication Services	53,133	78,000	85,866	61.6 %	85,000
3012 Coroner Fees	18,330	13,000	7,365	(59.8%)	8,000
3015 Video Tape Sales	3,563	3,600	3,029	(15.0%)	3,690
3017 Clerk of Court Fees	1,776,821	1,800,000	1,705,349	(4.0%)	1,716,000
3018 Bond Forfeiture Fees	70,459	25,000	63,317	(10.1%)	83,000
3025 Prosecutor - Legal Services	-	-	1,150	-	-
3030 Sheriff - Inmate Telephone Services	1,020,440	610,000	-	(100.0%)	610,000
3034 Sheriff - Fingerprinting Charges	24,520	22,000	39,200	59.9 %	22,550
3054 Indigent Application Fees	93,056	50,000	148,399	59.5 %	79,691
Object Level 2 Total	\$ 6,362,840	\$ 5,866,322	\$ 5,524,466	(13.2%)	\$ 6,347,395

General Government Charges for Services

3100 Auditor Fees	2,164,029	1,708,500	2,001,662	(7.5%)	1,950,000
3102 Auditor Conveyance Fees	2,083,794	1,900,000	1,808,816	(13.2%)	1,938,000
3108 Recorder 1% Admin-State Housing Trust	38,946	20,000	22,822	(41.4%)	20,500
3109 Recorder On-line Subscription Fees	48,552	60,000	62,128	28.0 %	61,500
3110 Recorder Fees	2,286,255	2,300,000	1,858,198	(18.7%)	2,100,000
3111 Recorder Fees-Section 317.321	437,422	475,000	367,224	(16.0%)	400,000
3112 Microfilm Services	86,622	100,000	62,274	(28.1%)	102,500
3113 Records Center Storage Charges	79,020	100,000	78,336	(0.9%)	102,500
3114 Microfiche Sales	451	-	-	(100.0%)	-
3115 Board of Election Filing Fees	2,265	3,900	4,550	100.9 %	3,900
3120 Treasurer Fees	1,959,568	1,550,000	1,831,758	(6.5%)	1,900,000

2006-2008 GENERAL FUND REVENUE SOURCES



<u>Description</u>	2006 Actual	2007 Adopted	2007 Actual	06-07 % Change	2008 Adopted
3121 Treasurer NSF Fees	\$ 1,654	\$ 1,670	\$ 33,003	1,895.3 %	\$ 1,520
3123 Treasurer - Mortgage Company Fees	4,398	6,000	3,017	(31.4%)	3,000
3140 Indirect Cost	3,159,680	3,700,000	3,873,786	22.6 %	3,875,000
3145 Data Processing Services	287,232	258,180	275,094	(4.2%)	237,696
3150 Zoning Fees	550	1,000	-	(100.0%)	1,025
3151 Plat & Site Fees	120	-	-	(100.0%)	-
Object Level 2 Total	\$ 12,640,558	\$ 12,184,250	\$ 12,282,667	(2.8%)	\$ 12,697,141
<u>Public Works Charges for Services</u>					
3380 Parks & Recreation Fees	95,467	90,000	95,599	0.1 %	86,000
Object Level 2 Total	\$ 95,467	\$ 90,000	\$ 95,599	0.1 %	\$ 86,000
<u>Other Charges for Services</u>					
3516 Concession Sales	27,687	30,000	22,546	(18.6%)	30,750
3519 Training and Development Fees	-	-	2,800		-
3520 Other Fees	306,241	250,900	299,577	(2.2%)	289,227
3525 Contractual Services-External To County	17,847	-	15,920	(10.8%)	16,303
3560 Photocopy Sales	138,262	168,100	121,602	(12.0%)	171,982
3565 Credit Card Fees	14,568	15,500	14,727	1.1 %	14,500
Object Level 2 Total	\$ 504,606	\$ 464,500	\$ 477,172	(5.4%)	\$ 522,762
<u>Fines and Forfeitures</u>					
4000 Clerk of Court Fines & Costs	15,359	18,000	8,397	(45.3%)	7,350
4010 District Court Fines & Costs	605,468	610,000	662,931	9.5 %	655,000
4020 Juvenile Court Fines & Costs	59,429	60,500	44,304	(25.5%)	61,710
4030 Municipal Court-State Fines & Costs	535,201	390,000	570,555	6.6 %	450,000
Object Level 2 Total	\$ 1,215,457	\$ 1,078,500	\$ 1,286,187	5.8 %	\$ 1,174,060
<u>Investment Income</u>					
4100 Investment Income Distribution	19,599,943	19,100,634	22,860,486	16.6 %	20,368,129
4105 Other Investment Interest	445,927	210,000	167,029	(62.5%)	220,299
4121 Investment Income - Other	-	-	6,325		5,000
Object Level 2 Total	\$ 20,045,870	\$ 19,310,634	\$ 23,033,840	14.9 %	\$ 20,593,428
<u>Rentals</u>					
4200 Office Rentals	166,108	381,858	192,249	15.7 %	200,307
4206 Facility Rental	257,214	258,000	258,646	0.6 %	258,200
Object Level 2 Total	\$ 423,322	\$ 639,858	\$ 450,895	6.5 %	\$ 458,507
<u>Miscellaneous Revenues</u>					
4305 Vending Machine Commission	12	-	8,976	72,174.0 %	6,630

2006-2008 GENERAL FUND REVENUE SOURCES



<u>Description</u>	2006 Actual	2007 Adopted	2007 Actual	06-07 % Change	2008 Adopted
4310 Unclaimed Monies	\$ -	\$ 228,600	\$ -		\$ 228,600
4320 Special Donations and Contributions	404,026	410,000	320,770	(20.6%)	385,000
4325 Refunds	8,103	-	4,354	(46.3%)	-
4334 Reimb-non reiss PY wrt void - An Bgt	451	-	1,575	249.2 %	-
4335 Reimbursement	222,987	166,850	488,801	119.2 %	171,475
4340 Unexpended Allowances	112	-	239	114.3 %	-
4345 Miscellaneous	25,521	2,500	14,077	(44.8%)	2,600
Object Level 2 Total	\$ 661,212	\$ 807,950	\$ 838,792	26.9 %	\$ 794,305
<u>Other Financing Sources</u>					
4600 Capital Asset Sale	38,841	60,000	50,263	29.4 %	30,000
4610 Insurance Reimbursement for Damages	-	-	16,800		-
Object Level 2 Total	\$ 38,841	\$ 60,000	\$ 67,063	72.7 %	\$ 30,000
<u>Revenue Transfers</u>					
4800 Inter-Departmental Agreements	304,172	273,215	1,153,568	279.2 %	4,246,375
4820 Human Service Levy Interfund Transfer	2,390,563	2,390,563	2,415,563	1.0 %	2,390,563
4826 TANF PRC Program Transfer from JFS	6,604	-	-	(100.0%)	-
4827 TANF Funds (IT from JFS)	70,083	-	-	(100.0%)	-
4861 Revenue for Intergov't Transfer	22,996	25,000	-	(100.0%)	25,000
4864 Transfer from Unclaimed Funds	8,324,988	-	567,482	(93.2%)	300,000
4865 Other Cash Transfers	1,140,417	1,348,380	1,299,436	13.9 %	3,101,714
4866 Hotel/Motel Cash Transfer Distribution	100,000	-	-	(100.0%)	-
4899 Transfer-in - Repaymnt on Interfund Loan	399,999	-	400,000	0.0 %	400,000
Object Level 2 Total	\$ 12,759,822	\$ 4,037,158	\$ 5,836,049	(54.3%)	\$ 10,463,652
<u>Cost Recovery and Intergov't Transfers</u>					
4819 Transfer Other - Cost Recovery (BT)	-	-	12,826		-
4821 TANF Transfer Other - Cost Recovery (BT)	-	-	573,898		1,400,000
4841 Rev - Cost Recovery (BT)	127,001	150,000	-	(100.0%)	125,000
Object Level 2 Total	\$ 127,001	\$ 150,000	\$ 586,724	362.0 %	\$ 1,525,000
Grand Total	\$ 160,346,756	\$ 152,807,178	\$ 155,394,134	(3.1%)	\$ 160,738,333



REVENUES AND EXPENDITURES BY FUND AND SUBFUND

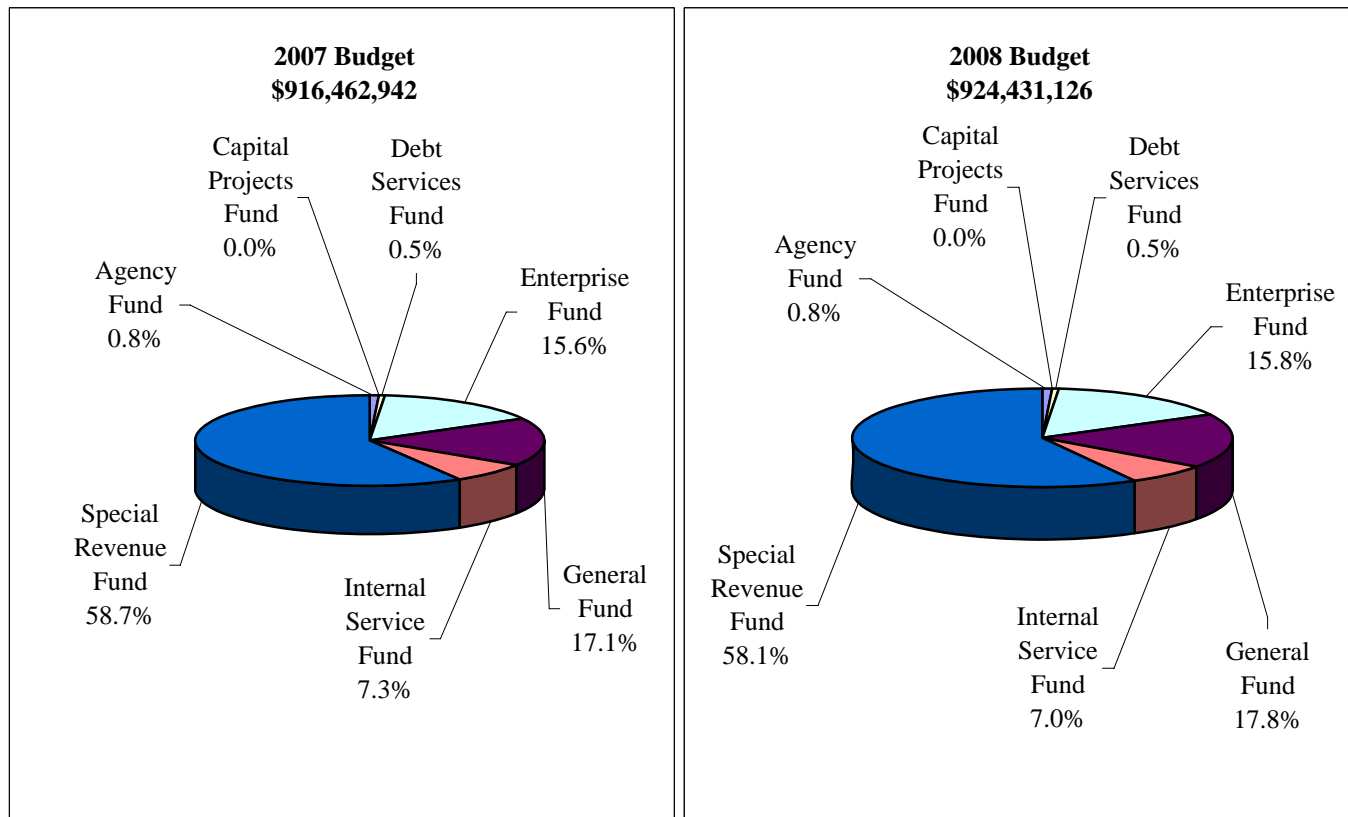
A fund is an accounting device established to control receipt and disbursement of income from sources set aside to support specific activities or attain certain objectives. The funds measure changes in financial position, rather than net income. In the accounts of individual governments, each fund and subfund is treated as a distinct fiscal entity.

This section of the document presents each of the funds, or fiscal entities, represented in the 2008 Adopted Budget. The information includes beginning unencumbered (unobligated) cash balances, budgeted revenues and expenditures and the projected ending cash balance. Please note that for certain programs there is not a "Cash Balance" reported for 12/31/2007.

This is due to the fact that these programs (mostly state and federal grants) have little or no provisions for "real" cash carry forward to fund future obligations. Immediately following the Revenue and Expenditure comparison by fund is an explanation of the major fund variances.

Also included in the Revenue and Expense by Fund Section is the comparison of estimated and actual data for revenue and expense. Actual data is shown for fiscal year 2006 and for 2007 where the comparison between budgeted and actual expenditures is made. For fiscal year 2008, the adopted budget is reported.

**ADOPTED EXPENSE BUDGET
ALL COUNTY FUNDS**



Expense Categories*	2007	2008	2007	2008
Agency Fund	\$ 7,393,712	\$ 7,417,791	0.8%	0.8%
Capital Projects Fund	89,560	-	0.0%	0.0%
Debt Services Fund	4,977,373	4,969,027	0.5%	0.5%
Enterprise Fund	143,292,591	146,011,510	15.6%	15.8%
General Fund	156,342,403	164,178,333	17.1%	17.8%
Internal Service Fund	66,406,482	64,477,910	7.3%	7.0%
Special Revenue Fund	537,960,821	537,376,555	58.7%	58.1%
Total Expense:	\$ 916,462,942	\$ 924,431,126	100.0%	100.0%

* Please see the following page for a description of the above expense categories.



FUND TYPE DESCRIPTIONS

The chart on the previous page shows the \$924.4 million in expenses that the county is expected to incur during 2008 to provide quality programs and services. Below are descriptions of the fund types used to account for the operations of the county.

Agency Fund – A fund used to report resources held in a purely custodial capacity where assets equal liabilities.

Capital Fund – This fund is to account for financial resources to be used for the acquisition or construction of major capital facilities or improvements (other than those financed by Proprietary Funds).

Debt Service Funds – A fund established to account for the accumulation of resources for, and the payment of, General Long-term Debt Principal and Interest.

Enterprise Fund – A fund established to account for operations that are run similar to private business enterprises, in which the costs of providing the goods or services are recovered primarily through user charges.

General Fund – This is the primary operating fund for the county and its elected officials. The fund is used to account for all financial resources except for those required to be accounted for in another fund. This fund is generally considered the barometer for the financial condition of the county and is the most discretionary fund of the Board of County Commissioners.

Internal Service Fund – A fund used to account for the financing of goods or services of one agency of a government to other agencies of the government, or to other governments, on a cost reimbursement basis.

Special Revenue Fund – A fund used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts or capital projects) that are legally restricted for specific purposes and require separate accounting.

FUND AND SUBFUND LISTING BY FUND TYPE



<u>Fund Type Title</u>	<u>GFOA Reporting Category</u>	<u>Subfund Title</u>
Agency Funds		
	Family & Children First Special Revenue	Family and Children First Council FCFC Non-Federal Grants FCFC PRC-TANF Services Fund FCFC Wellness Block Grant-Federal
	Soil & Water Special Revenue	Soil & Water Conservation
Capital Projects Funds		
	Capital Funds	800 MHZ Replacement Capital ADAMHS Board Capital Alex-Bell at Rahn Road - Issue 2 Austin Pike Plat Improvements Brookville Salem Pike Bridge - Issue 2 Byers Rd Improvement - Issue 2 Capital Depreciation Fund Capital Improvement Capital Projects-\$25 Million Bond Issue Center for Adolescent Services Project Children Services Building Construction Daycare Center Capital Daymont Courts Building Capital Dayton-Farmersville Bridge - Issue 2 Ditch Rotary Fund Energy Savings/Rebate Projects Engineer Austin Road Federal Aid Project Engineer Farmersville-Germantown Federal Engineer Guardrail Upgrade Federal Aid Engineer N. Dixie-Phase I Federal Aid Engineer N. Dixie-Phase II Federal Aid Engineer N. Dixie-Phase III-A Fed. Aid Engineer N. Dixie-Phase III-B Fed. Aid Engineer Rip Rap Rd & Bridge Federal Aid General Fund Capital Improvement Program General Government Automation Project Heincke Road Bridge Replace-Issue 2 Insurance Safety Capital Justice Computerization Project Juvenile Detention Center Construction Lyons Rd & Newmark Dr - Issue 2 Manning Road Bridge Replace-Issue 2 MonDay Construction Project N Dixie Dr Improv. Phase II - Issue 2 Needmore Rd - Issue 2 North Dixie-Phase III-A - Issue 2 North Dixie-Phase III-B - Issue 2

FUND AND SUBFUND LISTING BY FUND TYPE



<u>Fund Type Title</u>	<u>GFOA Reporting Category</u>	<u>Subfund Title</u>
		Olive Rd Bridge Phase II - Issue 2 Olive Rd Bridge Replacement-Iss 2 Grnt Parks & Recreation Capital Philadelphia & Valerie Improve - Issue 2 Powell Rd Bridge - Issue 2 Reibold Building Fund Reibold Parking Facility Construction Riverscape Construction Fund Rockwell Dr Culvert- Issue 2 Rooks Road Bridge-Issue 2 Salem Ave. & Klepinger Rd. - Issue 2 Sewer Assessment Projects Seybold Road Bridge Replace-Issue 2 Shiloh Springs Rd Bridge Repl-Iss 2 Grnt Siebenthaler Ave Bridge - Issue 2 Siebenthaler Ave. Bridge Federal Aid Stillwater Center Construction Water Assessment Projects Webster St. Widening - Issue 2 Yankee St Widening Grant
	Capital Funds - Board of MR/DD	Board of MR/DD Jergens Capital Board of MR/DD Miscellaneous Capital Board of MR/DD MR643 SCFC Capital
Debt Service Funds		
	Assessment Funds	Inactive Debt Service Accounts SA-01 Alex Bell Water Main Assessment SA-01 Groby's Sanitary Sewer Assessment SA-01 Mad River Sanitary Sewer Assess SA-01 Tucson Sanitary Sewer Assessment SA-02 Blackbird Lane Trunk Sewer Assess SA-02 Shafer-Karr Group Ditch Assessment SA-05 Centerville Forest Sewer Assessmnt SA-05 Homestretch Rd Wtr Main Assessment SA-06 Wald Waldrum Brantly Wtr Mn Assmnt SA-07 Waitman Nrth Grp Drain Ditch Assmt SA-07 Wolf Creek North Ditch Assmt SA-84 Sewer & Water Assessment SA-88 Hunt Drive Water Assessment SA-89 Groby's Water Line Assessment SA-89 Ontario Sewer Line Assessment SA-91 Centerville Terrace Sewer Assess SA-91 Social Row Water Assessment SA-92 Byers Road Water Main Assessment SA-92 Sheehan Water Main Assessment SA-92 Yankee/Spring Valley Water Assess SA-94 Wilmington Pike Sewer Assessment SA-96 Mohler Ditch Assessment

FUND AND SUBFUND LISTING BY FUND TYPE



<u>Fund Type Title</u>	<u>GFOA Reporting Category</u>	<u>Subfund Title</u>
		SA-96 Wolf Creek Water Main Assessment SA-98 Marshall/Sweet Potato Assessment SA-98 Swamp Creek Ditch Assessment SA-99 Pleasant Plain Ditch Assessment SA-99 Post Town Water Main Assessment
	Debt Service Funds	GO REF-05 Reibold Building Renovation GO REF-05 Various Purp. Facility Bonds GO REF-93 Reibold Building Renovation GO-00 Reibold Building Renovation Bonds GO-05 Juvenile Detention Center Debt GO-99 Children Services Building Debt Inactive Debt Service Accounts
Enterprise Funds		
	Capital Funds	Parking Facilities Capital Solid Waste Allied Projects Wastewater Allied Projects Wastewater Capital Projects Water Allied Projects Water Capital Projects
	Debt Service Funds	GO REF-05 Big Three Trunk Sewer Bonds GO REF-05 Clyo/Spring Valley Swr Proj GO REF-05 Parking Facility Bonds GO REF-05 Sewer Improvement Bonds GO REF-05 Wtr Pollution Cont. MP Bonds GO REF-2005 North High Water Main Bonds GO REF-93 North High Water Main Bonds GO-00 Parking Facility Bonds GO-00 Stillwater Center Facility Bonds GO-92 Chautauqua Sewer District GO-92 County-Byers Road Water Main GO-92 County-Yankee/Spring Water Main GO-99 SR49 I-70 Sewer Improvement GO-99 SR49 I-70 Water Improvement REV REF-02 Water Refunding Bonds REV REF-93 Water Refunding Bonds REV REF-95 Solid Waste Refunding Bonds REV-93 Sewer Refunding Bonds REV-96 Solid Waste Revenue Bonds
	Parking Facilities Enterprise Fund	
	Sanitary Engineering Enterprise Funds	Parking Facilities Chautauqua Sewer Improvement Area Drexel Improvement Area Greater Moraine/Beavercreek Sewer Greater Moraine/Beavercreek Water

FUND AND SUBFUND LISTING BY FUND TYPE



<u>Fund Type Title</u>	<u>GFOA Reporting Category</u>	<u>Subfund Title</u>
	Solid Waste Enterprise Fund	Solid Waste Management
	Stillwater Center Special Revenue	Stillwater Center Stillwater-Retarded Children's Fund
General Fund		
	General Fund	General Fund
	General Fund Other Funds	General Fund Budget Stabilization General Fund Incentive-to-Save Program General Fund Regional Initiatives
Internal Service Funds		
	Health Insurance Programs	Anthem Benefits - Self Insurance Central Benefits - Self Insurance Employee Assistance Program Health Insurance Administration Onenation Benefits - Self Insurance
	Internal Service Funds - Admin. Services	Mailroom Printing Services Service Depot Stockroom
	Internal Service Funds - Auditor	Telecommunications
	Internal Service Funds - Data Processing	Other Data Processing Services
	Risk Management Programs	Property/Casualty Administration Property/Casualty-Other Risk Exposures Workers' Compensation Administration Workers' Compensation Risk Management
Special Revenue Fund		
	ADAMHS Board Special Revenue	ADAMHS Board ADAMHS Board Federal Grants
	Administrative Services Special Revenue	Animal Control Contracts Caring Program-Animal Shelter Criminal Justice Information Sys (CJIS) Criminal Justice Needs Assessment Dog and Kennel

FUND AND SUBFUND LISTING BY FUND TYPE



<u>Fund Type Title</u>	<u>GFOA Reporting Category</u>	<u>Subfund Title</u>
	Auditor Special Revenue	Internet Auction Administration
		Auditor License Bureau-Deputy Registrar
		County Auditor State Grant
		Real Estate Assessment
	Board of MR/DD Operating Fund	
	Board of MR/DD Special Revenue	Board of Mental Retardation
		Board of MR/DD Federal Grants
		Board of MR/DD Medicaid Reserve
		Board of MR/DD Vehicles
		Family Home Services
		MR/DD HSL Contract Fund
		MRDD/MH Supports and Services Program
		MRDD/MH Supports and Svcs Programs
		Residential Services
	Clerk of Courts Special Revenue	Certificate of Title Administration
		Clerk of Courts Federal Grants
		Clerk of Courts MIS
	Common Pleas Court Special Revenue	
		Alternative Dispute Resolution
		Common Pleas - Special Project Fees
		Common Pleas- Automation Fees
		Common Pleas Court Probation Services
		Common Pleas Court-State Grants
		Common Pleas Federal Grants
		Common Pleas Local Grants or Contracts
		Common Pleas-Legal Research Fees
	Community Development Block Grant	
		CDBG
		CDBG 01-02
		CDBG 02-03
		CDBG 03-04
		CDBG 04-05
		CDBG 05-06
		CDBG 95 & Prior
		Lead-Based Paint Hazard Reduction
	Community Development Block Grant-HOME	
		HOME Program
		HOME Program 02-03
		HOME Program 04-05
		HOME Program 05-06
	Community Development Special Revenue	
		Building Regulations
		Business First
		CED-HSL Contract Administration
		CED-Industrial Site Improv. Fund Grant
		Courthouse Square Event Programming
		Cultural Facilities

FUND AND SUBFUND LISTING BY FUND TYPE



<u>Fund Type Title</u>	<u>GFOA Reporting Category</u>	<u>Subfund Title</u>
		Economic Development Initiatives
		Hospital Bond Fees
		Hotel/Motel Tax Administration
		Housing Bond Fees
		Inventing Flight
		Island Park Event Programming
		Low Income Housing
		Plat and Site Review
		Riverscape Event Programming
		Telecommunications Tax
	Coroner/Crime Lab Special Revenue	
		Coroner Federal Grants
		Coroner's Special Lab Fee Account
		Crime Lab Federal Grants
		Crime Lab National Institute of Justice
		Crime Lab-AFIS Fees
		Forensic Crime Laboratory
	County Court Special Revenue	
		County Court Operation
		County Courts - Legal Research Fees
		County Courts Indigent Drug-Alcohol
		County Courts-Automation Fees
		District Court Probation Services
	Ditch Maintenance Funds	
		Ditch Maint - Butternut Volunteer Group
		Ditch Maint - Waitman North Group
		Ditch Maint - Wolf Creek North Tile
		Ditch Maintenance - Wolf Creek North
		Ditch Maintenance-Arlington Drain Group
		Ditch Maintenance-Chimney Springs
		Ditch Maintenance-Golfview Estates
		Ditch Maintenance-Holes Creek
		Ditch Maintenance-Horning
		Ditch Maintenance-Huber Plat
		Ditch Maintenance-Kingery
		Ditch Maintenance-Kingery North Waterway
		Ditch Maintenance-Marshall/Sweet Potato
		Ditch Maintenance-Mohler Joint County
		Ditch Maintenance-Pleasant Plain Group
		Ditch Maintenance-Rhinehart
		Ditch Maintenance-Routsong
		Ditch Maintenance-Shafer/Carr Ditch
		Ditch Maintenance-Swamp Creek
		Ditch Maintenance-Tom's Run
		Ditch Maintenance-Villages of Miami
		Ditch Maintenance-Wolfe Creek
		Ditch Maintenance-Wysong
		General Drainage Maintenance Rotary
		Northridge East Pump Station Maintenance
		SW Maint-The Exchange at Spring Valley
	Domestic Relations Special Revenue	

FUND AND SUBFUND LISTING BY FUND TYPE



<u>Fund Type Title</u>	<u>GFOA Reporting Category</u>	<u>Subfund Title</u>
		Domestic Relations-Automation Fees Domestic Relations-Legal Research Fees Domestic Relations-Special Project Fees
Emergency Management Special Revenue		Emergency Management Federal Grants Emergency Management Operating Emergency Operations Center
Engineer Special Revenue		County Engineer Federal Grant Road Auto and Gas Road Auto and Gas-Project Fund
Family & Children First Special Revenue		Community Human Services Capital Family and Children First Federal Grants Fast Forward Center Homeless Solutions Administration Justice Assistance Act
Human Service Levies		Community Access Network Community Education FCFC Indigent Ill Levy Fund Human Services Levy A (7.21 Mill) Human Services Levy B (6.03 Mill) Indigent Care Levy Administration
Job & Family Service Child Support		Child Support Enforcement Agency
Job & Family Service Children Services		Children Services
Job & Family Service Public Assistance		Job & Family Services
Job & Family Service Special Revenue		JFS-Frail & Elderly Services
Job & Family Service WIA Program		Workforce Investment Act (WIA)
Job Center Special Revenue		Job Center
Judicial Special Revenue		Child Support IV-D Legal Contracts OCJS Grant Administration VAWA-Combat Violence Against Women
Juvenile Court CAS Special Revenue		Center for Adolescent Services Center for Adolescent Services 02-03 Center for Adolescent Services 03-04 Center for Adolescent Services 04-05
Juvenile Court DYS Special Revenue		Youth Services Base Youth Services Variable

FUND AND SUBFUND LISTING BY FUND TYPE



<u>Fund Type Title</u>	<u>GFOA Reporting Category</u>	<u>Subfund Title</u>
	Juvenile Court Grant Special Revenue	Juvenile Account Incentive Block Grant Juvenile Court Federal Grant Programs Juvenile Court Grants/Contracts Juvenile Drug Court Juvenile OCJS Byrne Memorial Grant Juvenile Reclaiming Futures Grant
	Juvenile Court Special Revenue	Juvenile Court - Automation Fees Juvenile Court - Legal Research Fees Juvenile Court - Special Project Fee Juvenile Court Indigent Drug-Alcohol Juvenile Court Probation IV-E Juvenile Detention Education Program Juvenile Human Services Levy Contracts
	MonDay Special Revenue	MonDay Community Corrections Program MonDay Community Correctns-Other Sources
	Multi-Service Center Special Revenue	Dora Tate Center Grant Multi-Service Centers Multi-Service Ctr Federal Grant Programs
	Non-Departmental Special Revenue	Affordable Housing Arts & Cultural District Community Programs Administration Economic Development/Government Equity
	Other Special Revenue	Anthem Demutualization Settlement Board of Elections Federal HAVA Grants Budget Stabilization Fund General Fund Incentive-to-Save Program General Fund Strategic Investment Fund Mound Special Burdens Study Ohio BWC Safety Grant
	Probate Court Special Revenue	Indigent Guardianship Probate Court Dispute Resolution Probate Court-Automation Fees Probate Court-Legal Research Fees
	Prosecutor Special Revenue	County Prosecutor Victim-Witness Account DETAC-Prosecutor M. Heck-Montg. Co. Pros.-Seminar Acct Prosecutor Child Support Contract Prosecutor's Additional Grant Funding Prosecutor's Ohio Attorney General Grant Prosecutor's Pretrial Diversion Program VOCA Grant
	Public Works Building Special Revenue	

FUND AND SUBFUND LISTING BY FUND TYPE



<u>Fund Type Title</u>	<u>GFOA Reporting Category</u>	<u>Subfund Title</u>
		Children Services Board Contract Coroner/Crime Lab Building DayMont Courts Building Dora Tate Building Reibold Building Stillwater Center Contract
	Public Works Solid Waste Special Revenue	Development Fee HB 592 District Planning Fee Montgomery County Litter Control
	Public Works Special Revenue	Governor's Energy Smart Program Keep Montgomery County Beautiful Market Development Grant Parks Donations Public Works Federal Grants Public Works FEMA Grant Public Works Grants (Misc State/Local) Rebuild America Program Grant Renewable Energy Demonstration Grant Tire Amnesty Grant
	Recorder Special Revenue	County Recorder Equipment Needs Recorder's Temporary Imaging Fund
	Sanitary Engineering Special Revenue	Inspection Services Sanitary Public Education Display Grant Sanitary Resource Library Grant Vulnerability Assessment Grant- Sanitary
	Sheriff Dispatch Funds	Regional Dispatch Sheriff City of Trotwood Dispatching
	Sheriff Grant Special Revenue	Community Oriented Policing Program COPS and SHOPS DUI Housing DUI/Traffic Enforcement Enforcement and Education Local Law Enforcement Block Grant Sheriff CANE Sheriff CANE Seizures Sheriff DARE Grant Sheriff DARE/Canine Donations Sheriff OCN Sheriff ODPS 3rd Grade Safety Belt Sheriff ODPS Impaired Driving Program Sheriff Seized Assets Sheriff's State of Ohio Attrny Gen Grnts Sheriff's Third Grade Safety Belt Cntrct Sheriff's-HIDTA Fund

FUND AND SUBFUND LISTING BY FUND TYPE



<u>Fund Type Title</u>	<u>GFOA Reporting Category</u>	<u>Subfund Title</u>
	Sheriff Road Patrol Contract Funds	Sheriff Harrison Township Contract Sheriff Jefferson Township Contract Sheriff Washington Township Contract
	Sheriff Contract Funds	Sheriff Child Support Security Sheriff CSB Security Contract Sheriff Public Health Security Contract Sheriff Recycle Ohio Sheriff's Overtime Reimbursement
	Sheriff Special Revenue	800 MHz Operating Jail Commissary Mandatory Drug Fines Sheriff's Concealed Handgun License Fund
	Social Service Special Revenue	Victims of Domestic Violence
	Stillwater Center Special Revenue	
	Treasurer Special Revenue	Country View Manor DETAC-Treasurer Treasurer's Prepayment Interest Treasurer-Tax Certificate Administration

**2008 OPERATING BUDGET BY FUND TYPE - ALL FUNDS
BY DEPARTMENT**



<u>Department</u>	<u>Agency</u>	<u>Capital Projects</u>	<u>Debt Service</u>
ADAMHS Board	\$ -	\$ -	\$ -
Administrative Services	-	-	-
Auditor	-	-	4,969,027
Board of County Commissioners	-	-	-
Board of Elections	-	-	-
Board of MR/DD	-	-	-
Children Services	-	-	-
Clerk of Commission	-	-	-
Clerk of Courts	-	-	-
Common Pleas Court - General	-	-	-
Community/Economic Development	-	-	-
Coroner	-	-	-
County Administrator	-	-	-
County Court	-	-	-
Court of Appeals	-	-	-
Data Processing Board	-	-	-
Domestic Relations Court	-	-	-
Engineer	-	-	-
Family/Children First Council	6,911,988	-	-
Job and Family Services	-	-	-
Job Center	-	-	-
Juvenile Court	-	-	-
Miami Val Regional Crime Lab	-	-	-
MonDay Community Corrections	-	-	-
Multi-Service Centers	-	-	-
Municipal Courts	-	-	-
Non-Departmental	-	-	-
Office of Management & Budget	-	-	-
Probate Court	-	-	-
Prosecutor	-	-	-
Public Defender	-	-	-
Public Works	-	-	-
Recorder	-	-	-
Records Center & Archives	-	-	-
Sanitary Engineering	-	-	-
Sheriff	-	-	-
Soil & Water Conservation	505,803	-	-
Stillwater Center	-	-	-
Treasurer	-	-	-
Veteran Services Commission	-	-	-
Total by Fund Type	\$ 7,417,791	\$ 0	\$ 4,969,027

**2008 OPERATING BUDGET BY FUND TYPE - ALL FUNDS
BY DEPARTMENT**



Enterprise	General	Internal Service	Special Revenue	Total
\$ -	\$ -	\$ -	\$ 60,305,059	\$ 60,305,059
1,760,606	1,846,773	62,332,767	3,547,135	69,487,281
16,899,443	3,357,604	2,056,378	5,812,551	33,095,003
-	796,497	-	-	796,497
-	3,871,730	-	-	3,871,730
-	-	-	63,762,401	63,762,401
-	-	-	-	-
-	218,256	-	-	218,256
-	4,727,787	-	2,315,929	7,043,716
-	12,943,772	-	2,031,177	14,974,949
-	810,359	-	8,783,784	9,594,143
-	3,870,577	-	749,657	4,620,234
-	241,636	-	-	241,636
-	894,620	-	254,957	1,149,577
-	159,267	-	-	159,267
-	3,582,163	88,765	-	3,670,928
-	3,726,876	-	6,000	3,732,876
-	456,565	-	16,971,889	17,428,454
-	-	-	121,484,401	128,396,389
-	-	-	198,744,695	198,744,695
-	-	-	2,456,612	2,456,612
-	22,225,720	-	8,476,382	30,702,102
-	-	-	2,831,531	2,831,531
-	-	-	4,737,341	4,737,341
-	-	-	1,244,410	1,244,410
-	1,190,306	-	-	1,190,306
-	28,059,600	-	9,000,000	37,059,600
-	936,990	-	-	936,990
-	1,827,092	-	253,364	2,080,456
-	11,581,312	-	504,939	12,086,251
-	5,175,171	-	-	5,175,171
33,114,769	10,878,046	-	8,062,585	52,055,400
-	1,318,153	-	609,558	1,927,711
-	1,023,651	-	-	1,023,651
79,446,773	-	-	-	79,446,773
-	33,288,870	-	12,386,452	45,675,322
-	-	-	28,430	534,233
14,789,919	-	-	683,202	15,473,121
-	1,816,206	-	1,332,113	3,148,319
-	3,352,734	-	-	3,352,734
\$ 146,011,510	\$ 164,178,333	\$ 64,477,910	\$ 537,376,555	\$ 924,431,126

**2008 ADOPTED BUDGET - ALL FUNDS
UNENCUMBERED CASH, ADOPTED REVENUES
AND EXPENSES BY FUND/SUBFUND**



<u>Fund Type/Subfund Title</u>	1/01/08 Unencumbered Cash	2008 Adopted Revenues	2008 Adopted Expenses	12/31/08 Projected Cash	Revenue Over/ (Under)
<u>Agency Funds</u>					
Family & Children First Special Revenue	\$ 1,412,149	\$ 6,600,689	\$ 6,911,988	\$ 1,100,850	\$ (311,299)
Soil & Water Special Revenue	179,599	498,474	505,803	172,270	(7,329)
GAAP Fund Total	\$ 1,591,748	\$ 7,099,163	\$ 7,417,791	\$ 1,273,120	\$ (318,628)
<u>Capital Projects Funds</u>					
Capital Funds	-	500,000	-	500,000	500,000
Capital Funds - Board of MR/DD	-	3,708,000	-	3,708,000	3,708,000
GAAP Fund Total	\$ -	\$ 4,208,000	\$ -	\$ 4,208,000	\$ 4,208,000
<u>Debt Service Funds</u>					
Assessment Funds	236,180	273,810	273,810	236,180	-
Debt Service Funds	849,822	4,695,217	4,695,217	849,822	-
GAAP Fund Total	\$ 1,086,002	\$ 4,969,027	\$ 4,969,027	\$ 1,086,002	\$ -
<u>Enterprise Funds</u>					
Capital Funds	-	-	948,511	(948,511)	(948,511)
Debt Service Funds	277,906	16,899,443	16,899,443	277,906	-
Parking Facilities Enterprise Fund	859,020	1,830,000	1,760,606	928,414	69,394
Sanitary Engineering Enterprise Funds	29,650,375	78,238,695	78,575,481	29,313,589	(336,786)
Solid Waste Enterprise Fund	22,684,293	22,744,917	33,037,550	12,391,660	(10,292,633)
Stillwater Center Special Revenue	930,103	14,630,783	14,789,919	770,967	(159,136)
GAAP Fund Total	\$ 54,401,697	\$134,343,838	\$146,011,510	\$ 42,734,025	\$ (11,667,672)
<u>General Fund</u>					
General Fund	28,612,326	160,738,333	160,738,333	28,612,326	-
General Fund Other Funds	3,908,731	-	3,440,000	468,731	(3,440,000)
GAAP Fund Total	\$ 32,521,057	\$160,738,333	\$164,178,333	\$ 29,081,057	\$ (3,440,000)
<u>Internal Service Funds</u>					
Health Insurance Programs	10,544,883	47,776,215	47,895,254	10,425,844	(119,039)
Internal Service Funds - Admin. Services	107,517	8,613,522	8,460,526	260,513	152,996
Internal Service Funds - Auditor	1,658,526	2,056,378	2,056,378	1,658,526	-
Internal Service Funds - Data Processing	119,191	52,260	88,765	82,686	(36,505)
Risk Management Programs	3,772,331	7,239,773	5,976,987	5,035,117	1,262,786
GAAP Fund Total	\$ 16,202,447	\$ 65,738,148	\$ 64,477,910	\$ 17,462,685	\$ 1,260,238
<u>Special Revenue Fund</u>					
ADAMHS Board Special Revenue	-	60,480,684	60,305,059	175,625	175,625
Administrative Services Special Revenue	346,357	3,085,064	3,159,545	271,876	(74,481)
Auditor Special Revenue	684,608	4,344,750	5,812,551	(783,193)	(1,467,801)
Board of MR/DD Operating Fund	4,687,106	50,853,139	53,318,333	2,221,912	(2,465,194)
Board of MR/DD Special Revenue	5,618,295	7,425,683	10,444,068	2,599,910	(3,018,385)
Clerk of Courts Special Revenue	712,055	2,177,280	1,954,996	934,339	222,284
Common Pleas Court Special Revenue	840,495	2,607,475	2,207,673	1,240,297	399,802
Community Development Block Grant	-	1,992,075	1,992,075	-	-

2008 ADOPTED BUDGET - ALL FUNDS
UNENCUMBERED CASH, ADOPTED REVENUES
AND EXPENSES BY FUND/SUBFUND



<u>Fund Type/Subfund Title</u>	1/01/08 Unencumbered Cash	2008 Adopted Revenues	2008 Adopted Expenses	12/31/08 Projected Cash	Revenue Over/ (Under)
Community Development Block Grant-HOME \$	- \$	1,073,326 \$	1,073,326 \$	- \$	-
Community Development Special Revenue	2,478,347	5,292,862	5,718,383	2,052,826	(425,521)
Coroner/Crime Lab Special Revenue	1,678,281	3,593,774	3,581,188	1,690,867	12,586
County Court Special Revenue	1,038,045	428,500	413,107	1,053,438	15,393
Ditch Maintenance Funds	146,879	48,269	50,903	144,245	(2,634)
Domestic Relations Special Revenue	251,346	130,100	32,287	349,159	97,813
Emergency Management Special Revenue	193,429	369,693	387,590	175,532	(17,897)
Engineer Special Revenue	3,057,148	16,951,000	16,949,416	3,058,732	1,584
Family & Children First Special Revenue	224,506	2,537,299	2,712,098	49,707	(174,799)
Human Service Levies	46,971,479	143,116,272	118,638,303	71,449,448	24,477,969
Job & Family Service Child Support	4,427,758	17,541,993	17,541,993	4,427,758	-
Job & Family Service Children Services	7,188,744	48,049,320	51,616,000	3,622,064	(3,566,680)
Job & Family Service Public Assistance	(1,598,250)	114,480,660	117,680,660	(4,798,250)	(3,200,000)
Job & Family Service Special Revenue	1,894,178	5,602,000	6,050,633	1,445,545	(448,633)
Job & Family Service WIA Program	-	5,855,409	5,855,409	-	-
Job Center Special Revenue	332,017	2,305,000	2,456,612	180,405	(151,612)
Judicial Special Revenue	(14,362)	-	-	(14,362)	-
Juvenile Court CAS Special Revenue	-	2,465,260	2,499,166	(33,906)	(33,906)
Juvenile Court DYS Special Revenue	-	1,908,172	2,643,960	(735,788)	(735,788)
Juvenile Court Grant Special Revenue	-	663,339	663,339	-	-
Juvenile Court Special Revenue	2,882,767	3,201,288	2,669,917	3,414,138	531,371
MonDay Special Revenue	-	4,737,341	4,737,341	-	-
Multi-Service Center Special Revenue	407,054	1,242,439	1,244,410	405,083	(1,971)
Non-Departmental Special Revenue	13,714,732	4,500,000	9,000,000	9,214,732	(4,500,000)
Other Special Revenue	1,252,317	-	-	1,252,317	-
Probate Court Special Revenue	1,139,248	455,000	253,364	1,340,884	201,636
Prosecutor Special Revenue	4,928,039	845,000	504,939	5,268,100	340,061
Public Works Building Special Revenue	821,213	5,076,272	5,074,839	822,646	1,433
Public Works Solid Waste Special Revenue	8,198,718	2,515,200	2,655,040	8,058,878	(139,840)
Public Works Special Revenue	22,170	354,574	332,706	44,037	21,868
Recorder Special Revenue	1,244,576	400,000	609,558	1,035,018	(209,558)
Sanitary Engineering Special Revenue	250	-	-	250	-
Sheriff Dispatch Funds	(63,002)	3,239,306	2,828,638	347,666	410,668
Sheriff Grant Special Revenue	790,622	151,833	126,833	815,622	25,000
Sheriff Road Patrol Contract Funds	(1,184,944)	7,736,273	7,736,273	(1,184,944)	-
Sheriff Contract Funds	(44,744)	610,916	610,916	(44,744)	-
Sheriff Special Revenue	699,673	1,099,792	1,083,792	715,673	16,000
Social Service Special Revenue	67,351	132,400	134,000	65,751	(1,600)
Stillwater Center Special Revenue	1,597,259	-	683,202	914,057	(683,202)
Treasurer Special Revenue	3,785,295	1,621,216	1,332,113	4,074,398	289,103
GAAP Fund Total	\$ 121,417,056	\$543,297,249	\$537,376,555	\$127,337,750	\$ 5,920,694
Grand Total	\$ 227,220,007	\$ 920,393,758	\$ 924,431,126	\$ 223,182,639	\$ (4,037,368)



ADOPTED BUDGET AND PROJECTED FUND BALANCE VARIANCES

Agency Funds

Family & Children First Special Revenue – This fund group includes FCFC Administration, TANF Services and Non-Federal Grants. Total 2008 Adopted Budget expenses are \$6,911,988, with revenues estimated at \$6,600,689. This results in a budgeted deficit of \$311,299. This is primarily due to a planned spend-down in the FCFC Administration fund.

Capital Projects Funds

Capital Funds – Public Works Capital Depreciation Fund – The 2008 Adopted Budget revenues of \$500,000 provide cash for planned projects such as the Coroner/Crime Lab Fire Alarm Upgrade, the Mini University (Child Care) renovations, the Administration Seal Parapet Louvers, and other emergency repairs at various buildings as needed.

Board of MR/DD Capital – Adopted revenues are \$3,708,000. Expenditures will be appropriated through 2008 as needed for building capital.

Enterprise Funds

Capital Funds – Wastewater Allied Projects – The operating budget associated with this capital fund is the Water Pollution Control Master Plan project budget. Revenue bonds sold in 1989 remain as the only source of revenue for this project. As such, there is limited year-to-year recurring revenue. A planned spend-down of \$261,034 in bond proceeds will occur during 2008.

Capital Funds – Water Allied Projects – The operating budget associated with this capital fund is the Water Master Plan Administrative project budget. Revenue bonds sold in 1992 remain as the only source of revenue for this project. As such, there is limited year-to-year recurring revenue. A planned spend-down of \$610,258 in bond proceeds will occur during 2008.

Capital Funds – Solid Waste Allied Projects – The 2008 Adopted Budget of \$77,219 is for the outstanding encumbrance for the South Transfer Station capital improvement project.

Sanitary Engineering Enterprise Funds – The Greater Moraine Beavercreek Improvement Area has increased rates in anticipation of major construction projects at the water reclamation facilities serving the

district. These facilities include the Sugarcreek water reclamation facility and the county operated Eastern Regional and Western Regional water reclamation facilities. The anticipated carryover to 2009 is \$972,473. The Greater Moraine Beavercreek Water system has experienced increased costs for potable water, natural gas, fuel and operating supplies. The result is an expected spend-down of reserves in the amount of \$1,309,259 during 2008. The net result is a spend-down of funds in the amount of \$336,786.

Solid Waste Enterprise Fund – Adopted revenues are \$10,292,633 less than the adopted expenses reflecting the planned \$9,500,000 cash transfer to the Solid Waste Allied Projects capital fund for renovation of the North Transfer Station and an increase in landfill costs due to new landfill contract effective August 1, 2008.

General Fund

General Fund Other Funds – This fund group includes Budget Stabilization and Incentive-to-Save. Total 2008 Adopted Budget expenses are \$3,440,000, with no revenue estimate. This results in a budget deficit, which will be covered by the unencumbered cash balance.

Internal Service Funds

Risk Management Programs – The fund balance increase in this program group is entirely attributable to Workers' Compensation Risk Management. Also included here but with no fund balance impact are Property/Casualty Administration and Workers' Compensation Administration. An interfund transfer from Workers' Compensation Risk Management to Workers' Compensation Administration is budgeted equal to Administration's expenses, for no change to its fund balance. The Workers' Compensation Risk Management fund covers payouts for lost wages and medical care of employees injured on the job. That expense, including the transfer to Administration, is estimated at \$3,323,481 for 2008. Projected premium revenue from county departments is \$4,586,267, increasing the fund reserve level by \$1,262,786. The increase in this fund will cover future claim costs anticipated for the Bureau of Workers' Compensation.

Special Revenue Funds

Auditor Special Revenue – Included in this category are Real Estate Assessment, State Grant and License Bureau-Deputy Registrar. Total budgeted expenses

are \$5,812,551, with revenues estimated at \$4,344,750. This results in a budgeted spend-down of cash reserves by \$1,467,801. This planned spend-down is due to an increase in appraisal services for the sexennial in 2008.

Board of MR/DD Operating Fund – Total adopted budget expenses are \$53,318,333, with revenues estimated at \$50,853,139. This results in a budgeted spend-down of cash reserves by \$2,465,194. The cash reserve reductions fall into compliance with the 9.0% cash reserve policy instituted by the Human Services Levy Council.

Board of MR/DD Special Revenue – Included in this category are Federal Grants, MRDD/MH Supports and Services Programs, Family Home Services, Residential Services, Vehicles and HSL (Human Services Levy) Contract funds. Total budgeted expenses are \$10,444,068 with revenues estimated at \$7,425,683. This results in a budgeted spend-down of cash reserves by \$3,018,385. This is due to a planned spend-down in the MRDD/MH Supports and Services Programs and Family Home Services funds. The cash reserve reductions for the Residential Services fund fall into compliance with the 9.0% cash reserve policy instituted by the Human Services Levy Council.

Clerk of Courts Special Revenue – This fund group includes Certificate of Title Administration. Total 2008 Adopted Budget expenses are \$1,954,996, with revenues estimated at \$2,177,280. This results in a planned budgeted surplus of \$222,284.

Common Pleas Court Special Revenue – This fund category includes Alternative Dispute Resolution, Automation Fees, Legal Research Fees, Special Project Fees, Probation Services Fees, State Grants, Federal Grants and Local Grants or Contracts. The total adopted budget revenues of \$2,607,475, with expenses of \$2,207,673 result in an anticipated fund balance increase of \$399,802. The increase occurs because there is not an adopted budget for Probation Services Fees and Court Legal Research Fees. Funds are appropriated via court order for these specific programs throughout the year. Also, budgeted surpluses of \$306,017 are estimated to result in Automation Fees and Special Project Fees in 2008.

Community Development Special Revenue – This fund group represents many programs established to support various economic development related activities in which the county plays a role. The anticipated fund balance for this group at the end of

2008 is \$2,050,826, which is a reduction of \$425,521 or 17.2% from the 2007 year end balance. Many of the programs in this group are on a planned spend-down because the programs for which the money was set aside are being accomplished.

Human Services Levies – Included in this category are Human Services Levies A (7.21 Mill) and B (6.03 Mill), Indigent Care, Levy Administration and Community Education. Total 2008 Adopted Budget expenses are \$118,638,303 with revenues estimated at \$143,116,272. There is a planned surplus of levy funds of \$24,477,969 in 2008. Levy A was passed by voters in November 2007 with a replacement plus a 2.0 mill increase. Some of the increases in Levy funds will be allocated during 2008. Levy B will expire in 2011.

Job & Family Service Children Services – Total adopted budget expenses are \$51,616,000 with revenues estimated at \$48,049,320. This results in a budgeted spend-down of cash reserves by \$3,566,680. The cash reserve reductions fall into compliance with the 9.0% cash reserve policy instituted by the Human Services Levy Council.

Job & Family Service Public Assistance – Total 2008 Adopted Budget expenses are \$117,680,660 with revenues estimated at \$114,680,660. This will result in a planned spend-down in this fund; however, additional state revenues will be received to offset this deficit.

Job & Family Service Special Revenue – Total adopted budget expenses are \$6,050,633 with revenues estimated at \$5,602,000. This results in a budgeted spend-down of cash reserves by \$448,633. The cash reserve reductions fall into compliance with the 9.0% cash reserve policy instituted by the Human Services Levy Council.

Juvenile Court DYS Special Revenue – This fund reflects a planned spend-down of \$735,788 with budgeted expenses of \$2,643,960 and revenue of \$1,908,172. The State of Ohio Department of Youth Services is requesting program expansion to spend-down fund reserves within the base and variable grant programs.

Juvenile Court Special Revenue – This fund grouping includes Automation Fees, Legal Research Fees, Special Project Fees, Indigent Drug and Alcohol, Probation IV-E program, Detention Education Programs and Human Service Levy Contracts. The 2008 budgeted revenues of



ADOPTED BUDGET AND PROJECTED FUND BALANCE VARIANCES

\$3,201,288 and budgeted expenditures of \$2,669,917 leave an increase in fund reserves of \$531,371. This is occurring under the Probation IV-E Program for \$288,279 and Education Programs for \$198,092. The balance of \$45,000 is a result of programs that have estimated revenue, but do not have an adopted expense budget. The Legal Research Fees and Automation Fees are budgeted via court order throughout the year, as needed by the court.

Non-Departmental Special Revenue – This group includes the Community Programs subfunds for ED/GE Program, Arts and Cultural District, Affordable Housing and Community Program Administration. This fund reflects a spend-down of \$4,500,000; however, fund reserves will cover this proposed deficit. The Community Programs are funded through 2010 and prior to 2008 were a component of the General Operating Fund.

Other Special Revenue – This includes the Anthem Demutualization and Mound Special Burdens Study funds. The reserve balance of \$1,252,317 will remain unchanged as there are no expense or revenue budgets for 2008.

Probate Court Special Revenue – This fund group includes Dispute Resolution, Indigent Guardianship, Legal Research Fees and Automation Fees. Total 2008 Adopted Budget expenses are \$253,364 with revenues estimated at \$455,000. This results in a budgeted surplus of cash reserves by \$201,636. This is primarily due to the fee increase made during 2004 for the listed funds.

Prosecutor Special Revenue – This fund group includes Ohio Attorney General Grant, Pretrial Diversion Program and DETAC. Total 2008 Adopted Budget expenses are \$504,939 with revenues estimated at \$845,000. This results in a planned budgeted surplus of \$340,061 primarily for the DETAC fund.

Recorder Special Revenue – This fund represents County Recorder Equipment Needs. This is a “set-aside” fund to collect a portion of Recorder Fees to

use for certain equipment and other needs of the Recorder per Ohio Revised Code. Total 2008 Adopted Budget expenses are \$609,558 including \$160,000 in one-time funding for the joint Redaction Project with Probate Court and the Clerk of Courts. Estimated revenue is \$400,000, resulting in a spend-down of cash reserves by \$209,558.

Sheriff Dispatch Funds – Included in this category is Regional Dispatch. Total budgeted expenses are \$2,828,638, with revenues estimated at \$3,239,306. This results in a budgeted surplus of cash reserves by \$410,668. This new consolidated program is expected to have additional expenditures throughout 2008.

Stillwater Center Special Revenue – This fund supported the Country View Manor, a residential care facility serving Montgomery County's low-income senior citizens who require a protective level environment and may have mental illness and/or mental retardation. This facility was closed at December 31, 2007. There are no further revenues expected in 2008. Expenses are closeout expenses only. This explains the reduction of unencumbered cash by \$683,202 to \$914,057, a decline of 42.8%.

Treasurer Special Revenue – This fund group consists of Treasurer's Prepayment Interest, Tax Certificate Administration and Delinquent Tax and Assessment Collection (DETAC), the latter accounting for most of the fund reserve increase. Five percent of all delinquent real property, personal property and manufactured home taxes and assessments collected by the Treasurer are to be deposited in the DETAC fund, and its appropriation split between the Treasurer and Prosecutor. Total adopted expenses for Treasurer DETAC are \$725,575 for salaries and operational expenses necessary to collect delinquent taxes and assessments. Revenue for 2008, in the form of delinquent taxes collected, is estimated at \$985,000, which results in an increase to the fund reserve level of \$259,425. Prepayment Interest, with expenses of \$201,322 and revenue of \$231,000, accounts for the remaining \$29,678 of the total \$289,103 fund reserve increase.

**2006-2008 REVENUE AND EXPENDITURES BY FUND CATEGORY
ALL FUNDS**



<u>Revenue by Fund Type</u>	2006 Actual	2007 Adopted	2007 Actual	2007 % of Budget	2008 Adopted
Agency Funds	\$ 6,389,341	\$ 7,197,909	\$ 4,518,223	62.8 %	\$ 7,099,163
Capital Projects Funds	500,000	500,000	503,600	100.7 %	4,208,000
Debt Service Funds	5,039,447	4,977,373	5,889,159	118.3 %	4,969,027
Enterprise Funds	134,856,473	132,795,584	136,472,670	102.8 %	134,343,838
General Fund	165,820,510	152,807,178	159,384,861	104.3 %	160,738,333
Internal Service Funds	56,467,155	67,750,205	68,319,396	100.8 %	65,738,148
Special Revenue Fund	507,188,438	524,913,603	526,749,201	100.3 %	543,297,249
Total Revenues	<u>\$ 876,261,364</u>	<u>\$ 890,941,852</u>	<u>\$ 901,837,111</u>	<u>101.2%</u>	<u>\$ 920,393,758</u>
<u>Expense by Fund Type</u>					
Agency Funds	\$ 6,298,070	\$ 7,393,712	\$ 5,048,092	68.3 %	\$ 7,417,791
Capital Projects Funds	-	89,560	-		-
Debt Service Funds	4,973,216	4,977,373	5,899,390	118.5 %	4,969,027
Enterprise Funds	131,389,973	143,292,591	132,310,485	92.3 %	146,011,510
General Fund	160,856,590	156,342,403	163,028,760	104.3 %	164,178,333
Internal Service Funds	57,774,603	66,406,482	68,122,233	102.6 %	64,477,910
Special Revenue Fund	522,024,631	537,960,821	531,544,477	98.8 %	537,376,555
Total Expenditures	<u>\$ 883,317,082</u>	<u>\$ 916,462,942</u>	<u>\$ 905,953,438</u>	<u>98.9%</u>	<u>\$ 924,431,126</u>
Revenues Over/(Under) Expenses	<u>\$ (7,055,719)</u>	<u>\$ (25,521,090)</u>	<u>\$ (4,116,327)</u>		<u>\$ (4,037,368)</u>

**2006-2008 COMPARISON OF REVENUES - ALL FUNDS
REVENUE BY FUND TYPE AND SUBFUND**



<u>Fund Type/Subfund Title</u>	2006 Actual	2007 Adopted	2007 Actual	2007 % of Budget	2008 Adopted
<u>Agency Funds</u>					
Family & Children First Special Revenue	\$ 5,919,173	\$ 6,746,230	\$ 4,100,493	60.8 %	\$ 6,600,689
Soil & Water Special Revenue	470,168	451,679	417,730	92.5 %	498,474
Fund Type Total Revenues	\$ 6,389,341	\$ 7,197,909	\$ 4,518,223	62.8 %	\$ 7,099,163
<u>Capital Projects Funds</u>					
Capital Funds	500,000	500,000	503,600	100.7 %	500,000
Capital Funds - Board of MR/DD	-	-	-		3,708,000
Fund Type Total Revenues	\$ 500,000	\$ 500,000	\$ 503,600	100.7 %	\$ 4,208,000
<u>Debt Service Funds</u>					
Assessment Funds	339,614	281,799	346,388	122.9 %	273,810
Debt Service Funds	4,699,833	4,695,574	5,542,772	118.0 %	4,695,217
Fund Type Total Revenues	\$ 5,039,447	\$ 4,977,373	\$ 5,889,159	118.3 %	\$ 4,969,027
<u>Enterprise Funds</u>					
Capital Funds	4,843,555	-	1,753,085		-
Debt Service Funds	16,886,478	16,880,770	16,476,015	97.6 %	16,899,443
Parking Facilities Enterprise Fund	1,805,884	1,826,400	1,759,888	96.4 %	1,830,000
Sanitary Engineering Enterprise Funds	73,544,638	77,463,865	78,214,304	101.0 %	78,238,695
Solid Waste Enterprise Fund	23,701,907	22,497,917	23,994,525	106.7 %	22,744,917
Stillwater Center Special Revenue	14,074,012	14,126,632	14,274,853	101.0 %	14,630,783
Fund Type Total Revenues	\$ 134,856,473	\$ 132,795,584	\$ 136,472,670	102.8 %	\$ 134,343,838
<u>General Fund</u>					
General Fund	160,346,756	152,807,178	155,394,134	101.7 %	160,738,333
General Fund Other Funds	5,473,754	-	3,990,727		-
Fund Type Total Revenues	\$ 165,820,510	\$ 152,807,178	\$ 159,384,861	104.3 %	\$ 160,738,333
<u>Internal Service Funds</u>					
Health Insurance Programs	38,122,008	50,275,450	49,227,221	97.9 %	47,776,215
Internal Service Funds - Admin. Services	9,010,724	8,229,524	9,829,087	119.4 %	8,613,522
Internal Service Funds - Auditor	2,366,633	2,056,378	1,805,104	87.8 %	2,056,378
Internal Service Funds - Data Processing	46,581	47,320	52,050	110.0 %	52,260
Risk Management Programs	6,921,210	7,141,533	7,405,935	103.7 %	7,239,773
Fund Type Total Revenues	\$ 56,467,155	\$ 67,750,205	\$ 68,319,396	100.8 %	\$ 65,738,148
<u>Special Revenue Fund</u>					
ADAMHS Board Special Revenue	58,901,231	60,649,906	68,093,916	112.3 %	60,480,684
Administrative Services Special Revenue	2,893,364	2,799,602	3,003,156	107.3 %	3,085,064
Auditor Special Revenue	2,645,297	4,192,075	5,030,212	120.0 %	4,344,750
Board of MR/DD Operating Fund	45,113,020	48,877,794	50,800,997	103.9 %	50,853,139

2006-2008 COMPARISON OF REVENUES - ALL FUNDS
REVENUE BY FUND TYPE AND SUBFUND



<u>Fund Type/Subfund Title</u>	2006 Actual	2007 Adopted	2007 Actual	2007 % of Budget	2008 Adopted
Board of MR/DD Special Revenue	\$ 9,640,345	\$ 8,772,245	\$ 7,778,515	88.7 %	\$ 7,425,683
Clerk of Courts Special Revenue	2,188,118	1,914,606	2,295,985	119.9 %	2,177,280
Common Pleas Court Special Revenue	2,168,797	2,032,822	2,585,817	127.2 %	2,607,475
Community Development Block Grant	2,510,841	2,005,338	2,029,239	101.2 %	1,992,075
Community Development Block Grant-HOME	1,524,142	1,081,959	1,147,818	106.1 %	1,073,326
Community Development Special Revenue	5,698,494	4,746,752	5,713,539	120.4 %	5,292,862
Coroner/Crime Lab Special Revenue	4,433,591	4,304,931	4,024,184	93.5 %	3,593,774
County Court Special Revenue	429,008	384,700	417,415	108.5 %	428,500
Ditch Maintenance Funds	39,576	42,400	49,566	116.9 %	48,269
Domestic Relations Special Revenue	128,545	42,000	128,354	305.6 %	130,100
Emergency Management Special Revenue	546,775	804,141	1,800,650	223.9 %	369,693
Engineer Special Revenue	16,904,315	15,800,000	12,233,810	77.4 %	16,951,000
Family & Children First Special Revenue	326,820	1,575,848	1,982,935	125.8 %	2,537,299
Human Service Levies	109,371,789	107,394,581	109,814,779	102.3 %	143,116,272
Job & Family Service Child Support	24,129,575	17,820,233	15,902,168	89.2 %	17,541,993
Job & Family Service Children Services	47,390,785	53,176,384	52,391,692	98.5 %	48,049,320
Job & Family Service Public Assistance	111,798,700	123,765,089	113,823,524	92.0 %	114,480,660
Job & Family Service Special Revenue	5,602,000	5,602,000	5,602,000	100.0 %	5,602,000
Job & Family Service WIA Program	4,098,538	6,553,868	6,583,286	100.4 %	5,855,409
Job Center Special Revenue	2,689,491	2,827,825	2,741,596	97.0 %	2,305,000
Judicial Special Revenue	8,277,152	9,388,242	12,055,822	128.4 %	-
Juvenile Court CAS Special Revenue	2,467,282	2,445,260	2,493,510	102.0 %	2,465,260
Juvenile Court DYS Special Revenue	1,097,203	1,429,833	2,335,601	163.3 %	1,908,172
Juvenile Court Grant Special Revenue	873,265	908,890	1,094,893	120.5 %	663,339
Juvenile Court Special Revenue	2,842,277	3,000,288	3,572,709	119.1 %	3,201,288
MonDay Special Revenue	4,880,916	4,736,718	4,822,985	101.8 %	4,737,341
Multi-Service Center Special Revenue	890,319	1,209,869	1,407,687	116.4 %	1,242,439
Non-Departmental Special Revenue	-	-	-		4,500,000
Other Special Revenue	98,507	22,337	-		-
Probate Court Special Revenue	437,250	455,000	357,231	78.5 %	455,000
Prosecutor Special Revenue	1,971,324	1,872,176	1,843,421	98.5 %	845,000
Public Works Building Special Revenue	4,724,135	5,084,651	4,896,763	96.3 %	5,076,272
Public Works Solid Waste Special Revenue	2,650,647	3,185,179	2,589,506	81.3 %	2,515,200
Public Works Special Revenue	59,519	179,580	80,198	44.7 %	354,574
Recorder Special Revenue	483,527	475,000	367,431	77.4 %	400,000
Sanitary Engineering Special Revenue	2,305	-	-		-
Sheriff Dispatch Funds	411,931	459,775	376,581	81.9 %	3,239,306
Sheriff Grant Special Revenue	820,172	115,396	305,956	265.1 %	151,833
Sheriff Road Patrol Contract Funds	6,506,113	7,271,040	6,482,328	89.2 %	7,736,273
Sheriff Contract Funds	531,793	435,644	543,062	124.7 %	610,916
Sheriff Special Revenue	1,457,827	938,927	1,192,340	127.0 %	1,099,792
Social Service Special Revenue	126,759	134,000	123,087	91.9 %	132,400
Stillwater Center Special Revenue	2,523,414	2,333,369	2,208,740	94.7 %	-
Treasurer Special Revenue	1,881,645	1,665,330	1,624,199	97.5 %	1,621,216
Fund Type Total Revenues	\$ 507,188,438	\$ 524,913,603	\$ 526,749,201	100.3 %	\$ 543,297,249
Total Revenues	\$ 876,261,364	\$ 890,941,852	\$ 901,837,111	101.2%	\$ 920,393,758

Agency Funds

Family & Children First Special Revenue – This revenue category for the FCFC (Family & Children First Council) includes the FCFC administrative budget, grant funding and TANF (Temporary Assistance to Needy Families) pass through funding for county agencies. Revenues collected are \$4,100,493 or 60.8% of the estimated revenue budget of \$6,746,230. Revenues were below estimate by \$2,645,737 primarily due to TANF funds being over estimated.

Debt Service Funds

Debt Service Funds – This revenue category includes GO REF-05 Reibold Building Renovation, GO REF-05 Various Purpose Facility Bonds, GO-00 Reibold Building Renovation Bonds, GO-05 Juvenile Detention Center Debt, GO-99 Children Services Building Debt and Inactive Service Accounts. Actual revenues were \$5,542,772 or 118.0% of the \$4,695,574 Adopted Budget for 2007. The difference of \$847,198 was primarily due to an unbudgeted cash transfer from the GO REF-93 Reibold Building Renovation to close out an old fund and subfund.

Enterprise Funds

Capital Funds – Actual revenues received for these funds were \$1,753,085 under the Water and Wastewater Allied Capital programs. For 2007, there was no adopted revenue estimate appropriated, thus reflecting a variance in the overall GFOA fund group.

Sanitary Engineering Enterprise Funds – Actual revenues were \$78,214,304 or 101.0% of the \$77,463,865 Adopted Budget for 2007. The variance of \$750,439 is primarily due to revenue generated as a result of increased water demand during our seasonally dry spring and summer.

Solid Waste Enterprise Funds - Actual revenues were \$23,994,525 or 106.7% of the \$22,497,917 Adopted Budget for 2007. The variance of \$1,496,608 is primarily due to an increase in investment income and the tipping fees for transloaded waste at the South Transfer Station.

General Fund

General Fund – General Fund actual revenues were \$155,394,134 or 101.7% of the \$152,807,178 2007 Adopted Budget. The increase in actual revenues

includes various one-time revenue sources as well as an increase in cyclical revenues for 2007. The \$2,586,956 variance is primarily due to the following factors:

- **Non-Departmental** – Actual revenues in 2007 were \$670,393 or 0.6% under the 2007 Adopted Budget amount. Sales Tax was under budget by \$1,059,438 mostly due to a one-time return of a vendor overpayment in the amount of \$915,351. Property Transfer Tax was originally budgeted with an increase in the fee from \$1.00 per thousand to \$3.00 per thousand. However, the fee only increased to \$2.00 per thousand, which is why this revenue source is under by \$2,004,771. Local Government Funds also came in under estimate by \$441,434 along with Special Donations and Contributions by \$89,230. One-time or unbudgeted revenues received totaled \$2,572,272, which included \$997,002 for Incentive-to-Save, \$371,911 for Transfer from Unclaimed Funds, \$313,428 for Reimbursements and \$889,931 for the Inter-Departmental Agreement between Job & Family Services and the Prosecutor's Office for the Child Protection Unit. Other revenue sources brought in \$414,930 over the estimated revenue, which was due to an increase of \$241,144 in Property Tax and \$173,786 Indirect Costs.
- **Recorder** – Actual revenues in 2007 were \$800,447 or 24.9% under the 2007 Adopted Budget amount. There were two primary reasons for the decrease in revenues. Recorder Fees were down \$549,578, which is a cyclical revenue source based on the housing market. Other Cash Transfers, which was budgeted for \$220,576, was not received due to an agreement to charge the Recorder's Special Revenue Fund Indirect Costs.
- **Treasurer** – Actual revenues in 2007 were \$4,060,209 or 19.6% over the 2007 Adopted Budget amount. The primary reasons for the increase in revenues were Investment Income receipts were up \$3,759,852 and Treasurer Fees were over the budgeted estimate by \$281,758.

General Fund Other Funds – Revenues for the General Fund Special were \$3,990,727 and were one-time in nature and include \$1,130,000 for Incentive-to-Save and \$2,860,727 for Regional Initiatives. Funding for the Regional Initiatives was realized from a one-time workers' compensation



ESTIMATED AND ACTUAL REVENUE VARIANCES

reimbursement. Both of these subfunds were not budgeted for 2007.

Internal Service Funds

Health Insurance Programs – This category contains Health Insurance Administration, Employee Assistance Program and three self insurance programs. Anthem Benefits is the one ongoing self insurance program of the three; Central Benefits ended June 30, 2007 and OneNation Benefits ended in 2005. With the move of all Central Benefits participants to Anthem for the second half of 2007, revenues from employer, employee and affiliate premiums were much greater than budget for Anthem but much less than budget for Central. OneNation had only a very small residual 2007 revenue stream. Total 2007 revenues were \$49,227,221 or 97.9% of the \$50,275,450 revenue estimate.

Internal Service Funds - Administrative Services – Revenue for this portion of Internal Service Funds totaled \$9,829,087 and included revenue generated by the Mailroom, Printing Services, Service Depot and Stockroom. The total was \$1,599,563 or 19.4% over the 2007 Adopted Budget. Charges billed by these departments reflect the level of their goods and services needed throughout the county. The Stockroom saw the greatest increase in demand for its goods and services, in this case pass-through Temporary Services, and accounts for most of the variance at \$1,143,572 over estimated revenue. The Mailroom, Printing Services and Service Depot also all contributed increases over budgeted revenue.

Special Revenue Funds

ADAMHS Board Special Revenue - Total revenues for 2007 are \$68,093,916 or 112.3% of the \$60,649,906 budget. Additional revenues of \$7,444,010 occurred primarily due to additional funding from the Human Services Levy.

Auditor Special Revenue – Funds include the Auditor License Bureau and Real Estate Assessment. Total revenues are \$5,030,212 or 120.0% of the \$4,192,075 revenue estimate. The increase of \$838,137 is primarily due to an increase in Real Estate Assessment Fees in anticipation of the sexennial reappraisal process.

Board of MR/DD Operating Fund – Total revenues for 2007 are \$50,800,997 or 103.9% of the \$48,877,794 budget. Additional revenues of

\$1,923,203 occurred primarily due to additional Human Services Levy funding.

Board of MR/DD Special Revenue – This fund group includes the Family Home Services, Residential Services, Federal Grants, Vehicles, MRDD/MH Supports and Services Program, and HSL (Human Services Levy) Contract Fund. Total revenues were \$7,778,515 against an adopted revenue budget of \$8,772,245 or 88.7% of the budget. The lower revenues of \$993,730 for the Board of MR/DD Special Revenue Fund were primarily due to a reduction of the Human Services Levy funds allocated to the Residential Services fund.

Common Pleas Court Special Revenue – This fund category includes Alternative Dispute Resolution, Automation Fees, Legal Research Fees, Special Project Fees, Probation Services Fees, State Grants, Federal Grants and Local Grants or Contracts. Adopted revenues for 2007 were \$2,032,822 with actual revenues of \$2,585,817 or 127.2% of estimate. The major variances have occurred due to the collection of \$368,411 in Special Project Fees and \$94,381 under Probation Service Fees. Both of these funds did not have a revenue estimate for 2007. Beginning in 2008, revenue estimates have been included in the Adopted Budget.

Community Development Special Revenue – This fund group represents many programs established to support various economic development related activities in which the county plays a role. Actual revenues for 2007 exceeded the \$4,746,752 Adopted Budget by \$966,787 or 20.4%. This fund group includes the Building Regulations Division of the Community and Economic Development Department. At the time the 2007 budget was crafted, that division was experiencing a significant reduction in revenues due to economic conditions in the area. The division's budget was developed for the first quarter only with the plan to amend that budget prior to March 31, 2007. This accounts for the bulk of the 20.4% revenue overage in the fund group.

Emergency Management Special Revenue – Revenue for this grouping, which includes Emergency Management Operating, the Emergency Operations Center (EOC) and Federal Grants, was \$1,800,650. This was 223.9% of the \$804,141 budgeted. Operating revenue was \$54,974 under budget and EOC revenue exceeded budget by \$4,000. This leaves the remaining \$1,047,483 variance

attributable to Federal Grants. This is simply due to timing differences as various grant appropriations, spending and actual revenue receipts cross fiscal years. The State Homeland Security 2005 grant is the biggest contributor as its \$1.2 million of revenue was budgeted for 2006 but \$1.1 million of it was received in 2007.

Engineer Special Revenue – This is made up almost entirely of the Road Auto and Gas (A&G) fund, with only a small Federal Grant 2007 actual amount. Revenues were \$12,233,810, which was 77.4% of the \$15,800,000 budgeted. The largest contributor to this unfavorable variance was Motor Vehicle License Tax, down \$4.3 million from the adopted amount. A modification was made in the cash transfer process and the alternate methodology employed was to directly book revenue to the construction projects, rather than to transfer funds from Road A&G to the capital fund. This resulted in a \$4.1 million adjustment, lowering Motor Vehicle License Tax revenue to Road A&G.

Human Services Levies – Revenue for this grouping, which includes Community Access Network, Community Education, Indigent Ill, Human Services Levy A (7.21 Mill) and B (6.03 Mill) and Levy Administration, was \$109,814,779. This was 102.3% of the \$107,394,581 revenue estimate. The difference of \$2,420,198 was primarily due to Human Services Levy funds being slightly under estimated.

Job & Family Service Child Support – Total revenues for 2007 are \$15,902,168 or 89.2% of the \$17,820,233 budget. The deficit in revenues of \$1,918,065 occurred primarily due to the reduction in State Reimbursements.

Job & Family Service Children Services - Actual revenues were \$52,391,692 or 98.5% of the \$53,176,384 budget. The primary reasons for the revenues to be \$784,692 below the budget are due to Title IV-E coming in under budget with the offset of the following revenue coming in over budget: TANF Funds, Title XX, Title IV-B, State Grant and State Child Welfare Subsidy.

Job & Family Service Public Assistance – Total revenues for 2007 are \$113,823,524 or 92.0% of the \$123,765,089 budget. Revenues are under budget by \$9,941,565 primarily due to State Reimbursements; Cost Recovery from WIA, Child Support and Children Service; and Refunds being over estimated with the offset of Workers Compensation Self-

Insurance Premium Returns being received, which was not budgeted.

Judicial Special Revenue – Actual revenues were \$12,055,822 which was \$2,667,580 or 28.4% above the \$9,388,242 budgeted. The additional revenue was primarily in Non-Departmental as a result of the General Fund settling up deficits in Child Support IV-D Legal Contracts due to reduced Child Support reimbursable items.

Juvenile Court DYS Special Revenue – Actual revenues were \$2,335,601 of the budgeted \$1,429,833 or 163.3% of estimate. This variance is because the DYS Base was budgeted in 2006 but the actual revenues were receipted in 2007. This is because the DYS Base program is accounted for on a state fiscal year period from July to June.

Juvenile Court Special Revenue – This fund grouping includes Automation Fees, Legal Research Fees, Special Project Fees, Indigent Drug and Alcohol, Probation IV-E program, Detention Education Programs and Human Service Levy Contracts. Actual receipts of \$3,572,709 have been collected against \$3,000,288 in adopted revenue. Collections are 119.1% of the budgeted estimate. The largest single influx of revenue occurred under the Probation IV-E program with total receipts of \$1,973,854. Receipts were \$0.8 million over estimate under State Revenues and billing for IV-E eligible services from Job and Family Services – Children Services division. Also, the Detention Education Program revenues were \$0.2 million below budgeted estimates.

Public Works Solid Waste Special Revenue – Actual revenues were \$2,589,506 or 81.3% of the budgeted \$3,185,179. The variance in revenue is due to a decrease in fees received from the local landfill (Stony Hollow) for the disposal of waste at the landfill. The volume of waste coming to the landfill is being controlled by the landfill operator to increase the remaining capacity of the landfill.

Sheriff Road Patrol Contract Funds – Total revenues for 2007 are \$6,482,328 or 89.2% of the \$7,271,040 budget. Revenues are under budget by \$788,712 due to the actual expenditures for the contract funds were slightly under budget and the timing of collections.

2006-2008 COMPARISON OF EXPENDITURES - ALL FUNDS
EXPENDITURE BY FUND TYPE AND SUBFUND



<u>Fund Type/Subfund Title</u>	2006 Actual	2007 Adopted	2007 Actual	2007 % of Budget	2008 Adopted
<u>Agency Funds</u>					
Family & Children First Special Revenue	\$ 5,842,756	\$ 6,920,166	\$ 4,620,726	66.8 %	\$ 6,911,988
Soil & Water Special Revenue	455,313	473,546	427,366	90.2 %	505,803
Fund Type Total Expenditures	\$ 6,298,070	\$ 7,393,712	\$ 5,048,092	68.3 %	\$ 7,417,791
<u>Capital Projects Funds</u>					
Capital Funds	-	89,560	-		-
Fund Type Total Expenditures	\$ -	\$ 89,560	\$ -	- %	\$ -
<u>Debt Service Funds</u>					
Assessment Funds	273,386	281,799	384,075	136.3 %	273,810
Debt Service Funds	4,699,830	4,695,574	5,515,315	117.5 %	4,695,217
Fund Type Total Expenditures	\$ 4,973,216	\$ 4,977,373	\$ 5,899,390	118.5 %	\$ 4,969,027
<u>Enterprise Funds</u>					
Capital Funds	1,882,921	1,341,154	1,302,393	97.1 %	948,511
Debt Service Funds	16,898,961	16,880,770	16,489,741	97.7 %	16,899,443
Parking Facilities Enterprise Fund	1,707,949	1,725,503	1,677,322	97.2 %	1,760,606
Sanitary Engineering Enterprise Funds	72,697,221	76,683,675	75,585,906	98.6 %	78,575,481
Solid Waste Enterprise Fund	23,944,476	32,265,423	22,389,664	69.4 %	33,037,550
Stillwater Center Special Revenue	14,258,445	14,396,066	14,865,459	103.3 %	14,789,919
Fund Type Total Expenditures	\$ 131,389,973	\$ 143,292,591	\$ 132,310,485	92.3 %	\$ 146,011,510
<u>General Fund</u>					
General Fund	160,856,590	156,342,403	157,473,010	100.7 %	160,738,333
General Fund Other Funds	-	-	5,555,750		3,440,000
Fund Type Total Expenditures	\$ 160,856,590	\$ 156,342,403	\$ 163,028,760	104.3 %	\$ 164,178,333
<u>Internal Service Funds</u>					
Health Insurance Programs	39,416,472	50,265,514	44,472,468	88.5 %	47,895,254
Internal Service Funds - Admin. Services	10,076,699	8,184,048	9,148,694	111.8 %	8,460,526
Internal Service Funds - Auditor	3,103,454	2,056,378	1,713,730	83.3 %	2,056,378
Internal Service Funds - Data Processing	46,599	32,504	72,723	223.7 %	88,765
Risk Management Programs	5,131,379	5,868,038	12,714,618	216.7 %	5,976,987
Fund Type Total Expenditures	\$ 57,774,603	\$ 66,406,482	\$ 68,122,233	102.6 %	\$ 64,477,910
<u>Special Revenue Fund</u>					
ADAMHS Board Special Revenue	58,393,455	61,513,653	60,114,709	97.7 %	60,305,059
Administrative Services Special Revenue	3,219,349	2,900,848	2,999,617	103.4 %	3,159,545
Auditor Special Revenue	3,622,921	5,541,173	5,808,598	104.8 %	5,812,551
Board of MR/DD Operating Fund	41,500,686	49,930,435	54,090,923	108.3 %	53,318,333
Board of MR/DD Special Revenue	9,194,343	8,812,363	6,017,919	68.3 %	10,444,068

2006-2008 COMPARISON OF EXPENDITURES - ALL FUNDS
EXPENDITURE BY FUND TYPE AND SUBFUND



Fund Type/Subfund Title	2006 Actual	2007 Adopted	2007 Actual	2007 % of Budget	2008 Adopted
Clerk of Courts Special Revenue	\$ 2,494,656	\$ 2,052,760	\$ 2,050,779	99.9 %	\$ 1,954,996
Common Pleas Court Special Revenue	2,673,707	2,058,979	2,337,138	113.5 %	2,207,673
Community Development Block Grant	2,515,117	2,005,338	2,081,575	103.8 %	1,992,075
Community Development Block Grant-HOME	1,540,543	1,081,959	1,161,215	107.3 %	1,073,326
Community Development Special Revenue	6,166,853	5,416,201	6,290,809	116.1 %	5,718,383
Coroner/Crime Lab Special Revenue	4,062,358	4,426,017	3,973,225	89.8 %	3,581,188
County Court Special Revenue	428,491	462,341	402,809	87.1 %	413,107
Ditch Maintenance Funds	41,257	45,393	45,683	100.6 %	50,903
Domestic Relations Special Revenue	69,409	28,529	24,225	84.9 %	32,287
Emergency Management Special Revenue	508,527	801,250	1,801,400	224.8 %	387,590
Engineer Special Revenue	16,125,079	16,770,890	13,197,741	78.7 %	16,949,416
Family & Children First Special Revenue	820,140	1,757,332	1,771,273	100.8 %	2,712,098
Human Service Levies	110,009,717	115,660,406	113,966,878	98.5 %	118,638,303
Job & Family Service Child Support	21,917,538	17,820,233	16,417,187	92.1 %	17,541,993
Job & Family Service Children Services	46,385,447	53,176,384	51,031,387	96.0 %	51,616,000
Job & Family Service Public Assistance	127,795,649	122,438,902	117,632,858	96.1 %	117,680,660
Job & Family Service Special Revenue	6,230,095	5,602,000	6,913,317	123.4 %	6,050,633
Job & Family Service WIA Program	5,016,533	6,553,868	7,912,623	120.7 %	5,855,409
Job Center Special Revenue	2,714,592	2,777,449	3,465,908	124.8 %	2,456,612
Judicial Special Revenue	9,099,079	9,389,085	9,546,796	101.7 %	-
Juvenile Court CAS Special Revenue	2,438,431	2,384,060	2,542,414	106.6 %	2,499,166
Juvenile Court DYS Special Revenue	1,812,992	3,547,296	2,889,547	81.5 %	2,643,960
Juvenile Court Grant Special Revenue	838,141	908,890	771,889	84.9 %	663,339
Juvenile Court Special Revenue	2,295,636	2,187,906	4,339,472	198.3 %	2,669,917
MonDay Special Revenue	4,880,576	4,786,383	4,786,096	100.0 %	4,737,341
Multi-Service Center Special Revenue	1,053,126	1,241,904	1,461,226	117.7 %	1,244,410
Non-Departmental Special Revenue	-	-	-		9,000,000
Other Special Revenue	4,833,873	22,337	1,794,157	8,032.3 %	-
Probate Court Special Revenue	213,467	220,034	242,636	110.3 %	253,364
Prosecutor Special Revenue	1,222,093	1,761,296	886,450	50.3 %	504,939
Public Works Building Special Revenue	4,654,734	5,037,544	4,924,900	97.8 %	5,074,839
Public Works Solid Waste Special Revenue	2,311,396	3,403,487	2,287,306	67.2 %	2,655,040
Public Works Special Revenue	-4,569	179,580	468,728	261.0 %	332,706
Recorder Special Revenue	549,774	353,090	491,309	139.1 %	609,558
Sanitary Engineering Special Revenue	2,305	-	-		-
Sheriff Dispatch Funds	375,032	459,775	403,677	87.8 %	2,828,638
Sheriff Grant Special Revenue	961,310	115,396	475,334	411.9 %	126,833
Sheriff Road Patrol Contract Funds	6,279,751	7,271,040	6,829,899	93.9 %	7,736,273
Sheriff Contract Funds	436,664	435,644	509,434	116.9 %	610,916
Sheriff Special Revenue	922,176	928,384	1,630,092	175.6 %	1,083,792
Social Service Special Revenue	129,907	134,000	124,230	92.7 %	134,000
Stillwater Center Special Revenue	2,145,597	2,153,220	1,562,370	72.6 %	683,202
Treasurer Special Revenue	1,126,679	1,405,767	1,066,718	75.9 %	1,332,113
Fund Type Total Expenditures	\$ 522,024,631	\$ 537,960,821	\$ 531,544,477	98.8 %	\$ 537,376,555
Total Expenditures	\$ 883,317,082	\$ 916,462,942	\$ 905,953,438	98.9%	\$ 924,431,126

Agency Funds

Family & Children First Special Revenue – This expenditure category for the FCFC (Family & Children First Council) includes the FCFC administrative budget, grant funding and TANF (Temporary Assistance to Needy Families) pass through funding for county agencies. Expenses are \$4,620,726 or 66.8% of the estimated budget of \$6,920,166. Expenditures were below budget by \$2,299,440 primarily due to TANF funds being over appropriated.

Debt Service Funds

Debt Service Funds – This expenditures category includes GO REF-05 Reibold Building Renovation, GO REF-05 Various Purpose Facility Bonds, GO REF-93 Reibold Building Renovation, GO-00 Reibold Building Renovation Bonds, GO-05 Juvenile Detention Center Debt, GO-99 Children Services Building Debt and Inactive Service Accounts. Actual expenditures were \$5,515,315 or 117.5% of the \$4,695,574 Adopted Budget for 2007. The difference of \$819,741 was primarily due to an unbudgeted cash transfer from the GO REF-93 Reibold Building Renovation to close out an old fund and subfund.

Enterprise Funds

Sanitary Engineering Enterprise Funds – Actual expenses in 2007 were \$75,585,906 or 1.4% below the 2007 Adopted Budget. The \$1,097,769 variance is primarily due to lower than expected debt service payments and favorable salaries and fringe benefit expenses.

Solid Waste Enterprise Fund – Actual expenditures for 2007 for this fund were \$22,389,664 or 69.4% of the 2007 Adopted Budget of \$32,265,423. The \$9,875,759 variance in expense is primarily due to a budgeted capital transfer of \$10,000,000 for the North Transfer Station capital improvement project. Due to delay in the project, this capital transfer did not take place.

General Fund

General Fund – General Fund expenditures were \$157,473,010 or 100.7% of the \$156,342,303 2007 Adopted Budget, which was a \$1,130,607 variance. Salaries and Fringe Benefits were under spent by \$564,375. Other large variances include:

- **Non-Departmental** – Four categories had large variances under Non-Departmental. Interfund Transfers were budgeted at \$19,012,696; however, actual expenditures were \$23,756,528, which is \$4,743,832 higher than budgeted. This increase was mostly due to additional funds needed for the closeout of the Child Support Legal Program and Annual Maintenance Capital expenses. Actual expenditures for Social Services Contractual Services, Property and Casualty Insurance and Miscellaneous were \$5,788,246 or 70.6% of the \$7,810,708 budget. This variance of \$2,022,462 was primarily due to the following categories being under expended: Public Assistance, Child Support and Insurance. Contingencies are budgeted; however, the expenditures occur in other categories.
- **Public Works** – Public Utility Services expenditures totaled \$2,339,448 or 87.9% of the \$2,662,888 Adopted Budget, which is a difference of \$323,440.
- **Veteran Services Commission** – Other Social Services includes payments for Soldiers Relief. The expenditures totaled \$1,571,946 or 70.6% of the \$2,226,500 Adopted Budget, which is a savings of \$654,554.

General Fund Other Funds – This fund category includes the Budget Stabilization Fund, Incentive to Save Program and Regional Initiatives. Expenditures for \$5,555,750 occurred within these subfunds, which were not budgeted with the annual appropriation. The Budget Stabilization expenses of \$661,269 and Regional Initiatives of \$3,710,727 were transferred to the Community Programs Special Revenue Fund. In an effort to fund the Community Programs through 2010, money was identified and transferred in anticipation of future funding. The Community Programs, prior to 2008, were budgeted in the General Operating Fund. The Incentive-to-Save expense of \$1,183,754 was transferred to the General Operating Fund for departments that had prior year budgetary savings under the Incentive-to-Save program.

Internal Service Funds

Health Insurance Programs – This category contains Health Insurance Administration, Employee Assistance Program and three self insurance programs. Anthem Benefits is the one ongoing self insurance program of the three; Central Benefits ended June 30, 2007 and OneNation Benefits ended

in 2005. Total spending was \$44,472,468 or 88.5% of the \$50,265,514 budgeted. With the move of all Central Benefits participants to Anthem for the second half of 2007, expenses for claims, premium payments and administrative charges were much greater than budget for Anthem but much less than budget for Central. Insurance Claims Settlements and Payments, which reimburses program participants for nominal health care costs not submitted for coverage under the rider for extraordinary costs, was the primary reason for the overall under spending of \$5.8 million. The \$3.4 million spending in OneNation was a cash transfer to Anthem for fund closeout. Employee Assistance Program spending equaled budget while Health Insurance Administration overspent by \$52,610 or 17.4%.

Internal Service Funds - Administrative Services – This grouping includes the Mailroom, Printing Services, Service Depot and Stockroom all of which provide goods and services at the level needed by county departments and agencies. The total spent by these departments in 2007 was \$9,148,694, which was \$964,646 or 11.8% above the 2007 Adopted Budget of \$8,184,048. The Stockroom was responsible for almost all of the variance, due mostly to increased usage over budget of Temporary Services procured through the Stockroom by various county departments. Printing Services was over budget by less than \$0.1 million while the Mailroom and Service Depot were each under budget by less than \$0.1 million.

Risk Management Programs – Total spending in this category was \$12,714,618, which was \$6,846,579 or 116.7% more than the \$5,868,038 budgeted. Property/Casualty Administration and Workers' Compensation Administration were both under budget, making Workers' Compensation Risk Management the sole contributor to this variance. Workers' Compensation Risk Management spending exceeded budget greatly due to refunding excess Workers' Compensation contributions to county departments covering fiscal years 1992 through 1996.

Special Revenue Funds

ADAMHS Board Special Revenue – This category includes the Operating and Federal Grants budgets. Total expenses for 2007 were \$60,114,709 against the Adopted Budget of \$61,513,653 or 97.7% of budget. This variance of \$1,398,944 is mostly caused by Social Services Contractual Services being over budgeted.

Board of MR/DD Operating Fund – Total expenses for this fund were \$54,090,923 against the adopted amount of \$49,930,435 or 108.3% of the budget. The variance of \$4,160,488 during 2007 for the Board of MR/DD Operating Fund was primarily caused by additional funding for Interfund Transfers to the Capital fund.

Board of MR/DD Special Revenue – This fund group includes the Family Home Services, Residential Services, Federal Grants, MRDD/MH Supports and Services Program, Medicaid Reserve, Vehicles and HSL (Human Services Levy) Contract Fund. The total 2007 expenses were \$6,017,919 against the adopted amount of \$8,812,363 or 68.3% of the budget. The variance of \$2,794,444 for the Board of MR/DD Special Revenue Fund was primarily due to the Social Services Contractual Services and Match Money for Residential Waivers were over budgeted.

Community Development Special Revenue – This fund group represents many programs established to support various economic development related activities in which the county plays a role. Total expenses for this fund group in 2007 were \$6,290,809, which was 16.1% or \$874,608 above adopted budget. This fund group includes the Building Regulations Division of the Community and Economic Development Department. At the time the 2007 budget was crafted, that division was experiencing a significant reduction in revenues due to economic conditions in the area. The division's budget was developed for the first quarter only with the plan to amend that budget prior to March 31, 2007. This accounts for the 16.1% increase of expenditures over budget.

Emergency Management Special Revenue – Expenses for this grouping, which includes Emergency Management Operating, the Emergency Operations Center (EOC) and Federal Grants, was \$1,801,400. This was 224.8% of the \$801,250 adopted amount. Emergency Management Operating expense was \$27,522 under budget and EOC expense was under by only \$29. This leaves the entire over spending variance attributable to Federal Grants. This is simply due to timing differences as various grant appropriations, spending and actual revenue receipts cross fiscal years. The State Homeland Security 2005 grant is the biggest contributor as its \$1.2 million of expense was budgeted in 2006 but \$1.1 million of it was spent in 2007.



2008 ESTIMATED AND ACTUAL EXPENSE VARIANCES

Engineer Special Revenue – This is made up almost entirely of the Road Auto and Gas (A&G) fund, with only a small Federal Grant 2007 actual amount. Expenses were \$13,197,741 or 78.7% of the \$16,770,890 budgeted. The largest line item contributing to this favorable variance was Capital Interfund Transfer, \$2.9 million below the adopted amount, which was intended for transfer to construction projects. A modification was made in the cash transfer process and the alternate methodology employed was to directly book revenue to the projects, rather than to transfer funds from Road A&G to the capital fund.

Human Services Levies – This fund group includes the Community Access Network, Community Education, FCFC Indigent Ill, Human Services Levy A (7.21 Mill) and B (6.03 Mill), Indigent Care and Levy Administration. The total 2007 expenses were \$113,996,878 against the adopted amount of \$115,660,406 or 98.5% of the budget. The variance of \$1,693,528 for the Human Services Levies was primarily due to the timing of the ADAMHS Board allocation.

Job & Family Services Child Support – Total expenses for 2007 were \$16,417,187 or 92.1% of the \$17,820,233 budget. The \$1,403,046 variance was primarily due to savings from Cost Recovery to the Public Assistance fund.

Job & Family Services Children Services – Total 2007 expenses were \$51,031,387 against the adopted amount of \$53,176,384 or 96.0% of budget. The variance of \$2,144,997 was mostly due to savings from Social Services Contractual Services, such as foster care, and Cost Recovery to the Public Assistance fund.

Job & Family Services Public Assistance – Total expenses for 2007 are \$117,632,858 or 96.1% of the \$122,438,902 budget. The difference of \$4,806,044 occurred primarily due to the Professional Services and Capital Outlays were over budgeted.

Job & Family Services Special Revenue – This category includes the Frail & Elderly Services. Total expenses for 2007 were \$6,913,317 against the Adopted Budget of \$5,602,000 or 123.4% of budget. This variance of \$1,311,317 is mostly caused by additional funding needed for Social Services Contractual Services.

Job & Family Services WIA – Total expenses for 2007 are \$7,912,623 or 120.7% of the \$6,553,868 budget. The difference of \$1,358,755 occurred primarily due to additional funding needed for Social Services Contractual Services for new grants that were received throughout the fiscal year.

Job Center Special Revenue – Total expenses for this fund were \$3,465,908 against the adopted amount of \$2,777,449 or 124.8% of the budget. The variance of \$688,459 during 2007 for the Job Center fund was primarily caused by a one-time Interfund Transfer to the Community Programs fund.

Juvenile Court DYS Special Revenue – This fund group encompasses the State of Ohio Department of Youth Services base and variable grant programs. The total 2007 Adopted Budget was \$3,547,296 with expenses of \$2,889,547 or 81.5% of budget. Budgetary savings occurred in Drug Court Enhancement, Emergency Services and Monitoring and Surveillance programs. These programs are reported on a state fiscal year (July-June) and expenses are fully reported upon program completion.

Juvenile Court Special Revenue – This subfund grouping includes Automation Fees, Human Service Levy Contracts, Education Programs and Probation IV-E Program. The 2007 Adopted Budget reflects \$2,187,906 with \$4,339,472 or 198.3% expenditure level. The largest variance was due to a \$1,500,000 Capital Interfund Transfer to assist in funding additional costs with the completion of the Juvenile Justice Center. This expense occurred under the Juvenile Court Education Programs – Detention School.

Other Special Revenue – The subfunds in this grouping are Anthem Demutualization Settlement, Board of Elections Federal HAVA Grant, Budget Stabilization Fund, Incentive to Save Program and Ohio BWC Safety Grant. Expenses of \$1,794,157 occurred against a budget of \$22,337. This encompassed the unbudgeted expense for Anthem Demutualization Settlement funds to Job and Family Services – Children Services Division and the Community Program Administration Fund.

Prosecutor Special Revenue – This category includes DETAC, Child Support Contract, Additional Grant Funding, Ohio Attorney General Grant, Pretrial Diversion Program and VOCA Grant. Total expenses for 2007 were \$886,450 against the Adopted Budget of \$1,761,296 or 50.3% of budget.



2008 ESTIMATED AND ACTUAL EXPENSE VARIANCES

This variance of \$874,846 is mostly caused by the transfer of the Criminal Support Unit to the General Fund and the DETAC program had savings in Salaries and Fringe Benefits.

Public Works Solid Waste Special Revenue – Total expenses for 2007 are \$2,287,306 or 67.2% of the \$3,403,487 budget. The decrease in expense is due to budgeted interfund transfer of \$897,241 to the South Transfer Station Construction project for the share of estimated costs for the construction of administrative offices for Recycling and Education Programs not being posted in 2007. This transaction will post in 2008.

Sheriff Special Revenue – This fund group includes 800 MHz Operating, Jail Commissary and Concealed Handgun License. The total 2007 expenses were

\$1,630,092 against the adopted amount of \$928,384 or 175.6% of the budget. The variance of \$701,708 for the Sheriff Special Revenue was primarily due to the two additional channels that were added to the 7th 800 MHz System Site.

Stillwater Center Special Revenue – This fund supported Country View Manor, a residential care facility serving Montgomery County's low-income senior citizens who require a protective level environment and may have mental illness and/or mental retardation. This facility was closed at December 31, 2007. The close was phased through 2007 which explains the fact that actual expenditures were \$590,850 or 27.4% below the budgeted amount of \$2,153,220.

2008 ADOPTED BUDGET - ALL FUNDS
REVENUE AND EXPENDITURE BY SOURCE AND USE



	2006 Actual	2007 Adopted	2007 Actual	2007 % of Budget	2008 Adopted
Beginning Unencumbered Cash Balance	\$ 196,069,872		\$ 212,077,081		\$ 227,220,007
<u>Revenue Categories</u>					
Property Taxes	\$ 113,143,153	\$ 105,827,598	\$ 109,483,566	103.5 %	\$ 145,489,185
Sales Tax	64,890,142	65,145,000	64,085,562	98.4 %	64,500,000
Other Taxes	8,793,225	10,951,709	9,091,221	83.0 %	10,554,651
Licenses and Permits	2,884,008	2,001,340	2,882,353	144.0 %	2,891,302
Intergovernmental	259,894,131	267,554,718	248,279,060	92.8 %	254,445,363
Charges for Services	207,250,498	223,633,375	220,364,644	98.5 %	222,868,531
Fines and Forfeitures	1,814,280	1,368,500	1,578,083	115.3 %	1,632,060
Miscellaneous Revenues	29,755,377	48,069,058	53,173,856	110.6 %	43,103,033
Investment Income	21,600,288	19,958,284	24,924,283	124.9 %	21,379,428
Revenue Interfund Transfers	166,236,262	146,432,270	167,974,483	114.7 %	153,530,205
Total Revenues	<u>\$ 876,261,364</u>	<u>\$ 890,941,852</u>	<u>\$ 901,837,111</u>	<u>101.2 %</u>	<u>\$ 920,393,758</u>
<u>Expense Categories</u>					
Salaries	\$ 195,225,871	\$ 201,017,945	\$ 197,591,307	98.3 %	\$ 207,648,997
Fringe Benefits	71,834,886	76,956,968	74,664,447	97.0 %	85,705,690
Operating Expenses	77,320,494	80,924,253	78,684,943	97.2 %	83,613,003
Travel and Training	2,533,714	3,628,904	2,669,329	73.6 %	3,287,551
Professional Services	92,622,755	107,120,527	102,216,528	95.4 %	104,231,543
Social Services	168,024,392	164,082,786	161,695,027	98.5 %	163,046,374
Intergovernmental Expenses	9,113,446	12,971,434	8,061,477	62.1 %	10,810,080
Interfund Transfers	217,552,046	222,854,779	233,290,466	104.7 %	220,901,671
Capital and Construction	21,570,816	18,434,556	19,378,031	105.1 %	16,314,638
Debt Service	27,518,662	28,470,790	27,701,883	97.3 %	28,871,579
Total Expenditures	<u>\$ 883,317,082</u>	<u>\$ 916,462,942</u>	<u>\$ 905,953,438</u>	<u>98.9 %</u>	<u>\$ 924,431,126</u>
Revenues Over/(Under) Expenses	<u>\$ (7,055,719)</u>	<u>\$(25,521,090)</u>	<u>\$ (4,116,327)</u>		<u>\$ (4,037,368)</u>
Plus Adjusted Prior Year Encumbrances	\$ 22,847,914		\$ 5,544,521		
Plus Treasurer Daily Statement Reconciliation - General Fund	\$ 15,013				
Plus Community Programs Funds			\$ 13,714,732		
Ending Unencumbered Cash Balance	<u>\$ 212,077,081</u>		<u>\$227,220,007</u>		<u>\$ 223,182,639</u>

**2008 ADOPTED BUDGET - GENERAL FUND OPERATING
REVENUE AND EXPENDITURE BY SOURCE AND USE**



	2006 Actual	2007 Adopted	2007 Actual	2007 % of Budget	2008 Adopted
Beginning Unencumbered Cash Balance	\$ 30,219,386		\$ 30,229,394		\$ 28,612,326
<u>Revenue</u>					
Property Taxes	\$ 16,665,605	\$ 15,682,723	\$ 16,263,410	103.7 %	\$ 15,825,413
Sales Tax	64,890,142	65,145,000	64,085,562	98.4 %	64,500,000
Other Taxes	2,068,584	4,433,333	2,428,562	54.8 %	3,800,000
Licenses and Permits	36,336	45,000	47,721	106.0 %	45,000
Intergovernmental	21,811,094	22,811,950	22,089,423	96.8 %	21,875,670
Charges for Services	19,603,471	18,605,072	18,379,904	98.8 %	19,653,298
Fines and Forfeitures	1,215,457	1,078,500	1,286,187	119.3 %	1,174,060
Miscellaneous Revenues	1,250,376	1,657,808	1,943,475	117.2 %	2,807,812
Investment Income	20,045,870	19,310,634	23,033,840	119.3 %	20,593,428
Revenue Interfund Transfers	12,759,822	4,037,158	5,836,049	144.6 %	10,463,652
Total Revenues	<u>\$ 160,346,756</u>	<u>\$ 152,807,178</u>	<u>\$ 155,394,134</u>	<u>101.7 %</u>	<u>\$ 160,738,333</u>
<u>Expense</u>					
Salaries	\$ 66,215,849	\$ 71,309,648	\$ 70,205,535	98.5 %	\$ 77,034,366
Fringe Benefits	23,799,846	24,964,835	25,504,573	102.2 %	30,131,027
Operating Expenses	6,602,413	8,569,071	6,634,369	77.4 %	9,066,813
Travel and Training	660,240	682,104	736,513	108.0 %	764,152
Professional Services	16,536,621	18,294,478	18,065,402	98.7 %	19,710,888
Social Services	8,134,394	8,944,995	7,624,730	85.2 %	9,044,157
Intergovernmental Expenses	3,203,040	2,906,743	2,679,289	92.2 %	1,468,878
Interfund Transfers	33,720,811	19,087,433	24,234,085	127.0 %	11,946,443
Capital and Construction	1,978,824	1,578,458	1,783,876	113.0 %	1,503,446
Debt Service	4,552	4,638	4,638	100.0 %	68,163
Total Expenditures	<u>\$ 160,856,590</u>	<u>\$ 156,342,403</u>	<u>\$ 157,473,010</u>	<u>100.7 %</u>	<u>\$ 160,738,333</u>
Revenues Over/(Under) Expenses	<u>\$ (509,833)</u>	<u>\$ (3,535,225)</u>	<u>\$ (2,078,876)</u>		<u>\$ -</u>
Plus Adjusted Prior Year Encumbrance	\$ 304,829		\$ 461,808		
Plus Treasurer Daily Statement Reconciliation	\$ 215,013				
Ending Unencumbered Cash Balance	<u>\$ 30,229,394</u>		<u>\$ 28,612,326</u>		<u>\$ 28,612,326</u>



BUDGET BY PROGRAM GROUP

This section presents the total Montgomery County Budget according to six program planning groups including debt service. Each program area has a product, or functional orientation, which organizes expenditures according to service outputs. This categorization is done without regard for administrative organization and is intended to focus the competition for scarce resources among the alternative methods for achieving the county's objectives.

Although General Government and Debt Service do not appear to meet the parameters of this budget definition, they are considered because they provide unallocable assistance to other service areas. This distinction is more evident when the net budget percentages are reflected.

The six areas (five program groups plus debt service) are:

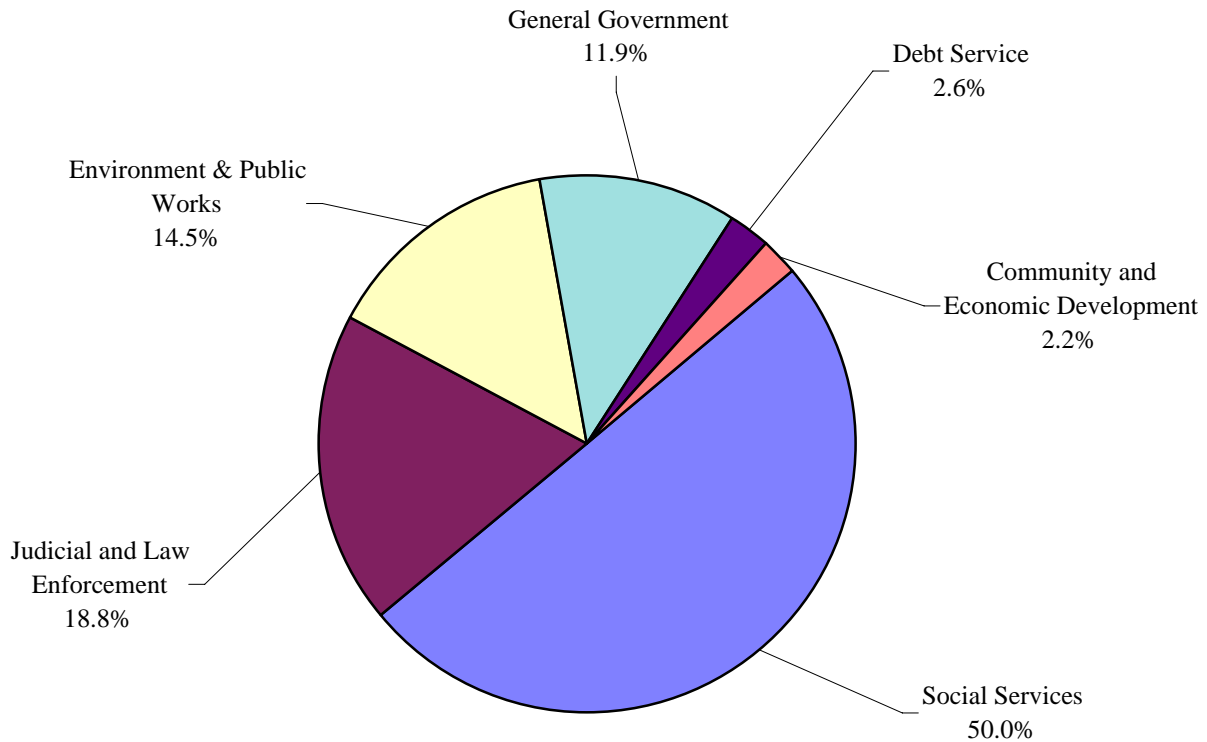
- (1) Social Services
- (2) Judicial and Law Enforcement
- (3) Environment and Public Works
- (4) General Government
- (5) Debt Service
- (6) Community and Economic Development

The operating budget for each of these groups, as well as historical expenditures dating back to 2006, is distinguished by fund type (i.e.: General, Special Revenue, etc.) and organization.

**ADOPTED EXPENDITURE BUDGET BY PROGRAM
ALL COUNTY FUNDS**



**2008 Adopted Operating Budget
\$924,431,126**



<u>PROGRAM GROUP</u>	<u>2007</u>		<u>2008</u>		<u>Percentage</u>	
					<u>2007</u>	<u>2008</u>
Social Services	\$	462,110,710	\$	462,463,426	50.4%	50.0%
Judicial and Law Enforcement		173,405,699		173,453,721	18.9%	18.8%
Environment & Public Works		132,054,476		133,939,945	14.4%	14.5%
General Government		108,058,285		110,200,501	11.8%	11.9%
Debt Service		24,431,096		24,371,010	2.7%	2.6%
Community and Economic Development		16,402,677		20,002,523	1.8%	2.2%
Total Budget	\$	916,462,942	\$	924,431,126	100.0%	100.0%



NET BUDGET

This section identifies Montgomery County's 2008 net operating budget by Program Planning Group. The net budget reflects the true level of the county's program budget (or functional budget) by eliminating items that are double counted.

Double counting occurs in most governmental budgets because of the use of many different funds. When money is transferred from one fund to another, it is counted twice. Double counting can take several forms, including the following:

1. Fund transfers: For example, the General Fund provides a subsidy to the Dog and Kennel Fund because license fees alone will not support the desired 24-hour operation.
2. Internal Service Funds: These funds receive revenue from other county departments for services provided. An example of such a fund is the county's Printing Services operation.
3. Other interfund transactions: For example, non-General Fund agencies reimburse the General Fund for microfilm and data processing services.
4. Note renewals.

Montgomery County's total Adopted Operating Budget for 2008 is \$924,431,126. This includes double counting of \$ \$255,171,753 resulting in a net budget of \$669,259,373. A summary of the net operating budget by program planning group is provided in the following table. Specific items of double counting are documented throughout this section.

2008 Adopted Budget and Net Budget

Program	Budget	Net
Social Services	\$462,463,426	\$326,410,064
Judicial & Law Enforcement	173,453,721	157,622,701
Environment & Public Works	133,939,945	133,645,641
General Government	110,200,501	34,727,257
Debt Service	24,371,010	2,502,540
Community & Economic Development	20,002,523	14,351,170
Total	\$924,431,126	\$669,259,373

The county's general policy direction for 2008 is reflected through the distribution of resources on a net basis. Social Services continue to be the county's single largest financial activity, accounting for 48.8% of the net budget. This is followed by Judicial and Law Enforcement at 23.7% and Environment and Public Works at 20.0%. The administrative cost of conducting county business, as reflected through General Government is at 5.2%, while Debt Service accounts for 0.4% and Community and Economic Development Group is at 2.1% of the county's net budget.

2008 Budget Percentages

Program	Budget	Net
Social Services	50.0%	48.8%
Judicial & Law Enforcement	18.8%	23.6%
Environment & Public Works	14.5%	20.0%
General Government	11.9%	5.1%
Debt Service	2.6%	0.4%
Community & Economic Development	2.2%	2.1%
Total	100.0%	100.0%

**2008 OPERATING BUDGET BY PROGRAM GROUP - ALL FUNDS
BY DEPARTMENT**



<u>Department</u>	Social Services	Judicial & Law Enforcement	Environment & Public Works
ADAMHS Board	\$ 60,305,059	\$ -	\$ -
Administrative Services	-	3,174,094	-
Auditor	-	-	-
Board of County Commissioners	-	-	-
Board of Elections	-	-	-
Board of MR/DD	63,762,401	-	-
Clerk of Commission	-	-	-
Clerk of Courts	-	7,043,716	-
Common Pleas Court - General	-	14,974,949	-
Community/Economic Development	1,476,051	-	-
Coroner	-	4,620,234	-
County Administrator	-	-	-
County Court	-	1,149,577	-
Court of Appeals	-	159,267	-
Data Processing Board	-	-	-
Domestic Relations Court	-	3,732,876	-
Engineer	-	-	17,428,454
Family/Children First Council	128,396,389	-	-
Job and Family Services	181,202,702	17,541,993	-
Job Center	2,456,612	-	-
Juvenile Court	-	30,702,102	-
Miami Val Regional Crime Lab	-	2,831,531	-
MonDay Community Corrections	-	4,737,341	-
Multi-Service Centers	1,244,410	-	-
Municipal Courts	-	1,190,306	-
Non-Departmental	4,550,890	10,359,812	427,970
Office of Management & Budget	-	-	-
Probate Court	-	2,080,456	-
Prosecutor	-	12,086,251	-
Public Defender	-	5,175,171	-
Public Works	243,057	6,218,722	36,102,515
Recorder	-	-	-
Records Center & Archives	-	-	-
Sanitary Engineering	-	-	79,446,773
Sheriff	-	45,675,322	-
Soil & Water Conservation	-	-	534,233
Stillwater Center	15,473,121	-	-
Treasurer	-	-	-
Veteran Services Commission	3,352,734	-	-
Program Group Totals	\$ 462,463,426	\$ 173,453,721	\$ 133,939,945

**2008 OPERATING BUDGET BY PROGRAM GROUP - ALL FUNDS
BY DEPARTMENT**



General Government	Debt Service	Community & Economic Development	Total
\$ -	\$ -	\$ -	\$ 60,305,059
66,313,187	-	-	69,487,281
11,226,533	21,868,470	-	33,095,003
796,497	-	-	796,497
3,871,730	-	-	3,871,730
-	-	-	63,762,401
218,256	-	-	218,256
-	-	-	7,043,716
-	-	-	14,974,949
-	-	8,118,092	9,594,143
-	-	-	4,620,234
241,636	-	-	241,636
-	-	-	1,149,577
-	-	-	159,267
3,670,928	-	-	3,670,928
-	-	-	3,732,876
-	-	-	17,428,454
-	-	-	128,396,389
-	-	-	198,744,695
-	-	-	2,456,612
-	-	-	30,702,102
-	-	-	2,831,531
-	-	-	4,737,341
-	-	-	1,244,410
-	-	-	1,190,306
9,449,838	2,502,540	9,768,550	37,059,600
936,990	-	-	936,990
-	-	-	2,080,456
-	-	-	12,086,251
-	-	-	5,175,171
7,375,225	-	2,115,881	52,055,400
1,927,711	-	-	1,927,711
1,023,651	-	-	1,023,651
-	-	-	79,446,773
-	-	-	45,675,322
-	-	-	534,233
-	-	-	15,473,121
3,148,319	-	-	3,148,319
-	-	-	3,352,734
<u>\$ 110,200,501</u>	<u>\$ 24,371,010</u>	<u>\$ 20,002,523</u>	<u>\$ 924,431,126</u>

**2006-2008 COMPARISON OF EXPENDITURES BY PROGRAM GROUP
SOCIAL SERVICES**



<u>Fund Type/Dept/Subfund Title</u>	2006 Actual	2007 Adopted	2007 Actual	2007 % of Budget	2008 Adopted
<u>Agency Funds</u>					
<u>Family/Children First Council</u>					
Family & Children First Special Revenue	\$ 5,842,756	\$ 6,920,166	\$ 4,620,726	66.8 %	\$ 6,911,988
Fund Type Total Expenditures	\$ 5,842,756	\$ 6,920,166	\$ 4,620,726	66.8 %	\$ 6,911,988
<u>Enterprise Funds</u>					
<u>Stillwater Center</u>					
Stillwater Center Special Revenue	14,258,011	14,396,066	14,865,459	103.3 %	14,789,919
Fund Type Total Expenditures	\$ 14,258,011	\$ 14,396,066	\$ 14,865,459	103.3 %	\$ 14,789,919
<u>General Fund</u>					
<u>Non-Departmental</u>					
General Fund	4,572,641	5,153,890	3,932,445	76.3 %	4,550,890
<u>Veteran Services Commission</u>					
General Fund	2,390,071	3,256,435	2,549,126	78.3 %	3,352,734
Fund Type Total Expenditures	\$ 6,962,712	\$ 8,410,325	\$ 6,481,571	77.1 %	\$ 7,903,624
<u>Special Revenue Fund</u>					
<u>ADAMHS Board</u>					
ADAMHS Board Special Revenue	58,393,455	61,513,653	60,114,709	97.7 %	60,305,059
<u>Board of MR/DD</u>					
Board of MR/DD Operating Fund	41,500,686	49,930,435	54,090,923	108.3 %	53,318,333
Board of MR/DD Special Revenue	9,194,343	8,812,363	6,017,919	68.3 %	10,444,068
<u>Children Services</u>					
Job & Family Service Children Services	24,858,142	-	-		-
<u>Community/Economic Development</u>					
Community Development Block Grant	-	-	192,567		192,922
Community Development Block Grant-HOME	-	-	197,786		890,129
Community Development Special Revenue	533,866	393,000	-		393,000
<u>Family/Children First Council</u>					
Family & Children First Special Revenue	71,287	1,257,332	1,513,962	120.4 %	2,712,098
Human Service Levies	110,009,717	115,660,406	113,966,878	98.5 %	118,638,303
Social Service Special Revenue	129,907	134,000	124,230	92.7 %	134,000
<u>Job and Family Services</u>					
Job & Family Service Children Services	21,527,305	53,176,384	51,031,387	96.0 %	51,616,000

**2006-2008 COMPARISON OF EXPENDITURES BY PROGRAM GROUP
SOCIAL SERVICES**



<u>Fund Type/Dept/Subfund Title</u>	2006 Actual	2007 Adopted	2007 Actual	2007 % of Budget	2008 Adopted
Job & Family Service Public Assistance	\$ 127,795,649	\$ 122,438,902	\$ 117,632,858	96.1 %	\$ 117,680,660
Job & Family Service Special Revenue	6,230,095	5,602,000	6,913,317	123.4 %	6,050,633
Job & Family Service WIA Program	5,016,533	6,553,868	7,912,623	120.7 %	5,855,409
<u>Job Center</u>					
Family & Children First Special Revenue	748,854	500,000	257,311	51.5 %	-
Job Center Special Revenue	2,714,592	2,777,449	3,465,908	124.8 %	2,456,612
<u>Multi-Service Centers</u>					
Multi-Service Center Special Revenue	1,053,126	1,241,904	1,461,226	117.7 %	1,244,410
<u>Public Works</u>					
Public Works Building Special Revenue	194,149	239,237	337,343	141.0 %	243,057
<u>Stillwater Center</u>					
Other Special Revenue	40,000	-	-		-
Stillwater Center Special Revenue	2,145,597	2,153,220	1,562,370	72.6 %	683,202
Fund Type Total Expenditures	\$ 412,157,301	\$ 432,384,153	\$ 426,793,317	98.7 %	\$ 432,857,895
Total Expenditures	<u>\$ 439,220,780</u>	<u>\$ 462,110,710</u>	<u>\$ 452,761,074</u>	<u>98.0%</u>	<u>\$ 462,463,426</u>



SOCIAL SERVICES – NET BUDGET FOOTNOTES

Agency Funds

Family/Children First Council (FCFC)

FCFC PRC – TANF transfers include:

ADAMHS	\$ 405,000
Board of MR/DD	450,000
Juvenile Court	405,000
Total	\$ 1,260,000

FCFC Administration – Inter-Departmental Agreements are budgeted at \$165,936, which includes \$20,000 to Job and Family Services (JFS) Children Services Division for ICAT (Inter-Agency Clinical Assessment Team) from state funds for administration expenses, \$15,000 to Administrative Services for the Criminal Justice Council and \$136,936 to the Board of MR/DD for Help Me Grow developmental evaluations. Other Transfers (non-entity) are budgeted at \$5,681 to Job and Family Services for non-behavioral health services.

General Fund

Non-Departmental

Public Assistance Mandated Share - Included in the 2008 budget is a total of \$4,100,000; \$3,500,000 in fund transfers from the General Fund to the Public Assistance Fund for the county's mandated share of public assistance costs and \$600,000 is transferred to the Job Center/Fast Forward Center on an annual basis from the General Fund.

Special Revenue Funds

Family/Children First Council

Human Service Levy transfers include:

ADAMHS Board	\$ 22,238,421
Board of MR/DD	25,589,296
JFS Children Services Division	23,109,222
Community Service Centers	391,231
Country View Manor	1,200,000
FCFC Administration	465,250
Gateway Homeless Shelter	1,354,000
Indigent Ill Hospital	5,500,000
Job Center	500,000
Juvenile Court	2,534,764
Levy Administration	485,250
Public Assistance Mandated Share	304,500
Senior Initiative Services (JFS)	5,602,000
Sheriff Prisoner Care	255,500

Stillwater Center	2,360,665
MR/DD Supported Services	254,000
Total	\$ 92,144,099

Inter-Departmental Agreements – A total of \$174,060 is budgeted for transfer to JFS Children Services Division for the Children Trust Fund Grant.

Homeless Management Information System – An amount of \$60,000 is transferred from this grant program to the Data Integration and Analysis budget for program services.

Job and Family Services (JFS)

Interfund Transfers include:

Criminal Justice Info. System	\$ 67,597
Shared Cost Pool	\$ 67,597

ADAMHS	300,000
Education	190,000
Juvenile Court	867,615
MR/DD	477,344
TANF OWF PRC Contracts	\$ 1,834,959

ABC Case Management	1,239,004
FCFC TANF Contracts	1,130,000
TANF FCFC Awards	\$ 2,369,004

Children Services Division	2,006,474
Title XX Contracts	\$ 2,006,474

Sheriff Security	161,834
Social Service Cost Pool	\$ 161,834

Child Protection Unit	855,889
Children Services Division	28,460,505
Juvenile Court	634,388
Children Service Direct Services	\$ 29,950,782

Workforce Investment Act (WIA)	371,915
WIA Administration	\$ 371,915

Total	\$ 36,762,565
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SOCIAL SERVICES – NET BUDGET FOOTNOTES

Mental Retardation & DD Board

Interfund Transfers include:

Board Supplemental Family Support Allocation	\$	455,000
MRDD/MH Support & Services Program Operational Costs		33,000
Capital Transfer to the MR/DD Vehicle Capital Fund		857,000
Total	\$	1,358,000

Multi-Service Centers

Sunrise Center – Program Costs – Sunrise Center has a management agreement with Job and Family Services for \$19,941 for operational oversight and program review.

Family Employment Support Network (FESN) – FESN has an agreement with the Sunrise Center for \$1,600 for operational costs to the program.

Southeast Weed & Seed Program – A cost recovery transfer in the amount of \$1,480 is budgeted for operational costs to the program.

Social Services 2008 Adopted

Grand Total	\$	462,463,426
Total Net Deductions		(136,053,362)
2008 Total Net Budget	\$	326,410,064

**2006-2008 COMPARISON OF EXPENDITURES BY PROGRAM GROUP
JUDICIAL AND LAW ENFORCEMENT**



<u>Fund Type/Dept/Subfund Title</u>	2006 Actual	2007 Adopted	2007 Actual	2007 % of Budget	2008 Adopted
<u>General Fund</u>					
<u>Administrative Services</u>					
General Fund	\$ -	\$ -	\$ -		\$ 107,672
<u>Clerk of Courts</u>					
General Fund	1,750,460	1,647,036	1,723,055	104.6 %	4,727,787
<u>Common Pleas Court - General</u>					
General Fund	12,259,780	12,729,229	12,835,077	100.8 %	12,943,772
<u>Coroner</u>					
General Fund	3,547,351	3,818,313	3,822,907	100.1 %	3,870,577
<u>County Court</u>					
General Fund	834,564	891,010	879,376	98.7 %	894,620
<u>Court of Appeals</u>					
General Fund	143,321	159,261	158,611	99.6 %	159,267
<u>Domestic Relations Court</u>					
General Fund	351,461	363,220	383,733	105.6 %	3,726,876
<u>Juvenile Court</u>					
General Fund	16,133,664	17,742,803	16,888,022	95.2 %	22,225,720
<u>Municipal Courts</u>					
General Fund	1,255,539	1,109,681	1,162,221	104.7 %	1,190,306
<u>Non-Departmental</u>					
General Fund	14,586,844	15,547,255	17,325,931	111.4 %	10,359,812
<u>Probate Court</u>					
General Fund	1,621,049	1,752,031	1,711,830	97.7 %	1,827,092
<u>Prosecutor</u>					
General Fund	10,204,385	10,998,538	11,193,102	101.8 %	11,581,312
<u>Public Defender</u>					
General Fund	4,762,633	5,032,386	5,061,634	100.6 %	5,175,171
<u>Public Works</u>					
General Fund	2,990,100	3,795,296	3,325,260	87.6 %	4,262,500
<u>Sheriff</u>					
General Fund	30,152,093	31,751,213	32,336,985	101.8 %	33,288,870

**2006-2008 COMPARISON OF EXPENDITURES BY PROGRAM GROUP
JUDICIAL AND LAW ENFORCEMENT**



<u>Fund Type/Dept/Subfund Title</u>	<u>2006 Actual</u>	<u>2007 Adopted</u>	<u>2007 Actual</u>	<u>2007 % of Budget</u>	<u>2008 Adopted</u>
Fund Type Total Expenditures	\$ 100,593,243	\$ 107,337,272	108,807,745	101.4 %	\$ 116,341,354
<u>Internal Service Funds</u>					
<u>Sheriff</u>					
Internal Service Funds - Auditor	\$ 1,215,635	\$ -	\$ 46,716		\$ -
Fund Type Total Expenditures	\$ 1,215,635	\$ -	46,716	- %	\$ -
<u>Special Revenue Fund</u>					
<u>Administrative Services</u>					
Administrative Services Special Revenue	2,419,862	2,578,249	2,904,220	112.6 %	3,066,422
<u>Clerk of Courts</u>					
Administrative Services Special Revenue	799,487	322,599	95,398	29.6 %	-
Clerk of Courts Special Revenue	2,494,656	2,052,760	2,050,779	99.9 %	1,954,996
Common Pleas Court Special Revenue	266,562	234,157	237,695	101.5 %	176,496
County Court Special Revenue	198,018	183,375	170,448	93.0 %	158,150
Domestic Relations Special Revenue	51,753	22,529	24,225	107.5 %	26,287
Judicial Special Revenue	2,814,640	2,831,702	3,074,372	108.6 %	-
<u>Common Pleas Court - General</u>					
Common Pleas Court Special Revenue	2,407,145	1,824,822	2,099,444	115.0 %	2,031,177
Judicial Special Revenue	20,540	-	-		-
<u>Coroner</u>					
Coroner/Crime Lab Special Revenue	636,129	822,265	1,063,752	129.4 %	749,657
<u>County Court</u>					
County Court Special Revenue	230,473	278,966	232,361	83.3 %	254,957
<u>Domestic Relations Court</u>					
Domestic Relations Special Revenue	17,655	6,000	-		6,000
Judicial Special Revenue	3,187,649	3,342,524	3,307,508	99.0 %	-
<u>Job and Family Services</u>					
Job & Family Service Child Support	21,917,538	17,820,233	16,417,187	92.1 %	17,541,993
<u>Juvenile Court</u>					
Judicial Special Revenue	2,993,084	3,103,378	3,116,726	100.4 %	-
Juvenile Court CAS Special Revenue	2,438,431	2,384,060	2,542,414	106.6 %	2,499,166
Juvenile Court DYS Special Revenue	1,812,992	3,547,296	2,889,547	81.5 %	2,643,960
Juvenile Court Grant Special Revenue	748,623	908,890	771,889	84.9 %	663,339

**2006-2008 COMPARISON OF EXPENDITURES BY PROGRAM GROUP
JUDICIAL AND LAW ENFORCEMENT**



<u>Fund Type/Dept/Subfund Title</u>	2006 Actual	2007 Adopted	2007 Actual	2007 % of Budget	2008 Adopted
Juvenile Court Special Revenue	\$ 2,295,636	\$ 2,187,906	\$ 4,339,472	198.3 %	\$ 2,669,917
Sheriff Grant Special Revenue	32,332	-	-		-
<u>Miami Val Regional Crime Lab</u>					
Coroner/Crime Lab Special Revenue	3,426,229	3,593,752	2,909,473	81.0 %	2,831,531
<u>MonDay Community Corrections</u>					
MonDay Special Revenue	4,880,576	4,786,383	4,786,096	100.0 %	4,737,341
<u>Non-Departmental</u>					
Other Special Revenue	3,440,000	-	-		-
<u>Office of Management & Budget</u>					
Juvenile Court Grant Special Revenue	89,518	-	-		-
<u>Probate Court</u>					
Probate Court Special Revenue	213,467	220,034	242,636	110.3 %	253,364
<u>Prosecutor</u>					
Judicial Special Revenue	80,663	111,481	48,190	43.2 %	-
Prosecutor Special Revenue	1,222,093	1,761,296	886,450	50.3 %	504,939
<u>Public Works</u>					
Public Works Building Special Revenue	1,727,138	1,923,530	1,756,266	91.3 %	1,956,222
<u>Sheriff</u>					
Coroner/Crime Lab Special Revenue	-	10,000	-		-
Judicial Special Revenue	2,503	-	-		-
Sheriff Dispatch Funds	375,032	459,775	403,677	87.8 %	-
Sheriff Grant Special Revenue	928,979	115,396	475,334	411.9 %	126,833
Sheriff Road Patrol Contract Funds	6,279,751	7,271,040	6,829,899	93.9 %	7,736,273
Sheriff Contract Funds	436,664	435,644	509,434	116.9 %	3,439,554
Sheriff Special Revenue	922,176	928,384	1,630,092	175.6 %	1,083,792
Fund Type Total Expenditures	\$ 71,807,994	\$ 66,068,427	65,814,985	99.6 %	\$ 57,112,367
Total Expenditures	\$ 173,616,872	\$ 173,405,699	\$ 174,669,446	100.7%	\$ 173,453,721



JUDICIAL & LAW ENFORCEMENT – NET BUDGET FOOTNOTES

General Fund

Non-Departmental

800 MHz Radio Fund Subsidy – Included in the 2008 General Fund budget is a \$260,989 subsidy for the 800 MHz operating budget. This subsidy was budgeted to lower fees for local governments, in order to encourage participation in the 800 MHz system, thus improving overall county-wide response to emergencies.

Animal Control Subsidy – Funds are transferred in the amount of \$825,603 from the General Fund to the Dog and Kennel Fund as a subsidy for operations.

Child Support Legal Program Subsidy – From 2006-2007 these funds were transferred from the General Fund to the Child Support Legal Program to subsidize costs, which were not eligible for federal/state reimbursement. Beginning in 2008, the budgets which support the Juvenile Court, Clerk of Courts and Domestic Relations, were moved to the county General Fund.

Child Support Mandated Share – Included in the 2008 budget is \$2,100,000 in fund transfers from the General Fund to the Support Enforcement Fund for the county's share of child support costs.

Data Integration and Analysis – This line item in the amount of \$220,000 covers the General Fund share of the Criminal Justice Information System. This amount is transferred to a special revenue fund to support the operations of this program.

DayMont Courts Building Rental Costs – This budgeted amount is the General Fund share for the annual costs of the DayMont Courts Building in the amount of \$981,385. This transfer covers space costs for Domestic Relations Court and the Prosecutor.

Miscellaneous Non-Departmental Grant – Prior to 2008, funds were budgeted as part of the General Fund's portion of the Juvenile Accountability Incentive Block Grant (JAIBG) and Local Law Enforcement Block Grant (LLEBG). Beginning in 2008, this grant match was discontinued.

Regional Crime Lab Building Subsidy – The Miami Valley Regional Crime Lab Building Subsidy covers the annual building expenses of \$324,061 and the indirect costs of \$365,130 for the Crime Lab.

Regional Crime Lab Operating Subsidy – An amount of \$688,894 is transferred from the General Fund to the Miami Valley Regional Crime Lab for the county's subsidy of this operation.

Regional Dispatch Subsidy – Funds have been pledged through 2010 for \$500,000 annually to support the costs of implementation for a county wide regional dispatching system. This regional program provides dispatching services to participating jurisdictions in Montgomery County.

Sheriff

Sheriff Communications – There is \$1,600,000 appropriated to transfer funds to the Regional Dispatch Special Revenue Fund to cover the costs of Sheriff's personnel that were originally budgeted in the county General Fund. All dispatch and communication functions of the Sheriff's Department became a part of the regional dispatching program beginning in 2008.

Special Revenue Fund

Administrative Services

Dog and Kennel Fund – The Dog and Kennel fund contracts with the Sheriff for dispatching services in the amount of \$47,236.

Coroner

Coroner Special Lab Fee – The Coroner's Special Lab Fee fund includes \$272,983 to reimburse the Coroner's General Fund for two Fellowship positions and the Pathologist's salary increase.

Job and Family Services

CSEA Appropriation – The Support Enforcement Agency budget includes \$3,813,929 in shared costs payable to the Public Assistance Fund. The CSEA appropriation also includes interfund transfers for the Juvenile Court, the Clerk of Courts and the Domestic Relations Court, which are under contract with the Support Enforcement Agency (SEA) for child support enforcement services provided by these agencies. The total of these "IV-D Purchase of Service" (SEA) contracts is \$3,337,035. There is an Inter-Departmental Agreement between the CSEA and the Sheriff's office totaling \$80,818 for security at the Reibold Building.



JUDICIAL & LAW ENFORCEMENT – NET BUDGET FOOTNOTES

Probate Court

and MDT's for \$24,496 through the annual billing of charges.

Indigent Guardianship - The Indigent Guardianship fund contracts with the General Fund for guardianship services in the amount of \$50,000.

Judicial & Law Enforcement 2008 Adopted

Sheriff

800 MHz Radio & MDT- Various county departments will be transferring a total of \$362,957 to support the operation of the 800 MHz Radio System for \$338,461

Grand Total	\$ 173,453,721
Total Net Deductions	(15,831,020)
2008 Total Net Budget	\$ 157,622,701

**2006-2008 COMPARISON OF EXPENDITURES BY PROGRAM GROUP
ENVIRONMENT & PUBLIC WORKS**



<u>Fund Type/Dept/Subfund Title</u>	2006 Actual	2007 Adopted	2007 Actual	2007 % of Budget	2008 Adopted
<u>Agency Funds</u>					
<u>Soil & Water Conservation</u>					
Soil & Water Special Revenue	\$ 455,313	\$ 473,546	\$ 427,366	90.2 %	\$ 505,803
Fund Type Total Expenditures	\$ 455,313	\$ 473,546	\$ 427,366	90.2 %	\$ 505,803
<u>Enterprise Funds</u>					
<u>Public Works</u>					
Solid Waste Enterprise Fund	23,944,476	32,265,423	22,389,664	69.4 %	33,037,550
<u>Sanitary Engineering</u>					
Sanitary Engineering Enterprise Funds	72,697,221	76,683,675	75,585,906	98.6 %	78,575,481
Fund Type Total Expenditures	\$ 96,641,697	\$ 108,949,098	\$ 97,975,570	89.9 %	\$ 111,613,031
<u>General Fund</u>					
<u>Engineer</u>					
General Fund	411,928	463,358	413,970	89.3 %	456,565
<u>Non-Departmental</u>					
General Fund	390,363	427,970	398,338	93.1 %	427,970
Fund Type Total Expenditures	\$ 802,291	\$ 891,328	\$ 812,308	91.1 %	\$ 884,535
<u>Special Revenue Fund</u>					
<u>Engineer</u>					
Ditch Maintenance Funds	2,270	24,743	4,748	19.2 %	22,473
Engineer Special Revenue	16,125,079	16,770,890	13,197,741	78.7 %	16,949,416
<u>Public Works</u>					
Public Works Solid Waste Special Revenue	2,311,396	3,403,487	2,287,306	67.2 %	2,655,040
Public Works Special Revenue	-4,569	179,580	468,728	261.0 %	332,706
<u>Sanitary Engineering</u>					
Sanitary Engineering Special Revenue	2,305	-	-		-
<u>Soil & Water Conservation</u>					
Ditch Maintenance Funds	38,987	20,650	40,935	198.2 %	28,430
Fund Type Total Expenditures	\$ 18,475,468	\$ 20,399,350	\$ 15,999,458	78.4 %	\$ 19,988,065
<u>Enterprise Funds</u>					
<u>Public Works</u>					
Capital Funds	82,805	75,425	75,375	99.9 %	77,219

**2006-2008 COMPARISON OF EXPENDITURES BY PROGRAM GROUP
ENVIRONMENT & PUBLIC WORKS**



<u>Fund Type/Dept/Subfund Title</u>	2006 Actual	2007 Adopted	2007 Actual	2007 % of Budget	2008 Adopted
<u>Sanitary Engineering</u>					
Capital Funds	\$ 1,800,116	\$ 1,265,729	\$ 1,227,018	96.9 %	\$ 871,292
Fund Type Total Expenditures	<u>\$ 1,882,921</u>	<u>\$ 1,341,154</u>	<u>\$ 1,302,393</u>	<u>97.1 %</u>	<u>\$ 948,511</u>
Total Expenditures	<u><u>\$ 118,257,690</u></u>	<u><u>\$ 132,054,476</u></u>	<u><u>\$ 116,517,095</u></u>	<u><u>88.2%</u></u>	<u><u>\$ 133,939,945</u></u>



ENVIRONMENT & PUBLIC WORKS – NET BUDGET FOOTNOTES

General Fund

Non-Departmental

Emergency Management Subsidy - Funds are budgeted for a \$50,000 operating subsidy to cover costs for the Emergency Operations Center located in the county Reibold Building.

Soil & Water Conservation District - Funds are transferred in the amount of \$244,304 from the General Fund to the Montgomery County Soil and Water

Conservation District for a subsidy in order for the district to acquire state matching funds from the State of Ohio Department of Natural Resources.

<u>Environment & Public Works</u>		
<u>2008 Adopted</u>		
Grand Total	\$	133,939,945
Total Net Deductions		(294,304)
2008 Total Net Budget	\$	133,645,641

**2006-2008 COMPARISON OF EXPENDITURES BY PROGRAM GROUP
GENERAL GOVERNMENT**



<u>Fund Type/Dept/Subfund Title</u>	2006 Actual	2007 Adopted	2007 Actual	2007 % of Budget	2008 Adopted
<u>Enterprise Funds</u>					
<u>Administrative Services</u>					
Parking Facilities Enterprise Fund	\$ 1,707,949	\$ 1,725,503	\$ 1,677,322	97.2 %	\$ 1,760,606
Fund Type Total Expenditures	\$ 1,707,949	\$ 1,725,503	1,677,322	97.2 %	\$ 1,760,606
<u>General Fund</u>					
<u>Administrative Services</u>					
General Fund	2,448,449	1,888,894	2,159,638	114.3 %	1,739,101
<u>Auditor</u>					
General Fund	3,071,803	3,344,529	3,360,545	100.5 %	3,357,604
<u>Board of County Commissioners</u>					
General Fund	797,818	789,867	798,443	101.1 %	796,497
<u>Board of Elections</u>					
General Fund	3,814,445	3,356,573	3,117,943	92.9 %	3,871,730
<u>Clerk of Commission</u>					
General Fund	164,982	109,701	149,374	136.2 %	218,256
<u>County Administrator</u>					
General Fund	236,216	250,878	239,248	95.4 %	241,636
<u>Data Processing Board</u>					
General Fund	3,261,450	3,532,346	3,565,285	100.9 %	3,582,163
<u>Non-Departmental</u>					
General Fund	19,598,746	6,075,828	8,007,811	131.8 %	6,009,838
General Fund Other Funds	-	-	5,555,750		3,440,000
<u>Office of Management & Budget</u>					
General Fund	821,189	935,177	866,292	92.6 %	936,990
<u>Public Works</u>					
General Fund	4,006,031	4,640,182	4,507,204	97.1 %	4,499,665
<u>Recorder</u>					
General Fund	1,036,873	1,171,375	1,301,498	111.1 %	1,318,153
<u>Records Center & Archives</u>					
General Fund	895,136	950,082	926,183	97.5 %	1,023,651
<u>Treasurer</u>					

**2006-2008 COMPARISON OF EXPENDITURES BY PROGRAM GROUP
GENERAL GOVERNMENT**



<u>Fund Type/Dept/Subfund Title</u>	2006 Actual	2007 Adopted	2007 Actual	2007 % of Budget	2008 Adopted
General Fund	\$ 1,652,236	\$ 1,792,914	\$ 1,727,307	96.3 %	\$ 1,816,206
Fund Type Total Expenditures	\$ 41,805,373	\$ 28,838,346	36,282,519	125.8 %	\$ 32,851,490

Internal Service Funds

Administrative Services

Health Insurance Programs	39,416,472	50,265,514	44,472,468	88.5 %	47,895,254
Internal Service Funds - Admin. Services	10,076,699	8,184,048	9,148,694	111.8 %	8,460,526
Risk Management Programs	5,131,379	5,868,038	12,714,618	216.7 %	5,976,987

Auditor

Internal Service Funds - Auditor	1,887,818	2,056,378	1,667,014	81.1 %	2,056,378
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Data Processing Board

Internal Service Funds - Data Processing	46,599	32,504	72,723	223.7 %	88,765
Fund Type Total Expenditures	\$ 56,558,968	\$ 66,406,482	68,075,517	102.5 %	\$ 64,477,910

Special Revenue Fund

Administrative Services

Administrative Services Special Revenue	-	-	-		93,123
Emergency Management Special Revenue	508,527	801,250	1,801,400	224.8 %	387,590
Other Special Revenue	27,897	-	-		-

Auditor

Auditor Special Revenue	3,622,921	5,541,173	5,808,598	104.8 %	5,812,551
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Board of Elections

Other Special Revenue	98,507	22,337	-		-
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Non-Departmental

Other Special Revenue	1,227,469	-	-		-
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Office of Management & Budget

Community Development Special Revenue	114,362	-	600,000		-
Other Special Revenue	-	-	1,794,157		-

Public Works

Public Works Building Special Revenue	2,733,447	2,874,777	2,831,291	98.5 %	2,875,560
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Recorder

Recorder Special Revenue	549,774	353,090	491,309	139.1 %	609,558
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Treasurer

**2006-2008 COMPARISON OF EXPENDITURES BY PROGRAM GROUP
GENERAL GOVERNMENT**



<u>Fund Type/Dept/Subfund Title</u>	2006 Actual	2007 Adopted	2007 Actual	2007 % of Budget	2008 Adopted
Treasurer Special Revenue	\$ 1,126,679	\$ 1,405,767	\$ 1,066,718	75.9 %	\$ 1,332,113
Fund Type Total Expenditures	<u>\$ 10,009,583</u>	<u>\$ 10,998,394</u>	<u>14,393,472</u>	<u>130.9 %</u>	<u>\$ 11,110,495</u>
<u>Capital Projects Funds</u>					
<u>Public Works</u>					
Capital Funds	-	89,560	-		-
Fund Type Total Expenditures	<u>\$ -</u>	<u>\$ 89,560</u>	<u>-</u>	<u>- %</u>	<u>\$ -</u>
Total Expenditures	<u>\$ 110,081,873</u>	<u>\$ 108,058,285</u>	<u>\$ 120,428,830</u>	<u>111.4%</u>	<u>\$ 110,200,501</u>



GENERAL GOVERNMENT – NET BUDGET FOOTNOTES

Enterprise Funds

Administrative Services

Reibold Parking Facility – The Reibold Parking Facility is transferring \$400,000 to the General Fund for the Parking Facility loan repayment. The payment period is 20 years with a loan balance of \$5,818,782.

General Fund

Data Processing

General Fund Division – Non-General Fund users of Data Processing Services are billed and the funds are transferred to the General Fund. The amounts budgeted for this purpose total \$233,196 from the following county agencies:

Sanitary Engineering	\$ 77,400
Job and Family Services	105,300
Public Works	13,296
Miscellaneous County Departments	37,200
Total	\$ 233,196

Non-Departmental

Investment Income Transfers – Since Investment Income Transfers are all internal to the county's operations, this entire budget of \$1,000,000 is double counted. Investment proceeds are transferred to the Solid Waste fund.

Miscellaneous Non-Departmental – The General Fund receives reimbursement from other funds for central services costs (e.g. Personnel, Auditor, Treasurer, and Public Works). These costs are termed "indirect costs" and the following amounts have been budgeted in the 2008 appropriation for transfer to the General Fund.

Administrative Services	\$ 76,000
Community/Economic Development	100,480
Crime Lab	365,130
Job and Family Services	1,792,373
Juvenile Court	48,305
Public Works	966,113
Recorder	336,448
Sanitary Engineering	833,948
Total Indirect Costs	\$ 4,518,797

Recorder - Equipment Fund Transfer – The Recorder's Set Aside Equipment Fund appropriation is fully funded by a transfer from the county's General Fund. Therefore, the entire amount of \$400,000 is double budgeted.

Reibold Building Rental Costs – The Reibold Building Rental Costs line item is the General Fund share of building operations in the amount of \$798,341 for the Public Defender and Records Center space in the Reibold Building.

Records Center & Archives

Imaging Center and Records Center – The Records Center and Archives department bills a number of non-General Fund users for records, microfilm and imaging services. The amounts budgeted for 2008 totals \$205,000 and includes the following county departments and agencies:

ADAMHS	\$ 1,439
Board of MR/DD	11,153
Building Regulations	21,511
Clerk of Courts-Auto Title	2,309
Community Development	7,848
Crime Lab	7,500
Family and Children First Council	1,039
JFS - Children Services	14,378
JFS - Public Assistance	28,812
JFS - Support Enforcement Agency	22,990
JFS - WIA	1,490
Juvenile Court	47,288
MonDay Program	1,318
Miscellaneous Departments	25,551
Risk Management	1,353
Sanitary Engineering	2,860
Stillwater Center	6,161
Total	\$ 205,000

Budget Stabilization Fund – The budget stabilization fund will be utilized during 2008 to offset the General Fund budget deficit. It is anticipated that \$3,440,000 will be transferred to cover any operating shortfalls.

Internal Service Funds

Internal Service Funds – Internal Service fund costs are billed back to individual departments based on particular "break-even" rate structures. Therefore, they are by their very nature accounted for twice in the overall budget. The total budgeted amount for internal service funds is \$64,477,910. The Internal Services Funds are Printing Services, Mailroom, Stockroom,



GENERAL GOVERNMENT – NET BUDGET FOOTNOTES

Service Depot, Data Processing Services, Telecommunications, Workers' Compensation Risk Management, Property/Casualty Risk Management, Health Insurance and Healthcare – Self Insurance.

<u>General Government</u> <u>2008 Adopted</u>	
Grand Total	\$ 110,200,501
Total Net Deductions	(75,473,244)
2008Total Net Budget	\$ 34,727,257

**2006-2008 COMPARISON OF EXPENDITURES BY PROGRAM GROUP
DEBT SERVICE**



<u>Fund Type/Dept/Subfund Title</u>	2006 Actual	2007 Adopted	2007 Actual	2007 % of Budget	2008 Adopted
<u>Debt Service Funds</u>					
<u>Auditor</u>					
Assessment Funds	\$ 273,386	\$ 281,799	\$ 384,075	136.3 %	\$ 273,810
Debt Service Funds	4,699,830	4,695,574	5,515,315	117.5 %	4,695,217
Fund Type Total Expenditures	<u>\$ 4,973,216</u>	<u>\$ 4,977,373</u>	<u>\$ 5,899,390</u>	<u>118.5 %</u>	<u>\$ 4,969,027</u>
<u>Enterprise Funds</u>					
<u>Auditor</u>					
Debt Service Funds	16,898,961	16,880,770	16,489,741	97.7 %	16,899,443
Fund Type Total Expenditures	<u>\$ 16,898,961</u>	<u>\$ 16,880,770</u>	<u>\$ 16,489,741</u>	<u>97.7 %</u>	<u>\$ 16,899,443</u>
<u>General Fund</u>					
<u>Non-Departmental</u>					
General Fund	2,506,544	2,572,953	2,503,556	97.3 %	2,502,540
Fund Type Total Expenditures	<u>\$ 2,506,544</u>	<u>\$ 2,572,953</u>	<u>\$ 2,503,556</u>	<u>97.3 %</u>	<u>\$ 2,502,540</u>
Total Expenditures	<u>\$ 24,378,721</u>	<u>\$ 24,431,096</u>	<u>\$ 24,892,687</u>	<u>101.9%</u>	<u>\$ 24,371,010</u>



DEBT SERVICE – NET BUDGET FOOTNOTES

Debt Service Funds

Auditor

All General Obligations Bonds and General Obligation Refunding Bonds totaling \$4,969,027 are double counted.

Enterprise Funds

Auditor

Auditor – All of the Auditor’s Enterprise Funds are double counted which total \$16,899,443.

Debt Service 2008 Adopted

Grand Total	\$ 24,371,010
Total Net Deductions	(21,868,470)
2008 Total Net Budget	\$ 2,502,540

**Please see Section H for the detail on debt service in Montgomery County.*

**2006-2008 COMPARISON OF EXPENDITURES BY PROGRAM GROUP
COMMUNITY & ECONOMIC DEVELOPMENT**



<u>Fund Type/Dept/Subfund Title</u>	2006 Actual	2007 Adopted	2007 Actual	2007 % of Budget	2008 Adopted
<u>General Fund</u>					
<u>Community/Economic Development</u>					
General Fund	\$ 631,744	\$ 797,301	\$ 772,239	96.9 %	\$ 810,359
<u>Non-Departmental</u>					
General Fund	5,690,929	5,266,247	5,265,142	100.0 %	768,550
<u>Public Works</u>					
General Fund	1,863,754	2,228,631	2,103,682	94.4 %	2,115,881
Fund Type Total Expenditures	\$ 8,186,427	\$ 8,292,179	\$ 8,141,062	98.2 %	\$ 3,694,790
<u>Special Revenue Fund</u>					
<u>Community/Economic Development</u>					
Community Development Block Grant	2,515,117	2,005,338	1,889,008	94.2 %	1,799,153
Community Development Block Grant-HOME	1,540,543	1,081,959	963,429	89.0 %	183,197
Community Development Special Revenue	5,462,333	5,023,201	5,486,261	109.2 %	5,325,383
<u>Non-Departmental</u>					
Community Development Special Revenue	56,291	-	204,547		-
Non-Departmental Special Revenue	-	-	-		9,000,000
Fund Type Total Expenditures	\$ 9,574,285	\$ 8,110,498	\$ 8,543,245	105.3 %	\$ 16,307,733
Total Expenditures	\$ 17,760,712	\$ 16,402,677	\$ 16,684,307	101.7%	\$ 20,002,523



COMMUNITY & ECONOMIC DEVELOPMENT – NET BUDGET FOOTNOTES

General Fund

Non-Departmental

Telephone Tax Transfer – Funds are transferred in the amount of \$329,550 from the General Fund to the Telecommunications Tax Special Revenue Fund for economic development initiatives.

Public Works

Parks & Grounds Maintenance – This division provides grounds maintenance services to county departments. The amounts budgeted for this purpose total \$103,143 from the following county agencies:

Board of MR/DD	\$ 2,965
JFS – Children Services Board	54,235
Miscellaneous Departments	1,943
Stillwater	44,000
Total	\$ 103,143

Special Revenue Funds

Community/Economic Development

Hotel/Motel Tax Administration – Funds totaling \$665,190 are transferred from the Hotel/Motel Tax Administration Fund to the Cultural Facilities Fund to support Memorial Hall and Courthouse Square.

Telecommunications Tax – A transfer is processed from the Telecommunications Tax fund for \$53,470 to subsidize the Cultural Facilities.

Non-Departmental

Community Program Administration – The Community Programs (Economic Development / Government Equity (EDGE) for \$3,000,000, Arts and Cultural Contribution for \$1,000,000 and Affordable Housing for \$500,000) are accounted for in a special revenue fund beginning in 2008. The total program costs are \$4,500,000 and are funded through 2010.

Community & Economic Development 2008 Adopted

Grand Total	\$ 20,002,523
Total Net Deductions	(5,651,353)
2008 Total Net Budget	\$ 14,351,170

**ALL FUNDS OPERATING EXPENDITURES
BUDGET SUMMARY BY DEPARTMENT**



<u>County Department</u>	2006 Adopted Budget	2007 Adopted Budget	2008 Adopted Budget	Reference Page Number
ADAMHS Board	\$ 60,982,581	\$ 61,513,653	\$ 60,305,059	F 10
Administrative Services	55,407,174	71,311,496	69,487,281	F 18
Auditor	9,037,513	10,942,080	11,226,533	F 60
Board of County Commissioners	775,648	789,867	796,497	F 71
Board of Elections	2,857,481	3,378,910	3,871,730	F 77
Board of MR/DD	59,079,460	58,742,798	63,762,401	F 84
Clerk of Commission	106,943	109,701	218,256	F 111
Clerk of Courts	7,778,788	7,294,158	7,043,716	F 116
Common Pleas Court - General	14,031,153	14,554,051	14,974,949	F 134
Community and Economic Development	10,377,959	9,300,799	9,594,143	F 151
Coroner	4,161,041	4,640,578	4,620,234	F 166
County Administrator	242,552	250,878	241,636	F 173
County Court	1,132,320	1,169,976	1,149,577	F 177
Court of Appeals	159,096	159,261	159,267	F 186
Data Processing Board	3,329,129	3,564,850	3,670,928	F 190
Debt Service	21,523,059	21,576,344	21,594,660	Section H
Domestic Relations Court	3,547,290	3,711,744	3,732,876	F 196
Engineer	16,645,675	17,258,991	17,428,454	F 206
Family and Children First Council	121,306,286	123,971,904	128,396,389	F 217
Job and Family Services	153,012,941	205,591,387	198,744,695	F 235
Job Center	3,946,361	3,277,449	2,456,612	F 277
Juvenile Court	26,165,547	29,874,333	30,702,102	F 283
Miami Valley Regional Crime Lab	3,257,522	3,593,752	2,831,531	F 316
MonDay Community Corrections	4,842,734	4,786,383	4,737,341	F 328
Multi-Service Centers	802,786	1,241,904	1,244,410	F 334
Municipal Courts	1,090,920	1,109,681	1,190,306	F 341
Non-Departmental	35,903,312	35,044,143	37,059,600	F 344
Office of Management & Budget	941,245	935,177	936,990	F 359
Probate Court	1,966,120	1,972,065	2,080,456	F 366
Prosecutor	11,286,116	12,871,315	12,086,251	F 373
Public Defender	4,772,272	5,032,386	5,175,171	F 391
Public Works	39,084,592	51,715,128	52,055,400	F 396
Recorder	1,515,876	1,524,465	1,927,711	F 423
Records Center & Archives	956,842	950,082	1,023,651	F 433
Sanitary Engineering	74,701,403	77,949,404	79,446,773	F 438
Sheriff	38,562,373	40,971,452	45,675,322	F 454
Soil & Water Conservation	499,651	494,196	534,233	F 474
Special Assessments	273,749	281,799	273,810	Section H
Stillwater Center	16,573,418	16,549,286	15,473,121	F 480
Treasurer	2,264,748	3,198,681	3,148,319	F 493
Veteran Services	3,679,914	3,256,435	3,352,734	F 503
TOTAL OPERATING BUDGETS*	\$ 818,581,590	\$ 916,462,942	\$ 924,431,126	

*This total figure reflects the County's operating budget. The capital improvement budget is found in Section G.
This summary includes the General Fund.

**ALL FUNDS BUDGETED POSITIONS
SUMMARY BY COUNTY DEPARTMENT**



<u>County Department</u>	2006 Budget		2007 Budget		2008 Budget	
	Full-Time Positions	Total Positions	Full-Time Positions	Total Positions	Full-Time Positions	Total Positions
ADAMHS Board	30.00	31.00	29.00	31.00	30.00	32.00
Administrative Services	101.30	108.30	96.30	104.30	98.64	108.64
Auditor	96.00	100.00	96.00	100.00	96.16	100.16
Board of County Commissioners	9.00	9.00	9.00	9.00	9.00	9.00
Board of Elections	25.00	31.00	29.00	35.00	30.00	34.00
Board of MR/DD	699.00	755.00	730.00	783.00	720.00	773.00
Clerk of Commission	1.00	1.00	1.00	1.00	3.00	3.00
Clerk of Courts	125.31	130.31	113.31	117.31	109.81	110.81
Common Pleas Court - General	232.00	249.00	230.00	247.00	233.00	249.00
Community and Economic Development	52.00	56.00	49.05	53.05	43.05	47.05
Coroner	37.50	42.50	38.50	43.50	38.50	43.50
County Administrator	1.00	1.00	1.00	1.00	1.00	1.00
County Court	15.19	20.19	14.19	21.19	9.19	21.19
Court of Appeals	-	3.00	-	3.00	-	3.00
Data Processing Board	30.50	30.50	31.50	31.50	31.50	31.50
Domestic Relations Court	56.00	58.00	57.00	60.00	57.00	60.00
Engineer	118.00	119.00	121.00	121.00	116.00	116.00
Family and Children First Council	8.00	8.00	10.95	10.95	10.95	11.95
Job and Family Services	839.00	886.00	919.00	941.00	935.00	982.00
Job Center	2.00	2.00	2.00	2.00	2.00	2.00
Juvenile Court	421.50	445.50	481.50	502.50	487.50	509.50
Miami Valley Regional Crime Lab	26.50	28.50	28.50	32.50	28.50	33.50
MonDay Community Corrections	83.00	94.00	80.00	88.00	81.00	89.00
Multi-Service Centers	7.00	7.00	8.00	8.00	8.00	8.00
Non-Departmental	-	-	1.00	1.00	-	-
Office of Management & Budget	10.00	10.00	10.00	10.00	9.00	9.00
Probate Court	31.00	33.00	31.00	33.00	32.00	34.00
Prosecutor	166.00	167.00	171.00	172.00	159.00	160.00
Public Defender	70.00	73.00	70.00	73.00	70.00	73.00
Public Works	234.95	258.95	230.95	255.95	232.75	257.75
Recorder	25.00	27.00	23.00	25.00	25.00	26.00
Records Center & Archives	16.00	20.00	16.00	20.00	16.00	20.00
Sanitary Engineering	250.25	254.25	251.25	255.25	246.45	250.45
Sheriff	458.00	459.00	457.00	458.00	470.00	471.00
Soil & Water Conservation	8.00	9.00	8.00	9.00	8.00	9.00
Stillwater Center	179.00	250.00	165.00	236.00	140.00	224.00
Treasurer	24.86	38.06	35.00	49.00	35.00	49.00
Veteran Services	13.00	24.00	13.00	25.00	13.00	24.00
TOTAL POSITIONS	4,501.86	4,839.06	4,658.00	4,969.00	4,635.00	4,986.00

Note: Changes in the number of positions are explained in this section under "Operating Budgets by Department". This summary includes the General Fund.

**GENERAL FUND OPERATING EXPENDITURES
BUDGET SUMMARY BY DEPARTMENT**



<u>County Department</u>	2006 Adopted Budget	2007 Adopted Budget	2008 Adopted Budget
Administrative Services	\$ 1,916,658	\$ 1,888,894	\$ 1,846,773
Auditor	3,200,411	3,344,529	3,357,604
Board of County Commissioners	775,648	789,867	796,497
Board of Elections	2,751,041	3,356,573	3,871,730
Clerk of Commission	106,943	109,701	218,256
Clerk of Courts	1,725,908	1,647,036	4,727,787
Common Pleas Court - General	12,011,090	12,729,229	12,943,772
Community and Economic Development	741,359	797,301	810,359
Coroner	3,494,041	3,818,313	3,870,577
County Administrator	242,552	250,878	241,636
County Court	858,454	891,010	894,620
Court of Appeals	159,096	159,261	159,267
Data Processing Board	3,299,129	3,532,346	3,582,163
Domestic Relations Court	351,963	363,220	3,726,876
Engineer	455,190	463,358	456,565
Juvenile Court	16,165,468	17,742,803	22,225,720
Municipal Courts	1,090,920	1,109,681	1,190,306
Non-Departmental	35,903,312	35,044,143	24,619,600
Office of Management & Budget	901,264	935,177	936,990
Probate Court	1,721,538	1,752,031	1,827,092
Prosecutor	10,208,279	10,998,538	11,581,312
Public Defender	4,772,272	5,032,386	5,175,171
Public Works	9,238,825	10,664,109	10,878,046
Recorder	1,133,815	1,171,375	1,318,153
Records Center & Archives	956,842	950,082	1,023,651
Sheriff	29,737,118	31,751,213	33,288,870
Treasurer	1,728,198	1,792,914	1,816,206
Veteran Services	3,679,914	3,256,435	3,352,734
TOTAL OPERATING BUDGETS*	\$ 149,327,248	\$ 156,342,403	\$ 160,738,333

*This total figure reflects the County's General Fund operating budget.

**GENERAL FUND BUDGETED POSITIONS
SUMMARY BY COUNTY DEPARTMENT**



<u>County Department</u>	2006 Budget		2007 Budget		2008 Budget	
	Full-Time Positions	Total Positions	Full-Time Positions	Total Positions	Full-Time Positions	Total Positions
Administrative Services	23.70	23.70	21.35	22.35	20.74	20.74
Auditor	50.00	51.00	50.00	51.00	50.00	51.00
Board of County Commissioners	9.00	9.00	9.00	9.00	9.00	9.00
Board of Elections	25.00	31.00	29.00	35.00	30.00	34.00
Clerk of Commission	1.00	1.00	1.00	1.00	3.00	3.00
Clerk of Courts	26.62	26.62	23.43	23.43	73.87	74.87
Common Pleas Court - General	199.00	214.00	199.00	214.00	201.00	214.00
Community and Economic Development	8.50	8.50	8.50	8.50	9.00	9.00
Coroner	37.50	42.50	38.50	43.50	38.50	43.50
County Administrator	1.00	1.00	1.00	1.00	1.00	1.00
County Court	12.33	15.33	11.68	15.88	6.68	15.88
Court of Appeals	-	3.00	-	3.00	-	3.00
Data Processing Board	30.50	30.50	31.50	31.50	31.50	31.50
Domestic Relations Court	6.00	6.00	6.00	6.00	57.00	60.00
Engineer	4.00	4.00	4.00	4.00	4.00	4.00
Juvenile Court	273.00	281.00	312.00	320.00	369.00	378.00
Non-Departmental	-	-	1.00	1.00	-	-
Office of Management & Budget	10.00	10.00	10.00	10.00	9.00	9.00
Probate Court	29.50	31.50	29.50	31.50	30.50	32.50
Prosecutor	150.37	151.37	150.00	151.00	153.85	154.85
Public Defender	70.00	73.00	70.00	73.00	70.00	73.00
Public Works	105.50	129.50	108.05	132.05	107.95	132.95
Recorder	23.00	25.00	23.00	25.00	25.00	26.00
Records Center & Archives	16.00	20.00	16.00	20.00	16.00	20.00
Sheriff	373.00	374.00	373.00	374.00	346.50	347.50
Treasurer	21.56	33.76	22.05	34.05	20.50	32.50
Veteran Services	13.00	24.00	13.00	25.00	13.00	24.00
TOTAL POSITIONS	1,519.08	1,620.28	1,561.56	1,665.76	1,696.59	1,804.79

Note: Changes in the number of positions are explained in this section under "Operating Budgets by Department".

**ALL FUNDS BUDGETED POSITIONS
SUMMARY BY COUNTY DEPARTMENT**



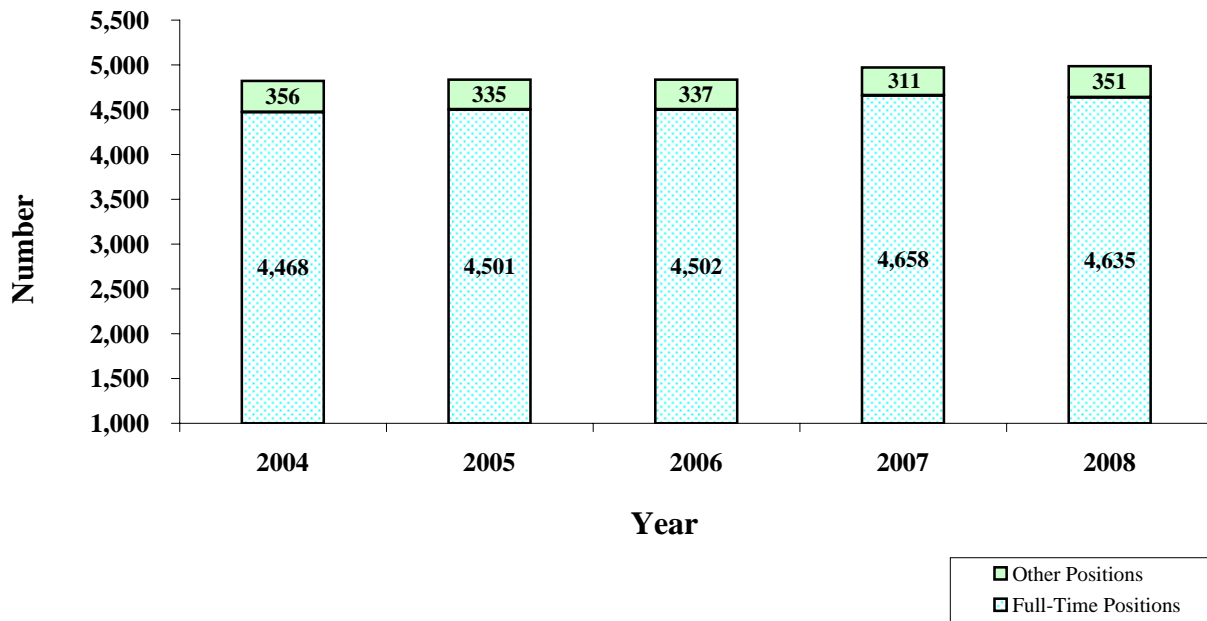
County Department	2006	2007	06-07 Change	2008	07-08 Change
ADAMHS Board	31.00	31.00	-	32.00	1.00
Administrative Services	108.30	104.30	(4.00)	108.64	4.34
Auditor	100.00	100.00	-	100.16	0.16
Board of County Commissioners	9.00	9.00	-	9.00	-
Board of Elections	31.00	35.00	4.00	34.00	(1.00)
Board of MR/DD	755.00	783.00	28.00	773.00	(10.00)
Children Services	378.00	-	(378.00)	-	-
Clerk of Commission	1.00	1.00	-	3.00	2.00
Clerk of Courts	130.31	117.31	(13.00)	110.81	(6.50)
Common Pleas Court - General	249.00	247.00	(2.00)	249.00	2.00
Community and Economic Development	56.00	53.05	(2.95)	47.05	(6.00)
Coroner	42.50	43.50	1.00	43.50	-
County Administrator	1.00	1.00	-	1.00	-
County Court	20.19	21.19	1.00	21.19	-
Court of Appeals	3.00	3.00	-	3.00	-
Data Processing Board	30.50	31.50	1.00	31.50	-
Domestic Relations Court	58.00	60.00	2.00	60.00	-
Engineer	119.00	121.00	2.00	116.00	(5.00)
Family and Children First Council	8.00	10.95	2.95	11.95	1.00
Job and Family Services	508.00	941.00	433.00	982.00	41.00
Job Center	2.00	2.00	-	2.00	-
Juvenile Court	445.50	502.50	57.00	509.50	7.00
Miami Valley Regional Crime Lab	28.50	32.50	4.00	33.50	1.00
MonDay Community Corrections	94.00	88.00	(6.00)	89.00	1.00
Multi-Service Centers	7.00	8.00	1.00	8.00	-
Non-Departmental	-	1.00	1.00	-	(1.00)
Office of Management & Budget	10.00	10.00	-	9.00	(1.00)
Probate Court	33.00	33.00	-	34.00	1.00
Prosecutor	167.00	172.00	5.00	160.00	(12.00)
Public Defender	73.00	73.00	-	73.00	-
Public Works	258.95	255.95	(3.00)	257.75	1.80
Recorder	27.00	25.00	(2.00)	26.00	1.00
Records Center & Archives	20.00	20.00	-	20.00	-
Sanitary Engineering	254.25	255.25	1.00	250.45	(4.80)
Sheriff	459.00	458.00	(1.00)	471.00	13.00
Soil & Water Conservation	9.00	9.00	-	9.00	-
Stillwater Center	250.00	236.00	(14.00)	224.00	(12.00)
Treasurer	38.06	49.00	10.94	49.00	-
Veteran Services	24.00	25.00	1.00	24.00	(1.00)
TOTAL POSITIONS	4,839.06	4,969.00	129.94	4,986.00	17.00

**ALL FUNDS BUDGETED POSITIONS
BY COUNTY DEPARTMENT AND POSITION STATUS**



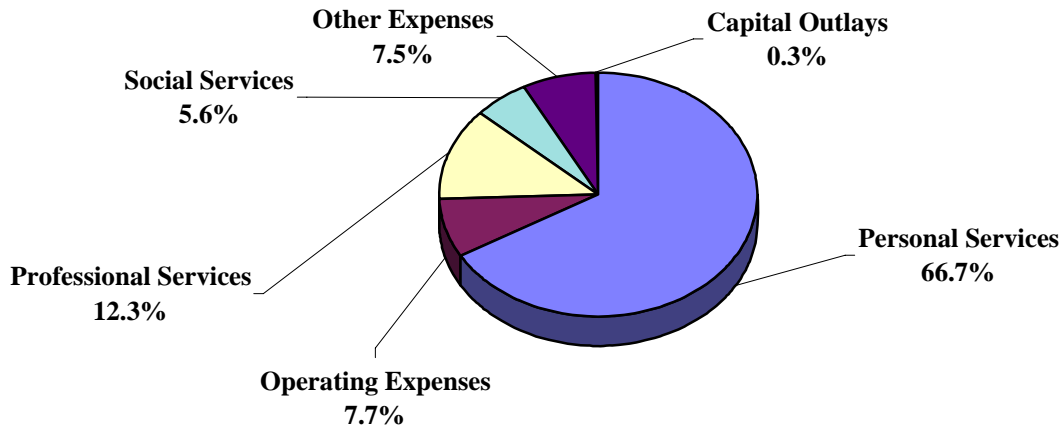
County Department	Full-Time	Part-Time	Seasonal	Special	Total
ADAMHS Board	30.00	2.00	-	-	32.00
Administrative Services	98.64	9.00	1.00	-	108.64
Auditor	96.16	2.00	2.00	-	100.16
Board of County Commissioners	9.00	-	-	-	9.00
Board of Elections	30.00		-	4.00	34.00
Board of MR/DD	720.00	53.00	-	-	773.00
Clerk of Commission	3.00	-	-	-	3.00
Clerk of Courts	109.81	1.00	-	-	110.81
Common Pleas Court - General	233.00	14.00	-	2.00	249.00
Community and Economic Development	43.05	-	4.00	-	47.05
Coroner	38.50	5.00	-	-	43.50
County Administrator	1.00	-	-	-	1.00
County Court	9.19	12.00	-	-	21.19
Court of Appeals	-	1.00	2.00	-	3.00
Data Processing Board	31.50	-	-	-	31.50
Domestic Relations Court	57.00	3.00	-	-	60.00
Engineer	116.00	-	-	-	116.00
Family and Children First Council	10.95	1.00	-	-	11.95
Job and Family Services	935.00	47.00	-	-	982.00
Job Center	2.00	-	-	-	2.00
Juvenile Court	487.50	22.00	-	-	509.50
Miami Valley Regional Crime Lab	28.50	3.00	2.00	-	33.50
MonDay Community Corrections	81.00	8.00	-	-	89.00
Multi-Service Centers	8.00	-	-	-	8.00
Office of Management & Budget	9.00	-	-	-	9.00
Probate Court	32.00	1.00	1.00	-	34.00
Prosecutor	159.00	1.00	-	-	160.00
Public Defender	70.00	3.00	-	-	73.00
Public Works	232.75	-	25.00	-	257.75
Recorder	25.00	1.00		-	26.00
Records Center & Archives	16.00	4.00	-	-	20.00
Sanitary Engineering	246.45	4.00	-	-	250.45
Sheriff	470.00	1.00	-	-	471.00
Soil & Water Conservation	8.00	1.00	-	-	9.00
Stillwater Center	140.00	81.00	3.00	-	224.00
Treasurer	35.00	-	14.00	-	49.00
Veteran Services	13.00		-	11.00	24.00
TOTAL POSITIONS	4,635.00	280.00	54.00	17.00	4,986.00

ALL FUNDS BUDGETED POSITIONS TABLE



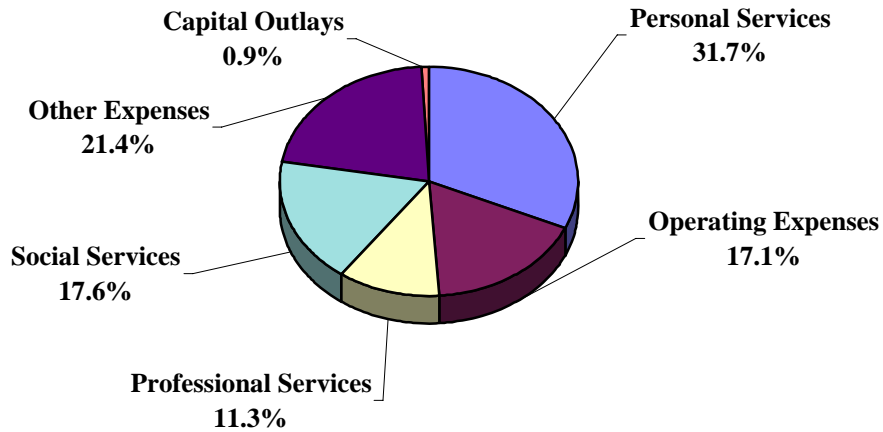
Note: Other positions include part-time, seasonal and special.

GENERAL FUND BUDGET EXPENDITURES BY TYPE



PERSONAL SERVICES				
Salaries	\$	77,034,366	\$	107,165,393
Fringe Benefits		30,131,027		66.7%
OPERATING EXPENSES				
Special Fringe Benefits		419,528		12,340,736
Operating Supplies		3,310,253		7.7%
Agricultural Supplies		3,000		
Routine Business		245,712		
Board Approved Travel		138,722		
Staff Training and Development		379,718		
Public Utility Services		2,836,544		
Rentals		1,040,893		
Budget Control		409,000		
Intergovernmental		1,468,878		
Miscellaneous		2,088,488		
PROFESSIONAL SERVICES				
Contractual Professional Services		9,599,956		19,710,888
Employment Services		16,023		12.2%
Law Enforcement Services		3,569,805		
Maintenance and Repair Services		3,226,327		
Communications		2,448,120		
Property and Casualty Insurance		850,657		
SOCIAL SERVICES				
Social Services Contracts		6,812,936		9,044,157
Other Social Services		2,231,221		5.6%
CAPITAL OUTLAYS				
Capital Outlays		439,030		462,553
Construction and Improvements		23,523		0.3%
OTHER EXPENSES				
Interfund Transfers		11,946,443		12,014,606
Debt Service		68,163		7.5%
TOTAL GENERAL FUND			\$	160,738,333
				100.0%

ALL FUNDS BUDGET EXPENDITURES BY TYPE



PERSONAL SERVICES				
Salaries	\$	207,648,997	\$	293,354,687
Fringe Benefits		85,705,690		31.7%
OPERATING EXPENSES				
Special Fringe Benefits		1,418,432		
Operating Supplies		18,310,081		
Agricultural Supplies		139,119		
Routine Business		1,251,591		
Board Approved Travel		693,120		
Outside Agency Board Approved Travel		124,894		
Staff Training and Development		1,217,946		
Public Utility Services		50,076,736		
Rentals		7,620,696		
Budget Control		473,052		
Intergovernmental		10,810,080		
Intergovernmental Transfers		52,286,144		
Miscellaneous		13,195,583		
			157,617,474	17.1%
PROFESSIONAL SERVICES				
Contractual Professional Services		34,656,917		
Employment Services		82,288		
Law Enforcement Services		3,696,349		
Maintenance and Repair Services		9,993,140		
Communications		5,872,866		
Property and Casualty Insurance		49,929,983		
			104,231,543	11.3%
SOCIAL SERVICES				
Social Services Contracts		155,492,067		
Other Social Services		7,554,307		
			163,046,374	17.6%
CAPITAL OUTLAYS				
Capital Outlays		4,441,898		
Construction and Improvements		4,252,044		
			8,693,942	0.9%
OTHER EXPENSES				
Interfund Transfers		168,615,527		
Debt Service		28,871,579		
			197,487,106	21.4%
TOTAL ALL FUNDS			\$ 924,431,126	100.0%

The Alcohol, Drug Addiction Mental Health Services (ADAMHS) Board, originally known as the Mental Health Board was established by state statute in 1968. In 1990, the Ohio Legislature expanded the role of the board and named it as the responsible governmental authority for alcohol and drug addiction services.

The ADAMHS Board is comprised of eighteen volunteer members. Four are appointed by the Ohio Department of Mental Health and four are appointed by the Ohio Department of Alcohol and Drug Addiction Services. The remaining ten members are appointed by the Montgomery County Board of County Commissioners.

The ADAMHS Board employs an Executive Director who hires staff to carry out its various statutory requirements and mandates.

The ADAMHS Board has the responsibility to create, support, and manage a system of care for individuals with behavioral health care needs.

The ADAMHS Board is, in general, forbidden by state statute to provide direct services. It contracts with a large network of licensed and/or certified behavioral health care providers in the community to deliver services in a collaborative system of care.

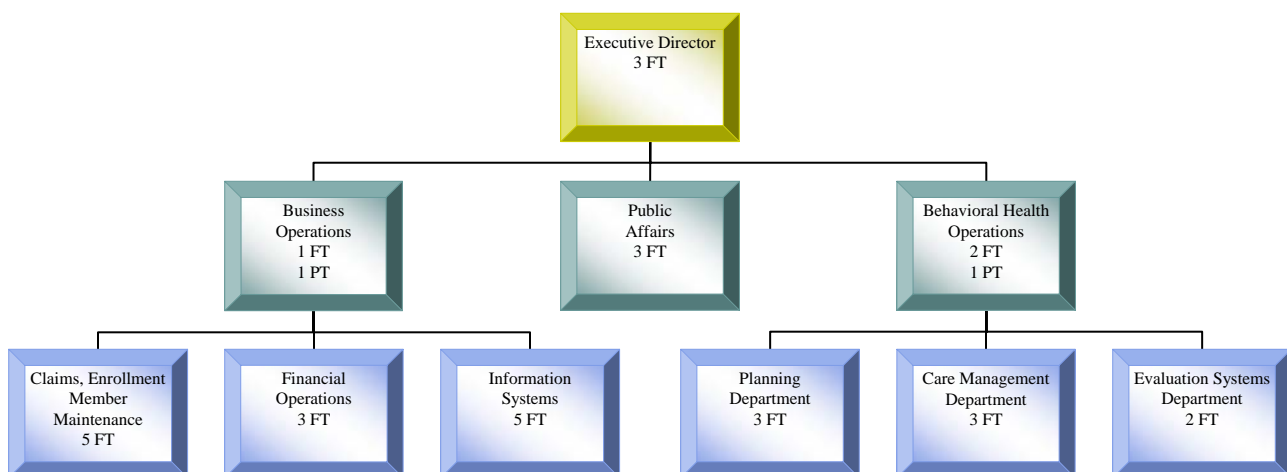
In addition to assuring that direct client services are available to Montgomery County residents, the board also evaluates and measures the quality of services and makes necessary adjustments to meet the changing needs of Montgomery County citizens. In addition, the board educates Montgomery County citizens and policy makers about the needs of Montgomery County residents regarding mental health, alcohol and drug addiction services.

The range of services provided within the ADAMHS system of care includes mental health, alcohol and other drug assessment, outpatient counseling and treatment, supportive housing and preventive services.

The ADAMHS system is funded by the Human Services Levy and state and federal monies to include Medicaid allocations.

In 2007, the ADAMHS system provided direct treatment services to 18,512 persons. This does not include the thousands of persons reached through one-time crisis contacts, education and prevention programs.

TABLE OF ORGANIZATION





ADAMHS BOARD STATISTICS

Mission Statement:

We exist to enhance the well being of each resident of Montgomery County in the area of behavioral health. Our mission is to improve and promote mental health, to facilitate the process of recovering from mental illness and chemical dependency, and to prevent the abuse of alcohol and other drugs.

Challenges:

- Finding ways to meet the growing need for providing quality behavioral healthcare services in an environment of static funding
- With the possibilities of multiple layoffs, many people and/or families may turn to ADAMHS Board's system of care.

Goals and Objectives:

- To position ADAMHS as a key recognized leader in the County Human Service System and statewide government
- To fully participate in the County Human Service Planning System through leadership in

and attendance on multiple county wide committees

- To fully participate in state wide committees promoting improved service delivery within Montgomery County
- Assure the safety and security of the mental health community
- Minimize any impact on the mental health community from potential natural disasters
- Develop a disaster plan for agency service continuance in the event of a major interruption
- Assure stable department workforce
- Provide cross training of employees within the department
- To maintain a fiscally sound ADAMHS system
- Work with contract agencies to avert any disruption in services
- To refine the planning and monitoring of clinical services
- Develop a steering committee and implementation of best practices (to include consumers) for cognitive behavior therapy and supportive employment

Units Provided	2005	2006	2007	2008 Goal
Age Group – 0-17	359,546	411,201	402,475	410,525
Age Group – 18-25	183,798	203,743	197,662	201,615
Age Group – 26-45	606,060	616,644	622,998	635,457
Age Group – 46-65	532,404	518,164	517,426	527,775
Age Group – 65+	42,318	32,933	27,869	28,426
Totals	1,724,126	1,782,685	1,768,430	1,803,798

Clients Served	2005	2006	2007	2008 Goal
Age Group – 0-17	3,709	3,745	4,122	4,204
Age Group – 18-25	2,678	2,950	2,960	3,019
Age Group – 26-45	6,330	6,717	6,936	7,075
Age Group – 46-65	3,559	3,915	4,199	4,282
Age Group – 65+	315	276	295	301
Totals	16,591	17,603	18,512	18,881

ADOPTED BUDGET SUMMARY BY DEPARTMENT



	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted
<u>ADAMHS Board</u>				
<u>Special Revenue Fund</u>				
ADAMHS Board Federal Grants				
ADAMHS Board Federal Grants	4,841,597	4,886,481	4,778,687	4,771,113
Fund Total	\$ 4,841,597	\$ 4,886,481	\$ 4,778,687	\$ 4,771,113
ADAMHS Board				
ADAMHS Board	53,551,858	56,627,172	55,336,022	55,533,946
Fund Total	\$ 53,551,858	\$ 56,627,172	\$ 55,336,022	\$ 55,533,946
Total Special Revenue Fund	\$ 58,393,455	\$ 61,513,653	\$ 60,114,709	\$ 60,305,059
Department Total	\$ 58,393,455	\$ 61,513,653	\$ 60,114,709	\$ 60,305,059

Department: 71 ADAMHS Board
Fund Title: ADAMHS Board Federal Grants
Subfund Title: ADAMHS Board Federal Grants
Program Cost Account: Various



<u>Adopted Budget by Program</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Community Plan Block Grant	271,147	271,147	271,147	271,147		
DeafLink Community Prevention BG	120,000	120,000	120,000		(120,000)	-100.0%
Drug Free Schools - Daybreak PALS	90,000	67,050	67,050	67,050		
Drug Free Schools - Project Impact	75,000	55,875	55,875	55,875		
Early Childhood Mental Health				16,000	16,000	
Families of Purpose	115,000					
Homeless Women TANF Prevention Program		40,168	40,168	40,168		
Juvenile Court TASC Federal Program	154,263	180,517	173,506	180,517		
ODADAS SAPT BG Prevention				38,500	38,500	
ODADAS TANF Prevention		38,500	38,500		(38,500)	-100.0%
ODMH All Hazards - IBHS-HRSA Funds	4,273	14,000	244		(14,000)	-100.0%
ODMH Fast	90,854	154,862	54,296	154,862		
ODMH Federal PATH Funds	82,819	112,006	112,006	131,783	19,777	17.7%
ODMH HAP Block Grant	1,642	1,642	1,642	1,642		
ODMH Kids Plan Block Grant	69,143	69,143	69,143	69,143		
ODMH Network of Care		31,134	31,134		(31,134)	-100.0%
ODMH Title XX	438,775	421,092	434,361	421,092		
ODMH/OSU Suicide Prevention			3,328	10,000	10,000	
PATH Administration for TAMAR	117	1,000			(1,000)	-100.0%
SAPT BG - HIV Services	94,482	94,482	87,436	94,482		
SAPT BG MVH - Women	168,056	168,056	168,056	168,056		
SAPT BG Nova House - Women	162,647	162,647	162,647	162,647		
SAPT BG Per Capita - Prevention	693,045	693,045	693,045	693,045		
SAPT BG Per Capita - Treatment	1,819,567	1,781,348	1,786,337	1,786,337	4,989	0.3%
SAPT BG Project Cure - Women	145,938	145,938	145,938	145,938		
SAPT BG UMADAOP - Elder Care	66,000	66,000	66,000	66,000		
SAPT Block Grant - UMADAOP	178,829	196,829	196,829	196,829		
Total	\$4,841,597	\$4,886,481	\$4,778,687	\$4,771,113	(\$115,368)	-2.4%

Adopted Budget Highlights

This fund is for the federal grants, which include the following Catalog of Federal Domestic Assistance (CFDA) Categories: Safe & Drug Free Schools/Communities, Assistance in Homeless Transition (PATH), Social Services Block Grant, Block Grants for Community Health Services, Block Grants for Prevention & Treatment, and Family Preservation and Support Services.

The federal grants decreased by \$115,368 or 2.4% primarily due to the reduction of DeafLink Community Prevention BG, ODMH All Hazards - IBHS-HRSA Funds, ODMH Network Care and PATH Administration for TAMAR. There were increases due to two new programs, Early Childhood Mental Health and ODMH/OSU Suicide Prevention and slight increases in ODMH Federal PATH Funds and SAPT BG UMADAOP - Elder Care.

The revenues for this fund equal expenditures at \$4,771,113, which include Federal Grants and Reimbursements.

Department: 71 ADAMHS Board
Fund Title: 253 ADAMHS Board
Subfund Title: 251 ADAMHS Board
Program Cost Account: Social Services



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	1,584,366	1,847,548	1,742,694	1,771,715	(75,833)	-4.1%
Fringe Benefits	517,846	572,318	563,394	639,703	67,385	11.8%
Special Fringe Benefits	2,010	3,000	965	3,000		
Operating Supplies	22,754	25,200	23,618	24,400	(800)	-3.2%
Outside Agency Bd Approved Travel	13,552	15,600	12,042	15,500	(100)	-0.6%
Routine Business	15,282	16,000	14,126	14,300	(1,700)	-10.6%
Staff Training and Development	10,446	26,385	16,670	20,844	(5,541)	-21.0%
Contractual Professional Services	339,005	459,100	377,649	442,400	(16,700)	-3.6%
Social Services Contractual Services	50,719,586	53,325,861	52,261,826	52,249,971	(1,075,890)	-2.0%
Maintenance and Repair Services	12,458	10,939	6,281	7,150	(3,789)	-34.6%
Communications	5,416	7,050	3,815	4,800	(2,250)	-31.9%
Property and Casualty Insurance	21,182	22,400	21,034	33,000	10,600	47.3%
Public Utility Services	10,312	22,000	12,005	21,500	(500)	-2.3%
Rentals	232,470	230,302	229,949	232,738	2,436	1.1%
Capital Outlays	44,912	40,025	49,954	49,400	9,375	23.4%
Miscellaneous-Trust and Agency	262	3,444		3,525	81	2.4%
Total	<u>\$53,551,858</u>	<u>\$56,627,172</u>	<u>\$55,336,022</u>	<u>\$55,533,946</u>	<u>(\$1,093,226)</u>	<u>-1.9%</u>

Budgeted Positions

Full-Time Positions	30.00	29.00	30.00	1.00
Part-Time Positions	1.00	2.00	2.00	
Total Positions	<u>31.00</u>	<u>31.00</u>	<u>32.00</u>	<u>1.00</u>

Department:	71	ADAMHS Board
Fund Title:	253	ADAMHS Board
Subfund Title:	251	ADAMHS Board
Program Cost Account:		Social Services



Adopted Budget Highlights

This fund includes the annual operating budget of \$22,064,837 along with state grants totaling 33,469,109.

Salaries are down \$75,833 or 4.1% from the 2007 Adopted Budget. The salary increase parameter for this department was 4.0%. The decrease in Salaries is primarily due to the offsetting reduction in Termination Pay-Out Vacation.

Fringe Benefits are up \$67,385 or 11.8% from the 2007 Adopted Budget. The increase in Fringe Benefits is mostly due to health insurance.

Budgeted position changes include an additional full-time Human Resources Specialist.

Social Services Contractual Services decreased \$1,075,890 or 2.0% primarily due to no longer budgeting grants until award letters are received.

Capital Outlays for 2008 total \$49,400. The budget includes computer CPU's, monitors, network and imaging components, printers, software upgrades and patches, statistical program, licensing for software, new operating systems, office furniture and chairs.

Total estimated revenue for 2008 is \$55,709,571, which includes \$21,834,437 in Human Services Levy, \$18,509,109 in State Revenues, \$13,900,000 in Federal Revenues, \$1,060,000 in Charges for Services and \$406,025 in miscellaneous revenue. There is a surplus in this fund of \$175,625.

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
<u>ADAMHS Board</u>				
<u>Special Revenue Fund</u>				
ADAMHS Board				
ADAMHS Board				
<u>Human Services Levy</u>				
Full-Time				
ADMINISTRATIVE SECRETARY	-	-	2.00	2.00
CARE MANAGEMENT ADMINISTRATOR	2.00	1.00	-	(1.00)
CLAIMS ANALYST	2.00	2.00	2.00	-
CLIENT RIGHTS OFFICER	1.00	1.00	-	(1.00)
CLIENT RIGHTS/COMMUNITY SVC SPECIALIST	-	-	1.00	1.00
CLINICAL CARE MANAGEMENT ADMINISTRATOR	-	-	1.00	1.00
DIRECTOR OF BEHAVIOR HEALTH OPERATIONS	-	-	1.00	1.00
DIRECTOR OF BUSINESS OPERATIONS	1.00	1.00	1.00	-
DIRECTOR OF SERVICE PLANNING	1.00	1.00	-	(1.00)
ENROLLMENT SPECIALIST	2.00	2.00	2.00	-
EVALUATION SPECIALIST	1.00	1.00	1.00	-
EXECUTIVE ADMINISTRATIVE ASSISTANT	1.00	1.00	1.00	-
EXECUTIVE DIRECTOR	1.00	1.00	1.00	-
FINANCIAL SPECIALIST	1.00	1.00	1.00	-
HOUSING DEVEL. PLANNER/ADMINISTRATOR	-	1.00	1.00	-
HUMAN RESOURCES SPECIALIST	-	-	1.00	1.00
INFORMATION SYSTEMS ASSOCIATE	-	-	1.00	1.00
INFORMATION SYSTEMS COORDINATOR	1.00	1.00	1.00	-
INFORMATION SYSTEMS SPECIALIST	1.00	1.00	-	(1.00)
MANAGER CLAIMS ENROLLMENT MEMBER MAINT	-	-	1.00	1.00
MANAGER OF CARE MANAGEMENT	1.00	1.00	1.00	-
MANAGER OF DATA SERVICES	2.00	2.00	-	(2.00)
MANAGER OF EVALUATION SYSTEMS	1.00	1.00	1.00	-
MANAGER OF FINANCIAL OPERATIONS	1.00	1.00	1.00	-
MANAGER OF INFORMATION SYSTEMS	-	-	1.00	1.00
MANAGER OF PLANNING SERVICES	1.00	1.00	1.00	-
NETWORK ADMINISTRATOR	1.00	1.00	1.00	-
PLANNING ADMINISTRATOR	1.00	-	1.00	1.00
PROGRAM ANALYST	1.00	1.00	1.00	-
PROGRAM COORDINATOR	-	1.00	-	(1.00)
PUBLIC AFFAIRS DIRECTOR	1.00	1.00	1.00	-
RECEPTIONIST/SECRETARY	1.00	1.00	1.00	-
SECRETARY	3.00	2.00	-	(2.00)
UTILIZATION ADMINISTRATOR	1.00	1.00	-	(1.00)
UTILIZATION REVIEWER	-	-	1.00	1.00
Status TOTAL	30.00	29.00	30.00	1.00

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
Part-Time				
CONTRACT ADMINISTRATOR	1.00	1.00	-	(1.00)
INTERMITTENT CONTRACT EMPLOYEE	-	-	2.00	2.00
SECRETARY	-	1.00	-	(1.00)
Status TOTAL	1.00	2.00	2.00	-
OCA TOTAL	31.00	31.00	32.00	1.00
Subfund TOTAL ADAMHS Board	31.00	31.00	32.00	1.00
Fund TOTAL ADAMHS Board	31.00	31.00	32.00	1.00
GAAP Fund TOTAL Special Revenue Fund	31.00	31.00	32.00	1.00
TOTAL DEPARTMENT	31.00	31.00	32.00	1.00



ADMINISTRATIVE SERVICES

The Administrative Services Department is responsible for the following functions: Communications, Emergency Management, Human Resources, Purchasing and Central Services, Risk Management, the Animal Resource Center/Dog Control Program and Criminal Justice Council.

The **Communications Division** is responsible for both internal and external proactive and reactive communications using a multitude of communication tools to introduce and distribute the county's messages. Internal communications include producing and disseminating the County Update - a monthly newsletter to all employees, as well as assisting with the publicizing of internal events. External proactive communications include preparing and disseminating media releases, working with the media to produce county related stories, assisting departments with marketing tools such as brochures and other written materials and reviewing and submitting county award applications. External reactive communications include assisting the County Administrator in responding to issues brought up in the media and other avenues.

The Montgomery County Office of **Emergency Management** (MCOEM) is responsible for developing plans and programs that prepare Montgomery County and its communities to effectively prevent, respond to and recover from catastrophic disasters. The office works with agencies and communities throughout Montgomery County to assist with local emergency operations planning, disaster response coordination, natural hazard mitigation projects and State Homeland Security issues. The office also administers numerous Homeland Security grants for the county and its communities.

The **Human Resources Division** is responsible for the management and coordination of Human Resources activities and functions. One of its primary functions is the recruitment and selection of employees. Each year, the Human Resources Division assists in filling between 300-350 positions governed by the Board of County Commissioners. Qualified persons are selected from approximately 7,300 applications filed annually with the Human Resources Division. Another function, Employee Relations, negotiates labor contracts, develops and manages the classification and compensation system, interprets and administers Montgomery County human resources policies and procedures and monitors the county's Equal Employment

Opportunity and Affirmative Action Plans. The Benefits Division designs, secures, administers and manages group benefits for approximately 4,900 county employees, including all departments of the Board of Montgomery County Commissioners, other elected offices, affiliated boards and commissions. The Benefits Division oversees the modification and development of benefits policies and procedures. The Learning and Performance function of Human Resources provides training and development opportunities through the research, design and development of appropriate classroom training events for all levels of county employees; the management of an internal resource center, i.e., library, self-study programs, tuition reimbursement and training information services; the formulation and application of long term developmental strategies that help individuals and specific units perform current or future jobs; individual employee counseling concerning career development and performance enhancement; and internal organizational counseling where work performance issues are approached with the use of state of the art organizational development interventions.

The **Purchasing Division** handles the purchases of goods and services, including obtaining price quotations or competitive bids, as required for Montgomery County offices. In addition, this division coordinates and participates in multi-jurisdictional purchasing activities. The **Central Services** operation includes Printing Services, Stockroom, Mailroom, Parking Facilities and the Service Depot. The Central Service Departments provide cost effective services that meet the operational needs of county offices.

The **Risk Management Division** is responsible for the development of countywide risk management and loss prevention programs. The division provides overall coordination and support of loss prevention and claims administration programs in Montgomery County. This division administers Workers' Compensation and property and casualty claims for all Montgomery County departments and offices; as well as the purchase of property and liability insurance.

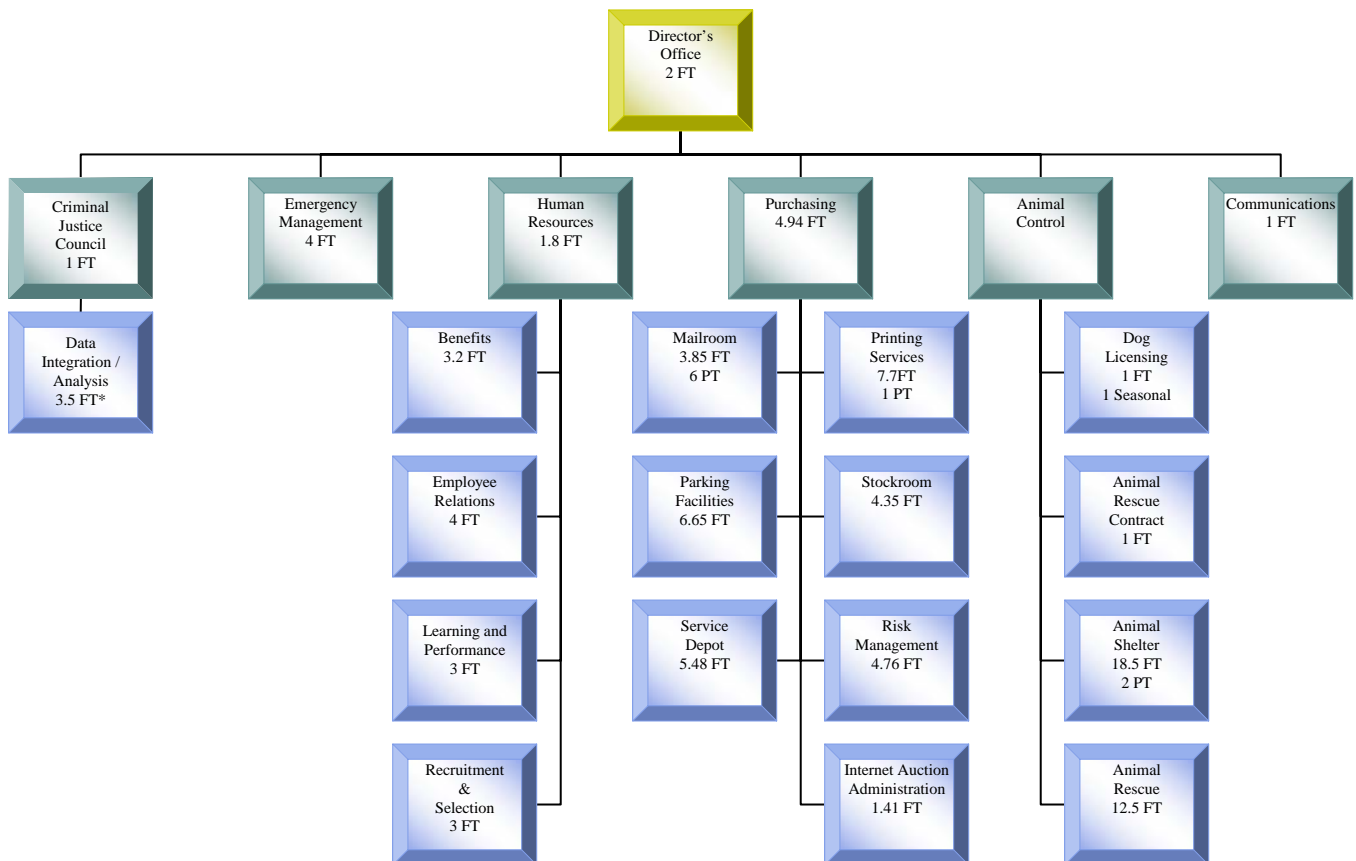
The **Animal Resource Center** oversees a 24-hour animal control service and is responsible for protecting the public from animal attacks and for aggressively protecting animals from neglect and cruelty. Animals picked up as strays or unwanted pets brought to the shelter by citizens are provided

food, water, adequate medical care and safe housing before being screened for adoption into new homes. The Animal Resource Center annually returns thousands of pets to their owners through lost/found information, dog licensing promotion and enforcement.

Animals not reclaimed by owners are placed into responsible homes as part of adoption programs. All animals are spayed/neutered upon adoption as part of the county's commitment to controlling pet overpopulation. Shelter staff promotes responsible and humane animal stewardship through vaccinations of all animals upon arrival at the shelter and will offer public courses such as general obedience and puppy socialization. Volunteer opportunities exist for individuals who wish to assist the shelter staff in providing animal care and public education.

The **Criminal Justice Council** provides leadership in setting goals and priorities for the Montgomery County criminal justice system. The council facilitates coordination of local justice agency planning, reviews grant applications, and disseminates information to better support efforts to reduce crime and promote safer communities. The council provides a forum to consider and resolve common policy and operational issues, thereby enhancing the effectiveness, coordination and efficiency of all components of the Montgomery County criminal justice system. The council also oversees the development and operation of the Criminal Justice Information System (CJIS). CJIS staff is also responsible for data analysis and CJIS integration efforts.

TABLE OF ORGANIZATION



* Data Integration/Analysis includes 1.5 positions which report to Data Processing.



ADMINISTRATIVE SERVICES STATISTICS

Mission Statement:

To serve the public, through the efficient operation of internal county government operations, as well as directly in such areas as animal control and emergency preparedness.

Challenges:

- The Animal Resource Center will be endeavoring to provide the same high level of customer service to the community's residents and animals while working within the challenging economic environment. Cat housing and programs continue to breed beyond current capabilities requiring innovative programs to provide enhanced revenue streams for ongoing service levels. Fully implementing the existing programs while incorporating new programs, such as Voluntary Cat Registration, will pose the greatest challenges to the Animal Resource Center staff and management.
- Continued level of service provision with declining resources
- Automation of processes to reduce workload
- Decreasing funding for Homeland Security grants
- Addressing criminal justice system needs throughout the community in areas such as information systems, immigration issues, re-entry of ex-offenders into workforce/community and managing jail population
- Minimizing parking disruption during repairs/maintenance for County Administration building indoor/outdoor garages
- Managing high parking garage occupancy rates due to the opening of the Juvenile Justice Center
- Keeping administrative costs of Central Services as low as possible to minimize effects on budgets that are charged for services
- Managing the rising costs of health insurance
- Providing opportunities for wellness for county employees to encourage healthy lifestyles and manage health insurance costs
- Evaluation of replacement of the county payroll/personnel system
- Implementation of action plan from employee survey to impact individual and organizational performance in service to our public

Internal Service Funds – Revenue Receipts	2005	2006	2007	2008 Goal
Printing Services	\$1,049,263	\$1,158,746	\$1,248,554	\$1,334,908
Mailroom	1,596,905	1,931,902	1,982,634	2,166,885
Stockroom	3,784,270	4,216,915	4,182,077	3,291,500
Service Depot	1,649,115	1,703,161	1,690,550	1,820,229

Human Resources	2005	2006	2007	2008 Goal
Turnover Rates	14.6%	13.7%	10.1%	10.0%
Sick Leave Hours Used per 1,000 Hours Worked	45	42	29	27

Risk Management – Workers' Compensation	2005	2006	2007	2008 Goal
Experience Modification (EM) (1)	0.71	0.63	0.71	0.89
Degree of Disability Management (DoDM) (2)				
Statewide Average	129	136	134	135
Montgomery County	153	145	140	145

- (1) EM is the comparison of the employer's actual claims loss versus what is expected by the Bureau of Workers' Compensation (BWC). The state average for any given employer class is expressed as 1.00; below is better than expected while above is worse than expected.
- (2) DoDM measures return to work performance. The benchmark is 100. The higher the number, the more quickly the employer successfully returns employees to work.

ADOPTED BUDGET SUMMARY BY DEPARTMENT



<u>Administrative Services</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted
<u>Enterprise Funds</u>				
Parking Facilities				
Parking Facilities	1,707,949	1,725,503	1,677,322	1,760,606
Fund Total	\$ 1,707,949	\$ 1,725,503	\$ 1,677,322	\$ 1,760,606
Total Enterprise Funds	\$ 1,707,949	\$ 1,725,503	\$ 1,677,322	\$ 1,760,606
<u>General Fund</u>				
General Fund				
General Fund	2,448,449	1,888,894	2,159,638	1,846,773
Fund Total	\$ 2,448,449	\$ 1,888,894	\$ 2,159,638	\$ 1,846,773
Total General Fund	\$ 2,448,449	\$ 1,888,894	\$ 2,159,638	\$ 1,846,773
<u>Internal Service Funds</u>				
Printing Services				
Printing Services	1,270,049	1,194,681	1,282,401	1,324,550
Fund Total	\$ 1,270,049	\$ 1,194,681	\$ 1,282,401	\$ 1,324,550
Mailroom				
Mailroom	2,010,388	1,914,069	1,903,517	2,151,944
Fund Total	\$ 2,010,388	\$ 1,914,069	\$ 1,903,517	\$ 2,151,944
Stockroom				
Stockroom	4,891,123	3,256,602	4,199,701	3,185,992
Fund Total	\$ 4,891,123	\$ 3,256,602	\$ 4,199,701	\$ 3,185,992
Service Depot				
Service Depot	1,905,139	1,818,696	1,763,076	1,798,040
Fund Total	\$ 1,905,139	\$ 1,818,696	\$ 1,763,076	\$ 1,798,040
Workers Compensation Risk Management				
Workers' Compensation Administration	303,008	382,493	338,926	387,214
Workers' Compensation Risk Management	2,931,698	3,226,505	10,233,316	3,323,481
Fund Total	\$ 3,234,706	\$ 3,608,998	\$ 10,572,241	\$ 3,710,695
Property/Casualty Risk Management				
Property/Casualty Administration	1,896,674	2,259,040	2,142,377	2,266,292
Fund Total	\$ 1,896,674	\$ 2,259,040	\$ 2,142,377	\$ 2,266,292

ADOPTED BUDGET SUMMARY BY DEPARTMENT



	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted
<u>Administrative Services</u>				
Health Insurance - Admin				
Employee Assistance Program	105,600	105,600	105,600	
Health Insurance Administration	459,859	301,914	354,524	555,579
Fund Total	\$ 565,459	\$ 407,514	\$ 460,124	\$ 555,579
Healthcare - Self Insurance				
Anthem Benefits - Self Insurance	11,244,284	13,521,000	23,655,674	47,169,675
Central Benefits - Self Insurance	27,606,729	36,337,000	16,921,908	170,000
Onenation Benefits - Self Insurance			3,434,762	
Fund Total	\$ 38,851,013	\$ 49,858,000	\$ 44,012,344	\$ 47,339,675
Total Internal Service Funds	\$ 54,624,551	\$ 64,317,600	\$ 66,335,780	\$ 62,332,767
<u>Special Revenue Fund</u>				
Other Federal Grants				
Criminal Justice Needs Assessment	96,661		2,593	
Emergency Management Federal Grants	186,235	446,948	1,474,649	
Fund Total	\$ 282,895	\$ 446,948	\$ 1,477,242	\$ -
Other State & Local Grants				
Ohio BWC Safety Grant	27,897			
Fund Total	\$ 27,897	\$ -	\$ -	\$ -
Other Special Revenue Funds-WC				
Animal Control Contracts	111,403	91,500	-	
Fund Total	\$ 111,403	\$ 91,500	\$ -	\$ -
Other Special Revenue Funds-FC				
Animal Control Contracts			75,630	90,525
Caring Program-Animal Shelter	12,403	33,900	27,716	33,900
Criminal Justice Information Sys (CJIS)			244,319	438,566
Dog and Kennel	2,199,395	2,452,849	2,553,961	2,503,431
Emergency Management Operating	294,554	334,002	306,480	357,590
Emergency Operations Center	27,739	20,300	20,271	30,000
Internet Auction Administration				93,123
Fund Total	\$ 2,534,091	\$ 2,841,051	\$ 3,228,377	\$ 3,547,135
Total Special Revenue Fund	\$ 2,956,287	\$ 3,379,499	\$ 4,705,619	\$ 3,547,135
Department Total	\$ 61,737,235	\$ 71,311,496	\$ 74,878,360	\$ 69,487,281

Department: 11 Administrative Services
Fund Title: 502 Parking Facilities
Subfund Title: 502 Parking Facilities
Program Cost Account: General Government



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	199,259	179,767	191,876	193,884	14,117	7.9%
Fringe Benefits	97,384	93,819	92,837	106,667	12,848	13.7%
Special Fringe Benefits	3,069	2,700	997	2,700		
Operating Supplies	16,077	19,343	13,862	18,943	(400)	-2.1%
Contractual Professional Services	9,569	19,300	21,291	19,300		
Maintenance and Repair Services	162,876	122,300	116,983	127,500	5,200	4.3%
Communications	6,799	9,541	6,688	8,041	(1,500)	-15.7%
Property and Casualty Insurance	45,571	68,000	39,094	68,000		
Public Utility Services	62,081	55,400	56,332	60,400	5,000	9.0%
Miscellaneous	100,639	104,500	86,530	104,500		
Interfund Transfers	1,004,625	1,050,833	1,050,833	1,047,671	(3,162)	-0.3%
Capital Outlays				3,000	3,000	
Total	\$1,707,949	\$1,725,503	\$1,677,322	\$1,760,606	\$35,103	2.0%

Budgeted Positions

Full-Time Positions	5.85	6.95	6.65	(0.30)
Part-Time Positions	1.00	0.00	0.00	
Total Positions	6.85	6.95	6.65	(0.30)

Adopted Budget Highlights

Parking Facilities includes the Administration Building and the Reibold Building parking garages.

Salaries are up \$14,117 or 7.9% due to 3.0% raises and budgeting actual employee costs. Fringe Benefits are up \$12,848 or 13.7% due to higher health insurance costs.

Positions are down by 0.30, which is due to a decrease of 0.20 of an Account Clerk II and other fractional allocation increases and decreases of various positions, which net to the other one-tenth decrease.

Interfund Transfers are down by \$3,162 or 0.3% as a result of adjusting Debt Service Principal and Interest Transfers to the required 2008 payments per the loan schedule.

Estimated Parking Charges revenue for 2008 is \$1,830,000, a \$3,600 or 0.2% increase from 2007. This will result in an increase of \$69,394 to the fund reserve level.

Department: 11 Administrative Services
Fund Title: 1 General Fund
Subfund Title: 1 General Fund
Program Cost Account: General Government



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	1,244,457	1,156,488	1,226,316	1,176,019	19,531	1.7%
Fringe Benefits	852,906	367,225	605,405	379,668	12,443	3.4%
Special Fringe Benefits	15,746	20,816	16,190	18,912	(1,904)	-9.1%
Operating Supplies	56,037	91,473	54,532	73,323	(18,150)	-19.8%
Routine Business	7,562	8,512	4,807	11,665	3,153	37.0%
Board Approved Travel	13,539	14,850	9,451	16,850	2,000	13.5%
Staff Training and Development	11,139	14,473	9,803	12,326	(2,147)	-14.8%
Contractual Professional Services	114,670	59,256	120,853	70,847	11,591	19.6%
Maintenance and Repair Services	1,433	5,027	328	23,470	18,443	366.9%
Communications	42,499	58,093	43,606	48,569	(9,524)	-16.4%
Rentals	14,666	17,944	18,315	15,124	(2,820)	-15.7%
Miscellaneous	447		425			
Interfund Transfers	47,449	74,737	5,000		(74,737)	-100.0%
Capital Outlays	25,899		44,609			
Total	\$2,448,449	\$1,888,894	\$2,159,638	\$1,846,773	(\$42,121)	-2.2%

Budgeted Positions

Full-Time Positions	23.70	21.35		20.74	(0.61)
Part-Time Positions	0.00	1.00		0.00	(1.00)
Total Positions	23.70	22.35		20.74	(1.61)

Department:	11	Administrative Services
Fund Title:	1	General Fund
Subfund Title:	1	General Fund
Program Cost Account:		General Government



Adopted Budget Highlights

Divisions of Administrative Services included in the General Fund are Administrative Services Director, Communications, Human Resources Administration, Internet Auction Operations, Learning and Performance, Purchasing and the Criminal Justice Council, previously in Non-Departmental.

Salaries are up \$19,531 or 1.7%. Salaries are reduced by \$91,376 as a provision of the Administrative Services Early Retirement Incentive Plan (ERIP). A reduction of \$33,807 is due to transferring a position out of this grouping, while the newly included Criminal Justice Council adds \$69,757 before reallocations. Interfund Transfers of \$74,737 was reallocated to Salaries. Finally, the 2007 General Fund Adopted Salary budgets were inflated by 3.0% to create the 2008 Adjusted Budget. With financial hardships on the General Fund, a 3.0% across the board reduction was applied to all Salary and related Fringe Benefit budgets. That increase is \$220.

Fringe Benefits are up \$12,443 or 3.4%. This is the net change resulting from various factors. Reductions included \$34,884 related to the ERIP and \$17,038 due to the transfer of a Clerical Specialist from the Administrative Services Director budget to the Clerk of Commission. These reductions are more than offset by increases based on actual employee costs, including \$23,287 for Criminal Justice Council new to this grouping, primarily for health insurance.

The decrease of 0.61 full-time positions includes the transfer of a Clerical Specialist from the Director's budget to the Clerk of Commission offset by the added Criminal Justice Council Liaison. Otherwise, the decrease is made up of 0.80 Asset Disposal Specialist now charged to Internet Auction Administration, 0.20 of the Director of Human Resources now charged to Health Insurance Administration, and the addition of a Confidential Office Clerk, as well as net negative fractional allocation changes of various other positions. The decrease of one part-time position is an Intern in Human Resources Administration.

Operating Supplies are down \$18,150 or 19.8% primarily in Learning and Performance. Based on recent spending experience, \$12,200 was reallocated to other categories, primarily to Contractual Professional Services for outside training consultants.

Maintenance and Repair Services are up \$18,443 or 366.9% due to Computer Software Maintenance Contracts for the new NeoGov applicant tracking system.

The 2007 Interfund Transfers amount of \$74,737 was in Purchasing but was totally reallocated for 2008 to cover Administrative Services General Fund salary shortfalls as follows: \$31,461 within Purchasing, \$16,883 to Human Resources Administration, \$16,108 to Administrative Services Director, \$5,353 to Communications and \$4,932 to Learning and Performance.

Estimated 2008 revenue for this grouping includes \$30,000 of Fixed Asset Sales in Purchasing, \$8,200 of Facility Rental generated by Learning and Performance and \$25,000 from the levy allocation for the Criminal Justice Council. This \$63,200 total is down \$4,800 or 7.1% from last year.

Department: 11 Administrative Services
Fund Title: 601 Printing Services
Subfund Title: 601 Printing Services
Program Cost Account: General Government



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	338,576	323,840	346,310	343,248	19,408	6.0%
Fringe Benefits	98,883	97,091	100,596	118,062	20,971	21.6%
Special Fringe Benefits	147	300	99	2,600	2,300	766.7%
Operating Supplies	178,174	179,800	236,353	229,450	49,650	27.6%
Routine Business	1,246	1,600	1,233	1,600		
Staff Training and Development	585	900	446	800	(100)	-11.1%
Contractual Professional Services	102,672	110,650	142,879	73,200	(37,450)	-33.8%
Maintenance and Repair Services	23,497	48,000	49,843	51,900	3,900	8.1%
Communications	5,965	4,100	7,257	4,190	90	2.2%
Property and Casualty Insurance	719	700	615	700		
Rentals	492,511	420,000	389,116	444,000	24,000	5.7%
Miscellaneous	84					
Interfund Transfers				50,000	50,000	
Capital Outlays				3,500	3,500	
Debt Service	26,991	7,700	7,653	1,300	(6,400)	-83.1%
Total	\$1,270,049	\$1,194,681	\$1,282,401	\$1,324,550	\$129,869	10.9%

Budgeted Positions

Full-Time Positions	8.15	7.50	7.70	0.20
Part-Time Positions	1.00	1.00	1.00	
Total Positions	9.15	8.50	8.70	0.20

Adopted Budget Highlights

Salaries are up \$19,408 or 6.0% due to 3.0% raises, a \$1,500 Overtime request and the position increase. The Fringe Benefit increase of \$20,971 or 21.6% is mainly due to higher health insurance costs, including three people switching from waiving coverage to taking insurance plans.

The full-time position increase of 0.20 consists of various allocation increases outweighing allocation decreases.

The Operating Supplies increase of \$49,650 or 27.6% is mostly in Photocopy Supplies and Usage for increased paper costs and usage.

Contractual Professional Services is down \$37,450 or 33.8%. The decrease is in External Printing Services in anticipation of decreased demand for four color printing work to be sent out.

The Interfund Transfers of \$50,000 is in the Repayment of Interfund Loans line item to repay the General Fund for covering a year-end 2007 negative fund balance. The initial loan was for \$250,000 and will be repaid over five years. The final loan payment is in 2012. Actions are being taken to restore this fund to financial stability.

Capital Outlays of \$3,500 is for a replacement of the main artist's computer, which will be both PC and Mac compatible.

The reduced Debt Service request, down \$6,400 or 83.1%, is because the remaining copier lease will end and all equipment will be owned during the first quarter of 2008.

Estimated Printing Internal Service Charges revenue is \$1,334,908, which increases the fund reserve level by \$10,358. The 2008 revenue estimate is up \$135,408 or 11.3% from 2007.

Department: 11 Administrative Services
Fund Title: 602 Mailroom
Subfund Title: 602 Mailroom
Program Cost Account: General Government



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	211,847	151,762	208,135	194,552	42,790	28.2%
Fringe Benefits	195,266	49,607	64,207	60,742	11,135	22.4%
Special Fringe Benefits	1,095	2,100	3,391	2,100		
Operating Supplies	1,086,786	1,039,800	1,325,234	1,532,750	492,950	47.4%
Contractual Professional Services	845	900	711	700	(200)	-22.2%
Maintenance and Repair Services	6,711	6,000	6,938	7,000	1,000	16.7%
Communications	497,201	581,900	236,564	252,100	(329,800)	-56.7%
Property and Casualty Insurance	1,277	2,000	1,139	2,000		
Interfund Transfers				20,000	20,000	
Debt Service	9,361	80,000	57,199	80,000		
Total	\$2,010,388	\$1,914,069	\$1,903,517	\$2,151,944	\$237,875	12.4%

Budgeted Positions

Full-Time Positions	4.20	3.70	3.85	0.15
Part-Time Positions	4.00	4.00	6.00	2.00
Total Positions	8.20	7.70	9.85	2.15

Adopted Budget Highlights

The Mailroom includes Mailroom - Operations and Mailroom - Postage.

Salaries are up \$42,790 or 28.2% due to 3.0% raises, a \$5,000 Overtime request and the position increase. Fringe Benefits are up \$11,135 or 22.4% due to the position increase and higher health insurance costs.

Full-time positions are up 0.15 due to various allocation changes. Part-time is up by two Mail Clerk Messengers.

The Operating Supplies increase of \$492,950 or 47.4% and the Communications decrease of \$329,800 or 56.7% are in line with the expected countywide needs for Postage and Express Mail & Delivery Charges respectively, which will be revenue reimbursed.

The Interfund Transfers of \$20,000 is in the Repayment of Interfund Loans line item to repay the General Fund for an Early Retirement Incentive Plan (ERIP) payout for a Mailroom participant. The initial loan was for \$130,135 and will be repaid over 5 years. The final loan payment is in 2012.

The \$80,000 Debt Service request is for the second year of a five year lease purchase for the new DM 1000 Meter Machines. These comply with new postal regulations and have replaced the old postage meter and inserter and add additional capabilities including electronic interface.

Estimated total Mailroom revenue from Administrative and Internal Service Charges is \$2,166,885 resulting in a \$14,941 increase to the fund reserve level. This revenue estimate is up \$248,590 or 13.0% from 2007.

Department: 11 Administrative Services
Fund Title: 603 Stockroom
Subfund Title: 603 Stockroom
Program Cost Account: General Government



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	148,416	163,035	150,947	137,513	(25,522)	-15.7%
Fringe Benefits	58,668	70,157	75,740	67,319	(2,838)	-4.0%
Special Fringe Benefits	1,037	600	1,222	600		
Operating Supplies	2,075,912	1,774,750	1,866,221	1,696,700	(78,050)	-4.4%
Staff Training and Development	21,500	23,000	21,500	45,000	22,000	95.7%
Contractual Professional Services	2,516,204	1,161,500	1,975,446	1,151,500	(10,000)	-0.9%
Maintenance and Repair Services	49,554	44,000	81,382	62,000	18,000	40.9%
Communications	6,344	5,560	7,551	5,360	(200)	-3.6%
Property and Casualty Insurance	4,047	4,000	2,678	4,000		
Rentals			1,514	1,000	1,000	
Interfund Transfers				10,000	10,000	
Capital Outlays	9,441	10,000	15,501	5,000	(5,000)	-50.0%
Total	\$4,891,123	\$3,256,602	\$4,199,701	\$3,185,992	(\$70,610)	-2.2%

Budgeted Positions

Full-Time Positions	5.35	4.80	4.35	(0.45)
Total Positions	5.35	4.80	4.35	(0.45)

Adopted Budget Highlights

Salaries are down \$25,522 or 15.7% as 3.0% raises are more than offset by the position reduction. Fringe Benefits are down \$2,838 or 4.0% also due to the position reduction, which more than offsets higher health insurance costs.

Full-time positions are down by 0.45 due to various fractional reductions more than offsetting various increases.

The increase of \$22,000 or 95.7% in the Staff Training and Development category is in Training Registration due to the anticipated county need procured through the Stockroom.

The \$18,000 or 40.9% increase in Maintenance and Repair Services is in Other Office Equipment Maintenance Contracts to meet anticipated county needs procured through the Stockroom.

The Interfund Transfers of \$10,000 is in the Repayment of Interfund Loans line item to repay the General Fund for covering a year-end 2007 negative fund balance. The initial loan was for \$250,000 and will be repaid over 5 years. The final loan payment is in 2012. Actions are being taken to restore this fund to financial stability.

The \$5,000 Capital Outlays request is Office Furniture procured centrally for various departments.

Estimated 2008 revenue is unchanged at \$3,291,500. This results in an increase to the fund reserve level of \$105,508.

Department: 11 Administrative Services
Fund Title: 604 Service Depot
Subfund Title: 604 Service Depot
Program Cost Account: General Government



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	216,059	229,071	233,435	249,874	20,803	9.1%
Fringe Benefits	128,423	132,191	85,514	99,732	(32,459)	-24.6%
Special Fringe Benefits	267	722	689	722		
Operating Supplies	1,406,932	1,291,488	1,312,204	1,264,988	(26,500)	-2.1%
Board Approved Travel		1,206		337	(869)	-72.1%
Staff Training and Development	1,750	419	103	419		
Contractual Professional Services	3,902	5,567	5,401	5,139	(428)	-7.7%
Maintenance and Repair Services	121,035	120,754	88,621	115,221	(5,533)	-4.6%
Communications	4,876	5,591	8,582	5,591		
Property and Casualty Insurance	2,866	5,317	1,246	5,317		
Public Utility Services	793					
Rentals	15,168	14,170	17,119	17,500	3,330	23.5%
Miscellaneous	3,069	3,200	2,600	3,200		
Interfund Transfers				30,000	30,000	
Capital Outlays		9,000	7,563		(9,000)	-100.0%
Total	\$1,905,139	\$1,818,696	\$1,763,076	\$1,798,040	(\$20,656)	-1.1%

Budgeted Positions

Full-Time Positions	5.30	5.30	5.48	0.18
Total Positions	5.30	5.30	5.48	0.18

Adopted Budget Highlights

Salaries are up \$20,803 or 9.1% due to 3.0% raises and the position increase. Fringe Benefits are down \$32,459 or 24.6% due to decreased Workers' Compensation based on an improved claims experience.

The position increase of 0.18 is a new partial allocation of the Associate Buyer to this division.

The Interfund Transfers of \$30,000 is in the Repayment of Interfund Loans line item to repay the General Fund for covering a year-end 2007 negative fund balance. The initial loan was for \$200,000 and will be repaid over 5 years. The final loan payment is in 2012. Actions are being taken to restore this fund to financial stability.

Estimated 2008 Service Depot Internal Service Charges revenue is \$1,820,229, which is unchanged from 2007, resulting in a \$22,189 increase to the fund reserve level.

Department: 11 Administrative Services
Fund Title: 630 Workers Compensation Risk Management
Subfund Title: 301 Workers' Compensation Administration
Program Cost Account: General Government



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	64,551	116,009	112,938	115,510	(499)	-0.4%
Fringe Benefits	21,604	41,281	32,289	47,082	5,801	14.1%
Special Fringe Benefits	928	1,500	1,100	1,500		
Operating Supplies	4,669	5,500	2,864	5,500		
Routine Business	148	650	586	1,350	700	107.7%
Board Approved Travel	872	3,960	2,597	3,960		
Staff Training and Development	8,889	4,000	6,045	7,500	3,500	87.5%
Contractual Professional Services	168,936	196,793	162,602	192,212	(4,581)	-2.3%
Maintenance and Repair Services	5,464	6,100	5,472	5,900	(200)	-3.3%
Communications	4,621	4,700	3,806	4,700		
Property and Casualty Insurance	1,750		1,681			
Rentals	1,427	2,000	1,503	2,000		
Capital Outlays	7,512		5,443			
Construction and Improvements	11,639					
Total	\$303,008	\$382,493	\$338,926	\$387,214	\$4,721	1.2%

Budgeted Positions

Full-Time Positions	2.15	2.30	2.38	0.08
Total Positions	2.15	2.30	2.38	0.08

Adopted Budget Highlights

Salaries are down \$499 or 0.4% as 3.0% raises are offset by position budgeting reallocations. Even though positions are slightly increased, dollars are down as allocations of lower paid positions replace higher paid allocations. The increase in Fringe Benefits of \$5,801 or 14.1% is due to higher health insurance costs.

The full-time position increase is fractional allocation decreases of the Purchasing Director and Secretary being more than offset by an Associate Buyer allocation increase.

Other Cash Transfer revenue of \$387,214, equal to requested expenses, is currently budgeted to be transferred to this budget from Workers' Compensation Risk Management resulting in no change to the fund balance.

Department: 11 Administrative Services
Fund Title: 630 Workers Compensation Risk Management
Subfund Title: 300 Workers' Compensation Risk Management
Program Cost Account: General Government



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Fringe Benefits	2,931,698	2,844,012	2,551,245	2,850,000	5,988	0.2%
Property and Casualty Insurance			7,188,650	86,267	86,267	
Interfund Transfers		382,493	493,422	387,214	4,721	1.2%
Total	\$2,931,698	\$3,226,505	\$10,233,316	\$3,323,481	\$96,976	3.0%

Adopted Budget Highlights

The increase of \$86,267 in Property and Casualty Insurance is in the Self-Insurance Dividends/Return of Contributions line item, for refunds to the MonDay program in the MonDay Workers' Compensation Refunds grant. The large 2007 actual amount also represents refunds to various other county departments.

Interfund Transfers represents the cash transfer to cover Workers' Compensation Administration costs. Therefore, it is up by the same \$4,721 or 1.2% as Workers' Compensation Administration.

Estimated 2008 revenue is up by \$86,267 or 1.9% to \$4,586,267, which is made up of \$4,500,000 of Workers' Compensation Premiums and \$86,267 of Reimbursement-Workers' Compensation Self-Insurance Premium Returns for MonDay. This increases the fund reserve level by \$1,262,786.

Department: 11 Administrative Services
Fund Title: 680 Property/Casualty Risk Management
Subfund Title: 200 Property/Casualty Administration
Program Cost Account: General Government



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	85,269	116,009	108,494	115,510	(499)	-0.4%
Fringe Benefits	30,837	41,281	35,977	47,082	5,801	14.1%
Special Fringe Benefits	712	1,000	958	1,000		
Operating Supplies	3,422	5,040	1,832	5,040		
Routine Business	326	707	112	1,357	650	91.9%
Board Approved Travel	1,287	3,960	2,597	3,960		
Staff Training and Development	4,759	4,000	5,886	7,500	3,500	87.5%
Contractual Professional Services	242,162	388,410	188,470	386,410	(2,000)	-0.5%
Maintenance and Repair Services	5,464	6,100	5,472	5,900	(200)	-3.3%
Communications	4,514	5,200	3,930	5,200		
Property and Casualty Insurance	1,475,788	1,660,333	1,751,237	1,660,333		
Rentals	1,427	2,000	1,503	2,000		
Cost Recovery and Intergov't Transfers	21,558	25,000	30,466	25,000		
Capital Outlays	7,512		5,443			
Construction and Improvements	11,639					
Total	\$1,896,674	\$2,259,040	\$2,142,377	\$2,266,292	\$7,252	0.3%

Budgeted Positions

Full-Time Positions	2.15	2.30	2.38	0.08
Total Positions	2.15	2.30	2.38	0.08

Adopted Budget Highlights

Property/Casualty Administration includes Property and Casualty Premiums & Claims as well as Property and Casualty Administration.

Salaries are down \$499 or 0.4% as 3.0% raises are offset by position budgeting reallocations. Even though positions are slightly increased, dollars are down as allocations of lower paid positions replace higher paid allocations. The increase in Fringe Benefits of \$5,801 or 14.1% is due to higher health insurance costs.

The full-time position increase is fractional allocation decreases of the Purchasing Director and Secretary being more than offset by an Associate Buyer allocation increase.

Property and Casualty Premium revenue for 2008 is estimated at \$2,266,292, which is up \$7,252 or 0.3%. Revenue equals requested total expenses resulting in no change to the fund balance.

Department: 11 Administrative Services
Fund Title: 682 Health Insurance - Admin
Subfund Title: 200 Employee Assistance Program
Program Cost Account: General Government



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Contractual Professional Services	105,600	105,600	105,600		(105,600)	-100.0%
Total	\$105,600	\$105,600	\$105,600	\$0	(\$105,600)	-100.0%

Adopted Budget Highlights

This budget is being merged into Health Insurance Administration for 2008.

Department: 11 Administrative Services
Fund Title: 682 Health Insurance - Admin
Subfund Title: 100 Health Insurance Administration
Program Cost Account: General Government



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	204,167	168,391	196,994	190,160	21,769	12.9%
Fringe Benefits	166,984	46,323	52,436	70,879	24,556	53.0%
Operating Supplies	19	300	22	800	500	166.7%
Routine Business			147			
Board Approved Travel			1,357	5,000	5,000	
Staff Training and Development	10,000	10,000	11,048	14,600	4,600	46.0%
Contractual Professional Services	65,579	70,000	82,716	259,240	189,240	270.3%
Communications	9,550	6,600	7,086	11,600	5,000	75.8%
Property and Casualty Insurance	178	300	232	300		
Capital Outlays	3,382		2,487	3,000	3,000	
Total	\$459,859	\$301,914	\$354,524	\$555,579	\$253,665	84.0%

Budgeted Positions

Full-Time Positions	3.45	3.10	3.20	0.10
Total Positions	3.45	3.10	3.20	0.10

Adopted Budget Highlights

Prior to 2008, Health Insurance Administration included the Health Awareness Program, which is an initiative to fund various wellness education efforts, as well as Health Insurance Administration. As of 2008, The Employee Assistance Program is also included here.

Salaries are up \$21,769 or 12.9%. This includes 3.0% raises as well as the reallocation of 20.0% of the Director of Human Resources to this appropriation.

The \$24,556 or 53.0% increase in Fringe Benefits is due to the effect of the allocation of the Director of Human Resources to this appropriation and higher health insurance costs.

The 0.10 full-time position increase is the 0.20 allocation of the Director of Human Resources partially offset by an allocation reduction of 0.10 Personnel Coordinator.

Contractual Professional Services is up \$189,240 or 270.3%. An increase due to the budget consolidation is the fee paid to the Employee Assistance Program provider. Increases for items always in this budget also occurred for flexible spending account and COBRA administration. Also included here is one-time consulting related to union health care issues.

Capital Outlays include a request for a replacement computer for \$3,000.

Revenue for 2008 collected from departments using per employee Health Insurance Administration and Employee Assistance rates is estimated at \$436,540. Since the 2008 rates were developed excluding the one-time consulting expense, this will result in a \$119,039 decrease to the fund reserve level.

Department: 11 Administrative Services
Fund Title: 683 Healthcare - Self Insurance
Subfund Title: 685 Anthem Benefits - Self Insurance
Program Cost Account: General Government



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Contractual Professional Services	251,104	575,000	1,142,476	1,704,375	1,129,375	196.4%
Property and Casualty Insurance	10,993,180	12,946,000	22,013,198	45,465,300	32,519,300	251.2%
Interfund Transfers			500,000			
Total	\$11,244,284	\$13,521,000	\$23,655,674	\$47,169,675	\$33,648,675	248.9%

Adopted Budget Highlights

Contractual Professional Services is up \$1,129,375 or 196.4% due to Anthem administration fee rate increases and the end of the Central Benefits self insurance program shifting all county participants to Anthem for 2008.

The Property and Casualty Insurance category is up \$32,519,300 or 251.2% due to higher Insurance Claims Settlements & Payments for employee health insurance claims and the end of the Central Benefits self insurance program shifting all county participants to Anthem for 2008.

Total estimated premium revenue paid by employees, their employing departments and affiliates is \$47,169,675, resulting in no change to the fund reserve level. The premium revenue is made up of \$46,055,127 from within the county and \$1,114,548 from affiliates.

Department: 11 Administrative Services
Fund Title: 683 Healthcare - Self Insurance
Subfund Title: 684 Central Benefits - Self Insurance
Program Cost Account: General Government



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Contractual Professional Services	1,034,965	1,100,000	650,664	20,000	(1,080,000)	-98.2%
Property and Casualty Insurance	26,570,264	35,237,000	16,271,243	150,000	(35,087,000)	-99.6%
Miscellaneous	1,500					
Total	<u>\$27,606,729</u>	<u>\$36,337,000</u>	<u>\$16,921,908</u>	<u>\$170,000</u>	<u>(\$36,167,000)</u>	<u>-99.5%</u>

Adopted Budget Highlights

The Central Benefits self insurance plan ended June 30, 2007. The minimal 2008 budget represents the administrative fees and claims payments continuing into 2008 associated with the claims run out.

Department: 11 Administrative Services
Fund Title: 683 Healthcare - Self Insurance
Subfund Title: 683 Onenation Benefits - Self Insurance
Program Cost Account: General Government



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Interfund Transfers			3,434,762			
Total	\$0	\$0	\$3,434,762	\$0	\$0	

Adopted Budget Highlights

This self insurance program ended June 30, 2005. The 2007 actual expense is a cash transfer to the ongoing Anthem self insurance fund, zeroing out this fund.

Department: 11 Administrative Services
Fund Title: 296 Other Federal Grants
Subfund Title: 825 Criminal Justice Needs Assessment
Program Cost Account: Judicial & Law Enforcement



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	67,649		871			
Fringe Benefits	20,759		1,722			
Interfund Transfers	8,253					
Total	\$96,661	\$0	\$2,593	\$0	\$0	

Budgeted Positions

Full-Time Positions	1.00	0.00		0.00		
Total Positions	1.00	0.00		0.00	0.00	

Adopted Budget Highlights

Prior to 2007, this grant program funded a Coordinator for the Criminal Justice Council to facilitate discussion and common goals of diverse law enforcement groups. The grant has ended but this important function has been picked up by the General Fund, in Non-Departmental for 2007 and in Administrative Services for 2008 and ongoing.

Actual expenses for 2007 were to use up remaining grant money related to closing out the grant.

Department: 11 Administrative Services
Fund Title: 296 Other Federal Grants
Subfund Title: 703 Emergency Management Federal Grants
Program Cost Account: General Government



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	18,660					
Fringe Benefits	5,643					
Operating Supplies	257		55			
Routine Business	1,504	780	71		(780)	-100.0%
Staff Training and Development	25,956	4,202	812		(4,202)	-100.0%
Contractual Professional Services	76,631	8,422	6,299		(8,422)	-100.0%
Capital Outlays	57,583	433,545	1,467,412		(433,545)	-100.0%
Total	\$186,235	\$446,948	\$1,474,649	\$0	(\$446,948)	-100.0%

Budgeted Positions

Full-Time Positions	1.00	0.00	0.00	
Total Positions	1.00	0.00	0.00	0.00

Adopted Budget Highlights

This budget includes various grant programs, the largest for 2007 being State Homeland Security 06. Year to year variability occurs based on available grant funding and the timing of grant appropriations, resulting in this unusual case in a zero 2008 Adopted Budget. Grants planned for appropriation in early 2008 include State Homeland Security 07, Homeland Security Regional 07 and Citizen Corps Program 07. These will be part of the 2009 Adopted Budget.

Department: 11 Administrative Services
Fund Title: 297 Other State & Local Grants
Subfund Title: 620 Ohio BWC Safety Grant
Program Cost Account: General Government



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Capital Outlays	27,897					
Total	\$27,897	\$0	\$0	\$0	\$0	

Adopted Budget Highlights

This was a one-time grant from the Ohio Bureau of Workers' Compensation to promote safety initiatives.

Department: 11 Administrative Services
Fund Title: 298 Other Special Revenue Funds-WC
Subfund Title: 6 Animal Control Contracts
Program Cost Account: Judicial & Law Enforcement



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	47,850	61,179			(61,179)	-100.0%
Fringe Benefits	15,502	21,246	0		(21,246)	-100.0%
Special Fringe Benefits	367					
Pre-Employment Services	67					
Operating Supplies	3,513					
Agricultural Supplies	19,682	975			(975)	-100.0%
Board Approved Travel	580					
Contractual Professional Services	2,716					
Maintenance and Repair Services	11,838					
Property and Casualty Insurance	4,288	8,100			(8,100)	-100.0%
Public Utility Services	5,000					
Total	\$111,403	\$91,500	\$0	\$0	(\$91,500)	-100.0%

Budgeted Positions

Full-Time Positions	3.00	2.00		0.00	(2.00)
Total Positions	3.00	2.00		0.00	(2.00)

Adopted Budget Highlights

This budget is moving to another fund for 2008. Actuals for 2007 have also been moved to the new fund; see fund 299.

Department: 11 Administrative Services
Fund Title: 299 Other Special Revenue Funds-FC
Subfund Title: 6 Animal Control Contracts
Program Cost Account: Judicial & Law Enforcement



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries			46,629	34,511	34,511	
Fringe Benefits			16,210	13,795	13,795	
Agricultural Supplies			12,736	34,119	34,119	
Property and Casualty Insurance			56	8,100	8,100	
Total	\$0	\$0	\$75,630	\$90,525	\$90,525	

Budgeted Positions

Full-Time Positions	0.00	0.00		1.00	1.00
Total Positions	0.00	0.00		1.00	1.00

Adopted Budget Highlights

This budget was previously in a different fund. All comparisons are made between this budget for 2008 and fund 298 for 2007.

Salaries are down by \$26,668 or 43.6% and Fringe Benefits are down \$7,451 or 35.1%, both due to the position reduction.

Positions are down by one full-time. This consists of reducing one Animal Care Provider.

The increase in Agricultural Supplies of \$33,144 or 3,399.4% is in Animal Care Supplies. This increase is made possible by the Salary and Fringe Benefit savings.

Estimated 2008 revenue from Kennel Charges-Cats (\$81,522) and Animal Control Contracts (\$60,000) totals \$141,522 which is up \$50,022 or 54.7% from 2007. This will result in a \$50,997 increase to the fund reserve level.

Department: 11 Administrative Services
Fund Title: 299 Other Special Revenue Funds-FC
Subfund Title: 3 Caring Program-Animal Shelter
Program Cost Account: Judicial & Law Enforcement



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Operating Supplies	1,528	5,600	2,347	5,600		
Board Approved Travel		4,300	1,234	4,300		
Staff Training and Development	4,210	3,000	3,886	3,000		
Contractual Professional Services	3,359	15,700	15,190	15,700		
Communications	3,281	5,200	5,054	5,200		
Property and Casualty Insurance	25	100	5	100		
Total	\$12,403	\$33,900	\$27,716	\$33,900	\$0	

Adopted Budget Highlights

This grouping includes the Animal Shelter Caring Program, Tiny Tim Disabled Animal Medical Fund, Animal Resource Center Retail Store and Animal Resource Center Education Classes.

Revenue for this grouping is estimated at \$36,100 from donations, the sale of supplies and class fees. This results in an increase to the fund reserve level of \$2,200.

Department: 11 Administrative Services
Fund Title: 299 Other Special Revenue Funds-FC
Subfund Title: 385 Criminal Justice Information Sys (CJIS)
Program Cost Account: Judicial & Law Enforcement



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries			130,878	245,058	245,058	
Fringe Benefits			33,703	68,726	68,726	
Pre-Employment Services			81			
Operating Supplies			134	4,400	4,400	
Routine Business			105	1,500	1,500	
Staff Training and Development				3,334	3,334	
Contractual Professional Services			24,848	54,164	54,164	
Maintenance and Repair Services			48,359	50,000	50,000	
Communications			5,162	11,384	11,384	
Property and Casualty Insurance			341			
Capital Outlays			708			
Total	\$0	\$0	\$244,319	\$438,566	\$438,566	

Budgeted Positions

Full-Time Positions	0.00	0.00		3.50	3.50
Total Positions	0.00	0.00		3.50	3.50

Adopted Budget Highlights

This is a new function for Administrative Services relating to the Criminal Justice Information System (CJIS) formerly under the Clerk of Courts. While there were no adopted budget amounts for 2007, a current prorated 2007 budget of \$305,100 was in place covering May through December.

Salaries and Fringe Benefits are for an MIS Manager, Data Systems Coordinator, Network Operations Engineer and one-half of a Project Lead. The Network Operations Engineer and one-half Project Lead report to Data Processing.

Contractual Professional Services of \$54,164 represents Firewall protection for CJIS and SRL certifications for a full twelve month period.

Maintenance and Repair Services of \$50,000 is for Oracle software maintenance for the CJIS database.

Estimated 2008 revenue totals \$438,566 for no change to the fund reserve level. The total is made up of General Fund subsidy of \$220,000, Inter-Departmental Agreements of \$135,000, Levy Transfer of \$33,333 and Contracts with Local Municipalities of \$50,233.

Department: 11 Administrative Services
Fund Title: 299 Other Special Revenue Funds-FC
Subfund Title: 2 Dog and Kennel
Program Cost Account: Judicial & Law Enforcement



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	1,079,535	1,175,569	1,261,507	1,269,643	94,074	8.0%
Fringe Benefits	408,405	471,894	465,297	489,402	17,508	3.7%
Special Fringe Benefits	8,920	11,300	9,623	11,300		
Post Employment Services	415	10,500	476	10,000	(500)	-4.8%
Pre-Employment Services	541	400	331	400		
Operating Supplies	33,721	36,000	41,732	36,000		
Agricultural Supplies	88,144	97,000	116,255	102,000	5,000	5.2%
Routine Business	1,314	2,300	1,903	2,300		
Board Approved Travel	2,999	7,000	4,187	7,000		
Staff Training and Development	4,394	5,650	5,507	6,150	500	8.8%
Contractual Professional Services	55,040	32,900	76,304	27,900	(5,000)	-15.2%
Law Enforcement Services	1,612	1,000		1,000		
Maintenance and Repair Services	105,905	111,600	129,459	111,600		
Communications	40,914	48,200	66,224	48,200		
Property and Casualty Insurance	17,861	26,100	17,551	26,100		
Public Utility Services	225,963	244,000	226,240	244,000		
Rentals	2,384	1,500	2,538	1,500		
Intergovernmental	6,983	7,100	7,066	7,100		
Miscellaneous	8,660	9,600	8,346	9,600		
Interfund Transfers	28,768	47,236	66,590	47,236		
Capital Outlays	76,918	106,000	46,826	45,000	(61,000)	-57.5%
Total	\$2,199,395	\$2,452,849	\$2,553,961	\$2,503,431	\$50,582	2.1%

Budgeted Positions

Full-Time Positions	32.00	32.00		32.00	
Part-Time Positions	0.00	1.00		2.00	1.00
Seasonal Positions	1.00	1.00		1.00	
Total Positions	33.00	34.00		35.00	1.00

Department:	11	Administrative Services
Fund Title:	299	Other Special Revenue Funds-FC
Subfund Title:	2	Dog and Kennel
Program Cost Account:		Judicial & Law Enforcement



Adopted Budget Highlights

The Dog and Kennel fund includes Animal Licensing, Animal Rescue and the Animal Shelter.

Salaries are up \$94,074 or 8.0% due to employee raises, one added position and increased Overtime. Fringe Benefits are up \$17,508 or 3.7% as a result of higher health insurance costs being partially offset by lower Workers' Compensation costs due to an improved claims experience.

The part-time position increase is an Intern at the Animal Resource Center.

Interfund Transfers of \$47,236 represent the payment to the Sheriff for Animal Rescue dispatching services.

Capital Outlays of \$45,000 represents a specially equipped 4WD extended cab pickup. Due to the number of vehicles in the Animal Rescue fleet, at least one and sometimes more typically need to be replaced each year.

Dog and Kennel revenue consists of Kennel Charges, Licenses, Fines, Donations and General Fund Subsidy. Estimated 2008 revenue of \$2,375,753, up \$25,150 or 1.1%, results in a spend-down of the fund reserve level of \$127,678.

The make-up of the revenue total of \$2,375,753 is Dog Licenses for \$1,188,000; Other Licenses for \$65,000; Kennel Charges for \$257,150; Fines for \$15,000; Donations for \$25,000 and a General Fund Subsidy of \$825,603 as required to insure statutory animal control duties are carried out. The subsidy has been held flat for 2008 due to the financial hardships on the General Fund.

Department: 11 Administrative Services
Fund Title: 299 Other Special Revenue Funds-FC
Subfund Title: 703 Emergency Management Operating
Program Cost Account: General Government



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	132,618	167,771	154,074	176,983	9,212	5.5%
Fringe Benefits	48,384	67,981	62,237	82,287	14,306	21.0%
Special Fringe Benefits	1,152	2,000	2,484	4,750	2,750	137.5%
Pre-Employment Services	325	400	122	400		
Operating Supplies	5,524	2,500	3,487	2,900	400	16.0%
Routine Business	2,845	2,500	1,504	2,500		
Board Approved Travel	99	1,400		1,400		
Staff Training and Development	326	850	595	900	50	5.9%
Contractual Professional Services	25,172	14,000	18,423	17,100	3,100	22.1%
Maintenance and Repair Services	2,129	1,400	1,886	2,000	600	42.9%
Communications	17,986	24,900	16,330	17,800	(7,100)	-28.5%
Property and Casualty Insurance	2,358	2,500	2,338	2,500		
Public Utility Services	96		(96)			
Rentals	42,529	45,300	42,600	45,570	270	0.6%
Miscellaneous	334	500	496	500		
Interfund Transfers	3,920					
Capital Outlays	8,756					
Total	\$294,554	\$334,002	\$306,480	\$357,590	\$23,588	7.1%

Budgeted Positions

Full-Time Positions	4.00	5.00	4.00	(1.00)
Total Positions	4.00	5.00	4.00	(1.00)

Adopted Budget Highlights

Salaries are increasing \$9,212 or 5.5% due to budgeted 3.0% raises and being based on actual employee costs. Fringe Benefits are up \$14,306 or 21.0% due to higher health insurance costs.

The one position decrease is an Emergency Management Operations Officer, which is not funded in this budget, having been temporarily funded from the State Homeland Security 05 grant in the 2006 budget. It was decided to no longer keep this position as a placeholder for possible future grant funding.

Estimated 2008 revenue is \$336,193, unchanged from 2007. It consists of Federal and Local Reimbursements (\$109,227), Contracts with Local Municipalities (\$111,800) and a match of the locally contracted amount by the county (\$115,166). The fund balance is projected to decrease by \$21,397 for 2008.

Department: 11 Administrative Services
Fund Title: 299 Other Special Revenue Funds-FC
Subfund Title: 704 Emergency Operations Center
Program Cost Account: General Government



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Operating Supplies	785	500	73	4,300	3,800	760.0%
Contractual Professional Services		400		400		
Maintenance and Repair Services				5,300	5,300	
Communications	8,726	10,500	9,102	15,600	5,100	48.6%
Public Utility Services	3,225	4,400	7,078	4,400		
Interfund Transfers	3,920					
Capital Outlays	11,083	4,500	4,018		(4,500)	-100.0%
Total	\$27,739	\$20,300	\$20,271	\$30,000	\$9,700	47.8%

Adopted Budget Highlights

Estimated General Fund subsidy revenue is \$33,500, up \$12,500 or 59.5%, resulting in a \$3,500 increase to the fund reserve level.

Department: 11 Administrative Services
Fund Title: 299 Other Special Revenue Funds-FC
Subfund Title: 411 Internet Auction Administration
Program Cost Account: General Government



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries				56,551	56,551	
Fringe Benefits				26,922	26,922	
Contractual Professional Services				450	450	
Maintenance and Repair Services				1,600	1,600	
Communications				1,000	1,000	
Property and Casualty Insurance				300	300	
Rentals				6,300	6,300	
Total	\$0	\$0	\$0	\$93,123	\$93,123	

Budgeted Positions

Full-Time Positions	0.00	0.00		1.41	1.41
Total Positions	0.00	0.00		1.41	1.41

Adopted Budget Highlights

Along with Internet Auction process changes, this special revenue budget replaces the previous General Fund budget.

Full-time positions include an Asset Disposal Specialist and fractional allocations of a Purchasing Contract Specialist, Senior Buyer and Central Stores Supervisor.

Estimated 2008 revenue from Other Fees is \$93,123 for no change to the fund reserve level.

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
<u>Administrative Services</u>				
<u>Enterprise Funds</u>				
Parking Facilities				
Parking Facilities				
<u>Parking Facilities - Operating</u>				
Full-Time				
ACCOUNT CLERK II	0.28	0.35	0.35	-
CENTRAL SERVICES FINANCIAL SUPERVISOR	-	-	0.20	0.20
PARKING FACILITY ATTENDANT II	2.00	2.50	3.00	0.50
PARKING FACILITY LEAD ATTENDANT	0.70	0.70	-	(0.70)
PARKING FACILITY SUPERVISOR	-	-	0.70	0.70
PURCHASING & CENTRAL SERVICES DIRECTOR	-	-	0.05	0.05
PURCHASING DIRECTOR	0.03	0.10	-	(0.10)
PURCHASING SERVICES SUPERVISOR	0.10	0.20	-	(0.20)
SECRETARY	0.03	0.10	0.05	(0.05)
Status TOTAL	3.14	3.95	4.35	0.40
Part-Time				
PARKING FACILITY ATTENDANT II	0.50	-	-	-
Status TOTAL	0.50	-	-	-
OCA TOTAL	3.64	3.95	4.35	0.40
<u>Reibold Parking Facility</u>				
Full-Time				
ACCOUNT CLERK II	0.27	0.20	-	(0.20)
PARKING FACILITY ATTENDANT II	1.00	1.50	1.00	(0.50)
PARKING FACILITY LEAD ATTENDANT	1.30	1.30	1.00	(0.30)
PARKING FACILITY SUPERVISOR	-	-	0.30	0.30
PURCHASING DIRECTOR	0.02	-	-	-
PURCHASING SERVICES SUPERVISOR	0.10	-	-	-
SECRETARY	0.02	-	-	-
Status TOTAL	2.71	3.00	2.30	(0.70)
Part-Time				
PARKING FACILITY ATTENDANT II	0.50	-	-	-
Status TOTAL	0.50	-	-	-
OCA TOTAL	3.21	3.00	2.30	(0.70)
Subfund TOTAL Parking Facilities	6.85	6.95	6.65	(0.30)
Fund TOTAL Parking Facilities	6.85	6.95	6.65	(0.30)
GAAP Fund TOTAL Enterprise Funds	6.85	6.95	6.65	(0.30)

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
<u>General Fund</u>				
General Fund				
General Fund				
<u>Administrative Services Director</u>				
Full-Time				
CLERICAL SPECIALIST	1.00	1.00	-	(1.00)
DIRECTOR OF ADMINISTRATIVE SERVICES	1.00	1.00	1.00	-
EXECUTIVE SECRETARY	1.00	1.00	1.00	-
Status TOTAL	3.00	3.00	2.00	(1.00)
OCA TOTAL	3.00	3.00	2.00	(1.00)
<u>Communications</u>				
Full-Time				
COMMUNICATIONS MANAGER	1.00	1.00	1.00	-
Status TOTAL	1.00	1.00	1.00	-
OCA TOTAL	1.00	1.00	1.00	-
<u>Criminal Justice Council</u>				
Full-Time				
CRIMINAL JUSTICE COUNCIL LIAISON	-	-	1.00	1.00
Status TOTAL	-	-	1.00	1.00
OCA TOTAL	-	-	1.00	1.00
<u>Human Resources Administration</u>				
Full-Time				
CONFIDENTIAL OFFICE CLERK	1.00	1.00	2.00	1.00
DIRECTOR OF HUMAN RESOURCES	-	1.00	0.80	(0.20)
EMPLOYEE RELATIONS MANAGER	1.00	1.00	1.00	-
HUMAN RESOURCES REPRESENTATIVE	2.00	2.00	2.00	-
HUMAN RESOURCES TRAINING MANAGER	1.00	-	-	-
PERSONNEL COORDINATOR	0.90	0.90	1.00	0.10
PERSONNEL DIRECTOR	1.00	-	-	-
RECRUITMENT AND SELECTION MANAGER	1.00	1.00	1.00	-
SECRETARY	1.65	1.00	1.00	-
Status TOTAL	9.55	7.90	8.80	0.90
Part-Time				
INTERN	-	1.00	-	(1.00)
Status TOTAL	-	1.00	-	(1.00)
OCA TOTAL	9.55	8.90	8.80	(0.10)
<u>Learning and Performance</u>				
Full-Time				
LEARNING AND PERFORMANCE CONSULTANT	1.00	1.00	1.00	-

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
LEARNING AND PERFORMANCE DIRECTOR	1.00	1.00	1.00	-
SECRETARY	1.00	1.00	1.00	-
Status TOTAL	3.00	3.00	3.00	-
OCA TOTAL	3.00	3.00	3.00	-
<u>Purchasing</u>				
Full-Time				
ACCOUNT CLERK II	2.20	1.10	1.15	0.05
ASSET DISPOSAL SPECIALIST	-	0.80	-	(0.80)
ASSOCIATE BUYER	-	-	0.06	0.06
BUYER I	1.00	1.00	-	(1.00)
BUYER II	0.90	0.80	-	(0.80)
CENTRAL SERVICES FINANCIAL SUPERVISOR	-	-	0.65	0.65
PURCHASING & CENTRAL SERVICES DIRECTOR	-	-	0.80	0.80
PURCHASING CONTRACT SPECIALIST	1.00	1.00	0.63	(0.37)
PURCHASING DIRECTOR	0.60	0.45	-	(0.45)
PURCHASING SERVICES SUPERVISOR	0.65	0.65	-	(0.65)
SECRETARY	0.80	0.65	0.80	0.15
SENIOR BUYER	-	-	0.85	0.85
Status TOTAL	7.15	6.45	4.94	(1.51)
OCA TOTAL	7.15	6.45	4.94	(1.51)
Subfund TOTAL General Fund	23.70	22.35	20.74	(1.61)
Fund TOTAL General Fund	23.70	22.35	20.74	(1.61)
GAAP Fund TOTAL General Fund	23.70	22.35	20.74	(1.61)

Internal Service Funds

Health Insurance - Admin

Health Insurance Administration

Health Insurance Administration

Full-Time				
BENEFITS MANAGER	1.00	1.00	1.00	-
DIRECTOR OF HUMAN RESOURCES	-	-	0.20	0.20
EMPLOYEE BENEFITS COORDINATOR	1.00	1.00	2.00	1.00
EMPLOYEE BENEFITS SPECIALIST	1.00	1.00	-	(1.00)
PERSONNEL COORDINATOR	0.10	0.10	-	(0.10)
SECRETARY	0.35	-	-	-
Status TOTAL	3.45	3.10	3.20	0.10
OCA TOTAL	3.45	3.10	3.20	0.10
Subfund TOTAL Health Insurance Administration	3.45	3.10	3.20	0.10

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
Fund TOTAL Health Insurance - Admin	3.45	3.10	3.20	0.10
Mailroom				
Mailroom				
<u>Mailroom - Operations</u>				
Full-Time				
ACCOUNT CLERK II	0.10	0.05	0.10	0.05
CENTRAL SERVICES FINANCIAL SUPERVISOR	-	-	0.05	0.05
MAIL CLERK MESSENGER	-	-	3.00	3.00
MAIL CLERK/MESSENGER	3.00	3.00	-	(3.00)
MAILROOM SUPERVISOR	1.00	-	-	-
PRINTING & MAILING SERVICES SUPERVISOR	-	-	0.60	0.60
PRINTING SERVICES MANAGER	-	0.60	-	(0.60)
PURCHASING & CENTRAL SERVICES DIRECTOR	-	-	0.05	0.05
PURCHASING SERVICES SUPERVISOR	0.05	0.05	-	(0.05)
SECRETARY	0.05	-	0.05	0.05
Status TOTAL	4.20	3.70	3.85	0.15
Part-Time				
MAIL CLERK MESSENGER	-	-	6.00	6.00
MAIL CLERK/MESSENGER	4.00	4.00	-	(4.00)
Status TOTAL	4.00	4.00	6.00	2.00
OCA TOTAL	8.20	7.70	9.85	2.15
Subfund TOTAL Mailroom	8.20	7.70	9.85	2.15
Fund TOTAL Mailroom	8.20	7.70	9.85	2.15
Printing Services				
Printing Services				
<u>Printing Services</u>				
Full-Time				
ACCOUNT CLERK II	-	-	0.15	0.15
BINDERY OPERATIONS COORDINATOR	1.00	1.00	1.00	-
CENTRAL SERVICES FINANCIAL SUPERVISOR	-	-	0.05	0.05
CLERICAL PROCESSING SPECIALIST I	-	-	1.00	1.00
COMPUTER GRAPHICS TECHNICIAN	1.00	1.00	-	(1.00)
DUPLICATING MACHINE OPERATOR	1.00	1.00	1.00	-
GRAPHIC DESIGN TECHNICIAN	-	-	1.00	1.00
LEAD PRESS OPERATOR	1.00	1.00	-	(1.00)
OFFICE SERVICES WORKER II	1.00	1.00	-	(1.00)
PRESS OPERATOR	1.00	1.00	-	(1.00)
PRINTING & MAILING SERVICES SUPERVISOR	-	-	0.40	0.40
PRINTING MACHINE OPERATOR	-	-	1.00	1.00
PRINTING SERVICES COORDINATOR	-	1.00	1.00	-
PRINTING SERVICES MANAGER	2.00	0.40	-	(0.40)

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
PRINTING/PRE-PRESS OPERATOR	-	-	1.00	1.00
PURCHASING & CENTRAL SERVICES DIRECTOR	-	-	0.05	0.05
PURCHASING DIRECTOR	0.05	0.05	-	(0.05)
PURCHASING SERVICES SUPERVISOR	0.05	0.05	-	(0.05)
SECRETARY	0.05	-	0.05	0.05
Status TOTAL	8.15	7.50	7.70	0.20
Part-Time				
COMPUTER GRAPHICS TECHNICIAN	1.00	1.00	-	(1.00)
GRAPHIC DESIGN TECHNICIAN	-	-	1.00	1.00
Status TOTAL	1.00	1.00	1.00	-
OCA TOTAL	9.15	8.50	8.70	0.20
Subfund TOTAL Printing Services	9.15	8.50	8.70	0.20
Fund TOTAL Printing Services	9.15	8.50	8.70	0.20
Property/Casualty Risk Management				
Property/Casualty Administration				
<u>Property and Casualty Administration</u>				
Full-Time				
ASSOCIATE BUYER	-	-	0.38	0.38
DATABASE APPLICATION SUPPORT SPECIALIST	0.50	0.50	0.50	-
INSURANCE SPECIALIST	1.00	1.00	1.00	-
PURCHASING DIRECTOR	0.15	0.20	-	(0.20)
SAFETY DIRECTOR	0.50	0.50	-	(0.50)
SAFETY OFFICER	-	-	0.50	0.50
SECRETARY	-	0.10	-	(0.10)
Status TOTAL	2.15	2.30	2.38	0.08
OCA TOTAL	2.15	2.30	2.38	0.08
Subfund TOTAL Property/Casualty Administration	2.15	2.30	2.38	0.08
Fund TOTAL Property/Casualty Risk Management	2.15	2.30	2.38	0.08
Service Depot				
Service Depot				
<u>Service Depot</u>				
Full-Time				
ASSOCIATE BUYER	-	-	0.18	0.18
AUTOMOTIVE MECHANIC CREWLEADER	1.00	1.00	1.00	-
AUTOMOTIVE MECHANIC II	3.00	3.00	3.00	-
DATABASE APPLICATION SUPPORT SPECIALIST	1.00	1.00	1.00	-
FLEET/INFRASTRUCTURE MAINT. SUPERVISOR	0.30	0.30	0.30	-
Status TOTAL	5.30	5.30	5.48	0.18

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
OCA TOTAL	5.30	5.30	5.48	0.18
Subfund TOTAL Service Depot	5.30	5.30	5.48	0.18
Fund TOTAL Service Depot	5.30	5.30	5.48	0.18
Stockroom				
 Stockroom				
Full-Time				
ACCOUNT CLERK II	0.15	0.30	0.25	(0.05)
ASSET DISPOSAL SPECIALIST	-	0.20	-	(0.20)
BUYER II	0.10	0.20	-	(0.20)
CENTRAL SERVICES FINANCIAL SUPERVISOR	-	-	0.05	0.05
CENTRAL STORES SUPERVISOR	-	-	0.85	0.85
PURCHASING & CENTRAL SERVICES DIRECTOR	-	-	0.05	0.05
PURCHASING SERVICES SUPERVISOR	0.05	0.05	-	(0.05)
SECRETARY	0.05	0.05	0.05	-
SENIOR BUYER	-	-	0.10	0.10
STOREKEEPER II	4.00	3.00	3.00	-
STOREKEEPER SUPERVISOR	1.00	1.00	-	(1.00)
Status TOTAL	5.35	4.80	4.35	(0.45)
OCA TOTAL	5.35	4.80	4.35	(0.45)
Subfund TOTAL Stockroom	5.35	4.80	4.35	(0.45)
Fund TOTAL Stockroom	5.35	4.80	4.35	(0.45)
Workers Compensation Risk Management				
 Workers' Compensation Administration				
<u>Workers Compensation Administration</u>				
Full-Time				
ASSOCIATE BUYER	-	-	0.38	0.38
DATABASE APPLICATION SUPPORT SPECIALIST	0.50	0.50	0.50	-
INSURANCE SPECIALIST	1.00	1.00	1.00	-
PURCHASING DIRECTOR	0.15	0.20	-	(0.20)
SAFETY DIRECTOR	0.50	0.50	-	(0.50)
SAFETY OFFICER	-	-	0.50	0.50
SECRETARY	-	0.10	-	(0.10)
Status TOTAL	2.15	2.30	2.38	0.08
OCA TOTAL	2.15	2.30	2.38	0.08
Subfund TOTAL Workers' Compensation Administration	2.15	2.30	2.38	0.08
Fund TOTAL Workers Compensation Risk Management	2.15	2.30	2.38	0.08

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
GAAP Fund TOTAL Internal Service Funds	35.75	34.00	36.34	2.34
<u>Special Revenue Fund</u>				
Other Federal Grants				
Criminal Justice Needs Assessment				
<u>Criminal Justice Needs Assessment</u>				
Full-Time				
COORDINATOR	1.00	-	-	-
Status TOTAL	1.00	-	-	-
OCA TOTAL	1.00	-	-	-
Subfund TOTAL Criminal Justice Needs Assessment	1.00	-	-	-
Emergency Management Federal Grants				
<u>State Homeland Security</u>				
Full-Time				
EMERGENCY MANAGEMENT COORDINATOR	1.00	-	-	-
Status TOTAL	1.00	-	-	-
OCA TOTAL	1.00	-	-	-
Subfund TOTAL Emergency Management Federal Grants	1.00	-	-	-
Fund TOTAL Other Federal Grants	2.00	-	-	-
Other Special Revenue Funds-FC				
Animal Control Contracts				
<u>Animal Rescue - Contract Fund</u>				
Full-Time				
ANIMAL CARE & CONTROL OFFICER	-	-	0.50	0.50
CLERICAL PROCESSING SPECIALIST I	-	-	0.50	0.50
Status TOTAL	-	-	1.00	1.00
OCA TOTAL	-	-	1.00	1.00
Subfund TOTAL Animal Control Contracts	-	-	1.00	1.00
Clerk of Courts CJIS				
<u>Admin Services Data Integration/Analysis</u>				
Full-Time				
DATA SYSTEMS COORDINATOR	-	-	1.00	1.00
MIS MANAGER	-	-	1.00	1.00
NETWORK OPERATIONS ENGINEER	-	-	1.00	1.00
PROJECT LEAD	-	-	0.50	0.50
Status TOTAL	-	-	3.50	3.50

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
OCA TOTAL	-	-	3.50	3.50
Subfund TOTAL Clerk of Courts CJIS	-	-	3.50	3.50
Dog and Kennel				
<u>Animal Licensing</u>				
Full-Time				
PROGRAM COORDINATOR	1.00	1.00	1.00	-
Status TOTAL	1.00	1.00	1.00	-
Seasonal				
SEASONAL	1.00	1.00	1.00	-
Status TOTAL	1.00	1.00	1.00	-
OCA TOTAL	2.00	2.00	2.00	-
<u>Animal Rescue</u>				
Full-Time				
ANIMAL CARE & CONTROL FIELD SUPERVISOR	-	-	1.00	1.00
ANIMAL CARE & CONTROL OFFICER	10.00	11.50	11.50	-
ANIMAL CARE & CONTROL OFFICER SUPER.	1.00	1.00	-	(1.00)
CLERICAL PROCESSING SPECIALIST	0.50	-	-	-
RADIO DISPATCHER	1.00	-	-	-
Status TOTAL	12.50	12.50	12.50	-
OCA TOTAL	12.50	12.50	12.50	-
<u>Animal Shelter</u>				
Full-Time				
ANIMAL CARE CREWLEADER	-	-	2.00	2.00
ANIMAL CARE PROVIDER	8.00	8.00	8.00	-
ANIMAL CARE PROVIDER CREWLEADER	2.00	2.00	-	(2.00)
ANIMAL SHELTER DIRECTOR	1.00	1.00	1.00	-
ANIMAL SHELTER SUPERVISOR	1.00	1.00	-	(1.00)
ASSISTANT I	1.00	1.00	1.00	-
CLERICAL PROCESSING SPECIALIST	0.50	-	-	-
CLERICAL PROCESSING SPECIALIST I	2.00	3.50	3.50	-
SHELTER OPERATIONS SUPERVISOR	-	-	1.00	1.00
VETERINARIAN	1.00	1.00	1.00	-
VETERINARY TECHNICIAN	1.00	1.00	1.00	-
VOLUNTEER COORDINATOR	1.00	-	-	-
Status TOTAL	18.50	18.50	18.50	-
Part-Time				
ADOPTION COUNSELOR COORDINATOR	-	1.00	-	(1.00)
ANIMAL ADOPTION COUNSELOR	-	-	1.00	1.00
INTERN	-	-	1.00	1.00
Status TOTAL	-	1.00	2.00	1.00

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
OCA TOTAL	18.50	19.50	20.50	1.00
Subfund TOTAL Dog and Kennel	33.00	34.00	35.00	1.00
Emergency Management Operating				
<u>Emergency Management Director</u>				
Full-Time				
DIRECTOR	1.00	1.00	1.00	-
EMERGENCY MANAGEMENT COORDINATOR	2.00	3.00	-	(3.00)
EMERGENCY MANAGEMENT OPERATIONS OFFICER	-	-	2.00	2.00
SECRETARY	1.00	1.00	1.00	-
Status TOTAL	4.00	5.00	4.00	(1.00)
OCA TOTAL	4.00	5.00	4.00	(1.00)
Subfund TOTAL Emergency Management Operating	4.00	5.00	4.00	(1.00)
Internet Auction Administration				
<u>Internet Auction Administration</u>				
Full-Time				
ASSET DISPOSAL SPECIALIST	-	-	1.00	1.00
CENTRAL STORES SUPERVISOR	-	-	0.15	0.15
PURCHASING CONTRACT SPECIALIST	-	-	0.21	0.21
SENIOR BUYER	-	-	0.05	0.05
Status TOTAL	-	-	1.41	1.41
OCA TOTAL	-	-	1.41	1.41
Subfund TOTAL Internet Auction Administration	-	-	1.41	1.41
Fund TOTAL Other Special Revenue Funds-FC	37.00	39.00	44.91	5.91
Other Special Revenue Funds-WC				
Animal Control Contracts				
<u>Animal Rescue - Contract Fund</u>				
Full-Time				
ANIMAL CARE & CONTROL OFFICER	1.00	0.50	-	(0.50)
ANIMAL CARE PROVIDER	-	1.00	-	(1.00)
ANIMAL CARE PROVIDER CREWLEADER	1.00	-	-	-
CLERICAL PROCESSING SPECIALIST I	1.00	0.50	-	(0.50)
Status TOTAL	3.00	2.00	-	(2.00)
OCA TOTAL	3.00	2.00	-	(2.00)
Subfund TOTAL Animal Control Contracts	3.00	2.00	-	(2.00)
Fund TOTAL Other Special Revenue Funds-WC	3.00	2.00	-	(2.00)

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
GAAP Fund TOTAL Special Revenue Fund	<u>42.00</u>	<u>41.00</u>	<u>44.91</u>	<u>3.91</u>
TOTAL DEPARTMENT	<u>108.30</u>	<u>104.30</u>	<u>108.64</u>	<u>4.34</u>

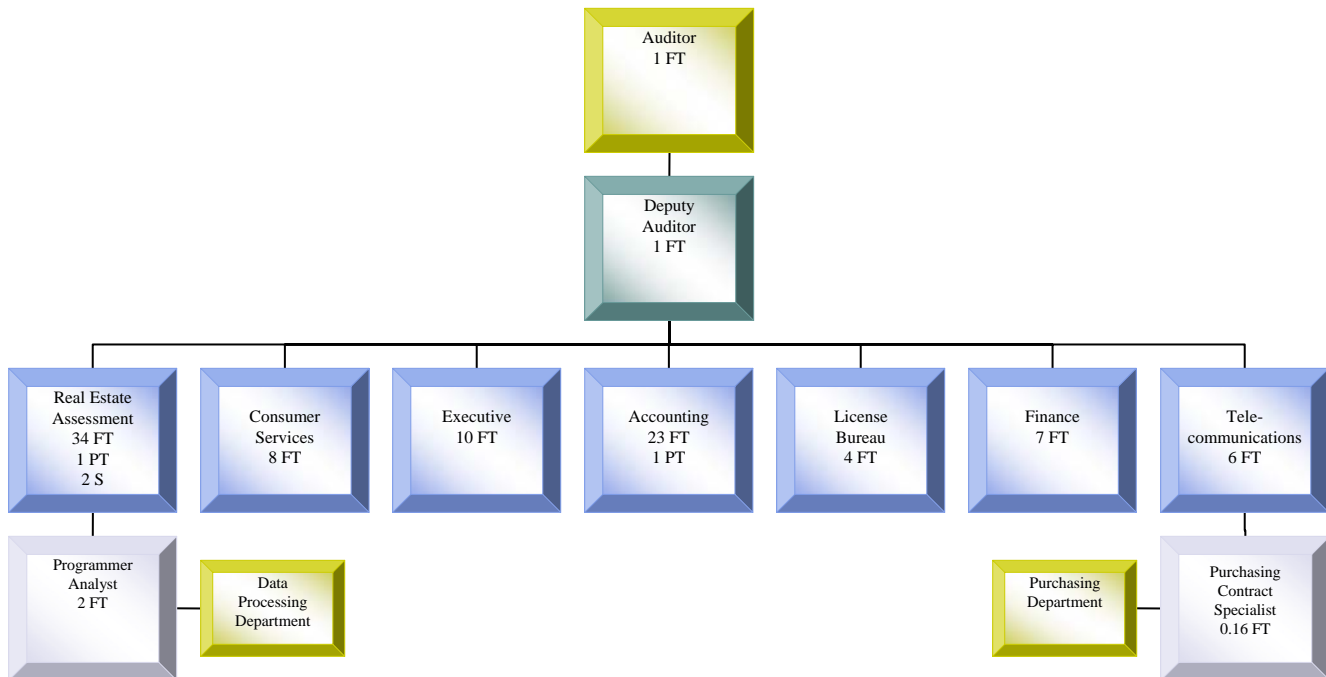
The Montgomery County Auditor is the chief fiscal officer and assessor for the county. As chief fiscal officer, the Auditor is responsible for maintaining county financial records, preparing the county's Comprehensive Annual Financial Report, certifying the availability of funds and issuing warrants for payment of county obligations. Additionally, the Auditor serves as the chief paymaster for all county employees and is therefore responsible for issuing payroll warrants and maintaining the county's payroll system.

As chief assessor, the Auditor is responsible for the appraisal of all real estate for taxing purposes. The Auditor also processes personal property tax returns and administers the mobile home and estate tax programs. The Auditor is responsible for administering various tax reduction programs and serves as Secretary to the Board of Revision, hearing complaints regarding the valuation of property.

Other responsibilities of the Auditor's Office include the certification of special assessments, computing and certifying tax rates for the county and every political subdivision therein, and distributing various tax dollars collected by the county to the appropriate taxing districts.

Finally, the Auditor performs various duties designed to protect consumers or regulate certain commercial activities. These duties include processing various license applications and fees including dog, kennel, vendors, cigarettes and junk yard licenses as well as processing all transfers of real property deeds and collecting the proper conveyance fee. The Auditor also serves as the chief inspector and sealer of weights and measures in the county. This requires testing and certifying as accurate various commercial measuring devices such as gas pumps, fuel meters, scales, and package weights.

TABLE OF ORGANIZATION



Note: The two Programmer Analyst positions are funded from the Real Estate fund but report to the Data Processing Department. The 0.16 Purchasing Contract Specialist position is funded from the Telecommunications fund but reports to the Purchasing Department.



AUDITOR STATISTICS

Mission Statement:

Our mission: Building an Environment of Excellence
– Yesterday, Today & Tomorrow

Challenges:

Challenges for 2008 will include the continued pursuit of systems-related issues to ensure their effectiveness and integrity, in light of ever-changing technologies, in order to best meet the needs of all county departments.

- Implementing the countywide location based response system (LBRS) for local and state use
- Going live with a new integrated assessment system (iMaintain) to increase staff efficiencies
- Completing the 2008 reappraisal project
- Expanding the Homestead program by increasing public awareness

Goals and Objectives:

- Continue to use Positive Pay technology in conjunction with the issuance and tracking of warrants
- Increase processing efficiency, and reduce manual vouchers, by further expansion of subsystem payment interfaces where appropriate
- Distribute all state and local tax funds to taxing jurisdictions in a timely and accurate manner

- Efficiently audit and process personal property returns filed by all applicable businesses in the county
- Work with the State of Ohio to minimize computer system down time in the Bureau of Motor Vehicles (BMV) and increase transaction volume
- Increase data security within the BMV
- Continue to raise the accuracy of measuring devices through public awareness and enforcement
- Continue to increase conveyance accuracy, while shortening turnaround time through the implementation of new office policies
- Expand the Homestead program by increasing public awareness
- Ensure fair and equitable property valuations
- Establish Montgomery County as the lead agency in the development of a countywide enterprise GIS database in cooperation with Sanitary Engineering, the Engineer and other county entities
- Re-evaluate operating procedures within Consumer Services department to create greater efficiencies
- Assume a leadership role in coordinating GIS efforts and projects countywide through the GIS Coordinating Committee (McEGIS)

Statistics	2005	2006	2007	2008 Goal
Warrants Issued	177,748	176,875	167,738	172,500
Vouchers Audited	163,812	163,805	162,253	162,250
Tax Dollars Collected and Distributed	\$771,071,370	\$802,835,038	\$796,806,261	\$800,000,000
Personal Property Tax Forms Audited & Processed	9,690	8,976	8,380	8,176
Motor Vehicle Transactions	39,640	36,056	37,441	38,773
Manufactured Home Tax Assessed	2,652	2,987	2,890	2,980
Cigarette Licenses Sold	755	697	660	700
Gas Pumps and Scales Certified	7,092	7,065	7,050	7,050
Vendors Visited for Weights and Measures	1,407	1,150	1,100	1,100
Conveyance Tax	\$2,315,165	\$2,083,794	\$1,808,816	\$1,938,000
Property Transfer Tax	\$2,291,365	\$2,068,584	\$2,428,562	\$3,800,000
Real Estate Parcels Assessed	248,921	250,511	251,966	253,430
Continuing Homestead Processed	10,755	14,492	40,059	42,000

ADOPTED BUDGET SUMMARY BY DEPARTMENT



<u>Auditor</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted
<u>General Fund</u>				
General Fund	3,071,803	3,344,529	3,360,545	3,357,604
Fund Total	\$ 3,071,803	\$ 3,344,529	\$ 3,360,545	\$ 3,357,604
Total General Fund	\$ 3,071,803	\$ 3,344,529	\$ 3,360,545	\$ 3,357,604
<u>Internal Service Funds</u>				
Tele-communications				
Telecommunications	1,887,818	2,056,378	1,667,014	2,056,378
Fund Total	\$ 1,887,818	\$ 2,056,378	\$ 1,667,014	\$ 2,056,378
Total Internal Service Funds	\$ 1,887,818	\$ 2,056,378	\$ 1,667,014	\$ 2,056,378
<u>Special Revenue Fund</u>				
Real Estate Assessment				
Real Estate Assessment	3,420,535	5,349,098	5,667,968	5,468,618
Fund Total	\$ 3,420,535	\$ 5,349,098	\$ 5,667,968	\$ 5,468,618
Other Special Revenue Funds-FC				
Auditor License Bureau-Deputy Registrar	202,386	192,075	140,629	159,183
Fund Total	\$ 202,386	\$ 192,075	\$ 140,629	\$ 159,183
Total Special Revenue Fund	\$ 3,622,921	\$ 5,541,173	\$ 5,808,598	\$ 5,627,801
Department Total	\$ 8,582,542	\$ 10,942,080	\$ 10,836,156	\$ 11,041,783

Department: 31 Auditor
Fund Title: 1 General Fund
Subfund Title: 1 General Fund
Program Cost Account: General Government



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Statutory Salaries	87,279	88,763	88,763	91,248	2,485	2.8%
Salaries	2,061,328	2,144,076	2,175,112	2,142,147	(1,929)	-0.1%
Fringe Benefits	666,583	730,597	717,712	743,116	12,519	1.7%
Special Fringe Benefits	4,387	4,835	6,062	4,835		
Post Employment Services			875			
Operating Supplies	36,706	60,232	46,191	60,232		
Routine Business	1,954	4,098	2,402	4,098		
Board Approved Travel	5,304		7,704			
Staff Training and Development	14,517	21,312	12,691	21,312		
Contractual Professional Services	35,447	78,597	48,507	78,597		
Maintenance and Repair Services	17,941	25,781	22,956	25,781		
Communications	132,138	186,238	196,071	186,238		
Capital Outlays	8,220		35,498			
Total	\$3,071,803	\$3,344,529	\$3,360,545	\$3,357,604	\$13,075	0.4%

Budgeted Positions

Full-Time Positions	50.00	50.00		50.00		
Part-Time Positions	1.00	1.00		1.00		
Total Positions	51.00	51.00		51.00	0.00	

Adopted Budget Highlights

The Auditor's budgets in the General Fund include: Accounting, Consumer Services, Executive and Finance.

Statutory Salaries increased \$2,485 or 2.8% per Ohio Revised Code (ORC).

The 2007 General Fund Adopted Salary budgets were inflated by 3.0% to create the 2008 Adjusted Budget. With financial hardships on the General Fund, a 3.0% across the board reduction was applied to all Salary and related Fringe Benefit budgets. The reduction is \$1,929 or a 0.1% decrease from the 2007 Adopted Budget.

Fringe Benefits were budgeted based on actual employee costs.

The 2008 estimated revenues total \$4,450,192. The revenues are derived from \$40,000 in Vendor Licenses, \$1,950,000 in Auditor Fees, \$1,938,000 in Auditor Conveyance Fees, \$286,767 in Other Fees, \$200 in Photocopy Sales, \$168,600 in Unclaimed Monies and \$66,625 in Reimbursements.

Department: 31 Auditor
Fund Title: 620 Tele-communications
Subfund Title: 620 Telecommunications
Program Cost Account: General Government



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	232,028	240,708	249,349	254,765	14,057	5.8%
Fringe Benefits	69,167	74,576	82,501	91,388	16,812	22.5%
Special Fringe Benefits	912	1,000	1,774	1,000		
Operating Supplies	4,818	11,900	2,447	11,900		
Routine Business		550		550		
Board Approved Travel		3,900	491	3,900		
Staff Training and Development		2,800		2,800		
Contractual Professional Services	19,054	24,852	13,503	24,852		
Maintenance and Repair Services	35,187	66,063	50,496	66,063		
Communications	27,694	45,279	28,525	45,279		
Property and Casualty Insurance	1,175	4,942	921	4,942		
Public Utility Services	1,496,887	1,579,808	1,231,007	1,548,939	(30,869)	-2.0%
Capital Outlays	896		6,000			
Total	<u>\$1,887,818</u>	<u>\$2,056,378</u>	<u>\$1,667,014</u>	<u>\$2,056,378</u>	<u>\$0</u>	

Budgeted Positions

Full-Time Positions	<u>6.00</u>	<u>6.00</u>	<u>6.16</u>	<u>0.16</u>
Total Positions	<u>6.00</u>	<u>6.00</u>	<u>6.16</u>	<u>0.16</u>

Adopted Budget Highlights

Salaries and Fringe Benefits increased by \$14,057 or 5.8% and \$16,812 or 22.5% respectively due to the 3.0% salary parameter and budgeting based on actual employee costs along with the addition of a partial position.

The 0.16 increase in Budgeted Positions includes a Purchasing Contract Specialist from Administrative Services Purchasing Department for billing services.

Revenues are budgeted at \$2,056,378 for Telephone Internal Service Fund charges, which equal expenditures.

Department: 31 Auditor
Fund Title: 207 Real Estate Assessment
Subfund Title: 7 Real Estate Assessment
Program Cost Account: General Government



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	1,322,098	1,494,694	1,470,977	1,566,251	71,557	4.8%
Fringe Benefits	410,024	523,773	470,793	582,667	58,894	11.2%
Special Fringe Benefits	1,514	5,000	441	5,000		
Operating Supplies	63,848	76,000	33,931	76,000		
Routine Business	285	1,950	182	1,950		
Board Approved Travel	9,226	29,700	5,242	29,700		
Staff Training and Development	6,760	18,150	4,825	18,150		
Contractual Professional Services	1,069,724	2,810,000	3,143,652	2,810,000		
Maintenance and Repair Services	241,743	256,000	252,007	256,000		
Communications	197,475	111,900	116,772	111,900		
Property and Casualty Insurance	1,806	11,000	1,681	11,000		
Cost Recovery and Intergov't Transfers			101,450			
Capital Outlays	96,032	10,931	66,016		(10,931)	-100.0%
Total	\$3,420,535	\$5,349,098	\$5,667,968	\$5,468,618	\$119,520	2.2%

Budgeted Positions

Full-Time Positions	36.00	36.00		36.00		
Part-Time Positions	0.00	1.00		1.00		
Seasonal Positions	3.00	2.00		2.00		
Total Positions	39.00	39.00		39.00	0.00	

Adopted Budget Highlights

Salaries and Fringe Benefits increased by \$71,557 or 4.8% and \$58,894 or 11.2% respectively due to the 3.0% salary parameter and budgeting based on actual employee costs.

Capital Outlays decreased \$10,931 or 100.0% due to no request for capital for 2008.

Revenues are budgeted at \$4,000,000 for Real Estate Assessment Fees for 2008.

Department: 31 Auditor
Fund Title: 299 Other Special Revenue Funds-FC
Subfund Title: 880 Auditor License Bureau-Deputy Registrar
Program Cost Account: General Government



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	104,961	109,382	78,199	96,440	(12,942)	-11.8%
Fringe Benefits	46,812	47,918	32,240	27,968	(19,950)	-41.6%
Pre-Employment Services		175		175		
Operating Supplies	263	1,000	294	1,000		
Routine Business	16	200		200		
Contractual Professional Services		1,200		1,200		
Communications		1,500		1,500		
Property and Casualty Insurance	104	700	89	700		
Rentals	20,230	30,000	29,808	30,000		
Interfund Transfers	30,000					
Total	\$202,386	\$192,075	\$140,629	\$159,183	(\$32,892)	-17.1%

Budgeted Positions

Full-Time Positions	4.00	4.00		4.00	
Total Positions	4.00	4.00		4.00	0.00

Adopted Budget Highlights

The Ohio Bureau of Motor Vehicles contracts with the Auditor's Office for the license bureau located in the County Administration Building. Primary services include temporary, first, renewal, duplicate and special drivers licenses, vehicle registration, and temporary, new, duplicate, replacement, and special plates for all vehicles.

Salaries and Fringe Benefits decreased by \$12,942 or 11.8% and \$19,950 or 41.6% respectively due to budgeting based on actual employee costs.

Revenues are budgeted for Deputy Registrar Fees in the amount of \$160,000.

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
<u>Auditor</u>				
<u>General Fund</u>				
General Fund				
General Fund				
<u>Auditor - Accounting</u>				
Full-Time				
ACCOUNTING CLERK	9.00	9.00	9.00	-
ACCOUNTING OPERATIONS MANAGER	1.00	1.00	1.00	-
DIRECTOR OF ACCOUNTING	1.00	1.00	1.00	-
FINANCIAL SYSTEM MANAGER	1.00	1.00	1.00	-
PAYROLL CLERK	3.00	3.00	3.00	-
PAYROLL MANAGER	1.00	1.00	1.00	-
SENIOR ACCOUNTING CLERK	2.00	2.00	2.00	-
SENIOR PAYROLL CLERK	2.00	2.00	2.00	-
STAFF ACCOUNTANT	3.00	3.00	3.00	-
Status TOTAL	<u>23.00</u>	<u>23.00</u>	<u>23.00</u>	<u>-</u>
Part-Time				
STAFF ACCOUNTANT	1.00	1.00	1.00	-
Status TOTAL	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>-</u>
OCA TOTAL	<u>24.00</u>	<u>24.00</u>	<u>24.00</u>	<u>-</u>
<u>Auditor - Consumer Services</u>				
Full-Time				
ASSISTANT OFFICE MANAGER	1.00	1.00	1.00	-
CONSUMER SERVICES CLERK	4.00	4.00	4.00	-
CONSUMER SERVICES SUPERVISOR	1.00	1.00	1.00	-
MANAGER	1.00	1.00	1.00	-
OFFICE MANAGER	1.00	1.00	1.00	-
Status TOTAL	<u>8.00</u>	<u>8.00</u>	<u>8.00</u>	<u>-</u>
OCA TOTAL	<u>8.00</u>	<u>8.00</u>	<u>8.00</u>	<u>-</u>
<u>Auditor - Executive</u>				
Full-Time				
ADMINISTRATIVE ASSISTANT	1.00	1.00	1.00	-
ADMINISTRATIVE SECRETARY	1.00	1.00	1.00	-
ASSISTANT AUDITOR	1.00	1.00	1.00	-
AUDITOR	1.00	1.00	1.00	-
CHIEF DEPUTY	1.00	1.00	1.00	-
CHIEF INSPECTOR, WEIGHTS & MEASURES	1.00	1.00	1.00	-
COMMUNITY RELATIONS MANAGER	-	-	1.00	1.00
MANAGEMENT ANALYST	1.00	1.00	1.00	-
WEIGHTS & MEASURES INSPECTOR	4.00	4.00	4.00	-

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
Status TOTAL	11.00	11.00	12.00	1.00
OCA TOTAL	11.00	11.00	12.00	1.00
<u>Auditor - Finance</u>				
Full-Time				
FINANCE MANAGER	1.00	1.00	1.00	-
PERSONAL PROPERTY CLERK	3.00	3.00	3.00	-
REVENUE OFFICER	1.00	1.00	1.00	-
SETTLEMENT OFFICER	1.00	1.00	1.00	-
SUPERVISOR OF PP ASSESSMENT	1.00	1.00	-	(1.00)
TAX BUDGET OFFICER	1.00	1.00	1.00	-
Status TOTAL	8.00	8.00	7.00	(1.00)
OCA TOTAL	8.00	8.00	7.00	(1.00)
Subfund TOTAL General Fund	51.00	51.00	51.00	-
Fund TOTAL General Fund	51.00	51.00	51.00	-
GAAP Fund TOTAL General Fund	51.00	51.00	51.00	-

Internal Service Funds

Tele-communications

Telecommunications

Auditor - Telecommunications

Full-Time				
PRODUCTION CONTROL COORDINATOR	1.00	1.00	1.00	-
TELECOMMUNICATIONS MANAGER	1.00	1.00	1.00	-
TELECOMMUNICATIONS SVC. SUPERVISOR	1.00	1.00	1.00	-
TELECOMMUNICATIONS TECHNICIAN	1.00	1.00	1.00	-
TELEPHONE OPERATOR	2.00	2.00	2.00	-
Status TOTAL	6.00	6.00	6.00	-
OCA TOTAL	6.00	6.00	6.00	-
<u>Telecommunications Billing</u>				
Full-Time				
PURCHASING CONTRACT SPECIALIST	-	-	0.16	0.16
Status TOTAL	-	-	0.16	0.16
OCA TOTAL	-	-	0.16	0.16
Subfund TOTAL Telecommunications	6.00	6.00	6.16	0.16
Fund TOTAL Tele-communications	6.00	6.00	6.16	0.16

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
GAAP Fund TOTAL Internal Service Funds	6.00	6.00	6.16	0.16
<u>Special Revenue Fund</u>				
Other Special Revenue Funds-FC				
Auditor License Bureau-Deputy Registrar				
<u>Auditor - License Bureau</u>				
Full-Time				
CLERK	3.00	4.00	4.00	-
CONSUMER SERVICES CLERK	1.00	-	-	-
Status TOTAL	4.00	4.00	4.00	-
OCA TOTAL	4.00	4.00	4.00	-
Subfund TOTAL Auditor License Bureau-Deputy Registrar	4.00	4.00	4.00	-
Fund TOTAL Other Special Revenue Funds-FC	4.00	4.00	4.00	-
Real Estate Assessment				
Real Estate Assessment				
<u>Auditor - Real Estate Assessment</u>				
Full-Time				
APPRAISAL OFFICER	1.00	1.00	1.00	-
ASSESSMENT CLERK	5.00	5.00	4.00	(1.00)
ASSESSMENT SPECIALIST	2.00	2.00	2.00	-
AUTOMATED MAPPING SPECIALIST	1.00	1.00	1.00	-
CAD TECHNICIAN	3.00	3.00	3.00	-
CLERK	1.00	1.00	1.00	-
CONVEYANCE CLERK	5.00	4.00	4.00	-
CONVEYANCE SPECIALIST	3.00	3.00	3.00	-
DEED TRANSFER SUPERVISOR	-	1.00	1.00	-
DIRECTOR OF ASSESSMENT	1.00	1.00	1.00	-
INFORMATION SYSTEMS OFFICER	1.00	1.00	1.00	-
INTERN	-	-	1.00	1.00
MANAGER	1.00	1.00	1.00	-
MAPPING CLERK	3.00	3.00	3.00	-
PROGRAM COORDINATOR	4.00	4.00	4.00	-
PROGRAMMER ANALYST II	1.00	1.00	1.00	-
SENIOR ASSESSMENTS CLERK	1.00	1.00	1.00	-
SENIOR PROGRAMMER ANALYST	1.00	1.00	1.00	-
SPECIAL ASSESSMENTS OFFICER	1.00	1.00	1.00	-
TAX MAP MANAGER	1.00	1.00	1.00	-
Status TOTAL	36.00	36.00	36.00	-
Part-Time				
ASSESSMENT CLERK	-	-	1.00	1.00
INTERN	-	1.00	-	(1.00)

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
Status TOTAL	-	1.00	1.00	-
Seasonal				
INTERN	3.00	2.00	2.00	-
Status TOTAL	3.00	2.00	2.00	-
OCA TOTAL	39.00	39.00	39.00	-
Subfund TOTAL Real Estate Assessment	39.00	39.00	39.00	-
Fund TOTAL Real Estate Assessment	39.00	39.00	39.00	-
GAAP Fund TOTAL Special Revenue Fund	43.00	43.00	43.00	-
TOTAL DEPARTMENT	100.00	100.00	100.16	0.16



BOARD OF COUNTY COMMISSIONERS

The Board of County Commissioners is the general administrative body of county government. The Board consists of three members of equal rank elected to four-year staggered terms. Annually, the Commissioners elect their own president of the Board.

Given specific and limited authority by the state legislature, the County Commissioners hold title to all county property, serve as the sole taxing authority for the county, and control county purchasing. Most importantly, the Board of County Commissioners is the budget and appropriating authority for county government. All county agencies, courts, and other elected officials depend on the Commissioners for their budgets.

In the area of environmental management, the Commissioners also have statutory authority for providing water and sewer services as well as solid waste (trash) disposal, which they manage through a community wide advisory board. They hold hearings and rule on annexations.

The County Commissioners have lead responsibility for delivering the bulk of human services that adults and children receive from the government, including protecting children, stabilizing families and ensuring welfare reform efforts work. They are also key players in economic development, working to bring

new businesses to the area and retaining existing businesses, while leading local employment training and workforce development efforts.

They employ a County Administrator and through the Administrator oversee the operation of nine departments:

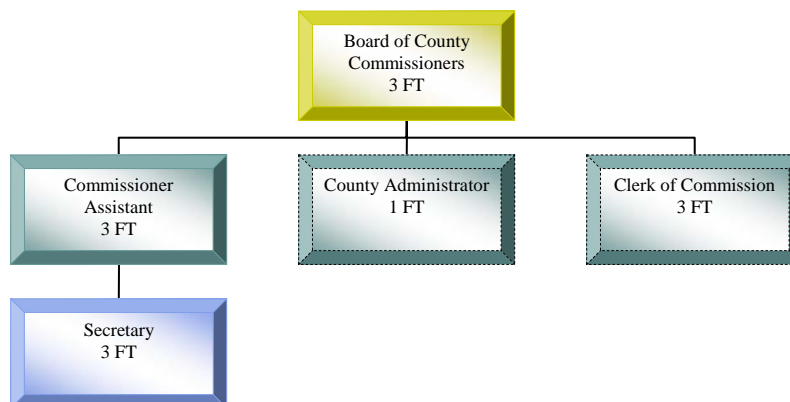
Administrative Services
Community and Economic Development
Office of Family and Children First
Job Center
Job and Family Services
Office of Management and Budget
Public Works
Sanitary Engineering
Stillwater Center

Statistics

- Approves a budget totaling \$924.4 million
- Provides services to a population of 542,237
- Manages 50 buildings and facilities
- Approves citizen appointments to over forty boards and commissions

Other Board of County Commissioner departmental statistics are listed under each specific department or agency.

TABLE OF ORGANIZATION



The County Administrator and Clerk of Commission positions are not funded by this budget.



BOARD OF COUNTY COMMISSION STRATEGIC INITIATIVES

Mission Statement:

To ensure the health, safety and welfare of our citizens, the strength of our economy and the quality of our environment.

Economic Development

Goals:

- To expand and retain good-paying jobs, which will enable residents of Montgomery County to support their families and provide them with a high quality of life.

Challenges:

- Challenges to fostering a vibrant economic region include: addressing the structural changes in the workforce as it moves from a large-scale manufacturing economy to one comprised of smaller more diverse companies, including the following targeted industries: aerospace research, information technology, advanced materials, and human sciences and healthcare; fostering effective partnerships to maintain downtown as the civic and business center of the region; and developing effective strategies to encourage balanced and orderly growth within Montgomery County and to respond to growth throughout the region.

Regional Collaboration

Goals:

- To lead efforts for greater regional collaboration within Montgomery County and the region, where appropriate, with the goal of ensuring that high-quality public services are provided effectively and efficiently to residents of Montgomery County.

Challenges:

- Challenges to fostering regional collaboration include: raising the awareness of citizens and public officials on the benefits of a shared vision and the value of a regional approach to achieving it; developing cost-effective solutions that are sensitive to the needs of diverse communities; addressing technical, legal and financial barriers

to coordinating services, and allowing local governments greater flexibility in devising tax-sharing alternatives.

Human Services Safety Net

Goals:

- To strengthen the services, which comprise the human services safety net in order to ensure that our community effectively protects and supports children, seniors and families; to assist individuals in becoming self-sufficient and educated citizens leading productive lives in our community.

Challenges:

- Challenges to ensuring human services include: providing a comprehensive, responsive, and cost-efficient safety net for families and children in need of support; funding increasing service demands as a result of changing demographics and workforce displacements; overcoming taxpayer concern regarding overall growth in property taxes; securing adequate financial and regulatory support from state and federal sources; and creating viable collaboratives of community service providers that effectively address long-term human service needs.

Quality of Life

Goals:

- To support, expand, and effectively communicate the unique natural and cultural resources and characteristics, which make Montgomery County's quality of life one of the best in the nation.

Challenges:

- Challenges to the quality of life of our community include: sustaining long-term financial support for our existing cultural assets; determining how to better market the hidden qualities of our region; developing cost-efficient amenities that can be enjoyed every day and by everyone; and creating a climate that nurtures innovation, which attracts and retains the creative class.



BOARD OF COUNTY COMMISSION STRATEGIC INITIATIVES

Operational Efficiency

Goals:

- To ensure that Montgomery County government provides quality services to the public at an efficient and cost-effective price and remains focused on identifying operational efficiencies within county government.

Challenges:

- Challenges facing continued high-quality and low-cost governmental services include: continuing state and federal unfunded mandates, which often require increased services and costs; growing cost of employee benefits, including health insurance and pension; and legal restrictions which limit flexibility in service delivery.

ADOPTED BUDGET SUMMARY BY DEPARTMENT



<u>Board of County Commissioners</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted
<u>General Fund</u>				
General Fund	797,818	789,867	798,443	796,497
Fund Total	\$ 797,818	\$ 789,867	\$ 798,443	\$ 796,497
Total General Fund	\$ 797,818	\$ 789,867	\$ 798,443	\$ 796,497
Department Total	\$ 797,818	\$ 789,867	\$ 798,443	\$ 796,497

Department: 1 Board of County Commissioners
Fund Title: 1 General Fund
Subfund Title: 1 General Fund
Program Cost Account: General Government



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Statutory Salaries	244,726	254,109	254,109	261,225	7,116	2.8%
Salaries	323,954	319,034	316,121	318,747	(287)	-0.1%
Fringe Benefits	155,004	161,144	151,254	160,945	(199)	-0.1%
Special Fringe Benefits	1,357	3,000	556	3,000		
Operating Supplies	10,850	9,250	17,984	13,250	4,000	43.2%
Routine Business	5,545	3,800	9,728	6,100	2,300	60.5%
Board Approved Travel	3,248		11,670	10,630	10,630	
Staff Training and Development	11,506	21,130	3,724	2,500	(18,630)	-88.2%
Contractual Professional Services	10,346	3,300	5,909	2,000	(1,300)	-39.4%
Maintenance and Repair Services	372	700	1,304	700		
Communications	10,571	11,900	18,200	15,400	3,500	29.4%
Rentals	961	2,500	2,395	2,000	(500)	-20.0%
Capital Outlays	19,378		5,490			
Total	\$797,818	\$789,867	\$798,443	\$796,497	\$6,630	0.8%

Budgeted Positions

Full-Time Positions	9.00	9.00		9.00	
Total Positions	9.00	9.00		9.00	0.00

Adopted Budget Highlights

Statutory Salaries increased \$7,116 due to the elected official compensation increases of 2.8%.

The 2007 General Fund Adopted Salary budgets were inflated by 3.0% to create the 2008 Adjusted Budget. With financial hardships on the General Fund, a 3.0% across the board reduction was applied to all Salary and related Fringe Benefit budgets. The reduction is \$287 or a 0.1% decrease from the 2007 Adopted Budget.

Fringe Benefits were budgeted based on actual employee costs.

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
<u>Board of County Commissioners</u>				
<u>General Fund</u>				
General Fund				
General Fund				
<u>Board of County Commissioners</u>				
Full-Time				
COMMISSIONER ASSISTANT	3.00	3.00	-	(3.00)
COMMISSIONER'S ASSISTANT	-	-	3.00	3.00
COUNTY COMMISSIONER	3.00	3.00	3.00	-
SECRETARY II	3.00	3.00	-	(3.00)
SECRETARY TO COUNTY COMMISSIONER	-	-	3.00	3.00
Status TOTAL	9.00	9.00	9.00	-
OCA TOTAL	9.00	9.00	9.00	-
Subfund TOTAL General Fund	9.00	9.00	9.00	-
Fund TOTAL General Fund	9.00	9.00	9.00	-
GAAP Fund TOTAL General Fund	9.00	9.00	9.00	-
TOTAL DEPARTMENT	9.00	9.00	9.00	-

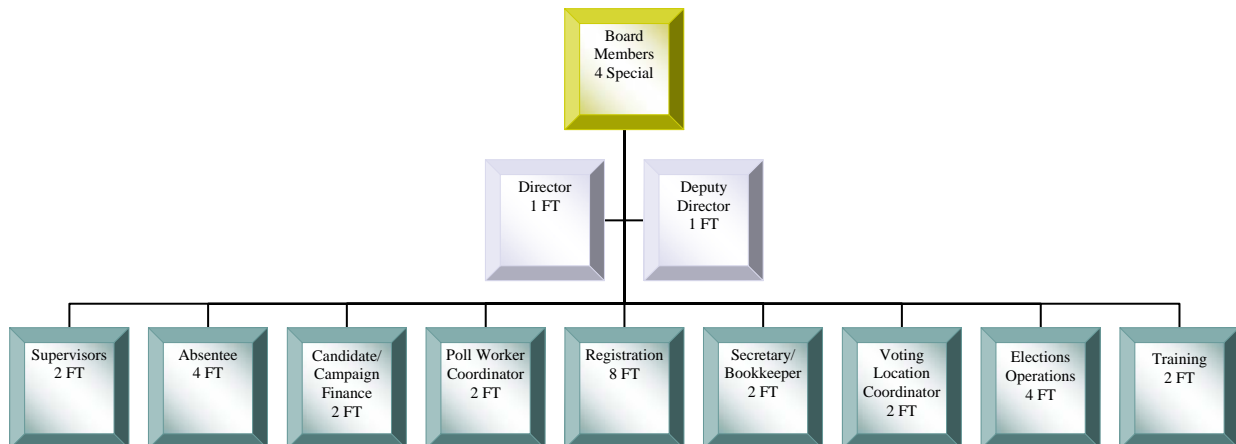
The Board of Elections of Montgomery County, Ohio is a department created under the Constitution of the State of Ohio for the primary purpose of conducting elections for all political subdivisions in Montgomery County. There are currently 317 office holders (27 partisan and 290 non-partisan) in Montgomery County.

The board is composed of four members (two from each major political party) who are appointed by the Ohio Secretary of State to staggered four-year terms. The board, in turn, appoints the Director, Deputy Director and staff members to two-year terms. The employees of this office are responsible for carrying out the following duties:

- Conducting and certifying elections for all political subdivisions in the county
- Registering voters and maintaining an updated electronic and hard copy file
- Providing locations for registration and elections
- Issuing certifications of elections
- Issuing, examining and certifying the validity of petitions and campaign finance reports
- Complying with the National Voter Registration Act, which involves mailing 30,000 to 100,000 address confirmation cards and processing 15,000 to 35,000 returned address confirmation cards every two years

- Processing and preparing 5,000 to 20,000 absentee ballots for each election
- Identifying voters who must be deleted from the database
- Properly notifying other counties in Ohio and other states in the United States of individuals now registered in Montgomery County
- Establishing and maintaining election precincts (548 current)
- Appointing, recruiting and training over 2,500 election officials for each election
- Maintaining and providing maps of wards and precincts
- Maintaining and providing accurate election records
- Providing voter lists, mailing labels and voter statistics
- Investigating violations of Article XXXV of the Ohio Revised Code
- Preparing budgets and reports, including charge backs to subdivisions for election expenses
- Providing the Ohio Secretary of State with annual budget reports, voter files and candidate files
- Assisting Ohio Department of Liquor Control in local option matters: petitioning and etc.

TABLE OF ORGANIZATION





BOARD OF ELECTIONS STATISTICS

Mission Statement:

The Montgomery County Board of Elections is dedicated to:

1. Providing quality services to the public
2. Ensuring efficient voter information and election management by a professional and courteous staff
3. Offering easy access to the board for prompt problem resolution

The board will anticipate and meet the challenges presented by continuing social, legal and technological change.

Challenges:

- The 2008 Presidential Election cycle will be very challenging. There is a likelihood that we will be required to switch from the Direct Recording Electronic (DRE) voting machines to an optical scan paper ballot system. This change would cause the Board to completely change how we've been doing business during the past three years, since the DRE electronic voting machines were implemented. Additional funding would be needed to switch voting systems.
- Providing the required number of qualified poll workers and providing them with further education leading up to the 2008 Presidential Election will be major challenges for our office.

The ongoing success of our elections will be dependent on continuous improvement in this targeted area. We will promote and apply our "Day for Democracy" program through Miami Valley corporations and jurisdictions, recruit University and Kids Voting students through our "Youth at the Booth" program to utilize their technological knowledge at the polling locations, and begin quarterly training classes for all election officials.

Goals and Objectives:

- We are anticipating a three-fold increase in the number of absentee voters during 2008 over the 2004 Presidential Election cycle as a result of "no-fault" absentee voting. We will meet these demands by changing many of our previous procedures and by re-organizing and moving more staff to the Absentee Department. We will likely need to remodel the layout of our office space in order to meet the anticipated increase in the number of absentee voters this year as a result of "no-fault" absentee voting.
- Provide demonstrations of the electronic voting equipment to various community groups to increase voter outreach and hands-on capabilities

Statistics	2005	2006	2007	2008 Goal
Registered Voters	361,107	375,610	362,240	392,000
Voted in November Election	144,777	219,153	104,504	294,000
Percent of Registered Voters	40.1%	58.3%	28.8%	75.0%

ADOPTED BUDGET SUMMARY BY DEPARTMENT



	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted
<u>Board of Elections</u>				
<u>General Fund</u>				
General Fund	3,814,445	3,356,573	3,117,943	3,871,730
Fund Total	\$ 3,814,445	\$ 3,356,573	\$ 3,117,943	\$ 3,871,730
Total General Fund	\$ 3,814,445	\$ 3,356,573	\$ 3,117,943	\$ 3,871,730
<u>Special Revenue Fund</u>				
Other Federal Grants				
Board of Elections Federal HAVA Grants	98,507	22,337		
Fund Total	\$ 98,507	\$ 22,337	\$ -	\$ -
Total Special Revenue Fund	\$ 98,507	\$ 22,337	\$ -	\$ -
Department Total	\$ 3,912,952	\$ 3,378,910	\$ 3,117,943	\$ 3,871,730

Department: 60 **Board of Elections**
Fund Title: 1 **General Fund**
Subfund Title: 1 **General Fund**
Program Cost Account: **General Government**



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Statutory Salaries	57,009	76,012	77,595	76,012		
Salaries	2,273,100	2,096,600	2,005,574	2,159,499	62,899	3.0%
Fringe Benefits	476,080	513,167	529,626	562,728	49,561	9.7%
Special Fringe Benefits	2,167	245	2,445	1,245	1,000	408.2%
Operating Supplies	468,853	154,233	186,504	154,233		
Outside Agency Bd Approved Travel	23,262		27,492			
Routine Business	27,959	10,141	14,127	15,141	5,000	49.3%
Staff Training and Development	2,059	1,317	2,669	1,317		
Contractual Professional Services	202,762	143,479	104,871	398,479	255,000	177.7%
Maintenance and Repair Services	11,241	9,040	11,720	9,040		
Communications	194,626	97,887	111,707	122,887	25,000	25.5%
Public Utility Services		303			(303)	-100.0%
Rentals	75,326	54,149	43,613	71,149	17,000	31.4%
Budget Control Account		200,000		300,000	100,000	50.0%
Total	<u>\$3,814,445</u>	<u>\$3,356,573</u>	<u>\$3,117,943</u>	<u>\$3,871,730</u>	<u>\$515,157</u>	<u>15.3%</u>

Budgeted Positions

Full-Time Positions	25.00	29.00	30.00	1.00
Part-Time Positions	2.00	2.00	0.00	(2.00)
Special Positions	4.00	4.00	4.00	
Total Positions	<u>31.00</u>	<u>35.00</u>	<u>34.00</u>	<u>(1.00)</u>

Department:	60	Board of Elections
Fund Title:	1	General Fund
Subfund Title:	1	General Fund
Program Cost Account:		General Government



Adopted Budget Highlights

Regular Salaries are up \$62,899 due to the unadjusted General Fund 3.0% Salary parameter. Because of the nature of the Board of Elections and the 2008 Presidential election, the 3.0% across the board reduction applied to most other General Fund Salary and related Fringe Benefit budgets was not applied to this budget.

Fringe Benefits were budgeted based on actual employee costs.

The full and part-time position changes, resulting in a total reduction of one, are the result of combining two part-time Clerk positions into one full-time Clerk position.

Special Fringe Benefits are up, on a one-time funding basis only, by \$1,000 or 408.2% in Employee Parking for additional election-related trips by employees to various locations requiring parking.

Routine Business is up, on a one-time funding basis only, by \$5,000 or 49.3% in Parking Garage Validation primarily for poll worker visits to the Board of Elections for training classes.

Contractual Professional Services increased, on a one-time funding basis only, by \$255,000 or 177.7% due to printing needs that will be sourced both internally and externally. Additional printed materials required in this Presidential election year include notification to all registered voters of their polling places, voter registration cards, printed envelopes and poll worker training manuals.

The \$25,000 or 25.5% increase, on a one-time funding basis only, in Communications is for the mailing of polling place notifications through the Mailroom for both the Presidential Primary and General elections.

Public Utility Services is down, on a one-time funding basis only, by \$303 or 100.0% to reallocate this unused funding elsewhere.

Rentals increased, on a one-time funding basis only, by \$17,000 or 31.4% for expenses related to transporting voting machines to and from polling locations for each election.

The Budget Control Account, up \$100,000 or 50.0% on a one-time funding basis only, contains funds for supplemental poll worker and seasonal salaries, overtime, election supplies and printing costs associated with special elections, excessive state ballot issues and other extraordinary needs such as may occur in this first Presidential election cycle with the new voting machines. This brings the total one-time funding approved for 2008 to \$402,697.

Estimated 2008 revenue is \$463,363, which is up \$2,713 or 0.6%. The \$463,363 of revenue consists of State Reimbursements (\$110,700), Reimbursement-Election Expense (\$348,250), and filing and other fees (\$4,413).

Department: 60 **Board of Elections**
Fund Title: 296 **Other Federal Grants**
Subfund Title: 233 **Board of Elections Federal HAVA Grants**
Program Cost Account: **General Government**



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Operating Supplies	76,170					
Capital Outlays	22,337	22,337			(22,337)	-100.0%
Total	\$98,507	\$22,337	\$0	\$0	(\$22,337)	-100.0%

Adopted Budget Highlights

This represents the one-time Election Assistance - Disabled Voters grant.

The timing of this grant award was such that the spending was in 2006, while the budget is not reflected until the 2007 Adopted Budget. In addition to crossing years, actuals exceed the original adopted budget amount by \$76,170 because that amount was a supplemental award granted after the initial award.

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
<u>Board of Elections</u>				
<u>General Fund</u>				
General Fund				
General Fund				
<u>Board of Elections</u>				
Full-Time				
ASSISTANT SUPERVISOR	-	1.00	-	(1.00)
CLERK	21.00	24.00	26.00	2.00
DEPUTY DIRECTOR	1.00	1.00	1.00	-
DIRECTOR	1.00	1.00	1.00	-
SECRETARY	2.00	2.00	-	(2.00)
SUPERVISOR	-	-	2.00	2.00
Status TOTAL	<u>25.00</u>	<u>29.00</u>	<u>30.00</u>	<u>1.00</u>
Part-Time				
CLERK	2.00	2.00	-	(2.00)
Status TOTAL	<u>2.00</u>	<u>2.00</u>	<u>-</u>	<u>(2.00)</u>
Special				
BOARD MEMBERS	4.00	4.00	4.00	-
Status TOTAL	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>-</u>
OCA TOTAL	<u>31.00</u>	<u>35.00</u>	<u>34.00</u>	<u>(1.00)</u>
Subfund TOTAL General Fund	<u>31.00</u>	<u>35.00</u>	<u>34.00</u>	<u>(1.00)</u>
Fund TOTAL General Fund	<u>31.00</u>	<u>35.00</u>	<u>34.00</u>	<u>(1.00)</u>
GAAP Fund TOTAL General Fund	<u>31.00</u>	<u>35.00</u>	<u>34.00</u>	<u>(1.00)</u>
TOTAL DEPARTMENT	<u>31.00</u>	<u>35.00</u>	<u>34.00</u>	<u>(1.00)</u>

The Montgomery County Board of Mental Retardation and Developmental Disabilities (MR/DD) is the primary service provider for children and adults with moderate, severe and profound mental retardation or other developmental disabilities. These lifelong wraparound services are provided from birth throughout the life span of an individual. The board provides legally mandated services and support to families.

The **Department of Children's Programs and Services** consists of three components providing comprehensive instruction and support to children with developmental disabilities and their families:

- The Early Intervention component provides services for infants and toddlers (birth through age two) and their families in the Parent and Child Enrichment (PACE) programs under the rules established by the Ohio Department of Mental Retardation and Developmental Disabilities (ODMRDD) and Ohio Department of Health (ODH).
- The MR/DD Preschool Consortium serves children ages three through five, in collaboration and partnership with eight of the 16 county public school districts according to the Individuals with Disabilities Education Act "IDEA".
- The school age program serves children six through twenty-two years of age in satellite locations in public schools throughout the county and in Stillwater Health Center, also according to "IDEA".

Additionally, the department provides intensive technical assistance to public school districts in the areas of specialized instruction, behavior management, communication and curriculum development. This supported education model allows children with more challenging needs to receive educational services in the least restrictive environment. Other initiatives include increased services coordination for families, the reconfiguration of two board-operated schools into multi-agency early childhood centers and the development and coordination of additional family support services within the community.

The **Adult Services Department** provides mandated programs and services that center on employment opportunities and continuing habilitation training, including:

- Employment opportunities provided through the non-profit MONCO Enterprise Incorporated. MONCO is responsible for securing contracts with business, industry and government for subcontract work in the board's adult services centers including one vocational center. The vocational center operates two shifts to meet the needs of those served.
- Jobs within the Community Employment component secured for individuals by MONCO including job placement, on-the-job training and follow-along services.
- Training and other services at the habilitation centers help individuals become more integrated into their communities.

The **Transportation Department** operates the Board's fleet of buses, vans and other vehicles, providing curb-to-curb county-wide services. The fleet travels more than 1,000,000 miles annually, using a dual routing system.

The **Mental Health and Behavioral Supports and Services Department** provides mental health and psychological services sensitive to the unique needs of individuals with mental retardation and developmental disabilities. Services include diagnostic assessment, psychiatric services, medication monitoring and evaluation, individual counseling, group counseling, family counseling, consultation, and medical education. The team of therapists, along with the Clinical Supervisor, is mobile and offer services to individuals and their families in an environment most suited to their needs. This department is also responsible for the Adult Recreation Program, which services over 1,000 adults' diverse activities centered within our community.

The **Service and Support Administration Department** provides the following services.

- Information and referral assistance
- Assessments to determine specific service needs
- Team leader for development of the individual plan
- Crisis/Emergency assistance
- Coordinating of services
- Monitoring

Intake / Children's Resource Department

- Determines Board eligibility for ages 6-21 and adults ages 21+
- Provides information and referrals to families and community agencies
- Collaborates with community agencies and school for children ages 6-21
- Crisis/Emergency assistance
- Intake and coordination for ages 6-21 for Family Home Services (FHS) requests
- Agency contact for waiver waiting lists
- Summer support for children with exceptionally challenged needs ages 4-17
- Home based behavior intervention for families of eligible children between the ages of 3-18; the emphasis is on training for parents/caregivers to address behavior concerns within the family home.

Miami Valley In-Ovations, Inc., a nonprofit housing corporation, develops and manages homes for Montgomery County residents who are eligible for services and need housing.

The Medicaid Waiver Services Department provides the following services to individuals enrolled on Medicaid MR/DD waivers:

- Assist individuals in managing their specific budgets based on assessments of health and safety needs
- Authorize payments of waiver services for timely reimbursement
- Recruits providers to deliver residential services and supports

- Provides training, quality assistance, consumer benefits and provider certification standards monitoring
- Manages the residential waiting list and is responsible for the allocation of waiver slots
- Operation of the Emergency Shelter that provides short-term residential care in time of family crisis

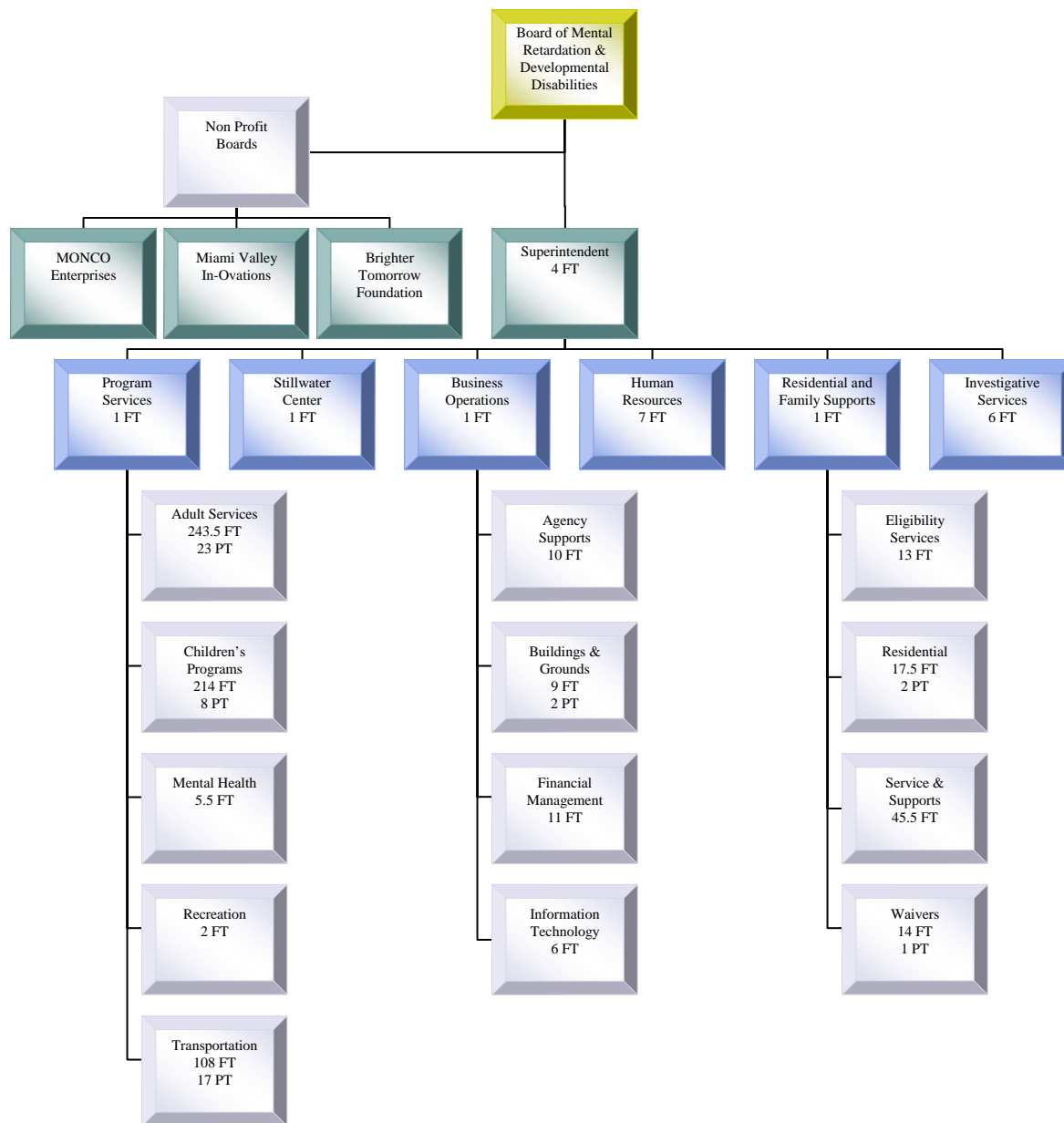
The Family Home Services Department provides oversight of in-home and out-of-home respite services for persons living at home with parent, guardian or primary caregiver. Other services purchased are:

- Purchase or lease of adaptive equipment
- Home modifications
- Special diets
- Counseling, training and education

The Financial Management Services Department provides administrative support in financial management; and supports building and grounds maintenance.

The Department of Consumer Safety administers a system to report, investigate, review, remedy, and analyze incidents that adversely affect the health and safety of individuals served by the board. The department monitors and tracks incidents to identify potential trends and patterns, as well as, ensures corrective and preventive actions are taken in an effort to protect client health and safety.

TABLE OF ORGANIZATION





BOARD OF MR/DD STATISTICS

Mission Statement:

The Board serves children and adults with mental retardation and other significant developmental disabilities, most of whom require comprehensive life-long services. The Board provides supports for individuals to live, learn, work and participate in their community. The Board also provides supports for families on their efforts to care for their family member with a disability.

Challenges:

- Addressing the needs of aging caregivers who continue to provide services to their adult children
- Expanding the service array to allow more consumer choice
- Continuing to adapt to the ever changing Medicaid environment
- Determining the effect of major programmatic issues such as “Money Follows the Person”, Martin Lawsuit and Medicaid Buy-in
- Implementation of the Residential Transition and the Adult Service Phase In

Goals and Objectives:

- Meet the needs of children 0 to 2 years old for Early Intervention Services
- Continue to expand services to the ever increasing Early Intervention population
- Utilize Individual Options (IO) Waivers* to reduce the residential waiting list
- Utilize Level One Waivers to reduce residential waiting list and refinance adult services
- Increase waiver services based on availability and resources
- Lower number of families on waiting list particularly for those care givers ages 60+ and those with intense needs
- Lower number of families on Long Term Planning Registry (LTPR) particularly for care givers ages 60+
- Meet the needs of families who are in need of emergency residential placements
- Maintain health and safety by reporting all Major Unusual Incidents** within 24 hours of knowledge
- Complete investigation of Major Unusual Incidents within 30 days
- Increase our Adult Day Care Program
- Continue to expand the availability of the Self Determination Program

Statistics	2005	2006	2007	2008 Goal
Early Intervention Services (May Count)	354	394	429	516
IO Waivers	424	450	549	610
Level One Waivers	87	153	151	171
Total Waiting List	429	518	517	540
Care Givers 60+	119	124	94	90
Total LTPR List	514	472	278	275
Care Givers 60+	48	38	60	70
Emergency Residential Placements	22	24	22	15
Health and Safety Reporting for all Major Unusual Incidents	100%	100%	100%	100%
Completed investigation of Major Unusual Incidents within 30 days	100%	100%	96.1%	100%

*Individual Options (IO) Waiver is for people with mental retardation and developmental disabilities. With the waiver, Medicaid will allow people to stay in their homes and get support rather than requiring them to live in an Intermediate Care Facility for the Mentally Retarded (ICF/MR).

**Major Unusual Incident (MUI) is defined in the Ohio Department of MR/DD rules as an event of alleged, suspected or actual occurrences involving a person with mental retardation or developmental disabilities. The incident is something that may be defined as abuse, neglect or potentially serious.

ADOPTED BUDGET SUMMARY BY DEPARTMENT



	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted
<u>Board of MR/DD</u>				
<u>Special Revenue Fund</u>				
Board of MR/DD				
Board of MR/DD Medicaid Reserve	1,000,000			
Board of MR/DD Vehicles				857,000
Board of Mental Retardation	41,500,686	49,930,435	54,090,923	53,318,333
Family Home Services	563,055	849,700	577,047	867,176
Residential Services	5,247,857	6,980,000	4,516,668	7,693,000
Fund Total	\$ 48,311,599	\$ 57,760,135	\$ 59,184,638	\$ 62,735,509
MR/DD Grants				
Family Home Services	658,063			
Residential Services	830,138			
Fund Total	\$ 1,488,201	\$ -	\$ -	\$ -
Other Federal Grants				
Board of MR/DD Federal Grants	325,203	311,539	312,449	320,379
Fund Total	\$ 325,203	\$ 311,539	\$ 312,449	\$ 320,379
Other State & Local Grants				
MRDD/MH Supports and Svcs Programs	341,026	442,124	357,755	458,700
Fund Total	\$ 341,026	\$ 442,124	\$ 357,755	\$ 458,700
Other Special Revenue Funds-FC				
MR/DD HSL Contract Fund	229,000	229,000	254,000	247,813
Fund Total	\$ 229,000	\$ 229,000	\$ 254,000	\$ 247,813
Total Special Revenue Fund	\$ 50,695,029	\$ 58,742,798	\$ 60,108,842	\$ 63,762,401
Department Total	\$ 50,695,029	\$ 58,742,798	\$ 60,108,842	\$ 63,762,401

Department: 72 **Board of MR/DD**
Fund Title: 201 **Board of MR/DD**
Subfund Title: Various
Program Cost Account: Social Services



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	24,257,423	26,669,153	25,835,042	27,840,160	1,171,007	4.4%
Fringe Benefits	9,479,210	11,111,979	10,598,342	12,462,853	1,350,874	12.2%
Special Fringe Benefits	52,566	75,400	62,339	82,500	7,100	9.4%
Post Employment Services	1,450	3,000	1,485	2,400	(600)	-20.0%
Pre-Employment Services	5,340	5,100	5,310	6,000	900	17.6%
Operating Supplies	1,173,649	1,284,828	1,299,395	1,501,395	216,567	16.9%
Outside Agency Bd Approved Travel	52,083	92,840	59,026	102,694	9,854	10.6%
Routine Business	194,800	224,188	236,046	274,698	50,510	22.5%
Staff Training and Development	65,419	92,240	76,181	91,755	(485)	-0.5%
Contractual Professional Services	1,570,705	1,420,364	1,703,918	1,611,938	191,574	13.5%
Social Services Contractual Services	1,828,184	2,929,335	1,778,463	2,817,702	(111,633)	-3.8%
Maintenance and Repair Services	292,991	307,350	343,702	382,600	75,250	24.5%
Communications	77,339	84,920	119,246	98,122	13,202	15.5%
Property and Casualty Insurance	174,318	208,749	102,012	197,749	(11,000)	-5.3%
Public Utility Services	556,252	605,815	593,553	641,140	35,325	5.8%
Rentals	198,697	210,370	205,679	293,588	83,218	39.6%
Intergovernmental	5,255,087	9,221,269	4,672,530	7,482,780	(1,738,489)	-18.9%
Miscellaneous	511,174	739,625	453,596	826,585	86,960	11.8%
Interfund Transfers	2,299,464	2,296,900	10,032,258	5,020,000	2,723,100	118.6%
Capital Outlays	265,449	176,710	994,825	998,850	822,140	465.2%
Construction and Improvements			11,689			
Total	\$48,311,599	\$57,760,135	\$59,184,638	\$62,735,509	\$4,975,374	8.6%

Budgeted Positions

Full-Time Positions	654.63	724.30	714.50	(9.80)
Part-Time Positions	51.00	53.00	53.00	
Total Positions	705.63	777.30	767.50	(9.80)

Department:	72	Board of MR/DD
Fund Title:	201	Board of MR/DD
Subfund Title:		Various
Program Cost Account:		Social Services



Adopted Budget Highlights

This fund consists of MR/DD's Operating, Vehicle, Residential and Family Home Services subfunds. The appropriation for the Vehicle subfund was on a non-calendar cycle and not reported; however, this year is the first year it is appropriated on a calendar year basis.

Salaries and Fringe Benefits increased \$1,171,007 or 4.4% and \$1,350,874 or 12.2% respectively due to the salary increase of 3.0% with steps and budgeting based on actual employee costs.

Budgeted Positions decreased by 9.80 full-time due to reallocation 0.20 of the Director of MH/MH Community Service from the MRDD/MH fund and adding one Assistant Superintendent for Program Services, one Behavior Management Specialist, one Early Intervention Specialist, one Intake Specialist, one Intake & Eligibility Administrator, one Program Services Supervisor, one PSA/Job Coach, one Residential Aide, two Secretary I's, five Service & Support Administrators, one Speech Language Pathologist, one Waiver Coordinator, one Waiver Development Coordinator and four Workshop Specialist and deleting one Account Clerk III, one Instructional System Specialist, 18 Instructor Assistants, eight Preschool Instructors, one School Age Instructor and two Vehicle Operator Aides.

Operating Supplies increased \$216,567 or 16.9% primarily due to additional funds for Computer Software, Janitorial Supplies, Building Repairs, Diesel Fuel, Vehicle Parts & Supplies and Other Operating Supplies.

The additional Routine Business of \$50,510 or 22.5% is due to the increase in Mileage and Client Transportation and a decrease in Parking and Meals.

The additional Maintenance and Repair Services of \$75,250 or 24.5% is due to more funds needed in Equipment Maintenance and Repair, Vehicle Repair (Non-Body), Computer Software Maintenance Contracts, Other Office Equipment Maintenance Contracts and Building Maintenance Contracts.

Rentals is up \$83,218 or 39.6% due to an increase in Rental-Land & Buildings and Rental-Equipment.

Intergovernmental decreased \$1,738,489 or 18.9% because of a reduction in Match Money-Day Habilitation and Developmental Centers with a slight increase in Match Money-TCM and Residential Waivers.

Interfund Transfers, which increased \$2,723,100 or 118.6%, includes \$857,000 for vehicle purchases (six buses and five vans), \$3,708,000 for building maintenance capital improvements and housing requirements, \$166,000 for the MRDD/MH Fund and \$289,000 for the Family Home Services fund.

Capital Outlays of \$998,850 includes \$51,850 for equipment purchases for the continuous use and upgrade of MR/DD network, \$80,000 for replacement of office furniture, \$10,000 for telephone equipment, \$582,000 for six buses and \$275,000 for five vans.

Revenue estimates total \$57,282,315. This includes \$3,320,044 in property taxes; \$8,540,000 for federal revenues; \$9,247,858 for state revenues; \$26,350,978 from the Human Services Levy; \$6,312,739 from school district reimbursements; and \$3,510,696 in other charges. There is a budgeted spend-down of \$5,453,194 in this fund for 2008, which will come from the reserve balance.

Department: 72 **Board of MR/DD**
Fund Title: 293 **MR/DD Grants**
Subfund Title: Various
Program Cost Account: Social Services



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Outside Agency Bd Approved Travel	493					
Social Services Contractual Services	164,213					
Communications	824					
Interfund Transfers	1,322,671					
Total	\$1,488,201	\$0	\$0	\$0	\$0	

Budgeted Positions

Full-Time Positions	33.22	0.00		0.00	
Part-Time Positions	1.00	0.00		0.00	
Total Positions	34.22	0.00		0.00	0.00

Adopted Budget Highlights

The MR/DD Grants reflect Family Home Services subfund, which includes Family Home Services Program and Family Services Board Supplemental, and the Residential Services subfund, which includes OBRA Division, Supported Living Grant, Waiver Administration, Capital Assistance, Residential Administration, Service and Supports Managers, Levy Residential, Residential Waiver Facility and CAFS for Residential.

The appropriation was on a state fiscal year; however, starting January 2006, this appropriation is on a calendar year.

Department: 72 **Board of MR/DD**
Fund Title: 296 **Other Federal Grants**
Subfund Title: 200 **Board of MR/DD Federal Grants**
Program Cost Account: Social Services



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	306,880	311,042	311,952	319,828	8,786	2.8%
Operating Supplies	12,419		497	550	550	
Outside Agency Bd Approved Travel	3,869					
Contractual Professional Services	2,035					
Capital Outlays		497			(497)	-100.0%
Total	\$325,203	\$311,539	\$312,449	\$320,379	\$8,839	2.8%

Adopted Budget Highlights

This fund and subfund was created to track federal grants for the Board of Mental Retardation and Developmental Disabilities. The 2008 budget includes Title VI-B Department of Education Flow Thru Grant for \$218,294, Early Childhood Special Education for \$101,534 and Title V Innovative Program for \$551.

Salaries increased \$8,786 or 2.8%. A journal entry is completed yearly to transfer personnel costs to the appropriate grant programs.

Overall, this federal grant budget increased \$8,839 or 2.8% and revenues were budgeted at the expenditure level at \$320,379.

Department: 72 **Board of MR/DD**
Fund Title: 297 **Other State & Local Grants**
Subfund Title: 201 **MRDD/MH Supports and Svcs Programs**
Program Cost Account: **Social Services**



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	189,740	245,728	202,951	254,875	9,147	3.7%
Fringe Benefits	52,711	94,746	73,941	96,800	2,054	2.2%
Special Fringe Benefits	113		163			
Operating Supplies	1,639	3,050	2,579	2,775	(275)	-9.0%
Outside Agency Bd Approved Travel	601	1,200	679	1,200		
Routine Business	6,908	7,000	6,748	7,000		
Contractual Professional Services	45,078	49,500	32,475	58,200	8,700	17.6%
Social Services Contractual Services	11,250	7,500	1,531		(7,500)	-100.0%
Communications	2,569	2,300	3,044	3,300	1,000	43.5%
Public Utility Services	3	100		50	(50)	-50.0%
Interfund Transfers	29,386	30,000	32,497	33,000	3,000	10.0%
Capital Outlays	1,030	1,000	1,149	1,500	500	50.0%
Total	\$341,026	\$442,124	\$357,755	\$458,700	\$16,576	3.7%

Budgeted Positions

Full-Time Positions	5.35	5.70	5.50	(0.20)
Total Positions	5.35	5.70	5.50	(0.20)

Department:	72	Board of MR/DD
Fund Title:	297	Other State & Local Grants
Subfund Title:	201	MRDD/MH Supports and Svcs Programs
Program Cost Account:		Social Services



Adopted Budget Highlights

This program is a joint venture between the Board of Mental Retardation and Developmental Disabilities and the Alcohol, Drug Addiction and Mental Health Board (ADAMHS) to treat clients who experience both mental illness and mental retardation.

Salaries increased \$9,147 or 3.7%, while Fringe Benefits are up \$2,054 or 2.2% primarily due to the 3.0% Salary parameter with step increases and budgeting on actual employee costs.

Budgeted Positions decreased by 0.20 positions due to the Director of MH/MR Community Services being charged 100.0% to the Board of Mental Retardation and Developmental Disabilities operating fund.

Interfund Transfers are budgeted at \$33,000, which is to cover overhead cost incurred by the MR/DD's operating fund.

Capital Outlays include \$1,500 in Data Processing Equipment - Hardware.

Revenues were budgeted at \$428,315. This includes \$166,800 in MRDD/MH ODMH Title XIX (Medicaid); \$127,499 for MRDD/MH ADAMHS Match; \$133,615 in Other Cash Transfers from the Residential Fund; and \$401 in Other Fees.

This fund is on a planned spend-down of \$30,385.

Department: 72 Board of MR/DD
Fund Title: 299 Other Special Revenue Funds-FC
Subfund Title: 501 MR/DD HSL Contract Fund
Program Cost Account: Social Services



<u>Adopted Budget by Category</u>	<u>2006 Actual</u>	<u>2007 Adopted</u>	<u>2007 Actual</u>	<u>2008 Adopted</u>	<u>2007-08 \$ Change</u>	<u>2007-08 % Change</u>
Contractual Professional Services	229,000	229,000	254,000	247,813	18,813	8.2%
Total	<u>\$229,000</u>	<u>\$229,000</u>	<u>\$254,000</u>	<u>\$247,813</u>	<u>\$18,813</u>	<u>8.2%</u>

Adopted Budget Highlights

This fund and subfund was created for pass-through funds from the Human Service Levy Supported Services funds to United Rehabilitation Services.

The revenue estimate totals \$247,813, which includes the Human Services Levy transfer.

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
<u>Board of MR/DD</u>				
<u>Special Revenue Fund</u>				
Board of MR/DD				
Board of Mental Retardation				
<u>Adult Professional Services</u>				
Full-Time				
INTAKE SPECIALIST	1.00	1.00	-	(1.00)
NURSE SUPERVISOR	0.50	0.50	0.50	-
REGISTERED NURSE	1.00	1.00	1.00	-
SOCIAL SERVICE AIDE I	1.00	1.00	-	(1.00)
SPEECH THERAPIST	1.00	-	-	-
TRANSITION SPECIALIST	1.00	-	-	-
Status TOTAL	5.50	3.50	1.50	(2.00)
Part-Time				
LICENSED PRACTICAL NURSE	1.00	1.00	1.00	-
Status TOTAL	1.00	1.00	1.00	-
OCA TOTAL	6.50	4.50	2.50	(2.00)
<u>Adult Services Directors Office</u>				
Full-Time				
DIRECTOR OF ADULT SERVICES	1.00	1.00	1.00	-
SECRETARY I	-	-	1.00	1.00
Status TOTAL	1.00	1.00	2.00	1.00
OCA TOTAL	1.00	1.00	2.00	1.00
<u>Behavior Management</u>				
Full-Time				
BEHAVIOR MANAGEMENT SPECIALIST	3.00	3.00	4.00	1.00
DIRECTOR OF MH/MR COMMUNITY SERVICES	0.35	-	-	-
Status TOTAL	3.35	3.00	4.00	1.00
OCA TOTAL	3.35	3.00	4.00	1.00
<u>Behavior Management Director</u>				
Full-Time				
DIRECTOR OF MH/MR COMMUNITY SERVICES	-	0.80	-	(0.80)
Status TOTAL	-	0.80	-	(0.80)
OCA TOTAL	-	0.80	-	(0.80)
<u>Calumet Division Management</u>				
Full-Time				
DIVISION MANAGER	1.00	1.00	1.00	-
PROGRAM SERVICES SUPERVISOR	2.00	2.00	2.00	-

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
WORD PROCESSING SPECIALIST I	1.00	1.00	1.00	-
Status TOTAL	4.00	4.00	4.00	-
Part-Time				
WORD PROCESSING SPECIALIST I	1.00	1.00	1.00	-
Status TOTAL	1.00	1.00	1.00	-
OCA TOTAL	5.00	5.00	5.00	-
<u>Calumet Program</u>				
Full-Time				
HABILITATION SPECIALIST	5.00	5.00	5.00	-
REGISTERED NURSE	1.00	1.00	1.00	-
WORKSHOP SPECIALIST	38.00	46.00	49.00	3.00
Status TOTAL	44.00	52.00	55.00	3.00
Part-Time				
HABILITATION SPECIALIST	1.00	1.00	1.00	-
WORKSHOP SPECIALIST	5.00	5.00	5.00	-
Status TOTAL	6.00	6.00	6.00	-
OCA TOTAL	50.00	58.00	61.00	3.00
<u>Children Programs Related Services</u>				
Full-Time				
ADAPTIVE PHYSICAL EDUCATION INSTRUCTOR	2.00	2.00	2.00	-
FAMILY CONSULTANT	6.00	-	-	-
OCCUPATIONAL THERAPIST	6.00	7.00	7.00	-
PERIPATOLOGIST	1.00	1.00	1.00	-
PHYSICAL THERAPIST	4.00	4.00	3.00	(1.00)
REGISTERED NURSE	6.00	6.00	6.00	-
SPEECH THERAPIST	15.00	15.00	15.00	-
Status TOTAL	40.00	35.00	34.00	(1.00)
Part-Time				
OCCUPATIONAL THERAPIST	2.00	2.00	2.00	-
PHYSICAL THERAPIST	1.00	1.00	1.00	-
SPEECH THERAPIST	3.00	3.00	-	(3.00)
Status TOTAL	6.00	6.00	3.00	(3.00)
OCA TOTAL	46.00	41.00	37.00	(4.00)
<u>Children's Program and Family Supports</u>				
Full-Time				
CHILDREN'S RESOURCE PROG. ADMINISTRATOR	1.00	1.00	-	(1.00)
CHILDREN'S RESOURCE SPECIALIST	4.00	4.00	-	(4.00)
WORD PROCESSING SPECIALIST I	1.00	1.00	-	(1.00)
Status TOTAL	6.00	6.00	-	(6.00)

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
OCA TOTAL	6.00	6.00	-	(6.00)
<u>Children's Program and Services Director</u>				
Full-Time				
DIRECTOR OF CHILDREN SERVICES	1.00	1.00	1.00	-
INSTRUCTIONAL SERVICES ADMINISTRATOR	1.00	1.00	1.00	-
SECRETARY I	1.00	1.00	1.00	-
Status TOTAL	3.00	3.00	3.00	-
OCA TOTAL	3.00	3.00	3.00	-
<u>Children's Program Service Contracts</u>				
Full-Time				
PHYSICAL THERAPIST	-	-	1.00	1.00
SPEECH THERAPIST	-	-	1.00	1.00
Status TOTAL	-	-	2.00	2.00
Part-Time				
SPEECH THERAPIST	-	-	3.00	3.00
Status TOTAL	-	-	3.00	3.00
OCA TOTAL	-	-	5.00	5.00
<u>Community and Behavior Supports</u>				
Full-Time				
BEHAVIOR MANAGEMENT SPECIALIST	-	1.00	1.00	-
COMMUNITY SUPPORT SPECIALIST	-	1.00	1.00	-
Status TOTAL	-	2.00	2.00	-
OCA TOTAL	-	2.00	2.00	-
<u>Community Support Specialist</u>				
Full-Time				
COMMUNITY SUPPORT SPECIALIST	2.00	-	-	-
Status TOTAL	2.00	-	-	-
OCA TOTAL	2.00	-	-	-
<u>Computer Services</u>				
Full-Time				
COMPUTER SUPPORT SPECIALIST	2.00	2.00	2.00	-
DIRECTOR OF INFORMATION SERVICES	1.00	1.00	1.00	-
INFORMATION TECHNOLOGY MANAGER	1.00	1.00	1.00	-
NETWORK ADMINISTRATOR	1.00	1.00	1.00	-
TELEPHONE OPERATOR I	-	-	1.00	1.00
Status TOTAL	5.00	5.00	6.00	1.00
OCA TOTAL	5.00	5.00	6.00	1.00
<u>Department Wide Distribution Southview</u>				

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
Full-Time				
EDUCATIONAL SERVICES ADMINISTRATOR	-	1.00	1.00	-
TELEPHONE OPERATOR I	-	1.00	1.00	-
Status TOTAL	-	2.00	2.00	-
OCA TOTAL	-	2.00	2.00	-
<u>Early Intervention Management & Clerical</u>				
Full-Time				
ADMINISTRATIVE SPECIALIST	2.00	1.00	1.00	-
EARLY INTERVENTION ADMINISTRATOR	1.00	1.00	1.00	-
EARLY INTERVENTION SUPERVISOR	-	1.00	1.00	-
EDUCATIONAL SERVICES ADMINISTRATOR	1.00	-	-	-
TELEPHONE OPERATOR I	1.00	-	-	-
WORD PROCESSING SPECIALIST I	1.00	1.00	1.00	-
Status TOTAL	6.00	4.00	4.00	-
OCA TOTAL	6.00	4.00	4.00	-
<u>Early Intervention Professional Services</u>				
Full-Time				
FAMILY CONSULTANT	-	4.00	4.00	-
Status TOTAL	-	4.00	4.00	-
OCA TOTAL	-	4.00	4.00	-
<u>Early Intervention Programs and Services</u>				
Full-Time				
EARLY INTERVENTION INSTRUCTOR	21.00	22.00	23.00	1.00
INSTRUCTOR ASSISTANT	13.00	13.00	13.00	-
VEHICLE OPERATOR I	1.00	1.00	1.00	-
Status TOTAL	35.00	36.00	37.00	1.00
Part-Time				
EARLY INTERVENTION INSTRUCTOR	2.00	2.00	2.00	-
Status TOTAL	2.00	2.00	2.00	-
OCA TOTAL	37.00	38.00	39.00	1.00
<u>Eligibility/Service & Supports Admin</u>				
Full-Time				
ELIGIBILITY & SSA ADMINISTRATOR	-	-	4.00	4.00
ELIGIBILITY & SSA ADMINISTRATOR SUPERVIS	-	-	1.00	1.00
INTAKE & ELIGIBILITY ADMINISTRATOR	-	-	1.00	1.00
INTAKE SPECIALIST	-	-	1.00	1.00
SECRETARY I	-	-	1.00	1.00
SERVICES & SUPPORTS ADMINISTRATOR	-	-	2.00	2.00
SERVICES & SUPPORTS AIDE	-	-	1.00	1.00
SOCIAL SERVICE AIDE I	-	-	1.00	1.00

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
WORD PROCESSING SPECIALIST I	-	-	1.00	1.00
Status TOTAL	-	-	13.00	13.00
OCA TOTAL	-	-	13.00	13.00
<u>Emergency Shelter</u>				
Full-Time				
ASSISTANT HOME SUPERVISOR	1.00	1.00	1.00	-
EMERGENCY SHELTER ADMINISTRATOR	1.00	1.00	1.00	-
HOME SUPERVISOR	1.00	1.00	1.00	-
REGISTERED NURSE	1.00	1.00	0.50	(0.50)
RESIDENTIAL AIDE	10.00	10.00	9.00	(1.00)
WORD PROCESSING SPECIALIST I	1.00	1.00	1.00	-
Status TOTAL	15.00	15.00	13.50	(1.50)
Part-Time				
RESIDENTIAL AIDE	-	-	2.00	2.00
Status TOTAL	-	-	2.00	2.00
OCA TOTAL	15.00	15.00	15.50	0.50
<u>Employment Services Program</u>				
Full-Time				
HABILITATION SPECIALIST	6.00	6.00	6.00	-
WORKSHOP SPECIALIST	20.00	22.00	24.00	2.00
Status TOTAL	26.00	28.00	30.00	2.00
Part-Time				
HABILITATION SPECIALIST	1.00	1.00	1.00	-
PROGRAM SERVICES SUPERVISOR	2.00	2.00	2.00	-
Status TOTAL	3.00	3.00	3.00	-
OCA TOTAL	29.00	31.00	33.00	2.00
<u>F.O.C. - Administration Center</u>				
Full-Time				
CUSTODIAL WORKER I	1.00	1.00	1.00	-
Status TOTAL	1.00	1.00	1.00	-
OCA TOTAL	1.00	1.00	1.00	-
<u>F.O.C. - Calumet</u>				
Full-Time				
MAINTENANCE & REPAIR WORKER II	0.50	0.50	0.50	-
Status TOTAL	0.50	0.50	0.50	-
Part-Time				
CUSTODIAL WORKER I	1.00	1.00	1.00	-
Status TOTAL	1.00	1.00	1.00	-

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
OCA TOTAL	1.50	1.50	1.50	-
<u>F.O.C. - Jergens</u>				
Full-Time				
MAINTENANCE & REPAIR WORKER II	0.50	0.50	0.50	-
Status TOTAL	0.50	0.50	0.50	-
OCA TOTAL	0.50	0.50	0.50	-
<u>F.O.C. - Kuntz</u>				
Full-Time				
MAINTENANCE & REPAIR WORKER II	0.50	0.50	0.50	-
Status TOTAL	0.50	0.50	0.50	-
OCA TOTAL	0.50	0.50	0.50	-
<u>F.O.C. - Northview</u>				
Full-Time				
CUSTODIAL WORKER I	1.00	1.00	1.00	-
MAINTENANCE & REPAIR WORKER I	1.00	1.00	1.00	-
Status TOTAL	2.00	2.00	2.00	-
Part-Time				
CUSTODIAL WORKER I	1.00	1.00	1.00	-
Status TOTAL	1.00	1.00	1.00	-
OCA TOTAL	3.00	3.00	3.00	-
<u>F.O.C. - Southview</u>				
Full-Time				
MAINTENANCE & REPAIR WORKER II	0.50	0.50	0.50	-
Status TOTAL	0.50	0.50	0.50	-
OCA TOTAL	0.50	0.50	0.50	-
<u>Family Home Services</u>				
Full-Time				
FAMILY RESOURCE SPECIALIST	-	1.00	1.00	-
Status TOTAL	-	1.00	1.00	-
OCA TOTAL	-	1.00	1.00	-
<u>Family Resources</u>				
Full-Time				
FAMILY RESOURCE SPECIALIST	1.00	-	-	-
Status TOTAL	1.00	-	-	-
OCA TOTAL	1.00	-	-	-
<u>Financial Management</u>				

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
Full-Time				
ACCOUNT CLERK III	6.00	6.00	5.00	(1.00)
ACCOUNT CLERK III - LEAD	1.00	1.00	1.00	-
DIRECTOR OF FINANCE & RISK MANAGEMENT	1.00	1.00	-	(1.00)
FINANCE MANAGER	1.00	1.00	1.00	-
FINANCIAL ANALYST	2.00	2.00	2.00	-
FINANCIAL ASSISTANT	-	1.00	1.00	-
PAYROLL OFFICER	1.00	1.00	1.00	-
Status TOTAL	12.00	13.00	11.00	(2.00)
OCA TOTAL	12.00	13.00	11.00	(2.00)
<u>Instructional Systems Specialists</u>				
Full-Time				
INSTRUCTIONAL SYSTEMS SPECIALIST	5.00	5.00	4.00	(1.00)
Status TOTAL	5.00	5.00	4.00	(1.00)
OCA TOTAL	5.00	5.00	4.00	(1.00)
<u>Investigative Services</u>				
Full-Time				
DIRECTOR OF INVESTIGATIVE SERVICES	1.00	1.00	1.00	-
INVESTIGATIVE AGENT	4.00	4.00	4.00	-
TELEPHONE OPERATOR I	1.00	1.00	-	(1.00)
WORD PROCESSING SPECIALIST I	1.00	1.00	1.00	-
Status TOTAL	7.00	7.00	6.00	(1.00)
OCA TOTAL	7.00	7.00	6.00	(1.00)
<u>Jergens A.M. Program</u>				
Full-Time				
HABILITATION SPECIALIST	5.00	4.00	4.00	-
REGISTERED NURSE	1.00	1.00	1.00	-
WORKSHOP SPECIALIST	42.00	47.00	45.00	(2.00)
Status TOTAL	48.00	52.00	50.00	(2.00)
Part-Time				
WORKSHOP SPECIALIST	3.00	3.00	3.00	-
Status TOTAL	3.00	3.00	3.00	-
OCA TOTAL	51.00	55.00	53.00	(2.00)
<u>Jergens Division Management</u>				
Full-Time				
ACCOUNT CLERK II - LEAD	0.50	0.50	1.00	0.50
DIVISION MANAGER	1.00	1.00	1.00	-
PRODUCTION SUPERVISOR	1.00	1.00	1.00	-
PROGRAM SERVICES SUPERVISOR	-	-	1.00	1.00
WORD PROCESSING SPECIALIST I	1.00	1.00	1.00	-

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
Status TOTAL	3.50	3.50	5.00	1.50
OCA TOTAL	3.50	3.50	5.00	1.50
<u>Kuntz A.M. Program</u>				
Full-Time				
HABILITATION SPECIALIST	5.00	6.00	6.00	-
REGISTERED NURSE	1.00	1.00	1.00	-
WORKSHOP SPECIALIST	25.00	26.00	24.00	(2.00)
Status TOTAL	31.00	33.00	31.00	(2.00)
Part-Time				
WORKSHOP SPECIALIST	3.00	3.00	3.00	-
Status TOTAL	3.00	3.00	3.00	-
OCA TOTAL	34.00	36.00	34.00	(2.00)
<u>Kuntz Division Management</u>				
Full-Time				
ACCOUNT CLERK II - LEAD	0.50	0.50	-	(0.50)
DIVISION MANAGER	1.00	1.00	1.00	-
PRODUCTION SUPERVISOR	2.00	2.00	2.00	-
PROGRAM SERVICES SUPERVISOR	2.00	2.00	2.00	-
TELEPHONE OPERATOR I	1.00	1.00	1.00	-
WORD PROCESSING SPECIALIST I	2.00	2.00	2.00	-
Status TOTAL	8.50	8.50	8.00	(0.50)
Part-Time				
WORD PROCESSING SPECIALIST I	1.00	1.00	1.00	-
Status TOTAL	1.00	1.00	1.00	-
OCA TOTAL	9.50	9.50	9.00	(0.50)
<u>Kuntz P.M. Program</u>				
Full-Time				
HABILITATION SPECIALIST	5.00	5.00	5.00	-
REGISTERED NURSE	1.00	1.00	1.00	-
WORKSHOP SPECIALIST	28.00	27.00	30.00	3.00
Status TOTAL	34.00	33.00	36.00	3.00
Part-Time				
WORKSHOP SPECIALIST	2.00	2.00	2.00	-
Status TOTAL	2.00	2.00	2.00	-
OCA TOTAL	36.00	35.00	38.00	3.00
<u>Maintenance Services</u>				
Full-Time				
BUILDING & GROUNDS SUPERVISOR	1.00	1.00	1.00	-
MAINTENANCE & REPAIR WORKER III	2.00	2.00	2.00	-

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
MAINTENANCE & REPAIR WORKER III - LEAD	1.00	1.00	1.00	-
Status TOTAL	4.00	4.00	4.00	-
OCA TOTAL	4.00	4.00	4.00	-
<u>MONCO General Management</u>				
Full-Time				
ACCOUNT CLERK III	2.00	2.00	2.00	-
GENERAL MANAGER - MONCO	1.00	1.00	1.00	-
PRODUCTION COORDINATOR	1.00	1.00	1.00	-
PRODUCTION SUPERVISOR	2.00	2.00	2.00	-
WORD PROCESSING SPECIALIST I	1.00	1.00	1.00	-
Status TOTAL	7.00	7.00	7.00	-
Part-Time				
WORD PROCESSING SPECIALIST I	1.00	1.00	1.00	-
Status TOTAL	1.00	1.00	1.00	-
OCA TOTAL	8.00	8.00	8.00	-
<u>MONCO Production</u>				
Full-Time				
PRODUCTION SPECIALIST	4.00	4.00	4.00	-
WORKSHOP SPECIALIST	2.00	2.00	2.00	-
Status TOTAL	6.00	6.00	6.00	-
Part-Time				
VEHICLE OPERATOR I	2.00	2.00	2.00	-
Status TOTAL	2.00	2.00	2.00	-
OCA TOTAL	8.00	8.00	8.00	-
<u>MONCO Sales and Placement</u>				
Full-Time				
SALES & MARKETING SUPERVISOR	1.00	1.00	1.00	-
VOCATIONAL DEVEL. SUPPORT SPECIALIST	4.00	4.00	4.00	-
WORKSHOP SPECIALIST	2.00	3.00	3.00	-
Status TOTAL	7.00	8.00	8.00	-
Part-Time				
WORKSHOP SPECIALIST	1.00	-	-	-
Status TOTAL	1.00	-	-	-
OCA TOTAL	8.00	8.00	8.00	-
<u>MVIO</u>				
Full-Time				
GENERAL MANAGER - MVIO	1.00	1.00	1.00	-
PROPERTY MANAGER	1.00	1.00	1.00	-

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
Status TOTAL	2.00	2.00	2.00	-
OCA TOTAL	2.00	2.00	2.00	-
<u>Personnel</u>				
Full-Time				
BENEFITS COORDINATOR	-	1.00	1.00	-
DIRECTOR OF HUMAN RESOURCES	1.00	1.00	1.00	-
HUMAN RESOURCES ASSISTANT	2.00	1.00	1.00	-
HUMAN RESOURCES MANAGER	1.00	1.00	1.00	-
SERVICES & SUPPORTS ADMINISTRATOR	-	-	1.00	1.00
TRAINING MANAGER	1.00	1.00	1.00	-
Status TOTAL	5.00	5.00	6.00	1.00
OCA TOTAL	5.00	5.00	6.00	1.00
<u>Preschool Classroom Staff</u>				
Full-Time				
INSTRUCTOR ASSISTANT	66.00	-	-	-
PRESCHOOL INSTRUCTOR	34.00	-	-	-
Status TOTAL	100.00	-	-	-
OCA TOTAL	100.00	-	-	-
<u>Preschool Classroom Staff - North</u>				
Full-Time				
INSTRUCTOR ASSISTANT	-	40.00	31.00	(9.00)
PRESCHOOL INSTRUCTOR	-	20.00	15.00	(5.00)
Status TOTAL	-	60.00	46.00	(14.00)
OCA TOTAL	-	60.00	46.00	(14.00)
<u>Preschool Classroom Staff - South</u>				
Full-Time				
INSTRUCTOR ASSISTANT	-	32.00	25.00	(7.00)
PRESCHOOL INSTRUCTOR	-	16.00	13.00	(3.00)
Status TOTAL	-	48.00	38.00	(10.00)
OCA TOTAL	-	48.00	38.00	(10.00)
<u>Preschool Family Consultants</u>				
Full-Time				
FAMILY CONSULTANT	-	2.00	2.00	-
Status TOTAL	-	2.00	2.00	-
OCA TOTAL	-	2.00	2.00	-
<u>Preschool Internant Instructor</u>				
Full-Time				
PRESCHOOL INSTRUCTOR	-	1.00	-	(1.00)

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
Status TOTAL	-	1.00	-	(1.00)
OCA TOTAL	-	1.00	-	(1.00)
<u>Preschool Itinerant Instructor</u>				
Full-Time				
PRESCHOOL INSTRUCTOR	-	-	1.00	1.00
Status TOTAL	-	-	1.00	1.00
OCA TOTAL	-	-	1.00	1.00
<u>Preschool Program Management & Clerical</u>				
Full-Time				
ADMINISTRATIVE SPECIALIST	2.00	2.00	2.00	-
INSTRUCTOR ASSISTANT	-	-	1.00	1.00
PRESCHOOL ADMINISTRATOR	2.00	2.00	2.00	-
Status TOTAL	4.00	4.00	5.00	1.00
OCA TOTAL	4.00	4.00	5.00	1.00
<u>Primary Class Next Step Reimbursement</u>				
Full-Time				
INSTRUCTOR ASSISTANT	2.00	-	-	-
NEXT STEP INSTRUCTOR	1.00	-	-	-
Status TOTAL	3.00	-	-	-
OCA TOTAL	3.00	-	-	-
<u>Public Information Services</u>				
Full-Time				
PUBLIC INFORMATION SPECIALIST	1.00	1.00	1.00	-
Status TOTAL	1.00	1.00	1.00	-
OCA TOTAL	1.00	1.00	1.00	-
<u>Quality Assurance Services</u>				
Full-Time				
DIRECTOR OF AGENCY WIDE SUPPORTS & SVCS.	1.00	1.00	1.00	-
MEDICAID COMPLIANCE MANAGER	1.00	1.00	1.00	-
MEDICAID COMPLIANCE SPECIALIST	1.00	1.00	1.00	-
PSYCHOLOGIST	0.80	1.00	1.00	-
SECRETARY I	1.00	1.00	1.00	-
Status TOTAL	4.80	5.00	5.00	-
OCA TOTAL	4.80	5.00	5.00	-
<u>Quality Assurance Specialists</u>				
Full-Time				
QUALITY ASSURANCE SPECIALIST	-	3.00	3.00	-
REGISTERED NURSE	-	-	0.50	0.50

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
Status TOTAL	-	3.00	3.50	0.50
OCA TOTAL	-	3.00	3.50	0.50
<u>Recreation</u>				
Full-Time				
DIRECTOR OF MH/MR COMMUNITY SERVICES	-	-	1.00	1.00
RECREATION SPECIALIST	1.00	1.00	1.00	-
Status TOTAL	1.00	1.00	2.00	1.00
OCA TOTAL	1.00	1.00	2.00	1.00
<u>Residential Services (Waiver)</u>				
Full-Time				
CONTRACT ADMINISTRATION SPECIALIST	1.00	-	-	-
CONTRACT COMPLIANCE SPECIALIST	1.00	-	-	-
DIRECTOR OF MEDICAID WAIVER SERVICES	1.00	-	-	-
FINANCIAL ASSISTANT	1.00	-	-	-
QUALITY ASSURANCE SPECIALIST	3.00	-	-	-
RESIDENTIAL COMPLIANCE MANAGER	1.00	-	-	-
RESIDENTIAL DEVELOPMENT SPECIALIST	1.00	1.00	1.00	-
SECRETARY I	1.00	-	-	-
WAIVER COORDINATOR	6.00	-	-	-
WORD PROCESSING SPECIALIST I	1.00	-	-	-
Status TOTAL	17.00	1.00	1.00	-
Part-Time				
WAIVER COORDINATOR	1.00	-	-	-
Status TOTAL	1.00	-	-	-
OCA TOTAL	18.00	1.00	1.00	-
<u>School Program Management and Clerical</u>				
Full-Time				
ADMINISTRATIVE SPECIALIST	1.00	1.00	1.00	-
PRINCIPAL	1.00	1.00	1.00	-
Status TOTAL	2.00	2.00	2.00	-
OCA TOTAL	2.00	2.00	2.00	-
<u>School Programs and Services</u>				
Full-Time				
INSTRUCTOR ASSISTANT	18.00	21.00	18.00	(3.00)
NEXT STEP INSTRUCTOR	-	1.00	-	(1.00)
SCHOOL AGE INSTRUCTOR	10.00	10.00	10.00	-
Status TOTAL	28.00	32.00	28.00	(4.00)
OCA TOTAL	28.00	32.00	28.00	(4.00)

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
<u>Service and Support Management</u>				
Full-Time				
WORD PROCESSING SPECIALIST I	1.00	1.00	-	(1.00)
Status TOTAL	1.00	1.00	-	(1.00)
OCA TOTAL	1.00	1.00	-	(1.00)
<u>Service and Support Managers</u>				
Full-Time				
ADMINISTRATOR OF SSA's	-	-	1.00	1.00
DIRECTOR OF SERVICE/SUPPORT ADMIN.	1.00	1.00	-	(1.00)
SECRETARY I	1.00	1.00	1.00	-
SERVICES & SUPPORTS ADMIN. SUPERVISOR	4.00	4.00	4.00	-
SERVICES & SUPPORTS ADMINISTRATOR	32.00	32.00	34.00	2.00
SERVICES & SUPPORTS AIDE	1.00	1.00	-	(1.00)
WORD PROCESSING SPECIALIST I	-	1.00	2.00	1.00
Status TOTAL	39.00	40.00	42.00	2.00
OCA TOTAL	39.00	40.00	42.00	2.00
<u>Stillwater/Country View Manor</u>				
Full-Time				
DIRECTOR OF STILLWATER CENTER	-	-	1.00	1.00
STILLWATER ADMINISTRATOR	-	1.00	-	(1.00)
Status TOTAL	-	1.00	1.00	-
OCA TOTAL	-	1.00	1.00	-
<u>Superintendents Office</u>				
Full-Time				
ASST. SUPERINT. OF BUSINESS & OPERATIONS	-	-	1.00	1.00
ASST. SUPERINT. OF PROGRAM SERVICES	-	-	1.00	1.00
ASST. SUPERINT. OF RES. & FAMILY SUPPORT	-	-	1.00	1.00
EXECUTIVE ADMINISTRATIVE ASSISTANT	1.00	1.00	1.00	-
EXECUTIVE ASSISTANT	1.00	1.00	1.00	-
SUPERINTENDENT	1.00	1.00	1.00	-
TELEPHONE OPERATOR I	1.00	1.00	1.00	-
Status TOTAL	4.00	4.00	7.00	3.00
OCA TOTAL	4.00	4.00	7.00	3.00
<u>Transportation Services</u>				
Full-Time				
AUTO MECHANIC II	2.00	2.00	2.00	-
AUTO MECHANIC II - LEAD	1.00	1.00	1.00	-
DELIVERY WORKER I	1.00	1.00	1.00	-
DIRECTOR OF TRANSPORTATION	1.00	1.00	1.00	-
RADIO DISPATCHER	2.00	2.00	2.00	-

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
SECRETARY I	1.00	1.00	1.00	-
TRANSPORTATION SUPERVISOR	4.00	4.00	4.00	-
VEHICLE MAINTENANCE SUPERVISOR	1.00	1.00	1.00	-
VEHICLE OPERATOR AIDE	29.00	30.00	30.00	-
VEHICLE OPERATOR II	63.00	63.00	64.00	1.00
WORD PROCESSING SPECIALIST I	1.00	1.00	1.00	-
Status TOTAL	106.00	107.00	108.00	1.00
Part-Time				
VEHICLE OPERATOR AIDE	21.00	19.00	17.00	(2.00)
Status TOTAL	21.00	19.00	17.00	(2.00)
OCA TOTAL	127.00	126.00	125.00	(1.00)
<u>Waiver Coordinators</u>				
Full-Time				
CONTRACT COMPLIANCE SPECIALIST	-	1.00	1.00	-
WAIVER COORDINATOR	-	7.00	9.00	2.00
Status TOTAL	-	8.00	10.00	2.00
Part-Time				
WAIVER COORDINATOR	-	1.00	1.00	-
Status TOTAL	-	1.00	1.00	-
OCA TOTAL	-	9.00	11.00	2.00
<u>Waiver Department Management & Clerical</u>				
Full-Time				
CONTRACT ADMINISTRATION SPECIALIST	-	1.00	-	(1.00)
DIRECTOR OF MEDICAID WAIVER SERVICES	-	1.00	-	(1.00)
RESIDENTIAL COMPLIANCE MANAGER	-	1.00	1.00	-
SECRETARY I	-	1.00	1.00	-
WAIVER MANAGER	-	-	1.00	1.00
WORD PROCESSING SPECIALIST I	-	1.00	1.00	-
Status TOTAL	-	5.00	4.00	(1.00)
OCA TOTAL	-	5.00	4.00	(1.00)
<u>Workers Compensation</u>				
Full-Time				
WORKERS COMPENSATION SPECIALIST	1.00	1.00	1.00	-
Status TOTAL	1.00	1.00	1.00	-
OCA TOTAL	1.00	1.00	1.00	-
Subfund TOTAL Board of Mental Retardation	749.65	777.30	767.50	(9.80)
Fund TOTAL Board of MR/DD	749.65	777.30	767.50	(9.80)
Other State & Local Grants				

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



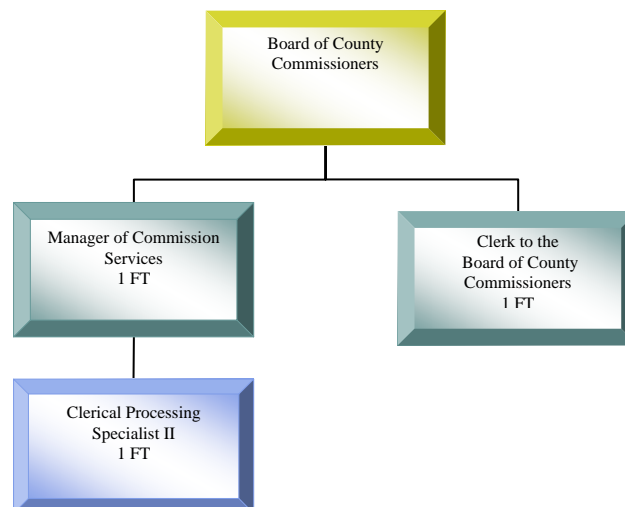
<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
MRDD/MH Supports and Svcs Programs				
<u>MRDD/MH Support and Services Program</u>				
Full-Time				
CASE MANAGER	3.00	3.00	3.00	-
CLINICAL SUPERVISOR	-	1.00	1.00	-
DIRECTOR OF MH/MR COMMUNITY SERVICES	0.65	0.20	-	(0.20)
NURSE SUPERVISOR	0.50	0.50	0.50	-
PSYCHOLOGIST	0.20	-	-	-
SOCIAL SERVICE AIDE I	1.00	1.00	1.00	-
Status TOTAL	5.35	5.70	5.50	(0.20)
OCA TOTAL	5.35	5.70	5.50	(0.20)
Subfund TOTAL MRDD/MH Supports and Svcs Programs	5.35	5.70	5.50	(0.20)
Fund TOTAL Other State & Local Grants	5.35	5.70	5.50	(0.20)
GAAP Fund TOTAL Special Revenue Fund	755.00	783.00	773.00	(10.00)
TOTAL DEPARTMENT	755.00	783.00	773.00	(10.00)

The clerk provides the agenda of subjects to be covered at the Board's weekly meetings and is responsible for processing and the keeping of permanent records of all transactions taken by the Board of County Commissioners. All official papers, deeds, contracts and bids on construction work and major projects are received by the clerk, who presents them to the commissioners for official action.

Illustrative Duties:

- Directs the preparation of resolutions for the commission
- Prepares the agenda for the commission meetings and takes minutes of meetings
- Processes all official documents, deeds and contracts for approval by the Board of County Commissioners
- Notifies press of meeting schedule
- Appears in court with all legal papers on annexations, sewer and water projects, or any other matters requiring records from the Clerk's Office
- Maintains records of important documents within the administration
- Provides assistance to county employees and to the public in researching records, documents, actions or resolutions

TABLE OF ORGANIZATION





CLERK OF COMMISSION STATISTICS

Mission Statement:

The Clerk of Commission effectively maintains the meetings, agendas, journals, minutes and files for the Board of County Commissioners and the residents of Montgomery County in a timely and efficient manner pursuant to the Ohio Revised Code.

Goals and Objectives:

- The Clerk of Commission maintains a record of official actions of the Board of County Commissioners pursuant to resolutions received from various departments and agencies.
- The Clerk of Commission places petitions for annexations on the agenda for review and approval by the Board of County Commission.
- Weekly, the Clerk of Commission has documents imaged for the Board of County Commission. This includes agendas, minutes and resolutions. Images are available on the county website.

Services/Measures	2005	2006	2007 Goal	2008 Goal
Number of Resolutions	2,274	2,190	2,224	2,250
Petitions for Annexations	12	9	4	7
Images created and available to the public				
Agendas for Weekly Meetings	43	47	46	48
Minutes of Meetings	44	47	46	48
Resolutions	2,274	2,190	2,224	2,250

ADOPTED BUDGET SUMMARY BY DEPARTMENT



<u>Clerk of Commission</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted
<u>General Fund</u>				
General Fund	164,982	109,701	149,374	218,256
Fund Total	\$ 164,982	\$ 109,701	\$ 149,374	\$ 218,256
Total General Fund	\$ 164,982	\$ 109,701	\$ 149,374	\$ 218,256
Department Total	\$ 164,982	\$ 109,701	\$ 149,374	\$ 218,256

Department: 3 Clerk of Commission
Fund Title: 1 General Fund
Subfund Title: 1 General Fund
Program Cost Account: General Government



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	120,838	62,711	96,378	143,404	80,693	128.7%
Fringe Benefits	13,449	14,011	21,017	41,873	27,862	198.9%
Pre-Employment Services			150			
Operating Supplies	5,208	6,279	6,795	6,279		
Routine Business	83	700	420	700		
Board Approved Travel	1,386					
Staff Training and Development		1,500		1,500		
Contractual Professional Services	2,554	12,000	1,431	12,000		
Maintenance and Repair Services		1,000		1,000		
Communications	5,378	8,000	5,951	8,000		
Rentals	1,579	3,500	4,514	3,500		
Capital Outlays	14,506		12,718			
Total	\$164,982	\$109,701	\$149,374	\$218,256	\$108,555	99.0%

Budgeted Positions

Full-Time Positions	1.00	1.00		3.00	2.00
Total Positions	1.00	1.00		3.00	2.00

Adopted Budget Highlights

The 2007 General Fund Adopted Salary budgets were inflated by 3.0% to create the 2008 Adjusted Budget. With financial hardships on the General Fund, a 3.0% across the board reduction was applied to all Salary and related Fringe Benefit budgets.

Salaries increased by \$80,693 or 128.7% due to the addition of two full-time positions. The Manager of Commission Services was created in 2007, offset by one full-time reduction of a Financial Consultant position from the Office of Management & Budget table of organization.

A full-time Clerical Processing Specialist II position was transferred from the Administrative Services - Director's Office budget to the Clerk of Commission Office. The related funding was reallocated to this budget.

Fringe Benefits were budgeted based on actual employee costs.

The Clerk of Commission receives revenues in the amount of \$800 for Photocopy Sales.

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
<u>Clerk of Commission</u>				
<u>General Fund</u>				
General Fund				
General Fund				
<u>Clerk of Commission</u>				
Full-Time				
CLERICAL PROCESSING SPECIALIST II	-	-	1.00	1.00
CLERK, BOARD OF COUNTY COMMISSIONERS	1.00	1.00	1.00	-
MANAGER OF COMMISSION SERVICES	-	-	1.00	1.00
Status TOTAL	<u>1.00</u>	<u>1.00</u>	<u>3.00</u>	<u>2.00</u>
OCA TOTAL	<u>1.00</u>	<u>1.00</u>	<u>3.00</u>	<u>2.00</u>
Subfund TOTAL General Fund	<u>1.00</u>	<u>1.00</u>	<u>3.00</u>	<u>2.00</u>
Fund TOTAL General Fund	<u>1.00</u>	<u>1.00</u>	<u>3.00</u>	<u>2.00</u>
GAAP Fund TOTAL General Fund	<u>1.00</u>	<u>1.00</u>	<u>3.00</u>	<u>2.00</u>
TOTAL DEPARTMENT	<u>1.00</u>	<u>1.00</u>	<u>3.00</u>	<u>2.00</u>

The Montgomery County Clerk of Courts maintains and makes available to the public all court records for the General and Domestic Relations Divisions of the Common Pleas Court, along with the Second District Court of Appeals and County Courts Area One in New Lebanon and Area Two in Huber Heights. The Clerk's office is also responsible for issuing and maintaining all motor vehicle and watercraft titles in Montgomery County. The Clerk of Courts is comprised of three divisions: Auto Title, County Courts and Legal.

Auto Title Division

The Auto Title Division of the Clerk of Court's office issues and maintains motor vehicle and watercraft titles to individuals and automobile dealers in and outside of Montgomery County. Ohio law requires auto records be held by the Clerk's office for ten years. In addition to title work, the Auto Title Division is responsible for recording and canceling liens, collecting fees and sales tax on purchases, issuance of passports and passport photos.

In 2002, the Ohio State Legislature changed state law to allow citizens to obtain a certificate of title in any county in the state, regardless of their county of residence. "Cross County Titling", as this is known, is a fundamental change in the Auto Title Division because county residents and automobile dealers, before the law change, were limited to applying for a title to their county of residence.

Designated as an authorized passport acceptance agency by the President of the United States, the Auto Title Division processes passport applications in response to the federal mandate requiring passports for all travelers. Effective December 31, 2007, all individuals traveling to Canada, the Caribbean, Mexico, Bermuda and Panama need passport documentation.

County Courts Division

The County Courts serve the cities of Trotwood, Huber Heights, and Riverside; the Villages of Brookville, Farmersville, New Lebanon, Phillipsburg, Verona and the townships of Clay, Jackson, Jefferson, and Perry. In addition to the law enforcement agencies in these areas, the court also serves various other agencies including the Ohio State Patrol, State of Ohio Park Rangers, Ohio Division of Wildlife, Public Utilities Commission, Montgomery County Zoning, Public Health – Dayton & Montgomery County, Montgomery County

Animal Resource Center, Board of Liquor Control, Board of Pharmacy, Department of Taxation and Five Rivers MetroParks.

The County Courts have jurisdiction in all adult traffic and misdemeanor cases occurring in the court's jurisdiction, civil cases up to fifteen thousand dollars, small claims cases up to three thousand dollars, and are the originating courts for felony preliminary hearings in their jurisdiction.

The Legal Division

The Legal Division is comprised of three departments: Civil, Criminal and Domestic Relations.

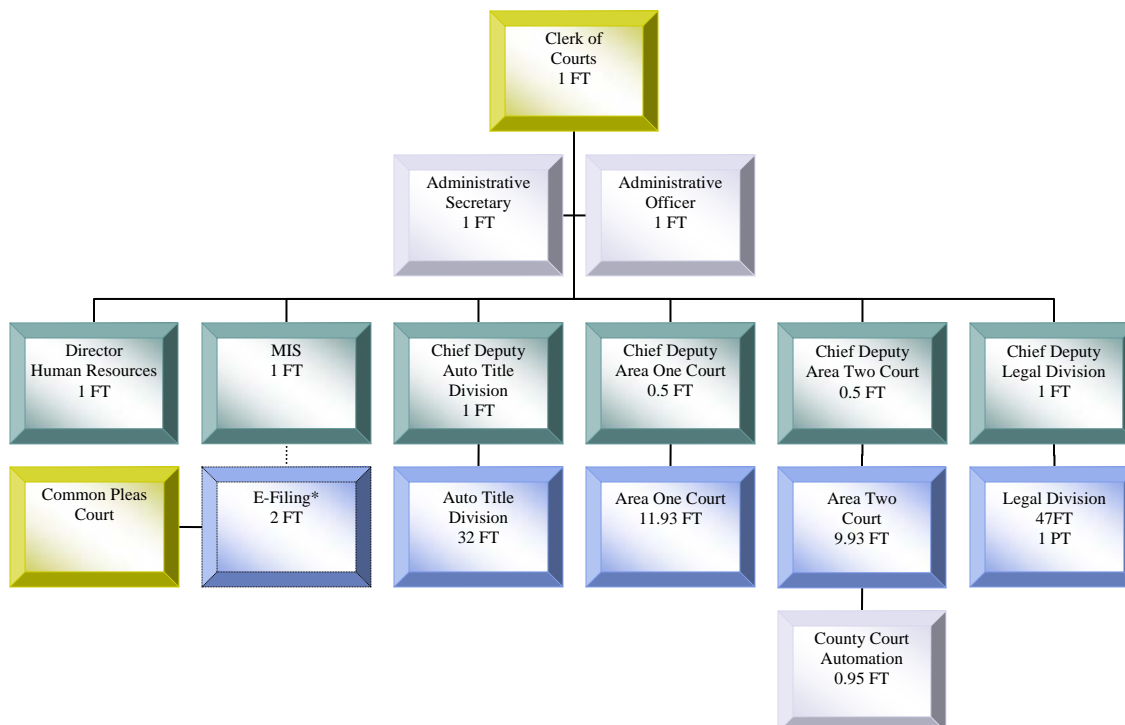
- **Civil Department** accepts filings for new complaints, issues service of summons, maintains a journal of pleadings filed in each case, and issues subpoenas to witnesses when the case is ready for trial. Judgment liens, including Ohio sales and personal income tax liens, are also filed in the Civil Division along with the execution of proceedings of liens.
- **Criminal Department** maintains all paperwork for felony case proceedings. The Criminal Department receives all filings pertaining to a particular case and executes the necessary paperwork in each phase of the criminal justice system including indictments, arraignments, issuance of subpoenas for grand jury and trial witnesses and filing Notice of Appeal. Other duties include posting bonds, calculating court costs, paying witnesses and preparing post-sentencing documents to transfer defendants to designated state institutions.
- **Domestic Relations Department** is responsible for the filing, docketing, and distribution of court papers from attorneys, judges, and court personnel pertaining to divorce, dissolution of marriage, domestic violence and foreign support orders. Many of the cases processed in Domestic Relations involve child support to minor children, requiring continual updating of files until the children are emancipated, under most circumstances until the child is eighteen years old.
- **Second District Court of Appeals** is served by the Clerk of Courts in the capacity that the Clerk is responsible for receiving, filing, and conveying all appeals filed from various trial courts in Montgomery County. Additionally, the

CLERK OF COURTS

Clerk of Courts office is responsible for preparing the lower court record in appeal cases

including cases appealed to the Ohio Supreme Court.

TABLE OF ORGANIZATION



*E-Filing positions are funded by Common Pleas Court.



CLERK OF COURT STATISTICS

Mission Statement:

The Auto Title Division of the Montgomery County Clerk of Courts is the appointed authority for the document management and certification of the evolution and rightful ownership of motorized vehicles and watercraft, as well as the processing agent of official documents that validate citizenship.

The County Courts Division of the Montgomery County Clerk of Courts helps to ensure justice, peace, and order in society by providing access to complete and accurate records and by coordinating court proceedings for individuals and agencies involved with the justice system.

The Legal Division of the Montgomery County Clerk of Courts facilitates the orderly resolution of life-altering legal disputes through timely and accurate management of legal documents.

Vision:

To be “Recognized by the citizens of Montgomery County as the standard of excellence in public sector management and customer service.”

Challenges:

All of the following objectives will be accomplished even though personnel costs have been cut. These enhancements in service to our citizens will be accomplished through the use of technology and the redeployment of current personnel. Advances in the Clerk’s office will have to come from these

strategies, as the number of Clerk of Courts staff has been reduced more than 10.0% since 2006.

Goals and Objectives:

As the “official keeper of the record”, the Clerk’s office primary goal is just that, within the confines of the Ohio Revised Code and in line with recognized best practices within the field of record management. However, we also strive to increase our customer service and internal efficiencies on a continual basis.

In 2008, the Clerk of Courts office will continue to unveil improved services to the community.

Auto Title Division

- An aggressive outreach program is now bringing passport service directly to our customer’s locations.

County Courts Division

- County Courts continue to work on customer service and now has the ability to accept payments on-line, reducing counter lines and greatly increasing convenience

Legal Division

- This division will implement automated redaction in early 2008 and a new system that customers can use to monitor their cases. Both systems are new to the field of court data management.



CLERK OF COURT STATISTICS

Auto Title	2005	2006	2007	2008 Goal
Automobile Titles	194,644	266,960	205,585	205,000
Watercraft Titles	2,291	2,825	2,525	2,500
Passport Applications	2,020	2,933	4,792	6,000
Other Documents	289,607	212,576	220,712	221,000
Total Documents Processed	488,562	485,294	433,614	434,500

County Court Area One	2005	2006	2007	2008 Goal
Criminal Cases	3,243	2,542	2,728	2,800
Traffic Cases	7,209	6,709	7,502	7,500
Civil Cases	1,176	1,741	1,865	2,000
Total Documents Processed	11,628	10,992	12,095	12,300

County Court Area Two	2005	2006	2007	2008 Goal
Criminal Cases	2,064	2,048	2,140	2,200
Traffic Cases	5,577	5,753	6,124	6,200
Civil Cases	1,651	1,511	1,762	2,000
Total Documents Processed	9,292	9,312	10,026	10,400

Legal	2005	2006	2007	2008 Goal
Criminal Cases	5,807	6,013	5,959	5,950
Civil Cases	9,806	10,339	10,845	11,000
Divorce Cases	1,612	1,500	1,443	1,400
Dissolution of Marriage	791	758	808	820
Domestic Violence Cases	1,418	1,235	1,480	1,450
Court of Appeals	575	553	582	560
Certificates of Judgment	9,618	10,122	12,080	14,000
Execution on Judgment	1,249	1,350	1,243	1,300
Total Documents Processed	30,876	31,870	34,440	36,480

ADOPTED BUDGET SUMMARY BY DEPARTMENT



<u>Clerk of Courts</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted
<u>General Fund</u>				
General Fund	1,750,460	1,647,036	1,723,055	4,727,787
Fund Total	\$ 1,750,460	\$ 1,647,036	\$ 1,723,055	\$ 4,727,787
Total General Fund	\$ 1,750,460	\$ 1,647,036	\$ 1,723,055	\$ 4,727,787
<u>Special Revenue Fund</u>				
Child Support Enforcement				
Child Support IV-D Legal Contracts	2,814,640	2,831,702	3,074,372	
Fund Total	\$ 2,814,640	\$ 2,831,702	\$ 3,074,372	\$ -
Certificate of Title Administration				
Certificate of Title Administration	2,122,906	2,002,760	2,000,779	1,954,996
Fund Total	\$ 2,122,906	\$ 2,002,760	\$ 2,000,779	\$ 1,954,996
Other Federal Grants				
Clerk of Courts Federal Grants	277,102	50,000	50,000	
Fund Total	\$ 277,102	\$ 50,000	\$ 50,000	\$ -
Other Special Revenue Funds-FC				
Clerk of Courts MIS	94,647			
Common Pleas- Automation Fees	266,562	234,157	237,695	176,496
County Courts-Automation Fees	198,018	183,375	170,448	158,150
Criminal Justice Information Sys (CJIS)	799,487	322,599	95,398	
Domestic Relations-Automation Fees	51,753	22,529	24,225	26,287
Fund Total	\$ 1,410,468	\$ 762,660	\$ 527,766	\$ 360,933
Total Special Revenue Fund	\$ 6,625,116	\$ 5,647,122	\$ 5,652,917	\$ 2,315,929
Department Total	\$ 8,375,576	\$ 7,294,158	\$ 7,375,972	\$ 7,043,716

Department: 38 Clerk of Courts
Fund Title: 1 General Fund
Subfund Title: 1 General Fund
Program Cost Account: Judicial & Law Enforcement



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Statutory Salaries	17,527	17,825	16,254	63,217	45,392	254.7%
Salaries	794,159	745,782	760,838	2,415,028	1,669,246	223.8%
Fringe Benefits	393,794	323,377	387,689	1,168,095	844,718	261.2%
Special Fringe Benefits	2,841			5,201	5,201	
Operating Supplies	52,279	57,556	55,938	102,707	45,151	78.4%
Routine Business	5,642	6,217	4,503	6,781	564	9.1%
Board Approved Travel	816		1,999	1,600	1,600	
Staff Training and Development	2,449	2,851	1,319	1,545	(1,306)	-45.8%
Contractual Professional Services	27,390	27,294	29,504	63,877	36,583	134.0%
Maintenance and Repair Services	5,897	7,223	5,929	12,223	5,000	69.2%
Communications	16,311	16,610	15,018	353,925	337,315	2,030.8%
Rentals	431,354	442,301	400,714	426,105	(16,196)	-3.7%
Capital Outlays			43,350	80,120	80,120	
Debt Service				27,363	27,363	
Total	<u>\$1,750,460</u>	<u>\$1,647,036</u>	<u>\$1,723,055</u>	<u>\$4,727,787</u>	<u>\$3,080,751</u>	<u>187.0%</u>

Budgeted Positions

Full-Time Positions	26.62	23.43		73.87	50.44
Part-Time Positions	0.00	0.00		1.00	1.00
Total Positions	<u>26.62</u>	<u>23.43</u>		<u>74.87</u>	<u>51.44</u>

Department:	38	Clerk of Courts
Fund Title:	1	General Fund
Subfund Title:	1	General Fund
Program Cost Account:		Judicial & Law Enforcement



Adopted Budget Highlights

The Clerk of Courts current budgets in the General Fund include: County Court Area One, County Court Area Two and Legal/Child Support, which has been moved from a special revenue fund to the General Fund. The total amount of the 2007 Legal/Child Support Adopted Budget was \$2,831,702.

Statutory Salaries increased \$45,392 or 254.7% due to \$43,670 moving from the Legal/Child Support budget and an increase of \$1,722 or 2.8% per Ohio Revised Code (ORC).

Salaries are up \$1,669,246 or 223.8% due to moving \$1,698,417 over from the special revenue fund, the reduction of \$52,807 for two positions through Early Retirement and the increase of \$25,000 for Seasonal staff to finish the redaction project, which is one-time. In addition, the 2007 General Fund Adopted Salary budgets were inflated by 3.0% to create the 2008 Adjusted Budget. With financial hardships on the General Fund, a 3.0% across the board reduction was applied to all Salary and related Fringe Benefit budgets. The reduction is \$1,364 or a 0.1% decrease from the 2007 Adopted Budget.

Fringe Benefits increased \$844,718 or 216.2% due to moving \$675,900 from the Legal/Child Support budget, \$51,000 for the one-time Retirement-PERS Retirement Incentive and \$117,818 for budgeting based on actual employee costs.

The Budgeted Positions total 74.87, which is an increase of 51.44 positions from the special revenue fund. Last year, 53.24 positions were budgeted for the Legal/Child Support budget. The full-time changes in this program include a reduction of one Section Manager and one Office Assistant due to early retirement, and a reallocation of 0.13 of the Administrative Officer, 0.04 of the Chief Deputy and 0.03 of the Administrative Secretary/Executive Assistant.

There is additional funding of \$107,680 not related to the special revenue fund movement, which includes \$24,247 in County Mailroom, \$60,120 in one-time Major Software Systems for the redaction project, \$20,000 in Vehicles for a replacement car, \$27,363 in one-time Capital Lease-Principal for nine leased Multi-Functional Devices and an offsetting decrease of \$24,050 for the one-time Capital Lease-Principal of eight leased Multi-Functional Devices for 2007.

Budgeted revenues total \$2,798,290, which includes \$1,716,000 in Clerk of Court Fees, \$655,000 in District Court Fines & Fees, \$120,299 in Other Investment Interest, \$201,091 in Miscellaneous and \$105,900 in Inter-Departmental Agreements with Job and Family Services for IV-D services.

Department: 38 Clerk of Courts
Fund Title: 230 Child Support Enforcement
Subfund Title: 304 Child Support IV-D Legal Contracts
Program Cost Account: Judicial & Law Enforcement



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Statutory Salaries	42,939	43,670	47,674		(43,670)	-100.0%
Salaries	1,625,024	1,698,417	1,691,829		(1,698,417)	-100.0%
Fringe Benefits	694,419	675,900	803,847		(675,900)	-100.0%
Special Fringe Benefits	16,794	5,201	2,875		(5,201)	-100.0%
Operating Supplies	25,430	26,920	25,809		(26,920)	-100.0%
Routine Business	524	564	104		(564)	-100.0%
Board Approved Travel	464		7,059			
Staff Training and Development	804	294	2,621		(294)	-100.0%
Contractual Professional Services	29,274	36,853	42,548		(36,853)	-100.0%
Maintenance and Repair Services	3,259	3,000	3,672		(3,000)	-100.0%
Communications	351,411	316,833	396,466		(316,833)	-100.0%
Capital Outlays	640		26,027			
Debt Service	23,658	24,050	23,841		(24,050)	-100.0%
Total	<u>\$2,814,640</u>	<u>\$2,831,702</u>	<u>\$3,074,372</u>	<u>\$0</u>	<u>(\$2,831,702)</u>	<u>-100.0%</u>

Budgeted Positions

Full-Time Positions	56.74	52.24	0.00	(52.24)
Part-Time Positions	1.00	1.00	0.00	(1.00)
Total Positions	<u>57.74</u>	<u>53.24</u>	<u>0.00</u>	<u>(53.24)</u>

Adopted Budget Highlights

The Legal/Child Support budget has been moved from a special revenue fund to the General Fund.

Department: 38 Clerk of Courts
Fund Title: 294 Certificate of Title Administration
Subfund Title: 850 Certificate of Title Administration
Program Cost Account: Judicial & Law Enforcement



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Statutory Salaries	27,166	27,628	25,194	28,401	773	2.8%
Salaries	1,143,091	1,059,772	1,048,638	1,075,814	16,042	1.5%
Fringe Benefits	515,579	548,683	510,416	493,598	(55,085)	-10.0%
Special Fringe Benefits	7,933	6,868	4,619	6,868		
Operating Supplies	18,337	18,650	23,024	21,650	3,000	16.1%
Routine Business	2,274	3,350	1,392	3,350		
Board Approved Travel	3,785		1,450			
Staff Training and Development	3,753	3,100	2,699	3,100		
Contractual Professional Services	135,681	128,176	87,217	106,264	(21,912)	-17.1%
Maintenance and Repair Services	19,254	24,570	22,773	24,570		
Communications	31,819	24,495	81,160	26,595	2,100	8.6%
Property and Casualty Insurance	6,552	7,807	45,811	7,807		
Public Utility Services	18,881	18,940	18,545	19,070	130	0.7%
Rentals	133,785	129,121	126,625	132,876	3,755	2.9%
Miscellaneous	10,434					
Capital Outlays	33,429	1,600	1,217	5,033	3,433	214.6%
Construction and Improvements	11,154					
Total	\$2,122,906	\$2,002,760	\$2,000,779	\$1,954,996	(\$47,764)	-2.4%

Budgeted Positions

Full-Time Positions	37.29	31.99		33.99	2.00
Part-Time Positions	4.00	3.00		0.00	(3.00)
Total Positions	41.29	34.99		33.99	(1.00)

Department:	38	Clerk of Courts
Fund Title:	294	Certificate of Title Administration
Subfund Title:	850	Certificate of Title Administration
Program Cost Account:		Judicial & Law Enforcement



Adopted Budget Highlights

Statutory Salaries increased \$773 or 2.8% per Ohio Revised Code (ORC).

Salaries are up \$16,042 or 1.5% due to actual employee cost with a 3.0% salary parameter with an offsetting decrease of \$23,780 budgeted in termination settlements (one-time) and \$5,033 in Overtime.

Fringe Benefits decreased by \$55,085 or 10.0% due to the budgeting of actual employee fringe costs.

Budgeted Positions increased by two full-time positions and decreased by three part-time positions. The full-time changes include the elimination of one Section Manager through the Early Retirement Incentive Program (ERIP), a decrease of one Deputy Clerk III positions and one Special Investigator and an increase of two Deputy Clerk I positions and three Supervisors. The part-time changes include the reduction of one Deputy Clerk I position, one Office Assistant and one Section Manager.

Contractual Professional Services decreased by \$21,912 or 17.1% primarily due to the reduction in the armored car contract.

Capital Outlays of \$5,033 include four personal computers.

Revenues are budgeted at \$2,177,280, which includes \$2,169,793 in Clerk of Court Fees, \$3,435 in Treasurer NSF Fees, and \$4,052 for Photocopy Sales. Overall, this is a planned surplus of \$222,284.

Department: 38 Clerk of Courts
Fund Title: 296 Other Federal Grants
Subfund Title: 650 Clerk of Courts Federal Grants
Program Cost Account: Judicial & Law Enforcement



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Contractual Professional Services	261,518	50,000	50,000		(50,000)	-100.0%
Interfund Transfers	6,089					
Capital Outlays	9,495					
Total	\$277,102	\$50,000	\$50,000	\$0	(\$50,000)	-100.0%

Adopted Budget Highlights

This fund represented three grants, the RAM Server, Criminal Justice Information and Jail Inmate Criminal Analysis grants. The only grant budgeted for 2007 was the Jail Inmate Criminal Analysis grant and there are no grants funded for 2008.

Department: 38 Clerk of Courts
Fund Title: 299 Other Special Revenue Funds-FC
Subfund Title: Various
Program Cost Account: Judicial & Law Enforcement



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	258,134	362,483	217,604	102,601	(259,882)	-71.7%
Fringe Benefits	53,649	86,992	52,955	36,569	(50,423)	-58.0%
Special Fringe Benefits			146			
Operating Supplies	63,667	25,875	26,296	22,125	(3,750)	-14.5%
Routine Business	173	250	105		(250)	-100.0%
Board Approved Travel	3,733	9,500	5,988	9,100	(400)	-4.2%
Staff Training and Development		2,738	4,215	4,338	1,600	58.4%
Contractual Professional Services	220,579	82,800	32,843	11,600	(71,200)	-86.0%
Maintenance and Repair Services	335,631	118,518	104,323	104,675	(13,843)	-11.7%
Communications	12,428	17,020	7,293	3,900	(13,120)	-77.1%
Property and Casualty Insurance	185					
Interfund Transfers	204,657					
Capital Outlays	246,159	45,000	63,116	36,625	(8,375)	-18.6%
Debt Service	11,474	11,484	12,881	29,400	17,916	156.0%
Total	\$1,410,468	\$762,660	\$527,766	\$360,933	(\$401,727)	-52.7%

Budgeted Positions

Full-Time Positions	2.12	5.65	1.95	(3.70)
Total Positions	2.12	5.65	1.95	(3.70)

Department:	38	Clerk of Courts
Fund Title:	299	Other Special Revenue Funds-FC
Subfund Title:		Various
Program Cost Account:		Judicial & Law Enforcement



Adopted Budget Highlights

The Clerk of Courts Other Special Revenue Fund includes three budgets for 2008: General Division, Domestic Relations and County Court Automation Funds. The Criminal Justice Information System (CJIS) budget was transferred to the Administrative Services Department. The total reduction due to this transfer was \$322,599.

Salaries and Fringe Benefits decreased \$259,882 or 71.7% and \$50,423 or 58.0% respectively due to the reduction of the CJIS fund, which was \$164,214 in Salaries and \$46,045 in Fringe Benefits, and the reduction of 0.96 positions in the General Division Automation Fund, which was \$92,833 in Salaries and \$6,193 in Fringe Benefits.

Budgeted Positions decreased 3.70 positions due to the reduction of 0.96 position in the General Division Automation Fund, which includes the full-time decrease of 0.83 for the MIS Director and 1.00 for the Project Manager and the addition of 0.87 for the Information Technology Engineer, the transfer of 2.77 position for the CJIS budget and the addition of 0.03 position in the Domestic Relations Automation fund. The 0.03 addition is made up of 0.13 additional Information Technology Engineer and a decrease of 0.10 MIS Director.

Contractual Professional Services is down \$71,200 or 86.0% primarily due to the transfer of the CJIS budget.

Capital Outlays totaling \$36,625 includes \$7,800 for two servers, \$1,800 for four printers, \$9,000 for a server, \$4,500 for three computers, \$1,500 for eight monitors, \$1,500 for a laptop, \$5,250 for disaster recovery for a server, \$750 for audio/visual recorder, \$825 for surge arrest outlet and \$3,700 for Major Software Systems, which will be reallocated to Computer Software due to amount of the request.

Debt Service totaling \$29,400 includes \$8,200 for the lease of eight multi functional devices and \$21,200 for the lease of 63 computers.

Total revenues are budgeted at \$547,900, consisting of \$45,500 for Court Legal Research Fees, \$435,000 for Court Automation Fees and \$67,400 for Clerk of Court Fees.

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
<u>Clerk of Courts</u>				
<u>General Fund</u>				
General Fund				
General Fund				
<u>County Court Area One</u>				
Full-Time				
ACCOUNTING CLERK I	-	1.00	-	(1.00)
ACCOUNTING CLERK II	1.00	-	1.00	1.00
ADMINISTRATIVE OFFICER	0.07	0.08	0.08	-
ASSIGNMENT CLERK I	2.00	1.00	1.00	-
ASSIGNMENT CLERK II	2.00	3.00	3.00	-
ASSISTANT CHIEF DEPUTY	0.50	0.50	0.50	-
CHIEF DEPUTY	0.10	-	-	-
CHIEF DEPUTY AREA COURTS	0.50	0.50	0.50	-
CLERK OF COURTS	0.09	0.09	0.09	-
DEPUTY CLERK I	5.00	4.00	4.00	-
DEPUTY CLERK II	1.00	1.00	1.00	-
DEPUTY CLERK III	1.00	1.00	1.00	-
DIRECTOR OF HUMAN RESOURCES	0.09	0.09	0.09	-
FINANCE MANAGER	0.86	0.43	0.43	-
Status TOTAL	14.21	12.69	12.69	-
OCA TOTAL	14.21	12.69	12.69	-
<u>County Court Area Two</u>				
Full-Time				
ACCOUNTING CLERK II	1.00	-	1.00	1.00
ADMINISTRATIVE OFFICER	0.09	0.09	0.09	-
ASSIGNMENT CLERK I	2.00	2.00	2.00	-
ASSIGNMENT CLERK II	3.00	2.00	2.00	-
ASSISTANT CHIEF DEPUTY	0.50	0.50	0.50	-
CHIEF DEPUTY	0.10	-	-	-
CHIEF DEPUTY AREA COURTS	0.50	0.50	0.50	-
CLERK OF COURTS	0.11	0.11	0.11	-
DEPUTY CLERK I	4.00	4.00	2.00	(2.00)
DEPUTY CLERK II	1.00	1.00	1.00	-
DEPUTY CLERK III	-	-	1.00	1.00
DIRECTOR OF HUMAN RESOURCES	0.11	0.11	0.11	-
FINANCE MANAGER	-	0.43	0.43	-
Status TOTAL	12.41	10.74	10.74	-
OCA TOTAL	12.41	10.74	10.74	-
<u>Legal/Child Support</u>				
Full-Time				

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
ACCOUNTING CLERK II	-	-	5.00	5.00
ADMINISTRATIVE OFFICER	-	-	0.56	0.56
ADMINISTRATIVE SECRETARY	-	-	0.90	0.90
CHIEF DEPUTY	-	-	1.00	1.00
CLERK OF COURTS	-	-	0.49	0.49
DEPUTY CLERK I	-	-	35.00	35.00
DEPUTY CLERK II	-	-	2.00	2.00
DEPUTY CLERK III	-	-	1.00	1.00
DIRECTOR OF HUMAN RESOURCES	-	-	0.49	0.49
SECTION MANAGER	-	-	4.00	4.00
Status TOTAL	-	-	50.44	50.44
Part-Time				
MANAGEMENT ASSISTANT	-	-	1.00	1.00
Status TOTAL	-	-	1.00	1.00
OCA TOTAL	-	-	51.44	51.44
Subfund TOTAL General Fund	26.63	23.43	74.87	51.44
Fund TOTAL General Fund	26.63	23.43	74.87	51.44
GAAP Fund TOTAL General Fund	26.63	23.43	74.87	51.44

Special Revenue Fund

Certificate of Title Administration

Certificate of Title Administration

Auto Title

Full-Time

ACCOUNTING CLERK II	1.00	1.00	1.00	-
ADMINISTRATIVE OFFICER	0.27	0.27	0.27	-
ADMINISTRATIVE SECRETARY	-	-	0.10	0.10
ASSISTANT CHIEF DEPUTY	1.00	1.00	1.00	-
CHIEF DEPUTY	1.30	1.00	1.00	-
CLERK OF COURTS	0.31	0.31	0.31	-
CONFIDENTIAL SECRETARY	1.00	1.00	1.00	-
DEPUTY CLERK I	19.00	18.00	20.00	2.00
DEPUTY CLERK II	8.00	6.00	6.00	-
DEPUTY CLERK III	1.00	1.00	-	(1.00)
DIRECTOR OF HUMAN RESOURCES	0.31	0.31	0.31	-
EXECUTIVE ASSISTANT	0.10	0.10	-	(0.10)
OFFICE ASSISTANT	2.00	-	-	-
SECTION MANAGER	1.00	1.00	-	(1.00)
SPECIAL INVESTIGATOR	1.00	1.00	-	(1.00)
SUPERVISOR	-	-	3.00	3.00
Status TOTAL	37.29	31.99	33.99	2.00

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
Part-Time				
DEPUTY CLERK I	2.00	1.00	-	(1.00)
OFFICE ASSISTANT	-	1.00	-	(1.00)
SECTION MANAGER	1.00	1.00	-	(1.00)
TEAM LEADER	1.00	-	-	-
Status TOTAL	4.00	3.00	-	(3.00)
OCA TOTAL	41.29	34.99	33.99	(1.00)
Subfund TOTAL Certificate of Title Administration	41.29	34.99	33.99	(1.00)
Fund TOTAL Certificate of Title Administration	41.29	34.99	33.99	(1.00)
Child Support Enforcement				
Child Support IV-D Legal Contracts				
<u>Legal/Child Support</u>				
Full-Time				
ACCOUNTING CLERK II	5.00	5.00	-	(5.00)
ADMINISTRATIVE OFFICER	0.42	0.42	-	(0.42)
CHIEF DEPUTY	1.46	0.96	-	(0.96)
CLERK OF COURTS	0.49	0.49	-	(0.49)
DEPUTY CLERK I	39.00	35.00	-	(35.00)
DEPUTY CLERK II	2.00	2.00	-	(2.00)
DEPUTY CLERK III	1.00	1.00	-	(1.00)
DIRECTOR OF HUMAN RESOURCES	0.49	0.49	-	(0.49)
EXECUTIVE ASSISTANT	0.87	0.87	-	(0.87)
OFFICE ASSISTANT	1.00	1.00	-	(1.00)
SECTION MANAGER	5.00	5.00	-	(5.00)
Status TOTAL	56.74	52.23	-	(52.23)
Part-Time				
MANAGEMENT ASSISTANT	1.00	1.00	-	(1.00)
Status TOTAL	1.00	1.00	-	(1.00)
OCA TOTAL	57.74	53.23	-	(53.23)
Subfund TOTAL Child Support IV-D Legal Contracts	57.74	53.23	-	(53.23)
Fund TOTAL Child Support Enforcement	57.74	53.23	-	(53.23)
Other Special Revenue Funds-FC				
Clerk of Courts CJIS				
<u>Criminal Justice Information System</u>				
Full-Time				
ADMINISTRATIVE OFFICER	0.14	0.14	-	(0.14)
CHIEF DEPUTY	0.04	0.04	-	(0.04)
EXECUTIVE ASSISTANT	0.03	0.03	-	(0.03)
MIS DIRECTOR	0.06	0.06	-	(0.06)

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
NETWORK OPERATIONS ENGINEER	1.00	1.00	-	(1.00)
PROGRAM COORDINATOR	1.00	1.00	-	(1.00)
PROJECT LEAD	0.50	0.50	-	(0.50)
Status TOTAL	2.77	2.77	-	(2.77)
OCA TOTAL	2.77	2.77	-	(2.77)
Subfund TOTAL Clerk of Courts CJIS	2.77	2.77	-	(2.77)
Clerk of Courts MIS				
<u>MIS</u>				
Full-Time				
MIS DIRECTOR	0.94	-	-	-
Status TOTAL	0.94	-	-	-
OCA TOTAL	0.94	-	-	-
Subfund TOTAL Clerk of Courts MIS	0.94	-	-	-
Common Pleas- Automation Fees				
<u>General Division Automation Fund</u>				
Full-Time				
INFORMATION TECHNOLOGY ENGINEER	-	-	0.87	0.87
MIS DIRECTOR	-	0.83	-	(0.83)
PROJECT MANAGER	-	1.00	-	(1.00)
Status TOTAL	-	1.83	0.87	(0.96)
OCA TOTAL	-	1.83	0.87	(0.96)
Subfund TOTAL Common Pleas- Automation Fees	-	1.83	0.87	(0.96)
County Courts-Automation Fees				
<u>County Court Automation</u>				
Full-Time				
FINANCE MANAGER	0.14	0.14	0.14	-
MIS MANAGER	0.81	0.81	0.81	-
Status TOTAL	0.95	0.95	0.95	-
OCA TOTAL	0.95	0.95	0.95	-
Subfund TOTAL County Courts-Automation Fees	0.95	0.95	0.95	-
Domestic Relations-Automation Fees				
<u>Domestic Relations Automation Fund</u>				
Full-Time				
INFORMATION TECHNOLOGY ENGINEER	-	-	0.13	0.13
MIS DIRECTOR	-	0.10	-	(0.10)
Status TOTAL	-	0.10	0.13	0.03

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
OCA TOTAL	-	0.10	0.13	0.03
Subfund TOTAL Domestic Relations-Automation Fees	-	0.10	0.13	0.03
Fund TOTAL Other Special Revenue Funds-FC	4.66	5.66	1.95	(3.71)
GAAP Fund TOTAL Special Revenue Fund	103.68	93.88	35.94	(57.94)
TOTAL DEPARTMENT	130.31	117.31	110.81	(6.50)



COMMON PLEAS COURT - GENERAL

The General Division is a trial court of general jurisdiction that hears both civil and criminal cases. The civil cases include, but are not limited to, personal injury, contract appropriation and various administrative appeals and others. There are eleven judges in this division, each elected to a six-year term. To assist with the Court's caseload, the Magistrates Office, Arbitration Unit and Mediation Program handle a portion of the civil cases. The Visiting Judges Program hears civil and criminal cases.

The Court Administrator's Office provides administration for the General Division. This includes supervision of the various departments of the court, implementation of administrative policies of the court, policy and procedure development, research and advisory services, public information, secretarial services to the General Division Judges and other special projects. The Court Administrator's Office is also responsible for all human resource functions. Financial and purchasing services are provided to the court in accordance with Generally Accepted Accounting Practices.

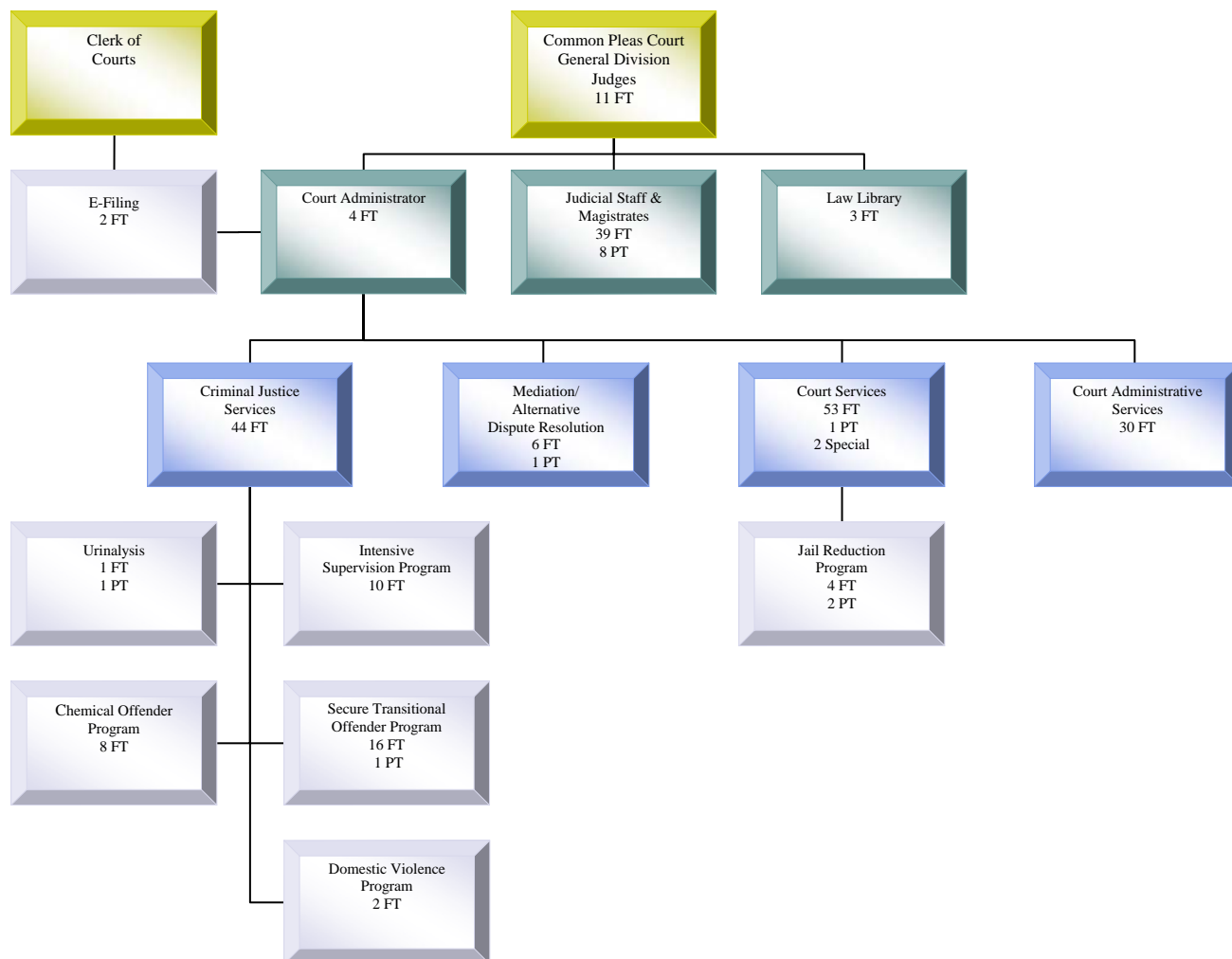
Court Services provides administrative, case and client management services to the court. This division monitors judges' dockets to ensure both civil and criminal cases move through the court in an expeditious manner and in compliance with case

management standards. Court Services provides interpreters and assigns judges in compliance with the Ohio Revised Code, standards, policies and Local Rules of Court. In accordance with jury management standards and court policies, jurors are made available to the court. The Court Services Pretrial Screening Division interviews defendants for bond recommendations. Defendants granted Conditional Offender Relief (COR) bond are supervised by the Pretrial Supervision Division to ensure court appearances. Presentence investigations are conducted and recommendations are provided to the judges.

The Division of Criminal Justice Services promotes public safety, enforces orders of the court, and supervises offenders granted community control, probation and intervention in lieu of conviction. This division has the capacity and authority to hold offenders accountable for the harm their actions have caused victims and communities. During 2007, \$1,399,473 was collected in restitution for victims, court costs, fines and fees; and 61,601 hours of community services work was completed for non-profit organizations. Additionally, \$614,733 in child support was collected through felony non-support court. There were 129 offenders who attended Victim Impact Panels or participated in Victim Offender Mediation.

COMMON PLEAS COURT - GENERAL

TABLE OF ORGANIZATION



Two full-time positions under the E-Filing budget are paid from Common Pleas Court but report to the Clerk of Courts.



COMMON PLEAS COURT - GENERAL STATISTICS

Mission Statement:

Together we provide fair and efficient justice under the law for all.

Vision:

We will provide innovative and high quality court services to the people of Montgomery County.

Challenges:

- Lack of treatment beds and new creative programs for offenders to address addictions and substance abuse
- Lack of options (residential treatment and housing) for persons suffering with mental health issues. These clients remain in the county jail or are sent to the Ohio Department of Rehabilitation and Correction because there are no other sentencing alternatives.
- Due to jail overcrowding, there is a need to think of a Community Sanction Center to provide alternative progressive sanctions for judges.
- Lack of treatment options for female offenders
- The court is in the beginning stage of a major renovation project to improve environmental

conditions, better access to the public, better service to clients and improved safety for staff.

- As with all county agencies, we are forced with being innovative in light of major budget cuts. The Division of Criminal Justice Services is consolidating offices in 2008 to maintain the same, if not better, level of service to the community and the court, but at the same time provide significant cost savings to the taxpayer.
- Continue to provide quality service to the court and community with limited resources, budget cuts, and no increase in revenues

Goals and Objectives:

- Being accessible to all
- Resolving matters and disputes in a fair and timely manner
- Being culturally diverse and respectful of the community
- Working effectively with justice system partners and the community
- Fostering a safe, rewarding, and motivating work environment
- Demonstrating accountability

Civil/Criminal Caseload	2005	2006	2007	2008 Goal
Civil Cases	14,839	16,486	16,586	16,600
Criminal Cases	6,331	6,805	6,979	7,000
Total Caseload	21,170	23,291	23,565	23,600

Civil/Criminal New Filings	2005	2006	2007	2008 Goal
Civil Cases	9,806	10,341	11,998	12,000
Criminal Cases	4,384	4,843	6,021	6,000
Total Caseload	14,190	15,184	18,019	18,000

Civil/Criminal Pending	2005	2006	2007	2008 Goal
Civil Cases	4,452	4,588	4,577	5,000
Criminal Cases	989	959	1,083	1,100
Total Caseload	5,441	5,547	5,660	6,100

ADOPTED BUDGET SUMMARY BY DEPARTMENT



<u>Common Pleas Court - General</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted
<u>General Fund</u>				
General Fund	12,259,780	12,729,229	12,835,077	12,943,772
Fund Total	\$ 12,259,780	\$ 12,729,229	\$ 12,835,077	\$ 12,943,772
Total General Fund	\$ 12,259,780	\$ 12,729,229	\$ 12,835,077	\$ 12,943,772
<u>Special Revenue Fund</u>				
Other Federal Grants				
Common Pleas Federal Grants	13,488			
VAWA-Combat Violence Against Women	20,540			
Fund Total	\$ 34,028	\$ -	\$ -	\$ -
Other State & Local Grants				
Common Pleas Court-State Grants	1,309,975	1,338,822	1,360,029	1,361,375
Common Pleas Local Grants or Contracts	7,500			
Fund Total	\$ 1,317,475	\$ 1,338,822	\$ 1,360,029	\$ 1,361,375
Other Special Revenue Funds-FC				
Alternative Dispute Resolution	601,145	486,000	463,081	526,415
Common Pleas - Special Project Fees	386,227		90,379	143,387
Common Pleas Court Probation Services	88,811		152,961	
Common Pleas-Legal Research Fees			32,994	
Fund Total	\$ 1,076,183	\$ 486,000	\$ 739,414	\$ 669,802
Total Special Revenue Fund	\$ 2,427,685	\$ 1,824,822	\$ 2,099,444	\$ 2,031,177
Department Total	\$ 14,687,465	\$ 14,554,051	\$ 14,934,521	\$ 14,974,949

Department: 39 **Common Pleas Court - General**
Fund Title: 1 **General Fund**
Subfund Title: 1 **General Fund**
Program Cost Account: **Judicial & Law Enforcement**



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Statutory Salaries	154,000	154,000	149,138	154,000		
Salaries	7,260,166	7,566,207	7,704,966	7,559,395	(6,812)	-0.1%
Fringe Benefits	2,996,740	3,017,559	2,969,823	3,237,514	219,955	7.3%
Special Fringe Benefits	12,324	17,306	12,580	17,306		
Operating Supplies	245,507	283,167	319,759	283,167		
Routine Business	28,582	28,882	27,252	28,882		
Board Approved Travel	17,431	35,758	33,144	35,758		
Staff Training and Development	25,959	27,901	25,375	29,401	1,500	5.4%
Contractual Professional Services	528,337	727,090	693,994	745,590	18,500	2.5%
Law Enforcement Services	373,499	334,269	334,984	334,269		
Maintenance and Repair Services	122,067	104,915	84,750	104,915		
Communications	256,788	224,968	263,535	224,968		
Property and Casualty Insurance	627					
Rentals	139,993	138,192	145,525	155,592	17,400	12.6%
Miscellaneous	1,212	1,380	150	1,380		
Interfund Transfers	10,498					
Capital Outlays	86,050	67,635	70,100	31,635	(36,000)	-53.2%
Total	\$12,259,780	\$12,729,229	\$12,835,077	\$12,943,772	\$214,543	1.7%

Budgeted Positions

Full-Time Positions	199.00	199.00		201.00	2.00
Part-Time Positions	13.00	13.00		11.00	(2.00)
Special Positions	2.00	2.00		2.00	
Total Positions	214.00	214.00		214.00	0.00

Department:	39	Common Pleas Court - General
Fund Title:	1	General Fund
Subfund Title:	1	General Fund
Program Cost Account:		Judicial & Law Enforcement



Adopted Budget Highlights

The 2008 Common Pleas Court budgets in the General Fund include: Court Administrator, Court Services, Criminal Justice Services, Judicial, Law Library, Secure Transitional Offender Program (STOP), and Urinalysis. The Offender Reporting Center budget was reallocated to the STOP budget in 2006.

The 2007 General Fund Adopted Salary budgets were inflated by 3.0% to create the 2008 Adjusted Budget. With financial hardships on the General Fund, a 3.0% across the board reduction was applied to all Salary and related Fringe Benefit budgets. The reduction is \$6,812 or a 0.1% decrease from the 2007 Adopted Budget.

Fringe Benefits were budgeted based on actual employee costs.

Under Budgeted Positions, a part-time Office Service Worker III position was converted to full-time under the Court Administrator's budget and a Program Coordinator position became full-time under the Judicial division.

Contractual Professional Services have increased by \$20,000 to expand service levels for the electronic home detention program. This is ongoing funding beginning in 2008. Also, \$1,500 was reallocated to Staff Training and Development from this category.

Ongoing funding has been provided under Rentals for three copier leases for \$5,800 each under Court Administrator, Court Services and Judicial appropriations.

Also under Rentals, a one-time funding amount for \$82,160 under Rental Lands & Buildings is included under the Criminal Justice Services budget for a lease agreement for Liberty Towers. This funding will be discontinued once this division relocates to the Family Court Building.

Capital Outlays are \$31,635 for the chair replacement project and refurbishing wood in selected courtrooms. This is a decrease of \$36,000 or 53.2% below 2007 levels.

Revenues include \$3,690 in Video Tape Sales in the Judicial budget, \$2,000 for Reimbursements under the Criminal Justice Services budget and \$87,730 for Local Reimbursements from the Law Library. The total revenue estimate is \$93,420.

Department: 39 Common Pleas Court - General
Fund Title: 296 Other Federal Grants
Subfund Title: Various
Program Cost Account: Judicial & Law Enforcement



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	17,791					
Fringe Benefits	2,749					
Operating Supplies	1,382					
Social Services Contractual Services	9,306					
Capital Outlays	2,800					
Total	\$34,028	\$0	\$0	\$0	\$0	

Budgeted Positions

Full-Time Positions	1.00	1.00		0.00	(1.00)
Total Positions	1.00	1.00		0.00	(1.00)

Adopted Budget Highlights

The Other Federal Grants fund has not been budgeted for 2007 and 2008 but include formerly funded grants including the Violence Against Women Act (VAWA) Stalking Civil Protection grant and the Women's Start grant, both budgeted in 2006.

The purpose of the Violence Against Women Act (VAWA) grant, now known as the VAWA Cycle and Response, is to assist individuals who are having stalking problems with someone who is not related, nor living with them, in order to complete and obtain the necessary paperwork for a Civil Stalking Protection Order.

The Women's Start Program is an intensive substance abuse intervention program, which provides group and individual counseling along with case management services. This six week curriculum addresses issues such as chemical dependency, legal, relationships, parenting, health and nutrition, domestic abuse and relapse prevention, as well as education and vocation.

One full-time Program Coordinator position has been transferred to the Judicial General Fund budget with the discontinuation of this grant program.

Department: 39 Common Pleas Court - General
Fund Title: 297 Other State & Local Grants
Subfund Title: Various
Program Cost Account: Judicial & Law Enforcement



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	976,963	1,005,915	1,003,271	1,012,209	6,294	0.6%
Fringe Benefits	294,614	317,486	319,298	302,513	(14,973)	-4.7%
Operating Supplies	23,730	14,202	14,195	18,993	4,791	33.7%
Routine Business	409		73			
Staff Training and Development			12,015	12,493	12,493	
Contractual Professional Services	8,325					
Social Services Contractual Services			9,850	9,910	9,910	
Communications	6,343	960	912	4,800	3,840	400.0%
Property and Casualty Insurance	1,253	259	307	307	48	18.5%
Rentals	5,838					
Capital Outlays			109	150	150	
Total	\$1,317,475	\$1,338,822	\$1,360,029	\$1,361,375	\$22,553	1.7%

Budgeted Positions

Full-Time Positions	24.00	24.00		24.00	
Part-Time Positions	1.00	1.00		2.00	1.00
Total Positions	25.00	25.00		26.00	1.00

Department:	39	Common Pleas Court - General
Fund Title:	297	Other State & Local Grants
Subfund Title:		Various
Program Cost Account:		Judicial & Law Enforcement



Adopted Budget Highlights

The Other State Grants fund includes 2008 grant budgets for the Intensive Supervision for \$550,819, Chemical Offender for \$465,599, Jail Reduction Population for \$245,096, and the Domestic Violence programs for \$99,861. The Women's Start Program Bar Foundation grant was not funded in 2007.

The Intensive Supervision Program provides intensive probation services to persons who are convicted of a felony and diverted from state incarcerations or have been classified as high risk.

The purpose of the Chemical Offender program is to provide alternative sentencing for drug offenders and to assist non-violent substance abusers to become productive members of the community through treatment options.

The Jail Population Reduction Program objective is to interview, screen and supervise defendants arrested for violent misdemeanor offenses and to collect client based information. This information and the investigative reports are submitted with a bond recommendation to the arraigning jurisdiction as well as release recommendations proposed for the defendant.

The Domestic Violence program's purpose is to rehabilitate domestic violence offenders and keep them from becoming repeat offenders. The grant program, funded by the Ohio Department of Rehabilitation and Correction, provides two full-time Community Control Officer IV positions.

The Women's Start Program was an intensive substance abuse intervention program, which provides group and individual counseling along with case management services. The six week curriculum addresses issues such as chemical dependency, legal, relationships, parenting, health and nutrition, domestic abuse and relapse prevention, as well as education and vocation. This grant specifically funds the legal component of the overall program.

Capital Outlays for \$150 are budgeted under Other Office Equipment.

Budgeted Positions increased by one part-time Screening Officer under the Jail Population Reduction Grant.

The 2008 Adopted Budget revenue estimate of \$1,361,375 is accounted for under State Grants.

Department: 39 Common Pleas Court - General
Fund Title: 299 Other Special Revenue Funds-FC
Subfund Title: Various
Program Cost Account: Judicial & Law Enforcement



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	633,088	312,705	347,582	463,422	150,717	48.2%
Fringe Benefits	110,728	89,801	94,015	118,886	29,085	32.4%
Special Fringe Benefits			1,177			
Operating Supplies	859	1,000	21,896	1,000		
Board Approved Travel	18,009		14,066	4,000	4,000	
Staff Training and Development	2,370					
Contractual Professional Services	64,707		70,805			
Law Enforcement Services	68,809	74,544	51,000	74,544		
Maintenance and Repair Services			13,456			
Communications	1,039	4,800	3,823	4,800		
Property and Casualty Insurance	484		348			
Rentals	1,333	3,150	2,943	3,150		
Capital Outlays	174,757		118,305			
Total	\$1,076,183	\$486,000	\$739,414	\$669,802	\$183,802	37.8%

Budgeted Positions

Full-Time Positions	8.00	6.00	8.00	2.00
Part-Time Positions	1.00	1.00	1.00	
Total Positions	9.00	7.00	9.00	2.00

Department:	39	Common Pleas Court - General
Fund Title:	299	Other Special Revenue Funds-FC
Subfund Title:		Various
Program Cost Account:		Judicial & Law Enforcement



Adopted Budget Highlights

The Other Special Revenue Fund budget includes Alternative Dispute Resolution, Special Projects Fees, Special Projects Fees - E Filing, Probation Services Fee, and Legal Research Fee budgets.

In 1998, the court implemented an Alternative Dispute Resolution fee to fund these expenses and related arbitrator services. Mediation Services is part of this fund, which pays for Arbitrator Services. This fund is appropriated per court order.

The Probation Services Fee fund imposes a fee to each person and is utilized by the court for various types of probation services.

The Legal Research fund consists of fees on criminal and civil filings for the purpose of legal research such as computers or contracting for informational services and is utilized by court order.

The General Division Special Project Fees fund is used by court order for various purposes and special projects from the fees placed on all criminal and civil filings. In addition, 2008 includes a new Special Project Fee fund for e-filing of documents through the Common Pleas Court and Clerk of Courts.

There are two new full-time positions listed under the Special Projects Fee - E-Filing budget beginning in 2008. The full-time positions are a Program Manager and an Information Technology Administrator. Both of these positions report to the Clerk of Courts.

Revenues are budgeted at \$486,000 in Other Fees in the Alternative Dispute/Mediation Fund, \$96,100 for Probation Services Fees and \$404,000 for Special Project Fees for a total of \$986,100.

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
<u>Common Pleas Court - General</u>				
<u>General Fund</u>				
General Fund				
General Fund				
<u>Court Administrator</u>				
Full-Time				
ACCOUNTANT II	1.00	1.00	1.00	-
ADMINISTRATIVE ASSISTANT	2.00	2.00	2.00	-
ADMINISTRATIVE SUPPORT SUPERVISOR	1.00	1.00	1.00	-
AUTOMATION SUPPORT SPECIALIST	1.00	1.00	1.00	-
COURT ADMINISTRATOR	1.00	1.00	1.00	-
COURT MANAGEMENT ASSISTANT	1.00	1.00	2.00	1.00
DIRECTOR OF ADMINISTRATIVE SERVICES	1.00	1.00	1.00	-
FINANCIAL MANAGEMENT MANAGER	1.00	1.00	1.00	-
HUMAN RESOURCES SPECIALIST	1.00	1.00	1.00	-
MANAGER HUMAN RESOURCES	1.00	1.00	1.00	-
MANAGER INFORMATION SYSTEMS II	1.00	1.00	1.00	-
OFFICE SERVICES WORKER III	8.00	8.00	10.00	2.00
PC SPECIALIST (LAN)	2.00	2.00	2.00	-
PROPERTY ROOM SPECIALIST	2.00	2.00	1.00	(1.00)
PURCHASING & FACILITY COORDINATOR	1.00	1.00	1.00	-
QUALITY CONTROL SPECIALIST	1.00	-	-	-
SUPPORT SERVICES SUPERVISOR	1.00	1.00	1.00	-
SYSTEM ADMINISTRATOR I	1.00	1.00	1.00	-
SYSTEMS ANALYST	1.00	1.00	1.00	-
WORD PROCESSING SUPPORT TECHNICIAN	5.00	5.00	4.00	(1.00)
Status TOTAL	34.00	33.00	34.00	1.00
Part-Time				
OFFICE SERVICES WORKER III	1.00	1.00	-	(1.00)
Status TOTAL	1.00	1.00	-	(1.00)
OCA TOTAL	35.00	34.00	34.00	-
<u>Court Services</u>				
Full-Time				
ADMINISTRATIVE ASSISTANT	1.00	1.00	1.00	-
ASSISTANT DEPUTY	1.00	1.00	1.00	-
BAILIFF	-	1.00	1.00	-
CASE MANAGEMENT SPECIALIST II	12.00	12.00	12.00	-
DEPUTY COURT ADMINISTRATOR	1.00	1.00	1.00	-
INVESTIGATION OFFICER	7.00	8.00	9.00	1.00
INVESTIGATION SUPERVISOR	1.00	1.00	1.00	-
JUDICIAL ASSISTANT	-	1.00	1.00	-
JURY COORDINATOR	2.00	2.00	2.00	-

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
JURY MANAGER	1.00	1.00	1.00	-
MANAGER CASEFLOW SERVICES	1.00	1.00	1.00	-
OFFICE SERVICES WORKER III	2.00	2.00	2.00	-
PROGRAM SUPERVISOR	1.00	1.00	1.00	-
QUALITY CONTROL SPECIALIST	2.00	3.00	3.00	-
SCREENING OFFICER	8.00	8.00	8.00	-
SCREENING SERVICES ADMINISTRATOR	1.00	1.00	1.00	-
SENIOR INVESTIGATIVE OFFICER	2.00	1.00	1.00	-
SUPERVISION OFFICER	3.00	3.00	2.00	(1.00)
SUPERVISION OFFICER IV-FTA/EHDP	3.00	3.00	3.00	-
SUPERVISION SUPERVISOR	1.00	1.00	1.00	-
Status TOTAL	50.00	53.00	53.00	-
Part-Time				
SCREENING OFFICER	1.00	1.00	1.00	-
Status TOTAL	1.00	1.00	1.00	-
Special				
JURY COMMISSIONER	2.00	2.00	2.00	-
Status TOTAL	2.00	2.00	2.00	-
OCA TOTAL	53.00	56.00	56.00	-
<u>Criminal Justice Services</u>				
Full-Time				
ADMINISTRATIVE ASSISTANT	1.00	1.00	1.00	-
ADULT PROBATION MANAGER	-	1.00	1.00	-
ASSISTANT DEPUTY	1.00	-	-	-
ASSOCIATE PROBATION OFFICER	3.00	2.00	1.00	(1.00)
DEPUTY COURT ADMINISTRATOR	1.00	1.00	1.00	-
INTENSIVE PROBATION OFFICER	12.00	13.00	14.00	1.00
MEDIATION COORDINATOR	1.00	-	-	-
OFFICE SERVICES WORKER III	3.00	3.00	2.00	(1.00)
PROBATION OFFICER	13.00	15.00	15.00	-
PROBATION PROGRAM COORDINATOR	3.00	3.00	3.00	-
PROBATION PROGRAM SUPERVISOR	5.00	5.00	5.00	-
PROGRAM SUPERVISOR	1.00	-	-	-
WORD PROCESSING SUPPORT TECHNICIAN	-	-	1.00	1.00
Status TOTAL	44.00	44.00	44.00	-
OCA TOTAL	44.00	44.00	44.00	-
<u>Judicial</u>				
Full-Time				
ADMINISTRATIVE SECRETARY	1.00	1.00	2.00	1.00
ADMINISTRATIVE SECRETARY II	1.00	1.00	-	(1.00)
BAILIFF	12.00	11.00	11.00	-
COURT REPORTER	3.00	3.00	2.00	(1.00)

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
JUDGE	11.00	11.00	11.00	-
JUDICIAL ASSISTANT	9.00	8.00	9.00	1.00
MAGISTRATE	-	2.00	2.00	-
MAGISTRATE'S OFFICE MANAGER	1.00	1.00	1.00	-
SCPO PROGRAM COORDINATOR	-	-	1.00	1.00
STAFF ATTORNEY	11.00	11.00	11.00	-
Status TOTAL	49.00	49.00	50.00	1.00
Part-Time				
LAW CLERK	4.00	5.00	5.00	-
TEMPORARY BAILIFF	5.00	4.00	3.00	(1.00)
Status TOTAL	9.00	9.00	8.00	(1.00)
OCA TOTAL	58.00	58.00	58.00	-
<u>Law Library</u>				
Full-Time				
ASSISTANT LAW LIBRARIAN	2.00	2.00	2.00	-
LAW LIBRARIAN	1.00	1.00	1.00	-
Status TOTAL	3.00	3.00	3.00	-
OCA TOTAL	3.00	3.00	3.00	-
<u>STOP Program</u>				
Full-Time				
ADULT PROBATION MANAGER	2.00	2.00	2.00	-
INTENSIVE PROBATION OFFICER	9.00	9.00	9.00	-
PROBATION OFFICER	3.00	1.00	1.00	-
PROBATION PROGRAM SUPERVISOR	2.00	2.00	2.00	-
WORD PROCESSING SUPPORT TECHNICIAN	2.00	2.00	2.00	-
Status TOTAL	18.00	16.00	16.00	-
Part-Time				
PROBATION OFFICER	1.00	1.00	1.00	-
Status TOTAL	1.00	1.00	1.00	-
OCA TOTAL	19.00	17.00	17.00	-
<u>Urinalysis</u>				
Full-Time				
LABORATORY COORDINATOR II	1.00	1.00	1.00	-
Status TOTAL	1.00	1.00	1.00	-
Part-Time				
LAB TECHNICIAN II	1.00	-	-	-
PROBATION OFFICER	-	1.00	1.00	-
Status TOTAL	1.00	1.00	1.00	-
OCA TOTAL	2.00	2.00	2.00	-

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
Subfund TOTAL General Fund	214.00	214.00	214.00	-
Fund TOTAL General Fund	214.00	214.00	214.00	-
GAAP Fund TOTAL General Fund	214.00	214.00	214.00	-

Special Revenue Fund

Other Federal Grants

VAWA-Combat Violence Against Women

VAWA Stalking Civil Protection

Full-Time

SCPO PROGRAM COORDINATOR

1.00 1.00 - (1.00)

Status TOTAL

1.00 1.00 - (1.00)

OCA TOTAL

1.00 1.00 - (1.00)

Subfund TOTAL VAWA-Combat Violence Against Women

1.00 1.00 - (1.00)

Fund TOTAL Other Federal Grants

1.00 1.00 - (1.00)

Other Special Revenue Funds-FC

Alternative Dispute Resolution

Mediation/Alternative Dispute Resolution

Full-Time

ADMINISTRATIVE SUPPORT SUPERVISOR

1.00 1.00 1.00 -

CASE MANAGEMENT SPECIALIST II

1.00 1.00 1.00 -

CASE MANAGMENT SPECIALIST I

2.00 2.00 2.00 -

MAGISTRATE

3.00 1.00 1.00 -

MEDIATOR

1.00 1.00 1.00 -

Status TOTAL

8.00 6.00 6.00 -

Part-Time

LAW CLERK

1.00 1.00 1.00 -

Status TOTAL

1.00 1.00 1.00 -

OCA TOTAL

9.00 7.00 7.00 -

Subfund TOTAL Alternative Dispute Resolution

9.00 7.00 7.00 -

Common Pleas - Special Project Fees

CPC General Div Special Project E Filing

Full-Time

INFORMATION TECHNOLOGY ADMINISTRATOR

- - 1.00 1.00

PROJECT MANAGER

- - 1.00 1.00

Status TOTAL

- - 2.00 2.00

OCA TOTAL

- - 2.00 2.00

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
Subfund TOTAL Common Pleas - Special Project Fees	-	-	2.00	2.00
Fund TOTAL Other Special Revenue Funds-FC	9.00	7.00	9.00	2.00
Other State & Local Grants				
Common Pleas Court-State Grants				
<u>Chemical Offender</u>				
Full-Time				
ADULT PROBATION MANAGER	1.00	1.00	1.00	-
INTENSIVE PROBATION OFFICER	6.00	6.00	5.00	(1.00)
PROBATION OFFICER	-	-	1.00	1.00
WORD PROCESSING SUPPORT TECHNICIAN	1.00	1.00	1.00	-
Status TOTAL	8.00	8.00	8.00	-
OCA TOTAL	8.00	8.00	8.00	-
<u>Domestic Violence Program</u>				
Full-Time				
INTENSIVE PROBATION OFFICER	2.00	2.00	2.00	-
Status TOTAL	2.00	2.00	2.00	-
OCA TOTAL	2.00	2.00	2.00	-
<u>Intensive Supervision</u>				
Full-Time				
ADULT PROBATION MANAGER	1.00	-	-	-
DIVISION MANAGER	-	1.00	1.00	-
INTENSIVE PROBATION OFFICER	7.00	7.00	7.00	-
PROBATION PROGRAM COORDINATOR	1.00	1.00	1.00	-
WORD PROCESSING SUPPORT TECHNICIAN	1.00	1.00	1.00	-
Status TOTAL	10.00	10.00	10.00	-
OCA TOTAL	10.00	10.00	10.00	-
<u>Jail Population Reduction</u>				
Full-Time				
SCREENING OFFICER	1.00	1.00	3.00	2.00
SCREENING SUPERVISOR	1.00	1.00	1.00	-
SUPERVISION OFFICER	2.00	2.00	-	(2.00)
Status TOTAL	4.00	4.00	4.00	-
Part-Time				
SCREENING OFFICER	1.00	1.00	2.00	1.00
Status TOTAL	1.00	1.00	2.00	1.00
OCA TOTAL	5.00	5.00	6.00	1.00
Subfund TOTAL Common Pleas Court-State Grants	25.00	25.00	26.00	1.00

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
Fund TOTAL Other State & Local Grants	<u>25.00</u>	<u>25.00</u>	<u>26.00</u>	<u>1.00</u>
GAAP Fund TOTAL Special Revenue Fund	<u>35.00</u>	<u>33.00</u>	<u>35.00</u>	<u>2.00</u>
<hr/>				
TOTAL DEPARTMENT	<u>249.00</u>	<u>247.00</u>	<u>249.00</u>	<u>2.00</u>



COMMUNITY AND ECONOMIC DEVELOPMENT

The Community and Economic Development (C&ED) Department is one of nine departments under the Board of County Commissioners. Community and Economic Development's mission is to improve and maintain Montgomery County's quality of life and economic health. The Department's primary responsibilities are:

Director's Office

- Managing Montgomery County's Planning Commission
- Administering the Economic Development/Government Equity (ED/GE) Program
- Coordinating development regulation efforts among various county agencies and other local governments
- Creating business retention and attraction activities with the area businesses
- Coordinating the Ohio Enterprise Zone program with participating jurisdictions to encourage business development
- Coordinating activities of the Port Authority, the Transportation Improvement District and JEDDs

Cultural Facilities

- Managing Memorial Hall and the Old Court House
- Managing Courthouse Square, which serves as a free public forum for charitable events, informational and competitive events, social functions, and popular entertainment of all kinds
- Administering Montgomery County's cultural and amenities programs and the county's 3.0% tax on hotel and motel lodging

Community Development

- Managing the County's Community Development Block Grant (CDBG), HOME Investment Partnership, Emergency Shelter Grant Programs and Lead Hazard Control Grant
- Monitoring the Housing Trust Fund operated by COUNTY CORP, which funds affordable housing in Montgomery County
- Managing daily operations of the Montgomery County Regional Arts and Cultural District, administering the distribution of funds to support arts and cultural programs throughout Montgomery County

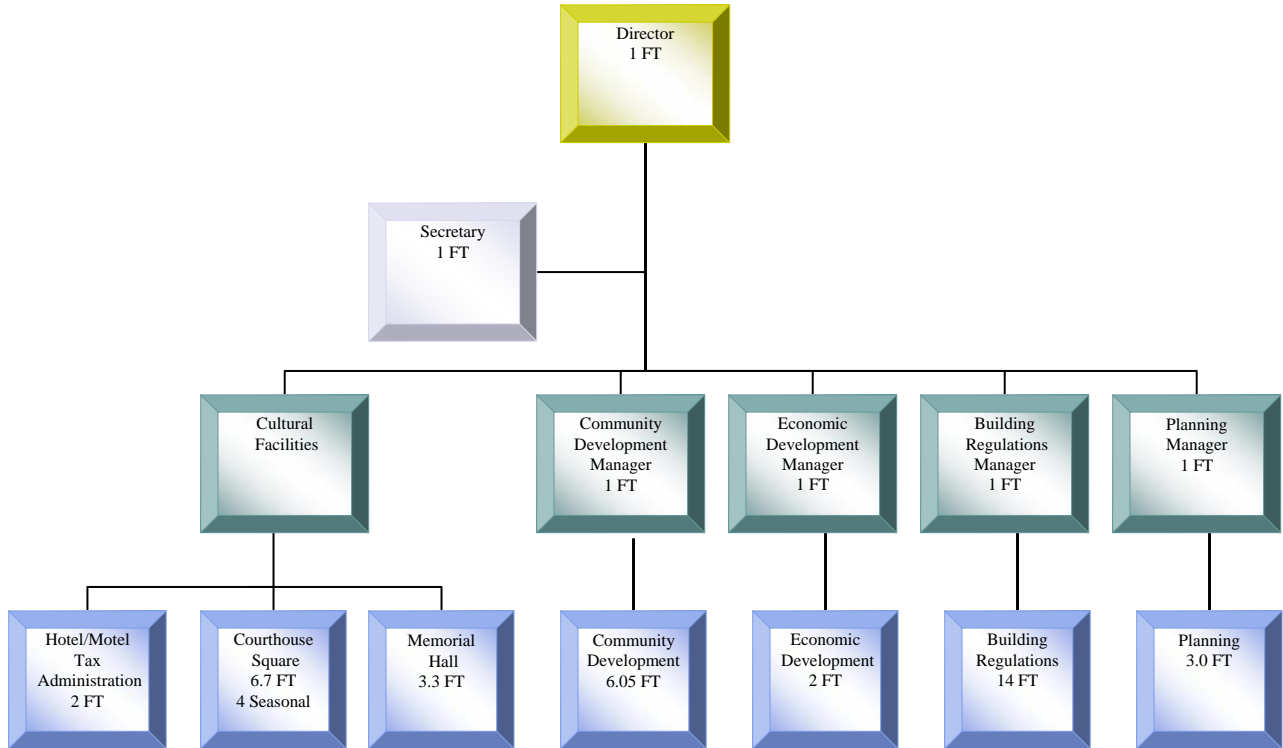
Building Regulations

- Enforcing state and local building codes in the county's unincorporated areas and several cities and villages

Planning Commission

- Formulating, maintaining and implementing a comprehensive plan for future development within the unincorporated area of Montgomery County
- Reviewing and making recommendations on all township zoning amendments
- Reviewing and taking action upon all subdivision proposals
- Preparing and maintaining the Subdivision Regulations and Official Thoroughfare Plan for Montgomery County
- Providing planning and zoning recommendations to townships
- Assigning street numbers within all unincorporated areas of the county
- Assigning and reserving street names for all thoroughfares within the unincorporated area of Montgomery County

TABLE OF ORGANIZATION





COMMUNITY & ECONOMIC DEVELOPMENT STATISTICS

Mission Statement:

The Community and Economic Development (C&ED) Department is one of nine departments under the Board of County Commissioners. Community and Economic Development's mission is to improve and maintain Montgomery County's quality of life and economic health.

Challenges:

- Identifying and providing resources to businesses and community organizations that are positioned to grow
- Attracting new and retaining existing business
- Creating job opportunities
- Enhancing the quality of life in our cities, townships and villages throughout Montgomery County

Statistics	2005	2006	2007	2008 Goal
Events at Courthouse Square	112	116	142	175
Patrons at Courthouse Square	988,500	989,100	990,020	995,000
Events at Old Courthouse*		81	82	85
Patrons at Old Courthouse*		13,300	12,000	12,000
Hotel/Motel Taxes Collected	\$2,357,004	\$2,405,871	\$2,416,722	\$2,454,461
Permits Issued Residential	1,210	956	940	908
Permits Issued Electrical	2,800	2,515	2,591	2,389
Permits Issued Commercial	1,195	1,124	992	1,090
Building Inspections	13,182	10,559	10,094	10,136
Electrical Inspections	8,097	6,983	6,447	6,703
New or Rehabbed units provided through County Corp	158	249	78	80
Recommendations on Zoning Cases	35	35	16	41
Final Plats Approved	19	22	5	17
Preliminary Plats Approved	4	1	0	3
Replats Approved	18	14	8	7
Lot Splits Approved	1	2	31	23
ED/GE Jobs Created	1,532	1,544	1,466	1,132
ED/GE Jobs Retained	1,988	1,090	2,795	1,432
ED/GE Funds Leveraged	\$70,592,199	\$86,424,475	\$150,863,665	\$74,000,000

* 2006 was the first full year of operation for the renovated Old Courthouse.

ADOPTED BUDGET SUMMARY BY DEPARTMENT



<u>Community/Economic Development</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted
<u>General Fund</u>				
General Fund	631,744	797,301	772,239	810,359
Fund Total	\$ 631,744	\$ 797,301	\$ 772,239	\$ 810,359
Total General Fund	\$ 631,744	\$ 797,301	\$ 772,239	\$ 810,359
<u>Special Revenue Fund</u>				
Community Development Block Grants				
CDBG		2,005,338	1,587,690	1,992,075
CDBG 01-02	27,500		14,500	
CDBG 02-03	39,443		15,000	
CDBG 03-04	297,281		11,736	
CDBG 04-05	420,239		225,655	
CDBG 05-06	1,730,654		227,059	
HOME Program		1,081,959	987,008	1,073,326
HOME Program 04-05	546,180		29,843	
HOME Program 05-06	994,363		144,363	
Lead-Based Paint Hazard Reduction			(65)	
Fund Total	\$ 4,055,661	\$ 3,087,297	\$ 3,242,790	\$ 3,065,401
Hotel/Motel Tax Administration				
Hotel/Motel Tax Administration	2,406,055	2,418,376		
Fund Total	\$ 2,406,055	\$ 2,418,376	\$ -	\$ -
Other State & Local Grants				
CED-Industrial Site Improv. Fund Grant		500,000	500,000	
Fund Total	\$ -	\$ 500,000	\$ 500,000	\$ -
Other Special Revenue Funds-FC				
Building Regulations	1,626,563	431,167	1,391,714	1,277,348
Business First	21,772	36,000	27,982	43,500
CED-HSL Contract Administration	533,866	393,000		393,000
Cultural Facilities	826,426	1,214,921	780,328	1,218,964
Hotel/Motel Tax Administration			2,427,819	2,454,651
Plat and Site Review	29,374	31,887	31,288	1,500
Riverscape Event Programming			500	
Telecommunications Tax	552,144	390,850	326,630	329,420
Fund Total	\$ 3,590,145	\$ 2,497,825	\$ 4,986,261	\$ 5,718,383

ADOPTED BUDGET SUMMARY BY DEPARTMENT



<u>Community/Economic Development</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted
Total Special Revenue Fund	<u>\$ 10,051,860</u>	<u>\$ 8,503,498</u>	<u>\$ 8,729,051</u>	<u>\$ 8,783,784</u>
Department Total	<u>\$ 10,683,604</u>	<u>\$ 9,300,799</u>	<u>\$ 9,501,290</u>	<u>\$ 9,594,143</u>

Department: 17 Community/Economic Development
Fund Title: 1 General Fund
Subfund Title: 1 General Fund
Program Cost Account: Community & Economic Development



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	438,048	540,275	516,798	539,788	(487)	-0.1%
Fringe Benefits	134,691	166,001	162,066	179,546	13,545	8.2%
Special Fringe Benefits	3,015	5,591	2,729	5,591		
Pre-Employment Services	47	194		194		
Operating Supplies	9,580	13,381	10,487	13,381		
Routine Business	9,458	10,130	5,719	10,130		
Board Approved Travel	7,473		4,421			
Staff Training and Development	5,594	9,661	5,559	9,661		
Contractual Professional Services	5,300	26,024	7,705	26,024		
Maintenance and Repair Services	1,223	3,338	19,675	3,338		
Communications	17,314	22,706	21,045	22,706		
Capital Outlays			16,034			
Total	\$631,744	\$797,301	\$772,239	\$810,359	\$13,058	1.6%

Budgeted Positions

Full-Time Positions	8.50	8.50	9.00	0.50
Total Positions	8.50	8.50	9.00	0.50

Adopted Budget Highlights

This budget includes the Community and Economic Development Director's Office and the Planning Commission.

The 2007 General Fund Adopted Salary budgets were inflated by 3.0% to create the 2008 Adjusted Budget. With financial hardships on the General Fund, a 3.0% across the board reduction was applied to all Salary and related Fringe Benefit budgets. The reduction is \$487 or a 0.1% decrease from the 2007 Adopted Budget.

Fringe Benefits were budgeted based on the actual cost of funded positions.

Budgeted Positions increased by 0.5. In previous years, a Planner I position had been budgeted 50.0% from the Planning Commission budget and 50.0% from the Plat and Site Review budget. Insufficient revenues in the Plat and Site budget made it necessary to move the funding 100.0% into the Planning Commission budget in 2008.

Department: 17 Community/Economic Development
Fund Title: 220 Community Development Block Grants
Subfund Title: Various
Program Cost Account: Community & Economic Development



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	403,245	368,256	338,606	385,504	17,248	4.7%
Fringe Benefits	120,014	108,834	93,837	119,102	10,268	9.4%
Operating Supplies	2,317	3,200	3,814	3,500	300	9.4%
Routine Business	6,303	5,670	4,644	4,567	(1,103)	-19.5%
Board Approved Travel	7,340	6,200	3,597	5,000	(1,200)	-19.4%
Staff Training and Development	3,208	3,450	2,955	3,000	(450)	-13.0%
Contractual Professional Services	2,229,306	1,516,158	1,404,249	788,697	(727,461)	-48.0%
Social Services Contractual Services			296,984	978,330	978,330	
Maintenance and Repair Services	805		276	300	300	
Communications	10,794	8,862	7,342	8,470	(392)	-4.4%
Intergovernmental	114,084					
Miscellaneous	93,380	146,189	72,761	90,061	(56,128)	-38.4%
Capital Outlays			4,218			
Construction and Improvements	1,064,867	920,478	1,009,507	678,870	(241,608)	-26.2%
Total	\$4,055,661	\$3,087,297	\$3,242,790	\$3,065,401	(\$21,896)	-0.7%

Budgeted Positions

Full-Time Positions	8.00	7.05	7.05	
Total Positions	8.00	7.05	7.05	0.00

Adopted Budget Highlights

Community Development Block Grant (CDBG) and HOME Program are the programs making up this fund.

The 3.0% salary parameter was applied to Budgeted Positions and the actual cost of fringe benefits was calculated, which accounts for the increases in those two line items.

Other line items have changed because grant program funding varies from year to year based on the number and cost of projects approved in each year's grant awards.

Department: 17 Community/Economic Development
Fund Title: 238 Hotel/Motel Tax Administration
Subfund Title: 380 Hotel/Motel Tax Administration
Program Cost Account: Community & Economic Development



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	136,409	139,213			(139,213)	-100.0%
Fringe Benefits	32,272	34,820			(34,820)	-100.0%
Special Fringe Benefits		250			(250)	-100.0%
Operating Supplies	840	1,933			(1,933)	-100.0%
Routine Business	297	716			(716)	-100.0%
Board Approved Travel	1,771	9,303			(9,303)	-100.0%
Staff Training and Development		994			(994)	-100.0%
Contractual Professional Services	5,637	6,848			(6,848)	-100.0%
Maintenance and Repair Services		115			(115)	-100.0%
Communications	3,650	6,254			(6,254)	-100.0%
Rentals		1,786			(1,786)	-100.0%
Miscellaneous	1,459,842	1,555,027			(1,555,027)	-100.0%
Interfund Transfers	765,337	661,117			(661,117)	-100.0%
Total	<u>\$2,406,055</u>	<u>\$2,418,376</u>	<u>\$0</u>	<u>\$0</u>	<u>(\$2,418,376)</u>	<u>-100.0%</u>

Budgeted Positions

Full-Time Positions	<u>2.00</u>	<u>2.00</u>	<u>0.00</u>	<u>(2.00)</u>
Total Positions	<u>2.00</u>	<u>2.00</u>	<u>0.00</u>	<u>(2.00)</u>

Adopted Budget Highlights

It was determined during 2007 that this budget is more accurately accounted for in fund 299. Consequently, Hotel/Motel Tax Administration can now be found under Other Special Revenue Funds - FC.

Department: 17 Community/Economic Development
Fund Title: 297 Other State & Local Grants
Subfund Title: 375 CED-Industrial Site Improv. Fund Grant
Program Cost Account: Community & Economic Development



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Intergovernmental		500,000	500,000		(500,000)	-100.0%
Total	\$0	\$500,000	\$500,000	\$0	(\$500,000)	-100.0%

Adopted Budget Highlights

This was a one-time grant to support the infrastructure development for the Hoke Road Industrial Park. The grant was received in conjunction with the City of Englewood and the work was begun and completed in 2007.

Department: 17 Community/Economic Development
Fund Title: 299 Other Special Revenue Funds-FC
Subfund Title: Various
Program Cost Account: Community & Economic Development



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	1,375,710	745,074	1,512,986	1,406,419	661,345	88.8%
Fringe Benefits	459,096	252,727	479,798	484,573	231,846	91.7%
Special Fringe Benefits	4,238	10,930	4,122	13,390	2,460	22.5%
Post Employment Services		225	75	225		
Pre-Employment Services	164	109		109		
Operating Supplies	31,648	72,356	43,007	78,575	6,219	8.6%
Routine Business	8,382	16,358	10,483	16,622	264	1.6%
Board Approved Travel	4,481	4,040	2,545	11,323	7,283	180.3%
Staff Training and Development	7,611	9,233	7,988	12,012	2,779	30.1%
Contractual Professional Services	612,386	406,444	352,876	447,262	40,818	10.0%
Social Services Contractual Services	533,866	393,000		393,000		
Maintenance and Repair Services	101,812	110,249	85,551	171,624	61,375	55.7%
Communications	37,872	74,236	41,399	92,290	18,054	24.3%
Property and Casualty Insurance	19,564	45,475	16,510	45,475		
Public Utility Services	128,421	191,079	113,346	191,079		
Rentals	8,433	29,450	9,236	30,286	836	2.8%
Miscellaneous	194,377	36,840	1,584,086	1,605,459	1,568,619	4,257.9%
Interfund Transfers	46,454	100,000	722,254	718,660	618,660	618.7%
Capital Outlays	15,629					
Total	\$3,590,145	\$2,497,825	\$4,986,261	\$5,718,383	\$3,220,558	128.9%

Budgeted Positions

Full-Time Positions	32.50	31.50	27.00	(4.50)
Seasonal Positions	4.00	4.00	4.00	
Total Positions	36.50	35.50	31.00	(4.50)

Department:	17	Community/Economic Development
Fund Title:	299	Other Special Revenue Funds-FC
Subfund Title:		Various
Program Cost Account:		Community & Economic Development



Adopted Budget Highlights

This budget includes Business First; Building Regulations; Cultural Facilities; Plat and Site Review; and Telecommunications Tax. Additionally, for the first time this budget also includes Hotel/Motel Tax Administration previously included in Fund 238.

Building Regulations eliminated six positions for 2008 as detailed on the Positions by Department listing at the end of this section. The Plat and Site Review budget could no longer support 50.0% of the Planner I position and this was transferred to the General Fund Planning Commission budget. The addition of the Hotel/Motel Tax Administration budget to this fund group brought two additional positions. The net of this activity is a 4.5 Full-Time Position decrease for 2008.

The 2007 Adopted Budget accounted for only three months of anticipated Building Regulations expenditures. This occurred because the local economy experienced a sudden building downturn at the end of 2006 and the department was attempting to anticipate the impact for the Building Regulations budget. The 2008 Adopted Budget includes a full year of expenditures for this division (an overall increase of \$846,181 from 2007.) In addition, the Hotel/Motel Tax Administration budget has been moved into this fund (from Fund 238) bringing with it a \$2,454,651 expenditure budget.

Revenues for this fund group are budgeted at \$5,244,862 against an expenditure budget of \$5,718,383. Some programs, especially in the Cultural Facilities area, are on a spend-down mode.

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
<u>Community/Economic Development</u>				
<u>General Fund</u>				
General Fund				
General Fund				
<u>C&ED Directors Office</u>				
Full-Time				
ASST. CTY. ADMINISTRATOR	1.00	1.00	-	(1.00)
ASST. CTY. ADMINISTRATOR, CED	-	-	1.00	1.00
COMMUNITY DEVELOP. SPECIALIST - EDGE	1.00	1.00	-	(1.00)
COMMUNITY DEVELOPMENT SPECIALIST	1.00	1.00	-	(1.00)
COMMUNITY DEVELOPMENT SPECIALIST III	-	-	2.00	2.00
ECONOMIC DEVELOPMENT MANAGER	1.00	1.00	1.00	-
SECRETARY TO DEPARTMENT DIRECTOR	1.00	1.00	1.00	-
Status TOTAL	5.00	5.00	5.00	-
OCA TOTAL	5.00	5.00	5.00	-
<u>Planning Commission</u>				
Full-Time				
GRAPHIC DESIGN TECHNICIAN	1.00	1.00	1.00	-
PLANNER I	0.50	0.50	1.00	0.50
PLANNING MANAGER	1.00	1.00	1.00	-
SECRETARY I	1.00	1.00	1.00	-
Status TOTAL	3.50	3.50	4.00	0.50
OCA TOTAL	3.50	3.50	4.00	0.50
Subfund TOTAL General Fund	8.50	8.50	9.00	0.50
Fund TOTAL General Fund	8.50	8.50	9.00	0.50
GAAP Fund TOTAL General Fund	8.50	8.50	9.00	0.50

Special Revenue Fund

Community Development Block Grants

CDBG

CDBG Administration

Full-Time				
ACCOUNTANT II	1.00	1.00	1.00	-
COMMUNITY DEVELOPMENT MANAGER	1.00	1.00	1.00	-
COMMUNITY DEVELOPMENT SPECIALIST	4.00	3.00	-	(3.00)
COMMUNITY DEVELOPMENT SPECIALIST II	-	-	2.00	2.00
COMMUNITY DEVELOPMENT SPECIALIST III	-	-	1.00	1.00
SECRETARY	-	-	1.00	1.00
SECRETARY I	1.00	1.00	-	(1.00)

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
Status TOTAL	7.00	6.00	6.00	-
OCA TOTAL	7.00	6.00	6.00	-
Subfund TOTAL CDBG	7.00	6.00	6.00	-
HOME Program				
<u>HOME Administration</u>				
Full-Time				
HOUSING DEVEL. PLANNER/ADMINISTRATOR	1.00	0.75	0.75	-
MANAGER OF COMMUNITY PROGRAMMING	-	0.30	0.30	-
Status TOTAL	1.00	1.05	1.05	-
OCA TOTAL	1.00	1.05	1.05	-
Subfund TOTAL HOME Program	1.00	1.05	1.05	-
Fund TOTAL Community Development Block Grants	8.00	7.05	7.05	-
Hotel/Motel Tax Administration				
Hotel/Motel Tax Administration				
<u>Hotel/Motel Tax Administration</u>				
Full-Time				
ACCOUNTANT II	1.00	1.00	1.00	-
DEPUTY DIRECTOR	1.00	1.00	1.00	-
Status TOTAL	2.00	2.00	2.00	-
OCA TOTAL	2.00	2.00	2.00	-
Subfund TOTAL Hotel/Motel Tax Administration	2.00	2.00	2.00	-
Fund TOTAL Hotel/Motel Tax Administration	2.00	2.00	2.00	-
Other Special Revenue Funds-FC				
Building Regulations				
<u>Building Regulations</u>				
Full-Time				
BUILDING & ELECTRICAL INSPECTOR	3.00	3.00	2.00	(1.00)
BUILDING INSPECTOR	4.00	4.00	2.00	(2.00)
BUILDING REGULATIONS MANAGER	1.00	1.00	1.00	-
CLERICAL PROCESSING SPECIALIST II	1.00	1.00	1.00	-
CLERICAL SUPERVISOR	1.00	1.00	1.00	-
ELECTRICAL INSPECTOR	4.00	3.00	3.00	-
INSPECTION SUPERVISOR	1.00	1.00	1.00	-
PERMIT CLERK	4.00	4.00	2.00	(2.00)
PLANS EXAMINER (COMMERCIAL)	1.00	1.00	1.00	-
RESIDENTIAL PLANS EXAMINER	1.00	1.00	-	(1.00)
SATELLITE OFFICE INSPECTION COORDINATOR	1.00	1.00	1.00	-

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
Status TOTAL	22.00	21.00	15.00	(6.00)
OCA TOTAL	22.00	21.00	15.00	(6.00)
Subfund TOTAL Building Regulations	22.00	21.00	15.00	(6.00)
Cultural Facilities				
<u>Courthouse Square</u>				
Full-Time				
FACILITY & EQUIPMENT MAINT CREW LEADER	1.00	1.00	1.00	-
FACILITY & EQUIPMENT MAINT WORKER	2.00	2.00	2.00	-
PRODUCTION & MAINTENANCE SUPERVISOR	-	-	0.70	0.70
PRODUCTION COORDINATOR	1.00	-	-	-
PRODUCTION/MAINTENANCE COORDINATOR	0.70	0.70	-	(0.70)
PROGRAM COORDINATOR	1.00	1.00	1.00	-
RECREATION COORDINATOR	2.00	2.00	2.00	-
Status TOTAL	7.70	6.70	6.70	-
Seasonal				
INTERN	4.00	4.00	4.00	-
Status TOTAL	4.00	4.00	4.00	-
OCA TOTAL	11.70	10.70	10.70	-
<u>Memorial Hall</u>				
Full-Time				
FACILITY & EQUIPMENT MAINT WORKER	2.00	2.00	2.00	-
PRODUCTION & MAINTENANCE SUPERVISOR	-	-	0.30	0.30
PRODUCTION/MAINTENANCE COORDINATOR	0.30	0.30	-	(0.30)
SECRETARY	1.00	1.00	1.00	-
Status TOTAL	3.30	3.30	3.30	-
OCA TOTAL	3.30	3.30	3.30	-
Subfund TOTAL Cultural Facilities	15.00	14.00	14.00	-
Plat and Site Review				
<u>Plat and Site Review</u>				
Full-Time				
PLANNER I	0.50	0.50	-	(0.50)
Status TOTAL	0.50	0.50	-	(0.50)
OCA TOTAL	0.50	0.50	-	(0.50)
Subfund TOTAL Plat and Site Review	0.50	0.50	-	(0.50)
Fund TOTAL Other Special Revenue Funds-FC	37.50	35.50	29.00	(6.50)

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
GAAP Fund TOTAL Special Revenue Fund	<u>47.50</u>	<u>44.55</u>	<u>38.05</u>	<u>(6.50)</u>
TOTAL DEPARTMENT	<u>56.00</u>	<u>53.05</u>	<u>47.05</u>	<u>(6.00)</u>

The Coroner's Office is responsible for the investigation of deaths caused by accident, homicide, suicide, or sudden or unexplained deaths when a person was in apparent good health. From the scene investigation to the forensic post mortem examination, the goal of the Coroner's Office is to determine the mode, manner, and cause of death. To assist the Coroner in the ruling of a death, procedures are utilized to help provide answers relating to the cause of death. Such procedures include toxicological substances in the body, and histological examinations of tissue samples for the presence of diseases, trauma, or irregularities that may have contributed to the death.

Accredited by the Accreditation Council for Graduate Medical Education in 1995, the Montgomery County Coroner's Office serves as a postgraduate education facility for physicians involved in forensic pathology. Physicians selected to study at the Montgomery County Coroner's Office spend one to two years under the expert tutelage of Board Certified Forensic Pathologists. Additionally, the Coroner's Office provides advanced training for pathologists assigned from Wright Patterson Air Force Base Aerospace Medicine, the Ohio State University Medical School and Wright State University Medical School.

The Montgomery County Coroner's Office serves as a regional forensic center, providing forensic post-mortem examinations for many counties in Southwest Ohio on a contractual basis. The coroner of the requesting county is charged a fee for the examination and laboratory analyses performed and when completed, the results of the examination and tests are forwarded to the requesting coroner for his or her determination as to the mode, manner, and cause of death. Forensic anthropologists, odontologists and neuropathologists serve as consultants in deaths involving skeletonized and/or unidentified remains.

Approximately 4,300 deaths are reported to the Coroner's Office annually. Complete forensic post mortem examinations, laboratory tests, and scene investigations were conducted in 1,573 cases in 2007. The remaining cases, after a thorough investigation of the circumstances surrounding the death by trained forensic medicolegal investigators, are determined to be from natural processes and are referred to the deceased person's physician to complete the death certificate. At the completion of the various examinations the autopsy protocol and ruling as to the cause of death are filed in this office

as public records for use by families, law enforcement agencies, fire departments, prosecutors, attorneys, insurance companies, and other interested parties.

Photo Lab - The Coroner's photography department photographed 1,573 bodies for autopsies or examinations in 2007. This year, they converted from film based cameras and are now fully digital. When the autopsies are completed, the images are downloaded using an authenticating program and stored by year and case number on a dedicated server. The pathologists and investigator can electronically view these images shortly after the autopsies are completed. The scene images, taken by the investigators, are downloaded each morning and are available to be viewed by the doctors before the autopsies. For courtroom purposes, the authenticating program can provide written documentation proving that the images are original photographs with no alterations.

The Coroner's Office continues to acquire images used for educational presentations. Their goal, as always, is to provide quality images for the law enforcement and medical communities.

Morgue/Pathology Office - The Morgue/Pathology area of the Coroner's Office is comprised of five full-time Forensic Pathologists, one full-time Pathologist completing his or her fellowship, six full-time Pathology Assistants, four part-time student positions and three night morgue attendants. All staff members have a varied educational background bringing a wide range of experience to the Montgomery County Coroner's Office.

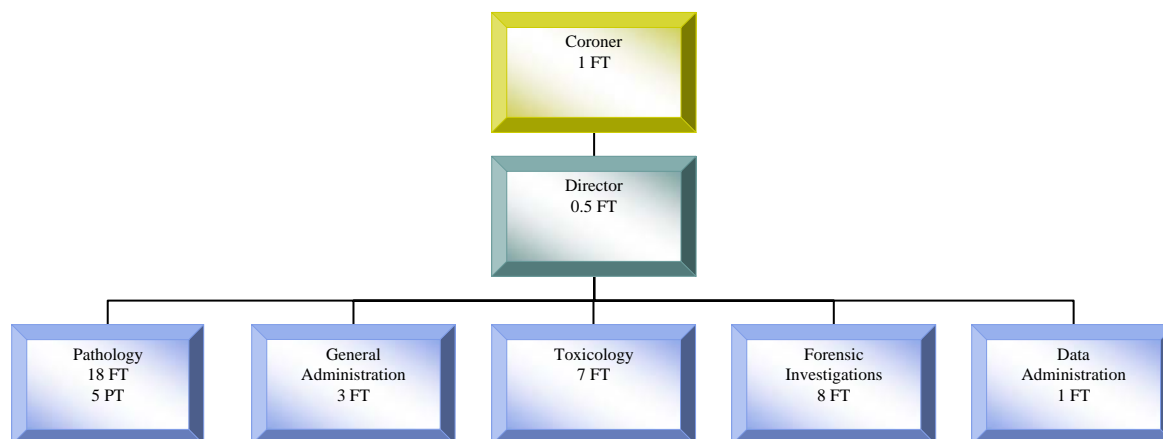
In 2007, 4,387 death cases were reported to the Montgomery County Coroner's Office. Of those, 1,301 were autopsy cases and 129 were external examinations only. The Coroner's Office processed 2,748 cases reported as natural deaths although a private physician signed the death certificate. Of the total number of autopsy cases, 78 were homicides, 172 suicides and 861 cases were ruled as accidental. One Pathology Assistant is assigned the additional responsibility of maintaining and securing the integrity of all evidence obtained during autopsies.

The Coroner's Office serves as coordinator between the Lions Eye Bank of West Central Ohio and the Community Tissue Bank to be able to obtain tissue, bone and corneal donations from deceased individuals upon family request.

Histology - is a structural science concerned with the demonstration of cellular morphology, chemical composition and function of normal and abnormal tissue. The Histology lab operates under the direction of the Pathologist, who submits tissue samples obtained at autopsy for microscopic examination. The first step in this process is the halting of cellular degradation. This is accomplished by submersion in a formaldehyde solution for several hours. The tissue is then run through a reagent

sequence consisting of alcohol, xylene and molten paraffin wax. Samples are then cast in a solid paraffin block. From these, ultra thin sections are obtained by the histologist, mounted on a glass slide and stained with dyes to demonstrate nuclear and cytoplasmic detail. Available to the Pathologist is a battery of histochemical procedures to aid in the diagnosis of a disease process or pathologic agent. In 2007, the Histology lab generated 11,266 slides for evaluation.

TABLE OF ORGANIZATION





CORONER STATISTICS

Mission Statement:

The Montgomery County Coroner's Office Forensic Toxicology Laboratory is dedicated to ensuring the quality, reliability, and timeliness of its toxicology results. This is achieved through the use of a quality assurance (QA) program consisting of several parameters, which are listed below. This program is intended to ensure that all aspects of the analyses are carried out on specimens which are proper and adequately traced, using reliable methodology and good laboratory practices, all of which are defensible. Proper documentation is essential to the QA program, which provides a traceable audit trail and serves as an archive for scientific inspections, audits and re-evaluation of laboratory results. This objective is achieved by adhering to the following principles:

Challenges:

- To maintain quality results with our increased workload using our current staff
- In 2007, the Coroner's Office began the transformation to a paperless environment.
- In 2008, the office will continue this effort toward having all our documentation and records maintained in a database.

Goals and Objectives:

- Reorganization of morgue staff so that the technicians are more job specific
- Establish and use analytical methods that are scientifically accepted, reproducible and appropriate for their intended purpose
- Maintain and calibrate the instruments to insure that they are in proper working order and are operating within established parameters
- Establish a specific training program for handling mass casualties working with the Emergency Operations Center
- Participate in Proficiency Surveys
- Periodically audit the areas of the laboratory quality assurance program
- Initiate and participate in more medical research projects

Procedure Performed	2005	2006	2007	2008 Goal
Autopsy/Examination	1,609	1,518	1,573	1,550
Death Certificate – Posted/Non Posted	612/266	639/246	575/307	575/300

Procedure Performed	2005	2006	2007	2008 Goal
Deaths Investigated	4,382	4,275	4,387	4,300
Bodies Received	1,685	1,612	1,573	1,550
Bodies Stored	78	103	129	100
Unclaimed Bodies	25	16	32	20
Indigent Burials	36	51	54	50
Homicides	78	85	78	75
Suicides	177	185	172	170
Accidental Deaths	805	742	861	750

ADOPTED BUDGET SUMMARY BY DEPARTMENT



<u>Coroner</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted
<u>General Fund</u>				
General Fund	3,547,351	3,818,313	3,822,907	3,870,577
Fund Total	\$ 3,547,351	\$ 3,818,313	\$ 3,822,907	\$ 3,870,577
Total General Fund	\$ 3,547,351	\$ 3,818,313	\$ 3,822,907	\$ 3,870,577
<u>Special Revenue Fund</u>				
Other Special Revenue Funds-FC				
Coroner's Special Lab Fee Account	636,129	822,265	1,063,752	749,657
Fund Total	\$ 636,129	\$ 822,265	\$ 1,063,752	\$ 749,657
Total Special Revenue Fund	\$ 636,129	\$ 822,265	\$ 1,063,752	\$ 749,657
Department Total	\$ 4,183,480	\$ 4,640,578	\$ 4,886,659	\$ 4,620,234

Department: 37 **Coroner**
Fund Title: 1 **General Fund**
Subfund Title: 1 **General Fund**
Program Cost Account: **Judicial & Law Enforcement**



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Statutory Salaries	113,358	115,285	115,285	118,513	3,228	2.8%
Salaries	2,390,872	2,546,373	2,551,944	2,544,081	(2,292)	-0.1%
Fringe Benefits	730,164	817,918	826,417	899,017	81,099	9.9%
Special Fringe Benefits	2,741	2,770	2,736	2,770		
Post Employment Services		485		485		
Operating Supplies	48,843	50,590	45,667	50,590		
Routine Business		388	4	388		
Board Approved Travel	827					
Staff Training and Development	9,187	5,345	7,336	6,315	970	18.1%
Contractual Professional Services	136,455	142,556	139,587	141,586	(970)	-0.7%
Maintenance and Repair Services	40,006	41,776	35,754	41,776		
Communications	26,507	34,056	34,011	34,056		
Rentals	548		514			
Capital Outlays	47,844	60,771	63,651	31,000	(29,771)	-49.0%
Total	<u>\$3,547,351</u>	<u>\$3,818,313</u>	<u>\$3,822,907</u>	<u>\$3,870,577</u>	<u>\$52,264</u>	<u>1.4%</u>

Budgeted Positions

Full-Time Positions	37.50	38.50	38.50	
Part-Time Positions	5.00	5.00	5.00	
Total Positions	<u>42.50</u>	<u>43.50</u>	<u>43.50</u>	<u>0.00</u>

Adopted Budget Highlights

Statutory Salaries increased \$3,228 or 2.8% per Ohio Revised Code (ORC).

The 2007 General Fund Adopted Salary budgets were inflated by 3.0% to create the 2008 Adjusted Budget. With financial hardships on the General Fund, a 3.0% across the board reduction was applied to all Salary and related Fringe Benefit budgets. The reduction is \$2,292 or a 0.1% decrease from the 2007 Adopted Budget.

Fringe Benefits were budgeted based on actual employee costs.

Budgeted Position changes include the decrease of one full-time Pathology Technician and the increase of one full-time Toxicologist.

Capital Outlays totaling \$31,000 includes one replacement vehicle for \$25,000 and one replacement fork lift for \$6,000.

Revenues are budgeted at \$280,983 - \$8,000 for Coroner Fees and \$272,983 under Other Cash Transfers. Other Cash Transfers are for reimbursement to the General Fund from the Coroner's Special Lab Fee Fund for the actual costs associated with two Fellowship positions and additional Salaries for Pathologists.

Department: 37 Coroner
Fund Title: 299 Other Special Revenue Funds-FC
Subfund Title: 315 Coroner's Special Lab Fee Account
Program Cost Account: Judicial & Law Enforcement



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Operating Supplies	165,993	171,000	196,762	214,000	43,000	25.1%
Contractual Professional Services	48,334	49,000	63,220	49,000		
Maintenance and Repair Services	19,589	95,000	88,005	95,000		
Interfund Transfers	141,972	272,983	291,186	272,983		
Capital Outlays	260,240	234,282	424,580	118,674	(115,608)	-49.3%
Total	\$636,129	\$822,265	\$1,063,752	\$749,657	(\$72,608)	-8.8%

Adopted Budget Highlights

The Coroner Special Lab Fee fund is used to purchase laboratory equipment and related expenses, which are in addition to the General Fund operating budget. Revenues paid into this fund are reimbursements from other counties for the performance of autopsies and other laboratory work.

Operating Supplies increased \$43,000 or 25.1% due to an increase of \$18,000 for the digital enhancement software upgrade, \$5,000 for various laboratory supplies and \$20,000 for various chemical and toxicology supplies.

Interfund Transfers of \$272,983 include the transfer to the General Fund for Salary and Fringe Benefits for the Coroner's two Fellowship positions as well as additional Salaries for Pathologists.

One-time Capital Outlays of \$118,674 include: \$110,474 in Data Processing Equipment - Hardware for the replacement of 65 desktop computers and \$8,200 in Other Operating Equipment including \$5,000 for two saws and \$3,200 for four camera lenses used in performing autopsies.

Revenues are budgeted at \$800,000 in Other Fees, a budgeted surplus of \$50,343.

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
<u>Coroner</u>				
<u>General Fund</u>				
General Fund				
General Fund				
<u>Coroner General Operating</u>				
Full-Time				
CHIEF DEPUTY	1.00	1.00	1.00	-
CORONER	1.00	1.00	1.00	-
DATA ADMINISTRATOR	1.00	1.00	1.00	-
DIRECTOR	0.50	0.50	0.50	-
FORENSIC INVESTIGATOR	7.00	7.00	7.00	-
FORENSIC INVESTIGATOR SUPERVISOR	1.00	1.00	1.00	-
FORENSIC PATHOLOGIST	3.00	3.00	3.00	-
FORENSIC PATHOLOGIST - FELLOWSHIP PRGM.	1.00	2.00	2.00	-
FORENSIC PHOTOGRAPHER	2.00	2.00	2.00	-
HISTOLOGIST	1.00	1.00	1.00	-
MEDICAL TRANSCRIPTIONIST	1.00	1.00	1.00	-
NIGHT ATTENDANT	3.00	3.00	3.00	-
PATHOLOGY TECHNICIAN	5.00	5.00	4.00	(1.00)
PATHOLOGY TECHNICIAN SUPERVISOR	1.00	1.00	1.00	-
RECEPTIONIST/FILE CLERK	1.00	1.00	1.00	-
RECORDS CLERK	1.00	1.00	1.00	-
TOXICOLOGIST	5.00	5.00	6.00	1.00
TOXICOLOGY SUPERVISOR	1.00	1.00	1.00	-
TRACE EVIDENCE EXAMINER	1.00	1.00	1.00	-
Status TOTAL	37.50	38.50	38.50	-
Part-Time				
NIGHT ATTENDANT	1.00	1.00	1.00	-
PATHOLOGY TECHNICIAN STUDENT	4.00	4.00	4.00	-
Status TOTAL	5.00	5.00	5.00	-
OCA TOTAL	42.50	43.50	43.50	-
Subfund TOTAL General Fund	42.50	43.50	43.50	-
Fund TOTAL General Fund	42.50	43.50	43.50	-
GAAP Fund TOTAL General Fund	42.50	43.50	43.50	-
TOTAL DEPARTMENT	42.50	43.50	43.50	-

COUNTY ADMINISTRATOR

The County Administrator is appointed by the Board of County Commissioners, under authority of the Ohio Revised Code, and serves in the capacity of chief executive officer for operations under the Commissioners. As a chief executive officer, the County Administrator is responsible for the following:

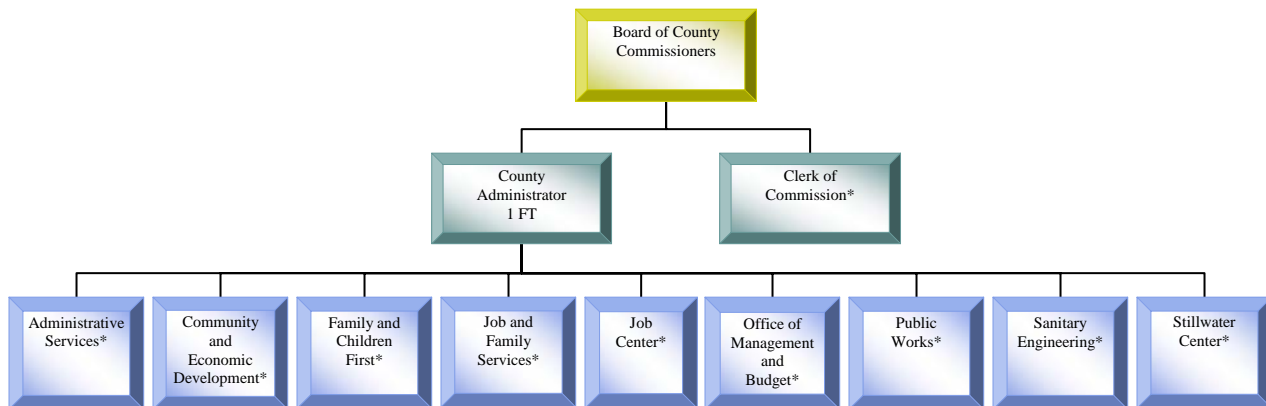
- Supervising the management of six line departments: Community and Economic Development, Family and Children First Council, Job and Family Services, Public Works, Sanitary Engineering and Stillwater Center; and two staff departments: Administrative Services and Office of Management and Budget and also provides management direction to the Job Center Director.
- Recommending plans, procedures and processes to the Board of County Commissioners and implementing Commission directives, policies and resolutions.

- Presenting to the Board of County Commissioners an annual budget and keeping the board fully advised on the financial condition of the county.
- Preparing and presenting such reports and data as required for decision-making purposes by the Board of County Commissioners.
- Assisting the Board of County Commissioners on the short range and long range planning issues.
- Representing the County's interest on community, state and national issues.

Statistics

- Directs over 1,900 employees
- Administers a budget totaling \$924.4 million
- Manages 50 buildings and facilities

TABLE OF ORGANIZATION



The * indicates reporting structure only and these positions are not funded by this budget.

ADOPTED BUDGET SUMMARY BY DEPARTMENT



<u>County Administrator</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted
<u>General Fund</u>				
General Fund	236,216	250,878	239,248	241,636
Fund Total	\$ 236,216	\$ 250,878	\$ 239,248	\$ 241,636
Total General Fund	\$ 236,216	\$ 250,878	\$ 239,248	\$ 241,636
Department Total	\$ 236,216	\$ 250,878	\$ 239,248	\$ 241,636

Department: 2 **County Administrator**
Fund Title: 1 **General Fund**
Subfund Title: 1 **General Fund**
Program Cost Account: **General Government**



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	170,871	187,039	182,162	186,870	(169)	-0.1%
Fringe Benefits	37,110	40,489	34,951	31,416	(9,073)	-22.4%
Special Fringe Benefits	5,043	3,100	1,070	1,100	(2,000)	-64.5%
Operating Supplies	2,738	3,300	3,328	4,385	1,085	32.9%
Routine Business	1,791	1,760	1,959	2,600	840	47.7%
Board Approved Travel	380		290			
Staff Training and Development	2,668	2,800	2,478	3,400	600	21.4%
Contractual Professional Services	2,654	3,075	3,048	1,800	(1,275)	-41.5%
Communications	11,452	8,815	8,841	8,965	150	1.7%
Rentals	943	500	1,120	1,100	600	120.0%
Capital Outlays	565					
Total	\$236,216	\$250,878	\$239,248	\$241,636	(\$9,242)	-3.7%

Budgeted Positions

Full-Time Positions	1.00	1.00		1.00	
Total Positions	1.00	1.00		1.00	0.00

Adopted Budget Highlights

The 2007 General Fund Adopted Salary budgets were inflated by 3.0% to create the 2008 Adjusted Budget. With financial hardships on the General Fund, a 3.0% across the board reduction was applied to all Salary and related Fringe Benefit budgets. The reduction is \$169 or a 0.1% decrease from the 2007 Adopted Budget.

Fringe Benefits were budgeted based on actual employee costs.

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
<u>County Administrator</u>				
<u>General Fund</u>				
General Fund				
General Fund				
<u>County Administrator</u>				
Full-Time				
COUNTY ADMINISTRATOR	1.00	1.00	1.00	-
Status TOTAL	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>-</u>
OCA TOTAL	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>-</u>
Subfund TOTAL General Fund	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>-</u>
Fund TOTAL General Fund	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>-</u>
GAAP Fund TOTAL General Fund	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>-</u>
TOTAL DEPARTMENT	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>-</u>



COUNTY COURT

The County Court serves four townships and eight municipalities in the northwest and northeast portions of Montgomery County.

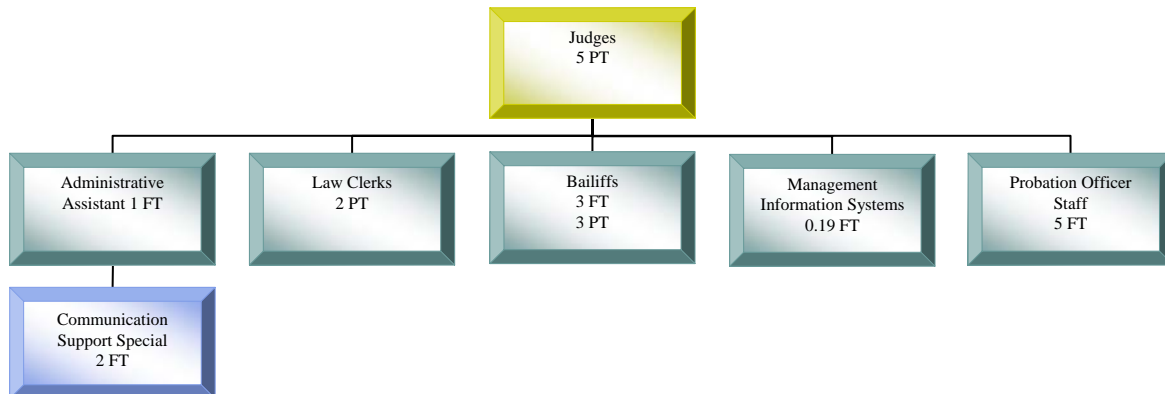
The County Court in Huber Heights serves the cities of Huber Heights and Riverside. The County Court in New Lebanon serves the cities of Trotwood and Brookville, the townships of Clay, Jackson, Jefferson and Perry, and the villages of Farmersville, New Lebanon, Phillipsburg and Verona.

Both courts also serve the other law enforcement agencies that file cases from within these jurisdictions such as the Montgomery County Sheriff's Office, Ohio State Patrol, Ohio Park Rangers, Ohio Division of Wildlife, Public Utilities

Commission Police, Montgomery County Zoning, Public Health District of Dayton and Montgomery County, Animal Resource Center, Dayton Department of Taxation and the Board of Liquor Control.

The County Court has jurisdiction in all adult traffic and misdemeanor cases occurring in the court's jurisdiction. They are also the originating court for felony preliminary hearings. The court has jurisdiction in civil cases up to \$15,000 and jurisdiction in small claims cases up to \$3,000. The court has a full-time Probation Department responsible for supervising defendants. The Clerk of the County Court is the elected Clerk of Courts of Montgomery County.

TABLE OF ORGANIZATION





COUNTY COURTS STATISTICS

Challenges:

The court is now reviewing security upgrades that include secured parking for judges at both court houses.

County Court Area One	2005	2006	2007	2008 Goal
Criminal Cases	3,243	2,542	2,728	2,800
Traffic Cases	7,209	6,709	7,502	7,500
Civil Cases	1,176	1,741	1,865	2,000
Total Documents Processed	11,628	10,992	12,095	12,300

County Court Area Two	2005	2006	2007	2008 Goal
Criminal Cases	2,064	2,048	2,140	2,200
Traffic Cases	5,577	5,753	6,124	6,200
Civil Cases	1,651	1,511	1,762	2,000
Total Documents Processed	9,292	9,312	10,026	10,400

ADOPTED BUDGET SUMMARY BY DEPARTMENT



<u>County Court</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted
<u>General Fund</u>				
General Fund	834,564	891,010	879,376	894,620
Fund Total	\$ 834,564	\$ 891,010	\$ 879,376	\$ 894,620
Total General Fund	\$ 834,564	\$ 891,010	\$ 879,376	\$ 894,620
<u>Special Revenue Fund</u>				
Other State & Local Grants				
County Courts Indigent Drug-Alcohol	10,825	20,000		
Fund Total	\$ 10,825	\$ 20,000	\$ -	\$ -
Other Special Revenue Funds-FC				
County Court Operation	88,736	109,105	90,195	109,916
County Courts - Legal Research Fees	51,900	63,641	58,374	53,556
District Court Probation Services	79,011	86,220	83,792	91,485
Fund Total	\$ 219,648	\$ 258,966	\$ 232,361	\$ 254,957
Total Special Revenue Fund	\$ 230,473	\$ 278,966	\$ 232,361	\$ 254,957
Department Total	\$ 1,065,037	\$ 1,169,976	\$ 1,111,737	\$ 1,149,577

Department: 43 County Court
Fund Title: 1 General Fund
Subfund Title: 1 General Fund
Program Cost Account: Judicial & Law Enforcement



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Statutory Salaries	189,000	189,000	189,000	189,000		
Salaries	384,304	416,625	420,225	416,250	(375)	-0.1%
Fringe Benefits	205,399	221,710	215,156	225,695	3,985	1.8%
Special Fringe Benefits	632	1,519	684	1,519		
Operating Supplies	4,709	8,538	5,505	8,538		
Routine Business	2,163	2,999	1,830	2,999		
Staff Training and Development	3,137	3,500	3,096	3,500		
Contractual Professional Services	16,943	19,384	16,331	19,384		
Law Enforcement Services	11,424	11,601	11,621	11,601		
Maintenance and Repair Services	468	3,450		3,450		
Communications	10,009	11,512	11,623	11,512		
Rentals		1,172		1,172		
Miscellaneous	35					
Capital Outlays	6,340		4,305			
Total	\$834,564	\$891,010	\$879,376	\$894,620	\$3,610	0.4%

Budgeted Positions

Full-Time Positions	12.33	11.68		6.68	(5.00)
Part-Time Positions	3.00	4.20		9.20	5.00
Total Positions	15.33	15.88		15.88	0.00

Adopted Budget Highlights

The County Court's budgets in the General Fund include: Judicial/Bailiff and General Fund Probation.

The 2007 General Fund Adopted Salary budgets were inflated by 3.0% to create the 2008 Adjusted Budget. With financial hardships on the General Fund, a 3.0% across the board reduction was applied to all Salary and related Fringe Benefit budgets. The reduction is \$375 or a 0.1% decrease from the 2007 Adopted Budget.

Fringe Benefits were budgeted based on actual employee costs.

The reallocation of five full-time to part-time positions reflects the status of the County Court Judges.

Department: 43 County Court
Fund Title: 297 Other State & Local Grants
Subfund Title: 439 County Courts Indigent Drug-Alcohol
Program Cost Account: Judicial & Law Enforcement



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Contractual Professional Services	10,825	20,000			(20,000)	-100.0%
Total	\$10,825	\$20,000	\$0	\$0	(\$20,000)	-100.0%

Adopted Budget Highlights

This fund allows the County Court Judges an alternative for first time Driving Under the Influence (DUI) offenders. The Judges can use this fund to pay for the cost of treatment programs for offenders.

There is not a budget request for 2008 for the Indigent Alcohol Treatment Fund. In 2007, due to a change in reporting for the Comprehensive Annual Financial Report (CAFR), this fund was moved from the Other State & Local Grants fund.

Department: 43 County Court
Fund Title: 299 Other Special Revenue Funds-FC
Subfund Title: Various
Program Cost Account: Judicial & Law Enforcement



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	122,680	140,663	135,915	143,258	2,595	1.8%
Fringe Benefits	44,356	50,722	48,160	54,231	3,509	6.9%
Operating Supplies	6,207	10,825	9,140	8,475	(2,350)	-21.7%
Board Approved Travel	12,637	19,500	5,019	19,500		
Staff Training and Development		1,913		1,913		
Contractual Professional Services	2,530	1,200	140	1,200		
Maintenance and Repair Services	14,613	16,663	17,413	15,725	(938)	-5.6%
Communications	2,222	2,380	2,093	2,280	(100)	-4.2%
Property and Casualty Insurance	51	100	41	100		
Capital Outlays	14,353	15,000	14,440	8,275	(6,725)	-44.8%
Total	\$219,648	\$258,966	\$232,361	\$254,957	(\$4,009)	-1.5%

Budgeted Positions

Full-Time Positions	3.05	2.51	2.51	
Part-Time Positions	2.00	2.80	2.80	
Total Positions	5.05	5.31	5.31	0.00

Department:	43	County Court
Fund Title:	299	Other Special Revenue Funds-FC
Subfund Title:		Various
Program Cost Account:		Judicial & Law Enforcement



Adopted Budget Highlights

The County Court's Other Special Revenue Fund represents four budgets including: Operations, Legal Research Fees, Probation Services Fee and the Indigent Drug - Alcohol fund.

The County Court's Operation Special Fee assists in the efficient operation of the court and pays for special projects including, but not limited to, the acquisition of additional facilities or the rehabilitation of existing facilities; the acquisition of equipment; the hiring and training of staff; community service programs; mediation or dispute resolution services; the employment of magistrates; the training and education of judges, acting judges and magistrates; and other related services.

The Legal Research Fees for both Area One and Area Two are used to purchase computer hardware and software needed for legal research. The fees are also used to support the MIS Manager shared with the Clerk of Courts.

The Probation Services Fee receives offender based probation fees and is used for the benefit of probation programs.

Salaries increased \$2,595 or 1.8%, while Fringe Benefits increased \$3,509 or 6.9% due to the budgeting of actual employee costs.

Capital Outlays of \$8,275 includes Legal Research's share of hardware and software costs.

Revenues are budgeted at \$246,000: \$53,500 in Court Legal Research Fees, \$62,500 in Probation Service Fees-District Courts, \$120,000 in Other Fees for the County Court Special Operations Fee and \$10,000 for the Indigent Drug - Alcohol fund under Other Fees.

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
<u>County Court</u>				
<u>General Fund</u>				
General Fund				
General Fund				
<u>County Court General Fund Probation</u>				
Full-Time				
PROBATION OFFICER	3.68	3.68	3.68	-
SUPPORT STAFF	0.65	-	-	-
Status TOTAL	4.33	3.68	3.68	-
Part-Time				
COMMUNITY SUPPORT SPECIALIST	-	1.20	1.20	-
Status TOTAL	-	1.20	1.20	-
OCA TOTAL	4.33	4.88	4.88	-
<u>County Court Judicial/Bailiff</u>				
Full-Time				
BAILIFF	3.00	3.00	3.00	-
JUDGE	5.00	5.00	-	(5.00)
Status TOTAL	8.00	8.00	3.00	(5.00)
Part-Time				
BAILIFF	3.00	3.00	3.00	-
JUDGE	-	-	5.00	5.00
Status TOTAL	3.00	3.00	8.00	5.00
OCA TOTAL	11.00	11.00	11.00	-
Subfund TOTAL General Fund	15.33	15.88	15.88	-
Fund TOTAL General Fund	15.33	15.88	15.88	-
GAAP Fund TOTAL General Fund	15.33	15.88	15.88	-

Special Revenue Fund

Other Special Revenue Funds-FC

County Court Operation

County Court Operations Special Fee

Full-Time				
ADMINISTRATIVE ASSISTANT	1.00	1.00	1.00	-
SUPPORT STAFF	0.35	-	-	-
Status TOTAL	1.35	1.00	1.00	-
Part-Time				
COMMUNITY SUPPORT SPECIALIST	-	0.80	0.80	-

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
LAW CLERK	2.00	2.00	2.00	-
Status TOTAL	<u>2.00</u>	<u>2.80</u>	<u>2.80</u>	<u>-</u>
OCA TOTAL	<u>3.35</u>	<u>3.80</u>	<u>3.80</u>	<u>-</u>
Subfund TOTAL County Court Operation	<u>3.35</u>	<u>3.80</u>	<u>3.80</u>	<u>-</u>
County Courts - Legal Research Fees				
<u>County Court Legal Research</u>				
Full-Time				
MIS MANAGER	0.19	0.19	0.19	-
Status TOTAL	<u>0.19</u>	<u>0.19</u>	<u>0.19</u>	<u>-</u>
OCA TOTAL	<u>0.19</u>	<u>0.19</u>	<u>0.19</u>	<u>-</u>
Subfund TOTAL County Courts - Legal Research Fees	<u>0.19</u>	<u>0.19</u>	<u>0.19</u>	<u>-</u>
District Court Probation Services				
<u>County Court Probation Services Fee</u>				
Full-Time				
PROBATION OFFICER	1.32	1.32	1.32	-
Status TOTAL	<u>1.32</u>	<u>1.32</u>	<u>1.32</u>	<u>-</u>
OCA TOTAL	<u>1.32</u>	<u>1.32</u>	<u>1.32</u>	<u>-</u>
Subfund TOTAL District Court Probation Services	<u>1.32</u>	<u>1.32</u>	<u>1.32</u>	<u>-</u>
Fund TOTAL Other Special Revenue Funds-FC	<u>4.86</u>	<u>5.31</u>	<u>5.31</u>	<u>-</u>
GAAP Fund TOTAL Special Revenue Fund	<u>4.86</u>	<u>5.31</u>	<u>5.31</u>	<u>-</u>
TOTAL DEPARTMENT	<u>20.19</u>	<u>21.19</u>	<u>21.19</u>	<u>-</u>

Ohio's courts of appeals are established by the Ohio Constitution and serve as intermediate appellate courts. The state is divided into twelve appellate districts. The Second District Court of Appeals has its principal seat in Dayton with an additional office located in Springfield. The Second Appellate District is comprised of Champaign, Clark, Darke, Greene, Miami and Montgomery Counties.

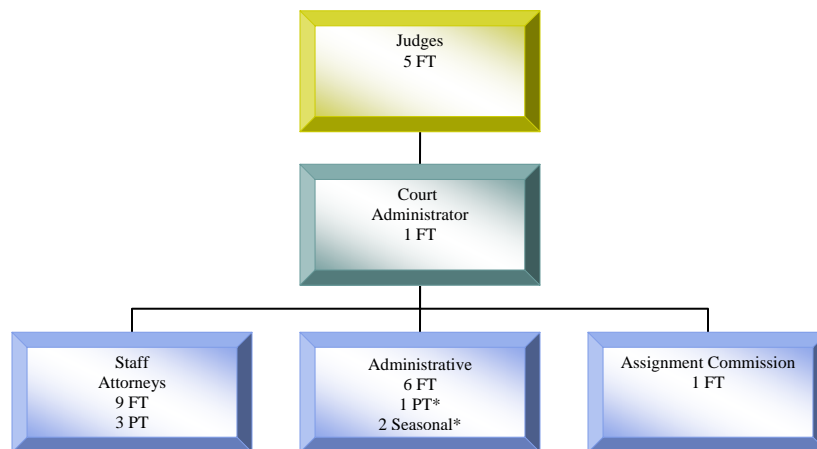
Five judges serve on the Second District Court of Appeals and are elected in nonpartisan elections for a term of six years each. The court employs a total of twenty-three full-time and part-time support personnel.

The court hears appeals from cases arising in the courts of Common Pleas, Juvenile Courts, Probate Courts, Domestic Relations Courts, Municipal Courts and County Courts within the Second Appellate District. The court has concurrent jurisdiction with

the Ohio Supreme Court to hear appeals from the Board of Tax Appeals. The court exercises original jurisdiction in quo warranto, mandamus, habeas corpus, prohibition and procedendo, and any cause on review as may be necessary to complete its determination.

Salaries for all full-time and some part-time Court of Appeals employees, including judges, are paid by the State of Ohio Judicial budget administered by the Supreme Court of Ohio Human Resources Office. Pursuant to the Ohio Revised Code Section 2501.181, the cost of operating the court is initially paid from a fund appropriated by the Board of County Commissioners of Montgomery County; however, each of the five other counties in the district is responsible to cover their portion of the operating expenses based on their respective population.

TABLE OF ORGANIZATION



*One part-time and two seasonal positions are paid for by Montgomery County.

Statistics	2005	2006	2007	2008 Goal
New Case Filings	988	975	941	950

ADOPTED BUDGET SUMMARY BY DEPARTMENT



		2006 Actual	2007 Adopted	2007 Actual	2008 Adopted
<u>Court of Appeals</u>					
<u>General Fund</u>					
General Fund		143,321	159,261	158,611	159,267
	Fund Total	\$ 143,321	\$ 159,261	\$ 158,611	\$ 159,267
Total General Fund		\$ 143,321	\$ 159,261	\$ 158,611	\$ 159,267
Department Total		\$ 143,321	\$ 159,261	\$ 158,611	\$ 159,267

Department: 45 **Court of Appeals**
Fund Title: 1 **General Fund**
Subfund Title: 1 **General Fund**
Program Cost Account: **Judicial & Law Enforcement**



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	18,516	20,444	14,760	20,426	(18)	-0.1%
Fringe Benefits	3,252	3,771	2,656	3,795	24	0.6%
Special Fringe Benefits	1,346	1,656	1,629	1,800	144	8.7%
Operating Supplies	61,294	66,755	54,912	66,611	(144)	-0.2%
Routine Business	3,072	3,314	5,317	3,314		
Board Approved Travel	4,117		913			
Staff Training and Development	10,426	10,059	10,585	10,059		
Contractual Professional Services	4,636	4,238	4,629	5,238	1,000	23.6%
Law Enforcement Services	250	1,236	850	1,236		
Maintenance and Repair Services	6,475	13,905	11,772	12,905	(1,000)	-7.2%
Communications	25,121	27,259	24,592	27,259		
Rentals	4,816	6,624	3,813	6,624		
Interfund Transfers			22,183			
Total	\$143,321	\$159,261	\$158,611	\$159,267	\$6	0.0%

Budgeted Positions

Part-Time Positions	3.00	3.00		1.00	(2.00)
Seasonal Positions	0.00	0.00		2.00	2.00
Total Positions	3.00	3.00		3.00	0.00

Adopted Budget Highlights

The 2007 General Fund Adopted Salary budgets were inflated by 3.0% to create the 2008 Adjusted Budget. With financial hardships on the General Fund, a 3.0% across the board reduction was applied to all Salary and related Fringe Benefit budgets. The reduction is \$18 or a 0.1% decrease from the 2007 Adopted Budget.

Fringe Benefits were budgeted based on actual employee costs.

The position change represents the reclassification of two Law Clerk Interns from part-time to seasonal.

Revenue from charging out expenses to the other counties in the appellate district is up an inflationary \$2,500 or 2.5% to \$102,500 for 2008.

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
<u>Court of Appeals</u>				
<u>General Fund</u>				
General Fund				
General Fund				
<u>Court of Appeals</u>				
Part-Time				
BAILIFF	1.00	1.00	1.00	-
LAW CLERK INTERN	2.00	2.00	-	(2.00)
Status TOTAL	<u>3.00</u>	<u>3.00</u>	<u>1.00</u>	<u>(2.00)</u>
Seasonal				
LAW CLERK INTERN	-	-	2.00	2.00
Status TOTAL	<u>-</u>	<u>-</u>	<u>2.00</u>	<u>2.00</u>
OCA TOTAL	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>-</u>
Subfund TOTAL General Fund	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>-</u>
Fund TOTAL General Fund	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>-</u>
GAAP Fund TOTAL General Fund	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>-</u>
TOTAL DEPARTMENT	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>-</u>

The Data Processing Department provides computing resources to other county departments, agencies, boards and elected officials. Such resources include the enhancement and maintenance of several on-line systems, development of new systems and support for related services such as imaging, microcomputers and word processing. The department also provides support for and designs the county's internet site. The Technical Services staff is responsible for the administration of a wide area network with over 1,525 attached devices and workstations. In addition, the Data Processing staff provides appropriate consultation to the county's organizations in software and hardware procurement.

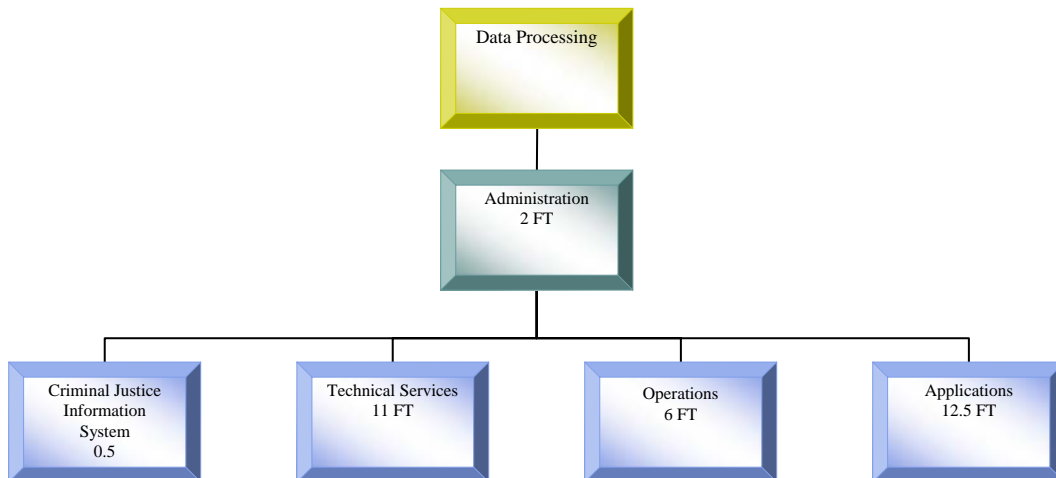
The Data Processing Center is operated 24 hours a day, 365 days a year. A partial listing of departmental responsibilities includes:

- Maintenance and enhancement of several large applications including Job and Family Services, Justice, Real Estate, Recorder, Records Center,

Sanitary Engineering utility billing, Board of Elections, Financial, Payroll, Human Resources, Personal Property, Canine, Vendor License, Estate Tax, Weights and Measures, Telecommunications, Sheriff Foreclosures, Risk Management Agency, Building Regulations, Emergency Management, Office of Family and Children First, Probate Court and Onbase imaging application.

- Department supports one IBM AS/400 with OS400 operating system and two IBM H70'ss with AIX operating system.
- Also supports two SUN E5000's, two E3500's with Solaris operating system, one high speed Canon Imager Runner 110 laser printer, seventeen Windows 2000/2003 servers, twenty Dell servers, ten Novell servers and five Linux servers.

TABLE OF ORGANIZATION



*The Criminal Justice Information System is budgeted under the Administrative Services Department.



DATA PROCESSING BOARD STATISTICS

Mission Statement:

Our mission: Building an Environment of Excellence
– Yesterday, Today & Tomorrow.

Challenges:

- Completion of the Kronos time clock installs for the final departments
- Determine direction on financial and payroll/human resource applications
- Implementing two Xerox 4110 Printers into our Data Center
- Moving our Disaster Recovery Site to an offsite facility
- Completion of converting Prosecutor to Microsoft ADS from Norvell Netware
- Implementing a newer, high speed wireless connection from the Administration Building to the Reibold Building
- Coordinating with all of the office/network changes as the Courts move out of their building for asbestos removal, and then move back in again when the removal is completed

Statistics	2005	2006	2007	2008 Goal
System Management of Collection of Real Estate Property Tax*	\$200	\$200	\$700	\$700
System Management of Collection of Sanitary Engineering Bills*	\$30	\$30	\$62	\$60
Support of Personal Computers	1,400	1,525	1,610	1,650
Support Local Area Networks	35	35	36	36
Managed Help Desk Ticks and Resolutions	2,197	2,045	1,902	2,000
Computer Service Request Completed	1,165	1,077	1,335	1,300
Production Pages*	35	35	35	35
On-line Records Managed**	1.0	1.2	1.4	1.5
Imaged Documents Managed*	9	20	25	25
On-line Data Managed**	642	896	902	905

* In Millions

** In Billions

Emails Received	2005	2006	2007	2008 Goal
Legitimate	2,247,001	2,753,971	2,806,224	2,800,000
SPAM (Blocked)	4,700,161	9,745,480	20,722,126	20,800,000
Total	6,947,162	12,499,451	23,528,350	23,600,000

ADOPTED BUDGET SUMMARY BY DEPARTMENT



	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted
<u>Data Processing Board</u>				
<u>General Fund</u>				
General Fund	3,261,450	3,532,346	3,565,285	3,582,163
Fund Total	\$ 3,261,450	\$ 3,532,346	\$ 3,565,285	\$ 3,582,163
Total General Fund	\$ 3,261,450	\$ 3,532,346	\$ 3,565,285	\$ 3,582,163
<u>Internal Service Funds</u>				
Other Data Processing Services				
Other Data Processing Services	46,599	32,504	72,723	88,765
Fund Total	\$ 46,599	\$ 32,504	\$ 72,723	\$ 88,765
Total Internal Service Funds	\$ 46,599	\$ 32,504	\$ 72,723	\$ 88,765
Department Total	\$ 3,308,049	\$ 3,564,850	\$ 3,638,007	\$ 3,670,928

Department: 26 **Data Processing Board**
Fund Title: 1 **General Fund**
Subfund Title: 1 **General Fund**
Program Cost Account: **General Government**



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	1,444,462	1,602,891	1,520,560	1,601,449	(1,442)	-0.1%
Fringe Benefits	437,736	498,811	492,678	554,539	55,728	11.2%
Special Fringe Benefits	207	300	196	300		
Operating Supplies	88,558	51,350	43,251	51,350		
Routine Business	1,451	2,560	1,920	2,560		
Board Approved Travel	15,384	26,940	6,373	28,515	1,575	5.8%
Staff Training and Development	15,593	45,494	36,999	43,919	(1,575)	-3.5%
Contractual Professional Services	16,111	39,980	16,893	118,481	78,501	196.4%
Maintenance and Repair Services	1,024,557	1,031,605	1,156,178	1,053,815	22,210	2.2%
Communications	59,719	70,235	61,939	70,235		
Rentals	1,802	2,000	1,953	2,000		
Capital Outlays	155,872	160,180	226,343	55,000	(105,180)	-65.7%
Total	<u>\$3,261,450</u>	<u>\$3,532,346</u>	<u>\$3,565,285</u>	<u>\$3,582,163</u>	<u>\$49,817</u>	<u>1.4%</u>

Budgeted Positions

Full-Time Positions	30.50	31.50	31.50	
Total Positions	<u>30.50</u>	<u>31.50</u>	<u>31.50</u>	<u>0.00</u>

Adopted Budget Highlights

The 2007 General Fund Adopted Salary budgets were inflated by 3.0% to create the 2008 Adjusted Budget. With financial hardships on the General Fund, a 3.0% across the board reduction was applied to all Salary and related Fringe Benefit budgets. The reduction is \$1,442 or a 0.1% decrease from the 2007 Adopted Budget.

Fringe Benefits were budgeted based on actual employee costs.

Contractual Professional Services is \$78,501 or 196.4% greater than the 2007 Adopted Budget. This ongoing amount is for the disaster recovery contract.

Maintenance and Repair Services increased \$22,210 or 2.2% from 2007. The major increase is for computer hardware and software maintenance contracts.

Capital Outlays totaling \$55,000 include the partial funding of the Cisco Network Improvement project for the County Administration Building.

Revenues are budgeted at \$237,696 for Data Processing Services, which is a decrease of \$20,484 or 7.9% due to an overall decline in billable services.

Department: 26 Data Processing Board
Fund Title: 607 Other Data Processing Services
Subfund Title: 607 Other Data Processing Services
Program Cost Account: General Government



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Operating Supplies			9,550	2,750	2,750	
Contractual Professional Services	1,500					
Maintenance and Repair Services				24,375	24,375	
Communications	45,099	32,504	39,442	36,340	3,836	11.8%
Capital Outlays			23,731	25,300	25,300	
Total	\$46,599	\$32,504	\$72,723	\$88,765	\$56,261	173.1%

Adopted Budget Highlights

This budget is used by Data Processing for the collection of internet user charges and for payment to the internet provider. It is also used to purchase and upgrade internet access equipment and software.

Maintenance and Repair Services includes \$24,375 for an annual virus protection software maintenance agreement for county computers.

Capital Outlays in the amount of \$25,300 are to cover the cost of an imaging server, web server and a Citrix server.

Revenues are budgeted at \$52,260, up \$4,940 or 10.4% for Data Processing Services.

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
<u>Data Processing Board</u>				
<u>General Fund</u>				
General Fund				
General Fund				
<u>General Fund Division</u>				
Full-Time				
ADMINISTRATIVE ASSISTANT II	1.00	1.00	1.00	-
APPLICATIONS MANAGER	1.00	1.00	1.00	-
COMPUTER OPERATOR I	3.00	3.00	2.00	(1.00)
COMPUTER OPERATOR II	2.00	2.00	2.00	-
DIRECTOR OF DATA PROCESSING	1.00	1.00	1.00	-
INFORMATION SUPPORT MANAGER	1.00	1.00	1.00	-
OPERATIONS MANAGER	-	-	1.00	1.00
PC NETWORK SPECIALIST	4.00	5.00	5.00	-
PROJECT LEAD	5.50	5.50	6.50	1.00
SENIOR PC NETWORK SPECIALIST	4.00	4.00	4.00	-
SENIOR PROGRAMMER ANALYST	3.00	3.00	3.00	-
SYSTEM PROGRAMMER I	1.00	1.00	1.00	-
TECHNICAL SERVICES MANAGER	1.00	1.00	1.00	-
TECHNICAL SUPPORT SUPERVISOR	1.00	1.00	-	(1.00)
WEB MANAGER/MASTER	2.00	2.00	2.00	-
Status TOTAL	30.50	31.50	31.50	-
OCA TOTAL	30.50	31.50	31.50	-
Subfund TOTAL General Fund	30.50	31.50	31.50	-
Fund TOTAL General Fund	30.50	31.50	31.50	-
GAAP Fund TOTAL General Fund	30.50	31.50	31.50	-
TOTAL DEPARTMENT	30.50	31.50	31.50	-

The Domestic Relations Court is the division of the Common Pleas Court of Montgomery County, Ohio, empowered by statute to hear all divorces, dissolutions, legal separations, annulments and civil domestic violence cases for Montgomery County. In addition, the court maintains jurisdiction for post-decree matters, such as spousal support, allocation of parental rights, child support, parenting time issues and other related matters.

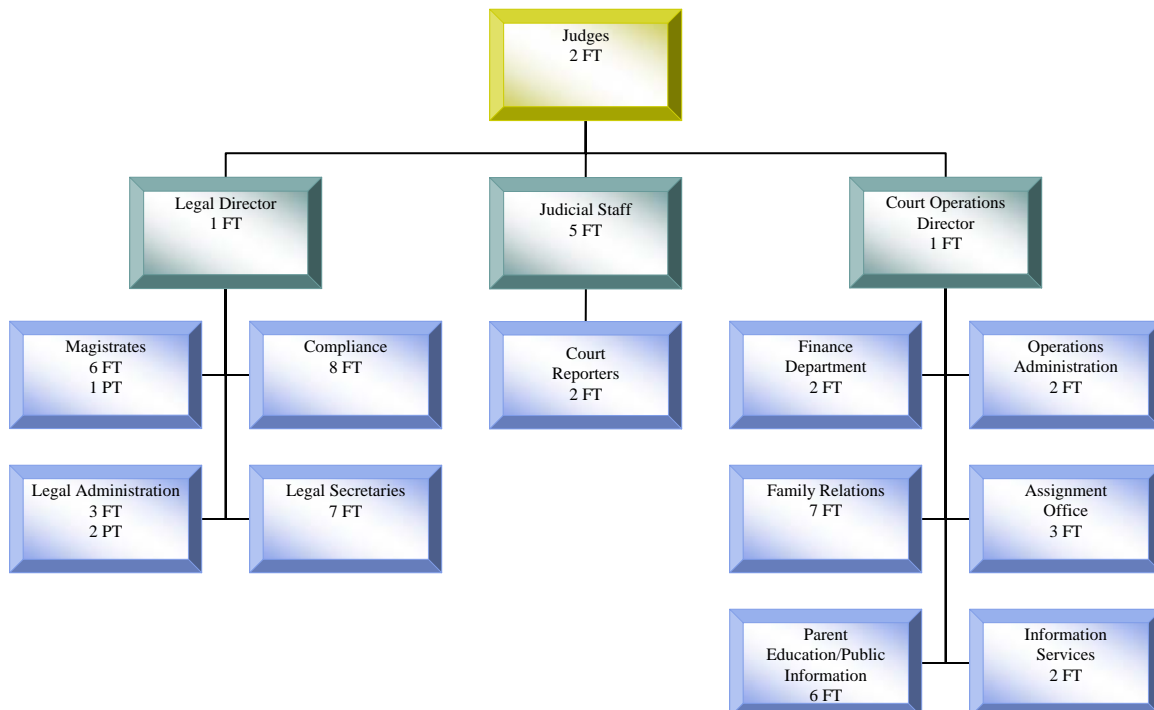
The court has two Judges who are assisted in performing the duties of the court by seven Magistrates, the Legal Services Department, the Court Operations Department, the Legal Secretary Department, the Assignment Office, the Compliance Office, the Family Services Department, the Parent Education/Public Information Department and the Computer Department.

The court has allocated money for expansion of Mediation Services to provide mediation for a wider range of issues. These services will provide the public the opportunity to resolve their dispute in a non-confrontational atmosphere. Successful mediation will result in increased docket time for other contested matters.

Additionally, the court continues to move forward with computer technology. The public has taken full advantage of registering for the Parent Education Department's parenting classes. The department added the registration on-line last year and has seen an increase in on-line registrations. The court keeps updated on computer programs, which continues to benefit the community.

The court's overall closure of cases has significantly increased from 2006.

TABLE OF ORGANIZATION





DOMESTIC RELATIONS COURT STATISTICS

Mission Statement:

The Montgomery County Court of Common Pleas, Domestic Relations Division is dedicated to resolving family conflict by:

- Providing quality services to the public
- Ensuring efficient case management by a professional and courteous staff
- Offering easy access to the court for prompt problem resolution

Goals and Objectives:

- Review and update training on workplace violence
- Strengthen collaboration with other court divisions and county offices
- Expand safety training and provide more staff involvement

Challenges:

- To meet the challenges presented by social, legal, and technological changes
- The county's budgetary issues will impact the delivery of services. Our collaborated satellite Clerk's Office is closing, which will result in the public having to go to another building to file their paperwork.

Statistics	2005	2006	2007	2008 Goal
Custody	245	256	254	250
Domestic Violence Petitions Filed	1,417	1,235	1,489	1,400
Property/Other	412	450	398	400
New Filings for Divorce	2,455	2,305	2,290	2,300
Support	908	844	649	650
Visitation	146	145	133	130

ADOPTED BUDGET SUMMARY BY DEPARTMENT



<u>Domestic Relations Court</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted
<u>General Fund</u>				
General Fund	351,461	363,220	383,733	3,726,876
Fund Total	\$ 351,461	\$ 363,220	\$ 383,733	\$ 3,726,876
Total General Fund	\$ 351,461	\$ 363,220	\$ 383,733	\$ 3,726,876
<u>Special Revenue Fund</u>				
Child Support Enforcement				
Child Support IV-D Legal Contracts	3,187,649	3,342,524	3,307,508	
Fund Total	\$ 3,187,649	\$ 3,342,524	\$ 3,307,508	\$ -
Other Special Revenue Funds-FC				
Domestic Relations-Legal Research Fees		6,000		6,000
Domestic Relations-Special Project Fees	17,655			
Fund Total	\$ 17,655	\$ 6,000	\$ -	\$ 6,000
Total Special Revenue Fund	\$ 3,205,304	\$ 3,348,524	\$ 3,307,508	\$ 6,000
Department Total	\$ 3,556,765	\$ 3,711,744	\$ 3,691,241	\$ 3,732,876

Department: 41 Domestic Relations Court
Fund Title: 1 General Fund
Subfund Title: 1 General Fund
Program Cost Account: Judicial & Law Enforcement



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Statutory Salaries	28,000	28,000	28,000	28,000		
Salaries	200,404	206,643	215,607	2,489,784	2,283,141	1,104.9%
Fringe Benefits	82,080	88,500	96,201	971,417	882,917	997.6%
Special Fringe Benefits				10,848	10,848	
Operating Supplies	2,131	3,600	2,665	40,530	36,930	1,025.8%
Routine Business				6,000	6,000	
Board Approved Travel	3,413		6,031			
Staff Training and Development	3,015	2,520	2,809	20,520	18,000	714.3%
Contractual Professional Services	28,769	27,990	27,110	60,450	32,460	116.0%
Law Enforcement Services	3,648	2,780	2,123	2,780		
Maintenance and Repair Services		667	667	10,027	9,360	1,403.3%
Communications		2,520	2,520	50,520	48,000	1,904.8%
Debt Service				36,000	36,000	
Total	\$351,461	\$363,220	\$383,733	\$3,726,876	\$3,363,656	926.1%

Budgeted Positions

Full-Time Positions	6.00	6.00		57.00	51.00
Part-Time Positions	0.00	0.00		3.00	3.00
Total Positions	6.00	6.00		60.00	54.00

Adopted Budget Highlights

The divisions of Domestic Relations Court in the General Fund through 2007 were Judicial Operating and Parent Education. For 2008, Domestic Relations Child Support has moved into the General Fund from a special revenue fund. All expense category and position increases are due to this fund change.

The 2007 General Fund Adopted Salary budgets were inflated by 3.0% to create the 2008 Adjusted Budget. With financial hardships on the General Fund, a 3.0% across the board reduction was applied to all Salary and related Fringe Benefit budgets. This resulted in no change from 2007 for this budget, except for that caused by the Child Support fund change.

Fringe Benefits were budgeted based on actual employee costs.

Debt Service of \$36,000 covers the continuing lease of seven copiers.

Estimated 2008 revenue is \$1,579,502, consisting of Support Enforcement Agency contract revenue of \$1,554,902 and Parent Education Fees of \$24,600. This is up \$55,502 or 3.6% from the 2007 adopted amount of \$1,524,000 for these two items. Since Child Support is now a General Fund budget, the previous Operating Subsidy Interfund Transfer revenue line (from the General Fund) has been eliminated.

Department: 41 Domestic Relations Court
Fund Title: 230 Child Support Enforcement
Subfund Title: 304 Child Support IV-D Legal Contracts
Program Cost Account: Judicial & Law Enforcement



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	2,224,475	2,283,141	2,245,942		(2,283,141)	-100.0%
Fringe Benefits	744,307	837,035	786,125		(837,035)	-100.0%
Special Fringe Benefits	6,723	10,848	15,164		(10,848)	-100.0%
Operating Supplies	38,570	36,930	65,058		(36,930)	-100.0%
Routine Business	4,650	6,000	5,124		(6,000)	-100.0%
Board Approved Travel	7,420		5,056			
Staff Training and Development	8,076	18,000	18,495		(18,000)	-100.0%
Contractual Professional Services	18,012	32,460	26,549		(32,460)	-100.0%
Maintenance and Repair Services	11,212	9,360	8,693		(9,360)	-100.0%
Communications	46,562	48,000	43,754		(48,000)	-100.0%
Interfund Transfers			32,332			
Capital Outlays	42,359	24,750	22,827		(24,750)	-100.0%
Debt Service	35,282	36,000	32,388		(36,000)	-100.0%
Total	<u>\$3,187,649</u>	<u>\$3,342,524</u>	<u>\$3,307,508</u>	<u>\$0</u>	<u>(\$3,342,524)</u>	<u>-100.0%</u>

Budgeted Positions

Full-Time Positions	50.00	51.00		0.00	(51.00)
Part-Time Positions	2.00	3.00		0.00	(3.00)
Total Positions	<u>52.00</u>	<u>54.00</u>		<u>0.00</u>	<u>(54.00)</u>

Adopted Budget Highlights

This budget is moving to the General Fund for 2008.

Department: 41 Domestic Relations Court
Fund Title: 299 Other Special Revenue Funds-FC
Subfund Title: 910 Domestic Relations-Legal Research Fees
Program Cost Account: Judicial & Law Enforcement



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Contractual Professional Services		6,000		6,000		
Total	\$0	\$6,000	\$0	\$6,000	\$0	

Adopted Budget Highlights

Domestic Relations Legal Research Fee revenue is budgeted by the Clerk of Courts and actual revenue is only collected by the Clerk of Courts.

Department: 41 Domestic Relations Court
Fund Title: 299 Other Special Revenue Funds-FC
Subfund Title: 913 Domestic Relations-Special Project Fees
Program Cost Account: Judicial & Law Enforcement



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Capital Outlays	17,655					
Total	\$17,655	\$0	\$0	\$0	\$0	

Adopted Budget Highlights

There are no adopted amounts in this budget as funds are not appropriated against Special Project Fees collected until an appropriate need arises.

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
<u>Domestic Relations Court</u>				
<u>General Fund</u>				
General Fund				
General Fund				
<u>Domestic Relations Child Support</u>				
Full-Time				
ADMINISTRATIVE ASSISTANT	-	-	1.00	1.00
ASSIGNMENT COMMISSIONER	-	-	1.00	1.00
CASE MANAGEMENT SPECIALIST II	-	-	1.00	1.00
CASE MANAGEMENT SPECIALIST III	-	-	1.00	1.00
CHIEF MAGISTRATE	-	-	1.00	1.00
COMPLIANCE MANAGER	-	-	1.00	1.00
COMPLIANCE OFFICER	-	-	7.00	7.00
COMPUTER TECHNICIAN II	-	-	1.00	1.00
CONTRACT COMPLIANCE SPECIALIST	-	-	1.00	1.00
COURT REPORTER	-	-	2.00	2.00
COURT SERVICE OFFICER	-	-	1.00	1.00
CUSTOMER SERVICES SPECIALIST	-	-	1.00	1.00
DIRECTOR, COURT OPERATIONS	-	-	1.00	1.00
DIRECTOR, LEGAL SERVICES	-	-	1.00	1.00
FAMILY RELATIONS COUNSELOR	-	-	5.00	5.00
FAMILY SERVICES MANAGER	-	-	1.00	1.00
FINANCE MANAGER	-	-	1.00	1.00
LEGAL SECRETARY	-	-	6.00	6.00
LEGAL SECRETARY MANAGER	-	-	1.00	1.00
MAGISTRATE	-	-	5.00	5.00
MIS	-	-	1.00	1.00
OFFICE SERVICES WORKER I	-	-	1.00	1.00
OFFICE SERVICES WORKER III	-	-	1.00	1.00
PARENT EDUCATION MANAGER	-	-	1.00	1.00
PARENT EDUCATION SPECIALIST	-	-	1.00	1.00
PUBLIC LEGAL SPECIALIST	-	-	2.00	2.00
PURCHASING COORDINATOR	-	-	1.00	1.00
SECRETARY	-	-	2.00	2.00
STAFF ATTORNEY	-	-	1.00	1.00
Status TOTAL	-	-	51.00	51.00
Part-Time				
LAW CLERK	-	-	2.00	2.00
MAGISTRATE	-	-	1.00	1.00
Status TOTAL	-	-	3.00	3.00
OCA TOTAL	-	-	54.00	54.00

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
<u>Judicial Operating</u>				
Full-Time				
BAILIFF	2.00	2.00	2.00	-
COURT REPORTER	2.00	2.00	2.00	-
JUDGE	2.00	2.00	2.00	-
Status TOTAL	6.00	6.00	6.00	-
OCA TOTAL	6.00	6.00	6.00	-
Subfund TOTAL General Fund	6.00	6.00	60.00	54.00
Fund TOTAL General Fund	6.00	6.00	60.00	54.00
GAAP Fund TOTAL General Fund	6.00	6.00	60.00	54.00

Special Revenue Fund

Child Support Enforcement

Child Support IV-D Legal Contracts

Domestic Relations Child Support

Full-Time				
ADMINISTRATIVE ASSISTANT	1.00	1.00	-	(1.00)
ASSIGNMENT COMMISSIONER	1.00	1.00	-	(1.00)
CASE MANAGEMENT SPECIALIST II	1.00	1.00	-	(1.00)
CASE MANAGEMENT SPECIALIST III	1.00	1.00	-	(1.00)
CHIEF MAGISTRATE	1.00	1.00	-	(1.00)
COMPLIANCE ASSISTANT MANAGER	1.00	1.00	-	(1.00)
COMPLIANCE MANAGER	1.00	1.00	-	(1.00)
COMPLIANCE OFFICER	6.00	6.00	-	(6.00)
COMPUTER TECHNICIAN II	1.00	1.00	-	(1.00)
CONTRACT COMPLIANCE SPECIALIST	1.00	1.00	-	(1.00)
COURT REPORTER	2.00	2.00	-	(2.00)
COURT SERVICE OFFICER	1.00	1.00	-	(1.00)
CUSTOMER SERVICES SPECIALIST	1.00	1.00	-	(1.00)
DIRECTOR, COURT OPERATIONS	1.00	1.00	-	(1.00)
DIRECTOR, LEGAL SERVICES	1.00	1.00	-	(1.00)
FAMILY RELATIONS COUNSELOR	5.00	5.00	-	(5.00)
FAMILY SERVICES MANAGER	1.00	1.00	-	(1.00)
FINANCE MANAGER	1.00	1.00	-	(1.00)
LEGAL SECRETARY	6.00	6.00	-	(6.00)
LEGAL SECRETARY MANAGER	1.00	1.00	-	(1.00)
MAGISTRATE	5.00	5.00	-	(5.00)
MIS	1.00	1.00	-	(1.00)
OFFICE SERVICES WORKER I	1.00	1.00	-	(1.00)
OFFICE SERVICES WORKER III	1.00	1.00	-	(1.00)
PARENT EDUCATION MANAGER	1.00	1.00	-	(1.00)

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
PARENT EDUCATION SPECIALIST	1.00	1.00	-	(1.00)
PUBLIC LEGAL SPECIALIST	2.00	2.00	-	(2.00)
PURCHASING COORDINATOR II	1.00	1.00	-	(1.00)
SECRETARY	2.00	2.00	-	(2.00)
STAFF ATTORNEY	-	1.00	-	(1.00)
Status TOTAL	50.00	51.00	-	(51.00)
Part-Time				
LAW CLERK	-	2.00	-	(2.00)
MAGISTRATE	1.00	1.00	-	(1.00)
STAFF ATTORNEY	1.00	-	-	-
Status TOTAL	2.00	3.00	-	(3.00)
OCA TOTAL	52.00	54.00	-	(54.00)
Subfund TOTAL Child Support IV-D Legal Contracts	52.00	54.00	-	(54.00)
Fund TOTAL Child Support Enforcement	52.00	54.00	-	(54.00)
GAAP Fund TOTAL Special Revenue Fund	52.00	54.00	-	(54.00)
TOTAL DEPARTMENT	58.00	60.00	60.00	-

The Montgomery County Engineer is responsible for the maintenance of county roads and certain bridges throughout the county. The system of county roads encompasses 318 miles within nine townships. The County Engineer's major road construction projects include new highways, road reconstruction, intersection expansion and realignment, and resurfacing. The County Engineer provides additional services including roadside vegetation control, snow and ice removal, roadway striping and the installation and maintenance of traffic signals and signs.

The County Engineer's Office is also responsible for the maintenance of 504 bridges and numerous culverts and drainage appurtenances in the county. The bridges include all those on county and township roads, and certain bridges within municipalities. All bridges are subject to regular inspections. In addition, the County Engineer inspects another 63 bridges by agreement with various jurisdictions. Bridge maintenance projects include replacement of bridge decks, beams, guardrails, cross-over pipes and small culverts. Complete replacement of larger bridges is

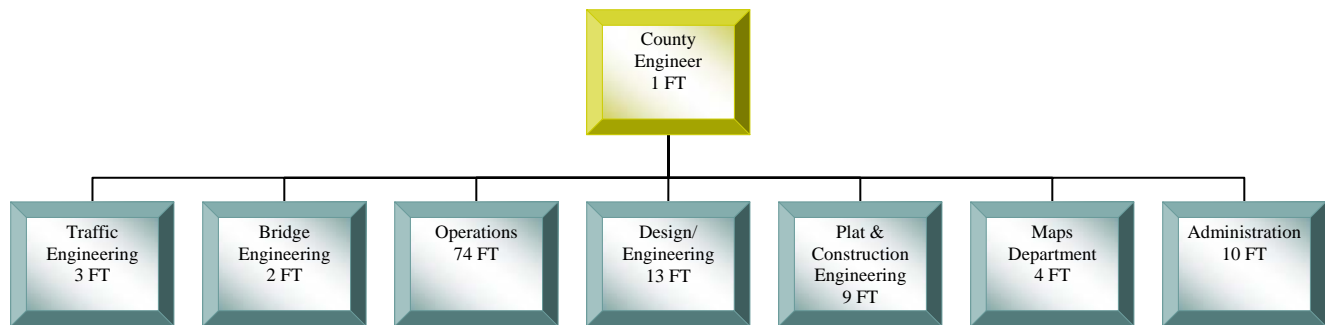
accomplished through the bidding process and contracting with construction companies.

Almost all of the funding for roads and bridges is generated through license plate fees, auto titles and gasoline taxes collected by the State of Ohio.

In addition to these tasks, the County Engineer's Office provides the following services to other jurisdictions and county offices:

- Reviews and approves land divisions, new plats and surveys
- Reviews plans and performs inspection activities relating to commercial, industrial and residential development for the Montgomery County Planning Commission
- Reviews construction drawings for Ohio Department of Transportation projects located within the county
- Represents the county on many committees dealing with transportation issues, including roadway and bridge construction

TABLE OF ORGANIZATION





ENGINEER STATISTICS

Mission Statement:

The mission of the Montgomery County Engineer's Office is to maintain and improve a local roadway network which will provide for the safe and efficient movement of the traveling public and a healthy local economy.

Challenges:

- The Engineer's Office awarded the contract to widen and rehabilitate Needmore Road between Wadsworth Street and Webster Street. The technical difficulty of the project itself is not greater than what the office has faced in the past. However, a major complication will be maintenance of traffic because of the restricted width in which construction will occur. This is

likely to be the most challenging "maintenance of traffic" the office has faced.

- Lack of sufficient funding to meet the transportation needs of the county
- The annual inflation rate of construction costs keeps increasing.

Goals and Objectives:

- To meet funding shortfalls, the office is considering continuing to allow a reduction of personnel through attrition. This may necessitate some reorganization required by a reallocation of responsibilities.
- In the coming year, the office will be looking for new funding sources.

County Maintained Bridges	2005	2006	2007	2008 Goal
Total County Bridges	554	554	504	504
Deficient Bridges				
County and Township Bridges	19	24	25	24
City Routes	26	24	24	23
State Routes	0	2	0	0
Total Deficient Bridges	45	50	49	47
Bridges Replaced	5	5	0	2

Asphalt Resurfacing	2005	2006	2007	2008 Goal
Tons	40,650	37,018	40,058	40,000
Dollars	\$1,729,761	\$2,015,222	\$1,882,707	\$2,000,000
County Road Miles	16.09	15.65	17.5	17.0
Township Road Miles	8.25	6.56	6.1	6.0

ADOPTED BUDGET SUMMARY BY DEPARTMENT



<u>Engineer</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted
<u>General Fund</u>				
General Fund	411,928	463,358	413,970	456,565
Fund Total	\$ 411,928	\$ 463,358	\$ 413,970	\$ 456,565
Total General Fund	\$ 411,928	\$ 463,358	\$ 413,970	\$ 456,565
<u>Special Revenue Fund</u>				
Road Auto and Gas				
Road Auto and Gas	16,125,079	16,770,890	13,097,741	16,799,416
Fund Total	\$ 16,125,079	\$ 16,770,890	\$ 13,097,741	\$ 16,799,416
Road Auto and Gas-Ditch Fund				
Ditch Maintenance-Chimney Springs		5,860		5,860
Ditch Maintenance-Golfview Estates		1,297		1,297
Ditch Maintenance-Holes Creek		5,802		5,802
Ditch Maintenance-Huber Plat		1,322		1,322
Ditch Maintenance-Rhinehart		3		3
Ditch Maintenance-Routsong	2,270	7,017	4,748	4,747
Ditch Maintenance-Villages of Miami		2,642		2,642
Northridge East Pump Station Maintenance		800		800
Fund Total	\$ 2,270	\$ 24,743	\$ 4,748	\$ 22,473
Other Federal Grants				
County Engineer Federal Grant			100,000	150,000
Fund Total	\$ -	\$ -	\$ 100,000	\$ 150,000
Total Special Revenue Fund	\$ 16,127,349	\$ 16,795,633	\$ 13,202,488	\$ 16,971,889
Department Total	\$ 16,539,278	\$ 17,258,991	\$ 13,616,458	\$ 17,428,454

Department: 34 Engineer
Fund Title: 1 General Fund
Subfund Title: 1 General Fund
Program Cost Account: Environment & Public Works



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	195,631	211,473	187,674	211,282	(191)	-0.1%
Fringe Benefits	67,444	69,339	66,280	62,575	(6,764)	-9.8%
Special Fringe Benefits	3,614	3,614	3,939	3,614		
Operating Supplies	29,401	98,245	54,138	78,400	(19,845)	-20.2%
Routine Business		495		495		
Contractual Professional Services	5,396	8,939	7,936	8,939		
Maintenance and Repair Services	10,645	11,918	27,907	31,763	19,845	166.5%
Communications	26,089	31,174	24,360	31,174		
Interfund Transfers	65,000		30,172			
Capital Outlays	541		2,380			
Construction and Improvements	3,615	23,523	4,545	23,523		
Debt Service	4,552	4,638	4,638	4,800	162	3.5%
Total	\$411,928	\$463,358	\$413,970	\$456,565	(\$6,793)	-1.5%

Budgeted Positions

Full-Time Positions	4.00	4.00	4.00	
Total Positions	4.00	4.00	4.00	0.00

Adopted Budget Highlights

General Fund divisions of the Engineer are Maps, Office Expenses and Maintenance of General Fund Ditches.

The 2007 General Fund Adopted Salary budgets were inflated by 3.0% to create the 2008 Adjusted Budget. With financial hardships on the General Fund, a 3.0% across the board reduction was applied to all Salary and related Fringe Benefit budgets. The reduction is \$191 or a 0.1% decrease from the 2007 Adopted Budget.

Fringe Benefits were budgeted based on actual employee costs.

Operating Supplies decreased \$19,845 or 20.2% due to a reallocation of Computer Software to Maintenance and Repair Services for a new software maintenance contract.

Construction and Improvements totaling \$23,523 include the costs for maintenance for the Panamal ditch located in the Philadelphia and Burgess area of Harrison Township.

Debt Service is budgeted at \$4,800, which is an increase of \$162 or 3.5%. This request represents a replacement copier.

Department: 34 Engineer
Fund Title: 260 Road Auto and Gas
Subfund Title: 602 Road Auto and Gas
Program Cost Account: Environment & Public Works



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Statutory Salaries	99,696	101,391	101,391	104,230	2,839	2.8%
Salaries	5,156,545	5,794,458	5,286,791	5,655,289	(139,169)	-2.4%
Fringe Benefits	1,828,225	2,088,096	1,991,186	2,228,714	140,618	6.7%
Special Fringe Benefits	49,504	57,500	60,426	57,500		
Post Employment Services	4,122	7,000	3,961	7,000		
Pre-Employment Services	1,411	3,000	1,437	3,000		
Operating Supplies	1,588,836	1,593,181	1,670,718	1,752,025	158,844	10.0%
Routine Business	6,138	7,500	4,887	9,000	1,500	20.0%
Board Approved Travel	5,111	19,000	6,588	18,000	(1,000)	-5.3%
Staff Training and Development	31,266	50,000	39,733	50,000		
Contractual Professional Services	145,735	218,851	137,287	277,108	58,257	26.6%
Maintenance and Repair Services	148,031	106,000	103,835	136,000	30,000	28.3%
Communications	58,531	67,000	57,727	70,000	3,000	4.5%
Property and Casualty Insurance	288,306	265,000	248,587	300,000	35,000	13.2%
Public Utility Services	148,061	183,000	139,654	184,000	1,000	0.5%
Rentals	44,038	39,000	30,579	39,000		
Intergovernmental	99,977	160,000	68,861	175,000	15,000	9.4%
Miscellaneous	12,111	16,000	18,736	18,000	2,000	12.5%
Interfund Transfers	3,248,543	2,925,000	842	2,044,000	(881,000)	-30.1%
Cost Recovery and Intergov't Transfers			30,000			
Capital Outlays	311,328	542,913	470,001	520,050	(22,863)	-4.2%
Construction and Improvements	2,847,845	2,525,000	2,622,582	3,149,500	624,500	24.7%
Debt Service	1,719	2,000	1,933	2,000		
Total	\$16,125,079	\$16,770,890	\$13,097,741	\$16,799,416	\$28,526	0.2%

Budgeted Positions

Full-Time Positions	114.00	117.00	112.00	(5.00)
Seasonal Positions	1.00	0.00	0.00	
Total Positions	115.00	117.00	112.00	(5.00)

Department:	34	Engineer
Fund Title:	260	Road Auto and Gas
Subfund Title:	602	Road Auto and Gas
Program Cost Account:		Environment & Public Works



Adopted Budget Highlights

The Road Auto and Gas fund is made up of Bridges, Engineering and Roads.

Statutory Salaries increased \$2,839 or 2.8% per Ohio Revised Code (ORC).

Regular Salaries are down by \$139,169 or 2.4% due to the position decrease more than offsetting 3.0% salary increases. Fringe Benefits are up \$140,618 or 6.7%, which is mostly due to higher health insurance costs.

Full-time positions are down by five. This consists of two CAD Technicians and a Community Development Specialist in Engineering and one each Highway Worker I and II in Roads.

The increase of \$58,257 or 26.6% in Contractual Professional Services is mainly due to External Printing Services for updating the county map and Consultant Services for Information Technology support.

The \$30,000 or 28.3% increase in Maintenance and Repair Services is primarily due to Vehicle Maintenance & Repair based on recent experience.

Interfund Transfers are down \$881,000 or 30.1% in line with 2008 Roads and Bridges projects in the Engineer Five Year Plan. Interfund Transfers are budgeted, as in the past, with funds to be moved to construction projects once they are established each year. However, State Auditor restrictions on cash transfers will require this methodology to change. The effect on the 2008 budget will be an equal reduction to revenues and Interfund Transfer expense as the amounts needed in projects will instead be appropriated based on revenue directly recorded in the projects.

Capital Outlays of \$520,050 are made up of \$423,000 for Vehicles, \$75,050 for Data Processing Equipment, \$20,000 for Other Operating Equipment and \$2,000 for Office Furniture.

The Construction and Improvements amount of \$3,149,500 is in line with the Engineer Five Year Plan. Debt Service is for the fourth year of a five year lease/purchase agreement for a digital copier.

Estimated 2008 revenue for the Road Auto and Gas Fund is \$16,801,000. This is up a healthy \$1,001,000 or 6.3% over the 2007 adopted amount. The biggest increases are in Local Reimbursements, Motor Vehicle Taxes, Highway Fines and Investment Income. Total requested expenses for 2008 are \$16,799,416 resulting in a slight increase to the fund reserve level of \$1,584.

Revenue of \$16,801,000 consists of Motor Vehicle Tax-Permissive \$4,300,000; Federal, State and Local Reimbursements \$1,032,000; Motor Vehicle Fuel Tax \$2,325,000; Motor Vehicle License Tax \$7,750,000; Plat & Site Fees \$280,000; fines \$439,000; investments \$546,000; Capital Interfund Transfers \$100,000 and Miscellaneous \$29,000.

Department: 34 Engineer
OCA Description: Various
OCA Code: Various
Program Cost Account: Environment & Public Works
Subfund Title: Ditch Maintenance Funds



<u>Adopted Budget by Program</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Request	2007-08 \$ Change	2007-08 % Change
Chimney Springs Ditch Maintenance		5,860		5,860		
Golfview Estates Ditch Maintenance		1,297		1,297		
Holes Creek Ditch Maintenance		5,802		5,802		
Huber Ditch Maintenance		1,322		1,322		
Miami Ditch Maintenance		2,642		2,642		
Northridge East Pump Station Maintenance		800		800		
Rhinehart Ditch Maintenance		3		3		
Routsong Ditch Maintenance	2,270	7,017	4,748	4,747	(2,270)	-32.4%
Total	<u>2,270</u>	<u>24,743</u>	<u>4,748</u>	<u>22,473</u>	<u>(2,270)</u>	<u>-9.2%</u>

Adopted Budget Highlights

Revenue for 2008 was not budgeted for ditch maintenance, but sufficient cash balances exist to cover the amounts requested.

Department: 34 Engineer
Fund Title: 296 Other Federal Grants
Subfund Title: 734 County Engineer Federal Grant
Program Cost Account: Environment & Public Works



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Interfund Transfers				150,000	150,000	
Cost Recovery and Intergov't Transfers			100,000			
Total	\$0	\$0	\$100,000	\$150,000	\$150,000	

Adopted Budget Highlights

Engineer Federal Grants include the 408 Grant and CEAO Grant. Both grants were set up to receive grant funding for the purpose of transferring it to the Auditor's Addressing and Centerline project.

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
<u>Engineer</u>				
<u>General Fund</u>				
General Fund				
General Fund				
<u>Engineer - Maps</u>				
Full-Time				
MAP ADMINISTRATOR	1.00	1.00	1.00	-
SURVEY TECHNICIAN I	1.00	1.00	1.00	-
SURVEY TECHNICIAN III	2.00	2.00	2.00	-
Status TOTAL	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>-</u>
OCA TOTAL	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>-</u>
Subfund TOTAL General Fund	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>-</u>
Fund TOTAL General Fund	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>-</u>
GAAP Fund TOTAL General Fund	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>-</u>
<hr/>				
<u>Special Revenue Fund</u>				
Road Auto and Gas				
Road Auto and Gas				
<u>Bridges</u>				
Full-Time				
HIGHWAY WORKER I	12.00	15.00	15.00	-
HIGHWAY WORKER II	2.00	2.00	2.00	-
MAINTENANCE SUPERVISOR FOREMAN	3.00	3.00	3.00	-
SUPERINTENDENT I	1.00	1.00	1.00	-
Status TOTAL	<u>18.00</u>	<u>21.00</u>	<u>21.00</u>	<u>-</u>
OCA TOTAL	<u>18.00</u>	<u>21.00</u>	<u>21.00</u>	<u>-</u>
<u>Engineering</u>				
Full-Time				
ACCOUNT CLERK II	1.00	1.00	1.00	-
ACCOUNT CLERK III	1.00	1.00	1.00	-
ADMINISTRATIVE ASSISTANT	1.00	1.00	1.00	-
ASSISTANT OPERATIONS ENGINEER	1.00	1.00	1.00	-
BRIDGE INSPECTOR	1.00	1.00	1.00	-
CAD SUPERVISOR SYSTEM MANAGER	1.00	-	-	-
CAD TECHNICIAN	1.00	2.00	-	(2.00)
CAD TECHNICIAN II	3.00	3.00	3.00	-
CHIEF DEPUTY ENGINEER	1.00	1.00	1.00	-
COMMUNITY DEVELOPMENT SPECIALIST	-	1.00	-	(1.00)
COMPTROLLER	1.00	1.00	1.00	-

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
CONSTRUCTION PROJECT INSPECTOR I	1.00	1.00	1.00	-
CONSTRUCTION PROJECT INSPECTOR II	4.00	4.00	4.00	-
COUNTY ENGINEER	1.00	1.00	1.00	-
ENGINEER I	2.00	3.00	3.00	-
ENGINEER II	-	-	1.00	1.00
FUEL SYSTEM SPECIALIST	1.00	1.00	1.00	-
OPERATIONS COORDINATOR	1.00	1.00	1.00	-
OPERATIONS ENGINEER	1.00	1.00	1.00	-
PLAT INSPECTOR	2.00	2.00	2.00	-
PROFESSIONAL ENGINEER I	1.00	-	-	-
PROFESSIONAL SURVEYOR	1.00	1.00	1.00	-
REAL ESTATE ADMINISTRATOR	1.00	1.00	1.00	-
RECEPTIONIST/DISPATCHER	1.00	1.00	1.00	-
RECEPTIONIST/FILE CLERK	1.00	1.00	-	(1.00)
RECEPTIONIST/TYPIST	-	-	1.00	1.00
RECORDS CLERK	-	-	1.00	1.00
SAFETY DIRECTOR	1.00	1.00	1.00	-
SECRETARY II	4.00	4.00	4.00	-
SENIOR ENGINEER	9.00	9.00	8.00	(1.00)
SPECIAL PROJECTS COORDINATOR	1.00	1.00	1.00	-
SUPERINTENDENT I	2.00	2.00	2.00	-
SURVEY RECORDS SPECIALIST	1.00	1.00	1.00	-
SURVEY TECHNICIAN II	2.00	2.00	1.00	(1.00)
SURVEY TECHNICIAN III	1.00	1.00	1.00	-
TRAFFIC TECHNICIAN	1.00	1.00	1.00	-
Status TOTAL	52.00	53.00	50.00	(3.00)
OCA TOTAL	52.00	53.00	50.00	(3.00)
<u>Roads</u>				
Full-Time				
HIGHWAY WORKER I	18.00	16.00	15.00	(1.00)
HIGHWAY WORKER II	16.00	16.00	15.00	(1.00)
HIGHWAY WORKER III	5.00	5.00	5.00	-
MAINTENANCE SUPERVISOR FOREMAN	5.00	6.00	6.00	-
Status TOTAL	44.00	43.00	41.00	(2.00)
Seasonal				
MAINTENANCE SUPERVISOR FOREMAN	1.00	-	-	-
Status TOTAL	1.00	-	-	-
OCA TOTAL	45.00	43.00	41.00	(2.00)
Subfund TOTAL Road Auto and Gas	115.00	117.00	112.00	(5.00)
Fund TOTAL Road Auto and Gas	115.00	117.00	112.00	(5.00)

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
GAAP Fund TOTAL Special Revenue Fund	<u>115.00</u>	<u>117.00</u>	<u>112.00</u>	<u>(5.00)</u>
TOTAL DEPARTMENT	<u>119.00</u>	<u>121.00</u>	<u>116.00</u>	<u>(5.00)</u>

Office of Family and Children First

The Montgomery County Office of Family and Children First (OFCF) is responsible for ensuring that the most effective health and human services are available to Montgomery County residents. The OFCF operates under the authority of the Board of County Commissioners; the office provides the strategic planning needed in the development of public policy to guide the funding of health and human services. These responsibilities include management and staffing support for the Family and Children First Council, the Human Services Levy Council and the Homeless Solutions Policy Board and all related committees.

Family and Children First Council

The Montgomery County Family and Children First Council (FCFC) is a locally controlled, shared governance structure designed for the collective human services needs of the people of Montgomery County. While it is part of a statewide initiative proposed in the mid 90's by the governor and approved by the legislature, it is also the "single collaborative" for families and children called for by the Child Protection Task Force in February 1995. The FCFC receives funds from the Ohio Department of Health and the Ohio Department of Job and Family Services to implement the Help Me Grow program which provides trans-disciplinary, family-

centered services for expectant parents, newborns, infants, toddlers and their families. The FCFC also determines local programmatic and fiscal operations for wellness teenage pregnancy prevention services.

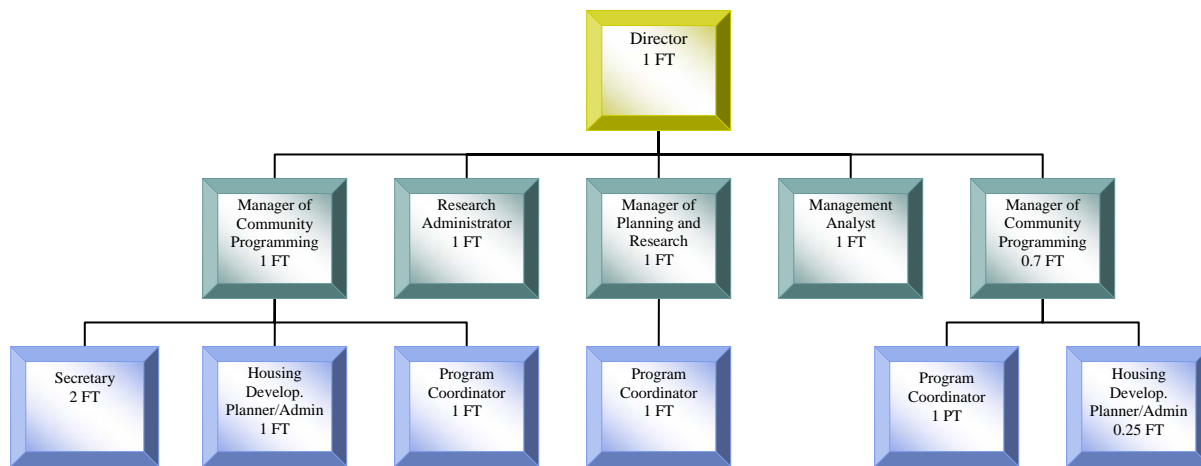
Human Services Levy Council

The Human Services Levy Council provides advisory oversight recommendations to the Montgomery County Board of County Commissioners to guide the community investment of Human Services Levy resources. The Human Services Levy (multi-purpose levy) is an "umbrella" approach for the allocation of voter approved property tax funds designed to address health and human services needs in Montgomery County.

Homeless Solutions Policy Board

The Homeless Solutions Policy Board was created in 2006 to direct the implementation of the 10-Year Plan for Ending Chronic Homelessness and Reducing Overall Homelessness in Dayton and Montgomery County, Ohio. This includes the appointment of committees to address specific issues or tasks, and the oversight of numerous funding resources through the Funders Collaborative, a permanent committee of the policy board. The policy board also assumes the responsibility for the preparation, submission and monitoring of the Federal Continuum of Care process for Dayton, Montgomery County and Kettering.

TABLE OF ORGANIZATION





FAMILY AND CHILDREN FIRST COUNCIL STATISTICS

Vision Statement

The vision of the Family and Children First Council is that Montgomery County is a place where families, children and adults live in safe, supportive neighborhoods, care for and respect one another, value each other, and succeed in school, the workplace and life. The vision is expressed in seven desired community outcomes adopted by the council with measurement indicators. These seven outcomes are:

- Healthy People
- Young People Succeeding
- Stable Families
- Positive Living for Special Populations
- Supportive & Engaged Neighborhoods
- Economic Self-Sufficiency
- Safe Neighborhoods

In late 2005, the council established outcome teams for each of these areas. The teams focus energy on projects to support each area and integrate common concerns through strategic approaches.

Mission Statement:

The mission of the council is to serve as a catalyst to foster interdependent solutions among public and private community partners to achieve the vision for health and well-being of families, children and adults.

Challenges:

- Developing a collaborated framework for the outcome team initiatives and priorities

Goals and Objectives:

- To develop an enhanced research capacity in the community in order to promote data analysis, evaluation, determination of best practices, and continual process improvement
- To unify the community's human services agenda around outcomes and indicators
- To mobilize the community to implement strategic community initiatives that dramatically impact the outcomes
- To coordinate human service funding including Help Me Grow and Wellness Teen Pregnancy Prevention funds

Statistics	2005	2006	2007	2008 Goal
Family and Children First Council				
Council Membership/Affiliations	39	43	43	44
Community Outcome Indicators Tracked	26	26	27	27
Outcome Teams	6	7	7	7
Outcome Team Projects Funded		3	5	9
Outcome Team Project Funding		\$243,549	\$310,937	\$1,265,602
Help Me Grow				
Funding Available	\$3.3 million	\$3.3 million	\$3.3 million	\$3.3 million
Newborn Home Visits	1,373	1,258	1,173	1,200
Children At Risk of Disability or Delay Served	1,245	1,313	1,206	1,200
Children with Disability or Delay Served	1,007	1,078	1,202	1,250
Wellness Funds				
Teen Pregnancy Prevention Funding Available	\$550,000	\$566,500	\$566,500	\$600,000
Teen Pregnancy Programs Funded	6	8	8	6

ADOPTED BUDGET SUMMARY BY DEPARTMENT



<u>Family/Children First Council</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted
<u>Agency Funds</u>				
Other Entities-FCFC				
FCFC Non-Federal Grants	2,782,446	3,261,006	3,271,053	3,415,465
FCFC PRC-TANF Services Fund	2,550,250	3,000,000	882,806	2,700,000
Family and Children First Council	510,060	659,160	466,868	796,523
Fund Total	\$ 5,842,756	\$ 6,920,166	\$ 4,620,726	\$ 6,911,988
Total Agency Funds	\$ 5,842,756	\$ 6,920,166	\$ 4,620,726	\$ 6,911,988
<u>Special Revenue Fund</u>				
Human Services Levy Funds				
Community Access Network			57,507	
Community Education	206,539	252,801	245,229	40,000
Human Services Levy A (7.21 Mill)	39,860,370	40,015,492	40,526,760	42,062,001
Human Services Levy B (6.03 Mill)	64,111,222	69,267,096	66,414,606	70,389,505
Indigent Care		5,500,000	5,500,000	5,500,000
Levy Administration	891,722	625,017	616,863	646,797
Fund Total	\$105,069,854	\$115,660,406	\$113,360,965	\$ 118,638,303
FCFC Indigent III Levy Fund				
FCFC Indigent III Levy Fund	4,939,863		605,913	
Fund Total	\$ 4,939,863	\$ -	\$ 605,913	\$ -
Other Federal Grants				
Family and Children First Federal Grants				137,899
Fund Total	\$ -	\$ -	\$ -	\$ 137,899
Other State & Local Grants				
Fast Forward Center				1,000,000
Fund Total	\$ -	\$ -	\$ -	\$ 1,000,000
Other Special Revenue Funds-FC				
Homeless Solutions Administration	71,287	1,257,332	1,513,962	1,574,199
Victims of Domestic Violence	129,907	134,000	124,230	134,000
Fund Total	\$ 201,194	\$ 1,391,332	\$ 1,638,192	\$ 1,708,199
Total Special Revenue Fund	\$110,210,911	\$117,051,738	\$115,605,070	\$ 121,484,401
Department Total	\$116,053,667	\$123,971,904	\$120,225,796	\$ 128,396,389

Department: 14 Family/Children First Council
Fund Title: 775 Other Entities-FCFC
Subfund Title: Various
Program Cost Account: Social Services



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	238,052	272,508	274,018	346,528	74,020	27.2%
Fringe Benefits	67,412	85,400	82,904	115,453	30,053	35.2%
Operating Supplies	7,665	11,500	4,255	11,500		
Routine Business	7,849	7,400	12,686	11,200	3,800	51.4%
Board Approved Travel	1,835	5,000	3,201	5,000		
Staff Training and Development	3,141	1,400	1,650	2,200	800	57.1%
Contractual Professional Services	292,061	57,610	130,009	72,000	14,390	25.0%
Social Services Contractual Services	2,835,828	4,461,006	3,781,909	4,495,465	34,459	0.8%
Maintenance and Repair Services	20,727	3,000	7,315	3,050	50	1.7%
Communications	41,995	12,500	29,794	11,500	(1,000)	-8.0%
Property and Casualty Insurance	664	225	355	225		
Public Utility Services			360			
Rentals	40,018	41,500	39,393	41,750	250	0.6%
Interfund Transfers	40,000	150,936		165,936	15,000	9.9%
Cost Recovery and Intergov't Transfers	2,151,673	1,805,681	247,247	1,625,681	(180,000)	-10.0%
Capital Outlays	93,837	4,500	5,630	4,500		
Total	\$5,842,756	\$6,920,166	\$4,620,726	\$6,911,988	(\$8,178)	-0.1%

Budgeted Positions

Full-Time Positions	4.00	4.50	5.50	1.00
Total Positions	4.00	4.50	5.50	1.00

Department:	14	Family/Children First Council
Fund Title:	775	Other Entities-FCFC
Subfund Title:		Various
Program Cost Account:		Social Services



Adopted Budget Highlights

Other Entities-FCFC includes FCFC Non-Federal Grants, FCFC PRC-TANF Services Fund and Family and Children First Council Administration.

Salaries and Fringe Benefits are up \$74,020 or 27.2% and 30,053 or 35.2% respectively. The Salary increase parameter for this department was 3.0%. The additional increase in Salaries and Fringe Benefits is due to the overall addition of one full-time position.

Budgeted Positions changes of one full-time position includes the increase of 0.50 Housing Development Planner/Administrator and 0.50 Secretary, the decrease of 0.50 Community Liaison and the reallocation of 0.50 Research Administrator from Levy Administration.

Interfund Transfers are budgeted at \$165,936, which is an Inter-Departmental agreement with the Criminal Justice Council for \$15,000, Job and Family Services - Children Services Division for \$20,000 and MR/DD for \$130,936.

Cost Recovery and Intergov't Transfer is comprised of a transfer to the ADAMHS Board, MR/DD, Juvenile Court and the Public Health - Dayton & Montgomery County for PRC-TANF programs. The \$180,000 or 10.0% decrease is due to the reduction in the TANF transfer from Job and Family Services.

The \$4,500 in Capital Outlays is for upgrading computers, printers, and office furniture.

Revenues for this fund total \$6,600,689, which includes \$1,046,461 in State Grants, \$25,681 in State Reimbursements, \$459,543 in Human Services Levy Transfer, and \$5,069,004 in TANF PRC Funds.



HUMAN SERVICES LEVY

The Human Services Levy is an “umbrella” approach for the allocation of voter approved property tax funds designed to address human service needs in Montgomery County.

Of Ohio’s eighty-eight counties, Montgomery County is one of only two that use this unique, multi-purpose human services levy which creates value for all taxpayers by (1) limiting the frequency with which agencies can seek levies; (2) expanding the base of agencies funded; and (3) building a balanced system of services to fund community needs. The Human Services Levy is recognized as a national model for the financing and delivery of human services programs. The county’s overall goal is always to maintain or improve the quality of life for its residents.

Montgomery County voters recognize the need to “take care of our own.” Support of the Human Services Levy means vital services are provided, such as protection for abused and neglected children, immunization programs for babies and preschoolers,

residential services for the mentally retarded and services for the frail elderly. The Human Services Levy supports programs that make a difference in our community:

- Alcohol, Drug Addiction and Mental Health Services Board (ADAMHS)
- Board of Mental Retardation and Developmental Disabilities (MR/DD)
- Job and Family Services Children Services Division
- Public Health Dayton & Montgomery County
- Juvenile Court
- Indigent Ill Care through all area hospitals
- Stillwater Center
- Multi-Service Center
- Country View Manor
- Frail and Elderly Services

The levy supports other community based programs that use local funds to leverage additional state and federal dollars.



HUMAN SERVICES LEVY COUNCIL STATISTICS

Mission Statement:

The mission of the Human Services Levy Council is to provide advisory oversight recommendations to the Montgomery County Board of County Commissioners to guide the community investment of Human Services Levy resources. The Human Services Levy (multi-purpose levy) is an “umbrella” approach for the allocation of voter approved property tax funds designed to address human services needs in Montgomery County.

Challenges:

- Allocation of resources to levy agencies and programs as a result of the passage of the Human Services Levy in November 2007, recognizing that needs exceed resources

Goals and Objectives:

- To provide flexibility to meet emerging needs
- To provide accountability for the use of tax dollars
- To provide efficiency in service provision

Statistics	2005	2006	2007	2008 Goal
Total Funding Allocated	\$102.6 million	\$103.2 million	\$109.5 million	\$113.4 million
Community-Based Client Services				
General Human Services Program Funding	\$1.8 million	\$1.8 million	\$1.8 million	\$1.8 million
General Human Services Programs Funded	38	37	37	39
Frail and Elderly Program Funding	\$5.6 million	\$5.6 million	\$5.6 million	\$5.6 million
Frail and Elderly Programs Funded	10	10	15	15
Homeless Services Program Funding	\$0.6 million	\$0.6 million	\$0.6 million	\$0.6 million
Homeless Services Programs Funded	7	7	8	9

Department: 14 Family/Children First Council
Fund Title: 203 Human Services Levy Funds
Subfund Title: Various
Program Cost Account: Social Services



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	235,831	272,840	276,766	281,891	9,051	3.3%
Fringe Benefits	62,283	76,482	71,887	81,361	4,879	6.4%
Operating Supplies	5,522	9,500	3,843	9,500		
Routine Business	6,720	6,400	8,598	10,200	3,800	59.4%
Board Approved Travel	1,835	5,000	684	5,000		
Staff Training and Development	1,656	1,400	1,625	2,200	800	57.1%
Contractual Professional Services	263,838	868,110	175,558	1,462,110	594,000	68.4%
Social Services Contractual Services	3,532,646	8,274,067	8,296,887	8,383,911	109,844	1.3%
Maintenance and Repair Services	4,918	3,000	7,315	3,000		
Communications	100,925	224,801	228,136	11,000	(213,801)	-95.1%
Property and Casualty Insurance	334	225	199	225		
Rentals	39,012	41,500	38,659	41,750	250	0.6%
Interfund Transfers	84,246,155	88,600,178	86,494,416	91,048,409	2,448,231	2.8%
Cost Recovery and Intergov't Transfers	16,546,418	17,272,403	17,750,762	17,293,246	20,843	0.1%
Capital Outlays	21,761	4,500	5,630	4,500		
Total	105,069,854	\$115,660,406	\$113,360,965	\$118,638,303	\$2,977,897	2.6%

Budgeted Positions

Full-Time Positions	7.50	4.50	4.50	
Total Positions	7.50	4.50	4.50	0.00

Department:	14	Family/Children First Council
Fund Title:	203	Human Services Levy Funds
Subfund Title:		Various
Program Cost Account:		Social Services



Adopted Budget Highlights

The Human Services Levy Funds grouping includes Community Education, Human Services Levies A (7.21 Mill) and B (6.03 Mill), Indigent Care and Levy Administration. The Community Access Network budget has been moved to the Clerk of Courts as the Criminal Justice Information Systems.

Salaries and Fringe Benefits are up \$9,051 or 3.3% and \$4,879 or 6.4% respectively. The Salary increase parameter for this department was 3.0%.

Budgeted Positions changes includes the increase of 0.50 Housing Development Planner/Administrator and 0.50 Secretary, the decrease of 0.50 Community Liaison and the reallocation of 0.50 Research Administrator to FCFC Administration.

Contractual Professional Services increased by \$594,000 or 68.4% primarily due to additional funding for the Prisoner Re-entry Program and the Montgomery County Early Care and Education Initiative.

Communications decreased \$213,801 or 95.1% due to the end of Community Education program until the next levy cycle.

Interfund Transfers are up \$2,448,231 or 2.8% due to increases in the allocations for MR/DD of \$1,890,808, Children Services Board of \$775,739, Stillwater Center of \$127,200, Juvenile Court of \$49,701, ADAMHS Board of \$39,838 and contracts providing Supported Services with non-profits of \$25,000, the addition of Gateway Homeless Shelter for \$345,652, a decrease in the allocation for Country View Manor of \$800,000 and a reallocation of \$5,700 to Cost Recovery and Intergov't Transfers.

Cost Recovery and Intergov't Transfers totaling \$17,296,246 include the transfer to the Public Health Dayton & Montgomery County for \$16,827,996 and FCFC Administration for \$465,250.

The \$4,500 in Capital Outlays is for upgrading computers, printers, and office furniture.

Revenues are budgeted at \$143,116,272, which will increase the fund reserve level by \$24,477,969. The revenues include \$136,951,255 in the Human Services Levy funds, \$174,060 in State Grants and \$5,990,957 in Human Services Levy Transfers.

HUMAN SERVICES LEVY ALLOCATIONS



<u>Family/Children First Council</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted
<u>Special Revenue Fund</u>				
<u>Human Services Levy A (7.21 Mill)</u>				
Board of MR/DD Transfer	22,675,000	23,698,488	24,418,368	25,589,296
City of Oakwood	129,210	129,210	129,210	129,210
Community Service Centers	391,231	391,231	391,231	391,231
Community Services Network Transfer	-	-	17,630	-
Family and Children First Transfer	950,500	950,500	950,500	950,500
Indigent Ill Hospital Transfer	5,500,000	5,500,000	5,500,000	5,500,000
Juvenile Court Transfer	2,151,102	2,485,063	2,171,023	2,534,764
Senior Initiative Services	5,602,000	5,602,000	5,602,000	5,602,000
Sheriff Prisoner Care Transfer	365,000	365,000	365,000	365,000
Supported Services	2,096,327	894,000	981,799	1,000,000
Total Subfund	\$ 39,860,370	\$ 40,015,492	\$ 40,526,760	\$ 42,062,001
<u>Human Services Levy B (6.03 Mill)</u>				
ADAMHS Board Transfer	20,928,681	22,198,583	19,978,725	22,238,421
Children Services Board Transfer	20,953,102	22,333,483	22,333,483	23,109,222
Country View Manor Transfer	2,206,362	2,000,000	2,000,000	1,200,000
Economic Self-Sufficiency	-	-	500	350,000
FCFC Community Initiatives	171,233	701,932	4,781	543,379
Gateway Homeless Shelter	262,165	1,008,348	1,356,803	1,354,000
General Medical Relief Transfer	804,500	804,500	804,500	804,500
Handicapped Children	1,004,943	1,065,857	1,015,760	1,094,701
Levy Healthy People Outcome Team	-	32,400	70,250	35,000
Levy Safe Neighborhood Outcome Team	23,569	75,668	75,668	71,621
Levy Young People Succeedin Outcome Team	-	-	49,920	400,000
Public Health Dayton & Mont Co Transfer	15,639,202	16,812,860	16,403,785	16,827,996
Stillwater Center Transfer	2,117,465	2,233,465	2,320,431	2,360,665
Total Subfund	\$ 64,111,222	\$ 69,267,096	\$ 66,414,606	\$ 70,389,505
Special Revenue Fund	\$103,971,592	\$109,282,588	\$106,941,366	\$112,451,506
Department Total	\$103,971,592	\$109,282,588	\$106,941,366	\$112,451,506



HUMAN SERVICES LEVY FOOTNOTES

- A. Indigent Ill/Hospital payments cover the hospital expenses for the county's eligible indigent residents. The \$5.5 million shown is the annual obligation and represents the maximum the county will pay for services rendered during that year. Due to the hospital's billing cycle, bills often are not submitted until a later date. It is expected that the entire appropriation for each year will eventually be expended.
- B. The funding of Community-Based Client Services is made flexible through Supported Services Projects which allocate resources to community needs not addressed through traditional means.

2008 Supported Services

Adult Day Care (United Rehabilitation Services)	\$136,000
After-School Academic Enrichment, Summer Recreation (Unified Health Solutions)	143,000
After-School Tutoring, Character Development (Dakota Center)	37,000
After-School Tutoring, Summer Camp for School-Age Youth (East End Services)	40,000
Attendant Care & Respite Care (United Rehabilitation Services)	60,000
Case Management Services for The Homeless (Linda Vista)	50,000
Coordinated Intervention for Child Abuse and Domestic Violence (Artemis Center)	68,000
Crisis Intervention - Domestic Violence Hotline (Artemis Center)	101,310
Crisis Intervention - Domestic Violence Hotline (YWCA of Dayton)	90,850
Day Shelter/Case Management for The Homeless (The Other Place)	88,000
Emergency Food Assistance (The Food Bank)	90,000
Emergency Housing to Families (American Red Cross)	63,780
Emergency Shelter Services for Homeless Families (St. Vincent Hotel)	64,555
Emergency Shelter/Case Management (Salvation Army)	145,000
Emergency Shelter/Case Management for Youth (Daybreak)	87,000
Erma's House Family Visitation Center (Catholic Social Services)	35,000
Family Education, Case Management (Dayton, Ohio Habitat For Humanity)	25,000
Family Intervention to Prevent School Failure (Family Service Association)	23,000
Family Planning Services (Planned Parenthood)	65,000
Health Clinic Services for the Uninsured (Reach Out)	75,000
Hearing Clinics (United Rehabilitation Services)	13,112
HIV Testing And Referral, Case Management (AIDS Resource Center Ohio)	47,000
Hiv/Aids Prevention Outreach (Aids Resource Center Ohio)	20,000
Home-Delivered Meals for Disabled Under 60 Years (Senior Resource Connection)	121,000
Independent Living for Homeless Youth (Daybreak)	25,000
Literacy Services for Youth and Adults (Miami Valley Literacy Council)	66,000
Mentoring and Youth in Government (Parity, Inc.)	75,000
Mentoring Services (Big Brothers/Big Sisters)	28,894
Neighborhood Development (East End Services)	30,000
Outreach, Advocacy, Support for Domestic Violence Victims (Artemis Center)	28,700
Parenting Education and Support (Womanline)	13,834
Permanent Supportive Housing Services for Homeless Women	27,665
Post Shelter Case Management (YWCA of Dayton)	49,000
Prescription Assistance for Low-Income Individuals (Unified Health Solutions)	88,000
Prescription Assistance for The Uninsured (Reach Out)	50,000
School-Based Tutoring & Youth Development (Unified Health Solutions)	114,000
Skill Development for Adults with Disabilities (We Care Arts)	30,000
Treatment for Children with Attachment Disorders (Catholic Social Services)	35,000
Youth Development Center (East End Community Services Corporation)	50,300
	<u>2,400,000</u>

Department: 14 Family/Children First Council
Fund Title: 204 FCFC Indigent Ill Levy Fund
Subfund Title: 204 FCFC Indigent Ill Levy Fund
Program Cost Account: Social Services



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Social Services Contractual Services	4,939,863		605,913			
Total	<u>\$4,939,863</u>	<u>\$0</u>	<u>\$605,913</u>	<u>\$0</u>	<u>\$0</u>	

Adopted Budget Highlights

This fund represents hospital payments for the indigent ill. These funds are used as the payer of last resort for indigent ill individuals with no insurance, Medicare, Medicaid or any other medical coverage.

For 2007, Indigent Ill changed from a grant fund to an operating fund.

Department: 14 Family/Children First Council
Fund Title: 296 Other Federal Grants
Subfund Title: 775 Family and Children First Federal Grants
Program Cost Account: Social Services



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Contractual Professional Services				77,899	77,899	
Cost Recovery and Intergov't Transfers				60,000	60,000	
Total	\$0	\$0	\$0	\$137,899	\$137,899	

Adopted Budget Highlights

This fund includes the United States Department of Housing and Urban Development (HUD) grant for the Homeless Management Information Systems. This grant was originally awarded to United Way of Greater Dayton.

Revenue equals expenditures and includes Federal Grants.

Department: 14 Family/Children First Council
Fund Title: 297 Other State & Local Grants
Subfund Title: 180 Fast Forward Center
Program Cost Account: Social Services



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Social Services Contractual Services				1,000,000	1,000,000	
Total	\$0	\$0	\$0	\$1,000,000	\$1,000,000	

Adopted Budget Highlights

This budget is the annual contract with Sinclair Community College for the Fast Forward Center. The Fast Forward Program under the Out-of-School Youth Initiative works with Prevention, Retention, and Contingency (PRC) eligible families whose income may be at or below 200.0% of the Federal Poverty Guidelines (FPG) to provide professional development activities, oversight and monitoring, and overall project evaluation for youth between the ages of 15 and 21.

This appropriation was transferred from the Job Center.

Due to the timing of the transfer, the 2008 appropriation includes \$500,000 for the 2008 program year and \$500,000 for the 2009 program year.

Revenues of \$1,000,000, which include Other Cash Transfer, equal expenditures.

Department: 14 Family/Children First Council
Fund Title: 299 Other Special Revenue Funds-FC
Subfund Title: Various
Program Cost Account: Social Services



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	27,387	115,192	116,793	118,499	3,307	2.9%
Fringe Benefits	5,034	35,067	27,653	33,775	(1,292)	-3.7%
Operating Supplies	1,071	9,500	2,253	9,500		
Routine Business	1,249	6,400	6,101	6,400		
Board Approved Travel	299	9,000	1,737	9,000		
Staff Training and Development		1,400	1,121	1,400		
Contractual Professional Services	24,096	25,000	13,462	25,000		
Social Services Contractual Services	129,907	1,142,348	1,447,033	1,488,400	346,052	30.3%
Maintenance and Repair Services	5,194	3,000	3,000	3,000		
Communications	1,267	11,000	9,429	11,000		
Property and Casualty Insurance		225	34	225		
Rentals		30,000	221	2,000	(28,000)	-93.3%
Other Social Services			8,223			
Capital Outlays	5,689	3,200	1,132		(3,200)	-100.0%
Total	\$201,194	\$1,391,332	\$1,638,192	\$1,708,199	\$316,867	22.8%

Budgeted Positions

Full-Time Positions	0.00	1.95	0.95	(1.00)
Part-Time Positions	0.00	0.00	1.00	1.00
Total Positions	0.00	1.95	1.95	0.00

Department:	14	Family/Children First Council
Fund Title:	299	Other Special Revenue Funds-FC
Subfund Title:		Various
Program Cost Account:		Social Services



Adopted Budget Highlights

The Other Special Revenue Funds-FC grouping includes Homeless Solutions Administration and Victims of Domestic Violence. The Homeless Solutions Policy Board was established to provide homeless systems oversight, establish a Funder's Collaborative, ensure an effective data system is in place, and establish clear outcome and accountability measures. This fund was created to provide pooled funding for the Homeless Solutions.

Salaries increased \$3,307 or 2.9% due to position changes and the 3.0% salary increase. Fringe Benefits decreased \$1,292 or 3.7% due to budgeting actual employee costs.

Budgeted Position changes include one Program Coordinator going from full-time to part-time.

Social Services Contractual Services increased \$346,052 or 30.3% due to additional money needed in the amount of \$186,832 for emergency shelter and \$159,220 for program shelter service contracts.

Rentals decreased by \$28,000 or 93.3% because Homeless Administration is not required to pay rent.

Revenues total \$1,399,400 for Homeless Solutions, which includes \$15,000 from the City of Dayton, \$25,000 from Housing and Urban Development (HUD), \$5,000 from ADAMHS Board and \$1,354,400 from the Human Services Levy.

Revenue for Victims of Domestic Violence is generated by marriage license fees in the amount of \$65,000 from the Probate Court and certain Clerk of Court fees in the amount of \$67,400, which are earmarked by Ohio Revised Code for domestic violence programs. This funding is currently provided to the YWCA for the Battered Women's Project.

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
<u>Family/Children First Council</u>				
<u>Agency Funds</u>				
Other Entities-FCFC				
Family and Children First Council				
<u>FCFC Administration</u>				
Full-Time				
COMMUNITY LIAISON	0.50	0.50	-	(0.50)
DIRECTOR	0.50	0.50	0.50	-
HOUSING DEVEL. PLANNER/ADMINISTRATOR	-	-	0.50	0.50
MANAGEMENT ANALYST	0.50	0.50	0.50	-
MANAGER OF COMMUNITY PROGRAMMING	0.25	0.25	0.25	-
MANAGER OF PLANNING & RESEARCH	0.75	0.75	0.75	-
PROGRAM COORDINATOR	0.50	1.00	1.00	-
RESEARCH ADMINISTRATOR	0.50	0.50	1.00	0.50
SECRETARY	0.50	0.50	1.00	0.50
Status TOTAL	4.00	4.50	5.50	1.00
OCA TOTAL	4.00	4.50	5.50	1.00
Subfund TOTAL Family and Children First Council	4.00	4.50	5.50	1.00
Fund TOTAL Other Entities-FCFC	4.00	4.50	5.50	1.00
GAAP Fund TOTAL Agency Funds	4.00	4.50	5.50	1.00

Special Revenue Fund

Human Services Levy Funds

Levy Administration

Levy Administration

Full-Time				
COMMUNITY LIAISON	0.50	0.50	-	(0.50)
DIRECTOR	0.50	0.50	0.50	-
HOUSING DEVEL. PLANNER/ADMINISTRATOR	-	-	0.50	0.50
MANAGEMENT ANALYST	0.50	0.50	0.50	-
MANAGER OF COMMUNITY PROGRAMMING	0.75	0.75	0.75	-
MANAGER OF PLANNING & RESEARCH	0.25	0.25	0.25	-
PROGRAM COORDINATOR	0.50	1.00	1.00	-
RESEARCH ADMINISTRATOR	0.50	0.50	-	(0.50)
SECRETARY	0.50	0.50	1.00	0.50
Status TOTAL	4.00	4.50	4.50	-
OCA TOTAL	4.00	4.50	4.50	-
Subfund TOTAL Levy Administration	4.00	4.50	4.50	-

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
Fund TOTAL Human Services Levy Funds	4.00	4.50	4.50	-
Other Special Revenue Funds-FC				
Homeless Solutions Administration				
<u>Homeless Solutions Administration</u>				
Full-Time				
HOUSING DEVEL. PLANNER/ADMINISTRATOR	-	0.25	0.25	-
MANAGER OF COMMUNITY PROGRAMMING	-	0.70	0.70	-
PROGRAM COORDINATOR	-	1.00	-	(1.00)
Status TOTAL	-	1.95	0.95	(1.00)
Part-Time				
PROGRAM COORDINATOR	-	-	1.00	1.00
Status TOTAL	-	-	1.00	1.00
OCA TOTAL	-	1.95	1.95	-
Subfund TOTAL Homeless Solutions Administration	-	1.95	1.95	-
Fund TOTAL Other Special Revenue Funds-FC	-	1.95	1.95	-
GAAP Fund TOTAL Special Revenue Fund	4.00	6.45	6.45	-
TOTAL DEPARTMENT	8.00	10.95	11.95	1.00



JOB AND FAMILY SERVICES

The Montgomery County Department of Job & Family Services is a department under the direction of the Board of County Commissioners, which administers six major programs: the administration of federal and state public assistance programs; federal, state and county medical assistance programs; federal, state and local social service and day care programs; federal, state and local workforce development programs; federal and state child support enforcement programs; and child welfare services.

The public assistance programs administered by the department include: Ohio Works First, cash assistance, work activities, the Federal Food Stamp program, medical and the State Disability Assistance program. The role of the department in these programs includes the determination of eligibility for benefits and dispensing funds.

The medical assistance programs administered by the department include: the Federal Medicaid program, the State Disability Assistance Medical Program, and the Montgomery County Indigent Ill Medical Program. The department's role in these programs includes the determination of eligibility for benefits.

The social services programs administered by the department include: the Federal Title XX program, state and federal grant programs, and locally funded projects. These programs are designed to provide training and/or help for persons to find employment. The department manages the direct delivery of such services as investigation of neglect and abuse of adults, protective services, and collaboration with other agencies to help children and their families have more successful educational experiences. In addition, the department contracts for, monitors, and evaluates the provision of a spectrum of social services and day care services, which are delivered by independent agencies and individuals.

The department administers the Workforce Investment Act (WIA) authorized by the Federal Department of Labor. This program manages the direct delivery of

services for employment/training programs to eligible participants and serves as an education advocate and collaborates with other agencies in providing education, training and employment services.

The Child Support Enforcement Agency (CSEA) programs, administered by the department, provide many services such as the establishment of paternity, establishment and modification of support and the enforcement of court-ordered support. This program is operated under Title IV-D of the Social Security Act.

The child welfare services division is the county agency responsible by law to investigate all reports of child abuse, neglect and dependency. The goal is to protect children and help them to live in a safe, nurturing family environment that provides for individual needs in a permanent living situation.

Every effort is made to strengthen and preserve the family for the child. However, when children must be separated from their families, the agency is committed to provide services that will quickly return them to their own home or provide them a permanent alternative family.

Montgomery County Job & Family Services, Children Services Division, delivers three types of services to assist children and families: Intake and Emergency Services, Protective In-Home Services and Out-of-Home Services. Services are available to all children and families in Montgomery County.

Montgomery County Department of Job & Family Services administers all public assistance programs available in the county. The agency's duties include, but are not limited to: (1) eligibility determinations and re-determinations for Food Stamps, Aide to Dependent Children (ADC), Medicaid, General Assistance, Child Support Enforcement Program, allocation of Title XX funds, and Child Care (Title IV-E Foster Care and Adoption Assistance [AA]); and (2) administering numerous in-house social service activities.



JOB AND FAMILY SERVICES

Montgomery County's total 2008 appropriation includes a \$198,744,695 budget for the department, which includes the Public Assistance, Child Support Enforcement Agency (CSEA), Children Services, Frail and Elderly and the WIA Program. This budget represents only a portion of the funds spent on public assistance in the county. A breakdown of the budget is as follows:

Job Center	\$19,126,854
Shared Costs	19,837,230
JFS Non-Allocated Services	36,910,184
Jobs/Daycare	11,211,268
Title XX – Contracts	2,524,949
PRC Funds	1,150,000
FCFC Awards for JFS	2,369,004
Other Services	715,467
Child Support Enforcement	17,541,993
Children's Services	75,451,704
Workforce Investment Act	5,855,409
Frail & Elderly	<u>6,050,633</u>

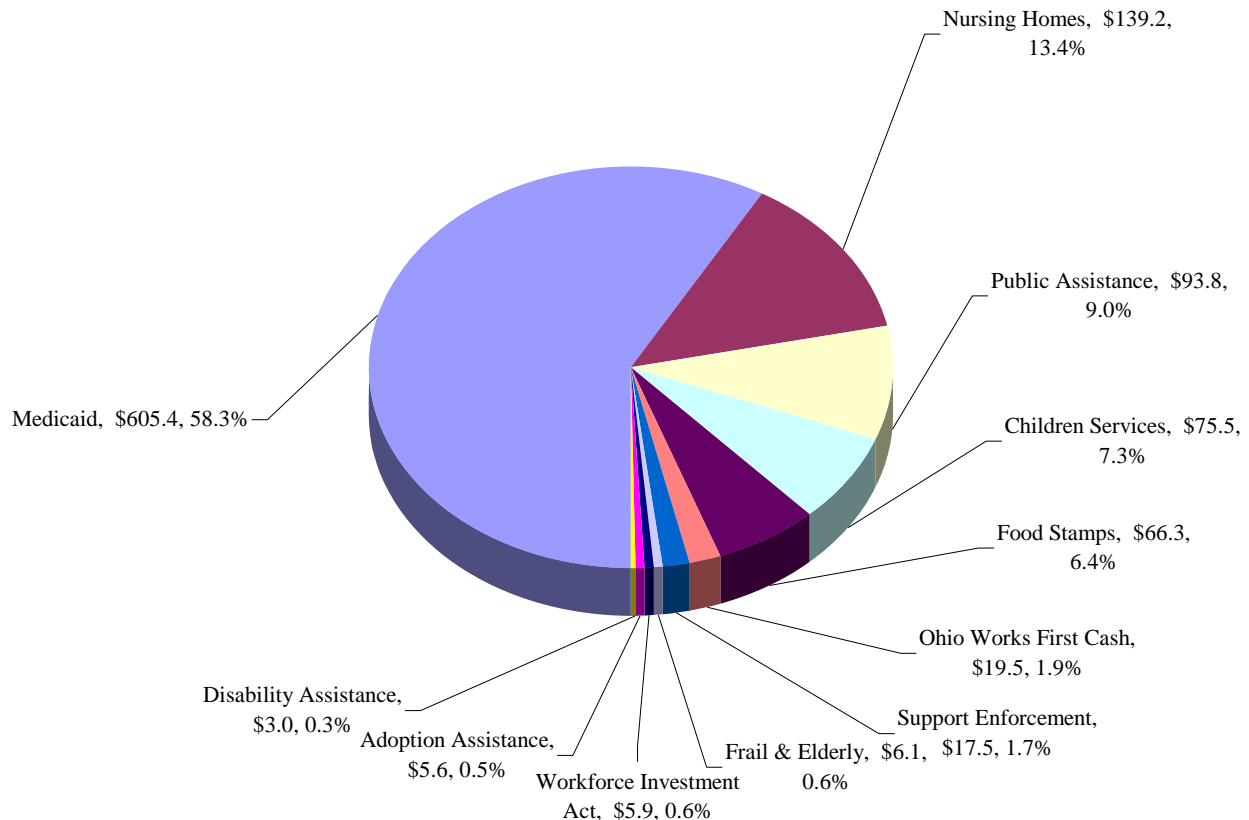
Total 2008 Budget **\$198,744,695**

In addition to the expenditures reflected in the 2008 county budget, approximately \$839,014,028 was expended directly by the State of Ohio to public assistance clients or vendors as a result of JFS services during SFY 2007. The total is comprised of individual payments to clients for the following programs:

Disability Assistance (DA) Medical	\$1,811,266
Disability Assistance (DA) Payments	1,224,256
Food Stamp Program	66,301,260
Medicaid Program	605,422,555
Nursing Homes	139,220,586
OWF Cash	19,440,302
State Adoption Assistance	<u>5,593,803</u>

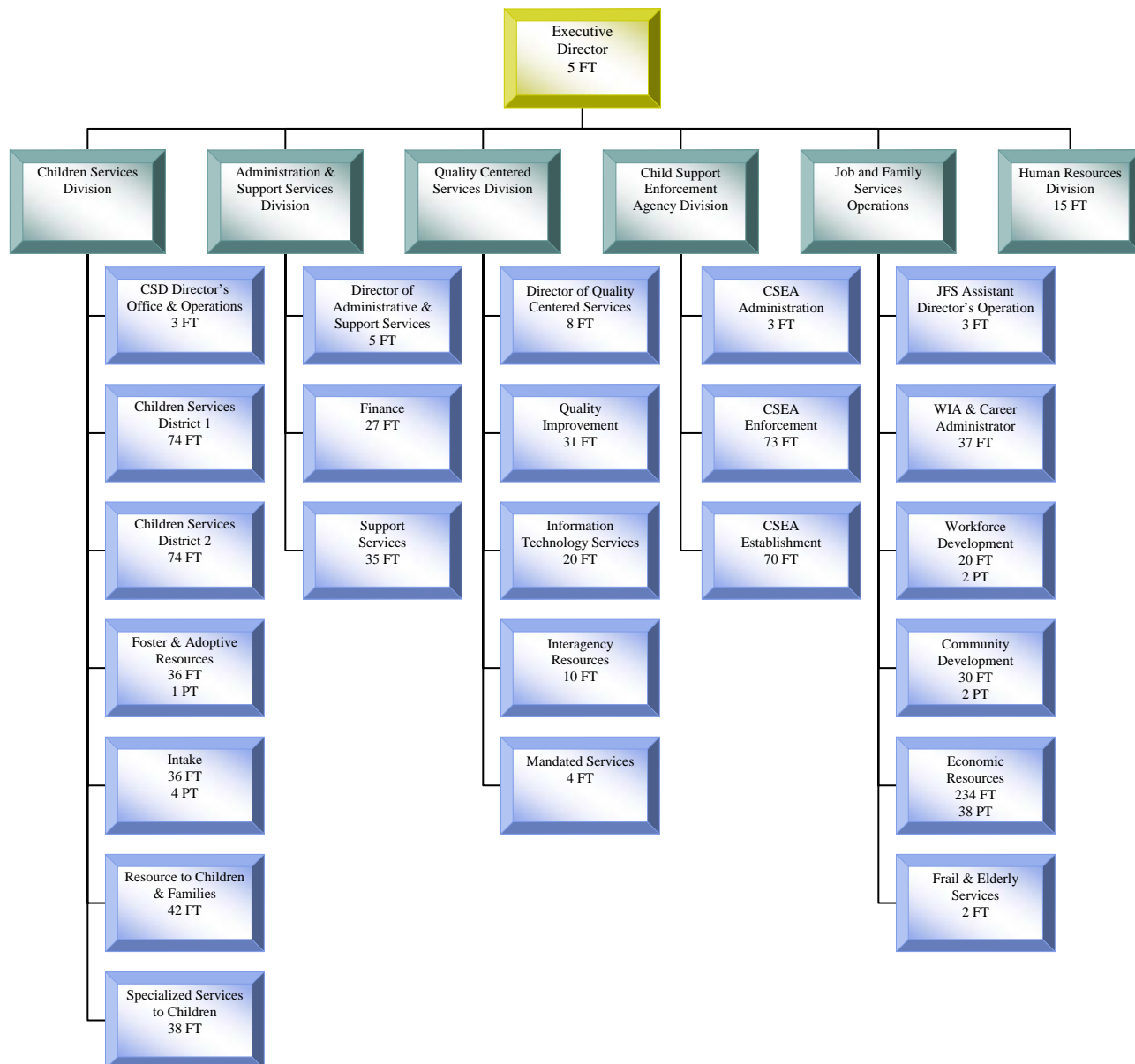
Total Direct Expenses **\$839,014,028**

The following pie chart illustrates the percentage breakdown of total funds estimated to be spent on public assistance in Montgomery County in 2008 from the Montgomery County Department of Job & Family Services budget.



JOB AND FAMILY SERVICES

TABLE OF ORGANIZATION





JOB AND FAMILY SERVICES STATISTICS

Mission Statement:

“Protecting children and the elderly, strengthening families and individuals, providing opportunities through coordinated services for the residents of Montgomery County.”

Challenges:

- Completing the fine details of the merger
- Renovating of certain areas of the Job Center
- Improving agency-wide customer services and response times
- Reducing caseloads per worker at the Job Center
- Completing of the document imaging program within Support Enforcement
- Converting child welfare’s database to the SACWIS, Ohio’s new system

Goals and Objectives:

- Equal or better the state performance measures
- Create a common vision of permanency
- Change core service-delivery model
- Leverage training to address new practice model
- Increase staff morale and satisfaction
- Secure a new labor agreement in 2008
- Become the “Model Agency”
- Convert SACWIS database
- Meet Paternity Establishment Federal Performance Goal of 80.0%.
- Complete our re-accreditation process with the Council on Accreditation
- Contain placement costs at or below 2004 levels
- Implement the Family Group Decision Making Program
- Improve community relations/customer service as measured by improved survey ratings

Public Assistance Statistics	2005	2006	2007	2008 Goal
Work Participation				
All Family Participation Rate	71.9%	39.3%	15.0%	50.0%
Two Parent Participation Rate	79.3%	64.8%	14.7%	90.0%
Quality Assurance – Food Stamps Error Rate				
State Top Error Eligibility Review (TEER)	6.96%	6.09%	N/A	N/A
Federal Quality Control Review	4.0%	4.5%	4.5%	5.0%

Public Assistance Recipients	2005	2006	2007	2008 Goal
Ohio Works First (OWF)	11,864	10,995	10,388	11,100
Food Stamps	49,519	52,492	54,877	52,300
Medicaid (Aged, Blind, Disabled)	19,315	19,667	20,169	19,500
OWF Related Medical	49,947	49,915	50,668	50,000
Transitional Medicaid	4,508	6,234	6,283	5,500
Healthy Start	10,944	12,264	12,378	11,500
Disability Assistance	681	749	843	800
Adult Protection Services (APS)	604	642	687	650
Child Care	5,277	5,815	5,626	5,500

CSEA Enforcement	2005	2006	2007	2008 Goal
Current Support Collections	72.1%	71.8%	70.2%	72.0%
Arrears Collections	66.0%	66.3%	64.8%	66.0%

CSEA Establishment	2005	2006	2007	2008 Goal
Paternity	82.9%	84.8%	82.1%	83.0%
Support	65.2%	66.0%	65.8%	65.0%

Workforce Investment Act Recipients	2005	2006	2007	2008 Goal
Individual Training Accounts (ITA) Adults	264	248	227	250
ITA Dislocated Workers	137	194	588	300



JOB AND FAMILY SERVICES STATISTICS

Job Placements	2005	2006	2007	2008 Goal
Direct	1,499	1,500	2,106	1,700
Indirect	300	300	250	280

Children Intake and Emergency Service	2005	2006	2007	2008 Goal
Total Families Serviced	7,650	6,370	7,077	6,000
Total Family Investigations	3,589	3,500	3,490	3,200
Families Transferred for Ongoing Services	840	341	346	360

Custody and/or Paid Placements	2005	2006	2007	2008 Goal
Total Children in Custody	965	858	850	845
Child Custody Termination	605	478	520	525
Total Children in Paid Substitute Care	839	751	745	706

Children Referral Sources	2005	2006	2007	2008 Goal
Mandated Reporters	53.9%	67.7%	62.07%	64.0%
Non-Mandated Reporters	41.9%	24.5%	30.0%	27.0%
Other	4.2%	7.8%	8.0%	9.0%

Children Served Through Adoption	2005	2006	2007	2008 Goal
Total Adoptions Finalized	96	91	100	106
Children Awaiting Adoption	175	129	175	115

ADOPTED BUDGET SUMMARY BY DEPARTMENT



	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted
<u>Job and Family Services</u>				
<u>Special Revenue Fund</u>				
Workforce Investment Act (WIA)				
Workforce Investment Act (WIA)	5,016,533	6,553,868	7,912,623	5,855,409
Fund Total	\$ 5,016,533	\$ 6,553,868	\$ 7,912,623	\$ 5,855,409
Child Support Enforcement				
Child Support Enforcement Agency	21,917,538	17,820,233	16,417,187	17,541,993
Fund Total	\$ 21,917,538	\$ 17,820,233	\$ 16,417,187	\$ 17,541,993
Children Services				
Children Services	46,385,447	53,176,384	51,031,387	51,616,000
Fund Total	\$ 46,385,447	\$ 53,176,384	\$ 51,031,387	\$ 51,616,000
Job & Family Services				
Job & Family Services	127,795,649	122,438,902	117,632,858	117,680,660
Fund Total	\$ 127,795,649	\$ 122,438,902	\$ 117,632,858	\$ 117,680,660
Other Special Revenue Funds-FC				
JFS-Frail & Elderly Services	6,230,095	5,602,000	6,913,317	6,050,633
Fund Total	\$ 6,230,095	\$ 5,602,000	\$ 6,913,317	\$ 6,050,633
Total Special Revenue Fund	\$ 207,345,262	\$ 205,591,387	\$ 199,907,372	\$ 198,744,695
Department Total	\$ 207,345,262	\$ 205,591,387	\$ 199,907,372	\$ 198,744,695

Department: 7 **Job & Family Services**
Fund Title: 226 **Workforce Investment Act (WIA)**
Subfund Title: 226 **Workforce Investment Act (WIA)**
Program Cost Account: Social Services



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Operating Supplies	76,811	114,500	37,759	77,500	(37,000)	-32.3%
Routine Business		2,500	269	2,500		
Board Approved Travel		4,300		4,300		
Staff Training and Development		1,500		1,500		
Contractual Professional Services	184,231	839,033	620,083	502,900	(336,133)	-40.1%
Social Services Contractual Services	3,156,300	3,818,576	4,987,060	4,366,194	547,619	14.3%
Maintenance and Repair Services	1,800	5,000	2,472	6,500	1,500	30.0%
Communications	2,986	10,000	4,926	6,000	(4,000)	-40.0%
Rentals			57,705	63,600	63,600	
Other Social Services	266,112	278,500	158,946	155,000	(123,500)	-44.3%
Miscellaneous	136,530	274,000	301,123	297,500	23,500	8.6%
Cost Recovery and Intergov't Transfers	1,116,607	1,196,959	1,742,279	371,915	(825,045)	-68.9%
Capital Outlays	75,156	9,000			(9,000)	-100.0%
Total	\$5,016,533	\$6,553,868	\$7,912,623	\$5,855,409	(\$698,459)	-10.7%

Adopted Budget Highlights

The Workforce Investment Act (WIA) includes the following programs: Administration, Adult Services, Dislocated Workers, Incumbent Worker, Operations, Rapid Response, Workforce Services Month Allocation and Youth Services.

Overall, the WIA Fund decreased by \$698,459 or 10.7% due to the loss of three programs, Emergency BRAC Allocation for \$173,250, Veteran Short Term Training for \$2,000 and Work Advancement and Support Center for \$396,413 along with decreases in Administration for \$332,549, Dislocated Workers for \$19,517, Operations for \$543,457 and Work Force Services Month Allocation for \$600.

These decreases were offset by increases in Adult Services for \$221,187, Rapid Response for \$254,841 and Youth Services for \$243,299 along with the addition of the Incumbent Worker for \$50,000.

Office Supplies decreased \$37,000 or 32.3% due to the loss of Work Advancement and Support Center with decreases in Administration, Adult Services, Dislocated Workers, Operations and Rapid Response.

Contractual Professional Services is down \$336,133 or 40.1% due to a decrease in Administration, Dislocated Workers, Operations, Workforce Services Month Allocation and Youth Services with the loss of the Emergency BRAC Allocation. There was an increase in Rapid Response.

Social Services Contractual Services increased by \$547,619 or 14.3% because of additional funds for Adult Services, Dislocated Workers, Rapid Response, Work Advancement and Support Center and Youth Services with the addition of Incumbent Workers and loss of Veteran Short Term Training and Work Advancement and Support Center.

Other Social Services was reduced by \$123,500 or 44.3% due to a decrease in Adult Service and Dislocated Workers with the loss of Workforce Advancement and Support Center. There was an offsetting increase in Operations.

Cost Recovery and Intergov't Transfer of \$371,915 includes the shared cost of the WIA program, including employee costs, to the Public Assistance Fund.

Revenues meet expenditures at \$5,855,409 from Federal Grants.

Department: 7 **Job & Family Services**
Fund Title: 230 **Child Support Enforcement**
Subfund Title: 302 **Child Support Enforcement Agency**
Program Cost Account: **Judicial & Law Enforcement**



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	7,325,884	5,751,709	5,727,844	6,260,629	508,920	8.8%
Fringe Benefits	2,416,471	2,286,273	2,249,512	2,580,679	294,406	12.9%
Special Fringe Benefits	44,325	55,453	63,966	73,992	18,539	33.4%
Operating Supplies	5,477	30,668	2,998	4,398	(26,270)	-85.7%
Routine Business	15,366	14,103	7,743	9,293	(4,810)	-34.1%
Board Approved Travel	17,086	22,864	15,888	34,568	11,704	51.2%
Staff Training and Development	15,718	55,867	14,349	33,316	(22,551)	-40.4%
Contractual Professional Services	520,515	485,270	165,332	881,019	395,749	81.6%
Maintenance and Repair Services	22,696	16,138	14,580	16,122	(16)	-0.1%
Communications	288,670	303,914	216,976	266,642	(37,272)	-12.3%
Rentals	5,347					
Other Social Services			88	53	53	
Miscellaneous	29,486	42,810	11,690	30,000	(12,810)	-29.9%
Interfund Transfers	6,201,263	4,636,981	5,009,323	3,417,853	(1,219,128)	-26.3%
Cost Recovery and Intergov't Transfers	4,861,300	3,977,933	2,859,178	3,813,929	(164,004)	-4.1%
Capital Outlays	147,932	140,250	57,721	119,500	(20,750)	-14.8%
Total	\$21,917,538	\$17,820,233	\$16,417,187	\$17,541,993	(\$278,240)	-1.6%

Budgeted Positions

Full-Time Positions	141.00	155.00	159.00	4.00
Total Positions	141.00	155.00	159.00	4.00

Department:	7	Job & Family Services
Fund Title:	230	Child Support Enforcement
Subfund Title:	302	Child Support Enforcement Agency
Program Cost Account:		Judicial & Law Enforcement



Adopted Budget Highlights

Salaries and Fringe Benefits are budgeted based on actual employee salaries and fringe benefit costs. The salary increase parameter for this department was 3.0%.

Budgeted Positions increased by four full-time positions due to two part-time positions transferred and upgraded to full-time from the Public Assistance fund and two additional new positions approved. The salaries and benefits for the additional new positions are \$91,293 for two Clerk II's for CSEA Records.

Special Fringe Benefits increased by \$18,539 or 33.4% due to additional Tuition Reimbursements with an off-setting reduction in Employee Meals and Refreshments, Employee Recognition Program and Employee Cash Awards Program.

Operating Supplies decreased by \$26,270 or 85.7% because of less money budgeted for Office Supplies, Subscriptions and Books, Stockroom Supplies (ISF) and Other Operating Supplies.

Staff Training and Development is down by \$22,551 or 40.4% due to a reduction in Training Registration, Professional Dues and Memberships and Training Mileage.

Contractual Professional Services are up by \$395,749 or 81.6% primarily due to an increase in Consultant Services and a decrease in Stockroom-Temporaries (ISF).

Interfund Transfers of \$3,417,853, which decreased by \$1,219,128 or 26.3%, is comprised of the Inter-Departmental Agreements with the Sheriff's Department for Security totaling \$80,818 and IV-D contracts totaling \$3,337,035 with Clerk of Courts, Juvenile Court Clerk, Juvenile Court Magistrate and Domestic Relations.

Cost Recovery and Intergov't Transfer of \$3,813,929, which is down \$164,004 or 4.1%, includes the CSEA Transfer to PA - Cost Recovery for administrative costs.

Capital Outlays totaling \$119,500 include \$30,500 for glass stackers to reduce noise in the Call Center, \$14,000 for seven laptops and \$75,000 in Major Software Systems for the legal tracking system.

Revenues total \$17,541,993, which include \$12,500,391 in Federal Reimbursements, \$2,418,251 in State Reimbursements, \$200,000 in Other Fees, \$50,000 in Refunds, and \$2,373,351 in Child Support IV-D Transfer from General Fund.

Department: 7 Job & Family Services
Fund Title: 231 Children Services
Subfund Title: 301 Children Services
Program Cost Account: Social Services



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	8,337,056		10,982			
Fringe Benefits	2,542,408		10,438			
Special Fringe Benefits	100,265					
Pre-Employment Services	1,286					
Operating Supplies	189,692		1,032	1,765	1,765	
Routine Business	185,978	3,000	15,513	23,051	20,051	668.4%
Board Approved Travel	33,355	12,000	14,357	14,887	2,887	24.1%
Staff Training and Development	33,343					
Contractual Professional Services	485,578	237,488	278,219	652,406	414,918	174.7%
Social Services Contractual Services	16,500,876	17,016,443	16,155,488	15,268,948	(1,747,495)	-10.3%
Maintenance and Repair Services	29,634					
Communications	139,991	123,000	148,760	51,796	(71,204)	-57.9%
Public Utility Services	153,111					
Rentals	1,130					
Other Social Services	5,418,251	4,126,802	4,750,653	4,665,508	538,706	13.1%
Miscellaneous	584,376	491,738	706,652	686,857	195,119	39.7%
Interfund Transfers	1,313,726		839,931	855,889	855,889	
Cost Recovery and Intergov't Transfers	10,251,180	31,165,913	28,097,622	29,094,893	(2,071,020)	-6.6%
Capital Outlays	35,230		1,740			
Construction and Improvements				300,000	300,000	
Debt Service	48,981					
Total	\$46,385,447	\$53,176,384	\$51,031,387	\$51,616,000	(\$1,560,384)	-2.9%

Budgeted Positions

Full-Time Positions	345.00	0.00	0.00	
Part-Time Positions	33.00	0.00	0.00	
Total Positions	378.00	0.00	0.00	0.00

Department:	7	Job & Family Services
Fund Title:	231	Children Services
Subfund Title:	301	Children Services
Program Cost Account:		Social Services



Adopted Budget Highlights

Effective May 7, 2006, Children Services merged with Job and Family Services. Due to the merger, Salaries, Fringe Benefits and various Operating expenditures for Children Services are required to be paid out of the Public Assistance fund.

Routine Business increased \$20,051 or 668.4% due to additional Routine Business Mileage of \$23,051 and a decrease in Routine Business Parking of \$3,000.

Contractual Professional Services is up \$414,918 or 174.7% primarily due to an increase in Consultant Services for contracts such as A.S.A.P. summons delivery services, video taping and miscellaneous evaluations of clients.

Social Services Contractual Services decreased by \$1,747,495 or 10.3% mostly because of a reduction in Group and Contract Foster Homes.

Communications is down by \$71,204 or 57.9% because of a decrease in Advertising.

Other Social Services increased \$538,706 or 13.1% primarily due to additional funds for Other Services for Clients and Adoption Assistance.

Miscellaneous rose \$195,119 or 39.7% because of an increase of \$420,615 in Reimbursements and \$4,635 in Awards & Judgments with an offsetting decrease of \$230,131 in Allowances.

Interfund Transfers totaling \$855,889 include the agreement with the General Fund to reimburse the cost of the Prosecutor's Child Protective Unit.

Cost Recovery and Intergov't Transfers of \$29,094,893 are comprised of the Title IV-E transfer to the Public Assistance fund and Juvenile Court, which is a decrease of \$2,071,020 or 6.6% under the 2007 Adopted Budget.

Total estimated revenue for 2008 is \$48,049,320. The largest contributor to this revenue stream is the Human Service Levy Interfund Transfers at \$23,109,222. Other revenues are \$16,996,757 in Title IV-E, \$3,371,421 in other federal revenues, \$3,479,519 in State Child Welfare Subsidy, \$578,942 in other state revenues and \$513,459 in miscellaneous revenues. There is a spend-down of \$3,566,680 in this fund.

Department: 7 Job & Family Services
Fund Title: 240 Job & Family Services
Subfund Title: 25 Job & Family Services
Program Cost Account: Social Services



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	27,753,295	31,986,258	31,648,861	35,432,372	3,446,114	10.8%
Fringe Benefits	8,832,454	11,308,495	10,669,591	13,507,350	2,198,855	19.4%
Special Fringe Benefits	384,527	467,927	409,838	516,336	48,409	10.3%
Post Employment Services		310			(310)	-100.0%
Pre-Employment Services	1,624	2,643	2,156	2,673	30	1.1%
Operating Supplies	1,231,651	1,476,146	805,063	840,410	(635,736)	-43.1%
Routine Business	285,696	538,925	510,003	493,001	(45,924)	-8.5%
Board Approved Travel	129,184	293,878	75,311	110,918	(182,960)	-62.3%
Staff Training and Development	61,751	265,223	81,709	164,314	(100,909)	-38.0%
Contractual Professional Services	3,929,502	4,131,178	2,426,724	3,367,009	(764,169)	-18.5%
Social Services Contractual Services	56,670,246	46,894,076	45,885,010	45,559,874	(1,334,202)	-2.8%
Maintenance and Repair Services	387,061	1,316,594	1,673,529	920,282	(396,312)	-30.1%
Communications	948,940	613,734	635,428	718,878	105,144	17.1%
Property and Casualty Insurance	69,520	82,969	44,240	76,000	(6,969)	-8.4%
Public Utility Services	410,181	490,164	513,585	500,660	10,496	2.1%
Rentals	3,794,488	2,370,288	2,575,494	2,649,367	279,079	11.8%
Other Social Services	654,020	520,446	338,810	502,525	(17,921)	-3.4%
Miscellaneous	2,933,900	2,667,022	3,080,181	2,931,744	264,722	9.9%
Interfund Transfers	16,834,289	13,731,941	15,273,288	8,186,052	(5,545,889)	-40.4%
Capital Outlays	2,311,733	2,926,359	749,315	795,223	(2,131,136)	-72.8%
Construction and Improvements	5,976	250,000	35,919	12,000	(238,000)	-95.2%
Debt Service	165,610	104,326	198,803	393,672	289,346	277.3%
Total	\$127,795,649	\$122,438,902	\$117,632,858	\$117,680,660	(\$4,758,242)	-3.9%

Budgeted Positions

Full-Time Positions	351.00	762.00	774.00	12.00
Part-Time Positions	14.00	22.00	47.00	25.00
Total Positions	365.00	784.00	821.00	37.00

Department:	7	Job & Family Services
Fund Title:	240	Job & Family Services
Subfund Title:	25	Job & Family Services
Program Cost Account:		Social Services



Adopted Budget Highlights

Effective May 7, 2006, Children Services merged with Job and Family Services. Due to the merger, Salaries, Fringe Benefits and various Operating expenditures for Children Services are required to be paid out of the Public Assistance fund.

Salaries and Fringe Benefits are budgeted based on actual employee salaries and fringe benefit costs. The salary increase parameter for this department was 3.0%. Budgeted Positions increased three partly-time position; however two of these positions were upgraded and transferred to the Child Support Enforcement Agency. In addition, 36 additional new positions were approved. The breakdown in Salaries and Fringe Benefits for the additional new positions is as follows: \$40,136 for one position for Support Services Operations, \$112,303 for two positions for Workforce Development Administration, \$47,137 for one position for Reception & Screening, \$51,915 for one position for WIA Administration, \$221,488 for three positions for Medicaid Protective Administration, \$48,060 for one position for Employment Units, \$464,749 for 25 positions for Economic Resource Support and \$114,676 for two positions for Adult Protective Services.

Operating Supplies decreased \$635,736 or 43.1% primarily due to a reduction in Office Supplies, Postage and Other Operating Supplies.

Board Approved Travel is down by \$182,960 or 62.3% because of a decrease in Board Approved - Registration, Lodging, Meals, Airline, Mileage and Other Travel.

Staff Training and Development decreased by \$100,909 or 38.0% mostly due to a reduction in Training Registration Professional Dues & Membership.

Contractual Professional Services went down by \$764,169 or 18.5% primarily because of a decrease in Consultant Services.

Maintenance and Repair Services decreased \$396,312 or 30.1% primarily due to a reduction in Equipment Maintenance, Other Facility Maintenance & Repair, Service Depot Charges (ISF) and Computer Software Maintenance Contracts.

Communications increased \$105,144 or 17.1% mostly due to additional funds for County Mailroom (ISF), Internet Access Charges (ISF) and Advertising.

Interfund Transfers of \$8,186,052 includes \$67,597 for CJIS expenses, \$1,346,184 for Debt Service payments, \$4,603,963 for TANF contracts with ADAMHS, Public Health - Dayton & Montgomery County, Montgomery County Education, Juvenile Court, FCFC, ABC Case Management and MR/DD, \$2,006,474 for Title XX transfers to MCCA and \$161,834 for a contract with the Sheriff for Saturday Visitation.

Capital Outlays totaling \$795,223 include \$350,000 for Office Furniture, \$377,725 for Data Processing Equipment - Hardware, \$20,000 for Vehicles, \$17,498 for Other Office Furniture and \$30,000 for Other Operating Equipment.

Construction and Improvements includes \$12,000 for reconfiguring electrical and data lines for the Employment Units at the Job Center.

Debt Service totals \$393,672, which is an increase of \$289,346 or 277.3% and includes the update of copiers to multi-functional devices.

Revenues total \$114,480,660, which include \$68,399,660 in Federal Reimbursements, \$9,097,805 in State Reimbursements, \$500,000 in Refunds, \$957,352 in PA Revenue WIA Transfer - Cost Recovery, \$3,251,409 in Other Cash Transfers from the General Fund, \$3,813,929 in PA Revenue from CSEA - Cost Recovery and \$28,460,505 in PA Revenue from PCSA Recovery. There is a spend-down of \$3,200,000 in this fund.

Department: 7 Job & Family Services
Fund Title: 299 Other Special Revenue Funds-FC
Subfund Title: 515 JFS-Frail & Elderly Services
Program Cost Account: Social Services



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	91,921	94,930	96,974	98,058	3,128	3.3%
Fringe Benefits	35,800	40,156	39,573	43,771	3,615	9.0%
Special Fringe Benefits	44	6,852			(6,852)	-100.0%
Operating Supplies		9,951			(9,951)	-100.0%
Routine Business	469	5,848	84		(5,848)	-100.0%
Board Approved Travel	1,076	12,000	1,116		(12,000)	-100.0%
Staff Training and Development	90	4,620	706	876	(3,744)	-81.0%
Contractual Professional Services	2,848	50,780			(50,780)	-100.0%
Social Services Contractual Services	6,094,945	5,309,374	6,749,183	5,904,365	594,991	11.2%
Communications	72	3,489	72	3,563	74	2.1%
Property and Casualty Insurance	2,831		3,102			
Cost Recovery and Intergov't Transfers		64,000	22,506		(64,000)	-100.0%
Total	\$6,230,095	\$5,602,000	\$6,913,317	\$6,050,633	\$448,633	8.0%

Budgeted Positions

Full-Time Positions	2.00	2.00	2.00	
Total Positions	2.00	2.00	2.00	0.00

Adopted Budget Highlights

Salaries and Fringe Benefits are budgeted based on actual employee salaries and fringe benefit costs. The salary increase parameter for this department was 3.0%.

Various lines item were reduced in order to reallocate the appropriation to Social Services Contractual Services. The reductions include \$6,852 or 100.0% in Special Fringe Benefits, \$9,951 or 100.0% in Operating Supplies, \$5,848 or 100.0% in Routine Business, \$12,000 or 100.0% in Board Approved Travel, \$3,744 or 81.0% in Staff Training and Development, \$50,780 or 100.0% in Contractual Professional Services and \$64,000 or 100.0% in Cost Recovery and Intergov't Transfers.

Social Services Contractual Services increased \$594,991 or 11.2% due to an increase in FCFC Service Contracts.

Revenues are budgeted at \$5,602,000 from the Human Services Levy, which is a planned spend-down of \$448,633.

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
<u>Children Services</u>				
<u>Special Revenue Fund</u>				
Children Services				
Children Services				
<u>Administrative Services</u>				
Full-Time				
ACCOUNT CLERK II	6.00	-	-	-
ACCOUNT CLERK III	3.00	-	-	-
ACCOUNTING MANAGER II	1.00	-	-	-
ADMINISTRATIVE ASSISTANT III	1.00	-	-	-
ADMINISTRATIVE SECRETARY I	1.00	-	-	-
CASE CONTROL REVIEWER	1.00	-	-	-
CLERK II	1.00	-	-	-
DATA ENTRY OPERATOR II	5.00	-	-	-
DIRECTOR, ADMINISTRATIVE SERVICES	1.00	-	-	-
FACILITIES SPECIALIST	1.00	-	-	-
FINANCIAL ANALYST	1.00	-	-	-
SECRETARY I	3.00	-	-	-
SECRETARY II	1.00	-	-	-
Status TOTAL	26.00	-	-	-
Part-Time				
CLERK I	2.00	-	-	-
PURCHASING SPECIALIST	1.00	-	-	-
Status TOTAL	3.00	-	-	-
OCA TOTAL	29.00	-	-	-
<u>Child and Family Services Division</u>				
Full-Time				
ADMINISTRATIVE SECRETARY I	2.00	-	-	-
ADMINISTRATIVE SECRETARY II	1.00	-	-	-
CASEWORKER II	14.00	-	-	-
CHILD WELFARE CASEWORKER I	21.00	-	-	-
CHILD WELFARE CASEWORKER II	35.00	-	-	-
CHILD WELFARE CASEWORKER III	103.00	-	-	-
CHILD WELFARE CASEWORKER SUPERVISOR I	8.00	-	-	-
CHILD WELFARE CASEWORKER SUPERVISOR II	14.00	-	-	-
CHILD WELFARE CASEWORKER SUPERVISOR III	14.00	-	-	-
CHILD WELFARE CASEWORKER SUPERVISOR IV	1.00	-	-	-
COTTAGE MONITOR	2.00	-	-	-
DRIVER	5.00	-	-	-
EMPLOYEE RELATIONS MANAGER	1.00	-	-	-
FAMILY ASSISTANT	1.00	-	-	-
NURSE SPECIALIST	3.00	-	-	-

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
NURSE SUPERVISOR	1.00	-	-	-
NURSE SUPERVISOR I	1.00	-	-	-
PSYCHOLOGIST INTERN	2.00	-	-	-
SECRETARY I	4.00	-	-	-
SECRETARY II	4.00	-	-	-
SOCIAL PROGRAM COORDINATOR	2.00	-	-	-
SOCIAL PROGRAM SPECIALIST	9.00	-	-	-
TECHNICAL TYPIST	17.00	-	-	-
TELEPHONE OPERATOR 2	1.00	-	-	-
TRANSPORTATION SUPERVISOR	1.00	-	-	-
TYPIST II	2.00	-	-	-
Status TOTAL	269.00	-	-	-
Part-Time				
CASEWORKER II	1.00	-	-	-
CHILD WELFARE CASEWORKER I	1.00	-	-	-
CHILD WELFARE CASEWORKER II	1.00	-	-	-
CHILD WELFARE CASEWORKER III	14.00	-	-	-
COTTAGE MONITOR	3.00	-	-	-
DRIVER	4.00	-	-	-
PSYCHOLOGIST	2.00	-	-	-
SOCIAL PROGRAM SPECIALIST	1.00	-	-	-
Status TOTAL	27.00	-	-	-
OCA TOTAL	296.00	-	-	-
<u>CSB Executive Director</u>				
Full-Time				
ADMINISTRATIVE SECRETARY I	1.00	-	-	-
EXECUTIVE DIRECTOR	1.00	-	-	-
PUBLIC INFORMATION COORDINATOR	1.00	-	-	-
Status TOTAL	3.00	-	-	-
OCA TOTAL	3.00	-	-	-
<u>Human Resources</u>				
Full-Time				
DIRECTOR OF HUMAN RESOURCES	1.00	-	-	-
PAYROLL COORDINATOR	1.00	-	-	-
PERSONNEL OFFICER I	2.00	-	-	-
SOCIAL PROGRAM SPECIALIST	1.00	-	-	-
Status TOTAL	5.00	-	-	-
Part-Time				
PERSONNEL OFFICER II	1.00	-	-	-
TYPIST II	1.00	-	-	-
Status TOTAL	2.00	-	-	-

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
OCA TOTAL	7.00	-	-	-
<u>Quality Centered Service</u>				
Full-Time				
ADMINISTRATIVE SECRETARY I	1.00	-	-	-
CASEWORKER II	1.00	-	-	-
CHILD WELFARE CASEWORKER SUPERVISOR II	1.00	-	-	-
CHILD WELFARE CASEWORKER SUPERVISOR III	3.00	-	-	-
CHILD WELFARE CASEWORKER SUPERVISOR IV	1.00	-	-	-
DATA ENTRY OPERATOR III	1.00	-	-	-
DATA SYSTEMS MANAGER I	1.00	-	-	-
DATA SYSTEMS SUPERVISOR	1.00	-	-	-
MANDATED SERVICES COORDINATOR	1.00	-	-	-
PC SUPPORT SPECIALIST	2.00	-	-	-
PROGRAMMER	1.00	-	-	-
QUALITY ASSURANCE MANAGER	1.00	-	-	-
SECRETARY I	5.00	-	-	-
SECRETARY II	1.00	-	-	-
SOCIAL PROGRAM COORDINATOR	7.00	-	-	-
SOCIAL PROGRAM DEVELOPER	2.00	-	-	-
SOCIAL PROGRAM SPECIALIST	8.00	-	-	-
SOFTWARE SPECIALIST I	2.00	-	-	-
TECHNICAL WRITER	1.00	-	-	-
TRAINING OFFICER I	1.00	-	-	-
Status TOTAL	42.00	-	-	-
Part-Time				
TECHNICAL TYPIST	1.00	-	-	-
Status TOTAL	1.00	-	-	-
OCA TOTAL	43.00	-	-	-
Subfund TOTAL Children Services	378.00	-	-	-
Fund TOTAL Children Services	378.00	-	-	-
GAAP Fund TOTAL Special Revenue Fund	378.00	-	-	-
TOTAL DEPARTMENT	378.00	-	-	-

Job and Family Services

Special Revenue Fund

Child Support Enforcement

Child Support Enforcement Agency

Call Center Team 1

Full-Time

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
ACCOUNT CLERK II	3.00	-	-	-
ECONOMIC SUPPORT SPECIALIST	2.00	-	-	-
JFS CUSTOMER CALL CENTER TEAM LEADER	1.00	-	-	-
JOB & FAMILY SERVICES SPECIALIST	6.00	-	-	-
JOB & FAMILY SERVICES SUPERVISOR	1.00	-	-	-
Status TOTAL	13.00	-	-	-
OCA TOTAL	13.00	-	-	-
<u>Call Center Team 2</u>				
Full-Time				
ACCOUNT CLERK II	1.00	-	-	-
ECONOMIC SUPPORT SPECIALIST	5.00	-	-	-
JFS CUSTOMER CALL CENTER TEAM LEADER	1.00	-	-	-
JOB & FAMILY SERVICES SPECIALIST	4.00	-	-	-
JOB & FAMILY SERVICES SUPERVISOR	1.00	-	-	-
Status TOTAL	12.00	-	-	-
OCA TOTAL	12.00	-	-	-
<u>Call Center Team 3</u>				
Full-Time				
ACCOUNT CLERK II	1.00	-	-	-
ACCOUNT CLERK III	2.00	-	-	-
ECONOMIC SUPPORT SPECIALIST	1.00	-	-	-
JFS CUSTOMER CALL CENTER TEAM LEADER	1.00	-	-	-
JOB & FAMILY SERVICES SPECIALIST	6.00	-	-	-
JOB & FAMILY SERVICES SUPERVISOR	1.00	-	-	-
Status TOTAL	12.00	-	-	-
OCA TOTAL	12.00	-	-	-
<u>Call Center Team 4</u>				
Full-Time				
ACCOUNT CLERK II	2.00	-	-	-
JFS CUSTOMER CALL CENTER TEAM LEADER	1.00	-	-	-
JOB & FAMILY SERVICES SPECIALIST	6.00	-	-	-
JOB & FAMILY SERVICES SUPERVISOR	1.00	-	-	-
Status TOTAL	10.00	-	-	-
OCA TOTAL	10.00	-	-	-
<u>Call Center Team 5</u>				
Full-Time				
ACCOUNT CLERK II	2.00	-	-	-
ACCOUNT CLERK III	1.00	-	-	-
ACCOUNTANT I	1.00	-	-	-
CLERICAL SPECIALIST	1.00	-	-	-
CLERK II	4.00	-	-	-

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
DATA ENTRY OPERATOR I	1.00	-	-	-
JOB & FAMILY SERVICES AIDE	2.00	-	-	-
OFFICE MANAGER	1.00	-	-	-
Status TOTAL	13.00	-	-	-
OCA TOTAL	13.00	-	-	-
<u>Call Center Team 6</u>				
Full-Time				
ECONOMIC SUPPORT SPECIALIST	9.00	-	-	-
JOB & FAMILY SERVICES SUPERVISOR	1.00	-	-	-
Status TOTAL	10.00	-	-	-
OCA TOTAL	10.00	-	-	-
<u>CSEA Enforcement & Call Center</u>				
Full-Time				
ACCOUNT CLERK II	-	14.00	14.00	-
ACCOUNT CLERK III	-	2.00	2.00	-
ACCOUNTANT I	-	1.00	1.00	-
CLERICAL SPECIALIST	-	1.00	1.00	-
CLERK II	-	3.00	3.00	-
DATA ENTRY OPERATOR I	-	1.00	1.00	-
ECONOMIC SUPPORT SPECIALIST	-	15.00	17.00	2.00
JFS CUSTOMER CALL CENTER TEAM LEADER	-	4.00	4.00	-
JOB & FAMILY SERVICES AIDE	-	2.00	3.00	1.00
JOB & FAMILY SERVICES MANAGER	-	1.00	1.00	-
JOB & FAMILY SERVICES SPECIALIST	-	22.00	19.00	(3.00)
JOB & FAMILY SERVICES SUPERVISOR	-	6.00	6.00	-
OFFICE MANAGER	-	1.00	-	(1.00)
OFFICE MANAGER 1	-	-	1.00	1.00
Status TOTAL	-	73.00	73.00	-
OCA TOTAL	-	73.00	73.00	-
<u>CSEA Establishment</u>				
Full-Time				
JOB & FAMILY SERVICES MANAGER	1.00	-	-	-
Status TOTAL	1.00	-	-	-
OCA TOTAL	1.00	-	-	-
<u>CSEA Legal</u>				
Full-Time				
ACCOUNT CLERK II	-	1.00	1.00	-
ADMINISTRATIVE ASSISTANT I	-	7.00	7.00	-
ATTORNEY	-	14.00	-	(14.00)
CHILD SUPPORT ATTORNEY	-	-	6.00	6.00
CLERICAL SPECIALIST	-	1.00	1.00	-

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
CLERK II	-	3.00	3.00	-
DATA ENTRY OPERATOR I	-	3.00	3.00	-
ECONOMIC SUPPORT SPECIALIST	-	5.00	6.00	1.00
INVESTIGATOR III	-	6.00	6.00	-
JOB & FAMILY SERVICES AIDE	-	4.00	4.00	-
JOB & FAMILY SERVICES MANAGER	-	1.00	1.00	-
JOB & FAMILY SERVICES SPECIALIST	-	7.00	7.00	-
JOB & FAMILY SERVICES SUPERVISOR	-	4.00	4.00	-
PROCESS SERVER	-	2.00	2.00	-
PROGRAM COORDINATOR	-	-	2.00	2.00
PROGRAM MANAGER	-	1.00	-	(1.00)
SECRETARY	-	-	9.00	9.00
SECRETARY I	-	9.00	-	(9.00)
SENIOR CHILD SUPPORT ATTORNEY	-	-	8.00	8.00
Status TOTAL	-	68.00	70.00	2.00
OCA TOTAL	-	68.00	70.00	2.00
<u>CSEA Quality Improvement</u>				
Full-Time				
ACCOUNT CLERK II	-	1.00	1.00	-
JOB & FAMILY SERVICES AIDE	-	1.00	1.00	-
JOB & FAMILY SERVICES SPECIALIST	-	2.00	2.00	-
JOB & FAMILY SERVICES SUPERVISOR	-	1.00	1.00	-
Status TOTAL	-	5.00	5.00	-
OCA TOTAL	-	5.00	5.00	-
<u>CSEA Records</u>				
Full-Time				
ADMINISTRATIVE ASSISTANT I	-	1.00	1.00	-
CLERK II	-	6.00	8.00	2.00
DATA PROCESSOR II	-	1.00	1.00	-
OFFICE MANAGER	-	1.00	-	(1.00)
OFFICE MANAGER I	-	-	1.00	1.00
Status TOTAL	-	9.00	11.00	2.00
OCA TOTAL	-	9.00	11.00	2.00
<u>Customer Service</u>				
Full-Time				
JOB & FAMILY SERVICES MANAGER	1.00	-	-	-
Status TOTAL	1.00	-	-	-
OCA TOTAL	1.00	-	-	-
<u>Data Entry</u>				
Full-Time				
ACCOUNT CLERK II	1.00	-	-	-

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
CLERICAL SPECIALIST	1.00	-	-	-
DATA ENTRY OPERATOR I	4.00	-	-	-
JOB & FAMILY SERVICES AIDE	1.00	-	-	-
JOB & FAMILY SERVICES SUPERVISOR	1.00	-	-	-
Status TOTAL	8.00	-	-	-
OCA TOTAL	8.00	-	-	-
<u>Intake</u>				
Full-Time				
CLERK II	2.00	-	-	-
ECONOMIC SUPPORT SPECIALIST	3.00	-	-	-
JOB & FAMILY SERVICES SPECIALIST	4.00	-	-	-
JOB & FAMILY SERVICES SUPERVISOR	1.00	-	-	-
Status TOTAL	10.00	-	-	-
OCA TOTAL	10.00	-	-	-
<u>Legal Administration</u>				
Full-Time				
ADMINISTRATIVE ASSISTANT I	3.00	-	-	-
ECONOMIC SUPPORT SPECIALIST	1.00	-	-	-
JOB & FAMILY SERVICES SUPERVISOR	1.00	-	-	-
PROCESS SERVER	2.00	-	-	-
SECRETARY I	8.00	-	-	-
WORD PROCESSOR SPECIALIST II	1.00	-	-	-
Status TOTAL	16.00	-	-	-
OCA TOTAL	16.00	-	-	-
<u>Legal Court</u>				
Full-Time				
ATTORNEY	8.00	-	-	-
Status TOTAL	8.00	-	-	-
OCA TOTAL	8.00	-	-	-
<u>Legal Hearings</u>				
Full-Time				
ACCOUNT CLERK I	1.00	-	-	-
ACCOUNT CLERK II	1.00	-	-	-
ADMINISTRATIVE ASSISTANT I	4.00	-	-	-
ATTORNEY	6.00	-	-	-
JOB & FAMILY SERVICES AIDE	1.00	-	-	-
JOB & FAMILY SERVICES SPECIALIST	2.00	-	-	-
PROGRAM COORDINATOR	1.00	-	-	-
Status TOTAL	16.00	-	-	-

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
OCA TOTAL	16.00	-	-	-
<u>QA/Policy</u>				
Full-Time				
JOB & FAMILY SERVICES AIDE	1.00	-	-	-
JOB & FAMILY SERVICES SUPERVISOR	1.00	-	-	-
Status TOTAL	2.00	-	-	-
OCA TOTAL	2.00	-	-	-
<u>Records</u>				
Full-Time				
ADMINISTRATIVE ASSISTANT I	1.00	-	-	-
CASHIER I	1.00	-	-	-
CLERK II	5.00	-	-	-
DATA PROCESSOR II	1.00	-	-	-
OFFICE MANAGER	1.00	-	-	-
Status TOTAL	9.00	-	-	-
OCA TOTAL	9.00	-	-	-
Subfund TOTAL Child Support Enforcement Agency	141.00	155.00	159.00	4.00
Fund TOTAL Child Support Enforcement	141.00	155.00	159.00	4.00
Job & Family Services				
Job & Family Services				
<u>Adult Protective</u>				
Full-Time				
JOB & FAMILY SERVICES SUPERVISOR	1.00	-	-	-
SOCIAL SERVICE WORKER 3	5.00	-	-	-
Status TOTAL	6.00	-	-	-
OCA TOTAL	6.00	-	-	-
<u>Adult Protective Services</u>				
Full-Time				
JOB & FAMILY SERVICES AIDE	-	1.00	1.00	-
JOB & FAMILY SERVICES SUPERVISOR	-	1.00	1.00	-
SOCIAL SERVICE WORKER 3	-	6.00	8.00	2.00
Status TOTAL	-	8.00	10.00	2.00
OCA TOTAL	-	8.00	10.00	2.00
<u>Career Advancement</u>				
Full-Time				
ECONOMIC SUPPORT SPECIALIST	-	-	2.00	2.00
JFS CUSTOMER CALL CENTER TEAM LEADER	-	-	1.00	1.00
JOB & FAMILY SERVICES AIDE	-	-	1.00	1.00

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
JOB & FAMILY SERVICES SPECIALIST	-	-	5.00	5.00
JOB & FAMILY SERVICES SUPERVISOR	-	-	1.00	1.00
Status TOTAL	-	-	10.00	10.00
OCA TOTAL	-	-	10.00	10.00
<u>Career Advancement - Unit 60</u>				
Full-Time				
ECONOMIC SUPPORT SPECIALIST	2.00	2.00	-	(2.00)
JFS CUSTOMER CALL CENTER TEAM LEADER	1.00	1.00	-	(1.00)
JOB & FAMILY SERVICES AIDE	1.00	1.00	-	(1.00)
JOB & FAMILY SERVICES SPECIALIST	2.00	5.00	-	(5.00)
JOB & FAMILY SERVICES SUPERVISOR	1.00	1.00	-	(1.00)
PROGRAM COORDINATOR	1.00	-	-	-
Status TOTAL	8.00	10.00	-	(10.00)
OCA TOTAL	8.00	10.00	-	(10.00)
<u>Child Care Unit</u>				
Full-Time				
ECONOMIC SUPPORT SPECIALIST	-	15.00	15.00	-
JFS CUSTOMER CALL CENTER TEAM LEADER	-	-	1.00	1.00
JOB & FAMILY SERVICES AIDE	-	1.00	1.00	-
JOB & FAMILY SERVICES SUPERVISOR	-	2.00	1.00	(1.00)
Status TOTAL	-	18.00	18.00	-
OCA TOTAL	-	18.00	18.00	-
<u>Children Services District 1</u>				
Full-Time				
CASEWORKER II	-	6.00	6.00	-
CHILD WELFARE CASEWORKER I	-	17.00	12.00	(5.00)
CHILD WELFARE CASEWORKER II	-	15.00	12.00	(3.00)
CHILD WELFARE CASEWORKER III	-	18.00	26.00	8.00
CHILD WELFARE CASEWORKER SUPERVISOR I	-	3.00	2.00	(1.00)
CHILD WELFARE CASEWORKER SUPERVISOR II	-	5.00	6.00	1.00
CHILD WELFARE CASEWORKER SUPERVISOR III	-	1.00	1.00	-
SECRETARY II	-	1.00	1.00	-
TECHNICAL TYPIST	-	7.00	8.00	1.00
Status TOTAL	-	73.00	74.00	1.00
OCA TOTAL	-	73.00	74.00	1.00
<u>Children Services District 2</u>				
Full-Time				
CASEWORKER II	-	6.00	6.00	-
CHILD WELFARE CASEWORKER I	-	14.00	10.00	(4.00)
CHILD WELFARE CASEWORKER II	-	16.00	9.00	(7.00)
CHILD WELFARE CASEWORKER III	-	22.00	33.00	11.00

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
CHILD WELFARE CASEWORKER SUPERVISOR I	-	1.00	2.00	1.00
CHILD WELFARE CASEWORKER SUPERVISOR II	-	4.00	3.00	(1.00)
CHILD WELFARE CASEWORKER SUPERVISOR III	-	3.00	4.00	1.00
SECRETARY II	-	1.00	1.00	-
SOCIAL PROGRAM COORDINATOR	-	1.00	1.00	-
TECHNICAL TYPIST	-	6.00	5.00	(1.00)
TYPIST II	-	1.00	-	(1.00)
Status TOTAL	-	75.00	74.00	(1.00)
OCA TOTAL	-	75.00	74.00	(1.00)
<u>Community Development Administration Sha</u>				
Full-Time				
COMMUNICATIONS SPECIALIST	-	1.00	-	(1.00)
INTERNAL COMMUNICATION SPECIALIST	-	-	1.00	1.00
JOB & FAMILY SERVICES MANAGER	-	1.00	1.00	-
Status TOTAL	-	2.00	2.00	-
OCA TOTAL	-	2.00	2.00	-
<u>Contracting Administration Shared</u>				
Full-Time				
CONTRACT EVALUATOR/NEGOTIATOR	-	9.00	9.00	-
ECONOMIC SUPPORT SPECIALIST	-	2.00	2.00	-
JFS CUSTOMER CALL CENTER TEAM LEADER	-	1.00	1.00	-
JOB & FAMILY SERVICES SUPERVISOR	-	1.00	1.00	-
SOCIAL PROGRAM SPECIALIST	-	1.00	1.00	-
TYPIST II	-	1.00	1.00	-
Status TOTAL	-	15.00	15.00	-
OCA TOTAL	-	15.00	15.00	-
<u>Crise/Policy - Unit 91</u>				
Full-Time				
DATA SYSTEMS COORDINATOR I	2.00	-	-	-
ECONOMIC SUPPORT SPECIALIST	2.00	-	-	-
PROGRAM COORDINATOR	1.00	-	-	-
Status TOTAL	5.00	-	-	-
OCA TOTAL	5.00	-	-	-
<u>CSEA Director's Office</u>				
Full-Time				
ADMINISTRATIVE ASSISTANT II	-	1.00	1.00	-
ADMINISTRATIVE SECRETARY I	-	-	1.00	1.00
ASSISTANT COUNTY HS ADMINISTRATOR IV	-	1.00	-	(1.00)
ASSISTANT COUNTY JFS ADMINISTRATOR	-	-	1.00	1.00
Status TOTAL	-	2.00	3.00	1.00

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
OCA TOTAL	-	2.00	3.00	1.00
<u>Customer Service</u>				
Full-Time				
ADMINISTRATIVE ASSISTANT I	1.00	-	-	-
JOB & FAMILY SERVICES SUPERVISOR	2.00	-	-	-
Status TOTAL	3.00	-	-	-
OCA TOTAL	3.00	-	-	-
<u>Data Services</u>				
Full-Time				
DATA SYSTEMS COORDINATOR I	6.00	-	-	-
DATA SYSTEMS COORDINATOR II	3.00	-	-	-
DATA SYSTEMS COORDINATOR III	2.00	-	-	-
Status TOTAL	11.00	-	-	-
OCA TOTAL	11.00	-	-	-
<u>Day Care Administration</u>				
Full-Time				
ECONOMIC SUPPORT SPECIALIST	11.00	-	-	-
JOB & FAMILY SERVICES AIDE	1.00	-	-	-
JOB & FAMILY SERVICES SUPERVISOR	1.00	-	-	-
TYPIST II	1.00	-	-	-
Status TOTAL	14.00	-	-	-
OCA TOTAL	14.00	-	-	-
<u>Director of Admin & Support Services</u>				
Full-Time				
ADMINISTRATIVE ASSISTANT III	-	-	1.00	1.00
ADMINISTRATIVE SECRETARY I	-	1.00	1.00	-
BUSINESS ADMINISTRATOR III	-	-	1.00	1.00
DIRECTOR, ADMINISTRATIVE SERVICES	-	1.00	-	(1.00)
FACILITIES SPECIALIST	-	1.00	1.00	-
FINANCIAL CONSULTANT, HUMAN SERVICES	-	1.00	-	(1.00)
PURCHASING SPECIALIST	-	1.00	1.00	-
SECRETARY	-	1.00	-	(1.00)
Status TOTAL	-	6.00	5.00	(1.00)
OCA TOTAL	-	6.00	5.00	(1.00)
<u>Director of Quality Centered Service CSD</u>				
Full-Time				
ADMINISTRATIVE ASSISTANT I	-	-	1.00	1.00
JFS CUSTOMER CALL CENTER TEAM LEADER	-	-	1.00	1.00
JOB & FAMILY SERVICES SPECIALIST	-	-	1.00	1.00
SOCIAL PROGRAM SPECIALIST	-	-	1.00	1.00

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
Status TOTAL	-	-	4.00	4.00
OCA TOTAL	-	-	4.00	4.00
<u>Director of Quality Centered Services</u>				
Full-Time				
ADMINISTRATIVE ASSISTANT I	-	1.00	-	(1.00)
ADMINISTRATIVE SECRETARY I	-	1.00	1.00	-
CHILD WELFARE CASEWORKER SUPERVISOR III	-	-	1.00	1.00
CHILD WELFARE CASEWORKER SUPERVISOR IV	-	1.00	1.00	-
JFS CUSTOMER CALL CENTER TEAM LEADER	-	1.00	-	(1.00)
JOB & FAMILY SERVICES SPECIALIST	-	1.00	-	(1.00)
QUALITY ASSURANCE SPECIALIST	-	1.00	-	(1.00)
SOCIAL PROGRAM SPECIALIST	-	2.00	1.00	(1.00)
Status TOTAL	-	8.00	4.00	(4.00)
OCA TOTAL	-	8.00	4.00	(4.00)
<u>Directors Office</u>				
Full-Time				
ADMINISTRATIVE ASSISTANT I	1.00	-	-	-
ADMINISTRATIVE ASSISTANT II	1.00	-	-	-
ADMINISTRATIVE ASSISTANT III	1.00	-	-	-
ASSISTANT COUNTY HS ADMINISTRATOR IV	1.00	-	-	-
DIRECTOR, HUMAN SERVICES	1.00	-	-	-
FINANCIAL CONSULTANT, HUMAN SERVICES	1.00	-	-	-
JOB & FAMILY SERVICES SPECIALIST	1.00	-	-	-
SECRETARY	1.00	-	-	-
SOCIAL PROGRAM ADMINISTRATOR III	1.00	-	-	-
SOCIAL PROGRAM ADMINISTRATOR IV	1.00	-	-	-
WORD PROCESSOR SPECIALIST II	2.00	-	-	-
Status TOTAL	12.00	-	-	-
OCA TOTAL	12.00	-	-	-
<u>Director's Office & Operations</u>				
Full-Time				
ADMINISTRATIVE SECRETARY I	-	1.00	-	(1.00)
ADMINISTRATIVE SECRETARY II	-	-	1.00	1.00
CHILD WELFARE CASEWORKER SUPERVISOR III	-	-	1.00	1.00
CHILD WELFARE CASEWORKER SUPERVISOR IV	-	1.00	-	(1.00)
JFS CSD ASSISTANT DIRECTOR	-	-	1.00	1.00
Status TOTAL	-	2.00	3.00	1.00
OCA TOTAL	-	2.00	3.00	1.00
<u>Economic Resource Support</u>				
Full-Time				
JFS CUSTOMER CALL CENTER TEAM LEADER	-	1.00	1.00	-

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
JOB & FAMILY SERVICES AIDE	-	3.00	3.00	-
JOB & FAMILY SERVICES SUPERVISOR	-	-	1.00	1.00
PROGRAM COORDINATOR	-	1.00	1.00	-
Status TOTAL	-	5.00	6.00	1.00
Part-Time				
JOB & FAMILY SERVICES AIDE	-	11.00	38.00	27.00
Status TOTAL	-	11.00	38.00	27.00
OCA TOTAL	-	16.00	44.00	28.00
<u>Employment - Administrator</u>				
Full-Time				
ECONOMIC SUPPORT SPECIALIST	3.00	-	-	-
JFS CUSTOMER CALL CENTER TEAM LEADER	1.00	-	-	-
JOB & FAMILY SERVICES MANAGER	1.00	-	-	-
WORD PROCESSOR SPECIALIST II	1.00	-	-	-
Status TOTAL	6.00	-	-	-
OCA TOTAL	6.00	-	-	-
<u>Employment - Unit 35</u>				
Full-Time				
ECONOMIC SUPPORT SPECIALIST	1.00	-	-	-
JOB & FAMILY SERVICES AIDE	1.00	-	-	-
JOB & FAMILY SERVICES SPECIALIST	9.00	-	-	-
JOB & FAMILY SERVICES SUPERVISOR	1.00	-	-	-
Status TOTAL	12.00	-	-	-
OCA TOTAL	12.00	-	-	-
<u>Employment - Unit 37</u>				
Full-Time				
ECONOMIC SUPPORT SPECIALIST	3.00	-	-	-
JFS CUSTOMER CALL CENTER TEAM LEADER	2.00	-	-	-
JOB & FAMILY SERVICES SPECIALIST	6.00	-	-	-
Status TOTAL	11.00	-	-	-
OCA TOTAL	11.00	-	-	-
<u>Employment - Unit 39</u>				
Full-Time				
ECONOMIC SUPPORT SPECIALIST	3.00	-	-	-
JFS CUSTOMER CALL CENTER TEAM LEADER	1.00	-	-	-
JOB & FAMILY SERVICES SPECIALIST	6.00	-	-	-
JOB & FAMILY SERVICES SUPERVISOR	1.00	-	-	-
Status TOTAL	11.00	-	-	-
OCA TOTAL	11.00	-	-	-

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
<u>Employment - Unit 41</u>				
Full-Time				
ECONOMIC SUPPORT SPECIALIST	1.00	-	-	-
JOB & FAMILY SERVICES AIDE	1.00	-	-	-
JOB & FAMILY SERVICES SPECIALIST	8.00	-	-	-
JOB & FAMILY SERVICES SUPERVISOR	1.00	-	-	-
Status TOTAL	11.00	-	-	-
OCA TOTAL	11.00	-	-	-
<u>Employment - Unit 45</u>				
Full-Time				
ECONOMIC SUPPORT SPECIALIST	2.00	-	-	-
JFS CUSTOMER CALL CENTER TEAM LEADER	1.00	-	-	-
JOB & FAMILY SERVICES AIDE	1.00	-	-	-
JOB & FAMILY SERVICES SPECIALIST	7.00	-	-	-
JOB & FAMILY SERVICES SUPERVISOR	1.00	-	-	-
Status TOTAL	12.00	-	-	-
OCA TOTAL	12.00	-	-	-
<u>Employment - Unit 47</u>				
Full-Time				
ECONOMIC SUPPORT SPECIALIST	1.00	-	-	-
JFS CUSTOMER CALL CENTER TEAM LEADER	1.00	-	-	-
JOB & FAMILY SERVICES AIDE	1.00	-	-	-
JOB & FAMILY SERVICES SPECIALIST	7.00	-	-	-
JOB & FAMILY SERVICES SUPERVISOR	1.00	-	-	-
Status TOTAL	11.00	-	-	-
OCA TOTAL	11.00	-	-	-
<u>Employment - Unit 53</u>				
Full-Time				
ECONOMIC SUPPORT SPECIALIST	3.00	-	-	-
JFS CUSTOMER CALL CENTER TEAM LEADER	1.00	-	-	-
JOB & FAMILY SERVICES SPECIALIST	8.00	-	-	-
JOB & FAMILY SERVICES SUPERVISOR	1.00	-	-	-
Status TOTAL	13.00	-	-	-
OCA TOTAL	13.00	-	-	-
<u>Employment - Unit 59</u>				
Full-Time				
ECONOMIC SUPPORT SPECIALIST	2.00	-	-	-
JFS CUSTOMER CALL CENTER TEAM LEADER	2.00	-	-	-
JOB & FAMILY SERVICES SPECIALIST	7.00	-	-	-
Status TOTAL	11.00	-	-	-

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
OCA TOTAL	11.00	-	-	-
<u>Employment Units</u>				
Full-Time				
ACCOUNTANT I	-	-	1.00	1.00
ECONOMIC SUPPORT SPECIALIST	-	21.00	21.00	-
JFS CUSTOMER CALL CENTER TEAM LEADER	-	6.00	6.00	-
JOB & FAMILY SERVICES AIDE	-	5.00	8.00	3.00
JOB & FAMILY SERVICES MANAGER	-	1.00	1.00	-
JOB & FAMILY SERVICES SPECIALIST	-	48.00	53.00	5.00
JOB & FAMILY SERVICES SUPERVISOR	-	6.00	9.00	3.00
MANDATED SERVICES COORDINATOR	-	-	1.00	1.00
SECRETARY	-	-	1.00	1.00
SECRETARY I	-	1.00	-	(1.00)
SOCIAL PROGRAM SPECIALIST	-	1.00	-	(1.00)
Status TOTAL	-	89.00	101.00	12.00
OCA TOTAL	-	89.00	101.00	12.00
<u>Executive Director</u>				
Full-Time				
ADMINISTRATIVE ASSISTANT III	-	1.00	1.00	-
ADMINISTRATIVE SECRETARY I	-	1.00	1.00	-
COUNTY JFS ADMINISTRATOR	-	-	1.00	1.00
EXECUTIVE DIRECTOR	-	1.00	-	(1.00)
PUBLIC INFORMATION COORDINATOR	-	1.00	1.00	-
SECRETARY	-	-	1.00	1.00
Status TOTAL	-	4.00	5.00	1.00
OCA TOTAL	-	4.00	5.00	1.00
<u>Fiscal - Job Center (Cashier/Photo ID)</u>				
Full-Time				
ACCOUNT CLERK I	1.00	-	-	-
ACCOUNT CLERK II	1.00	-	-	-
JOB & FAMILY SERVICES MANAGER	1.00	-	-	-
OFFICE MANAGER	1.00	-	-	-
TYPIST I	1.00	-	-	-
Status TOTAL	5.00	-	-	-
OCA TOTAL	5.00	-	-	-
<u>Fiscal Administration</u>				
Full-Time				
ACCOUNT CLERK II	9.00	15.00	7.00	(8.00)
ACCOUNT CLERK III	2.00	5.00	3.00	(2.00)
ACCOUNTANT II	1.00	1.00	1.00	-
ACCOUNTING MANAGER II	-	1.00	-	(1.00)

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
BENEFITS MANAGER	-	1.00	-	(1.00)
CLERICAL SPECIALIST	-	-	1.00	1.00
FINANCIAL ANALYST	-	1.00	-	(1.00)
FISCAL OFFICER I	1.00	1.00	1.00	-
FISCAL OFFICER II	1.00	1.00	1.00	-
SECRETARY I	-	1.00	-	(1.00)
Status TOTAL	14.00	27.00	14.00	(13.00)
OCA TOTAL	14.00	27.00	14.00	(13.00)
<u>Fiscal Administration CSD</u>				
Full-Time				
ACCOUNT CLERK II	-	-	6.00	6.00
ACCOUNT CLERK III	-	-	3.00	3.00
ACCOUNTING MANAGER II	-	-	1.00	1.00
BENEFITS MANAGER	-	-	1.00	1.00
FINANCIAL ANALYST	-	-	1.00	1.00
SECRETARY I	-	-	1.00	1.00
Status TOTAL	-	-	13.00	13.00
OCA TOTAL	-	-	13.00	13.00
<u>Foster & Adoptive Resources</u>				
Full-Time				
CASEWORKER II	-	2.00	2.00	-
CHILD WELFARE CASEWORKER II	-	1.00	1.00	-
CHILD WELFARE CASEWORKER III	-	20.00	19.00	(1.00)
CHILD WELFARE CASEWORKER SUPERVISOR II	-	3.00	3.00	-
CHILD WELFARE CASEWORKER SUPERVISOR III	-	2.00	2.00	-
SECRETARY I	-	1.00	1.00	-
SOCIAL PROGRAM SPECIALIST	-	7.00	8.00	1.00
Status TOTAL	-	36.00	36.00	-
Part-Time				
CHILD WELFARE CASEWORKER I	-	1.00	-	(1.00)
CHILD WELFARE CASEWORKER III	-	-	1.00	1.00
Status TOTAL	-	1.00	1.00	-
OCA TOTAL	-	37.00	37.00	-
<u>Hospital</u>				
Full-Time				
JOB & FAMILY SERVICES SPECIALIST	7.00	-	-	-
JOB & FAMILY SERVICES SUPERVISOR	1.00	-	-	-
Status TOTAL	8.00	-	-	-
OCA TOTAL	8.00	-	-	-
<u>Human Resources</u>				

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
Full-Time				
ADMINISTRATIVE ASSISTANT II	1.00	-	-	-
BUSINESS ADMINISTRATOR IV	1.00	-	-	-
PERSONNEL AIDE	1.00	-	-	-
PERSONNEL OFFICER	4.00	-	-	-
Status TOTAL	7.00	-	-	-
OCA TOTAL	7.00	-	-	-
<u>Human Resources Administration</u>				
Full-Time				
ADMINISTRATIVE ASSISTANT II	-	1.00	-	(1.00)
ADMINISTRATIVE SECRETARY II	-	1.00	-	(1.00)
CHILD WELFARE CASEWORKER SUPERVISOR III	-	1.00	-	(1.00)
DIRECTOR OF HUMAN RESOURCES	-	1.00	-	(1.00)
PAYROLL COORDINATOR	-	1.00	-	(1.00)
PERSONNEL AIDE	-	1.00	1.00	-
PERSONNEL OFFICER	-	4.00	4.00	-
PERSONNEL OFFICER I	-	2.00	-	(2.00)
SECRETARY I	-	1.00	-	(1.00)
SOCIAL PROGRAM COORDINATOR	-	1.00	-	(1.00)
SOCIAL PROGRAM DEVELOPER	-	1.00	-	(1.00)
SOCIAL PROGRAM SPECIALIST	-	1.00	-	(1.00)
TRAINING OFFICER I	-	1.00	-	(1.00)
Status TOTAL	-	17.00	5.00	(12.00)
Part-Time				
SOCIAL PROGRAM SPECIALIST	-	1.00	-	(1.00)
Status TOTAL	-	1.00	-	(1.00)
OCA TOTAL	-	18.00	5.00	(13.00)
<u>Human Resources Administration CSD</u>				
Full-Time				
CHILD WELFARE CASEWORKER SUPERVISOR III	-	-	1.00	1.00
PAYROLL COORDINATOR	-	-	1.00	1.00
PERSONNEL ADMINISTRATOR	-	-	1.00	1.00
PERSONNEL AIDE	-	-	1.00	1.00
PERSONNEL OFFICER I	-	-	2.00	2.00
SECRETARY I	-	-	1.00	1.00
SOCIAL PROGRAM COORDINATOR	-	-	1.00	1.00
SOCIAL PROGRAM SPECIALIST	-	-	1.00	1.00
TRAINING OFFICER I	-	-	1.00	1.00
Status TOTAL	-	-	10.00	10.00
OCA TOTAL	-	-	10.00	10.00
<u>Information Technology Services</u>				

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
Full-Time				
DATA ENTRY OPERATOR III	-	1.00	1.00	-
DATA SYSTEMS COORDINATOR I	-	6.00	-	(6.00)
DATA SYSTEMS COORDINATOR II	-	3.00	-	(3.00)
DATA SYSTEMS COORDINATOR III	-	1.00	-	(1.00)
DATA SYSTEMS MANAGER	-	-	1.00	1.00
DATA SYSTEMS MANAGER I	-	1.00	-	(1.00)
MIS COORDINATOR	-	2.00	1.00	(1.00)
MIS MANAGER	-	1.00	-	(1.00)
MIS SPECIALIST II	-	-	1.00	1.00
NETWORK SPECIALIST	-	-	1.00	1.00
PC SUPPORT SPECIALIST	-	2.00	2.00	-
PROGRAMMER	-	1.00	1.00	-
SOFTWARE SPECIALIST I	-	2.00	1.00	(1.00)
Status TOTAL	-	20.00	9.00	(11.00)
OCA TOTAL	-	20.00	9.00	(11.00)
<u>Information Technology Services CSD</u>				
Full-Time				
MIS COORDINATOR	-	-	1.00	1.00
MIS MANAGER	-	-	1.00	1.00
MIS SPECIALIST I	-	-	6.00	6.00
MIS SPECIALIST II	-	-	2.00	2.00
MIS SPECIALIST III	-	-	1.00	1.00
Status TOTAL	-	-	11.00	11.00
OCA TOTAL	-	-	11.00	11.00
<u>Intake</u>				
Full-Time				
CHILD WELFARE CASEWORKER II	-	1.00	-	(1.00)
CHILD WELFARE CASEWORKER III	-	23.00	24.00	1.00
CHILD WELFARE CASEWORKER SUPERVISOR I	-	3.00	3.00	-
CHILD WELFARE CASEWORKER SUPERVISOR III	-	2.00	3.00	1.00
CLERK I	-	1.00	1.00	-
DRIVER	-	1.00	-	(1.00)
SECRETARY I	-	1.00	1.00	-
SECRETARY II	-	1.00	1.00	-
TECHNICAL TYPIST	-	1.00	-	(1.00)
TELEPHONE OPERATOR 2	-	1.00	3.00	2.00
Status TOTAL	-	35.00	36.00	1.00
Part-Time				
CHILD WELFARE CASEWORKER I	-	2.00	1.00	(1.00)
CHILD WELFARE CASEWORKER II	-	-	1.00	1.00
CHILD WELFARE CASEWORKER III	-	2.00	2.00	-
CHILD WELFARE CASEWORKER SUPERVISOR I	-	1.00	-	(1.00)

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
Status TOTAL	-	5.00	4.00	(1.00)
OCA TOTAL	-	40.00	40.00	-
<u>Interagency Resources</u>				
Full-Time				
CASEWORKER II	-	1.00	1.00	-
CHILD WELFARE CASEWORKER III	-	1.00	-	(1.00)
CHILD WELFARE CASEWORKER SUPERVISOR III	-	1.00	1.00	-
SECRETARY I	-	1.00	1.00	-
SOCIAL PROGRAM COORDINATOR	-	5.00	6.00	1.00
SOCIAL PROGRAM SPECIALIST	-	1.00	1.00	-
Status TOTAL	-	10.00	10.00	-
OCA TOTAL	-	10.00	10.00	-
<u>Investigation & Recovery Unit</u>				
Full-Time				
ECONOMIC SUPPORT SPECIALIST	-	13.00	9.00	(4.00)
INVESTIGATOR II	-	3.00	3.00	-
JFS CUSTOMER CALL CENTER TEAM LEADER	-	3.00	3.00	-
JOB & FAMILY SERVICES AIDE	-	4.00	3.00	(1.00)
JOB & FAMILY SERVICES MANAGER	-	1.00	1.00	-
JOB & FAMILY SERVICES SPECIALIST	-	14.00	5.00	(9.00)
JOB & FAMILY SERVICES SUPERVISOR	-	4.00	4.00	-
PROGRAM COORDINATOR	-	1.00	1.00	-
SECRETARY	-	-	1.00	1.00
SOCIAL PROGRAM SPECIALIST	-	-	1.00	1.00
Status TOTAL	-	43.00	31.00	(12.00)
OCA TOTAL	-	43.00	31.00	(12.00)
<u>Investigation and Recovery</u>				
Full-Time				
ECONOMIC SUPPORT SPECIALIST	2.00	-	-	-
INVESTIGATOR II	2.00	-	-	-
JOB & FAMILY SERVICES AIDE	2.00	-	-	-
JOB & FAMILY SERVICES SPECIALIST	2.00	-	-	-
JOB & FAMILY SERVICES SUPERVISOR	1.00	-	-	-
Status TOTAL	9.00	-	-	-
OCA TOTAL	9.00	-	-	-
<u>JFS Assistant Director's Office</u>				
Full-Time				
ADMINISTRATIVE ASSISTANT I	-	1.00	1.00	-
ASSISTANT COUNTY HS ADMINISTRATOR IV	-	1.00	-	(1.00)
ASSISTANT COUNTY JFS ADMINISTRATOR	-	-	1.00	1.00
BUSINESS ANALYST	-	1.00	-	(1.00)

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
BUSINESS OPERATIONS ANALYST	-	-	1.00	1.00
Status TOTAL	-	3.00	3.00	-
OCA TOTAL	-	3.00	3.00	-
<u>JFS Deputy Director's Office</u>				
Full-Time				
SECRETARY	-	-	1.00	1.00
SECRETARY I	-	1.00	-	(1.00)
SOCIAL PROGRAM ADMINISTRATOR	-	-	1.00	1.00
SOCIAL PROGRAM ADMINISTRATOR III	-	1.00	-	(1.00)
Status TOTAL	-	2.00	2.00	-
OCA TOTAL	-	2.00	2.00	-
<u>Job Bank</u>				
Full-Time				
BUSINESS ANALYST	1.00	-	-	-
JOB & FAMILY SERVICES AIDE	3.00	-	-	-
JOB & FAMILY SERVICES SPECIALIST	7.00	-	-	-
JOB & FAMILY SERVICES SUPERVISOR	1.00	-	-	-
WORD PROCESSING SPECIALIST I	1.00	-	-	-
WORKFORCE DEVELOPMENT COORDINATOR	1.00	-	-	-
Status TOTAL	14.00	-	-	-
Part-Time				
JOB & FAMILY SERVICES AIDE	2.00	-	-	-
Status TOTAL	2.00	-	-	-
OCA TOTAL	16.00	-	-	-
<u>Job Bank Administration</u>				
Full-Time				
ECONOMIC SUPPORT SPECIALIST	4.00	-	-	-
JOB & FAMILY SERVICES AIDE	1.00	-	-	-
Status TOTAL	5.00	-	-	-
OCA TOTAL	5.00	-	-	-
<u>Mandated Services</u>				
Full-Time				
MANDATED SERVICES COORDINATOR	-	1.00	-	(1.00)
SECRETARY I	-	3.00	3.00	-
TECHNICAL TYPIST	-	-	1.00	1.00
Status TOTAL	-	4.00	4.00	-
OCA TOTAL	-	4.00	4.00	-
<u>Medicaid - Unit 15</u>				
Full-Time				

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
JOB & FAMILY SERVICES AIDE	1.00	-	-	-
JOB & FAMILY SERVICES SPECIALIST	7.00	-	-	-
JOB & FAMILY SERVICES SUPERVISOR	1.00	-	-	-
Status TOTAL	9.00	-	-	-
OCA TOTAL	9.00	-	-	-
<u>Medicaid - Unit 16</u>				
Full-Time				
JFS CUSTOMER CALL CENTER TEAM LEADER	1.00	-	-	-
JOB & FAMILY SERVICES AIDE	1.00	-	-	-
JOB & FAMILY SERVICES SPECIALIST	7.00	-	-	-
Status TOTAL	9.00	-	-	-
OCA TOTAL	9.00	-	-	-
<u>Medicaid Hospital Outpost</u>				
Full-Time				
JOB & FAMILY SERVICES SPECIALIST	-	5.00	6.00	1.00
JOB & FAMILY SERVICES SUPERVISOR	-	1.00	1.00	-
Status TOTAL	-	6.00	7.00	1.00
OCA TOTAL	-	6.00	7.00	1.00
<u>Medicaid Protective Administration</u>				
Full-Time				
JOB & FAMILY SERVICES AIDE	-	10.00	10.00	-
JOB & FAMILY SERVICES MANAGER	-	1.00	1.00	-
JOB & FAMILY SERVICES SPECIALIST	-	38.00	38.00	-
JOB & FAMILY SERVICES SUPERVISOR	-	5.00	7.00	2.00
SECRETARY	-	-	1.00	1.00
SECRETARY I	-	1.00	-	(1.00)
SOCIAL PROGRAM SPECIALIST	-	1.00	2.00	1.00
Status TOTAL	-	56.00	59.00	3.00
OCA TOTAL	-	56.00	59.00	3.00
<u>Medical and Protective</u>				
Full-Time				
JOB & FAMILY SERVICES MANAGER	1.00	-	-	-
WORD PROCESSOR SPECIALIST II	1.00	-	-	-
Status TOTAL	2.00	-	-	-
OCA TOTAL	2.00	-	-	-
<u>Medical Support</u>				
Full-Time				
ECONOMIC SUPPORT SPECIALIST	1.00	-	-	-
JOB & FAMILY SERVICES AIDE	4.00	-	-	-

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
SOCIAL PROGRAM SPECIALIST	2.00	-	-	-
Status TOTAL	7.00	-	-	-
OCA TOTAL	7.00	-	-	-
<u>Nursing Home - Unit 11</u>				
Full-Time				
JOB & FAMILY SERVICES AIDE	1.00	-	-	-
JOB & FAMILY SERVICES SPECIALIST	9.00	-	-	-
JOB & FAMILY SERVICES SUPERVISOR	1.00	-	-	-
Status TOTAL	11.00	-	-	-
OCA TOTAL	11.00	-	-	-
<u>Nursing Home - Unit 12</u>				
Full-Time				
JOB & FAMILY SERVICES AIDE	1.00	-	-	-
JOB & FAMILY SERVICES SPECIALIST	5.00	-	-	-
Status TOTAL	6.00	-	-	-
OCA TOTAL	6.00	-	-	-
<u>Nursing Home - Unit 17</u>				
Full-Time				
JFS CUSTOMER CALL CENTER TEAM LEADER	1.00	-	-	-
JOB & FAMILY SERVICES AIDE	1.00	-	-	-
JOB & FAMILY SERVICES SPECIALIST	7.00	-	-	-
Status TOTAL	9.00	-	-	-
OCA TOTAL	9.00	-	-	-
<u>Office Services</u>				
Full-Time				
CUSTOMER FACILITIES SVC. SUPERVISOR	1.00	-	-	-
FACILITIES SERVICES TECHNICIAN II	1.00	-	-	-
MAIL CLERK/MESSENGER	3.00	-	-	-
OFFICE MACHINE OPERATOR II	1.00	-	-	-
STOREKEEPER I	1.00	-	-	-
Status TOTAL	7.00	-	-	-
OCA TOTAL	7.00	-	-	-
<u>Ohio Direction Card</u>				
Full-Time				
DATA ENTRY OPERATOR III	1.00	-	-	-
JOB & FAMILY SERVICES AIDE	2.00	-	-	-
Status TOTAL	3.00	-	-	-
OCA TOTAL	3.00	-	-	-

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
<u>PA Quality Improvement</u>				
Full-Time				
CLERK II	-	1.00	1.00	-
ECONOMIC SUPPORT SPECIALIST	-	3.00	3.00	-
JOB & FAMILY SERVICES AIDE	-	1.00	1.00	-
JOB & FAMILY SERVICES SPECIALIST	-	5.00	5.00	-
JOB & FAMILY SERVICES SUPERVISOR	-	1.00	1.00	-
PROGRAM COORDINATOR	-	1.00	1.00	-
Status TOTAL	-	12.00	12.00	-
OCA TOTAL	-	12.00	12.00	-
<u>PCSA Quality Improvement</u>				
Full-Time				
ADMINISTRATIVE ASSISTANT II	-	1.00	1.00	-
QUALITY ASSURANCE MANAGER	-	1.00	-	(1.00)
QUALITY IMPROVEMENT MANAGER	-	-	1.00	1.00
SECRETARY I	-	1.00	1.00	-
SECRETARY II	-	1.00	1.00	-
SOCIAL PROGRAM COORDINATOR	-	-	2.00	2.00
SOCIAL PROGRAM DEVELOPER	-	1.00	1.00	-
SOCIAL PROGRAM SPECIALIST	-	5.00	6.00	1.00
TECHNICAL WRITER	-	1.00	1.00	-
Status TOTAL	-	11.00	14.00	3.00
OCA TOTAL	-	11.00	14.00	3.00
<u>PCSA Records</u>				
Full-Time				
DATA ENTRY OPERATOR II	-	5.00	5.00	-
SECRETARY I	-	1.00	1.00	-
SECRETARY II	-	1.00	1.00	-
Status TOTAL	-	7.00	7.00	-
OCA TOTAL	-	7.00	7.00	-
<u>Performance and Monitoring</u>				
Full-Time				
BUSINESS ANALYST	1.00	-	-	-
JOB & FAMILY SERVICES MANAGER	1.00	-	-	-
WORD PROCESSOR SPECIALIST II	1.00	-	-	-
Status TOTAL	3.00	-	-	-
OCA TOTAL	3.00	-	-	-
<u>Phone Bank</u>				
Full-Time				
JOB & FAMILY SERVICES AIDE	4.00	-	-	-

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
JOB & FAMILY SERVICES SUPERVISOR	1.00	-	-	-
Status TOTAL	5.00	-	-	-
Part-Time				
JOB & FAMILY SERVICES AIDE	10.00	-	-	-
Status TOTAL	10.00	-	-	-
OCA TOTAL	15.00	-	-	-
<u>Public Assistance Records</u>				
Full-Time				
CLERK II	-	6.00	6.00	-
DATA ENTRY OPERATOR III	-	1.00	1.00	-
OFFICE MANAGER	-	1.00	-	(1.00)
OFFICE MANAGER I	-	-	1.00	1.00
Status TOTAL	-	8.00	8.00	-
OCA TOTAL	-	8.00	8.00	-
<u>Purchase Services</u>				
Full-Time				
COMMUNICATIONS SPECIALIST	1.00	-	-	-
COMMUNITY DEVELOPMENT COORDINATOR	1.00	-	-	-
CONTRACT EVALUATOR/NEGOTIATOR	6.00	-	-	-
ECONOMIC SUPPORT SPECIALIST	1.00	-	-	-
JFS CUSTOMER CALL CENTER TEAM LEADER	1.00	-	-	-
JOB & FAMILY SERVICES SUPERVISOR	1.00	-	-	-
Status TOTAL	11.00	-	-	-
OCA TOTAL	11.00	-	-	-
<u>Quality Assurance and Monitoring</u>				
Full-Time				
CLERK II	1.00	-	-	-
ECONOMIC SUPPORT SPECIALIST	1.00	-	-	-
JOB & FAMILY SERVICES AIDE	1.00	-	-	-
JOB & FAMILY SERVICES SPECIALIST	6.00	-	-	-
JOB & FAMILY SERVICES SUPERVISOR	1.00	-	-	-
Status TOTAL	10.00	-	-	-
OCA TOTAL	10.00	-	-	-
<u>Reception & Screening</u>				
Full-Time				
JOB & FAMILY SERVICES AIDE	-	11.00	12.00	1.00
JOB & FAMILY SERVICES SUPERVISOR	-	1.00	1.00	-
Status TOTAL	-	12.00	13.00	1.00
Part-Time				

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
JOB & FAMILY SERVICES AIDE	-	2.00	2.00	-
Status TOTAL	-	2.00	2.00	-
OCA TOTAL	-	14.00	15.00	1.00
<u>Reception and Screening</u>				
Full-Time				
JOB & FAMILY SERVICES AIDE	12.00	-	-	-
OFFICE MANAGER	1.00	-	-	-
Status TOTAL	13.00	-	-	-
Part-Time				
JOB & FAMILY SERVICES AIDE	2.00	-	-	-
Status TOTAL	2.00	-	-	-
OCA TOTAL	15.00	-	-	-
<u>Records Room</u>				
Full-Time				
CLERK II	6.00	-	-	-
WORD PROCESSING SPECIALIST I	1.00	-	-	-
Status TOTAL	7.00	-	-	-
OCA TOTAL	7.00	-	-	-
<u>Resources to Children & Families</u>				
Full-Time				
ADMINISTRATIVE SECRETARY I	-	1.00	1.00	-
CHILD WELFARE CASEWORKER I	-	-	1.00	1.00
CHILD WELFARE CASEWORKER III	-	4.00	1.00	(3.00)
CHILD WELFARE CASEWORKER SUPERVISOR III	-	1.00	1.00	-
CLERK I	-	1.00	1.00	-
CLERK II	-	1.00	1.00	-
COTTAGE MONITOR	-	8.00	8.00	-
DRIVER	-	9.00	9.00	-
FAMILY ASSISTANT	-	2.00	2.00	-
NURSE SPECIALIST	-	3.00	3.00	-
NURSE SUPERVISOR	-	1.00	2.00	1.00
NURSE SUPERVISOR I	-	1.00	-	(1.00)
PSYCHOLOGIST	-	2.00	2.00	-
SECRETARY I	-	3.00	3.00	-
SOCIAL PROGRAM COORDINATOR	-	1.00	1.00	-
SOCIAL PROGRAM SPECIALIST	-	3.00	5.00	2.00
TRANSPORTATION SUPERVISOR	-	1.00	1.00	-
Status TOTAL	-	42.00	42.00	-
OCA TOTAL	-	42.00	42.00	-
<u>Service Broker</u>				

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
Full-Time				
SOCIAL PROGRAM SPECIALIST	1.00	-	-	-
Status TOTAL	1.00	-	-	-
OCA TOTAL	1.00	-	-	-
<u>Social Services Cost Pool</u>				
Full-Time				
CASE CONTROL REVIEWER	-	1.00	-	(1.00)
CHILD WELFARE CASEWORKER SUPERVISOR III	-	2.00	-	(2.00)
Status TOTAL	-	3.00	-	(3.00)
OCA TOTAL	-	3.00	-	(3.00)
<u>Specialized Services to Children</u>				
Full-Time				
CASEWORKER II	-	1.00	1.00	-
CHILD WELFARE CASEWORKER I	-	2.00	2.00	-
CHILD WELFARE CASEWORKER II	-	2.00	1.00	(1.00)
CHILD WELFARE CASEWORKER III	-	23.00	25.00	2.00
CHILD WELFARE CASEWORKER SUPERVISOR I	-	1.00	1.00	-
CHILD WELFARE CASEWORKER SUPERVISOR II	-	2.00	1.00	(1.00)
CHILD WELFARE CASEWORKER SUPERVISOR III	-	4.00	4.00	-
SECRETARY I	-	-	2.00	2.00
SECRETARY II	-	1.00	1.00	-
TECHNICAL TYPIST	-	2.00	-	(2.00)
Status TOTAL	-	38.00	38.00	-
OCA TOTAL	-	38.00	38.00	-
<u>Support Services Operations</u>				
Full-Time				
CUSTOMER FACILITIES SVC. SUPERVISOR	-	1.00	1.00	-
FACILITIES SERVICES TECHNICIAN II	-	1.00	1.00	-
FINANCIAL CONSULTANT, JFS	-	-	1.00	1.00
MAIL CLERK MESSENGER	-	-	3.00	3.00
MAIL CLERK/MESSENGER	-	3.00	-	(3.00)
OFFICE MACHINE OPERATOR II	-	1.00	1.00	-
SAFETY OFFICER	-	-	1.00	1.00
STOREKEEPER I	-	1.00	1.00	-
Status TOTAL	-	7.00	9.00	2.00
OCA TOTAL	-	7.00	9.00	2.00
<u>WIA & Career Administrator</u>				
Full-Time				
ACCOUNT CLERK II	-	1.00	1.00	-
JOB & FAMILY SERVICES MANAGER	-	1.00	1.00	-
JOB & FAMILY SERVICES SUPERVISOR	-	2.00	2.00	-

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
TYPIST I	-	1.00	1.00	-
Status TOTAL	-	5.00	5.00	-
OCA TOTAL	-	5.00	5.00	-
<u>WIA Administration</u>				
Full-Time				
ACCOUNT CLERK III	-	1.00	1.00	-
ACCOUNTANT II	1.00	1.00	1.00	-
ADMINISTRATIVE ASSISTANT I	-	1.00	1.00	-
DATA ENTRY OPERATOR II	1.00	1.00	1.00	-
JOB & FAMILY SERVICES SUPERVISOR	1.00	-	-	-
SECRETARY	-	-	1.00	1.00
TECHNICAL TYPIST	1.00	1.00	1.00	-
Status TOTAL	4.00	5.00	6.00	1.00
OCA TOTAL	4.00	5.00	6.00	1.00
<u>WIA Area 7</u>				
Full-Time				
ACCOUNTANT I	2.00	3.00	2.00	(1.00)
ADMINISTRATIVE ASSISTANT I	1.00	1.00	1.00	-
Status TOTAL	3.00	4.00	3.00	(1.00)
OCA TOTAL	3.00	4.00	3.00	(1.00)
<u>WIA Operations</u>				
Full-Time				
CLERK II	1.00	1.00	1.00	-
ECONOMIC SUPPORT SPECIALIST	1.00	1.00	1.00	-
JOB & FAMILY SERVICES SPECIALIST	9.00	9.00	10.00	1.00
JOB & FAMILY SERVICES SUPERVISOR	1.00	-	-	-
PROGRAM COORDINATOR	-	1.00	1.00	-
Status TOTAL	12.00	12.00	13.00	1.00
OCA TOTAL	12.00	12.00	13.00	1.00
<u>Workforce Development Administration</u>				
Full-Time				
BUSINESS ADMINISTRATOR IV	-	1.00	1.00	-
BUSINESS ANALYST	-	1.00	-	(1.00)
BUSINESS OPERATIONS ANALYST	-	-	1.00	1.00
JOB & FAMILY SERVICES AIDE	-	4.00	3.00	(1.00)
JOB & FAMILY SERVICES SPECIALIST	-	10.00	11.00	1.00
JOB & FAMILY SERVICES SUPERVISOR	-	1.00	1.00	-
SECRETARY	-	-	1.00	1.00
SECRETARY I	-	1.00	-	(1.00)
WORD PROCESSING SPECIALIST I	-	1.00	1.00	-
WORKFORCE DEVELOPMENT COORDINATOR	-	1.00	1.00	-

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
Status TOTAL	-	20.00	20.00	-
Part-Time				
JOB & FAMILY SERVICES AIDE	-	2.00	2.00	-
Status TOTAL	-	2.00	2.00	-
OCA TOTAL	-	22.00	22.00	-
Subfund TOTAL Job & Family Services	365.00	784.00	821.00	37.00
Fund TOTAL Job & Family Services	365.00	784.00	821.00	37.00
Other Special Revenue Funds-FC				
JFS-Frail & Elderly Services				
<u>Frail & Elderly Services</u>				
Full-Time				
ADMINISTRATIVE ASSISTANT I	-	1.00	1.00	-
PROGRAM COORDINATOR	-	1.00	1.00	-
Status TOTAL	-	2.00	2.00	-
OCA TOTAL	-	2.00	2.00	-
<u>Frail and Elderly Services</u>				
Full-Time				
ADMINISTRATIVE ASSISTANT I	1.00	-	-	-
PROGRAM COORDINATOR	1.00	-	-	-
Status TOTAL	2.00	-	-	-
OCA TOTAL	2.00	-	-	-
Subfund TOTAL JFS-Frail & Elderly Services	2.00	2.00	2.00	-
Fund TOTAL Other Special Revenue Funds-FC	2.00	2.00	2.00	-
GAAP Fund TOTAL Special Revenue Fund	508.00	941.00	982.00	41.00
TOTAL DEPARTMENT	508.00	941.00	982.00	41.00

The Job Center is Montgomery County's "one stop" version of an integrated delivery system of employment and training services, public assistance programs, and other services needed by area families and individuals that enable them to become economically self-sufficient.

The Job Center is where an individual can apply for unemployment benefits, Workforce Investment Act (WIA) funded employment and training services, and/or public assistance (i.e. Medicaid, Food Stamps, etc.)

The Job Center is also the one place where employers can access a pool of qualified, job-ready workers, and customers can find jobs, be matched and placed into subsidized employment, or be placed in a work experience position that can lead to paid employment.

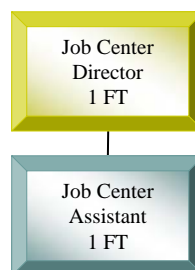
Functions include:

- **County-wide Employment and Training Coordination** - The coordination of employer outreach includes the sharing of job orders, an integrated team of job developers, and the joint marketing of hiring incentives for employers.
- **Job Bank Resource Room** – This is a multi-agency staffed room with resources available to employers for recruiting and interviewing. There is equipment available for self-directed job search, resume writing, access to local, state or national labor market information, job postings, individualized job match services, career testing and counseling, and electronic

databases that facilitate job and career seeking and matching activities.

- **Integrated Work Teams** - This is a combination of teams made up of side-by-side inter-agency staff with shared and common caseloads, goals and outcomes. These teams provide public assistance support, welfare to work activities, access to child support actions, eligibility determinations and authorizations for WIA funded services and other supportive services under unified supervision.
- **Single general reception area and a unified telephone system** - The center coordinates general reception and telephone services.
- **Case Management** - A mutually accepted case management protocol is utilized by all agencies and programs in the center including the commitment to share the information with the prior approval of the customer.
- **Child Care** - An on-site child care playroom is available on a short-term basis to customers (parents) who are using the center.
- **Education Training** - Access to on-site education, training, and job preparation activities that emphasize basic education, computer literacy training, job clubs, motivational training, goal setting and budget training is available through contracted providers, as well as post-secondary education registration and admission processing.

TABLE OF ORGANIZATION



Mission Statement:

Our mission is to serve as a resource for labor-market exchange and workforce development while providing individuals and families with financial, medical, and other support services essential to strengthening the quality of life.

Challenges:

- Retraining and reemploying over 3,000 displaced adult workers

Goals and Objectives:

- New employers are identified and invited to utilize Job Center resources.

- New job opportunities are available at the Job Center.
- Individuals seeking employment are connected with employers.
- Customers and the public are aware of and support the Job Center.
- Customers become empowered to meet their own needs.
- Customers' needs are met.
- Job Center partners have an understanding of the services and resources of other Job Center partners.
- Job Center partners demonstrate continued collaboration.
- Longer Term – customers achieve self-sufficiency.

Results	2005	2006	2007	2008 Goal
a. Yearly increase in employer usage	592	973	621	650
b. Employers satisfaction with Job Center services ("Good" to "Excellent")	98%	96%	93%	98%
Yearly increase total number of positions posted	5,625	4,888	4,322	4,500
a. 90% placement rate of job orders solicited directly from employer on an exclusive basis	79%	81%	73%	90%
b. 35% placement rate of job orders solicited on a non-exclusive basis	31%	25%	32%	35%
Yearly increase in customer Job Bank services (monthly average)	3,050	3,098	3,010	3,100
a. Exceed Ohio state standard of 65%	88%	39.3%*	42%	65%
b. Exceed Ohio state standard of 90% for 2-parent household participation	94%	64.8%*	67%	90%
Customer receives services appropriate to their needs ("Good" to "Excellent")	96%	96%	89%	91%
Partners understanding services provided at the Job Center	79%	81%	90%	90%
Partners attending Partner Council meetings and participated in collaborative events.	86%	88%	92%	90%
a. Reduction in OWF cases	20%	+0.1%	1.6%	4%
b. Customers enrolled in the Job Bank obtain employment within six months of registration	35%	32%	34%	60%

*Numbers do not reflect changes in new federal law reporting guidelines.

ADOPTED BUDGET SUMMARY BY DEPARTMENT



<u>Job Center</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted
<u>Special Revenue Fund</u>				
Job Center				
Job Center	2,714,592	2,777,449	3,465,908	2,456,612
Fund Total	\$ 2,714,592	\$ 2,777,449	\$ 3,465,908	\$ 2,456,612
Other State & Local Grants				
Fast Forward Center	748,854	500,000	257,311	
Fund Total	\$ 748,854	\$ 500,000	\$ 257,311	\$ -
Total Special Revenue Fund	\$ 3,463,445	\$ 3,277,449	\$ 3,723,219	\$ 2,456,612
Department Total	\$ 3,463,445	\$ 3,277,449	\$ 3,723,219	\$ 2,456,612

Department: 21 Job Center
Fund Title: 292 Job Center
Subfund Title: 21 Job Center
Program Cost Account: Social Services



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	140,807	145,383	148,698	150,461	5,078	3.5%
Fringe Benefits	43,001	47,516	47,279	51,501	3,985	8.4%
Special Fringe Benefits	2,873	5,400	1,377	5,400		
Operating Supplies	3,077	3,381	2,837	3,381		
Routine Business	400	416	473	416		
Board Approved Travel	4,741	4,576	4,162	4,576		
Staff Training and Development	347	1,021	420	1,021		
Contractual Professional Services	33,622	56,056	30,796	56,056		
Communications	24,091	42,550	36,591	42,550		
Property and Casualty Insurance	2,310	3,000	1,776	3,000		
Public Utility Services	253,832	228,250	251,624	228,250		
Rentals	2,205,491	2,239,900	2,239,875	1,910,000	(329,900)	-14.7%
Interfund Transfers			700,000			
Total	\$2,714,592	\$2,777,449	\$3,465,908	\$2,456,612	(\$320,837)	-11.6%

Budgeted Positions

Full-Time Positions	2.00	2.00		2.00	
Total Positions	2.00	2.00		2.00	0.00

Adopted Budget Highlights

This appropriation is comprised of the Job Center Director's Office and the Job Center Building Operations.

Salaries increased \$5,078 or 3.5% due to the actual current salaries and the recommended 3.0% Salary parameter.

Fringe Benefits are up \$3,985 or 8.4% due to budgeting based on actual employee costs.

Rentals decreased \$329,900 or 14.7% due to budgeting the actual contract amount with St. Vincent.

Revenue estimates total \$2,305,000, which includes Rental Income of \$1,805,000 and Human Services Levy Transfers of \$500,000. This fund is on a planned spend-down of \$151,612.

Department: 21 Job Center
Fund Title: 297 Other State & Local Grants
Subfund Title: 180 Fast Forward Center
Program Cost Account: Social Services



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Contractual Professional Services	748,854		257,311			
Social Services Contractual Services		500,000			(500,000)	-100.0%
Total	\$748,854	\$500,000	\$257,311	\$0	(\$500,000)	-100.0%

Adopted Budget Highlights

This budget is the annual contract with Sinclair Community College for the Fast Forward Center. The Fast Forward Program under the Out-of-School Youth Initiative works with Prevention, Retention, and Contingency (PRC) eligible families whose income may be at or below 200.0% of the Federal Poverty Guidelines (FPG) to provide professional development activities, oversight and monitoring, and overall project evaluation for youth between the ages of 15 and 21.

This appropriation has been transferred to the Family and Children First Council.

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
<u>Job Center</u>				
<u>Special Revenue Fund</u>				
Job Center				
Job Center				
<u>Directors Office</u>				
Full-Time				
JOB CENTER ASSISTANT	1.00	1.00	1.00	-
JOB CENTER DIRECTOR	1.00	1.00	1.00	-
Status TOTAL	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	-
OCA TOTAL	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	-
Subfund TOTAL Job Center	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	-
Fund TOTAL Job Center	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	-
GAAP Fund TOTAL Special Revenue Fund	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	-
<hr/>				
TOTAL DEPARTMENT	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	-

The court is a division of the Court of Common Pleas of Montgomery County, Ohio. The jurisdiction of the Juvenile Court extends countywide to children who are alleged to be traffic offenders, delinquent, unruly, neglected, dependent or abused, and their families. The court is also charged to determine Application for Writ of Habeas Corpus involving the custody of a child; to hear and determine all criminal cases charging adults with violations of Chapter 2151 of the Ohio Revised Code; to hear and determine Applications for Consent to Marry; to determine the parentage of any child alleged to have been born out of wedlock; and to hear matters under the Uniform Reciprocal Enforcement of Support Act.

The Juvenile Court is a court of law dedicated to the task of upholding the Constitution and administering the laws of our land in a just and equal manner. The court strives to provide individualized justice for our children and protect our community, carefully balancing the interest of both.

The Juvenile Court division has two Judges and their Bailiffs, Court Reporters, Case Coordinators, Magistrates, Legal Services Staff, Judicial technicians, the Court Administrator and court administration staff. Court administration includes the Clerk's Office, Finance, Human Resources, Data Processing Operations, Case Flow Management, Grants Management, Psychological Services, Start Right, Reclaiming Futures, Probation, Night Court, the Citizens Review Board and the Court Appointed Special Advocates (CASA) Program.

In early January of 2008, the Juvenile Court's move to the new Juvenile Justice Center (JJC) consolidated all operations from the Family Court Building, the Reibold Building and the Dora Lee Tate Center, including legal operations, the detention and corrections units, the intervention center, the clerk's office and other administration programs.

The Court's Detention Services Department – In the JJC, Detention Services has been expanded to a total of 144 beds. The Detention Center is a 108-bed short-term holding facility that houses both male and

female youths pending court disposition or transfer to another jurisdiction and a 36 bed short-term correctional high-impact intervention program. The correctional program consists of a weekend track, a ten-day track and a twenty-day track. Both programs offer an educational program and recreational, therapeutic group and community-sponsored activities.

Intervention Center is a single point of entry for court service for unruly and delinquent youth, providing easier access for local law enforcement. The center conducts comprehensive assessments on youth brought into the court's custody and provides electronic monitoring for youth released back to their home. The center also houses the care coordination team which works closely with children, ten years of age and younger, and their families. The Intervention Center coordinates needed services and provides ongoing follow-up.

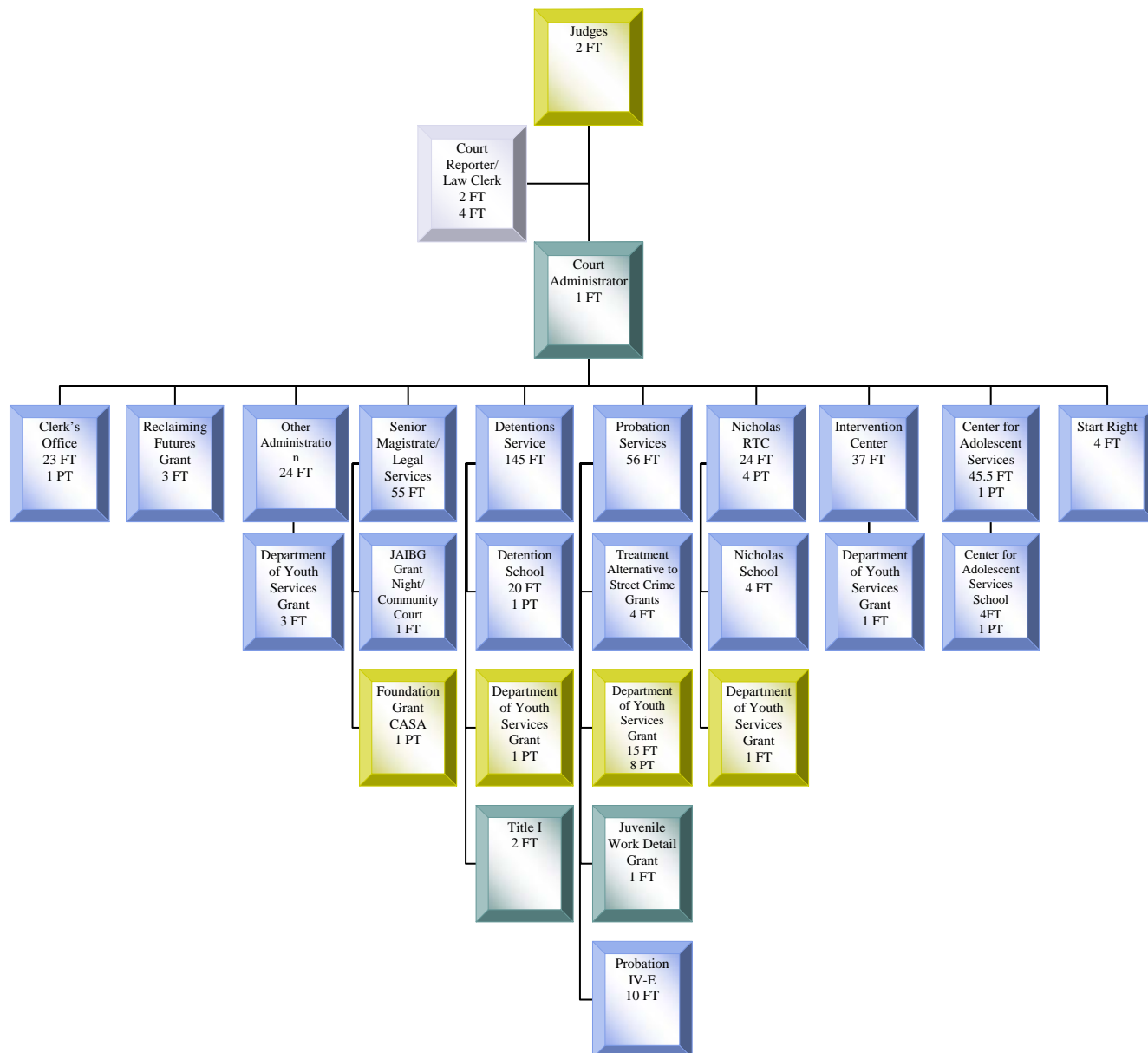
Nicholas Residential Treatment Center provides a 24 bed non-secure residential treatment center for boys, ages 11 to 17.

Center for Adolescent Services (CAS) is a secure community residential corrections facility, which provides residential treatment and programming for 34 boys and ten girls from ages 12 to 17 who have been adjudicated delinquent by the court. The period of placement ranges from six to 12 months and is determined by the progress made by each youth in the program.

The Probation Department is organized into nine units: Geographical Probation Units I, II, III, and IV, which provides supervision and monitoring, Resource Planning Program, which provides out-of-home placements, Community Based Services which provides work therapy and houses the Residential Alternatives Program RAP (an early intervention home-based program); Drug Court/Treatment Alternatives for Safer Communities (TASC); Juvenile Court Work Program (JCWP); and the Intensive Probation Services Unit, which provides intensive supervision and services.

JUVENILE COURT

TABLE OF ORGANIZATION



Mission Statement:

We are a court of law dedicated to the task of upholding the Constitution and administering the laws of our land in a just and equal manner. We must strive to provide individualized justice for our children and protect our community, carefully balancing the interests of both. We believe there must be consequences for violation of the laws and that treatment begins with legal consequences. These consequences are intended to teach one responsibility and accountability for their actions. Yet our goal is not to punish but to rehabilitate whenever rehabilitation can be effected without endangering the community.

Challenges:

- **Adequate funding for the JJC Operations**

With the slowing economy within Montgomery County, the Court will be faced with the challenge of having adequate funding for the expanded operations at the new Juvenile Justice Center (JJC) facility. In spite of these financial limitations, Juvenile Court is endeavoring to meet its operational needs.

- **Probation Services - reducing Out-of-Home placement costs**

Probation Services is continuing its efforts to reduce out-of-home placements in an effort to reduce costs while maintaining appropriate services to families and youth. This effort is in line with the department's goal of keeping families and youth together and to keep families strong while effectively managing its resources. Similarly, we are focusing on decreasing our average length of stay in placement while maintaining a high level of service and effective treatment.

- **Mental health needs of youth involved in the juvenile justice system**

With the increasing number of youth in the juvenile court's system diagnosed with mental health conditions, the Court is working closely with the Alcohol, Drug Abuse and Mental Health Services (ADAMHS) Board and its community mental health providers to develop strategies to continue providing appropriate assessments, treatment and intervention for the Court's youth.

- **Nicholas Residential Treatment Center (NRTC) - reaching out for community support to meet needs of its boys and their families**

NRTC continues to undertake the broadening of its treatment scope by meeting the needs of its boys and their families within the community after entering the transitional phase of NRTC. Its goal is to meet with the boys in their schools, at various community resources and in their homes in an effort to reinforce the services received in placement. NRTC will enhance services to the community in 2008 by performing ongoing follow-up on youth and their families at schools, work sites, homes and other community resources as a part of our Transition and Aftercare programming.

Changes:

The biggest change is the combining of multiple departments into one facility, the new Juvenile Justice Center (JJC). With this physical consolidation, current policies, procedures and protocols coupled with adjustments in tasks and responsibilities between the various departments at JJC will need to be reviewed and revised. This move should also greatly improve the flow of cases and enhance the services provided to youth and families.

Goals and Objectives:

Although protecting children is everyone's responsibility, the Juvenile Court must be the catalyst in rallying the entire community toward that end:

- Provide for the protection of the community through just and speedy consequences
- Protect the abandoned, neglected and abused and assess and seek treatment for children in need
- Be sensitive and responsive to individual victims and their families; provide individualized justice for the offenders
- Hold those accountable who fail to meet their obligations as parents, guardians or custodians
- Be a leader in the effective and cost-efficient utilization of community resources for the treatment of children and families
- Demand high professional standards for ourselves and make every effort possible to demand the same standards from other government agencies and service providers
- We must pursue these goals vigorously and honestly with the utmost respect for the rights of all our citizens.



JUVENILE COURT STATISTICS

Center for Adolescent Services	2005	2006	2007	2008 Goal
Total Admitted	77	79	85	90
Total Days of Care	13,104	15,437	20,481	22,000
Average Daily Population	37.48	42.3	44.2	45
Average Length of Stay	170 Days	175 Days	161 Days	170 Days

Detention Center	2005	2006	2007	2008 Goal
Total Detained	2,444	2,240	2,539	2,919
Total Days of Care	25,713	27,397	29,585	34,022
Average Daily Population	70.44	75.06	70.62	81.21
Average Length of Stay	10.52 Days	12.23 Days	11.65 Days	13.39 Days

Corrections*	2005	2006	2007	2008 Goal
Total Admissions	682	601	639	734
Total Days of Care	7,085	7,023	7,604	8,744
Average Daily Population	19.43	19.24	18.81	21.63
Average Length of Stay	10.40 Days	11.68 Days	11.90 Days	13.68 Days

Intervention Center	2005	2006	2007	2008 Goal
Case Screenings	3,494	3,159	2,688	3,100
DIR/YoLSI Interviews	1,907	1,797	1,422	1,500
Non-Secure Side "Mail-In" Cases	8,393	6,395	6,431	7,000
Non-Secure "Walk-In" Cases	381	356	339	400
Secure Side Admissions	2,815	2,994	3,053	3,000

- The Juvenile Court's Correction Units were housed in the Dora Lee Tate Center during 2005, 2006 and 2007. Beginning in January 2008, the Correction Units have moved to the new Juvenile Justice Center (JJC).

ADOPTED BUDGET SUMMARY BY DEPARTMENT



	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted
<u>Juvenile Court</u>				
<u>General Fund</u>				
General Fund	16,133,664	17,742,803	16,888,022	22,225,720
Fund Total	\$ 16,133,664	\$ 17,742,803	\$ 16,888,022	\$ 22,225,720
Total General Fund	\$ 16,133,664	\$ 17,742,803	\$ 16,888,022	\$ 22,225,720
<u>Special Revenue Fund</u>				
Youth Services Subsidy				
Center for Adolescent Services	2,438,431			
Center for Adolescent Services		2,384,060	2,542,414	2,499,166
Juvenile Court Federal Grant Programs	76,951	35,911	35,561	33,451
Juvenile Drug Court	223,618	234,263	234,532	234,263
Youth Services Variable	3,000		3,230	
Fund Total	\$ 2,742,000	\$ 2,654,234	\$ 2,815,737	\$ 2,766,880
Felony Delinquent Care and Custody				
Youth Services Base	756,232			
Youth Services Base		870,654	752,929	1,377,439
Youth Services Variable	1,053,760	2,676,642	2,133,388	1,266,521
Fund Total	\$ 1,809,992	\$ 3,547,296	\$ 2,886,317	\$ 2,643,960
Child Support Enforcement				
Child Support IV-D Legal Contracts	2,993,084	3,103,378	3,116,726	
Fund Total	\$ 2,993,084	\$ 3,103,378	\$ 3,116,726	\$ -
Other Federal Grants				
Juvenile Account Incentive Block Grant	43,750	99,264	90,644	70,653
Local Law Enforcement Block Grant	32,332			
Fund Total	\$ 76,081	\$ 99,264	\$ 90,644	\$ 70,653
Other State & Local Grants				
Juvenile Court Grants/Contracts	404,952	539,452	411,152	324,972
Fund Total	\$ 404,952	\$ 539,452	\$ 411,152	\$ 324,972
Other Special Revenue Funds-WC				
Juvenile Court Probation IV-E	1,081,770	463,444		
Juvenile Detention Education Program	908,804	1,374,462		
Juvenile Human Services Levy Contracts	265,580	350,000		
Juvenile Reclaiming Futures Grant	(649)			

ADOPTED BUDGET SUMMARY BY DEPARTMENT



<u>Juvenile Court</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted
Fund Total	\$ 2,255,505	\$ 2,187,906	\$ -	\$ -
Other Special Revenue Funds-FC				
Juvenile Court - Automation Fees	23,482		30,841	
Juvenile Court Probation IV-E			1,298,897	1,023,021
Juvenile Detention Education Program			2,712,874	1,296,896
Juvenile Human Services Levy Contracts	16,000		296,860	350,000
Fund Total	\$ 39,482	\$ -	\$ 4,339,472	\$ 2,669,917
Total Special Revenue Fund	\$ 10,321,097	\$ 12,131,530	\$ 13,660,049	\$ 8,476,382
Department Total	\$ 26,454,761	\$ 29,874,333	\$ 30,548,071	\$ 30,702,102

Department: 40 Juvenile Court
Fund Title: 1 General Fund
Subfund Title: 1 General Fund
Program Cost Account: Judicial & Law Enforcement



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Statutory Salaries	28,000	28,000	28,000	28,000		
Salaries	10,122,878	11,127,388	10,455,610	13,474,940	2,347,552	21.1%
Fringe Benefits	3,566,856	4,176,708	3,974,464	5,907,974	1,731,266	41.5%
Special Fringe Benefits	3,273	2,914	7,784	3,414	500	17.2%
Operating Supplies	519,763	286,618	584,833	329,263	42,645	14.9%
Routine Business	61,958	47,284	55,219	48,371	1,087	2.3%
Board Approved Travel	24,890		10,274	10,800	10,800	
Staff Training and Development	9,100	25,683	36,465	38,983	13,300	51.8%
Contractual Professional Services	127,296	361,903	119,408	446,865	84,962	23.5%
Law Enforcement Services	373	2,864	236	364	(2,500)	-87.3%
Social Services Contractual Services	1,186,622	1,196,436	1,189,193	1,192,436	(4,000)	-0.3%
Maintenance and Repair Services	173,214	189,602	181,794	188,817	(785)	-0.4%
Communications	197,245	218,635	191,795	390,009	171,374	78.4%
Property and Casualty Insurance		57		57		
Public Utility Services	7,102	14,300	6,398	14,527	227	1.6%
Rentals	35,352	50,398	31,211	141,103	90,705	180.0%
Other Social Services	4,260	7,221	3,500	4,721	(2,500)	-34.6%
Miscellaneous	1,804	6,792	2,061	5,076	(1,716)	-25.3%
Interfund Transfers	37,309		9,363			
Capital Outlays	26,370		415			
Total	\$16,133,664	\$17,742,803	\$16,888,022	\$22,225,720	\$4,482,917	25.3%

Budgeted Positions

Full-Time Positions	273.00	312.00		369.00	57.00
Part-Time Positions	8.00	8.00		9.00	1.00
Total Positions	281.00	320.00		378.00	58.00

Department:	40	Juvenile Court
Fund Title:	1	General Fund
Subfund Title:	1	General Fund
Program Cost Account:		Judicial & Law Enforcement



Adopted Budget Highlights

The Juvenile Court budgets in the General Fund include: Court Support Services, Detention Center Operations, Intervention Center, Administration, Child Support, Clerk, Legal-General Fund, Nicholas Residential Treatment Center and Probation-General Fund. The Child Support and Clerk budgets were transferred from a Special Revenue to the General Fund beginning in 2008. This accounted for \$3,099,738 of the total increase on the General Fund.

Salaries increased \$2,347,552 or 21.1% due to the transfer of the Child Support and Clerk budgets from a special revenue fund to the General Fund. Under the Detention Center, Salaries increased \$471,754 or 11.6% due to the additional cost of 39 prorated positions totaling \$400,691 and a reallocation of \$77,550 from the Child Support budget to cover additional costs of Control Room positions.

The 2007 General Fund Adopted Salary budgets were inflated by 3.0% to create the 2008 Adjusted Budget. With financial hardships on the General Fund, a 3.0% across the board reduction was applied to all Salary and related Fringe Benefit budgets. The reduction is \$416,752 for all Juvenile Court General Fund budgets.

Fringe Benefits increased \$1,731,266 or 41.5% due to the transfer of the Child Support and Clerk budgets from a special revenue fund to the General Fund. Under the Detention Center, Fringe Benefits increased \$628,545 or 36.4% due to the budgeting of actual employee fringe costs, additional prorated costs for 39 positions at a cost of \$199,645 and a reallocation of \$11,891 from the Child Support budget to cover additional costs of Control Room positions.

Fringe Benefits were budgeted based on actual employee costs.

Budgeted Positions increased by 57 full-time and one part-time for a total increase of 58 for the General Fund table of organization for Juvenile Court. This is mainly due to the transfer of Child Support and Clerk functions to the General Fund.

Additional prorated funding for the Juvenile Detention Center operating costs is \$60,349. Operating Supplies for \$7,232; Routine Business for \$87; Contractual Professional Services for \$45,655; Maintenance & Repair for \$2,688; Communications for \$3,869; Public Utility Services for \$227; Rentals for \$578; and Miscellaneous for \$13. This is the balance of funding approved during the 2007 Adopted Budget process.

Total revenues are budgeted at \$5,655,335 including: \$2,135,063 for a Human Service Levy Interfund Transfer in the Administration budget, \$1,579,110 for Inter-Departmental Agreements, \$151,540 in Juvenile Court Fees, \$1,400,000 under TANF Cost Recovery, \$136,812 for State School Lunch & Milk Program, \$125,000 Revenue for Cost Recovery, \$61,710 for Juvenile Court Fines & Costs, \$61,500 for State Reimbursements-Child Support, \$4,000 under Reimbursements, \$500 for Miscellaneous, and \$100 for Photocopy Sales.

Department: 40 Juvenile Court
Fund Title: 211 Youth Services Subsidy
Subfund Title: Various
Program Cost Account: Judicial & Law Enforcement



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	1,642,822	1,690,707	1,728,977	1,785,287	94,580	5.6%
Fringe Benefits	565,438	632,374	672,811	615,618	(16,756)	-2.6%
Pre-Employment Services	30					
Operating Supplies	108,093	33,829	116,853	107,407	73,578	217.5%
Routine Business	10,377	12,510	10,863	6,193	(6,317)	-50.5%
Board Approved Travel	8,350	18,000	8,643	9,500	(8,500)	-47.2%
Staff Training and Development	692	3,575	5,436	3,628	53	1.5%
Contractual Professional Services	86,792	51,840	62,302	47,945	(3,896)	-7.5%
Social Services Contractual Services	7,135					
Maintenance and Repair Services	44,076	50,650	62,227	59,860	9,210	18.2%
Communications	27,787	33,382	27,496	29,880	(3,502)	-10.5%
Property and Casualty Insurance	3,203		4,103			
Public Utility Services	87,138	96,660	87,309	75,262	(21,398)	-22.1%
Rentals	279	1,600	436	800	(800)	-50.0%
Miscellaneous	17,269	24,500	19,628	25,500	1,000	4.1%
Capital Outlays	132,519	4,607	8,652		(4,607)	-100.0%
Total	\$2,742,000	\$2,654,234	\$2,815,737	\$2,766,880	\$112,646	4.2%

Budgeted Positions

Full-Time Positions	41.50	51.50	49.50	(2.00)
Part-Time Positions	1.00	0.00	1.00	1.00
Total Positions	42.50	51.50	50.50	(1.00)

Adopted Budget Highlights

The Youth Services Subsidy fund 2008 grants include: Center for Adolescent Services (CAS) \$2,499,166, Victim of Crimes Act (VOCA) for \$33,451 and Juvenile Court -Treatment Alternative to Street Crime (TASC) grant for \$234,263. The 2007 Adopted Budget includes the same programs, with the exception of a VOCA State Victims Assistance Act grant.

Overall, this fund increased \$112,646 or 4.2% due to additional funding for the Center for Adolescent Services program.

The variance in Budgeted Positions includes a full-time reduction of a Case Manager under the Single Drug Court Enhancement program, one full-time abolishment of a Volunteer Coordinator under the VOCA grant and an additional part-time Control Desk Clerk for the CAS Program.

Revenues total \$2,732,974 including \$25,088 in Federal Grants, \$2,637,123 for State Grants, \$61,200 in State School Lunch Money, \$8,363 in Other Cash Transfers and \$1,200 in Reimbursements.

Department: 40 Juvenile Court
OCA Description: Various
OCA Code: Various
Program Cost Account: Judicial & Law Enforcement
Subfund Title: DYS Base Grant Program



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	336,899	310,414	323,223	338,095	27,681	8.9%
Fringe Benefits	99,522	107,213	98,711	161,231	54,018	50.4%
Operating Supplies	42,428	50,390	28,698	42,460	(7,930)	-15.7%
Routine Business	5,154	1,380	5,114	9,267	7,887	571.5%
Staff Training and Development	37					
Contractual Professional Services	106,021	87,260	51,217	143,284	56,024	64.2%
Social Services Contractual Services	75,040	103,300	94,282	606,300	503,000	486.9%
Maintenance and Repair Services	18,831	26,332	19,099	36,800	10,468	39.8%
Communications	7,203	11,221	6,830	10,000	(1,221)	-10.9%
Property and Casualty Insurance	14,428	13,950	13,950	16,200	2,250	16.1%
Other Social Services	8,778	40,000	13,106		(40,000)	-100.0%
Capital Outlays	41,892	119,194	98,698	13,802	(105,392)	-88.4%
Total	\$756,232	\$870,654	\$752,929	\$1,377,439	\$506,785	58.2%

Budgeted Positions

Full-Time Positions	7.00	10.00	8.00	(2.00)
Part-Time Positions	9.00	6.00	8.00	2.00
Total Positions	16.00	16.00	16.00	0.00

Adopted Budget Highlights

The Department of Youth Services (DYS) base grant allocation allows the Juvenile Court to provide early intervention, prevention, treatment and rehabilitation programs for youth alleged or adjudicated unruly and delinquent.

Programs funded for 2007-2008 include: Base Clinical Assessments, Base Residential Treatment, Drug Testing, Family Based Preservation, Life Skills, Monitoring & Surveillance and Work Detail Base. Actual spending for a particular year corresponds to that program year.

Budgeted Positions' changes include a reduction of one full-time Juvenile Counselor, one Work Detail Coordinator, one Work Therapy Specialist and the addition of a full-time Work Program Liaison. The part-time positions increase includes a Work Detail Coordinator and a Work Therapy Specialist.

Capital Outlays of \$13,802 includes \$3,967 for Office Furniture and \$9,835 in Other Operating Equipment.

Revenues are budgeted at \$870,654 in the State Grant line item. There is a planned spend-down of fund reserves in the amount of \$506,785 for 2008.

Department: 40 Juvenile Court
OCA Description: Various
OCA Code: Various
Program Cost Account: Judicial & Law Enforcement
Subfund Title: DYS Variable Grant Program



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08% Change
Salaries	256,572	956,155	673,940	474,731	(481,424)	-50.3%
Fringe Benefits	86,883	326,132	264,973	222,565	(103,567)	-31.8%
Operating Supplies	876	26,350	28,311	10,460	(15,890)	-60.3%
Routine Business	5,807	22,862	10,950	10,385	(12,477)	-54.6%
Board Approved Travel	1,660	44,820	5,507	12,000	(32,820)	-73.2%
Staff Training and Development	2,756	28,377	19,320	7,494	(20,883)	-73.6%
Contractual Professional Services	51,070	302,528	75,268	416,300	113,772	37.6%
Social Services Contractual Services	600,234	774,029	778,460	51,000	(723,029)	-93.4%
Maintenance and Repair Services	3,830	8,220	3,615	20,000	11,780	143.3%
Communications	2,800	29,534	10,971	8,179	(21,355)	-72.3%
Property and Casualty Insurance	422	3,000	3,402	3,402	402	13.4%
Other Social Services	6,713					
Miscellaneous	19,513	31,000	21,873	23,805	(7,195)	-23.2%
Interfund Transfers	10,000					
Capital Outlays	7,623	123,635	240,028	6,200	(117,435)	-95.0%
Total	\$1,056,760	\$2,676,642	\$2,136,618	\$1,266,521	(\$1,410,121)	-52.7%

Budgeted Positions

Full-Time Positions	5.00	11.00		12.00	1.00
Part-Time Positions	0.00	0.00		1.00	1.00
Total Positions	5.00	11.00		13.00	2.00

Department:	40 Juvenile Court
OCA Description:	Various
OCA Code:	Various
Program Cost Account:	Judicial & Law Enforcement
Subfund Title:	DYS Variable Grant Program



Adopted Budget Highlights

The Felony Delinquent Care and Custody fund (variable grant) receives any excess monthly Department of Youth Services (DYS) detention subsidy funds that have not been used by Juvenile Court to detain youths at DYS state facilities. The 2007-2008 programs include: Conflict Mediation, DMC Initiative, Family Preservation, Mental Health Counseling, Program Administration, Residential Treatment, Secure Detention, Sex Offender, Shelter Care and Substance Abuse programs.

Overall, the 2008 Adopted Budget for DYS Variable decreased \$1,410,121 or 52.7% from the 2007 budget. Programs not funded in 2008 were the Drug Court Enhancement, DSO Emergency WRAP Program, Family Reunification, Intensive Probation, Mental Health Counseling and Out of Home Placement. There was an effort to spend-down the fund balance under the DYS Variable Grant Programs.

Positions increased by one full-time staff including additions of a Court Liaison, Family Specialist III, Juvenile Counselor II, Probation Officer IV and a Probation Program Supervisor with reductions of a Manager, two Probation Officer II and one Transition Specialist. One part-time Faith Based Volunteer Specialist was created in 2008.

Capital Outlays for \$6,200 include Office Furniture for \$2,000 and Data Processing Equipment for \$4,200.

The revenue estimate of \$1,037,518 is anticipated under State Grants. The 2008 budget reflects a spend-down of reserves in the amount of \$229,003.

Department: 40 Juvenile Court
Fund Title: 230 Child Support Enforcement
Subfund Title: 304 Child Support IV-D Legal Contracts
Program Cost Account: Judicial & Law Enforcement



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	1,862,248	1,883,709	1,916,597		(1,883,709)	-100.0%
Fringe Benefits	680,335	786,388	787,531		(786,388)	-100.0%
Special Fringe Benefits	1,600	500	6,352		(500)	-100.0%
Operating Supplies	27,686	25,413	29,610		(25,413)	-100.0%
Routine Business	441		980			
Board Approved Travel	7,535		12,754			
Staff Training and Development	3,655	6,867	5,259		(6,867)	-100.0%
Contractual Professional Services	55,605	44,058	15,916		(44,058)	-100.0%
Maintenance and Repair Services	1,509	3,209	268		(3,209)	-100.0%
Communications	146,596	142,805	158,276		(142,805)	-100.0%
Rentals	191,439	210,158	179,156		(210,158)	-100.0%
Miscellaneous		271			(271)	-100.0%
Capital Outlays	14,436		4,027			
Total	\$2,993,084	\$3,103,378	\$3,116,726	\$0	(\$3,103,378)	-100.0%

Budgeted Positions

Full-Time Positions	57.00	57.00		0.00	(57.00)
Part-Time Positions	1.00	1.00		0.00	(1.00)
Total Positions	58.00	58.00		0.00	(58.00)

Adopted Budget Highlights

This fund represents a contract with the Department of Job & Family Services-Child Support Enforcement Agency for Child Support Magistrate and Clerk services.

Beginning in 2008, the Magistrate and Clerk budgets were transferred to the General Fund. In previous years, contractual revenue was received for the child support affiliated programs, as well as a General Fund subsidy.

Department: 40 Juvenile Court
Fund Title: 296 Other Federal Grants
Subfund Title: Various
Program Cost Account: Judicial & Law Enforcement



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	53,704	82,166	52,716	42,557	(39,609)	-48.2%
Fringe Benefits	21,345	14,782	27,134	18,096	3,314	22.4%
Operating Supplies	200	816			(816)	-100.0%
Routine Business	297	1,500			(1,500)	-100.0%
Maintenance and Repair Services			10,000	10,000	10,000	
Communications	536		795			
Total	\$76,081	\$99,264	\$90,644	\$70,653	(\$28,611)	-28.8%

Budgeted Positions

Full-Time Positions	5.00	2.00		1.00	(1.00)
Part-Time Positions	0.00	1.00		0.00	(1.00)
Total Positions	5.00	3.00		1.00	(2.00)

Adopted Budget Highlights

The 2008 budget represents the Juvenile Accountability Block Grant (JABG) Night Community Court program for \$60,653 and \$10,000 for the Carpet Replacement project for a total of \$70,653.

Two years of the Juvenile Accountability Block Grant (JAIBG) program were budgeted in 2007, which accounts for the major reduction of \$28,611 or a 28.8% decline in comparison to the 2008 Adopted Budget.

Budgeted Position reductions include one full-time Work Detail Coordinator and one part-time Work Detail Coordinator from the Local Law Enforcement Block Grant Work Detail Program.

Revenues are budgeted to meet grant appropriation at \$70,653, which includes \$63,588 in Federal Grants and \$7,065 for Other Cash Transfers.

Department: 40 Juvenile Court
Fund Title: 297 Other State & Local Grants
Subfund Title: Various
Program Cost Account: Judicial & Law Enforcement



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	186,599	276,409	231,704	234,801	(41,608)	-15.1%
Fringe Benefits	75,150	109,644	92,847	81,538	(28,106)	-25.6%
Operating Supplies	21,695	8,000	1,321		(8,000)	-100.0%
Routine Business	1,413	2,500	3,281	1,000	(1,500)	-60.0%
Board Approved Travel	11,943	19,500	4,885		(19,500)	-100.0%
Staff Training and Development	6,037	9,000		4,000	(5,000)	-55.6%
Contractual Professional Services	97,348	105,000	73,416		(105,000)	-100.0%
Communications	3,693	2,700	2,069		(2,700)	-100.0%
Capital Outlays	1,074	6,700	1,628	3,634	(3,066)	-45.8%
Total	\$404,952	\$539,452	\$411,152	\$324,972	(\$214,480)	-39.8%

Budgeted Positions

Full-Time Positions	0.00	5.00	6.00	1.00
Part-Time Positions	0.00	2.00	1.00	(1.00)
Total Positions	0.00	7.00	7.00	0.00

Adopted Budget Highlights

This Other State and Local Grants fund includes the Reclaiming Futures Program for \$150,000; Neglected and Delinquent Children Title I grant for \$118,526; and \$56,446 for the Community Intensive Treatment Program. The 2008 Adopted Budget is \$324,972.

This budget has declined by \$214,480 or 39.8% due the reduction of the Reclaiming Futures, Juvenile Work Detail and CASA Volunteer Coordinator programs.

The changes in Budgeted Positions include a reduction of a full-time Probation Officer II under the Community Intensive Treatment Program, an addition of one full-time Natural Helper Coordinator under the Reclaiming Futures Program, an addition of a full-time Work Detail Coordinator under the Juvenile Work Program and a reduction of one part-time Tutor under the Neglected and Delinquent Children Title I grant.

Capital Outlays of \$3,634 are budgeted for computer hardware under the Community Intensive Treatment Program.

Budgeted revenues for \$324,972 are accounted for under Local Reimbursements.

Department: 40 Juvenile Court
Fund Title: 298 Other Special Revenue Funds-WC
Subfund Title: Various
Program Cost Account: Judicial & Law Enforcement



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	834,282	1,203,972			(1,203,972)	-100.0%
Fringe Benefits	266,577	422,677			(422,677)	-100.0%
Special Fringe Benefits	5,168	6,000			(6,000)	-100.0%
Operating Supplies	33,673	35,572			(35,572)	-100.0%
Routine Business	3,164	5,146			(5,146)	-100.0%
Board Approved Travel	466					
Staff Training and Development	304	5,239			(5,239)	-100.0%
Contractual Professional Services	89,118	137,194			(137,194)	-100.0%
Social Services Contractual Services	889,089	343,648			(343,648)	-100.0%
Maintenance and Repair Services	630	12,424			(12,424)	-100.0%
Communications	4,561	7,134			(7,134)	-100.0%
Property and Casualty Insurance	1,316	500			(500)	-100.0%
Rentals	7,045	7,900			(7,900)	-100.0%
Miscellaneous	59	500			(500)	-100.0%
Cost Recovery and Intergov't Transfers	107,745					
Capital Outlays	12,310					
Total	\$2,255,505	\$2,187,906	\$0	\$0	(\$2,187,906)	-100.0%

Budgeted Positions

Full-Time Positions	26.00	33.00	0.00	(33.00)
Part-Time Positions	5.00	3.00	0.00	(3.00)
Total Positions	31.00	36.00	0.00	(36.00)

Adopted Budget Highlights

The 2007 Other Special Revenue Fund includes the Juvenile Court Probation IV-E for \$463,444, Juvenile Detention Education programs for Center for Adolescent Services, Detention and Nicholas Residential Treatment Center for \$1,374,462. Also, the Human Service Levy contract programs for Start Right and Assessment & Counseling for \$350,000. The total 2007 budgets were \$2,187,906.

In 2007, due to a change in reporting for the Comprehensive Annual Financial Report (CAFR), the programs in this fund were moved to 299 Other Special Revenue Funds-FC.

Department: 40 Juvenile Court
Fund Title: 299 Other Special Revenue Funds-FC
Subfund Title: Various
Program Cost Account: Judicial & Law Enforcement



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	16,000		1,244,102	1,392,366	1,392,366	
Fringe Benefits			418,653	546,274	546,274	
Special Fringe Benefits			9,565	1,500	1,500	
Operating Supplies	12,177		24,292	37,892	37,892	
Routine Business			7,503	19,146	19,146	
Board Approved Travel			2,886	9,600	9,600	
Staff Training and Development			766	5,039	5,039	
Contractual Professional Services			133,014	263,194	263,194	
Social Services Contractual Services			895,477	344,648	344,648	
Maintenance and Repair Services			12,025	22,424	22,424	
Communications			9,120	18,934	18,934	
Property and Casualty Insurance			5,830	500	500	
Rentals			5,956	7,900	7,900	
Miscellaneous			222	500	500	
Interfund Transfers			1,500,000			
Cost Recovery and Intergov't Transfers			23,563			
Capital Outlays	11,305		46,500			
Total	\$39,482	\$0	\$4,339,472	\$2,669,917	\$2,669,917	

Budgeted Positions

Full-Time Positions	0.00	0.00	42.00	42.00
Part-Time Positions	0.00	0.00	2.00	2.00
Total Positions	0.00	0.00	44.00	44.00

Department:	40	Juvenile Court
Fund Title:	299	Other Special Revenue Funds-FC
Subfund Title:		Various
Program Cost Account:		Judicial & Law Enforcement



Adopted Budget Highlights

This fund represents Juvenile Court Automation Fees, Legal Research Fees, Human Service Levy Contracts (Start Right and Assessment & Counseling programs) for \$350,000; Education Programs (Center for Adolescent Services, Detention and Nicholas Residential Treatment Center) for \$1,296,896; and the Probation IV-E Program for \$1,023,021. The total 2008 Adopted Budget is \$2,669,917.

In 2007, due to a change in reporting for the Comprehensive Annual Financial Report (CAFR), Juvenile Court Contracts, Education and IV-E Programs were moved from 298 Other Special Revenue Funds-WC to this fund.

The addition of the 41 full-time and 3 part-time positions were based on the creation of these new subfunds.

The Juvenile Division Automation fund is used by the court via court order for purposes of automating the court. Actual expenditures for 2007 were \$30,841 and revenues are generated from fees placed on filings. The court requests appropriations on a as needed basis.

Revenue estimates include \$361,300 for State Reimbursements, \$1,464,988 for Local Reimbursements, \$10,000 for Legal Research Fees, \$35,000 for Court Automation Fees, \$30,000 for Juvenile Court Fees, \$350,000 for Human Service Levy Transfers and \$950,000 for Probation IV-E Cost Recovery. The total revenue estimate is \$3,201,288.

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
<u>Juvenile Court</u>				
<u>General Fund</u>				
General Fund				
General Fund				
<u>Court Support Services</u>				
Full-Time				
ASSESSMENT SPECIALIST II	1.00	1.00	1.00	-
ASSISTANT TO THE COURT ADMINISTRATOR	1.00	1.00	1.00	-
CASE MANAGEMENT SPECIALIST	1.00	1.00	1.00	-
COORDINATOR COURT OPERATIONS	1.00	1.00	1.00	-
MEDIATOR	1.00	1.00	1.00	-
OFFICE SERVICES WORKER III	1.00	1.00	1.00	-
PROBATION OFFICER IV	1.00	1.00	1.00	-
TECHNICAL SUPPORT SPECIALIST	1.00	1.00	1.00	-
Status TOTAL	8.00	8.00	8.00	-
OCA TOTAL	8.00	8.00	8.00	-
<u>Detention Center Operations</u>				
Full-Time				
ACCOUNT CLERK II	1.00	1.00	1.00	-
ADMINISTRATIVE SECRETARY	1.00	-	-	-
ADMINISTRATIVE SECRETARY II	-	1.00	2.00	1.00
ASSISTANT DIRECTOR	1.00	1.00	1.00	-
BUILDING & GROUNDS MAINT. WORKER	3.00	2.00	1.00	(1.00)
CONTROL DESK CLERK	-	8.00	-	(8.00)
CONTROL ROOM OPERATOR	-	-	8.00	8.00
COOK	4.00	4.00	3.00	(1.00)
CUSTODIAL CREW LEADER	1.00	1.00	1.00	-
CUSTODIAL WORKER	5.00	8.00	8.00	-
DIRECTOR	1.00	1.00	1.00	-
EMT	2.00	6.00	6.00	-
FOOD SERVICE MANAGER	1.00	1.00	1.00	-
HEARING OFFICER	1.00	1.00	1.00	-
HOUSEKEEPER	-	-	2.00	2.00
INTAKE PROGRAM SPECIALIST	-	3.00	3.00	-
LAUNDRESS	1.00	1.00	1.00	-
OFFICE MANAGER	1.00	1.00	1.00	-
OFFICE SERVICES WORKER I	-	1.00	1.00	-
OFFICE WORKER III	1.00	-	-	-
OPERATIONS MANAGER	-	-	1.00	1.00
PERSONAL PROPERTY CLERK	-	2.00	2.00	-
PROGRAM COORDINATOR	1.00	1.00	1.00	-
PROGRAM MANAGER	2.00	3.00	2.00	(1.00)

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
PSYCHOLOGY EDUCATION SPECIALIST	1.00	1.00	1.00	-
PURCHASING COORDINATOR I	1.00	1.00	1.00	-
QUALITY ASSURANCE SPECIALIST	1.00	1.00	1.00	-
RECEIVING CLERK	1.00	1.00	1.00	-
RECREATION INSTRUCTOR	1.00	1.00	1.00	-
RECREATION SPECIALIST	-	2.00	2.00	-
REGISTERED NURSE	-	1.00	1.00	-
REGISTERED NURSE SUPERVISOR	1.00	1.00	1.00	-
ROTATING SUBSTITUTE	2.00	2.00	2.00	-
TEACHER	1.00	-	-	-
YOUTH LEADER I	25.00	27.00	28.00	1.00
YOUTH LEADER II	7.00	23.00	23.00	-
YOUTH LEADER III	21.00	21.00	20.00	(1.00)
YOUTH LEADER SUPERVISOR	17.00	16.00	15.00	(1.00)
Status TOTAL	106.00	145.00	145.00	-
OCA TOTAL	106.00	145.00	145.00	-
<u>Intervention Center</u>				
Full-Time				
ADMINISTRATIVE SECRETARY II	1.00	1.00	1.00	-
ASSESSMENT SPECIALIST	12.00	13.00	13.00	-
ASSESSMENT SPECIALIST II	5.00	4.00	-	(4.00)
CARE COORDINATOR ASSESS. SPECIALIST II	-	-	1.00	1.00
CARE COORDINATOR SPECIALIST	1.00	1.00	1.00	-
CASE MANAGEMENT SPECIALIST	2.00	3.00	-	(3.00)
CASE PROCESSING SPECIALIST	5.00	4.00	7.00	3.00
CASE PROCESSING SPECIALIST II	1.00	1.00	-	(1.00)
DIRECTOR	1.00	1.00	1.00	-
MANAGER	2.00	2.00	2.00	-
RECEIVING SPECIALIST	7.00	7.00	4.00	(3.00)
RECEIVING SPECIALIST II	-	-	1.00	1.00
SENIOR ASSESSMENT SPECIALIST	-	-	1.00	1.00
SENIOR ASSESSMENT SPECIALIST II	-	-	2.00	2.00
SENIOR CASE PROCESSING SPECIALIST	-	-	1.00	1.00
SENIOR RECEIVING SPECIALIST II	-	-	2.00	2.00
Status TOTAL	37.00	37.00	37.00	-
OCA TOTAL	37.00	37.00	37.00	-
<u>Juvenile Court - Administration</u>				
Full-Time				
ACCOUNT CLERK II	2.00	2.00	2.00	-
ADMINISTRATIVE ASSISTANT	1.00	1.00	1.00	-
ADMINISTRATIVE SECRETARY	1.00	1.00	-	(1.00)
ADULT PROBATION OFFICER IV	1.00	1.00	1.00	-
CASEFLOW MANAGER	1.00	1.00	-	(1.00)

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
COMPUTER TECHNICIAN	3.00	3.00	3.00	-
COURT ADMINISTRATOR	1.00	1.00	1.00	-
DATABASE PROGRAMMER	1.00	1.00	1.00	-
DIRECTOR OF PSYCHOLOGICAL SERVICES	1.00	1.00	1.00	-
FISCAL OFFICER	1.00	1.00	1.00	-
HUMAN RESOURCES MANAGER	-	-	1.00	1.00
HUMAN RESOURCES SPECIALIST	1.00	1.00	-	(1.00)
MANAGER OF DATA SERVICES	1.00	1.00	1.00	-
OFFICE SERVICES WORKER III	-	1.00	1.00	-
PAYROLL SPECIALIST	-	-	1.00	1.00
SECRETARY	1.00	-	-	-
SYSTEM ADMINISTRATOR I	1.00	1.00	1.00	-
TECHNICAL SUPPORT SPECIALIST	1.00	1.00	1.00	-
Status TOTAL	18.00	18.00	17.00	(1.00)
OCA TOTAL	18.00	18.00	17.00	(1.00)
<u>Juvenile Court Child Support</u>				
Full-Time				
ACCOUNT CLERK II	-	-	1.00	1.00
ADMINISTRATIVE SECRETARY I	-	-	3.00	3.00
ADMINISTRATIVE SECRETARY II	-	-	1.00	1.00
CASE MANAGEMENT SPECIALIST	-	-	12.00	12.00
CITIZEN'S REVIEW BOARD MANAGER	-	-	1.00	1.00
COMPUTER SUPPORT SPECIALIST	-	-	1.00	1.00
JUDICIAL SUPPORT TECHNICIAN	-	-	3.00	3.00
JUDICIAL/ADMIN. SUPPORT TECHNICIAN	-	-	1.00	1.00
MAGISTRATE	-	-	7.00	7.00
OFFICE SERVICES WORKER III	-	-	2.00	2.00
PROGRAM COORDINATOR	-	-	1.00	1.00
PROGRAM MANAGER	-	-	1.00	1.00
SENIOR MAGISTRATE	-	-	1.00	1.00
TRANSPORTATION ASSISTANT	-	-	1.00	1.00
Status TOTAL	-	-	36.00	36.00
OCA TOTAL	-	-	36.00	36.00
<u>Juvenile Court Clerk</u>				
Full-Time				
DEPUTY CLERK	-	-	21.00	21.00
MANAGER OF CLERK OF COURTS	-	-	1.00	1.00
OFFICE SUPERVISOR	-	-	1.00	1.00
Status TOTAL	-	-	23.00	23.00
Part-Time				
CLERICAL	-	-	1.00	1.00

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
Status TOTAL	-	-	1.00	1.00
OCA TOTAL	-	-	24.00	24.00
<u>Legal - General Fund</u>				
Full-Time				
ADMINISTRATIVE SUPPORT SUPERVISOR	1.00	-	-	-
ASSISTANT DIRECTOR	1.00	1.00	-	(1.00)
BAILIFF	2.00	2.00	2.00	-
CASE MANAGEMENT SPECIALIST	5.00	5.00	5.00	-
CASE MANAGEMENT SPECIALIST II	2.00	2.00	2.00	-
COURT REPORTER	2.00	2.00	2.00	-
JUDGE	2.00	2.00	2.00	-
JUDICIAL SUPPORT TECHNICIAN	3.00	3.00	2.00	(1.00)
MAGISTRATE	6.00	6.00	5.00	(1.00)
SENIOR MAGISTRATE	-	-	1.00	1.00
SUPPORT SERVICES MANAGER	-	1.00	1.00	-
VOLUNTEER COORDINATOR	0.50	-	1.00	1.00
Status TOTAL	24.50	24.00	23.00	(1.00)
Part-Time				
LAW CLERK	4.00	4.00	4.00	-
Status TOTAL	4.00	4.00	4.00	-
OCA TOTAL	28.50	28.00	27.00	(1.00)
<u>Nicholas Residential Treatment Center</u>				
Full-Time				
ADMINISTRATIVE SECRETARY II	1.00	1.00	1.00	-
COOK II	1.00	1.00	1.00	-
DEPUTY SUPERINTENDENT	1.00	1.00	1.00	-
FOOD SERVICE & FACILITY MANAGER	1.00	1.00	1.00	-
INTAKE PROGRAM SPECIALIST	1.00	1.00	1.00	-
JUVENILE COUNSELOR IV	1.00	1.00	1.00	-
OFFICE MANAGER	1.00	1.00	1.00	-
SOCIAL SERVICE WORKER 3	1.00	1.00	1.00	-
SOCIAL SERVICES WORKER 4	1.00	1.00	-	(1.00)
SUPERINTENDENT	1.00	1.00	1.00	-
YOUTH LEADER III	13.00	13.00	13.00	-
YOUTH LEADER SUPERVISOR	1.00	1.00	2.00	1.00
Status TOTAL	24.00	24.00	24.00	-
Part-Time				
COOK I	1.00	1.00	1.00	-
INTERMITTENT YOUTH LEADER	2.00	2.00	2.00	-
LIBRARIAN MEDIA	1.00	1.00	1.00	-
Status TOTAL	4.00	4.00	4.00	-

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
OCA TOTAL	28.00	28.00	28.00	-
<u>Probation - General Fund</u>				
Full-Time				
ADMINISTRATIVE SECRETARY	4.00	3.00	-	(3.00)
ADMINISTRATIVE SECRETARY I	2.00	3.00	6.00	3.00
ADMINISTRATIVE SECRETARY II	1.00	1.00	1.00	-
CASE MANAGEMENT SPECIALIST	1.00	1.00	1.00	-
CASE MANAGER	-	-	1.00	1.00
COURT SERVICE OFFICER	2.00	2.00	2.00	-
COURT SERVICE OFFICER II	1.00	1.00	-	(1.00)
DIRECTOR OF PROBATION	1.00	1.00	1.00	-
DIVERSION SPECIALIST	1.00	1.00	1.00	-
JUVENILE COUNSELOR II	2.00	2.00	2.00	-
JUVENILE COUNSELOR III	1.00	1.00	1.00	-
MANAGER	0.50	-	-	-
NATURAL HELPER COORDINATOR	-	1.00	-	(1.00)
OFFICE SERVICES WORKER III	1.00	1.00	1.00	-
PROBATION OFFICER	-	1.00	1.00	-
PROBATION OFFICER II	19.00	19.00	21.00	2.00
PROBATION OFFICER III	7.00	5.00	5.00	-
PROBATION PROGRAM SUPERVISOR	8.00	8.00	7.00	(1.00)
PROBATION SUPPORT SPECIALIST	1.00	1.00	1.00	-
PROGRAM MANAGER	-	-	1.00	1.00
RESOURCE AND EDUCATION MANAGER	1.00	1.00	-	(1.00)
RESOURCE AND PLANNING MANAGER	-	-	1.00	1.00
SUPPORT SERVICES MANAGER	1.00	1.00	1.00	-
TRANSPORTATION COORDINATOR	-	-	1.00	1.00
WORK PROGRAM LIAISON	1.00	1.00	-	(1.00)
WORK THERAPY SPECIALIST	-	1.00	-	(1.00)
Status TOTAL	55.50	56.00	56.00	-
OCA TOTAL	55.50	56.00	56.00	-
Subfund TOTAL General Fund	281.00	320.00	378.00	58.00
Fund TOTAL General Fund	281.00	320.00	378.00	58.00
GAAP Fund TOTAL General Fund	281.00	320.00	378.00	58.00

Special Revenue Fund

Child Support Enforcement

Child Support IV-D Legal Contracts

Juvenile Court Child Support

Full-Time

ACCOUNT CLERK II	1.00	1.00	-	(1.00)
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2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
ADMINISTRATIVE SECRETARY	2.00	2.00	-	(2.00)
ADMINISTRATIVE SECRETARY II	1.00	1.00	-	(1.00)
CASE MANAGEMENT SPECIALIST	10.00	10.00	-	(10.00)
CITIZEN'S REVIEW BOARD MANAGER	1.00	1.00	-	(1.00)
COMPUTER SUPPORT SPECIALIST	1.00	1.00	-	(1.00)
JUDICIAL SUPPORT TECHNICIAN	4.00	4.00	-	(4.00)
JUDICIAL/ADMIN. SUPPORT TECHNICIAN	1.00	1.00	-	(1.00)
MAGISTRATE	7.00	7.00	-	(7.00)
OFFICE SERVICES WORKER III	2.00	2.00	-	(2.00)
PROGRAM COORDINATOR	1.00	1.00	-	(1.00)
PROGRAM MANAGER	1.00	1.00	-	(1.00)
SECRETARY	1.00	1.00	-	(1.00)
TRANSPORTATION ASSISTANT	1.00	1.00	-	(1.00)
Status TOTAL	34.00	34.00	-	(34.00)
OCA TOTAL	34.00	34.00	-	(34.00)
<u>Juvenile Court Clerk</u>				
Full-Time				
DEPUTY CLERK	21.00	21.00	-	(21.00)
MANAGER OF CLERK OF COURTS	1.00	1.00	-	(1.00)
OFFICE SUPERVISOR	1.00	1.00	-	(1.00)
Status TOTAL	23.00	23.00	-	(23.00)
Part-Time				
CLERICAL	1.00	1.00	-	(1.00)
Status TOTAL	1.00	1.00	-	(1.00)
OCA TOTAL	24.00	24.00	-	(24.00)
Subfund TOTAL Child Support IV-D Legal Contracts	58.00	58.00	-	(58.00)
Fund TOTAL Child Support Enforcement	58.00	58.00	-	(58.00)
Felony Delinquent Care and Custody				
Youth Services Base				
<u>DYS Drug Testing</u>				
Full-Time				
LAB TECHNICIAN II	1.00	1.00	1.00	-
Status TOTAL	1.00	1.00	1.00	-
OCA TOTAL	1.00	1.00	1.00	-
<u>DYS Employment</u>				
Full-Time				
PROBATION OFFICER II	1.00	1.00	-	(1.00)
WORK THERAPY SPECIALIST	-	3.00	-	(3.00)

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
Status TOTAL	1.00	4.00	-	(4.00)
Part-Time				
WORK DETAIL COORDINATOR	1.00	-	-	-
WORK THERAPY SPECIALIST	5.00	3.00	-	(3.00)
Status TOTAL	6.00	3.00	-	(3.00)
OCA TOTAL	7.00	7.00	-	(7.00)
<u>DYS Family Preservation</u>				
Full-Time				
JUVENILE COUNSELOR II	1.00	1.00	-	(1.00)
Status TOTAL	1.00	1.00	-	(1.00)
OCA TOTAL	1.00	1.00	-	(1.00)
<u>DYS Life Skills</u>				
Full-Time				
PROBATION OFFICER II	-	-	1.00	1.00
WORK THERAPY SPECIALIST	-	-	2.00	2.00
Status TOTAL	-	-	3.00	3.00
Part-Time				
WORK THERAPY SPECIALIST	-	-	4.00	4.00
Status TOTAL	-	-	4.00	4.00
OCA TOTAL	-	-	7.00	7.00
<u>DYS Monitoring & Surveillance</u>				
Full-Time				
RECEIVING SPECIALIST	1.00	1.00	1.00	-
Status TOTAL	1.00	1.00	1.00	-
OCA TOTAL	1.00	1.00	1.00	-
<u>DYS Restitution/Community Services</u>				
Full-Time				
ADMINISTRATIVE SECRETARY	1.00	1.00	-	(1.00)
WORK DETAIL COORDINATOR	2.00	2.00	-	(2.00)
Status TOTAL	3.00	3.00	-	(3.00)
Part-Time				
WORK DETAIL COORDINATOR	2.00	3.00	-	(3.00)
WORK THERAPY SPECIALIST	1.00	-	-	-
Status TOTAL	3.00	3.00	-	(3.00)
OCA TOTAL	6.00	6.00	-	(6.00)
<u>DYS Work Detail Base</u>				
Full-Time				

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
ADMINISTRATIVE SECRETARY I	-	-	1.00	1.00
WORK DETAIL COORDINATOR	-	-	1.00	1.00
WORK PROGRAM LIAISON	-	-	1.00	1.00
Status TOTAL	-	-	3.00	3.00
Part-Time				
WORK DETAIL COORDINATOR	-	-	4.00	4.00
Status TOTAL	-	-	4.00	4.00
OCA TOTAL	-	-	7.00	7.00
Subfund TOTAL Youth Services Base	16.00	16.00	16.00	-
Youth Services Variable				
<u>DYS Family Preservation</u>				
Full-Time				
FAMILY SPECIALIST III	-	-	1.00	1.00
Status TOTAL	-	-	1.00	1.00
OCA TOTAL	-	-	1.00	1.00
<u>DYS Variable Family Preserv RAP</u>				
Full-Time				
JUVENILE COUNSELOR II	-	-	1.00	1.00
Status TOTAL	-	-	1.00	1.00
OCA TOTAL	-	-	1.00	1.00
<u>DYS Variable Intensive Probation</u>				
Full-Time				
PROBATION OFFICER II	1.00	1.00	-	(1.00)
PROBATION OFFICER III	-	1.00	-	(1.00)
Status TOTAL	1.00	2.00	-	(2.00)
OCA TOTAL	1.00	2.00	-	(2.00)
<u>DYS Variable Out of Home Placement</u>				
Full-Time				
PROBATION OFFICER II	1.00	1.00	-	(1.00)
PROBATION OFFICER III	1.00	1.00	-	(1.00)
Status TOTAL	2.00	2.00	-	(2.00)
OCA TOTAL	2.00	2.00	-	(2.00)
<u>DYS Variable Program Administration</u>				
Full-Time				
COURT LIAISON	1.00	1.00	2.00	1.00
TECHNICAL SUPPORT SPECIALIST	1.00	1.00	1.00	-

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
Status TOTAL	2.00	2.00	3.00	1.00
OCA TOTAL	2.00	2.00	3.00	1.00
<u>DYS Variable Residential Treatment</u>				
Full-Time				
PROBATION OFFICER III	-	-	2.00	2.00
PROBATION OFFICER IV	-	-	1.00	1.00
Status TOTAL	-	-	3.00	3.00
OCA TOTAL	-	-	3.00	3.00
<u>DYS Variable Secure Detention</u>				
Full-Time				
TRANSITION SPECIALIST	-	1.00	-	(1.00)
Status TOTAL	-	1.00	-	(1.00)
Part-Time				
FAITH BASED VOLUNTEER SPECIALIST	-	-	1.00	1.00
Status TOTAL	-	-	1.00	1.00
OCA TOTAL	-	1.00	1.00	-
<u>DYS Variable Substance Abuse</u>				
Full-Time				
DRUG COURT SPECIALIST	-	3.00	3.00	-
MANAGER	-	1.00	-	(1.00)
PROBATION PROGRAM SUPERVISOR	-	-	1.00	1.00
Status TOTAL	-	4.00	4.00	-
OCA TOTAL	-	4.00	4.00	-
Subfund TOTAL Youth Services Variable	5.00	11.00	13.00	2.00
Fund TOTAL Felony Delinquent Care and Custody	21.00	27.00	29.00	2.00
Other Federal Grants				
Juvenile Account Incentive Block Grant				
<u>JAIBG Night Community Court</u>				
Full-Time				
CASE MANAGEMENT SPECIALIST	1.00	1.00	1.00	-
Status TOTAL	1.00	1.00	1.00	-
OCA TOTAL	1.00	1.00	1.00	-
Subfund TOTAL Juvenile Account Incentive Block Grant	1.00	1.00	1.00	-
Local Law Enforcement Block Grant				
<u>LLEBG Work Detail</u>				

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
Full-Time				
WORK DETAIL COORDINATOR	1.00	1.00	-	(1.00)
Status TOTAL	1.00	1.00	-	(1.00)
Part-Time				
WORK DETAIL COORDINATOR	1.00	1.00	-	(1.00)
Status TOTAL	1.00	1.00	-	(1.00)
OCA TOTAL	2.00	2.00	-	(2.00)
Subfund TOTAL Local Law Enforcement Block Grant	2.00	2.00	-	(2.00)
Fund TOTAL Other Federal Grants	3.00	3.00	1.00	(2.00)
Other Special Revenue Funds-FC				
Juvenile Court - Contracts				
<u>Start Right Program</u>				
Full-Time				
ADMINISTRATIVE SECRETARY I	-	-	1.00	1.00
EDUCATION ADVOCATE	-	-	2.00	2.00
PROGRAM MANAGER	-	-	1.00	1.00
Status TOTAL	-	-	4.00	4.00
OCA TOTAL	-	-	4.00	4.00
Subfund TOTAL Juvenile Court - Contracts	-	-	4.00	4.00
Juvenile Court Education Programs				
<u>CAS School</u>				
Full-Time				
TEACHER	-	-	4.00	4.00
Status TOTAL	-	-	4.00	4.00
Part-Time				
PRINCIPAL	-	-	1.00	1.00
Status TOTAL	-	-	1.00	1.00
OCA TOTAL	-	-	5.00	5.00
<u>Detention School</u>				
Full-Time				
ACCOUNT CLERK I	-	-	1.00	1.00
FINANCE SPECIALIST	-	-	1.00	1.00
LIBRARIAN 1	-	-	1.00	1.00
TEACHER	-	-	14.00	14.00
TEACHERS AIDE	-	-	1.00	1.00
TRANSITION SPECIALIST	-	-	2.00	2.00
Status TOTAL	-	-	20.00	20.00

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
Part-Time				
PRINCIPAL	-	-	1.00	1.00
Status TOTAL	-	-	1.00	1.00
OCA TOTAL	-	-	21.00	21.00
<u>Nicholas School</u>				
Full-Time				
PRINCIPAL	-	-	1.00	1.00
TEACHER	-	-	3.00	3.00
Status TOTAL	-	-	4.00	4.00
OCA TOTAL	-	-	4.00	4.00
Subfund TOTAL Juvenile Court Education Programs	-	-	30.00	30.00
Juvenile Court IVE Program				
<u>Probation - IVE</u>				
Full-Time				
ADMINISTRATIVE SECRETARY I	-	-	1.00	1.00
PROBATION OFFICER II	-	-	2.00	2.00
PROBATION OFFICER IV	-	-	6.00	6.00
PROBATION PROGRAM SUPERVISOR	-	-	1.00	1.00
Status TOTAL	-	-	10.00	10.00
OCA TOTAL	-	-	10.00	10.00
Subfund TOTAL Juvenile Court IVE Program	-	-	10.00	10.00
Fund TOTAL Other Special Revenue Funds-FC	-	-	44.00	44.00
Other Special Revenue Funds-WC				
Juvenile Court Grants/Contracts				
<u>Juvenile Court Safe Drug Free Community</u>				
Part-Time				
SERVICE COORDINATOR	2.00	-	-	-
Status TOTAL	2.00	-	-	-
OCA TOTAL	2.00	-	-	-
Subfund TOTAL Juvenile Court Grants/Contracts	2.00	-	-	-
Juvenile Court Probation IV-E				
<u>Probation - IVE</u>				
Full-Time				
CASE MANAGEMENT SPECIALIST	1.00	1.00	-	(1.00)
PROBATION OFFICER II	2.00	1.00	-	(1.00)
Status TOTAL	3.00	2.00	-	(2.00)

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
OCA TOTAL	3.00	2.00	-	(2.00)
Subfund TOTAL Juvenile Court Probation IV-E	3.00	2.00	-	(2.00)
Juvenile Detention Education Program				
<u>CAS School</u>				
Full-Time				
ADMINISTRATIVE SECRETARY I	1.00	1.00	-	(1.00)
TEACHER	5.00	4.00	-	(4.00)
Status TOTAL	6.00	5.00	-	(5.00)
Part-Time				
PRINCIPAL	1.00	1.00	-	(1.00)
Status TOTAL	1.00	1.00	-	(1.00)
OCA TOTAL	7.00	6.00	-	(6.00)
<u>Detention School</u>				
Full-Time				
ACCOUNT CLERK I	-	1.00	-	(1.00)
LIBRARIAN I	-	1.00	-	(1.00)
REIMBURSEMENT SPECIALIST	1.00	1.00	-	(1.00)
TEACHER	5.00	14.00	-	(14.00)
TEACHERS AIDE	1.00	1.00	-	(1.00)
TRANSITION SPECIALIST	-	1.00	-	(1.00)
Status TOTAL	7.00	19.00	-	(19.00)
Part-Time				
PRINCIPAL	1.00	1.00	-	(1.00)
Status TOTAL	1.00	1.00	-	(1.00)
OCA TOTAL	8.00	20.00	-	(20.00)
<u>Nicholas School</u>				
Full-Time				
TEACHER	3.00	3.00	-	(3.00)
Status TOTAL	3.00	3.00	-	(3.00)
Part-Time				
PRINCIPAL	1.00	1.00	-	(1.00)
Status TOTAL	1.00	1.00	-	(1.00)
OCA TOTAL	4.00	4.00	-	(4.00)
Subfund TOTAL Juvenile Detention Education Program	19.00	30.00	-	(30.00)
Juvenile Human Services Levy Contracts				
<u>Start Right Program</u>				
Full-Time				

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
ADMINISTRATIVE SECRETARY	1.00	1.00	-	(1.00)
EDUCATION ADVOCATE	2.00	2.00	-	(2.00)
PROGRAM MANAGER	1.00	1.00	-	(1.00)
Status TOTAL	4.00	4.00	-	(4.00)
OCA TOTAL	4.00	4.00	-	(4.00)
Subfund TOTAL Juvenile Human Services Levy Contracts	4.00	4.00	-	(4.00)
Fund TOTAL Other Special Revenue Funds-WC	28.00	36.00	-	(36.00)
Other State & Local Grants				
Juvenile Court Grants/Contracts				
<u>CASA Volunteer Coordinator</u>				
Part-Time				
VOLUNTEER COORDINATOR	-	1.00	1.00	-
Status TOTAL	-	1.00	1.00	-
OCA TOTAL	-	1.00	1.00	-
<u>Community Intensive Treatment Program</u>				
Full-Time				
PROBATION OFFICER II	-	1.00	-	(1.00)
Status TOTAL	-	1.00	-	(1.00)
OCA TOTAL	-	1.00	-	(1.00)
<u>Juvenile Reclaiming Futures Natural Help</u>				
Full-Time				
ADMINISTRATIVE SECRETARY	1.00	1.00	-	(1.00)
ADMINISTRATIVE SECRETARY I	-	-	1.00	1.00
NATURAL HELPER COORDINATOR	1.00	-	1.00	1.00
PROGRAM COORDINATOR	1.00	1.00	1.00	-
Status TOTAL	3.00	2.00	3.00	1.00
OCA TOTAL	3.00	2.00	3.00	1.00
<u>Juvenile Work Detail</u>				
Full-Time				
WORK DETAIL COORDINATOR	-	-	1.00	1.00
Status TOTAL	-	-	1.00	1.00
OCA TOTAL	-	-	1.00	1.00
<u>Neglected Delinquent Children Title I</u>				
Full-Time				
TUTOR 1 SPECIALIST	-	2.00	2.00	-
Status TOTAL	-	2.00	2.00	-

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
Part-Time				
TUTOR 1 SPECIALIST	-	1.00	-	(1.00)
Status TOTAL	-	1.00	-	(1.00)
OCA TOTAL	-	3.00	2.00	(1.00)
Subfund TOTAL Juvenile Court Grants/Contracts	3.00	7.00	7.00	-
Fund TOTAL Other State & Local Grants	3.00	7.00	7.00	-
Youth Services Subsidy				
Center for Adolescent Services				
<u>CAS Operating</u>				
Full-Time				
ADMINISTRATIVE SECRETARY I	-	-	1.00	1.00
ADMINISTRATIVE SECRETARY II	1.00	1.00	-	(1.00)
BUILDING MAINTENANCE MECHANIC III	0.50	0.50	0.50	-
BUSINESS MANAGER	-	-	1.00	1.00
CONTROL DESK CLERK	4.00	5.00	3.00	(2.00)
COOK	3.00	3.00	3.00	-
CUSTODIAL WORKER II	1.00	1.00	1.00	-
DESIGNATED SERVICE ASSISTANT	-	-	1.00	1.00
DIRECTOR	1.00	1.00	1.00	-
FAMILY SPECIALIST	3.00	4.00	-	(4.00)
FAMILY SPECIALIST I	-	-	1.00	1.00
FAMILY SPECIALIST II	-	-	2.00	2.00
FAMILY SPECIALIST III	-	-	1.00	1.00
FOOD SERVICE MANAGER	1.00	1.00	1.00	-
OPERATIONS MANAGER	1.00	-	1.00	1.00
RECEPTIONIST/SECRETARY	1.00	1.00	-	(1.00)
REGISTERED NURSE	1.00	1.00	1.00	-
TEAM LEADER	-	1.00	1.00	-
TRANSPORTATION OFFICER	-	1.00	-	(1.00)
TREATMENT COORDINATOR	1.00	1.00	1.00	-
UNIT COUNSELOR II	5.00	5.00	6.00	1.00
UNIT COUNSELOR III	15.00	15.00	15.00	-
UNIT SUPERVISOR	4.00	4.00	4.00	-
Status TOTAL	42.50	45.50	45.50	-
Part-Time				
CONTROL DESK CLERK	-	-	1.00	1.00
Status TOTAL	-	-	1.00	1.00
OCA TOTAL	42.50	45.50	46.50	1.00
Subfund TOTAL Center for Adolescent Services	42.50	45.50	46.50	1.00
Juvenile Court Federal Grant Programs				

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
<u>Single Drug Court Enhancement</u>				
Full-Time				
CASE MANAGER	1.00	1.00	-	(1.00)
DRUG COURT SPECIALIST	3.00	-	-	-
Status TOTAL	4.00	1.00	-	(1.00)
OCA TOTAL	4.00	1.00	-	(1.00)
<u>VOCA</u>				
Full-Time				
VOLUNTEER COORDINATOR	0.50	1.00	-	(1.00)
Status TOTAL	0.50	1.00	-	(1.00)
OCA TOTAL	0.50	1.00	-	(1.00)
Subfund TOTAL Juvenile Court Federal Grant Programs	4.50	2.00	-	(2.00)
Juvenile Drug Court				
<u>Juvenile Court-TASC Program</u>				
Full-Time				
CASE MANAGER	2.00	2.00	-	(2.00)
CASE MANAGER II	-	-	4.00	4.00
DRUG COURT SPECIALIST	1.00	1.00	-	(1.00)
MANAGER	0.50	-	-	-
PROBATION OFFICER II	1.00	1.00	-	(1.00)
Status TOTAL	4.50	4.00	4.00	-
OCA TOTAL	4.50	4.00	4.00	-
Subfund TOTAL Juvenile Drug Court	4.50	4.00	4.00	-
Fund TOTAL Youth Services Subsidy	51.50	51.50	50.50	(1.00)
GAAP Fund TOTAL Special Revenue Fund	164.50	182.50	131.50	(51.00)
TOTAL DEPARTMENT	445.50	502.50	509.50	7.00



MIAMI VALLEY REGIONAL CRIME LAB

The Forensic Crime Laboratory analyzes physical evidence that is collected from crime scenes and submitted by area law enforcement agencies. Court qualified forensic scientists receive, evaluate and report their findings on approximately 20,000 misdemeanor and felony cases per year. The laboratory is comprised of eight sections, which perform the following functions:

Photo Lab - The Photo Lab continues to meet the high demand of the local law enforcement agencies, the Prosecutor and the courts for their photographic needs. The section processes color and black & white films. With the acquisition of a digital mini-lab, the lab is now capable of printing digital images from all types of media as well as printing from conventional negatives and transparencies.

Chemistry - The Crime Lab's Chemistry section performs analysis in the areas of drug identification, arsons, driving under the influence of alcohol/drugs and liquor violations. The Chemistry section is staffed with three full-time and two part-time analysts. The section analyzed 10,268 drug cases in 2007. The section also analyzed more than 800 DUI (Driving Under the Influence) requests. Only the Ohio State Patrol lab analyzes more DUI cases in the State of Ohio.

Serology/DNA - The DNA section continues to comply with the FBI Director's Quality Assurance Standards for Forensic DNA Testing Laboratories. The section undergoes audits each year to ensure compliance with these standards.

In 2007, the section completed analysis on 1,639 requests from law enforcement agencies. Those requests included 512 for DNA analysis.

Appropriate DNA profiles from all cases were entered into the local DNA database and uploaded to the state and national databases. The local DNA database has 3,769 DNA profiles. Searches of the local, state and national DNA databases have resulted in 130 criminal investigations being aided in 2007. This brings the total number of investigations aided since the section began doing DNA analysis to over 590.

The section continues to use federal grants to purchase laboratory equipment, work historical cases and analyze DNA in cold cases. The federal grant awards were used to purchase new equipment and validate new technologies for the department.

Firearms/Tool Marks - The Firearms section met their goal of maintaining a minimal backlog in 2007. Approximately 1,185 firearms were worked by the section along with hundreds of cartridge case and bullet comparisons.

The continued use of the NIBIN (National Integrated Ballistic Identification Network) system resulted in several hits in 2007 linking crimes and providing leads to law enforcement agencies where none previously existed.

Questioned Documents - This section is responsible for the examination of evidence, which contains handwriting, ink, paper, typewriting, printing processes, indented writing and all other marks made by/on office equipment. The examinations generate opinions regarding genuineness of a document, identification of the source of the writing or printing/typewriting and decipherment of information which is indiscernible to the naked eye.

During 2007, the section examined 80 cases containing over 1,000 items. Questioned documents have always been predominantly associated with cases involving financial crimes; however, an increased number of cases are being submitted, which contain documents associated with homicide, assaults, drug trafficking and other felony level cases.

Fingerprints - This section is responsible for chemical development, identification and comparison of latent fingerprints recovered from area crime scenes. Items are processed for prints and results are compared against a fingerprint file maintained in the laboratory. This information is computerized in the Automated Fingerprint Identification System or AFIS, which is also managed in this office.

In addition to the processing and analyzing of physical evidence submitted for examination, the Fingerprint section is also responsible for maintaining arrest fingerprint cards submitted by the various agencies that are served. Currently, the Fingerprint section maintains over 235,000 criminal fingerprint cards and over 85,000 palmprint cards. These fingerprint and palmprint records are maintained in the computerized Automated Fingerprint Identification System (AFIS) and the Palmprint Automated Fingerprint Identification System (PAFIS).

In 2007, approximately 37 police agencies submitted arrest cards to be searched against the AFIS and PAFIS databases. Included in this number are fifteen agencies that submit records electronically over a computerized Live Scan system. In 2007, over 10,450 new fingerprint and palmprint cards were searched and enrolled in the dataset.

The Fingerprint section also provided a service to the general public by the taking of over 2,750 fingerprint cards needed for various employee background checks.

In 2007, the Fingerprint section received over 2,800 specific requests for evidence processing and evaluation. These requests resulted in the physical processing of over 4,450 pieces of physical evidence. Based on the requests received and the number of physical evidence items processed, the Fingerprint section conducted fingerprint and palmprint comparisons to over 1,300 potential suspects. Of the comparisons conducted, over 600 people were positively identified in ongoing criminal investigations. Of the people identified, over 400 new potential suspects were identified by use of the AFIS. If the AFIS technology was not available to the laboratory, these people of interest would not have been identified to the local police agencies.

Of the people identified, approximately 66% of identifications were based on fingerprint AFIS technology and approximately 34.0% were based on palm AFIS technology. It should be noted that a small percentage of the success rate can be attributed to the fact that the laboratory has connectivity to the AFIS database maintained by the Ohio Bureau of Criminal Investigation and the Federal Bureau of Investigation.

In addition, AFIS technology was made available to the Dayton Police Department, Bureau of Identification. In 2007, they conducted over 3,000 latent print searches. Because this technology was available, the laboratory was able to support area law enforcement agencies in a multitude of ongoing criminal investigations which resulted in a more efficient service to the citizens of Montgomery County.

Trace Evidence - In 2007, the Trace section of the laboratory, staffed by two full-time and one part-time analysts examined nearly 1,000 pieces of evidence in 324 cases. These cases included examination and comparisons of hairs, fibers, paint, footwear impressions and other miscellaneous examinations.

The Trace section received the most requests from law enforcement for hair and fiber examinations and comparisons. This was followed by footwear dataset searches and paint comparisons.

The footwear database consists of known and crime scene footwear impressions. The section entered 72 impressions from cases into the database. From those entries, they experienced a 37.5% hit rate when searching the database. This information is useful to law enforcement agencies in their investigation as it can identify the brand and sometimes the model of shoes a suspect was wearing at the time a crime was committed.

Computer Crime - The increasing use of digital media in criminal endeavors prompted the Miami Valley Regional Crime Laboratory to establish a computer forensics section to combat this phenomenon, and to assist law enforcement in their investigative endeavors. What started as a section with one part-time employee has grown to a nationally recognized Regional Computer Forensics Laboratory (RCFL).

A Regional Computer Forensics Laboratory is a full service forensics laboratory devoted entirely to the examination of digital evidence in support of criminal investigations that include, but are not limited to, terrorism, child pornography, crimes of violence, trade secret theft, theft or destruction of intellectual property, financial crimes, property crimes, internet crimes, identity theft, fraud, child exploitation and sexual predators.

Obtaining status as a Regional Computer Forensics Laboratory was a challenging and highly competitive endeavor. Started in 1999, the San Diego Regional Computer Forensics Laboratory was the first cooperative endeavor combining local, state, and federal computer examiners in one location to serve law enforcement needs. Determining that the need existed in Montgomery County for a similar facility, efforts to establish a Regional Computer Forensics Laboratory were initiated in 2000.

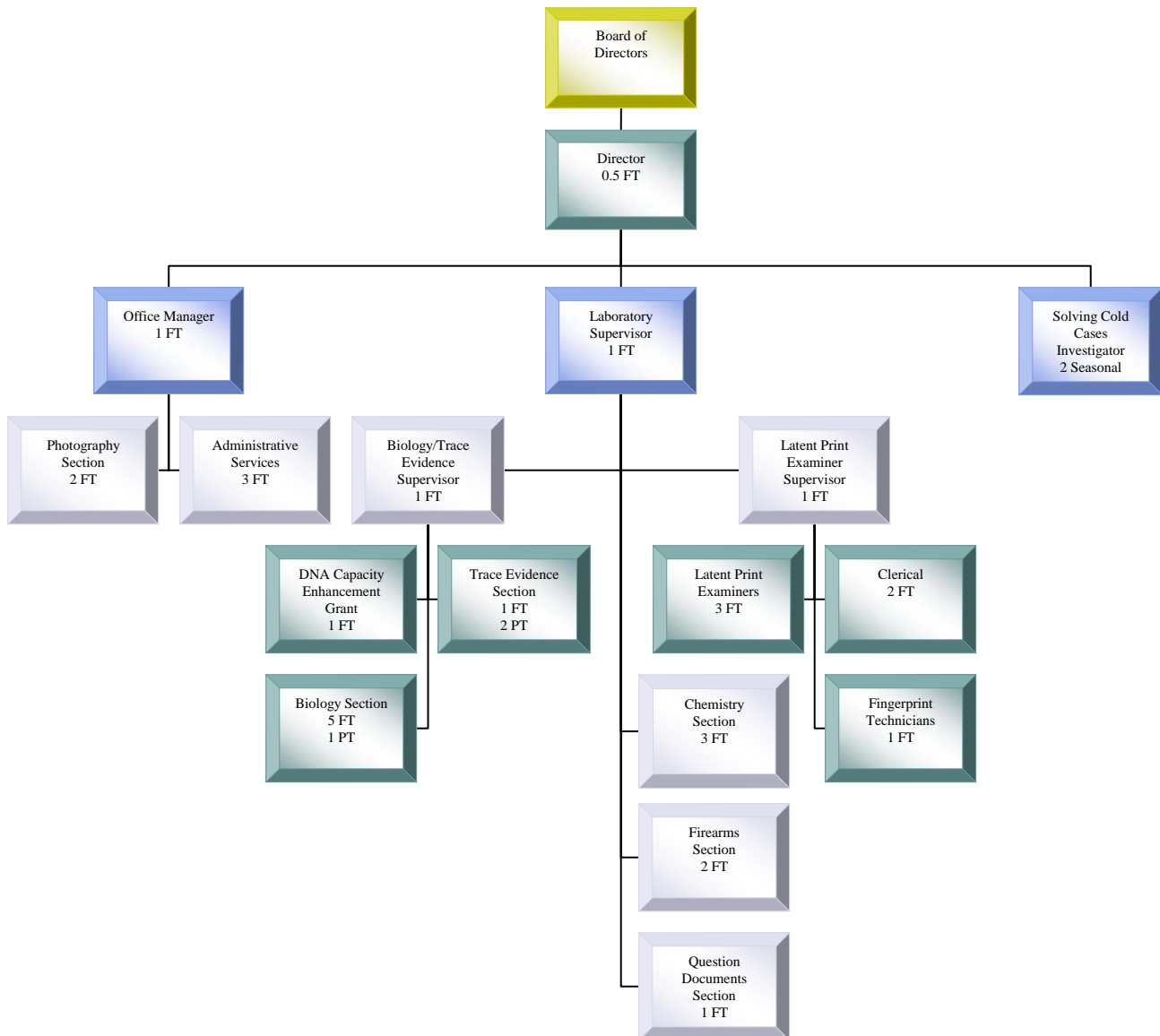
In early 2003, the Federal Bureau of Investigation's Regional Computer Forensics Laboratory National Program Office announced that Dayton was a finalist in consideration for a RCFL. Site visits by the Federal Bureau of Investigations National Program Office selection committee provided the committee members with an insight to the value of the work being accomplished by the Crime Laboratory and its cooperative partners in providing forensic analysis of

digital media to the law enforcement community. When the locations for new Regional Computer Forensics Laboratories were announced later that year, Dayton was selected.

There are only thirteen Regional Computer Forensics Laboratories in the United States. They are located in Buffalo, Chicago, Dallas, Dayton, Denver, Houston, Kansas City, Philadelphia, Portland, Salt Lake City, San Diego, Silicon Valley and Trenton.

The RCFL in Dayton, named the Miami Valley Regional Computer Forensics Laboratory, is a cooperative endeavor with the Miami Valley Regional Crime Laboratory, local law enforcement and the Federal Bureau of Investigation. In 2006, forensic analysis of digital media provided law enforcement agencies with physical evidence in homicides, arsons, child exploitation, fraud, internet theft, illegal use of narcotics and child pornography resulting in successful prosecution of those persons involved in these criminal endeavors.

TABLE OF ORGANIZATION





MIAMI VALLEY REGIONAL CRIME LAB STATISTICS

Mission Statement:

The Montgomery County Miami Valley Regional Crime Laboratory is dedicated to providing quality forensic services to area law enforcement agencies and to maintaining the highest standards in the following professional services: chemistry, serology/DNA, firearms and toolmarks, fingerprints, photography, documents, trace evidence and computer crimes.

Challenges:

The Montgomery County Miami Valley Regional Crime Laboratory will be preparing for national re-accreditation by the American Society of Crime Lab Directors / Lab with ISO accreditation to follow.

Other Challenges include:

- To reduce the number of days for completion of DNA cases through the introduction of robotics

- To reduce turnaround in the Trace Evidence section

Goals and Objectives:

We will provide timely and accurate results, while utilizing our resources to attain maximum benefits.

- Promote an atmosphere of awareness, growth and development of our employees to improve their professional abilities
- Foster support, collaboration and trust between employees and the law enforcement community serviced
- Maintain a leadership role in our profession by providing quality service to our member agencies

Crime Laboratory

Procedure Performed – Photography	2005	2006	2007	Time Frame	% Timely 2007	2008 Goal
Prints, B&W and Color	314	228	17,112	3-5 Days	95	17,150
Process and Proof, B&W and Color	822	601	N/A	3-5 Days	95	N/A
Process and Print, B&W and Color	1,018	633	N/A	3-5 Days	95	N/A
Video Analysis	N/A	N/A	51	3-5 Days	95	75

Procedure Performed - Chemistry	2005	2006	2007	Time Frame	% Timely 2007	2008 Goal
Alcoholic Beverage Analysis	469	649	546	15 Days	95	550
Arson Investigation	67	102	68	30 Days	80	75
Drug Screening	9,407	10,367	10,268	2 Weeks	80	10,275
D.U.I. Testing	803	903	896	1 Week	90	900
Trace Primer Residue	107	92	N/A	N/A	N/A	N/A

Procedure Performed – Serology	2005	2006	2007	Time Frame	% Timely 2007	2008 Goal
Blood Identification	260	254	232	1 Month	40	250
Semen Identification	205	263	228	1 Month	40	250
D.N.A. Analysis	254	874	632	1 Month	85	650

MIAMI VALLEY REGIONAL CRIME LAB STATISTICS

Procedure Performed – Firearms	2005	2006	2007	Time Frame	% Timely 2007	2008 Goal
Operability	1290	1,170	1,030	1 Week	90	1,050
Bullet/Weapon Comparisons	299	205	192	2-3 Weeks	90	200
Tool Marks Analysis	36	24	13	2-3 Weeks	95	25

Procedure Performed – Documents	2005	2006	2007	Time Frame	% Timely 2007	2008 Goal
Forgery/Handwriting Analysis	109	76	82	2-3 weeks	95	80

Procedure Performed – Automated Fingerprint Identification System (AFIS)	2005	2006	2007	Time Frame	% Timely 2007	2008 Goal
Latent Print Cases	4,536	4,716	2,788	1-3 Days	80	2,800
Items Processed	5,896	6,624	4,550	4-6 Weeks	80	4,600
Subjects Compared	1,346	1,316	1,121	4-6 Weeks	80	1,150
A.F.I.S. Latent Entries	4,085	4,126	3,723	4-6 Weeks	80	3,750
A.F.I.S. Tenprint Cards Entered	27,678*	28,706	28,706	3 Min.	95	28,750
A.F.I.S. Palmprint Cards Entered	11,107	16,148	16,548	2 Min.	95	16,750
Applicant Fingerprint Cards Recorded	2,147	2,642	2,763	30 Min.	98	2,800

*Section actually received more fingerprint cards in 2005; however, not all of them were scanned into AFIS.

Procedure Performed – Trace Evidence	2005	2006	2007	Time Frame	% Timely 2007	2008 Goal
Footwear Analysis	54	52	24	1 Month	50	25
Glass Analysis	6	0	10	1 Month	80	15
Hair and Fiber Analysis	102	100	16	1 Month	80	20
Paint Matching Analysis	25	12	21	1 Month	80	25
Headlamp Analysis	9	8	10	1 Month	80	15
Miscellaneous	17	17	22	1 Month	50	25
Impressions	N/A	N/A	28	1 Month	50	30

ADOPTED BUDGET SUMMARY BY DEPARTMENT



<u>Miami Val Regional Crime Lab</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted
<u>Special Revenue Fund</u>				
Other Federal Grants				
Crime Lab Federal Grants	440,557	681,061	150,322	
Crime Lab National Institute of Justice	503,315	210,786	165,267	
Fund Total	\$ 943,872	\$ 891,847	\$ 315,589	\$ -
Other Special Revenue Funds-FC				
Crime Lab-AFIS Fees	290,475	320,691	251,509	369,520
Forensic Crime Laboratory	2,191,883	2,381,214	2,342,375	2,462,011
Fund Total	\$ 2,482,358	\$ 2,701,905	\$ 2,593,884	\$ 2,831,531
Total Special Revenue Fund	\$ 3,426,229	\$ 3,593,752	\$ 2,909,473	\$ 2,831,531
Department Total	\$ 3,426,229	\$ 3,593,752	\$ 2,909,473	\$ 2,831,531

Department: 58 Miami Val Regional Crime Lab
Fund Title: 296 Other Federal Grants
Subfund Title: 580 Crime Lab Federal Grants
Program Cost Account: Judicial & Law Enforcement



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	40,061	23,504	39,057		(23,504)	-100.0%
Fringe Benefits	5,210	4,531	7,887		(4,531)	-100.0%
Operating Supplies	12,714	695	38,362		(695)	-100.0%
Board Approved Travel	25,937	28,199	21,958		(28,199)	-100.0%
Maintenance and Repair Services	6,645	52,125	3,793		(52,125)	-100.0%
Capital Outlays	349,990	572,007	39,264		(572,007)	-100.0%
Total	\$440,557	\$681,061	\$150,322	\$0	(\$681,061)	-100.0%

Budgeted Positions

Full-Time Positions	0.00	1.00		1.00	
Part-Time Positions	0.00	0.00		1.00	1.00
Total Positions	0.00	1.00		2.00	1.00

Adopted Budget Highlights

This fund represents two current grant programs including: Paul Coverdell Act grant and the DNA Capacity Enhancement grant.

The Paul Coverdell Act grant is funded by the State of Ohio Criminal Justice Services in accordance with the provisions of the Paul Coverdell National Forensic Sciences Improvement Act of 2000. The grant provides travel and training for staff.

The Crime Lab DNA Capacity Enhancement grant is for funding of equipment, instrumentation, computer hardware (Capital Outlays), supplies and training through the DNA Capacity Enhancement Program Formula Grant.

This fund includes grants that are multi-year. There was no new funding for the 2008 Adopted Budget. New grant funds are expected in 2008.

The increase in Budgeted Positions is due to one additional part-time Trace Evidence Examiner for the Paul Coverdell Act grant.

Department: 58 Miami Val Regional Crime Lab
Fund Title: 296 Other Federal Grants
Subfund Title: 585 Crime Lab National Institute of Justice
Program Cost Account: Judicial & Law Enforcement



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	66,044	95,199	97,634		(95,199)	-100.0%
Fringe Benefits	9,908	21,768	14,834		(21,768)	-100.0%
Operating Supplies	82,885	38,819	16,148		(38,819)	-100.0%
Board Approved Travel	1,830	15,000			(15,000)	-100.0%
Contractual Professional Services	336,234					
Capital Outlays	6,414	40,000	36,652		(40,000)	-100.0%
Total	\$503,315	\$210,786	\$165,267	\$0	(\$210,786)	-100.0%

Budgeted Positions

Seasonal Positions	0.00	2.00		2.00	
Total Positions	0.00	2.00		2.00	0.00

Adopted Budget Highlights

This budget represents grants by the National Institute of Justice, which includes the Crime Lab Forensic Casework DNA Backlog and Solving Cold Cases with DNA.

This fund includes grants that are multi-year. There was no new funding for the 2008 Adopted Budget. New grant funds are expected in 2008.

Department: 58 Miami Val Regional Crime Lab
Fund Title: 299 Other Special Revenue Funds-FC
Subfund Title: 10 Crime Lab-AFIS Fees
Program Cost Account: Judicial & Law Enforcement



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	146,961	159,512	160,665	186,961	27,449	17.2%
Fringe Benefits	56,920	63,979	61,243	85,859	21,880	34.2%
Operating Supplies	4,614	5,200	3,868	5,200		
Contractual Professional Services	1,437					
Law Enforcement Services	25,389	36,000	24,585	36,000		
Maintenance and Repair Services	55,000	56,000	1,000	55,500	(500)	-0.9%
Property and Casualty Insurance	154		148			
Total	\$290,475	\$320,691	\$251,509	\$369,520	\$48,829	15.2%

Budgeted Positions

Full-Time Positions	5.00	5.00		5.00		
Total Positions	5.00	5.00		5.00	0.00	

Adopted Budget Highlights

This fund represents the budget for the Automated Fingerprint Identification Systems (AFIS).

Salaries and Fringe Benefits increased \$27,449 or 17.2% and \$21,880 or 34.2% respectively due to the budgeting of actual salary and fringe costs.

Revenues totaling \$353,350 are budgeted at \$293,350 for Other Fees and \$60,000 in Crime Lab Background Check Fees. This represents a spend-down of \$16,170 for this fund.

Department: 58 Miami Val Regional Crime Lab
Fund Title: 299 Other Special Revenue Funds-FC
Subfund Title: 316 Forensic Crime Laboratory
Program Cost Account: Judicial & Law Enforcement



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	1,227,753	1,306,376	1,312,310	1,352,341	45,965	3.5%
Fringe Benefits	350,935	402,038	374,902	435,040	33,002	8.2%
Special Fringe Benefits	455	2,000			(2,000)	-100.0%
Post Employment Services	150	300	150		(300)	-100.0%
Operating Supplies	194,799	209,000	226,801	218,500	9,500	4.5%
Board Approved Travel	7,496	8,500	7,312	8,500		
Staff Training and Development	1,040	1,800	1,334	1,500	(300)	-16.7%
Contractual Professional Services	39,078	33,000	29,951	37,100	4,100	12.4%
Maintenance and Repair Services	21,251	23,500	23,155	27,000	3,500	14.9%
Communications	8,044	10,000	8,699	11,200	1,200	12.0%
Property and Casualty Insurance	4,048	3,000	1,639	3,000		
Public Utility Services	1,634	1,200		1,200		
Rentals	1,704	1,500	1,676	1,500		
Miscellaneous	336,316	337,000	322,197	365,130	28,130	8.3%
Interfund Transfers		18,000			(18,000)	-100.0%
Capital Outlays	(2,819)	24,000	32,249		(24,000)	-100.0%
Total	\$2,191,883	\$2,381,214	\$2,342,375	\$2,462,011	\$80,797	3.4%

Budgeted Positions

Full-Time Positions	21.50	22.50	22.50	
Part-Time Positions	2.00	2.00	2.00	
Total Positions	23.50	24.50	24.50	0.00

Adopted Budget Highlights

Salaries and Fringe Benefits increased \$45,965 or 3.5% and \$33,002 or 8.2% respectively due to budgeting actual employee costs along with \$2,300 in Overtime, and \$12,000 in Longevity Pay.

Interfund Transfers decreased \$18,000 or 100.0% due to the reallocation of funds to other line items.

Capital Outlays was reduced by \$24,000 or 100.0% due to no capital request.

Revenues are budgeted at \$2,440,424, which includes Contracts with Local Municipalities for \$1,366,400, Other Fees for \$20,000, Operating Subsidy for \$688,894 from the General Fund and Other Cash Transfer (Indirect Costs reimbursement) for \$365,130. This is a planned spend-down of \$21,587.

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
<u>Miami Valley Regional Crime Lab</u>				
<u>Special Revenue Fund</u>				
Other Federal Grants				
Crime Lab Federal Grants				
<u>Crime Lab DNA Capacity Enhancement</u>				
Full-Time				
LAB TECHNICIAN	-	1.00	1.00	-
Status TOTAL	-	1.00	1.00	-
OCA TOTAL	-	1.00	1.00	-
<u>Crime Lab Paul Coverdell Act Grant</u>				
Part-Time				
TRACE EVIDENCE EXAMINER	-	-	1.00	1.00
Status TOTAL	-	-	1.00	1.00
OCA TOTAL	-	-	1.00	1.00
Subfund TOTAL Crime Lab Federal Grants	-	1.00	2.00	1.00
Crime Lab National Institute of Justice				
<u>Solving Cold Cases With DNA</u>				
Seasonal				
INVESTIGATOR	-	2.00	2.00	-
Status TOTAL	-	2.00	2.00	-
OCA TOTAL	-	2.00	2.00	-
Subfund TOTAL Crime Lab National Institute of Justice	-	2.00	2.00	-
Fund TOTAL Other Federal Grants	-	3.00	4.00	1.00
Other Special Revenue Funds-FC				
Crime Lab-AFIS Fees				
<u>AFIS Operating</u>				
Full-Time				
COMPUTER TECHNICIAN	1.00	1.00	1.00	-
DATA ENTRY OPERATOR	1.00	1.00	1.00	-
FINGERPRINT CLERK	1.00	1.00	1.00	-
FINGERPRINT EXAMINER	2.00	2.00	2.00	-
Status TOTAL	5.00	5.00	5.00	-
OCA TOTAL	5.00	5.00	5.00	-
Subfund TOTAL Crime Lab-AFIS Fees	5.00	5.00	5.00	-

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
Forensic Crime Laboratory				
<u>Crime Lab General Operating</u>				
Full-Time				
ADMINISTRATIVE ASSISTANT	1.00	1.00	1.00	-
CLERK	2.00	2.00	2.00	-
DARKROOM SPECIALIST	2.00	2.00	2.00	-
DIRECTOR	0.50	0.50	0.50	-
DOCUMENT EXAMINER	1.00	1.00	1.00	-
FINGERPRINT EXAMINER	1.00	1.00	1.00	-
FIREARMS/TOOL MARK EXAMINER	1.00	1.00	1.00	-
FORENSIC CHEMIST	2.00	3.00	3.00	-
FORENSIC CHEMIST/FIREARMS	1.00	1.00	1.00	-
LABORATORY SUPERVISOR	1.00	1.00	1.00	-
LATENT PRINT EXAMINER SUPERVISOR	1.00	1.00	1.00	-
SEROLOGIST	5.00	5.00	5.00	-
TECHNICAL SERVICES MANAGER	1.00	1.00	1.00	-
TRACE EVIDENCE EXAMINER	1.00	1.00	1.00	-
TRANSCRIPTIONIST	1.00	1.00	1.00	-
Status TOTAL	21.50	22.50	22.50	-
Part-Time				
SEROLOGIST	1.00	1.00	1.00	-
TRACE EVIDENCE EXAMINER	1.00	1.00	1.00	-
Status TOTAL	2.00	2.00	2.00	-
OCA TOTAL	23.50	24.50	24.50	-
Subfund TOTAL Forensic Crime Laboratory	23.50	24.50	24.50	-
Fund TOTAL Other Special Revenue Funds-FC	28.50	29.50	29.50	-
GAAP Fund TOTAL Special Revenue Fund	28.50	32.50	33.50	1.00
TOTAL DEPARTMENT	28.50	32.50	33.50	1.00

MonDay is a Community-Based Correctional Facility that provides a secure treatment environment for probationable felony offenders. The MonDay program is a Therapeutic Community that challenges offenders to gain control of their lives by becoming responsible citizens. MonDay provides a safe environment where being truthful, accountable, responsible and goal oriented is emphasized and practiced daily. MonDay challenges criminal thinking and behavior, while building cognitive skills.

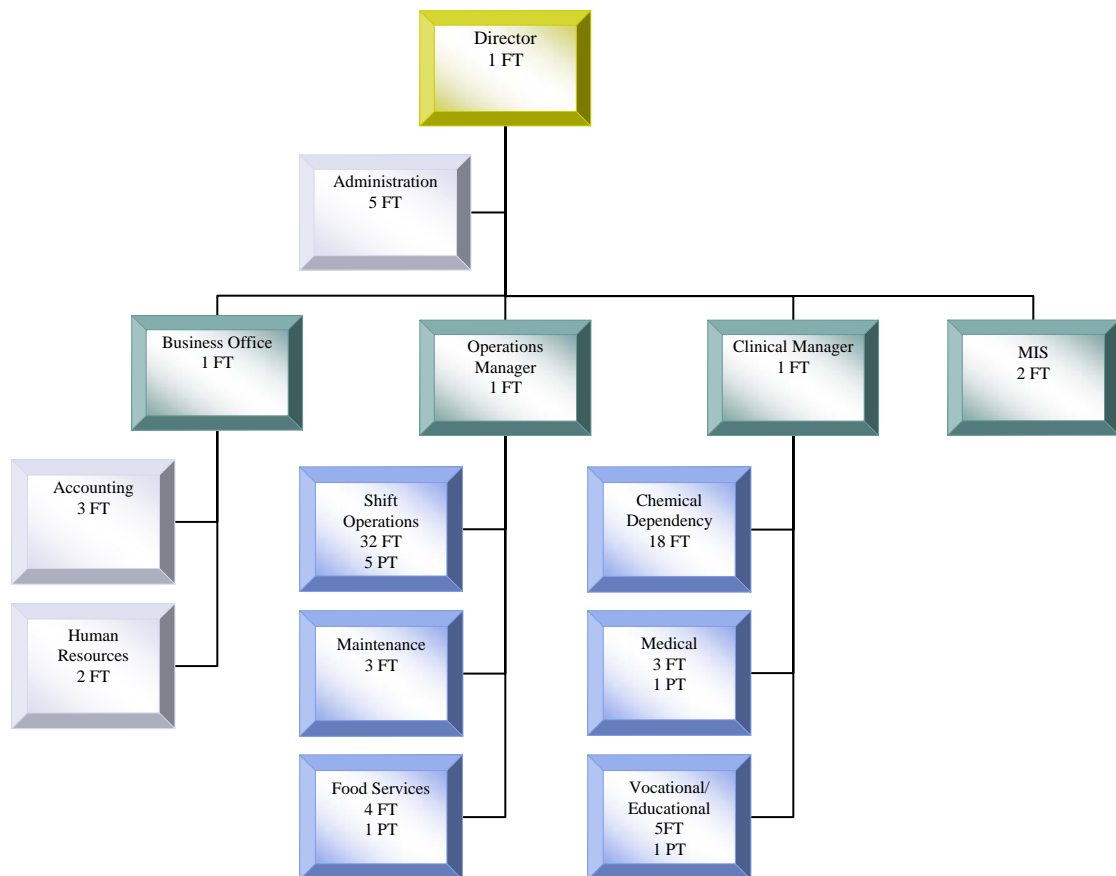
MonDay Community Corrections is accredited by the American Correctional Association and certified by the Ohio Department of Drug and Alcohol Addiction Services for outpatient and residential services. MonDay is a two-time recipient of the Cliff Skeen Award, which is presented by the State of Ohio Department of Rehabilitation and Correction for excellence and innovation in providing community

corrections. The MonDay program operates on an annual grant from the Department of Rehabilitation and Correction and reports to a Facility Governing Board. MonDay Community Corrections is a regional program for males and a statewide program for females.

MonDay's education program operates in conjunction with the Ohio Central School System and during FY 2007, 92 residents earned their GED. Residents of the MonDay program contributed over 16,781 hours of community service this year. Prorated at \$6.85 per hour, this would amount to a contribution to the community of \$114,949.85.

In FY 2007, MonDay was funded for 157 beds, which provided services to 294 males and 171 females for a total of 465 diversions. When fully funded, the facility will expand capacity to a total of 200 beds.

TABLE OF ORGANIZATION





MONDAY COMMUNITY CORRECTIONS STATISTICS

Mission Statement:

MonDay is a community-based correctional facility that provides a secure treatment environment for probationable felony offenders. MonDay challenges offenders to modify their behavior and to become responsible citizens.

Challenges:

- Continuing the transition regarding governance issues after the 2006 appointment of a Facility Governing Board and a newly formed Judicial Advisory Board
- Preparing for an uncertain fiscal future

Goals and Objectives:

Funding issues will dictate the level of service that will be offered during the next fiscal year. The agency is prepared to increase the service capacity to 200 beds; however, with the current fiscal climate, MonDay will continue the current service at 157 beds.

Statistics	2005	2006	2007	2008 Goal
Residents Earning GED's	81	88	92	85
Cost per Diversion	\$8,873.50	\$8,759.57	\$9,984.47	\$9,926.33
Residents Completing Program	85.0%	83.9%	80.9%	81.0%

ADOPTED BUDGET SUMMARY BY DEPARTMENT

<u>MonDay Community Corrections</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted
<u>Special Revenue Fund</u>				
Community Corrections Monday				
MonDay Community Corrections Program	4,880,576	4,786,383	4,786,096	4,737,341
Fund Total	\$ 4,880,576	\$ 4,786,383	\$ 4,786,096	\$ 4,737,341
Total Special Revenue Fund	\$ 4,880,576	\$ 4,786,383	\$ 4,786,096	\$ 4,737,341
Department Total	\$ 4,880,576	\$ 4,786,383	\$ 4,786,096	\$ 4,737,341

Department: 46 MonDay Community Corrections
Fund Title: 252 Community Corrections Monday
Subfund Title: 520 MonDay Community Corrections Program
Program Cost Account: Judicial & Law Enforcement



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	3,075,807	3,126,491	3,009,420	3,057,782	(68,710)	-2.2%
Fringe Benefits	947,719	968,907	1,003,793	994,956	26,049	2.7%
Special Fringe Benefits	6,240	3,000	7,332	3,000		
Operating Supplies	419,365	313,937	367,361	322,750	8,813	2.8%
Routine Business	1,668	1,550	878	800	(750)	-48.4%
Board Approved Travel	11,706	5,500	7,847	5,500		
Staff Training and Development	13,523	8,739	9,654	8,450	(289)	-3.3%
Contractual Professional Services	60,044	49,752	62,148	44,100	(5,652)	-11.4%
Maintenance and Repair Services	88,448	76,029	80,330	78,770	2,741	3.6%
Communications	33,536	29,060	39,185	36,950	7,890	27.2%
Property and Casualty Insurance	8,954	9,400	9,051	9,240	(160)	-1.7%
Public Utility Services	185,585	189,000	168,549	170,000	(19,000)	-10.1%
Rentals	1,068	1,068	1,068	1,068		
Miscellaneous	1,068	950	1,053	975	25	2.6%
Capital Outlays	25,845	3,000	18,428	3,000		
Total	\$4,880,576	\$4,786,383	\$4,786,096	\$4,737,341	(\$49,042)	-1.0%

Budgeted Positions

Full-Time Positions	83.00	80.00	81.00	1.00
Part-Time Positions	11.00	8.00	8.00	
Total Positions	94.00	88.00	89.00	1.00

Adopted Budget Highlights

Grant programs included in the 2007 adopted amount are ABLE Education 07, RSAT 07, RSAT 99, MonDay Program 06-07 and Title I Education 07 grants. Included for 2008 are ABLE Education 08, RSAT 08, MonDay Program 07-08 and Title I Education 08.

Salaries are down by \$68,710 or 2.2% primarily due to the RSAT 99 grant in 2007. The grant cleanup process resulted in \$49,665 of salary expense with no corresponding 2008 amount. Fringe Benefits are up \$26,049 or 2.7% due to budgeting actual employee costs.

Full-time positions are up by one Chemical Dependency Specialist.

The Capital Outlays request of \$3,000 is for miscellaneous Other Operating Equipment.

MonDay 2008 revenue, all from grants, is \$4,737,341, which is equal to budgeted expenses. The MonDay Program 07-08 is by far the main grant at \$4,642,800.

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
<u>MonDay Community Corrections</u>				
<u>Special Revenue Fund</u>				
Community Corrections Monday				
MonDay Community Corrections Program				
<u>MonDay Program</u>				
Full-Time				
ACCOUNTANT	2.00	2.00	2.00	-
ACCOUNTING SUPERVISOR	1.00	1.00	1.00	-
ACCREDITATION MANAGER	1.00	1.00	1.00	-
ASSISTANT DIRECTOR	1.00	-	-	-
BUILDING MAINTENANCE MECHANIC	1.00	1.00	1.00	-
BUILDING MAINTENANCE MECHANIC III	1.00	1.00	1.00	-
BUILDING MAINTENANCE SUPERVISOR	1.00	1.00	1.00	-
CHAPLAIN	1.00	1.00	1.00	-
CHEMICAL DEPENDENCY COORDINATOR	2.00	-	-	-
CHEMICAL DEPENDENCY SPECIALIST	12.00	10.00	11.00	1.00
CLINICAL COORDINATOR	1.00	3.00	3.00	-
CLINICAL MANAGER	1.00	1.00	1.00	-
COOK	3.00	3.00	3.00	-
DIRECTOR	-	-	1.00	1.00
EXECUTIVE DIRECTOR	1.00	1.00	-	(1.00)
FOOD SERVICE SUPERVISOR	1.00	1.00	1.00	-
HUMAN RESOURCE COORDINATOR	1.00	1.00	1.00	-
MIS MANAGER	1.00	1.00	1.00	-
OFFICE SERVICES WORKER I	2.00	2.00	2.00	-
OFFICE SERVICES WORKER III	1.00	1.00	1.00	-
OPERATIONS COORDINATOR	2.00	2.00	2.00	-
OPERATIONS MANAGER	1.00	1.00	1.00	-
ORGANIZATIONAL DEVELOPMENT SPECIALIST	1.00	1.00	1.00	-
PC SPECIALIST (LAN)	1.00	1.00	1.00	-
PRIMARY THERAPIST	3.00	3.00	3.00	-
REGISTERED NURSE	1.00	1.00	1.00	-
REGISTERED NURSE SUPERVISOR	1.00	1.00	1.00	-
RESIDENT LEADER I	28.00	28.00	28.00	-
SCREENING COORDINATOR	1.00	1.00	1.00	-
SCREENING SPECIALIST	3.00	3.00	3.00	-
SECRETARY I	1.00	1.00	1.00	-
TEACHER	2.00	2.00	2.00	-
TEAM LEADER	1.00	1.00	1.00	-
VOCATIONAL SPECIALIST	1.00	1.00	1.00	-
VOCATIONAL/EDUCATIONAL COORDINATOR	1.00	1.00	1.00	-
Status TOTAL	83.00	80.00	81.00	1.00

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



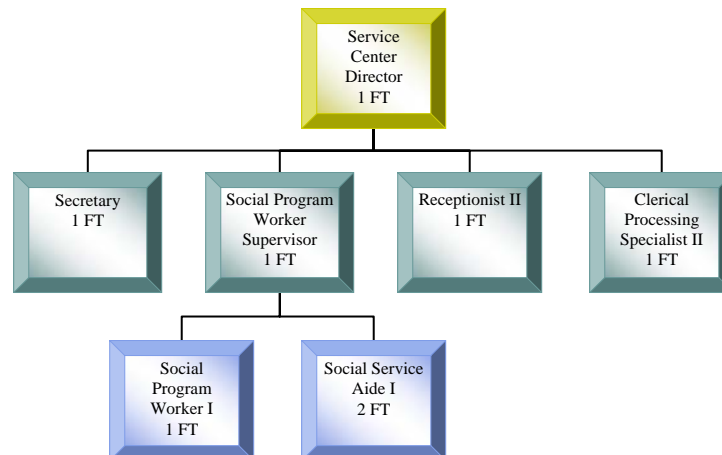
<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
Part-Time				
COOK	1.00	1.00	1.00	-
REGISTERED NURSE	2.00	1.00	1.00	-
RESIDENT LEADER I	7.00	5.00	5.00	-
TEACHER	1.00	1.00	1.00	-
Status TOTAL	11.00	8.00	8.00	-
OCA TOTAL	94.00	88.00	89.00	1.00
Subfund TOTAL MonDay Community Corrections Program	94.00	88.00	89.00	1.00
Fund TOTAL Community Corrections Monday	94.00	88.00	89.00	1.00
GAAP Fund TOTAL Special Revenue Fund	94.00	88.00	89.00	1.00
TOTAL DEPARTMENT	94.00	88.00	89.00	1.00

Multi-Service Centers is a department managed by the Department of Job & Family Services under a contract approved by the Montgomery County Board of Commissioners. The department provides grassroots family stabilization/case management services to residents of Montgomery County and is a host to a variety of social service agencies, creating a community-based “shopping center” of human services for clients. Sunrise Center provides family stabilization/case management services for the entire county by means of funds from a mixture of financial resources, including the Human Services Levy, Department of Job and Family Services, state grants (i.e. Family Employment Support Network and TANF/PRC), federal grants (U.S. Department of Justice Weed and Seed Initiative) and rental revenue from tenant agencies. Tenant agencies include: Montgomery County Department of Job and Family Services (Computer Lab), Montgomery County Court of Common Pleas (Adult Probation, Chemical Offender Program), Public Health – Dayton and Montgomery County (WIC Program), Family Services Counseling Program and 4-C for Children – Miami Valley. Sunrise Center has been providing outreach services in the community since 1974.

- Case management services are provided.
- The department provides leadership and technical assistance with the U.S. Department of Justice Weed & Seed Initiative to assist residents in reducing crime and restoring their neighborhoods.
- Prevention, Retention and Contingency (PRC) funds are used to increase the focus on working with clients who have been unemployed less than twelve months, to help them regain self-sufficiency and increase chances for long-term stability.
- The Sunrise Center sponsors or co-sponsors community activities and meetings with area churches, DP&L, Vectren, Salvation Army, Community Action Partnership, Supportive Housing Program and other social service providers.
- Computer Lab provides access to Job Center employment/job search resources, internet access and computer training programs.

The list below covers services provided by the Sunrise Center.

TABLE OF ORGANIZATION





MULTI-SERVICE CENTERS STATISTICS

Mission Statement:

The mission of Sunrise Center is to act as a guide to the local social service system, improving the quality of life by proactively providing the tools to empower our clients to help themselves; to be the host to a variety of social service agencies, creating a community-based "shopping center" for social services for our clients; to serve as a listening post for our clients and neighbors, developing innovative programming to address the needs of the community, with a focus on the future; to be a good neighbor, always striving to provide accessible, quality services to the residents of our community.

Challenges:

- Program funding and monies for building needs such as replacement of cooler and additional upgrades to building

- Obtaining of faith based grants to replace Family Employment Support Network (FESN)

Goals and Objectives:

- Long-term and holistic view of client and stabilization needs
- Interview and assess needs of clients for immediate crisis needs, jobs and housing
- Utilize available resources in the community to assist client in meeting needs
- Long-term: develop plan of action to help stabilize clients in home environment and avoid future crisis
- Thrust: re-establish client as self-sufficient and productive member of the community
- Assist client and developing neighborhood relationships
- Stabilize the community's housing stock

Operational Statistics	2005	2006	2007	2008 Goal
Facility Utilization:				
Participating Agencies	6	6	6	6
Participating Programs	10	10	10	10
Rental Agreements	5	5	5	5
Referral Summary:				
Health Link Referrals	1,544	5,247	277	500
Requests for Food ¹	4,602	3,805	1,258	1,500
Referrals for Food Made	4,598	3,802	1,257	1,500
Case Management Cases:				
Opened Cases	1,583	1,107	1,780	1,500
Closed Cases	273	241	280	300

Telephone Request ² (Before Appointments Are Made)	2005	2006	2007 (Sept-Dec)	2008 Goal
Phone Call Requests	NA	NA	874	2,600
Homeless	NA	NA	360	1,200
Already in Shelter	NA	NA	201	600
Dollar Requests	NA	NA	\$1,170,726	\$3,500,000
How did we help:				
Appointment	NA	NA	380	1,200
Referral	NA	NA	307	1,000
Other	NA	NA	12	40

Client Financial Requests ³ (With Appointment)	2005	2006	2007	2008 Goal
Amount Requested	\$380,038	\$672,633	\$706,265	\$741,578
Amount Obtained	\$121,022	\$195,930	\$205,727	\$215,799
Percent Obtained	31.8%	29.1%	29.1%	29.1%



MULTI-SERVICE CENTERS STATISTICS

Client Visit Summary	2005	2006	2007	2008 Goal
Central Staff	2,965	3,141	3,416	3,500
Total Visits for All Agencies	38,219	38,477	43,094	44,400
Annual Growth	2.7%	0.7%	12.0%	3.0%

Customer Survey Ranking Results	2005	2006	2007	2008 Goal
Total Clients Seen	2,975	3,072	3,164	3,200
Total Client Survey Cards Obtained	924	908	953	1,000
Total Excellent or Good Ratings	845	659	879	950
Percentage of Excellent or Good Ratings	91.5%	72.6%	92.2%	95.0%

¹ Reduction due to closing of one local pantry

² Based on phone call requests to the Sunrise Center Financial Help Line

³ Based on clients reviewed and assessed as eligible for financial assistance

ADOPTED BUDGET SUMMARY BY DEPARTMENT



<u>Multi-Service Centers</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted
<u>Special Revenue Fund</u>				
Other Federal Grants				
Multi-Service Ctr Federal Grant Programs	175,452	225,000	220,822	200,000
Fund Total	\$ 175,452	\$ 225,000	\$ 220,822	\$ 200,000
Other Special Revenue Funds-FC				
Multi-Service Centers	877,674	1,016,904	1,240,404	1,044,410
Fund Total	\$ 877,674	\$ 1,016,904	\$ 1,240,404	\$ 1,044,410
Total Special Revenue Fund	\$ 1,053,126	\$ 1,241,904	\$ 1,461,226	\$ 1,244,410
Department Total	\$ 1,053,126	\$ 1,241,904	\$ 1,461,226	\$ 1,244,410

Department: 16 Multi-Service Centers
Fund Title: 296 Other Federal Grants
Subfund Title: 238 Multi-Service Ctr Federal Grant Programs
Program Cost Account: Social Services



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	1,235					
Operating Supplies	9,097	22,200	9,479	9,137	(13,063)	-58.8%
Board Approved Travel	763	7,500			(7,500)	-100.0%
Staff Training and Development	4,756		526	500	500	
Contractual Professional Services	150,840	190,370	199,410	175,683	(14,687)	-7.7%
Communications	1,850	1,250	1,934	1,700	450	36.0%
Property and Casualty Insurance	2,372	1,000	500	1,000		
Rentals	1,776	2,680	2,240	3,000	320	11.9%
Miscellaneous	1,283		5,253	7,500	7,500	
Cost Recovery and Intergov't Transfers	1,480		1,480	1,480	1,480	
Total	\$175,452	\$225,000	\$220,822	\$200,000	(\$25,000)	-11.1%

Adopted Budget Highlights

This appropriation is for the Federal Weed & Seed Grant awarded by the Office of Justice Programs. The Weed & Seed is a five-year strategy funded by the Department of Justice with a twofold purpose: to reduce drug and serious crime in the east Dayton target area through increased law enforcement and resident involvement and to rebuild the neighborhood through prevention/intervention/treatment programming and neighborhood development efforts.

This program has an overall decrease of \$25,000 or 11.1% due to a reduction in the Weed & Seed Grant.

Revenues equal expenditures at \$200,000 and are comprised of Contractual Services-External to County.

Department: 16 Multi-Service Centers
Fund Title: 299 Other Special Revenue Funds-FC
Subfund Title: 368 Multi-Service Centers
Program Cost Account: Social Services



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	277,802	328,259	310,832	361,524	33,265	10.1%
Fringe Benefits	83,848	116,626	102,938	132,407	15,781	13.5%
Operating Supplies	40,620	23,784	24,899	25,984	2,200	9.2%
Routine Business	4,724	7,600	4,074	6,600	(1,000)	-13.2%
Board Approved Travel	1,113	1,826	1,562	1,826		
Staff Training and Development	303	4,004	4,003	2,704	(1,300)	-32.5%
Contractual Professional Services	343,387	353,600	649,204	394,720	41,120	11.6%
Maintenance and Repair Services	28,280	93,357	76,522	28,937	(64,420)	-69.0%
Communications	11,189	12,680	12,680	12,680		
Property and Casualty Insurance	3,990	6,309	3,392	6,309		
Public Utility Services	51,775	49,071	46,062	49,071		
Rentals		107	2,992	107		
Miscellaneous			1,245			
Interfund Transfers		19,681		21,541	1,860	9.5%
Capital Outlays	30,642					
Total	\$877,674	\$1,016,904	\$1,240,404	\$1,044,410	\$27,506	2.7%

Budgeted Positions

Full-Time Positions	7.00	8.00	8.00	
Total Positions	7.00	8.00	8.00	0.00

Adopted Budget Highlights

The Multi-Service Center Fund includes the Sunrise Center - TANF Family Employment Support Network (FESN) Program along with Building and Program Costs and Weed & Seed Allocation.

Salaries and Fringe Benefits are showing a \$33,265 or 10.1% and \$15,781 or 13.5% increase respectively due to the 3.0% salary parameter along with the budgeting actual Salaries and Fringe Benefits.

Maintenance and Repair Services decreased \$64,420 or 69.0% primarily due to the reduction of the budget for the Sunrise Center carpeting project for 2007.

Interfund Transfers of \$21,541 are for \$19,941 in administrative and management services provided by the Jobs and Family Services Department and \$1,600 in operating expenses for the FESN program.

Total revenues estimated for Sunrise Center are \$1,042,439. Revenues are comprised of \$391,231 in Human Service Levy Transfer, \$96,008 in Office Rentals and \$555,200 in TANF PRC Program Transfer. This fund is on a planned spend-down of \$1,971.

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
<u>Multi-Service Centers</u>				
<u>Special Revenue Fund</u>				
Other Special Revenue Funds-FC				
Multi-Service Centers				
<u>Sunrise Center - Building Costs</u>				
Full-Time				
RECEPTIONIST II	0.25	0.25	0.25	-
SECRETARY	0.20	0.20	0.20	-
SERVICE CENTER DIRECTOR	-	-	0.10	0.10
SERVICE CENTER DIRECTOR, SUNRISE	0.10	0.10	-	(0.10)
Status TOTAL	0.55	0.55	0.55	-
OCA TOTAL	0.55	0.55	0.55	-
<u>Sunrise Center - Program Costs</u>				
Full-Time				
CLERICAL PROCESSING SPECIALIST II	-	1.00	1.00	-
RECEPTIONIST II	0.75	0.75	0.75	-
SECRETARY	0.80	0.80	0.80	-
SERVICE CENTER DIRECTOR	-	-	0.90	0.90
SERVICE CENTER DIRECTOR, SUNRISE	0.90	0.90	-	(0.90)
SOCIAL PROGRAM WORKER I	-	-	1.00	1.00
SOCIAL PROGRAM WORKER SUPERVISOR	-	-	1.00	1.00
SOCIAL SERVICE AIDE I	2.00	2.00	2.00	-
SOCIAL WORKER I	1.00	1.00	-	(1.00)
SOCIAL WORKER III	1.00	1.00	-	(1.00)
Status TOTAL	6.45	7.45	7.45	-
OCA TOTAL	6.45	7.45	7.45	-
Subfund TOTAL Multi-Service Centers	7.00	8.00	8.00	-
Fund TOTAL Other Special Revenue Funds-FC	7.00	8.00	8.00	-
GAAP Fund TOTAL Special Revenue Fund	7.00	8.00	8.00	-
TOTAL DEPARTMENT	7.00	8.00	8.00	-



MUNICIPAL COURTS

Within their jurisdictions, Municipal Courts handle civil cases up to \$10,000 and criminal cases where the sentence is one year or less. They are also the preliminary jurisdiction in felony matters.

The Montgomery County Municipal Courts are Dayton, Kettering, Miamisburg, Oakwood and Vandalia.

Goals and Objectives:

- To process invoices in a timely manner to receive state reimbursements
- To provide timely payments to attorneys for indigent defense

Statistics:

Assigned Counsel	2005	2006	2007	2008 Goal
Total Revenues from State of Ohio	N/A	N/A	\$10,662	\$9,884
Total Expenditures	\$39,869	\$43,477	\$48,064	\$39,536
Reimbursement Rate	N/A	N/A	22.2%	25.0%

Assigned Counsel – Expenses by Court	2005	2006	2007	2008 Goal
Kettering Municipal Court	\$11,094	\$7,924	\$8,157	\$10,258
Miamisburg Municipal Court	17,486	21,457	23,627	20,078
Oakwood Municipal Court	0	525	1,240	1,000
Vandalia Municipal Court	11,289	13,571	15,040	8,200

ADOPTED BUDGET SUMMARY BY DEPARTMENT



		2006 Actual	2007 Adopted	2007 Actual	2008 Adopted
<u>Municipal Courts</u>					
<u>General Fund</u>					
General Fund		1,255,539	1,109,681	1,162,221	1,190,306
	Fund Total	\$ 1,255,539	\$ 1,109,681	\$ 1,162,221	\$ 1,190,306
Total General Fund		\$ 1,255,539	\$ 1,109,681	\$ 1,162,221	\$ 1,190,306
Department Total		\$ 1,255,539	\$ 1,109,681	\$ 1,162,221	\$ 1,190,306

Department: 44 Municipal Courts
OCA Description: Various
OCA Code: Various
Program Cost Account: Various
Subfund Title: General Fund



<u>Adopted Budget by Program</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Dayton Municipal Court	340,551	379,270	353,287	338,281	(40,989)	-10.8%
Kettering Municipal Court	335,565	191,989	246,677	244,203	52,214	27.2%
Miamisburg Municipal Court	288,786	222,026	237,837	202,026	(20,000)	-9.0%
Municipal Courts Prosecution Costs				111,886	111,886	
Oakwood Municipal Court	44,222	51,900	48,779	51,900		
Vandalia Municipal Court	246,416	264,496	275,641	242,010	(22,486)	-8.5%
Total	<u>\$1,255,539</u>	<u>\$1,109,681</u>	<u>\$1,162,221</u>	<u>\$1,190,306</u>	<u>\$80,625</u>	<u>7.3%</u>

Adopted Budget Highlights

New for 2008 is the Municipal Courts Prosecution Costs budget. The county portion of Prosecutors' salaries was previously included, like the Judge, Clerk and Bailiff, in each Municipal Court budget in the Municipal Court-Prosecutor line item, but has now been removed from those budgets and is in the Payments to Local Governments line item in the Prosecution Costs budget.

Revenue from State Fines & Costs, State Reimbursements, Indigent Application Fees and Other Fees is estimated at \$540,947 for 2008, which is up \$61,047 or 12.7%. The breakdown of the \$540,947 is State Fines & Costs \$450,000, State Reimbursements \$48,000, Indigent Application Fees \$41,000 and Other Fees \$1,947.

Description of Activities

Included in this budget are common costs which are either not directly related to any one department or are common budgets shared by all entities in the General Fund (for example, Capital Improvement Fund transfers).

Also included here are many statutory contributions to such entities as the Agricultural Society and the Humane Society. These budgets are not at the discretion of the appropriating authority, but are mandated by the Ohio Revised Code.

800 MHz Radio Subsidy

In 2001, a subsidy was created for the 800 MHz Radio system. This subsidy was approved to assist in the operations and maintenance costs of the 800 MHz system. This was an effort to enhance public safety within the county and have various law enforcement agencies, police and fire, become part of the countywide communications system.

Affordable Housing Program (Sales Tax)

In order to improve housing opportunities for Montgomery County residents, dollars have been earmarked for activities, which improve the availability of housing for low and moderate income households. These funds are under the auspices of Montgomery County-Dayton Housing Commission. Beginning in 2008, the Affordable Housing Program has been discontinued in the General Fund and moved to a Special Revenue Fund, which is funded through 2010.

Agricultural Society

Montgomery County is mandated to pay the Montgomery County Agricultural Society \$3,300 annually. This is comprised of: (1) \$800 for formation of a County Agricultural Society per Section 1711.01 of the Ohio Revised Code; (2) \$500 for reimbursement of Junior Club work per Section 1711.03 of the Ohio Revised Code; and (3) \$2,000 for owning or holding under lease real estate used as fairgrounds per Section 1711.22 of the Ohio Revised Code. Under section 1711.15 of Ohio Revised Code, the Board of County Commissioners may provide additional funding for improvements to the fairgrounds. Currently, \$50,000 is paid annually to the Agricultural Society for capital improvements.

Animal Control Subsidy

The General Fund provides a subsidy for the Animal Shelter to carry out the responsibilities and duties of dog control and dog licensing as defined in Chapter 955 of the Ohio Revised Code.

Apiary Inspection

This is a state-county cooperative program to control and/or eradicate diseases affecting the honeybee. Montgomery County appoints an Apiary Inspector annually with the consent and concurrence of the Ohio Director of Agriculture. This inspector is then responsible for the inspection of apiaries (beehives) in order to protect the honeybee. The Ohio Revised Code section is 909.07.

Arts and Culture Programs (Sales Tax)

Dollars are appropriated each year to fund operating and capital expenses of Montgomery County's arts groups. These funds are disbursed to the Montgomery County Arts & Cultural District for distribution to eligible arts organizations. Beginning in 2008, the Arts and Culture Programs has been discontinued in the General Fund and moved to a Special Revenue Fund, which is funded through 2010.

Assigned Counsel

This cost, formerly solely appropriated in the budgets of the Common Pleas Court, Court of Appeals, Juvenile Court and Domestic Relations Court, is mandated by the Ohio Revised Code and provides for the county to pay for legal representation of indigent defendants. Specifically, the county pays for private attorneys to represent indigent defendants in cases that cannot be served by the Public Defender's Office.

Board and Care of Prisoners

The Board and Care of Prisoners funds are used for the housing of sentenced state charged misdemeanants at other jail facilities.

Building Depreciation Capital Transfer

Beginning in 1997, an appropriation was included in the annual Non-Departmental budget for \$1.0 million to be transferred to the Building Depreciation Capital Fund. This transfer was calculated by utilizing building values and the useful life of the buildings and facilities. This incorporates a number of county facilities and is intended to set aside funds based upon the planned



NON-DEPARTMENTAL GENERAL FUND

maintenance of the infrastructure needs of our facilities, as identified by the five year Building Depreciation Plan. Current funding is budgeted at \$500,000.

Bureau of Inspection (State Auditor)

The Montgomery County General Fund is responsible for all expenses incurred by the State Auditor's Office in the annual financial audit of county operations. Beginning with the 2007 Financial Audit, which is to be conducted in 2008, the State Auditor has outsourced this to an external auditor.

Cattle Disease Prevention

Montgomery County is authorized by Sections 941.23 and 941.53 of the Ohio Revised Code to make appropriations for the control and eradication of brucellosis and tuberculosis. These are communicable or infectious diseases to cattle.

Child Support Legal Program Subsidy (Non IV-D)

The General Fund subsidizes the operation of the Support Enforcement Divisions of the Domestic Relations Court, the Juvenile Court (Clerk and Child Support Divisions) and the Clerk of Courts. A certain percentage of cases being served by these units are not Title IV-D cases; therefore, are not eligible for federal and state funding. Beginning in 2008, the Child Support Legal Programs were moved to the General Fund. The subsidy transfer to the Special Revenue fund will not longer be needed.

Child Support Mandated Share

In 1975, Congress passed Title IV-D of the Social Security Act (PL93-647) to reduce public assistance costs by funding programs which identify and collect delinquent child support payments from parents. The Department of Job and Family Services is the local agency responsible for implementation of the support enforcement (IV-D) program with services provided either directly or indirectly through cooperative agreements. The county is financially responsible for approximately 34.0% of the costs associated with the support program and the State of Ohio and the federal government provides the other 66.0%.

Conservancy District Assessment

The General Fund is assessed annually by the Miami Valley Conservancy District for maintenance costs incurred by this agency. These maintenance charges cover the Dayton Low Dam, the South Montgomery

County Low Dam, the Tait Station Dam and the South Montgomery County Bikeway and are permanent annual costs. Beginning in 1991, Montgomery County also became responsible for paying the township residents' share of the conservancy tax, formerly paid directly by the landowners.

Convention Center - City of Dayton

The City of Dayton and Montgomery County negotiated an agreement in 1986 to meet the City's goal of renovating the Convention Center. The county purchased from the city the parking lot adjacent to the Administration Building for \$1.3 million and the land for the new Coroner/Crime Lab building for \$0.4 million. The city then applied all proceeds to the renovation. The county also agreed to pay Dayton \$100,000 annually for 20 years from Hotel/Motel Tax proceeds (reimbursed by the Hotel/Motel Tax to the General Fund) for debt service costs related to the renovation. The last payment was made in 2006.

Cooperative Extension Service

The Cooperative Extension Service is associated with the Ohio State University (O.S.U.) and is funded with federal, state and county dollars. Functions include local extensions of O.S.U. educational programs in agriculture; home economics; community and resource development; sponsorship of the County's 4-H program; and operation of the federally-funded Expanded Food and Nutrition Education Program.

Criminal Justice Council

This budget provides operating expenses for the Criminal Justice Council. This council provides a structure/forum to communicate policy changes, discuss proposed legislation, and work through any common issues among the many participants in the criminal justice field.

Data Integration/Analysis Subsidy

Montgomery County provides a subsidy to the Data Integration & Analysis department, which provides services for the Criminal Justice Information System (CJIS) and the Homeless Management Information System (HMIS). Beginning in 2008, this appropriation has been moved to Administrative Services.

DayMont Courts Building Rental Costs

This budgeted cost covers the General Fund share of rental costs in the DayMont Courts Building. The



NON-DEPARTMENTAL GENERAL FUND

DayMont Courts Building is accounted for in a special revenue fund. Currently, General Fund operations in the DayMont Courts Building include the Prosecutor's Office and Domestic Relations Court.

Debt Service Transfer - \$25 Million Bond

This budget represents the General Fund's share of debt service costs (principal and interest) related to bond issues for various county building improvements. These include the County Engineer's Maintenance Facility, Administration Building (roof repairs, exterior shell repair and mechanical upgrades), Common Pleas Court Building (HVAC repairs), County Home (air conditioning), Montgomery County Detention Center (200 beds), Dora Tate Center (renovation for non-secure detention), Old Courthouse – Historical Society (HVAC repairs), Memorial Hall (facility improvements), Sunrise Center (roof and mechanical system repairs), Family Courts Building (juvenile detention renovation), Support Areas Renovation, City of Dayton Rehabilitation Center (County's contribution to the 204 bed addition to the facility) and Contingencies and Administration totaling \$25.7 million. The final maturity for this debt is 2016.

Debt Service Transfer - Juvenile Facility

This budget represents the General Fund's share of debt service costs (principal and interest) related to bond issues for the Juvenile Justice Center. The bond issues were for \$20.2 million for 20 years. The final maturity for this debt is 2024.

Economic Development Government Equity (Sales Tax)

Every year funds are set-aside for public improvements such as road widening, and water and sewer extensions that will assist in the creation and retention of jobs in the county through the Economic Development/ Government Equity Program (ED/GE). Any jurisdiction participating in the tax sharing program is eligible to compete for these funds. Beginning in 2008, the Economic Development Government Equity has been discontinued in the General Fund and moved to a Special Revenue Fund, which is funded through 2010.

Emergency Management

Two line items are budgeted for Emergency Management. The first is the county's per capita share for the Office of Emergency Management. Second is

the county subsidy to operate an emergency operations center. This center is located in the Reibold Building.

General Fund Contingencies

Funds are budgeted to meet unexpected costs, which may arise during the fiscal year. Contingencies in the General Fund may not exceed 3.0% of annual appropriations in any year, per Sections 5705.29 and 5705.40 of the Ohio Revised Code. The contingency funds are not directly expended from non-departmental since appropriations are transferred to various General Fund departments throughout the year. Contingency funds are fully utilized each fiscal year.

Grave Markers

The Board of County Commissioners is required to pay expenses for the placing of permanent markers on the grave of each soldier, sailor, airman or marine who served with honor in the United States Armed Forces and who is buried within the county. This obligation is mandated by Section 5901.34 of the Ohio Revised Code.

Guardianship Services for Probate

This program was in the Indigent Guardianship Fund and has been transferred to the General Fund. It is revenue reimbursed for the contract with Life Essentials for guardianship services.

Hazardous Materials Response Team

The Board of County Commissioners provides financial assistance to the Miami Valley Fire/EMS Alliance. The Alliance is the coordinating authority for the Regional Hazardous Materials Response Team.

Health District - Local Government Fund (LGF)

Prior to the adoption of the alternate formula for distribution of the Local Government Fund, the Health District received a separate allocation of these funds. The alternate formula did not provide funds for the Health District, but the county paid the Health District \$179,000 of its allocation every year to compensate for the formula change. The current budget level of \$148,410 reflects the annual Local Government Funds transferred to the Health District.

Humane Society of Dayton

The county is obligated, per Section 1717.07 of the Ohio Revised Code, to pay \$25.00 per month to the



NON-DEPARTMENTAL GENERAL FUND

Humane Society in support of the general agent of the Humane Society in Montgomery County.

Hydrophobia Claims

Montgomery County is mandated by Sections 955.41 and 955.42 of the Ohio Revised Code to reimburse persons bitten or injured by an animal afflicted with rabies. No person may receive more than \$200 for any one injury.

Incarcerated Medical Cost - Juvenile Court and Sheriff

The cost of medical care provided to indigent prisoners is the focus of intense management efforts. This appropriation covers the cost of medical care for incarcerated persons in the county's juvenile detention facility and to provide medical services for board and care of prisoners in other counties.

Insurance

Budgeted here is the General Fund's (all departments) share of insurance premiums, administration, retention funds, and consultant services related to the provision of insurance. The direct charges for property, casualty and liability insurance are budgeted in an internal service fund. Annually, all benefiting county funds are invoiced for insurance costs through a self-insurance allocation model.

Investment Income Transfers

This budgeted expense is for the transfer of investment earnings to funds not legally entitled to direct receipt of these earnings. Except where provisions are specifically made in the Ohio Revised Code, only the General Fund receives investment earnings from the County Treasury. The decision to transfer funds is based on the nature of the fund and the approval of the Board of County Commissioners. The amount transferred to each fund is based on the fund's average daily balance and the County's average interest rate. The Public Works Enterprise Fund is the only fund receiving investment income from the General Fund.

Joint Office of Citizen Complaints

This is the county share of the Ombudsman Office in Montgomery County, Ohio.

Miami Valley Regional Planning Commission (MVRPC) Annual Dues

The budgeted amount is for the annual dues for Montgomery County's membership in the Miami Valley Regional Planning Commission. This commission provides an intergovernmental forum for discussion of regional problems; researches and analyzes community issues; and maintains a regional database.

Maintenance of Burial Plots

The Board of County Commissioners is required to provide proper care for the graves of all United States soldiers and sailors buried in lots used exclusively for the benefit of veterans. This obligation is mandated by Section 5901.35 of the Ohio Revised Code.

Memorial Day Allowance

The Board of County Commissioners, through Section 307.66 of the Ohio Revised Code, is required to aid in defraying veterans' organizations' Memorial Day expenses. Montgomery County meets this annual obligation through a subsidy to the Memorial Day Committee that oversees countywide Memorial Day celebrations.

Miscellaneous

The county pays for various court costs in cases involving the Board of County Commissioners and other county officials. These expenses cover judicial service fees, transcript fees and professional services. Also accounted for here are the transfers from the General Fund to special funds, for example, the Incentive-to-Save program. The consultant services line item includes funding for the childcare contract, the legislative service contract and for the services of a financial advisor. The miscellaneous category includes local grant match funding and cyclical expenses.

Personal Services - Fringe Benefit Account

All General Fund departments are budgeted for actual costs for fringe benefits (health/life insurance and administration, workers' compensation premium costs, FICA, PERS, flexible spending accounts and the employee assistance program). This account was created to manage for the costs of unemployment compensation, tuition reimbursement and the fluctuation in the health insurance rates.

Prosecution of State Cases - Germantown

Montgomery County pays for the prosecution of violations of state laws cited by the City of Germantown. This expense is mandated by Section 1901.34 of the Ohio Revised Code, which requires the Village Solicitor or his assistants to be paid from the County Treasury. Beginning in 2008, the Prosecutor of State Cases – Germantown was transferred to Municipal Courts based on a countywide allocation for court prosecutorial services.

Public Assistance Mandated Share

In accordance with the Ohio Revised Code, Section 5101.16, the county is responsible to share in the of the Public Assistance fund reimbursable income maintenance expenditures. The mandated share for non-TANF (Temporary Assistance for Needy Families) is based on actual expenditures for non-federal cash, medical and assistance, Medicaid administration and Food Stamp administration. The mandated share for TANF is based on the federal fiscal year 1994 actual county share for assistance, administration, and services provided under Titles IV-A and IV-F, adjusted to 80.0%. The mandated share is capped at 110.0% of the previous year's obligation to protect counties from extraordinary hardship caused by use of the formula. The General Fund portion of the mandated share is supplemented by Human Services Levy B.

Recorder - Equipment Fund Transfer

In July of 1993, Amended Substitute House Bill No. 152 increased the various fees charged by county recorders (Ohio Revised Code Sections 317.09 and 317.321). This bill included a provision which allows them to "set aside" certain funds to supplement or provide for the equipment needs in the Recorder's Office. This budget allows for a portion of the increase in the fees to be "transferred" to a special revenue fund for the recorder's equipment needs. Plans for these funds include: acquiring and maintaining an imaging system; providing for maintenance of new computer network systems; and maintaining existing equipment.

Regional Crime Lab Building Subsidy

Costs previously borne by the General Fund for building maintenance of the Miami Valley Regional Crime Lab are now included in the Miami Valley Regional Crime Lab's budget. The General Fund is subsidizing for 100.0% of these additional costs. These costs are reported in the Miami Valley Regional Crime Lab operating budget to more

accurately reflect the total cost of operations for the jurisdictional billing model.

Regional Crime Lab Operating Subsidy

Montgomery County provides a subsidy to the Miami Valley Regional Crime Lab to assist in covering its annual costs. The Regional Crime Lab provides the following services to the Montgomery County Sheriff and other local police departments: analyzes criminal evidence, maintains fingerprints and mug shot files, and trains officers in handling evidence.

Regional Dispatch Subsidy

Montgomery County has pledged \$500,000 annually through 2010 to support the costs of implementing a regional dispatching system. This regional program provides police, fire and EMS dispatching services to participating jurisdictions in Montgomery County.

Registration of Vital Statistics

The Combined Health District receives a fee from Montgomery County for each certificate of birth, stillbirth, or death properly and completely filled out. The fee for each certificate is based on the population of the primary registration district at the last federal census. This charge to Montgomery County is mandated by Section 3705.13 of the Ohio Revised Code.

Reibold Building Rental Costs

This budgeted cost covers the General Fund share of rental costs in the Reibold Building. The Reibold Building is accounted for in a special revenue fund with various tenants paying rent on an annual basis. Currently, General Fund operations in the Reibold Building include the Records Center & Archives and the Public Defender's Commission.

Soil & Water Conservation Subsidy

The county contribution to the Montgomery Soil and Water Conservation District is the local match required to receive funding from the State of Ohio Department of Natural Resources. The district provides technical assistance to landowners and farm operators on soil and water conservation techniques and manages ditch projects.



NON-DEPARTMENTAL GENERAL FUND

Telephone Tax Transfer

In July of 1987, the Ohio State Legislature enacted the telecommunications tax (i.e. sales tax on long-distance calls). Since this was considered a business tax, the

Board of County Commissioners decided to earmark these sales tax revenues for business development in a special revenue fund. This expenditure represents the transfer from the General Fund to the Special Revenue Fund.



NON-DEPARTMENTAL STATISTICS

Mission Statement:

The Office of Management and Budget (OMB) provides management and financial services in assisting the Board of County Commissioners and the County Administrator in maintaining financial stability for Montgomery County residents.

Goals and Objectives:

- To reduce the numbers of prisoners being outsourced
- To process invoices timely to receive state reimbursements
- To provide timely payments to attorneys for indigent defense

Outsourced Prisoners	2005	2006	2007	2008 Goal
Average Daily Attendance	49	32	31	35

Assigned Counsel	2005	2006	2007	2008 Goal
Total Revenues from State of Ohio	\$920,661	\$757,038	\$834,308	\$835,272
Total Expenditures	\$2,931,020	\$2,938,381	\$3,247,217	\$3,154,420
Reimbursement Rate	31.4%	25.8%	25.7%	26.5%

Assigned Counsel – Expenses by Court	2005	2006	2007	2008 Goal
Common Pleas Court	\$1,319,738	\$1,518,830	\$1,806,404	\$1,664,900
County Court Area 1	27,593	34,604	45,997	41,600
County Court Area 2	5,717	6,935	7,832	7,040
Court of Appeals	121,073	171,846	179,767	169,280
Domestic Relations Court	3,119	8,727	2,735	2,560
Juvenile Court	1,453,780	1,197,439	1,204,482	1,283,120

ADOPTED BUDGET SUMMARY BY DEPARTMENT



<u>Non-Departmental</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted
<u>General Fund</u>				
General Fund				
General Fund	47,346,066	35,044,143	37,433,222	24,619,600
General Fund Budget Stabilization			661,269	3,440,000
General Fund Incentive-to-Save Program			1,183,754	
General Fund Regional Initiatives			3,710,727	
Fund Total	\$ 47,346,066	\$ 35,044,143	\$ 42,988,972	\$ 28,059,600
Total General Fund	\$ 47,346,066	\$ 35,044,143	\$ 42,988,972	\$ 28,059,600
<u>Special Revenue Fund</u>				
Community Programs				
Affordable Housing				500,000
Arts & Cultural District				1,000,000
Community Programs Administration				4,500,000
Economic Development/Government Equity				3,000,000
Fund Total	\$ -	\$ -	\$ -	\$ 9,000,000
Other Special Revenue Funds-FC				
Budget Stabilization Fund	3,440,000			
General Fund Incentive-to-Save Program	1,227,469			
Low Income Housing	56,291		204,547	
Fund Total	\$ 4,723,760	\$ -	\$ 204,547	\$ -
Total Special Revenue Fund	\$ 4,723,760	\$ -	\$ 204,547	\$ 9,000,000
Department Total	\$ 52,069,826	\$ 35,044,143	\$ 43,193,519	\$ 37,059,600

Department: 25 Non-Departmental
Fund Title: 1 General Fund
Subfund Title: 1 General Fund Operating
Program Cost Account: Various



<u>Adopted Budget by Program</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
800 MHz Radio Fund Subsidy	210,693	217,014	217,014	260,989	43,975	20.3%
Affordable Housing Program	500,000	500,000	500,000		(500,000)	-100.0%
Agricultural Society	103,300	53,300	53,300	53,300		
Animal Control Subsidy	801,556	825,603	825,603	825,603		
Annual Maintenance Capital	12,586,441		1,454,522			
Apiary Inspections	925	2,500	1,784	2,500		
Arts & Cultural Programs	991,800	1,000,000	1,000,000		(1,000,000)	-100.0%
Assigned Counsel - Common Pleas Court	1,518,830	1,475,000	1,806,404	1,664,900	189,900	12.9%
Assigned Counsel - County Court Area 1	34,604	51,000	45,997	41,600	(9,400)	-18.4%
Assigned Counsel - County Court Area 2	6,935	22,000	7,832	7,040	(14,960)	-68.0%
Assigned Counsel - Court of Appeals	171,846	170,500	179,766	169,280	(1,220)	-0.7%
Assigned Counsel - Domestic Relations	8,727	10,000	2,735	2,560	(7,440)	-74.4%
Assigned Counsel - Juvenile Court	1,197,439	1,290,000	1,204,482	1,283,120	(6,880)	-0.5%
Board & Care of Prisoners	607,510	1,095,000	755,001	875,000	(220,000)	-20.1%
Building Depreciation Capital Transfer	500,000	500,000	500,000	500,000		
Bureau of Inspection	114,692	135,000	120,309	135,000		
Cattle Disease Prevention		500		500		
Child Support Legal Program Subsidy	5,654,937	5,896,000	7,931,397		(5,896,000)	-100.0%
Child Support Mandated Share	2,216,436	2,000,000	1,826,434	2,100,000	100,000	5.0%
Conservancy District Assessments	417,707	417,708	417,601	420,000	2,292	0.5%
Convention Center - City of Dayton	100,000					
Cooperative Extension Service	202,019	208,080	208,080	208,080		
Criminal Justice Council	8,358	106,851	115,614		(106,851)	-100.0%
Data Integration/Analysis Subsidy			170,934	220,000	220,000	
DayMont Courts Building Rental Costs	825,519	952,750	792,340	981,335	28,585	3.0%
Debt Service Transfer - \$25 Million Bond	1,511,894	1,455,053	1,511,756	1,509,540	54,487	3.7%
Debt Service Transfer-Juvenile Facility	994,650	1,117,900	991,800	993,000	(124,900)	-11.2%
Economic Development Government Equity	3,300,000	3,000,000	3,000,000		(3,000,000)	-100.0%
Emergency Management Authority	111,812	115,166	111,812	115,166		
Emergency Operations Center Subsidy	25,000	50,000	25,000	50,000		
General Fund Contingencies		1,000,000		1,200,000	200,000	20.0%
Grave Markers	8,621	14,338	14,266	20,000	5,662	39.5%
Guardianship Services for Probate	50,000	50,000	50,000	50,000		
Hazardous Materials Response Team	15,438	15,500	15,438	15,500		
Health District - Local Govt. Fund	148,410	148,410	148,410	148,410		
Humane Society of Dayton		300		300		
Hydrophobia Claims		500		500		
Incarcerated Medical - Juvenile Court	12,141	19,400	23,273	19,400		
Incarcerated Medical - Sheriff	1,108	25,000	3,683	25,000		
Insurance	686,489	850,000	495,211	850,000		
Investment Income Transfers	817,750	1,000,000	1,055,128	1,000,000		
Joint Office of Citizen Complaints	89,512	92,197	92,197	92,197		
MVRPC Annual Dues	18,002	19,000	18,002	19,000		
Maintenance of Burial Plots		500		500		
Memorial Day Allowance	8,000	15,662	11,881	17,000	1,338	8.5%

Department: 25 Non-Departmental
Fund Title: 1 General Fund
Subfund Title: 1 General Fund Operating
Program Cost Account: Various



<u>Adopted Budget by Program</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Miscellaneous Non-Departmental	2,457,711	491,000	2,641,830	291,000	(200,000)	-40.7%
Miscellaneous Non-Departmental Grant	7,873	10,000	45,431		(10,000)	-100.0%
Miscellaneous Non-Departmental Sponsors		50,000	52,480	50,000		
Personal Services Cost	1,352,597	811,331	662,109	640,000	(171,331)	-21.1%
Prosecution of State Cases - Germantown	14,775	19,400	10,400		(19,400)	-100.0%
Public Assistance Mandated Share	4,188,941	4,710,000	3,519,391	4,100,000	(610,000)	-13.0%
Recorder - Equipment Fund Transfer	437,422	475,000	367,224	400,000	(75,000)	-15.8%
Regional Crime Lab Building Subsidy	654,233	666,943	649,652	689,191	22,248	3.3%
Regional Crime Lab Operating Subsidy	596,573	688,894	688,894	688,894		
Regional Dispatch Subsidy				500,000	500,000	
Registration of Vital Statistics	3,401	12,000	3,462	12,000		
Reibold Building Rental Costs	452,833	618,000	513,500	798,341	180,341	29.2%
Soil & Water Conservation Subsidy	237,188	244,304	244,304	244,304		
Telephone Tax Transfer	363,420	329,539	329,539	329,550	11	0.0%
Total	<u>\$47,346,066</u>	<u>\$35,044,143</u>	<u>\$37,433,222</u>	<u>\$24,619,600</u>	<u>(\$10,424,543)</u>	<u>-29.7%</u>

Budgeted Positions

Full-Time Positions	0.00	1.00	0.00	(1.00)
Total Positions	<u>0.00</u>	<u>1.00</u>	<u>0.00</u>	<u>(1.00)</u>

Department:	25	Non-Departmental
Fund Title:	1	General Fund
Subfund Title:	1	General Fund Operating
Program Cost Account:		Various



Adopted Budget Highlights

The 800 MHz Radio Fund Subsidy is up \$43,975 or 20.3% due to the increase in personal services and operations cost related to the seventh site.

The Community Programs appropriations totaling \$4,500,000 are reduced in the General Fund budget. The appropriations include Affordable Housing Programs for \$500,000, Arts & Cultural Programs for \$1,000,000 and Economic Development Government Equity for \$3,000,000 and will be funded from Special Revenue funds through 2010.

Board & Care of Prisoners decreased \$220,000 or 20.1%, while Data Integration/Analysis Subsidy increased \$220,000 or 100.0% because of a reallocation of funds.

Child Support Legal Program Subsidy decreased \$5,896,000 or 100.0% due to the Child Support Legal Programs moving back to the General Fund from a Special Revenue fund.

Criminal Justice Council was reduced by \$106,851 or 100.0% because of the reallocation of this budget to Administrative Services.

General Fund Contingencies increased \$200,000 or 20.0%, while Miscellaneous Non-Departmental decreased \$200,000 or 40.7% because of a reallocation of funds to fund the additional costs of contingency expenses.

Personal Services Cost is down \$171,331 or 21.1% due to a reduction in Worker's Compensation and Health Insurance with a slight increase in Unemployment and Tuition Reimbursement.

Prosecution of State Cases - Germantown decreased \$19,400 or 100.0% because funding was moved to the Municipal Court for county-wide prosecution costs.

Recorder - Equipment Fund Transfer was reduced by \$75,000 or 15.8% due to the decrease in the Recorder Fee revenue estimate.

Regional Dispatch Subsidy was added totaling \$500,000 or 100.0%. Montgomery County has pledged \$500,000 annually through 2010 to support the costs of implementing a regional dispatching system.

Reibold Building Rental Costs increased \$180,341 or 29.2% because of an anticipated vacancy in the Reibold Building and the need of the General Fund to cover any operating deficit in the Reibold fund.

Budgeted Positions decreased by one full-time position due to the reallocation of the Criminal Justice Council to Administrative Services.

Total revenues estimated for Non-Departmental are \$112.8 million, which includes \$84.1 million in Sales Tax, Property Tax and Property Transfer Fees, \$19.4 million in State Revenues, \$3.9 million in Indirect Costs and \$5.4 million in Miscellaneous Revenue.

Department: 25 Non-Departmental
Fund Title: 1 General Fund
Subfund Title: Various
Program Cost Account: Various



<u>Adopted Budget by Program</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Budget Stabilization Fund			661,269	3,440,000	3,440,000	
General Fund Incentive to Save Program			1,183,754			
General Fund Regional Initiatives			3,710,727			
Total	\$0	\$0	\$5,555,750	\$3,440,000	\$3,440,000	

Adopted Budget Highlights

Included in this fund grouping is the Budget Stabilization, Incentive-to-Save Program and Regional Initiatives funds. These funds are traditionally not budgeted with the annual appropriation. In 2007, these funds were moved to subfunds of the General Fund.

The Budget Stabilization fund guards against cyclical changes in General Fund revenue and expenditures according to 5705.13(A)(1) of the Ohio Revised Code. Although, this fund is traditionally not budgeted, an appropriation is necessary for 2008 in order to balance the General Fund operating budget. The 2007 Actual Expenditure was a transfer made to help fund the Community Programs through 2010.

The budget for the Incentive-to-Save Program represents a percentage of prior year General Fund savings being returned to county departments.

The Regional Initiatives provides funding for other Economic Development projects. The 2007 Actual Expenditure was a transfer made to help fund the Community Programs through 2010.

Department: 25 Non-Departmental
Fund Title: 247 Community Programs
Subfund Title: Various
Program Cost Account: Community & Economic Development



<u>Adopted Budget by Program</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Community Programs Administration				4,500,000	4,500,000	
Community Programs Affordable Housing				500,000	500,000	
Community Programs Arts & Cultural				1,000,000	1,000,000	
Community Programs ED/GE				3,000,000	3,000,000	
Total	\$0	\$0	\$0	\$9,000,000	\$9,000,000	

Adopted Budget Highlights

Included in this fund grouping is the Administration, Affordable Housing, Arts & Cultural District and Economic Development/Government Equity for Community Programs.

In 2008, the Community Programs appropriation totaling \$4,500,000 was eliminated from the General Fund operating budget. The appropriations, including Affordable Housing Programs for \$500,000, Arts & Cultural Programs for \$1,000,000 and Economic Development Government Equity for \$3,000,000, will be funded from this Special Revenue fund through 2010.

In 2007, sufficient cash was set aside to fund the Community Programs Administration through 2010. Each year, a transfer will be processed from the Community Programs Administration and appropriations will be established for each program.

Department: 25 Non-Departmental
Fund Title: 299 Other Special Revenue Funds-FC
Subfund Title: Various
Program Cost Account: Various



<u>Adopted Budget by Program</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Affordable Housing	56,291		204,547			
Budget Stabilization Fund	3,440,000					
General Fund Incentive to Save	1,227,469					
Total	<u>\$4,723,760</u>	<u>\$0</u>	<u>\$204,547</u>	<u>\$0</u>		

Adopted Budget Highlights

Included in this fund grouping is the Budget Stabilization, Incentive-to-Save Program and Affordable Housing funds. These funds were traditionally not budgeted with the annual appropriation.

In 2007, the Budget Stabilization and Incentive-to-Save Program funds were moved to subfunds of the General Fund and the Affordable Housing fund was transferred to the Community Programs fund.

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
<u>Non-Departmental</u>				
<u>General Fund</u>				
General Fund				
General Fund				
<u>Criminal Justice Council</u>				
Full-Time				
COORDINATOR	-	1.00	-	(1.00)
Status TOTAL	-	1.00	-	(1.00)
OCA TOTAL	-	1.00	-	(1.00)
Subfund TOTAL General Fund	-	1.00	-	(1.00)
Fund TOTAL General Fund	-	1.00	-	(1.00)
GAAP Fund TOTAL General Fund	-	1.00	-	(1.00)
TOTAL DEPARTMENT	-	1.00	-	(1.00)

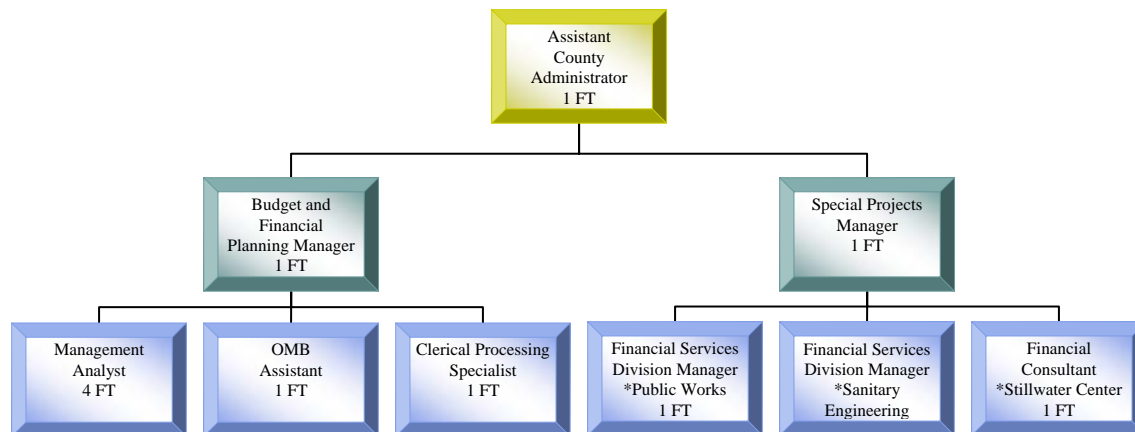
The Montgomery County Office of Management and Budget (O.M.B.) was established by the Board of County Commissioners in 1980. This office replaced the Office of Fiscal Affairs and took on the new emphasis of management and budgetary control.

The staff of O.M.B. is responsible for the preparation of the Annual Tax Budget, the Appropriation Budget (including the Adopted Budget & Plan and the Budget in Brief documents) and the Capital Budget along with preparing financial analyses concerning county operations for the County Administrator and the Board of County Commissioners (B.C.C.). Four O.M.B. staff serve as financial consultants to the following areas: Special Projects and Debt Management; Sanitary Engineering; Public Works; and the Stillwater Center. The budget and finance staff (7) of O.M.B. are assigned as liaisons to the remaining county entities including B.C.C. departments; other elected office holders; and semiautonomous boards such as the Board of Mental Retardation and Developmental Disabilities and the

ADAMHS Board. The analysts and financial consultants assist departments and agencies in meeting changing financial needs by helping with budget reallocations and other special analyses that are required. The financial consultants for Sanitary Engineering, Public Works and Stillwater Center serve as the chief fiscal officers of these organizations. The Office of Management and Budget was responsible for the County's receipt of its twenty-fourth consecutive Award for Distinguished Budget Presentation from the Government Finance Officers Association for the 2007 Adopted Budget and Plan.

Also, this office is responsible for monitoring and updating the various financial plans and models used for Montgomery County's Tax Sharing and Economic Development program (E.D.G.E.). During 2008, OMB staff will continue to work with county offices and agencies to enhance the countywide financial and accounting system.

TABLE OF ORGANIZATION



*The Public Works, Sanitary Engineering and Stillwater Center positions report through OMB, but are budgeted from their respective enterprise funds.



OFFICE OF MANAGEMENT & BUDGET STATISTICS

Mission Statement:

The Office of Management and Budget (OMB) provides management and financial services in assisting the Board of County Commissioners and the County Administrator in maintaining financial stability for Montgomery County residents.

Challenges:

- Continue updates and projections to the Ten Year General Fund Financial Plan
- Enhance strategies for strong financial leadership, management, policies and procedures that will help maintain financial integrity and stability for the General Fund, as well as all county funds in conjunction with elected officials, agencies and county departments
- Maintain strong debt management practices and policies in order to continue to receive excellent ratings by Moody's and Standard and Poors on an annual basis
- Develop statistics and measures as well as mission statements, goals and objectives for elected officials and county agencies

- Provide joint leadership with the Auditor and Treasurer's Office, Purchasing, Data Processing and OMB for the Performance Series Financial System project team
- Implement the Kronos project team in conjunction with the Auditor's Office, Administrative Services, Data Processing, OMB and other departments

Goals and Objectives:

1. Maintain effective bond ratings through Moody's and Standard and Poors
2. Coordinate the countywide adopted budget process and assist elected officials, agencies and departments in processing weekly budget amendment items on the Board of County Commission Agenda
3. Works with departments and agencies to development revenue estimates on county operating funds with actual collections plus/minus 5.0%

Services	Number	2005	2006	2007	2008 Goal
Demand: Effective bond ratings – A or higher	1	Aa2 / AA	Aa2 / AA	Aa2 / AA	Aa2 / AA
Workload: Actual bond ratings		Aa2 / AA	Aa2 / AA	Aa2 / AA	Aa2 / AA
Efficiency/Effectiveness:		Yes	Yes	Yes	Yes

Services	Number	2005	2006	2007	2008 Goal
Demand: Process all budget amendments within timeframes (number of Performance Series transactions)	2	22,054	22,543	23,363	22,000
Efficiency/Effectiveness: Adopted budget passed prior to January 1 st of each year Amendments processed within two days of BCC meeting		12/28/04 Yes	12/22/05 Yes	12/22/06 Yes	12/18/07 Yes

Services	Number	2005	2006	2007	2008 Goal
Annual Revenue Estimates: Annual revenues are estimated within 5% of collections	3	\$763.9	\$914.7	\$890.9	\$920.4
Workload: Actual collection of receipts		\$796.0	\$876.3	\$901.8	\$902.0
Efficiency/Effectiveness: % of revenues collected		104.2%	95.8%	101.2%	98.0%

ADOPTED BUDGET SUMMARY BY DEPARTMENT



<u>Office of Management & Budget</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted
<u>General Fund</u>				
General Fund	821,189	935,177	866,292	936,990
Fund Total	\$ 821,189	\$ 935,177	\$ 866,292	\$ 936,990
Total General Fund	\$ 821,189	\$ 935,177	\$ 866,292	\$ 936,990
<u>Special Revenue Fund</u>				
Other Federal Grants				
Juvenile Account Incentive Block Grant	89,518			
Fund Total	\$ 89,518	\$ -	\$ -	\$ -
Other Special Revenue Funds-FC				
Anthem Demutualization Settlement			1,794,157	
Hospital Bond Fees	14,362		500,000	
Housing Bond Fees	100,000		100,000	
Fund Total	\$ 114,362	\$ -	\$ 2,394,157	\$ -
Total Special Revenue Fund	\$ 203,880	\$ -	\$ 2,394,157	\$ -
Department Total	\$ 1,025,069	\$ 935,177	\$ 3,260,449	\$ 936,990

Department: 4 **Office of Management & Budget**
Fund Title: 1 **General Fund**
Subfund Title: 1 **General Fund**
Program Cost Account: **General Government**



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	563,553	663,394	518,109	662,797	(597)	-0.1%
Fringe Benefits	171,508	191,918	154,344	194,328	2,410	1.3%
Special Fringe Benefits	321	400	66	400		
Pre-Employment Services			37			
Operating Supplies	6,310	9,000	5,337	9,000		
Routine Business	210	1,500	229	1,500		
Board Approved Travel	1,489		756			
Staff Training and Development	1,210	7,900	1,810	7,900		
Contractual Professional Services	45,151	44,200	77,963	44,200		
Maintenance and Repair Services	148	1,365	960	1,365		
Communications	9,262	12,000	11,073	12,000		
Rentals	1,387	3,500	3,226	3,500		
Miscellaneous	85					
Interfund Transfers			86,646			
Capital Outlays	20,554		5,737			
Total	\$821,189	\$935,177	\$866,292	\$936,990	\$1,813	0.2%

Budgeted Positions

Full-Time Positions	10.00	10.00	9.00	(1.00)
Total Positions	10.00	10.00	9.00	(1.00)

Adopted Budget Highlights

The 2007 General Fund Adopted Salary budgets were inflated by 3.0% to create the 2008 Adjusted Budget. With financial hardships on the General Fund, a 3.0% across the board reduction was applied to all Salary and related Fringe Benefit budgets. The reduction is \$597 or a 0.1% decrease from the 2007 Adopted Budget.

Fringe Benefits were budgeted based on actual employee costs.

There was a decrease in one full-time budgeted position. A Financial Consultant position was abolished and the position count was transferred to the Clerk of Commission.

Department: 4 Office of Management & Budget
Fund Title: 296 Other Federal Grants
Subfund Title: 370 Juvenile Account Incentive Block Grant
Program Cost Account: Judicial & Law Enforcement



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Contractual Professional Services	89,518					
Total	\$89,518	\$0	\$0	\$0	\$0	

Adopted Budget Highlights

The Juvenile Accountability Incentive Block Grant (JAIBG) is for funding of the continuation of a truancy program with the City of Dayton for a School Resource Officer (SRO) to reduce violence in schools.

Department: 4 Office of Management & Budget
Fund Title: 299 Other Special Revenue Funds-FC
Subfund Title: Various
Program Cost Account: General Government



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Contractual Professional Services	114,362		600,000			
Interfund Transfers			1,794,157			
Total	\$114,362	\$0	\$2,394,157	\$0	\$0	

Adopted Budget Highlights

This category of Special Revenue Funds encompasses Anthem Demutualization, Hospital Bond Fees and Housing Bond Fee subfunds. Anthem Funds were allocated and used for compensation costs for county departments.

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
<u>Office of Management & Budget</u>				
<u>General Fund</u>				
General Fund				
General Fund				
<u>Office of Management & Budget</u>				
Full-Time				
ASST. CTY. ADMINISTRATOR, OMB	1.00	1.00	1.00	-
BUDGET & FINANCIAL PLANNING MANAGER	1.00	1.00	1.00	-
BUDGET ANALYST	1.00	1.00	-	(1.00)
CLERICAL PROCESSING SPECIALIST	1.00	1.00	-	(1.00)
CLERICAL PROCESSING SPECIALIST I	-	-	1.00	1.00
FINANCIAL CONSULTANT, HUMAN SERVICES	1.00	1.00	-	(1.00)
FINANCIAL CONSULTANT, SPECIAL PROJECTS	1.00	1.00	-	(1.00)
MANAGEMENT ANALYST	3.00	3.00	4.00	1.00
OMB BUDGET ASSISTANT	-	-	1.00	1.00
SECRETARY	1.00	1.00	-	(1.00)
SPECIAL PROJECTS MANAGER	-	-	1.00	1.00
Status TOTAL	10.00	10.00	9.00	(1.00)
OCA TOTAL	10.00	10.00	9.00	(1.00)
Subfund TOTAL General Fund	10.00	10.00	9.00	(1.00)
Fund TOTAL General Fund	10.00	10.00	9.00	(1.00)
GAAP Fund TOTAL General Fund	10.00	10.00	9.00	(1.00)
TOTAL DEPARTMENT	10.00	10.00	9.00	(1.00)

PROBATE COURT

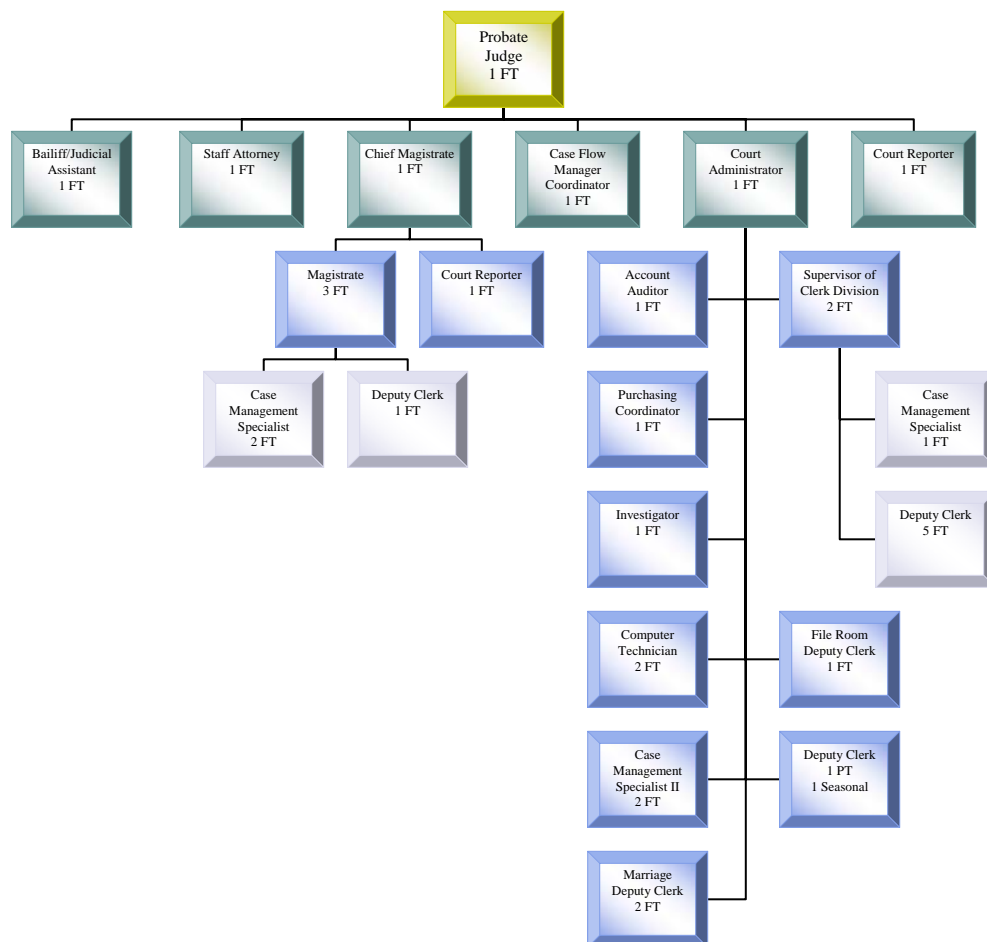
The Probate Court, a division of the Montgomery County Court of Common Pleas, is a trial court with limited jurisdiction as granted by the Ohio Revised Code. The Probate Court has exclusive jurisdiction over the administration of estates and trusts, appointment of guardians for incompetents and estates of minors, adoptions, the issuance of marriage licenses, name changes, commitment of the mentally ill and various other actions. The court also approves settlements in wrongful death actions and minor injury settlements. The Probate Court is empowered with more than two hundred responsibilities pursuant to the Ohio Revised Code.

There is one Probate Judge who is elected for a six-year term. Four Magistrates, appointed by the Judge,

assist the judge in handling the caseload. The Probate Judge is also the clerk of the Probate Court. Therefore, to assist the judge in managing the court records, the deputy clerks maintain and make available to the public all of the Probate Court records. These employees accept filings, issue service of summons, and are responsible for docketing and maintaining the records of the cases.

The Probate Judge appoints board members to the Dayton Metropolitan Housing Authority, Montgomery County Board of Mental Retardation and Developmental Disabilities, the Montgomery County Humane Society and all members of the Five Rivers MetroParks Board. The Probate Judge has authority to make other appointments pursuant to statute.

TABLE OF ORGANIZATION





PROBATE COURT STATISTICS

Mission Statement:

The Montgomery County Probate Court is dedicated to resolving matters and disputes by: providing fair and equitable justice; offering easy access to the court for prompt problem resolution; providing quality and innovative services to the public; and ensuring efficient case management by a professional and courteous staff.

The court will anticipate and meet the challenges presented by continuing social, legal and technological challenges.

Challenges:

- Relocate entire court to another facility without any disruption of services to the community

- Continue implementation of renovation plan to update court facilities for the first time since 1964
- Increase revenue to close gap due to the lack of state mental health reimbursements to meet the needs of the citizens

Goals and Objectives:

- The court will resolve disputes in a more timely and cost effective manner through the use of the new Mediation Program created in 2005.
- As the caseload and hearings for the mental health department increase each year, the court is challenged to provide the necessary coverage for these cases, while maintaining efficient and consistent services in other areas.

Cases Filed Statistics	2005	2006	2007	2008 Goal
Adoptions	215	240	213	215
Estates	2,770	2,596	2,725	2,834
Guardianships	370	373	394	414
Mental Health	651	730	761	791
Miscellaneous	362	375	339	378

Marriage Statistics	2005	2006	2007	2008 Goal
Licenses Issued	3,526	3,641	3,307	3,750
Marriage Certificates	1,217	4,647	7,777	2,816

ADOPTED BUDGET SUMMARY BY DEPARTMENT



	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted
<u>Probate Court</u>				
<u>General Fund</u>				
General Fund	1,621,049	1,752,031	1,711,830	1,827,092
Fund Total	\$ 1,621,049	\$ 1,752,031	\$ 1,711,830	\$ 1,827,092
Total General Fund	\$ 1,621,049	\$ 1,752,031	\$ 1,711,830	\$ 1,827,092
<u>Special Revenue Fund</u>				
Other Special Revenue Funds-FC				
Indigent Guardianship	60,199	64,510	62,752	66,700
Probate Court Dispute Resolution	400	5,000	400	5,000
Probate Court-Automation Fees	143,972	143,424	171,162	173,037
Probate Court-Legal Research Fees	8,896	7,100	8,322	8,627
Fund Total	\$ 213,467	\$ 220,034	\$ 242,636	\$ 253,364
Total Special Revenue Fund	\$ 213,467	\$ 220,034	\$ 242,636	\$ 253,364
Department Total	\$ 1,834,516	\$ 1,972,065	\$ 1,954,467	\$ 2,080,456

Department: 42 Probate Court
Fund Title: 1 General Fund
Subfund Title: 1 General Fund
Program Cost Account: Judicial & Law Enforcement



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Statutory Salaries	14,000	14,000	14,000	14,000		
Salaries	1,074,069	1,160,680	1,133,590	1,195,307	34,627	3.0%
Fringe Benefits	363,182	398,390	386,242	438,824	40,434	10.1%
Special Fringe Benefits	20	1,000	880	1,000		
Pre-Employment Services	397	800	485	800		
Operating Supplies	20,996	22,523	18,181	22,523		
Routine Business	875	250	211	250		
Board Approved Travel	5,144	6,500	5,364	6,500		
Staff Training and Development	6,059	8,125	10,877	10,000	1,875	23.1%
Contractual Professional Services	75,163	77,267	66,498	77,267		
Law Enforcement Services		1,004		1,004		
Maintenance and Repair Services	10,598	17,717	7,746	14,066	(3,651)	-20.6%
Communications	36,300	42,796	36,654	42,796		
Rentals	1,544	979	2,303	2,755	1,776	181.4%
Capital Outlays	12,701		28,799			
Total	\$1,621,049	\$1,752,031	\$1,711,830	\$1,827,092	\$75,061	4.3%

Budgeted Positions

Full-Time Positions	29.50	29.50		30.50	1.00
Part-Time Positions	1.00	1.00		1.00	
Seasonal Positions	1.00	1.00		1.00	
Total Positions	31.50	31.50		32.50	1.00

Adopted Budget Highlights

Salaries increased \$34,627 or 3.0% due to the increase of \$36,775 for a Staff Attorney. In addition, the 2007 General Fund Adopted Salary budgets were inflated by 3.0% to create the 2008 Adjusted Budget. With financial hardships on the General Fund, a 3.0% across the board reduction was applied to all Salary and related Fringe Benefit budgets. The reduction is \$2,148 or a 0.1% decrease from the 2007 Adopted Budget.

Fringe Benefits are up \$40,434 or 10.1% based on actual employee costs and the additional Staff Attorney for \$26,954.

Budgeted Positions increased due to an additional full-time Staff Attorney.

The 2008 revenue estimate for Probate Court is \$755,550. This is comprised of \$38,050 for State Reimbursements and \$717,500 for Probate Court Fees.

Department: 42 Probate Court
Fund Title: 299 Other Special Revenue Funds-FC
Subfund Title: Various
Program Cost Account: Judicial & Law Enforcement



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	46,256	49,019	50,070	50,497	1,478	3.0%
Fringe Benefits	11,978	13,275	12,966	14,214	939	7.1%
Special Fringe Benefits		400	921	400		
Operating Supplies	25,335	28,100	54,284	29,627	1,527	5.4%
Routine Business	2,612	2,500	1,356	2,500		
Staff Training and Development		7,000	158	7,000		
Contractual Professional Services	58,972	69,740	64,526	73,375	3,635	5.2%
Maintenance and Repair Services			2,500			
Interfund Transfers	50,000	50,000	50,000	50,000		
Capital Outlays	18,313		5,855	25,751	25,751	
Total	\$213,467	\$220,034	\$242,636	\$253,364	\$33,330	15.1%

Budgeted Positions

Full-Time Positions	2.50	1.50	1.50	
Total Positions	2.50	1.50	1.50	0.00

Adopted Budget Highlights

Special Revenue funds for the Probate Court include Indigent Guardianship, Dispute Resolution, Automation Fees and Legal Research Fees.

Salaries and Fringe Benefits increased \$1,478 or 3.0% and \$939 or 7.1% due to the actual employee costs with the 3.0% salary parameter.

The Interfund Transfers totaling \$50,000 is for Guardianship Services for Probate. Probate Court is not authorized to contract directly with the vendor for the guardianship services; therefore, the Board of County Commissioners is the contracting authority. An Inter-Departmental Agreement with the General Fund is completed to fund this contract.

Capital Outlays totaling \$25,751 include software for the redaction project.

Revenue estimates totaling \$520,000 for the Probate Court include Probate Court Fees for \$170,000, Court Automation Fees for \$270,000 and Legal Research Fees for \$80,000. There is a planned surplus of \$266,636 in this fund.

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
<u>Probate Court</u>				
<u>General Fund</u>				
General Fund				
General Fund				
<u>Probate Court</u>				
Full-Time				
ACCOUNT AUDITOR	1.00	1.00	-	(1.00)
ACCOUNT AUDITOR I	-	-	1.00	1.00
ASSISTANT CLERK SUPERVISOR	1.00	1.00	1.00	-
BAILIFF	1.00	1.00	-	(1.00)
BAILIFF/JUDICIAL ASSISTANT	-	-	1.00	1.00
CASE MANAGEMENT SPECIALIST	3.00	3.00	3.00	-
CASE MANAGEMENT SPECIALIST II	2.00	2.00	2.00	-
CASEFLOW MANAGEMENT COORDINATOR	1.00	1.00	1.00	-
CHIEF DEPUTY	1.00	-	-	-
CHIEF MAGISTRATE	1.00	1.00	1.00	-
CLERK SUPERVISOR	1.00	1.00	1.00	-
COMPUTER TECHNICIAN	0.50	0.50	0.50	-
COURT ADMINISTRATOR	-	1.00	1.00	-
COURT REPORTER	2.00	2.00	2.00	-
DEPUTY CLERK I	8.00	8.00	8.00	-
DEPUTY CLERK III	1.00	1.00	1.00	-
INVESTIGATOR	1.00	1.00	1.00	-
MAGISTRATE	3.00	3.00	3.00	-
PROBATE JUDGE	1.00	1.00	1.00	-
PURCHASING COORDINATOR	-	1.00	-	(1.00)
PURCHASING COORDINATOR I	1.00	-	-	-
PURCHASING COORDINATOR II	-	-	1.00	1.00
STAFF ACCOUNTANT	-	-	1.00	1.00
Status TOTAL	29.50	29.50	30.50	1.00
Part-Time				
DEPUTY CLERK I	1.00	1.00	1.00	-
Status TOTAL	1.00	1.00	1.00	-
Seasonal				
DEPUTY CLERK	1.00	-	-	-
DEPUTY CLERK I	-	1.00	1.00	-
Status TOTAL	1.00	1.00	1.00	-
OCA TOTAL	31.50	31.50	32.50	1.00
Subfund TOTAL General Fund	31.50	31.50	32.50	1.00
Fund TOTAL General Fund	31.50	31.50	32.50	1.00

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
GAAP Fund TOTAL General Fund	<u>31.50</u>	<u>31.50</u>	<u>32.50</u>	<u>1.00</u>
<hr/>				
<u>Special Revenue Fund</u>				
Other Special Revenue Funds-FC				
Probate Court-Automation Fees				
<u>Automation Fees - Probate</u>				
Full-Time				
COMPUTER TECHNICIAN	1.50	1.50	1.50	-
Status TOTAL	<u>1.50</u>	<u>1.50</u>	<u>1.50</u>	<u>-</u>
OCA TOTAL	<u>1.50</u>	<u>1.50</u>	<u>1.50</u>	<u>-</u>
Subfund TOTAL Probate Court-Automation Fees	<u>1.50</u>	<u>1.50</u>	<u>1.50</u>	<u>-</u>
Fund TOTAL Other Special Revenue Funds-FC	<u>1.50</u>	<u>1.50</u>	<u>1.50</u>	<u>-</u>
GAAP Fund TOTAL Special Revenue Fund	<u>1.50</u>	<u>1.50</u>	<u>1.50</u>	<u>-</u>
<hr/>				
TOTAL DEPARTMENT	<u>33.00</u>	<u>33.00</u>	<u>34.00</u>	<u>1.00</u>



PROSECUTOR

The Prosecuting Attorney is the chief legal advisor and attorney for Montgomery County. The responsibilities of the County Prosecutor include prosecuting persons charged with felony offenses, providing legal advice and counsel to all county elected officials and county departments, handling legal proceedings involving juveniles who violate the law, researching, drafting and arguing all appeals of criminal and civil cases emanating from Montgomery County and representing township trustees.

The primary function of the Prosecuting Attorney is to prosecute felony criminal cases in the county. The Criminal Division handles cases before the Grand Jury, preliminary hearings in Municipal and County Courts, hearings in Common Pleas Court, Juvenile Court, the Court of Appeals, the Supreme Courts of Ohio and the United States. Prosecutors are also assigned to the County Courts and have jurisdiction in designated areas of the unincorporated townships.

Victims and witnesses receive support and counseling throughout the investigation and prosecution of their case through the efforts of the Victim Witness Division. Beginning in 1990, this division provided a coordinator for the Violence Prevention Project. Support groups for family and friends of homicide victims help these individuals cope with their loss. In order to provide twenty-four hour, seven day service, a staff of twelve Victim Advocates are assisted by a network of over forty active volunteers.

The Criminal Non-Support Unit investigates and prosecutes those individuals who have demonstrated a history of failure to pay court ordered support for their dependents.

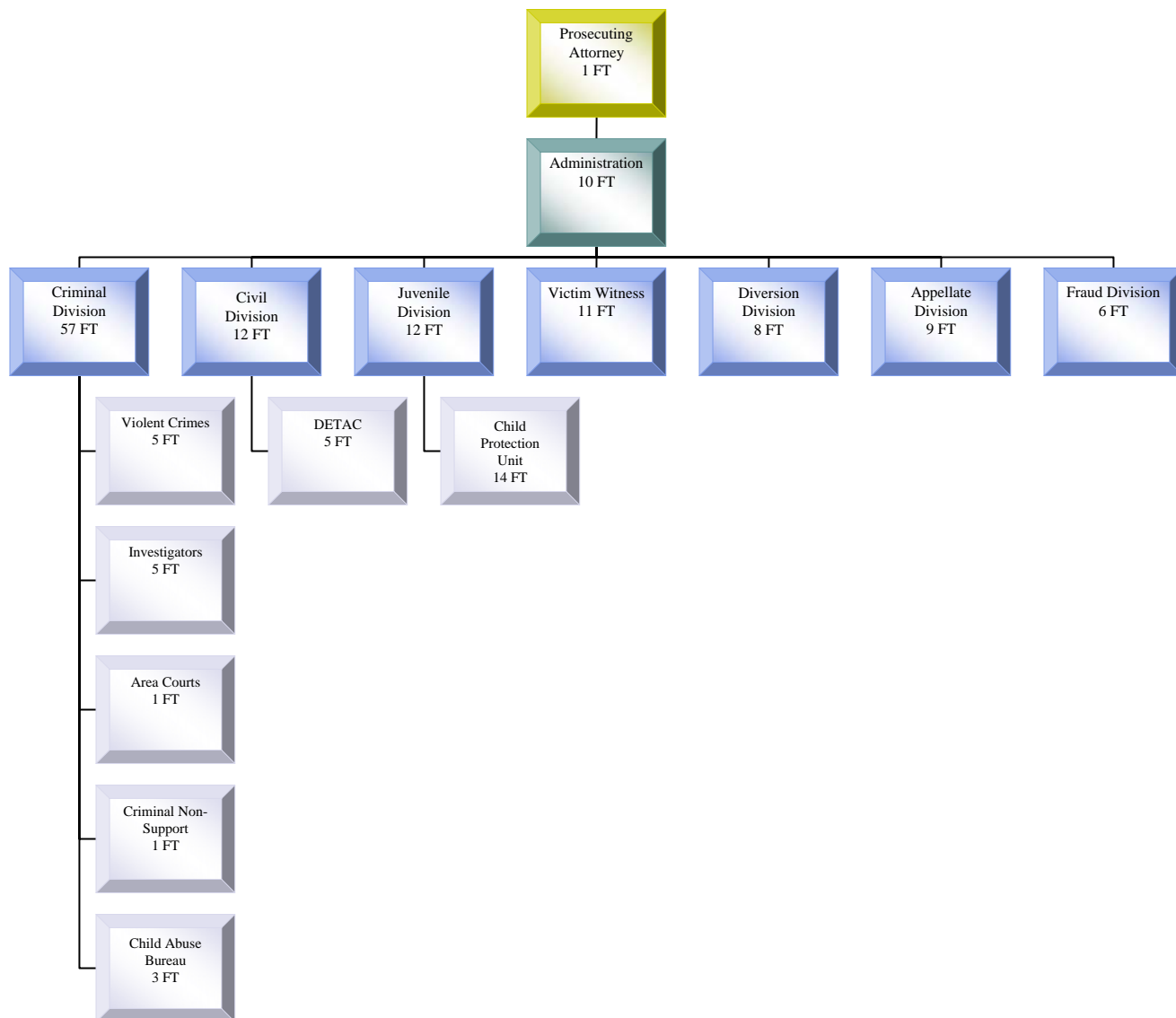
Efforts to reduce child homicide and abuse are enhanced through the Child Abuse Bureau, a team of assistant prosecutors and victim advocates working with law enforcement and child welfare workers at the Care House. This team approach is designed to facilitate and improve the investigation and prosecution of these serious crimes. The Child Protection Unit of the Prosecutor's Office takes legal action in Juvenile Court to remove abused and neglected children from their homes and to insure their safe placement.

Complex fraud cases, known as white collar crimes, are investigated and prosecuted by the Fraud and Economic Crimes Division. An important function of this division is the coordination of local consumer, business and law enforcement agencies, and the sharing of its legal expertise with these groups.

Restitution for crime victims is collected from first time, non-violent offenders through the Diversion Division. This division diverts very low risk, first time adult offenders accused of non-violent crimes from the criminal justice system. Individuals qualifying for this program are placed under supervision and their behavior is monitored. They are required to make restitution, complete community service and comply with the law.

In 2007, the Adult Protection Unit was created to specifically target crimes committed against senior citizens as well as to provide assistance to both police and prosecutors in their efforts to combat domestic violence in our community. The Adult Protection Unit serves as a training and investigative resource for law enforcement and prosecutes cases, whenever possible, even if the victim is unwilling or unable to testify.

TABLE OF ORGANIZATION





PROSECUTOR STATISTICS

Mission Statement:

The mission of the Montgomery County Prosecutor's Office is to protect the rights, property, and well being of the citizens of Montgomery County, Ohio through effective and efficient prosecution of criminal offenders and accurate and timely legal advice and counsel to county and townships officials.

Challenges:

- In the last five years, Criminal filings are up nearly 10.0%.
- The number of prosecutions resulting in a conviction has increased nearly 22.0% over the past five years.
- There were over 2,800 filings in Juvenile cases in 2007.

Statistics	2005	2006	2007	2008 Goal
Felony Criminal Filings	6,799	7,282	7,333	7,043

ADOPTED BUDGET SUMMARY BY DEPARTMENT



<u>Prosecutor</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted
<u>General Fund</u>				
General Fund	10,204,385	10,998,538	11,193,102	11,581,312
Fund Total	\$ 10,204,385	\$ 10,998,538	\$ 11,193,102	\$ 11,581,312
Total General Fund	\$ 10,204,385	\$ 10,998,538	\$ 11,193,102	\$ 11,581,312
<u>Special Revenue Fund</u>				
Other Federal Grants				
VAWA-Combat Violence Against Women	80,663	111,481	48,190	
Fund Total	\$ 80,663	\$ 111,481	\$ 48,190	\$ -
Other State & Local Grants				
Prosecutor's Ohio Attorney General Grant		15,000	860	15,000
VOCA Grant	111,328	155,640	110,875	
Fund Total	\$ 111,328	\$ 170,640	\$ 111,735	\$ 15,000
Other Special Revenue Funds-WC				
Prosecutor Child Support Contract	697,721	881,536		
Prosecutor's Additional Grant Funding	18,052			
Fund Total	\$ 715,772	\$ 881,536	\$ -	\$ -
Other Special Revenue Funds-FC				
DETAC-Prosecutor	386,139	699,120	358,935	461,739
Prosecutor Child Support Contract			393,403	
Prosecutor's Pretrial Diversion Program	8,854	10,000	22,377	28,200
Fund Total	\$ 394,993	\$ 709,120	\$ 774,715	\$ 489,939
Total Special Revenue Fund	\$ 1,302,756	\$ 1,872,777	\$ 934,641	\$ 504,939
Department Total	\$ 11,507,140	\$ 12,871,315	\$ 12,127,742	\$ 12,086,251

Department: 35 **Prosecutor**
Fund Title: 1 **General Fund**
Subfund Title: 1 **General Fund**
Program Cost Account: **Judicial & Law Enforcement**



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Statutory Salaries	113,358	115,285	115,285	118,513	3,228	2.8%
Salaries	7,274,105	7,896,337	7,994,750	8,137,959	241,622	3.1%
Fringe Benefits	2,178,205	2,409,757	2,502,709	2,750,528	340,771	14.1%
Special Fringe Benefits	18,473	10,853	12,828	11,053	200	1.8%
Operating Supplies	145,651	150,437	106,439	155,837	5,400	3.6%
Routine Business	23,790	26,254	26,054	43,078	16,824	64.1%
Staff Training and Development	12,643	10,030	42,417	10,230	200	2.0%
Contractual Professional Services	107,025	126,275	103,159	126,775	500	0.4%
Maintenance and Repair Services	15,446	33,715	6,669	39,715	6,000	17.8%
Communications	75,067	98,586	92,820	101,786	3,200	3.2%
Property and Casualty Insurance	403	600	415	600		
Public Utility Services	3,228	3,255	4,383	3,255		
Rentals	15,189	20,526	31,276	22,726	2,200	10.7%
Miscellaneous	56,679	57,643	57,643	59,257	1,614	2.8%
Interfund Transfers	76,687					
Capital Outlays	88,437	38,985	96,256		(38,985)	-100.0%
Total	\$10,204,385	\$10,998,538	\$11,193,102	\$11,581,312	\$582,774	5.3%

Budgeted Positions

Full-Time Positions	150.37	150.00		153.85	3.85
Part-Time Positions	1.00	1.00		1.00	
Total Positions	151.37	151.00		154.85	3.85

Department:	35	Prosecutor
Fund Title:	1	General Fund
Subfund Title:	1	General Fund
Program Cost Account:		Judicial & Law Enforcement



Adopted Budget Highlights

Statutory Salaries increased \$3,228 or 2.8% per Ohio Revised Code (ORC).

Salaries increased \$241,622 or 3.1% due to the new funding of \$256,423 for the reorganization of the Criminal Non-Support program back to the General Fund. In addition, the 2007 General Fund Adopted Salary budgets were inflated by 3.0% to create the 2008 Adjusted Budget. With financial hardship on the General Fund, a 3.0% across the board reduction was applied to all Salary and related Fringe Benefit budgets. The reduction is \$14,801 or a 0.1% decrease from the 2007 Adopted Budget.

Fringe Benefits increased \$340,771 or 14.1% due to the new funding of \$72,085 for the reorganization of the Criminal Non-Support program back to the General Fund and budgeting based on actual employee costs.

Budgeted Positions increased by 3.85 full-time positions, which includes the reallocation of 0.15 position to DETAC and an increase of four positions for the reorganization of the Federal programs back to the General Fund.

The additional Special Fringe Benefits of \$200, Operating Supplies of \$5,400, Routine Business of \$16,824, Staff Training and Development of \$200, Contractual Professional Services of \$500, Maintenance and Repair Services of \$6,000, Communications of \$3,200 and Rentals of \$2,200 are due to the reorganization of the Criminal Non-Support program back to the General Fund.

The total new ongoing funding for moving the Criminal Non-Support program back to the General Fund is \$363,032.

Capital Outlays decreased \$38,895 or 100.0% due to no capital request approved for 2008.

Revenues equal \$17,203, which includes \$15,403 in Contractual Services with the ADAMHS Board for the monitoring of forensic patients and \$1,800 in Reimbursements.

Department: 35 **Prosecutor**
Fund Title: 296 **Other Federal Grants**
Subfund Title: 428 **VAWA-Combat Violence Against Women**
Program Cost Account: **Judicial & Law Enforcement**



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	59,617	82,919	33,791		(82,919)	-100.0%
Fringe Benefits	21,046	28,562	14,400		(28,562)	-100.0%
Total	\$80,663	\$111,481	\$48,190	\$0	(\$111,481)	-100.0%

Budgeted Positions

Full-Time Positions	2.00	2.00		0.00	(2.00)
Total Positions	2.00	2.00		0.00	(2.00)

Adopted Budget Highlights

This page represented the Violence Against Women Act (VAWA) grant. The VAWA grant funded an Assistant Prosecuting Attorney and a Victim Advocate who were responsible for planning, preparing and implementing training and procedures for the handling of cases of violence against women.

As of 2008, the VAWA grant is no longer funded.

Department: 35 **Prosecutor**
Fund Title: 297 **Other State & Local Grants**
Subfund Title: 430 **Prosecutor's Ohio Attorney General Grant**
Program Cost Account: **Judicial & Law Enforcement**



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Law Enforcement Services		15,000	860	15,000		
Total	\$0	\$15,000	\$860	\$15,000	\$0	

Adopted Budget Highlights

The Prosecutor's Victim Witness Protection grant is funded by the Ohio Attorney General's Office and started in 2005. The grant is for the reimbursement of costs associated with the housing and transportation expense incurred to protect victims and witnesses of felony crimes.

Revenues include \$15,000 in State Grant funding.

Department: 35 Prosecutor
Fund Title: 297 Other State & Local Grants
Subfund Title: 429 VOCA Grant
Program Cost Account: Judicial & Law Enforcement



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	72,956	96,799	68,765		(96,799)	-100.0%
Fringe Benefits	28,130	37,950	23,652		(37,950)	-100.0%
Operating Supplies	5,429	6,652	5,621		(6,652)	-100.0%
Routine Business	746	3,500	2,789		(3,500)	-100.0%
Board Approved Travel	1,805	500	328		(500)	-100.0%
Staff Training and Development	533	2,875	2,871		(2,875)	-100.0%
Contractual Professional Services	500	2,580	2,073		(2,580)	-100.0%
Capital Outlays	1,229	4,784	4,777		(4,784)	-100.0%
Total	\$111,328	\$155,640	\$110,875	\$0	(\$155,640)	-100.0%

Budgeted Positions

Full-Time Positions	3.00	3.00		0.00	(3.00)
Total Positions	3.00	3.00		0.00	(3.00)

Adopted Budget Highlights

This page represented the Victims of Crime Act (VOCA) grant. The VOCA grant provided victim advocacy services and primary responders to the needs of juvenile victims.

As of 2008, the VOCA grant is no longer funded.

Department: 35 Prosecutor
Fund Title: 298 Other Special Revenue Funds-WC
Subfund Title: 535 Prosecutor Child Support Contract
Program Cost Account: Judicial & Law Enforcement



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	479,393	552,546			(552,546)	-100.0%
Fringe Benefits	133,268	168,540			(168,540)	-100.0%
Special Fringe Benefits	567	2,500			(2,500)	-100.0%
Operating Supplies	8,090	10,550			(10,550)	-100.0%
Routine Business	12,557	27,400			(27,400)	-100.0%
Board Approved Travel	394	4,000			(4,000)	-100.0%
Staff Training and Development	725	2,000			(2,000)	-100.0%
Contractual Professional Services	3,014	21,048			(21,048)	-100.0%
Maintenance and Repair Services	3,280	18,500			(18,500)	-100.0%
Communications	7,997	12,300			(12,300)	-100.0%
Rentals	39,099	40,161			(40,161)	-100.0%
Miscellaneous	9,337	21,991			(21,991)	-100.0%
Total	\$697,721	\$881,536	\$0	\$0	(\$881,536)	-100.0%

Budgeted Positions

Full-Time Positions	10.63	11.00	0.00	(11.00)
Total Positions	10.63	11.00	0.00	(11.00)

Adopted Budget Highlights

In 2007, due to a change in reporting for the Comprehensive Annual Financial Report (CAFR), this fund was moved to Other Special Revenue Funds-FC. However, the Prosecutor Criminal Non-Support Unit contract was terminated in 2007. This program was then transferred to the General Fund.

Department: 35 **Prosecutor**
Fund Title: 298 **Other Special Revenue Funds-WC**
Subfund Title: 540 **Prosecutor's Additional Grant Funding**
Program Cost Account: **Judicial & Law Enforcement**



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	13,812					
Fringe Benefits	4,240					
Total	\$18,052	\$0	\$0	\$0	\$0	

Adopted Budget Highlights

This fund represented two grant budgets, which supplement the actual grant programs. The two grant programs that were additionally supplemented by the Prosecutor's Office were the Violence Against Women Act (VAWA) and the Victim of Crimes Act (VOCA).

These grants are no longer funded.

Department: 35 Prosecutor
Fund Title: 299 Other Special Revenue Funds-FC
Subfund Title: 996 DETAC-Prosecutor
Program Cost Account: Judicial & Law Enforcement



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	193,757	360,000	158,902	198,073	(161,927)	-45.0%
Fringe Benefits	53,259	124,640	46,128	56,536	(68,104)	-54.6%
Special Fringe Benefits			483			
Operating Supplies	13,939	14,000	7,872	14,000		
Routine Business			129	400	400	
Board Approved Travel		2,480		2,480		
Staff Training and Development	75	2,500	796	1,750	(750)	-30.0%
Contractual Professional Services	75,696	106,100	82,844	106,100		
Maintenance and Repair Services	470	100		100		
Communications	42,560	76,000	55,161	76,000		
Property and Casualty Insurance	278	300	197	300		
Rentals	5,107	6,000	4,579	6,000		
Capital Outlays	998	7,000	1,844		(7,000)	-100.0%
Total	\$386,139	\$699,120	\$358,935	\$461,739	(\$237,381)	-34.0%

Budgeted Positions

Full-Time Positions	0.00	5.00	5.15	0.15
Total Positions	0.00	5.00	5.15	0.15

Adopted Budget Highlights

The Delinquent Tax and Assessment Collection "DETAC" funds are expended for salaries and operational expenses necessary to collect delinquent taxes and assessments. Five percent of all delinquent real property, personal property and manufactured home taxes and assessments collected by the county Auditor are to be deposited in the DETAC Fund. Half of the deposit is appropriated to the Treasurer's Office and half to the Prosecutor's Office.

Salaries and Fringe Benefits are below the 2007 Adopted Budget by \$161,927 or 45.0% and \$68,104 or 54.6% respectively due to the budgeting of actual employee cost for Salaries and Fringe Benefits.

Budgeted Positions increased by 0.15 position due to slight full-time reallocations of 0.10 Chief, Civil Division and 0.05 Civil Attorney from the Prosecutor - Administration.

Revenues are budgeted at \$800,000 in General Property Tax.

Department: 35 Prosecutor
Fund Title: 299 Other Special Revenue Funds-FC
Subfund Title: 535 Prosecutor Child Support Contract
Program Cost Account: Judicial & Law Enforcement



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries			260,731			
Fringe Benefits			81,717			
Special Fringe Benefits			180			
Operating Supplies			3,371			
Routine Business			11,422			
Staff Training and Development			50			
Contractual Professional Services			633			
Maintenance and Repair Services			2,990			
Communications			3,278			
Rentals			20,237			
Miscellaneous			8,394			
Capital Outlays			400			
Total	\$0	\$0	\$393,403	\$0	\$0	

Adopted Budget Highlights

In 2007, due to a change in reporting for the Comprehensive Annual Financial Report (CAFR), this fund was moved from Other Special Revenue Funds-WC. However, the Prosecutor Criminal Non-Support Unit contract was terminated in 2007. This program was then transferred to the General Fund.

Department: 35 **Prosecutor**
Fund Title: 299 **Other Special Revenue Funds-FC**
Subfund Title: 456 **Prosecutor's Pretrial Diversion Program**
Program Cost Account: **Judicial & Law Enforcement**



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Operating Supplies	634		1,110	1,000	1,000	
Contractual Professional Services	4,880	5,000	7,088	12,000	7,000	140.0%
Communications			2,265	2,000	2,000	
Rentals	3,341	5,000	3,864	5,000		
Capital Outlays			8,051	8,200	8,200	
Total	\$8,854	\$10,000	\$22,377	\$28,200	\$18,200	182.0%

Adopted Budget Highlights

The Diversion Division identifies, investigates and supervises nonviolent, low risk, first time felony offenders with the consent of the investigating police agency and victim. Those accepted are diverted from the traditional criminal justice system and given the opportunity for rehabilitation, while making full financial restitution to crime victims.

Capital Outlays totaling \$8,200 includes eight printers and six desktop computers.

Revenues are budgeted at \$30,000 for Prosecutor's Pretrial Diversion Fees.

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
<u>Prosecutor</u>				
<u>General Fund</u>				
General Fund				
General Fund				
<u>Prosecutor - Administration</u>				
Full-Time				
ADMINISTRATIVE ASSISTANT	1.94	1.00	1.00	-
ADMINISTRATIVE SECRETARY	-	1.00	1.00	-
APPELLATE ATTORNEY	6.00	6.00	6.00	-
ASSISTANT SUPERVISOR CASE MANAGEMENT	0.97	1.00	-	(1.00)
ATTORNEY	1.00	1.00	2.00	1.00
ATTORNEY, DISTRICT COURTS	1.00	1.00	-	(1.00)
ATTORNEY, VIOLENT CRIMES	4.00	4.00	5.00	1.00
CASE MANAGEMENT SPECIALIST	1.00	1.00	-	(1.00)
CHIEF INVESTIGATOR	1.00	1.00	1.00	-
CHIEF, APPELLATE DIVISION	1.00	1.00	1.00	-
CHIEF, CIVIL DIVISION	1.00	1.00	0.90	(0.10)
CHIEF, CRIMINAL DIVISION	0.97	1.00	1.00	-
CHIEF, FRAUD DIVISION	1.00	1.00	1.00	-
CHIEF, JUVENILE DIVISION	1.00	1.00	1.00	-
CIVIL ATTORNEY	9.00	9.00	8.95	(0.05)
CLERK	1.97	2.00	1.00	(1.00)
DIRECTOR OF DIVERSION	1.00	1.00	1.00	-
DIRECTOR OF VICTIM WITNESS	1.00	1.00	1.00	-
DIVERSION OFFICER	7.00	7.00	6.00	(1.00)
EXECUTIVE ASSISTANT	0.94	1.00	1.00	-
FIRST ASSISTANT	1.00	1.00	1.00	-
GRAND JURY ATTORNEY	5.00	5.00	7.00	2.00
INTAKE ATTORNEY	1.00	-	-	-
INVESTIGATOR	1.00	1.00	4.00	3.00
INVESTIGATOR - CONSUMER FRAUD	3.00	3.00	3.00	-
JUVENILE ATTORNEY	17.00	18.00	8.00	(10.00)
LEGAL SECRETARY - APPELLATE DIVISION	2.00	2.00	2.00	-
LEGAL SECRETARY - CIVIL DIVISION	2.00	2.00	2.00	-
LEGAL SECRETARY - DIVERSION DIVISION	1.00	-	1.00	1.00
LEGAL SECRETARY - JUVENILE DIVISION	6.00	6.00	3.00	(3.00)
LEGAL SECRETARY-CONSUMER FRAUD DIVISION	1.00	1.00	1.00	-
LEGAL SECRETARY-CRIMINAL DIVISION	20.00	20.00	21.00	1.00
MESSENGER	0.94	1.00	1.00	-
MIS ASSISTANT	0.94	1.00	1.00	-
MIS TECHNICIAN	0.94	1.00	1.00	-
NETWORK ADMINISTRATOR	0.94	1.00	-	(1.00)
PERSONNEL/PAYROLL OFFICER	0.94	1.00	1.00	-
PROCESS SERVER	1.00	1.00	-	(1.00)

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
PROSECUTOR	1.00	1.00	1.00	-
RECEPTIONIST	1.00	1.00	1.00	-
RECEPTIONIST/SECRETARY	1.00	1.00	1.00	-
RECORD CLERK	0.97	1.00	1.00	-
SUPERVISOR OF CASE MANAGEMENT	0.97	1.00	1.00	-
SWITCHBOARD OPERATOR	0.94	1.00	1.00	-
TEAM LEADER	4.00	4.00	4.00	-
TRIAL TEAM ATTORNEY	24.00	24.00	24.00	-
VICTIM ADVOCATE	8.00	8.00	9.00	1.00
Status TOTAL	150.37	150.00	139.85	(10.15)
Part-Time				
ATTORNEY, DISTRICT COURTS	1.00	1.00	1.00	-
Status TOTAL	1.00	1.00	1.00	-
OCA TOTAL	151.37	151.00	140.85	(10.15)
<u>Prosecutor - Child Protection Unit</u>				
Full-Time				
CLERK	-	-	1.00	1.00
JUVENILE ATTORNEY	-	-	9.00	9.00
LEGAL SECRETARY - JUVENILE DIVISION	-	-	3.00	3.00
PROCESS SERVER	-	-	1.00	1.00
Status TOTAL	-	-	14.00	14.00
OCA TOTAL	-	-	14.00	14.00
Subfund TOTAL General Fund	151.37	151.00	154.85	3.85
Fund TOTAL General Fund	151.37	151.00	154.85	3.85
GAAP Fund TOTAL General Fund	151.37	151.00	154.85	3.85

Special Revenue Fund

Other Federal Grants

VAWA-Combat Violence Against Women

VAWA

Full-Time				
ATTORNEY	1.00	1.00	-	(1.00)
CASE ANALYST	1.00	1.00	-	(1.00)
Status TOTAL	2.00	2.00	-	(2.00)
OCA TOTAL	2.00	2.00	-	(2.00)
Subfund TOTAL VAWA-Combat Violence Against Women	2.00	2.00	-	(2.00)
Fund TOTAL Other Federal Grants	2.00	2.00	-	(2.00)

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
Other Special Revenue Funds-FC				
DETAC-Prosecutor				
<u>DETAC</u>				
Full-Time				
CHIEF, CIVIL DIVISION	-	-	0.10	0.10
CIVIL ATTORNEY	1.00	1.00	1.05	0.05
LEGAL SECRETARIES ASSISTANT	-	1.00	1.00	-
LEGAL SECRETARY - CIVIL DIVISION	2.00	1.00	2.00	1.00
LEGAL SECRETARY MANAGER	1.00	1.00	-	(1.00)
RECEPTIONIST/SECRETARY	1.00	1.00	1.00	-
Status TOTAL	5.00	5.00	5.15	0.15
OCA TOTAL	5.00	5.00	5.15	0.15
Subfund TOTAL DETAC-Prosecutor	5.00	5.00	5.15	0.15
Fund TOTAL Other Special Revenue Funds-FC	5.00	5.00	5.15	0.15
Other Special Revenue Funds-WC				
Prosecutor Child Support Contract				
<u>Prosecutor Criminal Non-Support Unit</u>				
Full-Time				
ADMINISTRATIVE ASSISTANT	1.06	1.00	-	(1.00)
ASSISTANT SUPERVISOR CASE MANAGEMENT	0.03	-	-	-
ATTORNEY	3.00	3.00	-	(3.00)
CHIEF, CRIMINAL DIVISION	0.03	-	-	-
CLERK	0.03	-	-	-
EXECUTIVE ASSISTANT	0.06	-	-	-
INVESTIGATOR	4.00	4.00	-	(4.00)
LEGAL SECRETARY	2.00	1.00	-	(1.00)
LEGAL SECRETARY - DIVERSION DIVISION	-	1.00	-	(1.00)
LEGAL SECRETARY-CRIMINAL DIVISION	-	1.00	-	(1.00)
MESSENGER	0.06	-	-	-
MIS ASSISTANT	0.06	-	-	-
MIS TECHNICIAN	0.06	-	-	-
NETWORK ADMINISTRATOR	0.06	-	-	-
PERSONNEL/PAYROLL OFFICER	0.06	-	-	-
RECORD CLERK	0.03	-	-	-
SUPERVISOR OF CASE MANAGEMENT	0.03	-	-	-
SWITCHBOARD OPERATOR	0.06	-	-	-
Status TOTAL	10.63	11.00	-	(11.00)
OCA TOTAL	10.63	11.00	-	(11.00)
Subfund TOTAL Prosecutor Child Support Contract	10.63	11.00	-	(11.00)
Fund TOTAL Other Special Revenue Funds-WC	10.63	11.00	-	(11.00)

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
Other State & Local Grants				
VOCA Grant				
<u>Prosecutor VOCA</u>				
Full-Time				
VICTIM ADVOCATE	2.00	3.00	-	(3.00)
Status TOTAL	<u>2.00</u>	<u>3.00</u>	<u>-</u>	<u>(3.00)</u>
OCA TOTAL	<u>2.00</u>	<u>3.00</u>	<u>-</u>	<u>(3.00)</u>
<u>Prosecutor VOCA CARE House</u>				
Full-Time				
VICTIM ADVOCATE	1.00	-	-	-
Status TOTAL	<u>1.00</u>	<u>-</u>	<u>-</u>	<u>-</u>
OCA TOTAL	<u>1.00</u>	<u>-</u>	<u>-</u>	<u>-</u>
Subfund TOTAL VOCA Grant	<u>3.00</u>	<u>3.00</u>	<u>-</u>	<u>(3.00)</u>
Fund TOTAL Other State & Local Grants	<u>3.00</u>	<u>3.00</u>	<u>-</u>	<u>(3.00)</u>
GAAP Fund TOTAL Special Revenue Fund	<u>20.63</u>	<u>21.00</u>	<u>5.15</u>	<u>(15.85)</u>
<hr/>				
TOTAL DEPARTMENT	<u>172.00</u>	<u>172.00</u>	<u>160.00</u>	<u>(12.00)</u>

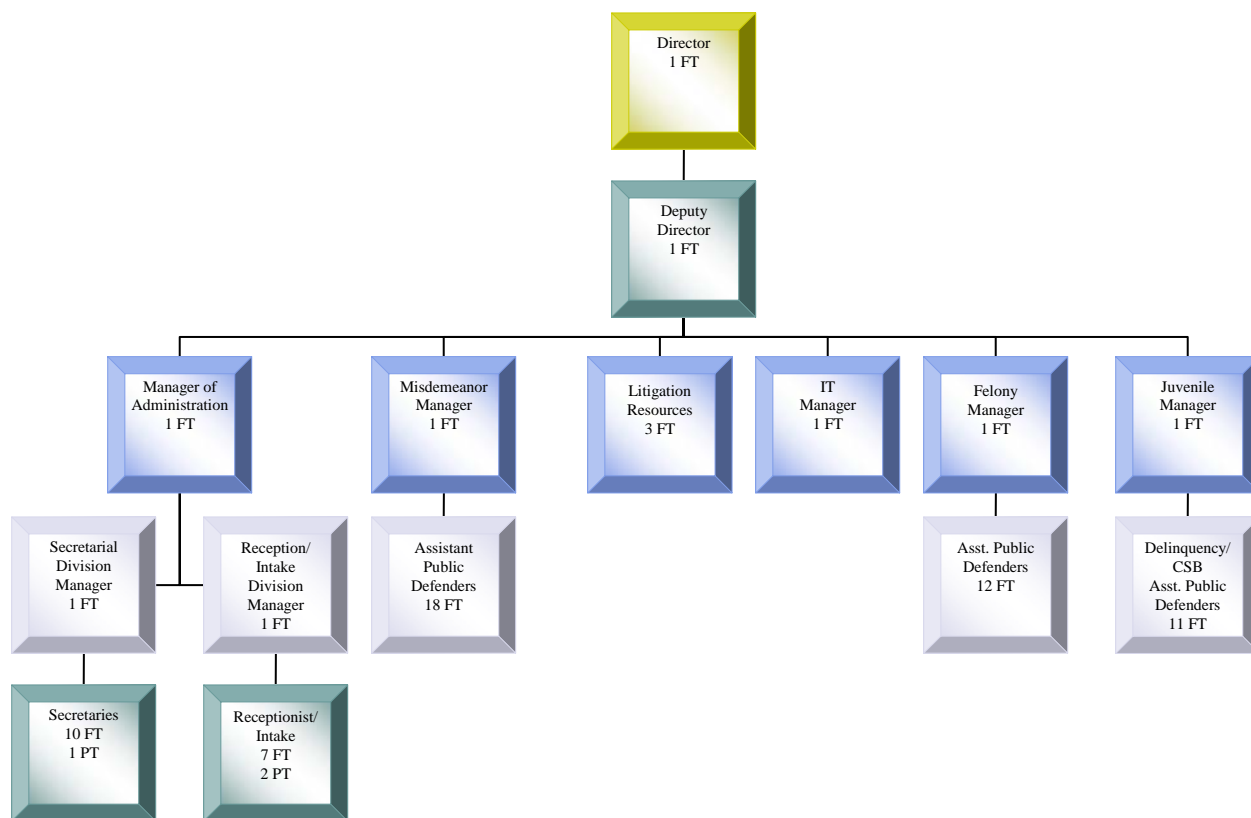
The Sixth Amendment to the Constitution of the United States guarantees that any person charged with a crime is entitled to the assistance of counsel for his defense. In 1975, the State of Ohio enacted Chapter 120 of the Ohio Revised Code, which establishes a public defender system for Ohio citizens who are accused of crimes that could result in the loss of their liberty.

Since May 1, 1976, the Law Office of the Public Defender has represented indigent citizens in Montgomery County who cannot afford to retain a private attorney. A five member Public Defender

Commission, established under the Ohio statute, is appointed by the Board of County Commissioners and Judges of the Common Pleas Court. The Law Office of the Public Defender consists of a Director, Deputy Director, 45 attorneys and 26 support staff.

During the past thirty years, the number of clients has dramatically increased. In 1985, the caseload of the Public Defender office was approximately 10,500. Ten years later in 1995 the Public Defender office represented approximately 19,600 individuals, nearly doubling its caseload in one decade. In 2007 the office represented clients in almost 27,000 cases.

TABLE OF ORGANIZATION



Mission Statement:

The Law Office of the Public Defender will continue to provide the highest standard of representation to indigent criminal defendants, to monitor the procedures of the various courts, jails and other criminal justice institutions to ensure that the rights of the indigent are given equal and due protection, and to help individuals move out of the criminal justice system and into proper social service support systems, such as mental health and addiction treatment.

Challenges:

- The Public Defender's Office major challenge is limiting the number of cases accepted in order to fulfill its legal and ethical obligations to provide competent representation.
- In recent years, this office has used technology to handle an increasing caseload without a concomitant increase in professional and support staff. The Law Office of the Public Defender handled over 27,000 cases in 2005, over 28,000 in 2006 and almost 27,000 in 2007. The lawyers cannot handle more cases competently.
- The American Bar Association Standing Committee on Ethics and Professional Responsibility agrees this is an ethical imperative. In its formal Opinion 06-441, dated

May 13, 2006 "Ethical Obligations of Lawyers Who Represent Indigent Criminal Defendants when Excessive Caseloads Interfere with Competent and Diligent Representation," it found an obligation not to accept more cases than can be handled competently. This obligation applies not only to the individual lawyer, but also managers and supervisors, who are required to make reasonable efforts to ensure that the workloads do not exceed a level that may be competently handled by the individual lawyers. Consequently, because of budget and staff constraints, the Law Office of the Public Defenders may be put in the unwanted position of limiting the number of cases it can accept for representation.

Goals and Objectives:

- Provide excellent legal representation as caseloads rise
- Rely on technology to increase productivity so that our attorneys can represent as many indigent clients each year as possible, while containing costs

Type of Cases	2005	2006	2007	2008 Goal
Appeals	33	36	34	30
Domestic Relations	151	149	97	100
Extradition	117	123	121	120
Felony	2,288	2,209	2,392	2,400
Juvenile Contempt	166	195	278	280
Juvenile CSB	205	166	134	130
Juvenile Delinquency	1,800	1,820	1,850	1,850
Misdemeanor	20,010	21,393	19,283	19,280
Preliminary Hearing	2,302	2,226	2,325	2,330
Pro Bono	74	68	39	40
Total Cases	27,146	28,385	26,553	26,560

ADOPTED BUDGET SUMMARY BY DEPARTMENT



<u>Public Defender</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted
<u>General Fund</u>				
General Fund	4,762,633	5,032,386	5,061,634	5,175,171
Fund Total	\$ 4,762,633	\$ 5,032,386	\$ 5,061,634	\$ 5,175,171
Total General Fund	\$ 4,762,633	\$ 5,032,386	\$ 5,061,634	\$ 5,175,171
Department Total	\$ 4,762,633	\$ 5,032,386	\$ 5,061,634	\$ 5,175,171

Department: 54 Public Defender
Fund Title: 1 General Fund
Subfund Title: 1 General Fund
Program Cost Account: Judicial & Law Enforcement



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	3,413,754	3,595,467	3,592,323	3,592,231	(3,236)	-0.1%
Fringe Benefits	1,095,847	1,176,439	1,204,029	1,312,460	136,021	11.6%
Special Fringe Benefits	2,435	2,970	4,817	2,970		
Operating Supplies	34,957	34,916	51,924	34,916		
Routine Business	28,942	27,536	26,421	27,536		
Board Approved Travel	5,858		4,764			
Staff Training and Development	12,130	30,057	38,260	30,057		
Contractual Professional Services	53,871	95,544	56,826	95,544		
Maintenance and Repair Services	4,342	13,600	4,006	11,082	(2,518)	-18.5%
Communications	55,495	55,857	54,360	55,857		
Rentals	629		2,517	2,518	2,518	
Capital Outlays	54,372		21,386	10,000	10,000	
Total	\$4,762,633	\$5,032,386	\$5,061,634	\$5,175,171	\$142,785	2.8%

Budgeted Positions

Full-Time Positions	70.00	70.00		70.00	
Part-Time Positions	3.00	3.00		3.00	
Total Positions	73.00	73.00		73.00	0.00

Adopted Budget Highlights

The 2007 General Fund Adopted Salary budgets were inflated by 3.0% to create the 2008 Adjusted Budget. With financial hardships on the General Fund, a 3.0% across the board reduction was applied to all Salary and related Fringe Benefit budgets. The reduction is \$3,236 or a 0.1% decrease from the 2007 Adopted Budget.

Fringe Benefits were budgeted based on actual employee costs.

The Capital Outlay request represents a replacement copier in the amount of \$10,000.

Estimated revenue totals \$1,600,537, which is up \$39,037 or 2.5% from 2007. State Public Defender revenue, up \$35,912 to \$1,472,412, accounts for most of the increase and is based on a 25.0% reimbursement rate for 2008. Share of Cost-Municipalities revenue increased \$3,125 to total \$128,125.

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
<u>Public Defender</u>				
<u>General Fund</u>				
General Fund				
General Fund				
<u>Public Defender</u>				
Full-Time				
ASSISTANT PUBLIC DEFENDER	41.00	41.00	41.00	-
DEPUTY PUBLIC DEFENDER	1.00	1.00	1.00	-
EXECUTIVE SECRETARY	1.00	1.00	1.00	-
EXPEDITER	1.00	1.00	1.00	-
INTAKE SPECIALIST	4.00	4.00	4.00	-
INVESTIGATOR	2.00	2.00	2.00	-
LEGAL SECRETARY	9.00	9.00	9.00	-
MANAGER	2.00	2.00	2.00	-
MANAGER OF ADMINISTRATIVE SERVICES	1.00	1.00	1.00	-
PARALEGAL	1.00	1.00	1.00	-
PUBLIC DEFENDER	1.00	1.00	1.00	-
RECEPTIONIST	2.00	2.00	2.00	-
SECTION MANAGER	2.00	2.00	2.00	-
SENTENCING SPECIALIST	1.00	1.00	1.00	-
SOCIAL WORKER I	1.00	1.00	1.00	-
Status TOTAL	70.00	70.00	70.00	-
Part-Time				
INTAKE SPECIALIST	2.00	2.00	2.00	-
LEGAL SECRETARY	1.00	1.00	1.00	-
Status TOTAL	3.00	3.00	3.00	-
OCA TOTAL	73.00	73.00	73.00	-
Subfund TOTAL General Fund	73.00	73.00	73.00	-
Fund TOTAL General Fund	73.00	73.00	73.00	-
GAAP Fund TOTAL General Fund	73.00	73.00	73.00	-
TOTAL DEPARTMENT	73.00	73.00	73.00	-

The Public Works Department is charged with providing a wide array of services both to the public and to internal county agencies. These services range from managing and maintaining the county's many facilities such as buildings, as well as parks and grounds, to solid waste management and disposal. Ensuring that these responsibilities are carried out falls to the following divisions:

Building Maintenance & Parks is responsible for providing maintenance services for most county buildings and grounds and operates the county's four regional parks. Building Maintenance includes the provision of custodial services and maintenance including electrical, plumbing, HVAC and capacity improvements for over one million square feet of space. Parks & Recreation operates and maintains over 600 acres of parkland; provides year-round recreational programming; and maintains grounds surrounding county buildings and other county agencies.

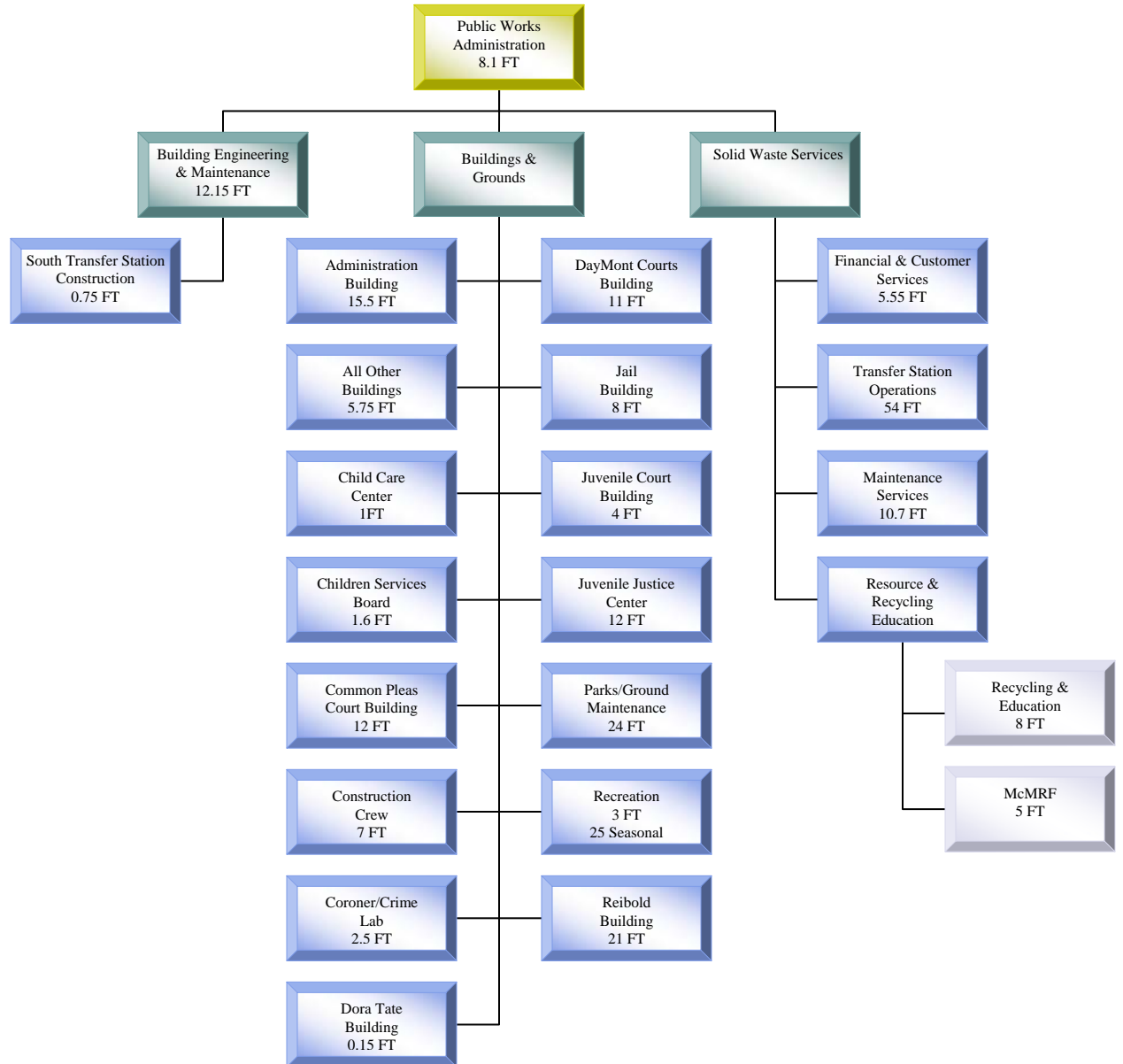
Engineering & Construction oversees most new construction projects and major renovations to existing structures. Projects that will be completed in 2008 include the installation of a fourth chiller for the Central Chiller Plant, the Solid Waste South Transfer Station renovation, the Coroner Crime Lab HVAC Upgrade, and the construction of the Juvenile

Justice Center. Other major projects include the Common Pleas Court renovation and design of the North Transfer Station renovation. This division also advises on the appropriate use of funds to preserve and maintain county buildings and structures valued at approximately \$354.0 million. Additionally, this division is responsible for managing efficient energy operations and for coordinating the department's safety program.

Financial Services oversees all finance functions of the department including accounts payable, accounts receivable, accounting, budgeting and administers leasing services for the county. This division is also responsible for the solid waste tipping fee and annual property charge billing process.

Solid Waste Services manages the North and South Solid Waste Transfer Station facilities and is responsible for the hauling of waste to a proper disposal facility; for overseeing fleet maintenance for the department including waste trucks and hauling trucks; and for managing several recycling and waste recovery programs. In addition, this division is responsible for providing educational and marketing/promotional programs to increase awareness to Reduce, Reuse and Recycle.

TABLE OF ORGANIZATION



Mission Statement:

The Public Works department provides facilities and services to improve the quality of life for all citizens of Montgomery County, which includes:

1. Over 600 acres of parkland for the enjoyment of lifelong recreational activities
2. Environmentally responsible recycling and solid waste management programs
3. Full-service building maintenance, custodial, and grounds keeping services
4. Engineering and construction services
5. Fiscally-responsible financial management services

Challenges:

- Implementation of the Computerized Maintenance Management System (CMMS) and utilization of modern predictive/preventative technologies to enhance the effectiveness of the preventative maintenance programs is a major challenge. Initial stages of this process have been identifying all maintenance tasks and establishing standards for these tasks. Building of the substantial CMMS database will be completed in 2008. Education and "winning over" of employees to successfully implement the program will continue through the implementation.
- Construction of the Common Pleas Court renovation project budgeted at \$11 million began in 2007. Coordination with tenants and contractor to maintain the 24 month completion schedule is a major challenge. The Engineering and Construction division faces additional challenges to execute the fifteen new 2008 capital projects budgeted at \$650,000.
- The Solid Waste Division will examine how to enhance services at the North Transfer Station in 2008. This long range planning will incorporate possible property acquisition and potential waste to energy recycling of waste.
- Financial and operational effects of the new solid waste disposal contract effective in 2008 will affect budget forecasts.

- In addition to designing and constructing the 2008 capital projects and completing the backlog of 2007 and earlier projects, the department will need to systemize our process to incorporate the project operating information, warranties and as-built information into the CMMS system.
- Operation and maintenance of new Juvenile Justice center facility through its first year will provide challenges.
- The department will continue efforts to emphasize the customer service aspect of daily operations and the impact this effort will have on building tenants, customers and the general public's perception of county government. This is accomplished through enhanced communications to personnel via staff and team meetings.

Goals and Objectives:

1. The Department of Public Works provides recreation programming at its four parks through its Building Maintenance and Parks Division.
2. Through the Solid Waste District, Public Works provides recycling and resource education and opportunities. Public Works responsibly provides disposal for all county residential solid waste and provides solid waste disposal services for residentially similar solid waste generated by the commercial sector.
3. The Building Maintenance and Parks Division provides full-service maintenance, custodial, and grounds keeping services for more than 20 facilities totaling approximately 1,300,000 square feet of occupied space.
4. The Engineering and Construction Management division oversees the planning, design, and construction of facilities, both new and improvements.
5. In addition to managing accounts payable and receivable for the department, the Financial Management Services process provides budgetary support including analysis, forecast, yearly budgeting and budget amendments.

PUBLIC WORKS STATISTICS

Services	Number	2005	2006	2007	2008 Goal
Demand: Recreation Programming Provide varied camp experiences for 6 through 15 year olds with attendance levels at 75% of capacity	1	765	825	825	825
Workload/Efficiency: Yearly camp attendance		625	874	941	825
Effectiveness: % demand met		88%	106%	114%	100%

Services	Number	2005	2006	2007	2008 Goal
Demand: Recreation Programming Yearly shelter rental average 2 rentals per week per shelter May through September	1	462	462	462	462
Workload: Number of yearly shelter rentals		631	629	659	462
Efficiency/Effectiveness: % of demand met		129%	128%	143%	100%

Services	Number	2005	2006	2007	2008 Goal
Demand: Recreation Programming Provide access and programming such that yearly attendance figures are twice the county's population	1	1,104,374	1,104,374	1,104,374	1,104,374
Workload: Yearly attendance		1,386,320	933,129	1,215,196	1,104,374
Efficiency/Effectiveness: % of goal met		126%	84%	110%	100%

Services	Number	2005	2006	2007	2008 Goal
Demand: Recycling and Resource Education Outreach and education activities including workshops, contests, parades, campaigns that contact figures are 20% of the county's population	2	110,437	110,437	110,437	110,437
Workload: Contact figures		133,241	172,358	113,469	110,437
Efficiency/Effectiveness: % of goal met		120%	156%	103%	100%



PUBLIC WORKS STATISTICS

Services	Number	2005	2006	2007	2008 Goal
Demand: Engineering and Construction Provide first class planning, design, and construction of new and facilities improvements as measured by completion on time	4	14	27	21	12
Workload: Number of projects completed on time		11	24	17	12
Efficiency/Effectiveness: % of goal met		76%	89%	81%	100%

Services	Number	2005	2006	2007	2008 Goal
Demand: Engineering and Construction Provide planning, design, and construction of new and facilities improvements as measured by completion within budget	4	11	27	21	12
Workload: Number of projects completed within budget		10	21	15	12
Efficiency/Effectiveness: % of goal met		91%	78%	71%	100%

Services	Number	2005	2006	2007	2008 Goal
Demand: Financial Management Monitor operating expenditures ensuring that expenditures are less than or equal to budget	5	\$44,861,214	\$42,238,712	\$51,370,563	\$51,751,379
Workload: Yearly operating budget expenditures		\$39,391,186	\$38,921,233	\$38,812,368	\$51,751,379
Efficiency/Effectiveness: % of goal met		100%	100%	100%	100%

Services	Number	2005	2006	2007	2008 Goal
Workload: Waste Disposal Municipal Solid Waste (MSW) Received	2	341,315	331,548	326,244	330,000
Regular		94,255	175,452	198,072	150,000
Transload		437,575	509,006	524,316	480,000
Total MSW					

ADOPTED BUDGET SUMMARY BY DEPARTMENT



	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted
<u>Public Works</u>				
<u>Capital Projects Funds</u>				
Public Works Capital				
Capital Depreciation Fund		89,560		-
Fund Total	\$ -	\$ 89,560	\$ -	\$ -
Total Capital Projects Funds	\$ -	\$ 89,560	\$ -	\$ -
<u>Enterprise Funds</u>				
Solid Waste Management				
Solid Waste Allied Projects	82,805	75,425	75,375	77,219
Solid Waste Management	23,944,476	32,265,423	22,389,664	33,037,550
Fund Total	\$ 24,027,281	\$ 32,340,848	\$ 22,465,039	\$ 33,114,769
Total Enterprise Funds	\$ 24,027,281	\$ 32,340,848	\$ 22,465,039	\$ 33,114,769
<u>General Fund</u>				
General Fund				
General Fund	8,859,885	10,664,109	9,936,146	10,878,046
Fund Total	\$ 8,859,885	\$ 10,664,109	\$ 9,936,146	\$ 10,878,046
Total General Fund	\$ 8,859,885	\$ 10,664,109	\$ 9,936,146	\$ 10,878,046
<u>Special Revenue Fund</u>				
Public Works Building Maintenance				
Children Services Board Contract	194,149	239,237	195,842	243,057
Coroner/Crime Lab Building	296,252	320,611	321,489	324,061
DayMont Courts Building	1,430,886	1,602,919	1,434,777	1,632,161
Dora Tate Building	67,705	105,221	80,903	106,466
Reibold Building	2,665,742	2,769,556	2,750,388	2,769,094
Stillwater Center Contract			141,501	-
Fund Total	\$ 4,654,734	\$ 5,037,544	\$ 4,924,900	\$ 5,074,839
Other Federal Grants				
Public Works FEMA Grant			340,235	313,357
Public Works Federal Grants	23,310			-
Fund Total	\$ 23,310	\$ -	\$ 340,235	\$ 313,357
Other State & Local Grants				

ADOPTED BUDGET SUMMARY BY DEPARTMENT



	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted
<u>Public Works</u>				
Market Development Grant		\$ 37,050	\$ 7,192	\$ 19,349
Montgomery County Litter Control	64,066			-
Public Works Grants (Misc State/Local)		142,530	121,301	-
Renewable Energy Demonstration Grant	(27,879)			-
Fund Total	\$ 36,187	\$ 179,580	\$ 128,493	\$ 19,349
<u>Other Special Revenue Funds-FC</u>				
Development Fee	152,655	1,097,421	152,000	200,000
HB 592 District Planning Fee	2,094,675	2,306,066	2,135,306	2,455,040
Fund Total	\$ 2,247,330	\$ 3,403,487	\$ 2,287,306	\$ 2,655,040
Total Special Revenue Fund	\$ 6,961,561	\$ 8,620,611	\$ 7,680,935	\$ 8,062,585
Department Total	\$ 39,848,727	\$ 51,715,128	\$ 40,082,119	\$ 52,055,400

Department: 19 Public Works
Fund Title: 419 Public Works Capital
Subfund Title: 100 Capital Depreciation Fund
Program Cost Account: Capital Outlays



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries		66,518			(66,518)	-100.0%
Fringe Benefits		23,042			(23,042)	-100.0%
Total	\$0	\$89,560	\$0	\$0	(\$89,560)	-100.0%

Budgeted Positions

Full-Time Positions	1.00	1.00		0.00	(1.00)
Total Positions	1.00	1.00		0.00	(1.00)

Adopted Budget Highlights

The Facilities Project Manager full-time position that was budgeted in the Public Works Capital fund was abolished.

Department: 19 Public Works
Fund Title: 557 Solid Waste Management
Subfund Title: Various
Program Cost Account: Environment & Public Works



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	3,608,973	3,447,760	3,585,697	3,732,713	284,953	8.3%
Fringe Benefits	1,167,319	1,223,451	1,235,624	1,397,958	174,507	14.3%
Special Fringe Benefits	26,303	38,445	30,912	40,445	2,000	5.2%
Post Employment Services	3,459	2,525	2,608	2,525		
Pre-Employment Services	1,583	4,370	1,649	4,370		
Operating Supplies	525,961	638,512	509,661	635,512	(3,000)	-0.5%
Routine Business	2,936	5,348	3,171	5,348		
Board Approved Travel	7,339	17,798	10,175	19,798	2,000	11.2%
Staff Training and Development	7,191	18,851	6,887	18,851		
Contractual Professional Services	532,522	725,783	553,619	616,783	(109,000)	-15.0%
Maintenance and Repair Services	791,352	758,464	818,987	834,464	76,000	10.0%
Communications	94,265	107,586	104,515	107,586		
Property and Casualty Insurance	97,740	112,010	59,748	112,010		
Public Utility Services	7,118,260	7,438,409	7,862,233	8,188,801	750,392	10.1%
Rentals	30,352	29,891	27,103	32,891	3,000	10.0%
Miscellaneous	938,028	1,076,476	1,067,627	1,076,476		
Interfund Transfers	8,870,559	16,487,169	6,377,684	16,052,238	(434,931)	-2.6%
Capital Outlays	46,411	60,000	62,548	88,000	28,000	46.7%
Construction and Improvements	10,111		17			
Debt Service	146,617	148,000	144,575	148,000		
Total	\$24,027,281	\$32,340,848	\$22,465,039	\$33,114,769	\$773,921	2.4%

Budgeted Positions

Full-Time Positions	76.75	73.65	75.55	1.90
Part-Time Positions	0.00	1.00	0.00	(1.00)
Total Positions	76.75	74.65	75.55	0.90

Department:	19	Public Works
Fund Title:	557	Solid Waste Management
Subfund Title:		Various
Program Cost Account:		Environment & Public Works



Adopted Budget Highlights

Public Works Solid Waste Management fund includes: Administration, Financial and Customer Services, Maintenance Services, Transfer Station Operations and Solid Waste Allied Projects.

The \$284,953 or 8.3% increase in Salaries and the \$174,507 or 14.3% increase in Fringe Benefits are based upon Budgeted Positions.

The 0.9 increase in Budgeted Positions is through the reduction of one part-time Customer Services Technician II and of 0.2 full-time Account Clerk II position in conjunction with the increase of one full-time Data Systems Coordinator, 0.6 full-time Customer Services Technician II and one full-time Equipment Operator I positions.

Interfund Transfers decreased by \$434,931 or 2.6%. This line is used to transfer cash to Solid Waste Capital projects and for debt service payments and is budgeted based upon planned fiscal needs. \$9.5 million of this line is for a transfer for the North Transfer Station Renovation project while the balance is for debt service payments.

Capital Outlays, budgeted at \$88,000, are for a replacement personal computer, a 1/4 ton pick up truck, and a 16 foot step van.

Public Works Solid Waste Management fund revenue budget is \$11,314,917 from Tipping Fees, \$10,897,000 from Annual Property Charges, \$500,000 from Investment Income, and \$33,000 from Miscellaneous. Total revenues are \$22,744,917.

Department: 19 **Public Works**
Fund Title: 1 **General Fund**
Subfund Title: 1 **General Fund**
Program Cost Account: **General Government**



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	3,573,080	4,411,654	4,139,850	4,407,684	(3,970)	-0.1%
Fringe Benefits	1,279,221	1,564,998	1,522,620	1,726,996	161,998	10.4%
Special Fringe Benefits	16,667	20,650	28,543	20,650		
Post Employment Services	882	555	681	555		
Pre-Employment Services	1,521	2,559	1,452	1,989	(570)	-22.3%
Operating Supplies	440,740	440,077	438,333	476,514	36,437	8.3%
Routine Business	4,571	4,649	4,546	4,649		
Board Approved Travel	4,664	2,562	3,637		(2,562)	-100.0%
Staff Training and Development	7,906	12,316	13,281	13,316	1,000	8.1%
Contractual Professional Services	155,320	182,476	143,920	173,576	(8,900)	-4.9%
Maintenance and Repair Services	649,088	686,325	653,018	841,167	154,842	22.6%
Communications	94,384	96,068	101,813	100,830	4,762	5.0%
Public Utility Services	2,193,229	2,662,888	2,339,448	2,812,888	150,000	5.6%
Rentals	20,978	21,531	25,670	22,531	1,000	4.6%
Miscellaneous	197,362	227,801	201,969	216,701	(11,100)	-4.9%
Interfund Transfers	37,385		185,830			
Cost Recovery and Intergov't Transfers	1,000					
Capital Outlays	181,886	277,000	131,534	8,000	(269,000)	-97.1%
Budget Control Account		50,000		50,000		
Total	<u>\$8,859,885</u>	<u>\$10,664,109</u>	<u>\$9,936,146</u>	<u>\$10,878,046</u>	<u>\$213,937</u>	<u>2.0%</u>

Budgeted Positions

Full-Time Positions	105.50	108.05	107.95	(0.10)
Seasonal Positions	24.00	24.00	25.00	1.00
Total Positions	<u>129.50</u>	<u>132.05</u>	<u>132.95</u>	<u>0.90</u>

Department:	19	Public Works
Fund Title:	1	General Fund
Subfund Title:	1	General Fund
Program Cost Account:		General Government



Adopted Budget Highlights

The Public Works General Fund budget includes: Engineering and Maintenance Services, Financial & Customer Services, Parks and Grounds Maintenance, Recreation, Administration Building, Child Care Center, Common Pleas Court, Jail, Juvenile Court, Sheriff Administration, Juvenile Justice Center and various other buildings categorized under the All Other Buildings budget.

The 2007 General Fund Adopted Salary budgets were inflated by 3.0% to create the 2008 Adjusted Budget. With financial hardships on the General Fund, a 3.0% across the board reduction was applied to all Salary and related Fringe Benefit budgets. The reduction is \$3,970 or a 0.1% decrease from the 2007 Adopted Budget. Fringe Benefits were budgeted based on actual employee costs.

The Seasonal position increase is the net result of decreases of one Athletic League Counselor, one Camp Helper, one Concession Attendant and the increase of four Recreation Leaders in the Recreation budget.

The \$154,842 or 22.6% increase in Maintenance and Repair Services is primarily the result of increasing the Juvenile Justice Center's appropriation by \$86,291 to reflect use of the building for the full year in 2008. Another \$67,551 is an additional appropriation in the Administration Building budget to better reflect the anticipated expenses for various maintenance contract expenses. Of this, \$29,551 is appropriation for fire alarm and UPS maintenance in the computer room that has been moved from the Data Processing Board to Public Works. The remaining \$1,000 is additional appropriation in the Recreation budget for anticipated fuel expenses.

Capital Outlays of \$8,000 is for Other Operating Equipment for the Child Care Center.

Additional ongoing funding includes: \$122,458 for the Juvenile Justice Center to reflect anticipated needs for the first full year of operation; \$22,900 for the Administration Building for the additional costs of building maintenance contracts; \$5,000 for the Juvenile Court Building for electricity expenses; and \$145,000 for the Jail for electricity, gas and water expenses.

Public Works General Fund revenue budget includes: \$190,107 for Office Rentals, \$103,143 for Inter-Departmental Agreements for maintenance and grounds services, \$86,000 for Parks and Recreation Fees, \$30,750 for Concession Sales, \$15,000 for the County Share of State Levied Construction and Demolition Fees, \$900 for Contractual Services and \$6,630 for Vending Machine Commissions. Total revenue for General Fund Public Works is \$432,530.

Department: 19 Public Works
Fund Title: 295 Public Works Building Maintenance
Subfund Title: Various
Program Cost Account: General Government



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	1,207,396	1,346,876	1,327,127	1,400,691	53,815	4.0%
Fringe Benefits	421,576	498,291	471,726	533,112	34,821	7.0%
Special Fringe Benefits	1,799	4,061	1,585	4,061		
Post Employment Services	95	1,208	75	1,208		
Pre-Employment Services	148	300	92	300		
Operating Supplies	192,243	193,246	222,744	188,246	(5,000)	-2.6%
Staff Training and Development		3,500		3,500		
Contractual Professional Services	103,854	124,104	95,371	124,104		
Law Enforcement Services	2,803					
Maintenance and Repair Services	413,028	370,175	390,393	374,675	4,500	1.2%
Communications	12,227	14,919	11,582	15,119	200	1.3%
Property and Casualty Insurance	20,321	2,050	16,232	2,050		
Public Utility Services	785,031	785,399	780,106	785,199	(200)	0.0%
Rentals		500			(500)	-100.0%
Miscellaneous	614,469	693,321	578,200	694,321	1,000	0.1%
Interfund Transfers	879,563	885,042	1,026,543	884,201	(841)	-0.1%
Capital Outlays	180	4,000	3,125		(4,000)	-100.0%
Budget Control Account		110,552		64,052	(46,500)	-42.1%
Total	\$4,654,734	\$5,037,544	\$4,924,900	\$5,074,839	\$37,295	0.7%

Budgeted Positions

Full-Time Positions	36.10	36.25	36.25	
Total Positions	36.10	36.25	36.25	0.00

Department:	19	Public Works
Fund Title:	295	Public Works Building Maintenance
Subfund Title:		Various
Program Cost Account:		General Government



Adopted Budget Highlights

The Public Works Building Maintenance fund includes: Children Services, Coroner/Crime Lab Building, DayMont Courts Building, Dora Tate Building and the Reibold Building.

Salaries increased \$53,815 or 4.0% based on actual positions and Fringe Benefits increased \$34,821 or 7.0%. Fringe Benefits are budgeted based upon all budgeted positions.

The Interfund Transfer budgeted at \$884,201 covers debt service payments for Reibold Building improvements.

The Budget Control Account decreased \$46,500 or 42.1% due to a reduction in the Reibold building appropriation for this line associated with the loss of rental revenue.

Revenue estimated for the Building Maintenance budgets is \$5,076,272. The revenue categories include Office Rentals for \$2,119,946, Operating Subsidies for \$1,259,508, Other Cash Transfers for \$798,341, Debt Service Intergovernmental Transfers for \$651,820, Inter-Departmental Agreements for \$243,057 and Vending Machine Commissions for \$3,600.

Department: 19 Public Works
Fund Title: 296 Other Federal Grants
Subfund Title: Various
Program Cost Account: Environment & Public Works



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Interfund Transfers				313,357	313,357	
Cost Recovery and Intergov't Transfers			305,403			
Construction and Improvements	23,310		34,832			
Total	\$23,310	\$0	\$340,235	\$313,357	\$313,357	

Adopted Budget Highlights

The Public Works Federal Grant fund includes the Dora Tate RTA Community and the FEMA 2004 Snow Emergency Grants.

The actual expenses for construction at the Dora Tate Center were in 2006 and the FEMA 2004 Snow Emergency Grant expenses occurred in 2007.

The 2008 Adopted Budget was appropriated and expended in the final quarter of 2007.

Revenues of \$335,225 are budgeted for Federal Reimbursements.

Department: 19 Public Works
Fund Title: 297 Other State & Local Grants
Subfund Title: Various
Program Cost Account: Environment & Public Works



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	(2,500)					
Fringe Benefits	(1,307)					
Operating Supplies				6,600	6,600	
Contractual Professional Services	12,081	179,580	128,493	6,264	(173,316)	-96.5%
Interfund Transfers	37,527					
Capital Outlays	18,265			6,485	6,485	
Construction and Improvements	(27,879)					
Total	\$36,187	\$179,580	\$128,493	\$19,349	(\$160,231)	-89.2%

Budgeted Positions

Full-Time Positions	1.50	0.00	0.00	
Total Positions	1.50	0.00	0.00	0.00

Adopted Budget Highlights

The Other State and Local Grants Fund includes the following grants: Recycle! Ohio, Renewable Energy Demonstration, Keep America Beautiful, Ash Monofill Testing, 2006 Community Development and 2007 Community Development.

The 2006 expenses were for the completed Recycle! Ohio and Renewable Energy Demonstration grants.

The 2007 expenses were \$101,301 for Ash Monofill Testing, \$20,000 for Keep America Beautiful, and \$7,192 for 2006 Community Development program.

The 2008 Adopted Budget is appropriation for the 2007 Community Development Grant.

Revenue estimates for the 2007 Community Grant are \$10,000 for State Grants and \$9,349 for Other Cash Transfers.

Department: 19 Public Works
Fund Title: 299 Other Special Revenue Funds-FC
Subfund Title: Various
Program Cost Account: Environment & Public Works



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	452,898	464,599	483,095	522,986	58,387	12.6%
Fringe Benefits	201,579	205,083	208,583	231,170	26,087	12.7%
Special Fringe Benefits	1,065	3,467	1,445	4,467	1,000	28.8%
Post Employment Services	348	200	443	500	300	150.0%
Pre-Employment Services	170	500		500		
Operating Supplies	108,981	97,863	140,340	107,863	10,000	10.2%
Routine Business	5,824	7,133	5,961	8,133	1,000	14.0%
Board Approved Travel	4,061	7,960	5,360	7,960		
Staff Training and Development	5,785	4,888	5,236	6,888	2,000	40.9%
Contractual Professional Services	681,814	770,969	801,400	851,669	80,700	10.5%
Maintenance and Repair Services	12,156	26,673	12,259	26,673		
Communications	161,113	207,557	173,804	177,557	(30,000)	-14.5%
Property and Casualty Insurance	3,397	2,040	2,219	2,040		
Public Utility Services	185,843	208,364	176,610	198,364	(10,000)	-4.8%
Rentals	8,068	6,274	9,866	13,274	7,000	111.6%
Intergovernmental	190,330	175,000	130,000	175,000		
Miscellaneous	98,346	204,496	88,665	204,496		
Interfund Transfers	62,359	897,421			(897,421)	-100.0%
Capital Outlays	63,193	113,000	42,021	115,500	2,500	2.2%
Total	\$2,247,330	\$3,403,487	\$2,287,306	\$2,655,040	(\$748,447)	-22.0%

Budgeted Positions

Full-Time Positions	12.50	12.00	13.00	1.00
Total Positions	12.50	12.00	13.00	1.00

Department:	19	Public Works
Fund Title:	299	Other Special Revenue Funds-FC
Subfund Title:		Various
Program Cost Account:		Environment & Public Works



Adopted Budget Highlights

The Other Special Revenue funds for Public Works include the Development Fee and HB 592 District Planning Fee. The HB 592 District Planning Fee budget supports two programs: Recycle & Resource Education and McMRF.

The \$58,387 or 12.6% increase in Salaries is based upon Budgeted Positions, while the \$26,087 or 12.7% increase in Fringe Benefits is based upon actual positions.

Full-time positions increased due to the addition of one Program Specialist.

2007 Interfund Transfers of \$897,421 were budgeted for a share of estimated costs for the construction of administrative offices for Recycling and Education Programs.

Capital Outlays of \$115,500 are for replacement of three personal computers (\$6,000), one 3/4 ton pick up truck (\$23,000), the Buy Recycled Grant (\$35,000), upgrade to the Boonshoft Museum of Discovery exhibit (\$35,000), the purchase of recycled patio furniture (\$5,000) and vehicle wraps (\$11,500).

Budgeted revenue for this subfund is \$1,400,000 from Solid Waste District Generation Fees and \$1,115,200 from HB 592 District Planning Fee for a total of \$2,515,200.

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
<u>Public Works</u>				
<u>Capital Projects Funds</u>				
Public Works Capital				
Capital Depreciation Fund				
<u>Capital Depreciation Fund Administration</u>				
Full-Time				
FACILITIES PROJECT MANAGER	1.00	1.00	-	(1.00)
Status TOTAL	1.00	1.00	-	(1.00)
OCA TOTAL	1.00	1.00	-	(1.00)
Subfund TOTAL Capital Depreciation Fund	1.00	1.00	-	(1.00)
Fund TOTAL Public Works Capital	1.00	1.00	-	(1.00)
GAAP Fund TOTAL Capital Projects Funds	1.00	1.00	-	(1.00)

Enterprise Funds

Solid Waste Management

Solid Waste Allied Projects

South Transfer Station Construction

Full-Time				
PLANNING/CONSTRUCTION SUPERINTENDENT	0.75	0.75	0.75	-
Status TOTAL	0.75	0.75	0.75	-
OCA TOTAL	0.75	0.75	0.75	-
Subfund TOTAL Solid Waste Allied Projects	0.75	0.75	0.75	-

Solid Waste Management

Administration

Full-Time				
ASSOCIATE ENGINEER	1.00	0.30	0.30	-
DATA SYSTEMS COORDINATOR	-	-	0.50	0.50
DEPUTY DIRECTOR	1.00	1.00	1.00	-
DIRECTOR	1.00	0.50	0.50	-
DIRECTOR/SECRETARY	1.00	0.50	-	(0.50)
ENGINEERING & CONSTRUCTION MANAGER	-	0.30	0.30	-
HUMAN RESOURCES REPRESENTATIVE	-	-	0.35	0.35
HUMAN RESOURCES SPECIALIST	1.00	0.35	-	(0.35)
PAYROLL/PERSONNEL CLERK	2.00	0.60	0.60	-
SAFETY DIRECTOR	1.00	0.50	-	(0.50)
SAFETY OFFICER	-	-	0.50	0.50
SECRETARY TO DEPARTMENT DIRECTOR	-	-	0.50	0.50

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
Status TOTAL	8.00	4.05	4.55	0.50
OCA TOTAL	8.00	4.05	4.55	0.50
<u>Financial and Customer Services</u>				
Full-Time				
ACCOUNT CLERK II	1.75	1.15	0.95	(0.20)
ACCOUNTANT III	0.50	0.50	0.50	-
CLERICAL SUPERVISOR	0.50	0.50	0.50	-
CUSTOMER SERVICES TECHNICIAN II	2.00	1.00	1.60	0.60
FINANCIAL SERVICES DIVISION MANAGER	1.00	0.60	-	(0.60)
FINANCIAL SERVICES MANAGER	-	-	0.60	0.60
MANAGEMENT ANALYST	1.00	0.40	0.40	-
SECRETARY	1.00	1.00	1.00	-
Status TOTAL	7.75	5.15	5.55	0.40
Part-Time				
CUSTOMER SERVICES TECHNICIAN II	-	1.00	-	(1.00)
Status TOTAL	-	1.00	-	(1.00)
OCA TOTAL	7.75	6.15	5.55	(0.60)
<u>Maintenance Services</u>				
Full-Time				
AUTO MECHANIC II	1.00	2.00	2.00	-
AUTOMOTIVE MECHANIC CREWLEADER	1.00	1.00	1.00	-
AUTOMOTIVE MECHANIC I	1.00	-	-	-
AUTOMOTIVE MECHANIC II	3.00	3.00	3.00	-
ELECTRICAL MECHANIC	1.00	1.00	1.00	-
FLEET/INFRASTRUCTURE MAINT. SUPERVISOR	0.70	0.70	0.70	-
MAINTENANCE MECHANIC II	2.00	2.00	2.00	-
STOREKEEPER II	1.00	1.00	1.00	-
Status TOTAL	10.70	10.70	10.70	-
OCA TOTAL	10.70	10.70	10.70	-
<u>Transfer Station Operations</u>				
Full-Time				
ASSISTANT SOLID WASTE SERVICES MANAGER	0.50	0.50	0.50	-
CONFIDENTIAL OFFICE CLERK	1.00	1.00	1.00	-
EQUIPMENT OPERATOR I	14.00	14.00	15.00	1.00
EQUIPMENT OPERATOR II	12.00	12.00	-	(12.00)
EQUIPMENT OPERATOR II (HT/TO)	-	-	12.00	12.00
FACILITY & EQUIPMENT MAINT WORKER	11.00	12.00	12.00	-
FLEET OPERATIONS SUPERVISOR	1.00	1.00	1.00	-
RECEPTIONIST II	0.50	0.50	0.50	-
REFRIGERANT RECOVERY TECHNICIAN	1.00	1.00	1.00	-
SCALES OPERATOR	6.00	6.00	6.00	-

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
SOLID WASTE SERVICES MANAGER	1.00	1.00	1.00	-
WASTE HANDLING OPERATIONS SUPERVISOR	4.00	4.00	4.00	-
Status TOTAL	52.00	53.00	54.00	1.00
OCA TOTAL	52.00	53.00	54.00	1.00
Subfund TOTAL Solid Waste Management	78.45	73.90	74.80	0.90
Fund TOTAL Solid Waste Management	79.20	74.65	75.55	0.90
GAAP Fund TOTAL Enterprise Funds	79.20	74.65	75.55	0.90

General Fund

General Fund

General Fund

Administration Building

Full-Time

BUILDING MAINTENANCE APPRENTICE	1.00	1.00	1.00	-
BUILDING MAINTENANCE MECHANIC	-	1.00	-	(1.00)
BUILDING MAINTENANCE MECHANIC I	1.00	1.00	1.00	-
BUILDING MAINTENANCE MECHANIC II	1.00	1.00	1.00	-
BUILDING MAINTENANCE MECHANIC III	1.00	-	1.00	1.00
BUILDING MAINTENANCE SUPERVISOR	1.00	1.00	-	(1.00)
BUILDING MAINTENANCE SUPERVISOR II	-	-	1.00	1.00
CUSTODIAL WORKER CREWLEADER	1.00	1.00	-	(1.00)
CUSTODIAL WORKER I	7.50	8.00	7.50	(0.50)
CUSTODIAL WORKER II	1.00	-	1.00	1.00
CUSTODIAL WORKER SUPERVISOR I	1.00	1.00	1.00	-
EQUIPMENT OPERATOR I	1.00	-	-	-
FACILITY & EQUIPMENT MAINT WORKER	-	1.00	1.00	-

Status TOTAL **16.50** **16.00** **15.50** **(0.50)**

OCA TOTAL **16.50** **16.00** **15.50** **(0.50)**

All Other Buildings

Full-Time

BUILDING MAINTENANCE APPRENTICE	1.20	0.20	0.20	-
BUILDING MAINTENANCE MECHANIC I	1.00	1.00	1.00	-
BUILDING MAINTENANCE MECHANIC II	1.00	1.00	1.00	-
BUILDING MAINTENANCE MECHANIC III	1.70	1.70	1.70	-
BUILDING MAINTENANCE SUPERVISOR	0.85	0.85	-	(0.85)
BUILDING MAINTENANCE SUPERVISOR II	-	-	0.85	0.85
CUSTODIAL WORKER I	5.00	1.00	1.00	-
CUSTODIAL WORKER II	2.00	1.00	-	(1.00)
CUSTODIAL WORKER SUPERVISOR I	1.00	-	-	-

Status TOTAL **13.75** **6.75** **5.75** **(1.00)**

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
OCA TOTAL	13.75	6.75	5.75	(1.00)
<u>Building Maintenance Construction Crew</u>				
Full-Time				
BUILDING MAINTENANCE APPRENTICE	4.00	5.00	5.00	-
BUILDING MAINTENANCE MECHANIC I	1.00	1.00	1.00	-
BUILDING MAINTENANCE MECHANIC III	1.00	1.00	-	(1.00)
BUILDING MAINTENANCE SUPERVISOR	1.00	1.00	-	(1.00)
BUILDING MAINTENANCE SUPERVISOR II	-	-	1.00	1.00
Status TOTAL	7.00	8.00	7.00	(1.00)
OCA TOTAL	7.00	8.00	7.00	(1.00)
<u>Child Care Center</u>				
Full-Time				
CUSTODIAL WORKER II	1.00	1.00	1.00	-
Status TOTAL	1.00	1.00	1.00	-
OCA TOTAL	1.00	1.00	1.00	-
<u>Common Pleas Court Building</u>				
Full-Time				
BUILDING MAINTENANCE APPRENTICE	-	-	1.00	1.00
BUILDING MAINTENANCE MECHANIC	-	1.00	1.00	-
BUILDING MAINTENANCE MECHANIC II	1.00	-	-	-
BUILDING MAINTENANCE MECHANIC III	1.00	1.00	-	(1.00)
CUSTODIAL WORKER I	8.00	8.00	8.00	-
CUSTODIAL WORKER II	2.00	2.00	1.00	(1.00)
CUSTODIAL WORKER SUPERVISOR	-	-	1.00	1.00
CUSTODIAL WORKER SUPERVISOR I	2.00	1.00	-	(1.00)
Status TOTAL	14.00	13.00	12.00	(1.00)
OCA TOTAL	14.00	13.00	12.00	(1.00)
<u>Engineering & Maintenance Services</u>				
Full-Time				
ARCHITECT	1.00	1.00	1.00	-
ASSOCIATE ENGINEER	-	0.70	0.70	-
BUILDING & GROUNDS MANAGER	1.00	1.00	-	(1.00)
BUILDING MAINTENANCE & PARKS MANAGER	-	-	1.00	1.00
CLERICAL PROCESSING SPECIALIST I	1.00	1.00	-	(1.00)
CLERICAL PROCESSING SPECIALIST II	1.00	1.00	-	(1.00)
CMM SYSTEMS SPECIALIST	-	-	1.00	1.00
CMMS SPECIALIST	-	1.00	-	(1.00)
CONSTRUCTION PROJECT COORDINATOR	1.00	1.00	1.00	-
DIRECTOR	-	0.50	0.50	-
DIRECTOR/SECRETARY	-	0.50	-	(0.50)
ENERGY MANAGER	1.00	1.00	1.00	-

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
ENGINEER	1.00	1.00	1.00	-
ENGINEERING & CONSTRUCTION MANAGER	1.00	0.70	0.70	-
ENGINEERING TECHNICIAN	2.00	1.00	1.00	-
PLANNING/CONSTRUCTION SUPERINTENDENT	0.25	0.25	0.25	-
PROPERTY MANAGEMENT ASSISTANT	1.00	1.00	1.00	-
SAFETY DIRECTOR	-	0.50	-	(0.50)
SAFETY OFFICER	-	-	0.50	0.50
SECRETARY	-	-	1.00	1.00
SECRETARY II	1.00	1.00	-	(1.00)
SECRETARY TO DEPARTMENT DIRECTOR	-	-	0.50	0.50
Status TOTAL	12.25	14.15	12.15	(2.00)
OCA TOTAL	12.25	14.15	12.15	(2.00)
<u>Financial and Customer Services</u>				
Full-Time				
ACCOUNT CLERK II	-	0.60	0.30	(0.30)
CUSTOMER SERVICES TECHNICIAN II	-	-	0.20	0.20
FINANCIAL SERVICES DIVISION MANAGER	-	0.40	-	(0.40)
FINANCIAL SERVICES MANAGER	-	-	0.40	0.40
HUMAN RESOURCES REPRESENTATIVE	-	-	0.65	0.65
HUMAN RESOURCES SPECIALIST	-	0.65	-	(0.65)
MANAGEMENT ANALYST	-	0.60	0.60	-
PAYROLL/PERSONNEL CLERK	-	1.40	1.40	-
Status TOTAL	-	3.65	3.55	(0.10)
OCA TOTAL	-	3.65	3.55	(0.10)
<u>Jail Building</u>				
Full-Time				
BUILDING MAINTENANCE APPRENTICE	1.00	2.00	3.00	1.00
BUILDING MAINTENANCE MECHANIC	-	2.00	1.00	(1.00)
BUILDING MAINTENANCE MECHANIC I	2.00	-	-	-
BUILDING MAINTENANCE MECHANIC II	1.00	1.00	-	(1.00)
BUILDING MAINTENANCE MECHANIC III	1.00	-	-	-
BUILDING MAINTENANCE SUPERVISOR	1.00	1.00	-	(1.00)
BUILDING MAINTENANCE SUPERVISOR II	-	-	1.00	1.00
CUSTODIAL WORKER CREWLEADER	1.00	1.00	1.00	-
CUSTODIAL WORKER I	1.00	1.00	1.00	-
CUSTODIAL WORKER II	1.00	1.00	1.00	-
Status TOTAL	9.00	9.00	8.00	(1.00)
OCA TOTAL	9.00	9.00	8.00	(1.00)
<u>Juvenile Court Building</u>				
Full-Time				
BUILDING MAINTENANCE MECHANIC	-	0.50	-	(0.50)
BUILDING MAINTENANCE MECHANIC I	1.00	-	-	-

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
BUILDING MAINTENANCE MECHANIC II	-	-	1.00	1.00
BUILDING MAINTENANCE MECHANIC III	1.00	1.00	1.00	-
CUSTODIAL WORKER I	3.00	1.50	2.00	0.50
Status TOTAL	5.00	3.00	4.00	1.00
OCA TOTAL	5.00	3.00	4.00	1.00
<u>Juvenile Justice Center</u>				
Full-Time				
BUILDING MAINTENANCE APPRENTICE	-	-	3.00	3.00
BUILDING MAINTENANCE MECHANIC	-	0.50	2.00	1.50
BUILDING MAINTENANCE MECHANIC I	-	1.00	-	(1.00)
CUSTODIAL WORKER I	-	3.00	4.00	1.00
CUSTODIAL WORKER II	-	1.00	2.00	1.00
CUSTODIAL WORKER SUPERVISOR I	-	1.00	1.00	-
Status TOTAL	-	6.50	12.00	5.50
OCA TOTAL	-	6.50	12.00	5.50
<u>Parks & Grounds Maintenance</u>				
Full-Time				
AUTOMOTIVE MECHANIC I	1.00	1.00	1.00	-
CLERICAL PROCESSING SPECIALIST I	1.00	1.00	-	(1.00)
CLERICAL PROCESSING SPECIALIST II	-	-	1.00	1.00
CLERICAL SUPERVISOR	1.00	1.00	1.00	-
FACILITY & EQUIPMENT MAINT CREW LEADER	1.00	1.00	1.00	-
FACILITY & EQUIPMENT MAINT WORKER	5.00	5.00	5.00	-
GROUNDSKEEPER	11.00	11.00	11.00	-
PARKS SUPERVISOR	-	-	3.00	3.00
PARKS SUPERVISOR I	3.00	3.00	-	(3.00)
PARKS SUPERVISOR II	1.00	1.00	-	(1.00)
PARKS SYSTEM SUPERVISOR	-	-	1.00	1.00
Status TOTAL	24.00	24.00	24.00	-
OCA TOTAL	24.00	24.00	24.00	-
<u>Recreation</u>				
Full-Time				
CLERICAL PROCESSING SPECIALIST I	1.00	1.00	1.00	-
RECREATION COORDINATOR	1.00	1.00	1.00	-
RECREATION SUPERVISOR	1.00	1.00	1.00	-
Status TOTAL	3.00	3.00	3.00	-
Seasonal				
ATHLETIC LEAGUE COUNSELOR	3.00	3.00	2.00	(1.00)
CAMP DIRECTOR	4.00	4.00	4.00	-
CAMP HELPER	1.00	1.00	-	(1.00)
CONCESSION ATTENDANT	4.00	4.00	3.00	(1.00)

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
RECREATION ATHLETICS LEADER	1.00	1.00	1.00	-
RECREATION LEADER	-	-	14.00	14.00
SEASONAL	10.00	10.00	-	(10.00)
SEASONAL INTERN	1.00	1.00	1.00	-
Status TOTAL	24.00	24.00	25.00	1.00
OCA TOTAL	27.00	27.00	28.00	1.00
Subfund TOTAL General Fund	129.50	132.05	132.95	0.90
Fund TOTAL General Fund	129.50	132.05	132.95	0.90
GAAP Fund TOTAL General Fund	129.50	132.05	132.95	0.90

Special Revenue Fund

Other Special Revenue Funds-FC

HB 592 District Planning Fee

McMRF

Full-Time

FACILITY & EQUIPMENT MAINT WORKER	2.00	3.00	3.00	-
LABORER	1.00	-	-	-
WASTE EXCHANGE STORES CLERK	1.00	1.00	1.00	-
WASTE HANDLING OPERATIONS SUPERVISOR	1.00	1.00	1.00	-
Status TOTAL	5.00	5.00	5.00	-
OCA TOTAL	5.00	5.00	5.00	-

Recycling and Education Programs

Full-Time

ASSISTANT SOLID WASTE SERVICES MANAGER	0.50	0.50	0.50	-
CLERICAL PROCESSING SPECIALIST II	-	-	1.00	1.00
FACILITY & EQUIPMENT MAINT WORKER	2.00	1.00	1.00	-
PROGRAM SPECIALIST	3.00	3.00	4.00	1.00
RECEPTIONIST II	0.50	0.50	0.50	-
SECRETARY	2.00	2.00	1.00	(1.00)
Status TOTAL	8.00	7.00	8.00	1.00
OCA TOTAL	8.00	7.00	8.00	1.00

Subfund TOTAL HB 592 District Planning Fee

Fund TOTAL Other Special Revenue Funds-FC

13.00	12.00	13.00	1.00
13.00	12.00	13.00	1.00

Public Works Building Maintenance

Children Services Board Contract

Children Services Board

Full-Time

BUILDING MAINTENANCE APPRENTICE	0.80	0.80	0.80	-
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2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
BUILDING MAINTENANCE MECHANIC III	0.80	0.80	0.80	-
Status TOTAL	1.60	1.60	1.60	-
OCA TOTAL	1.60	1.60	1.60	-
Subfund TOTAL Children Services Board Contract	1.60	1.60	1.60	-
Coroner/Crime Lab Building				
<u>Coroner/Crime Lab Building (SR)</u>				
Full-Time				
BUILDING MAINTENANCE MECHANIC	-	-	1.00	1.00
BUILDING MAINTENANCE MECHANIC III	1.00	1.00	-	(1.00)
CUSTODIAL WORKER CREWLEADER	-	-	1.00	1.00
CUSTODIAL WORKER I	0.50	0.50	0.50	-
CUSTODIAL WORKER II	1.00	1.00	-	(1.00)
Status TOTAL	2.50	2.50	2.50	-
OCA TOTAL	2.50	2.50	2.50	-
Subfund TOTAL Coroner/Crime Lab Building	2.50	2.50	2.50	-
DayMont Courts Building				
<u>DayMont Courts Building (SR)</u>				
Full-Time				
BUILDING MAINTENANCE MECHANIC	-	1.00	2.00	1.00
BUILDING MAINTENANCE MECHANIC I	1.00	-	-	-
BUILDING MAINTENANCE MECHANIC II	1.00	1.00	1.00	-
BUILDING MAINTENANCE MECHANIC III	1.00	1.00	-	(1.00)
BUILDING MAINTENANCE SUPERVISOR	1.00	1.00	-	(1.00)
BUILDING MAINTENANCE SUPERVISOR II	-	-	1.00	1.00
CUSTODIAL WORKER I	5.00	5.00	5.00	-
CUSTODIAL WORKER II	1.00	1.00	1.00	-
CUSTODIAL WORKER SUPERVISOR I	1.00	1.00	1.00	-
Status TOTAL	11.00	11.00	11.00	-
OCA TOTAL	11.00	11.00	11.00	-
Subfund TOTAL DayMont Courts Building	11.00	11.00	11.00	-
Dora Tate Building				
<u>Dora Tate Building</u>				
Full-Time				
BUILDING MAINTENANCE SUPERVISOR	0.15	0.15	-	(0.15)
BUILDING MAINTENANCE SUPERVISOR II	-	-	0.15	0.15
Status TOTAL	0.15	0.15	0.15	-
OCA TOTAL	0.15	0.15	0.15	-
Subfund TOTAL Dora Tate Building	0.15	0.15	0.15	-

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
Reibold Building				
<u>Reibold Building</u>				
Full-Time				
BUILDING MAINTENANCE MECHANIC	-	2.00	3.00	1.00
BUILDING MAINTENANCE MECHANIC I	2.00	1.00	-	(1.00)
BUILDING MAINTENANCE MECHANIC II	1.00	1.00	1.00	-
BUILDING MAINTENANCE MECHANIC III	2.00	1.00	1.00	-
BUILDING MAINTENANCE SUPERVISOR	1.00	1.00	-	(1.00)
BUILDING MAINTENANCE SUPERVISOR II	-	-	1.00	1.00
CUSTODIAL WORKER I	10.00	10.00	10.00	-
CUSTODIAL WORKER II	4.00	4.00	4.00	-
CUSTODIAL WORKER SUPERVISOR	-	-	1.00	1.00
CUSTODIAL WORKER SUPERVISOR I	1.00	1.00	-	(1.00)
Status TOTAL	21.00	21.00	21.00	-
OCA TOTAL	21.00	21.00	21.00	-
Subfund TOTAL Reibold Building	21.00	21.00	21.00	-
Fund TOTAL Public Works Building Maintenance	36.25	36.25	36.25	-
GAAP Fund TOTAL Special Revenue Fund	49.25	48.25	49.25	1.00
TOTAL DEPARTMENT	258.95	255.95	257.75	1.80



RECORDER

The Recorder's function began in the Northwest Territory during the 1790's. In 1803, the Ohio General Assembly established the Recorder as a mandated county office. Initially appointed by the associate judges of the Common Pleas Court, the County Recorder became an elective position in 1829. The Recorder presently serves a four-year term.

The County Recorder's primary responsibility is the recording of all deeds, mortgages and conveyances of land and buildings lying within the county. Other duties assigned to the County Recorder include the recording of powers of attorney, mechanic's liens, soldier's discharges, leases and fixture filings. In all, over one hundred different types of documents are recorded and maintained.

Montgomery County records are indexed on the County's AS400 System the day of recording. The computer index and the microfilmed documents become the official record, providing online retrieval and an off-site security copy.

The electronic imaging or scanning of documents began on January 4, 2000. Since then, the technology has been upgraded to allow the storage and retrieval of records using Montgomery County's OnBase software. This state of the art technology allows other county offices, employees and public access users to view these records through Montgomery County's intranet program. Outside users, such as title companies and real estate attorneys, may access these images through the internet with an online subscription.

In conjunction with the Montgomery County Records Center, the Recorder's Office began the backfile conversion of deed and mortgage microfiche in June 2003. To date, the back file project has digitized or scanned approximately seven million deed and mortgage document pages. Phase I of the Mekel Project has been completed. The deed portion of

Phase II (scanning 1971-1980) is now complete. Scanning of Phase II mortgages is currently underway. All 1979 mortgages are completed and online. The Recorder's website now has available every deed from February 1946 to the present.

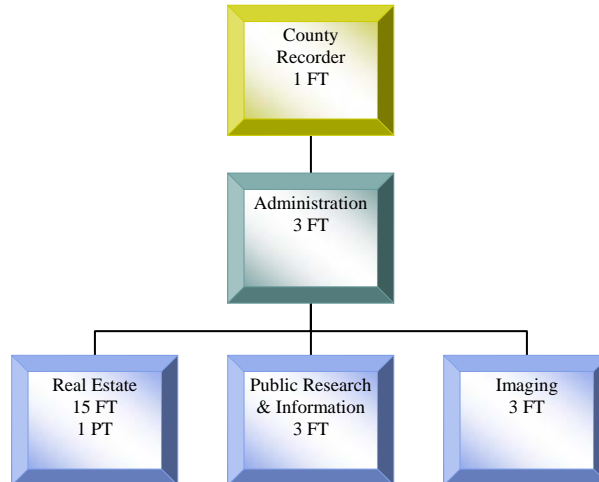
In addition, the Recorder's Office is presently scanning deed and lease Photostat books, also to be available via the image server. This process involves scanning the physical books currently housed in the Records Center. Once successfully digitized the original books may then be stored for preservation.

Plat books 101 through 189 have also been scanned totaling 6,904 images, making plats from 1976 to the present available online.

The Montgomery County Recorder's Office, in partnership with the State Treasurer's Office and County Corp, the non-profit development corporation for the region, has instituted the HomeSaver program. The ultimate goal of the program is to reduce the number of foreclosure filings in Montgomery County. Ohio has experienced a foreclosure rate three times the national average, with Montgomery County among the hardest hit. Mortgage foreclosure filings in Montgomery County totaled 5,084 in 2007.

The widespread use of non-traditional mortgage products such as hybrid adjustable rate mortgages with complex interest rates, terms and conditions has contributed to the foreclosure problem. The problem has been exacerbated in the sub-prime market with other products that feature balloon payments due in a few short years, as well as interest-only loans. Thousands of homeowners in Montgomery County have these high-risk mortgage loans. To date, HomeSaver has contacted 2,400 individuals considered to be in high risk mortgage situations and has helped some refinance to fixed rate mortgage products.

TABLE OF ORGANIZATION





RECORDER STATISTICS

Mission Statement:

The Montgomery County Recorder...Protecting the past, capturing the present and providing for the security of future records.

Challenges:

- Implementing the changes and procedures for the redaction project will require removal of Social Security numbers from documents dating back to 1935. Most of 2008 will be dedicated to the successful completion of the above mentioned project to ensure that individuals are protected from identity theft.

Goals and Objectives:

- The Recorder will work to expand the HomeSaver Foreclosure Prevention Program by identifying 4,000 individuals who may be in high risk mortgage situations.
- The passage of Senate Bill 358, which requires a public office to redact Social Security numbers and other personal information, has created an opportunity to partner with Probate Court and the Clerk of Courts. Over 23 million documents will be modified. As a result of this partnership, Montgomery County will save at least \$500,000.

Statistics	2005	2006	2007	2008 Goal
Documents Copied	107,946	46,876	43,244	44,000
Documents Recorded	122,507	111,990	98,414	103,000
Loan Amount of Mortgages Recorded (\$Billions)	\$11.0	\$11.1	\$11.9	\$12.0

Note: Fewer documents copied after 2005 is due to Online Imaging Accounts and the self-service copier in the research area. Generally, fewer documents recorded reflect decreased refinancing activity.

ADOPTED BUDGET SUMMARY BY DEPARTMENT



<u>Recorder</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted
<u>General Fund</u>				
General Fund	1,036,873	1,171,375	1,301,498	1,318,153
Fund Total	<u>\$ 1,036,873</u>	<u>\$ 1,171,375</u>	<u>\$ 1,301,498</u>	<u>\$ 1,318,153</u>
Total General Fund	<u>\$ 1,036,873</u>	<u>\$ 1,171,375</u>	<u>\$ 1,301,498</u>	<u>\$ 1,318,153</u>
<u>Special Revenue Fund</u>				
Other Special Revenue Funds-FC				
County Recorder Equipment Needs	469,641	353,090	491,103	609,558
Recorder's Temporary Imaging Fund	80,133		207	
Fund Total	<u>\$ 549,774</u>	<u>\$ 353,090</u>	<u>\$ 491,309</u>	<u>\$ 609,558</u>
Total Special Revenue Fund	<u>\$ 549,774</u>	<u>\$ 353,090</u>	<u>\$ 491,309</u>	<u>\$ 609,558</u>
Department Total	<u>\$ 1,586,647</u>	<u>\$ 1,524,465</u>	<u>\$ 1,792,808</u>	<u>\$ 1,927,711</u>

Department: 33 **Recorder**
Fund Title: 1 **General Fund**
Subfund Title: 1 **General Fund**
Program Cost Account: **General Government**



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Statutory Salaries	68,186	69,345	69,345	71,287	1,942	2.8%
Salaries	675,444	778,535	798,237	812,543	34,008	4.4%
Fringe Benefits	266,366	291,489	337,054	388,717	97,228	33.4%
Special Fringe Benefits	1,379	1,000	1,522	1,000		
Operating Supplies	7,073	6,459	8,648	6,459		
Routine Business	1,084	1,339	1,885	1,339		
Board Approved Travel	1,738	1,300	3,786	5,300	4,000	307.7%
Staff Training and Development	3,570	3,989	3,396	3,989		
Contractual Professional Services	1,820	3,649	9,543	9,749	6,100	167.2%
Communications	7,489	10,875	7,690	14,375	3,500	32.2%
Miscellaneous	2,723	3,395	392	3,395		
Interfund Transfers			60,000			
Total	<u>\$1,036,873</u>	<u>\$1,171,375</u>	<u>\$1,301,498</u>	<u>\$1,318,153</u>	<u>\$146,778</u>	<u>12.5%</u>

Budgeted Positions

Full-Time Positions	23.00	23.00		25.00	2.00
Part-Time Positions	0.00	0.00		1.00	1.00
Seasonal Positions	2.00	2.00		0.00	(2.00)
Total Positions	<u>25.00</u>	<u>25.00</u>		<u>26.00</u>	<u>1.00</u>

Department:	33	Recorder
Fund Title:	1	General Fund
Subfund Title:	1	General Fund
Program Cost Account:		General Government



Adopted Budget Highlights

Statutory Salaries are up \$1,942 or 2.8% per Ohio Revised Code (ORC).

Regular Salaries are up by \$34,008 or 4.4% including a request for a new Community Outreach Coordinator at \$41,220 and \$8,570 to upgrade the position supervising the new one. A base budget decrease of \$13,600 came about from 2007 transfer requests from salary line items granted by OMB on the condition that they are reflected in the 2008 base budget. Finally, the 2007 General Fund Adopted Salary budgets were inflated by 3.0% to create the 2008 Adjusted Budget. With financial hardships on the General Fund, a 3.0% across the board reduction was applied to all Salary and related Fringe Benefit budgets. This reduction is \$2,182.

Fringe Benefits were budgeted based on actual employee costs. Benefits for the Community Outreach Coordinator, and those pertaining to the upgraded position's related salary increase, are \$18,354 and \$1,324 of the \$97,228 or 33.4% increase respectively.

The full-time position increase of two is a Community Outreach Coordinator and a Special Projects Manager. Two positions in the Seasonal category were eliminated, but a part-time position with the title Seasonal was established. The total net Budgeted Positions change is an increase of one.

Total estimated 2008 revenue is down by \$489,374 or 15.2% to \$2,721,402. The major factors are the elimination of \$220,576 of Other Cash Transfers from Recorder Equipment Needs and Recorder Fees (including Section 317.321), which are down \$275,000 due to reduced activity.

Line items making up the total revenue of \$2,721,402 are: Recorder 1.0% Administration-State Housing Trust \$20,500; Online Subscription Fees \$61,500; Recorder Fees \$2,100,000; Recorder Fees Section 317.321 (for Recorder Equipment Needs) \$400,000; Photocopy Sales \$129,202; and Office Rentals \$10,200.

Department: 33 Recorder
Fund Title: 299 Other Special Revenue Funds-FC
Subfund Title: 450 County Recorder Equipment Needs
Program Cost Account: General Government



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Operating Supplies	12,803	27,845	32,309	30,845	3,000	10.8%
Contractual Professional Services	1,261	3,992	3,973	6,992	3,000	75.2%
Maintenance and Repair Services	12,823	35,800	11,247	53,800	18,000	50.3%
Communications	10,280	11,877	11,027	18,473	6,596	55.5%
Property and Casualty Insurance			42			
Rentals	7,259	3,000	1,548	3,000		
Miscellaneous	214,151		336,448	336,448	336,448	
Interfund Transfers	96,105	270,576			(270,576)	-100.0%
Capital Outlays	106,047		94,508	160,000	160,000	
Construction and Improvements	8,911					
Total	\$469,641	\$353,090	\$491,103	\$609,558	\$256,468	72.6%

Adopted Budget Highlights

Maintenance and Repair Services increased \$18,000 or 50.3%. Other Office Equipment Maintenance Contracts is up \$13,000, while Equipment Maintenance and Repair is up \$5,000, as appropriate costs are shifted away from the General Fund.

Interfund Transfers of \$270,576 have been eliminated from this budget and Miscellaneous is increasing by \$336,448 in the Indirect Costs-Departmental line. These both are the result of the methodology change whereby the year-end transfers to the Recorder General Fund and for the \$50,000 for Predatory Lending initiatives are replaced by the indirect cost charge for Records Center & Archives services. Also in conjunction with this, Predatory Lending will be budgeted in Non-Departmental.

Capital Outlays of \$160,000 represent the Recorder's total share of the Redaction Project. Other departments involved in this project are Probate Court and the Clerk of Courts.

Estimated Other Cash Transfer revenue is down \$75,000 or 15.8% to \$400,000, resulting in a decrease to the fund reserve level of \$209,558. The transfer is based on Recorder Fees Section 317.321 revenue collected in the Recorder General Fund operations.

Department: 33 Recorder
Fund Title: 299 Other Special Revenue Funds-FC
Subfund Title: 451 Recorder's Temporary Imaging Fund
Program Cost Account: General Government



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	56,120					
Fringe Benefits	23,964					
Property and Casualty Insurance	48					
Interfund Transfers			207			
Total	\$80,133	\$0	\$207	\$0	\$0	

Budgeted Positions

Full-Time Positions	2.00	0.00		0.00	
Total Positions	2.00	0.00		0.00	0.00

Adopted Budget Highlights

This program has ended. This budget covered salaries and fringes for the two full-time Imaging Specialists hired in mid-2003. This program was originally slated to end in mid-2005, was extended to mid-2006 and subsequently extended until year-end 2006. The 2007 actual expenditure was a cash transfer out to close out the fund.

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
<u>Recorder</u>				
<u>General Fund</u>				
General Fund				
General Fund				
<u>Recorder</u>				
Full-Time				
ADMINISTRATIVE ASSISTANT	-	-	1.00	1.00
CHIEF DEPUTY	1.00	1.00	1.00	-
COMMUNITY OUTREACH COORDINATOR	-	-	1.00	1.00
DEPUTY RECORDER	19.00	18.00	17.00	(1.00)
DIRECTOR OF OPERATIONS	-	-	1.00	1.00
EXECUTIVE SECRETARY	1.00	1.00	-	(1.00)
OPERATIONS MANAGER	1.00	1.00	-	(1.00)
RECORDER	1.00	1.00	1.00	-
RECORDING TECHNICIAN	-	1.00	1.00	-
SEASONAL	-	-	1.00	1.00
SPECIAL PROJECTS MANAGER	-	-	1.00	1.00
Status TOTAL	23.00	23.00	25.00	2.00
Part-Time				
SEASONAL	-	-	1.00	1.00
Status TOTAL	-	-	1.00	1.00
Seasonal				
SEASONAL	2.00	2.00	-	(2.00)
Status TOTAL	2.00	2.00	-	(2.00)
OCA TOTAL	25.00	25.00	26.00	1.00
Subfund TOTAL General Fund	25.00	25.00	26.00	1.00
Fund TOTAL General Fund	25.00	25.00	26.00	1.00
GAAP Fund TOTAL General Fund	25.00	25.00	26.00	1.00

Special Revenue Fund

Other Special Revenue Funds-FC

Recorder's Temporary Imaging Fund

Recorder Temporary Imaging Fund

Full-Time				
IMAGING SPECIALIST	2.00	-	-	-
Status TOTAL	2.00	-	-	-
OCA TOTAL	2.00	-	-	-

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
Subfund TOTAL Recorder's Temporary Imaging Fund	2.00	-	-	-
Fund TOTAL Other Special Revenue Funds-FC	2.00	-	-	-
GAAP Fund TOTAL Special Revenue Fund	2.00	-	-	-
<hr/>				
TOTAL DEPARTMENT	27.00	25.00	26.00	1.00

The Montgomery County Records Center and Archives, established in 1980, provides services to over 60 county offices and agencies and to a number of other political subdivisions. In accordance with Ohio law, these programs fall under the direction of the County Microfilming Board and Records Commission, and ultimately the Board of County Commissioners. The services include:

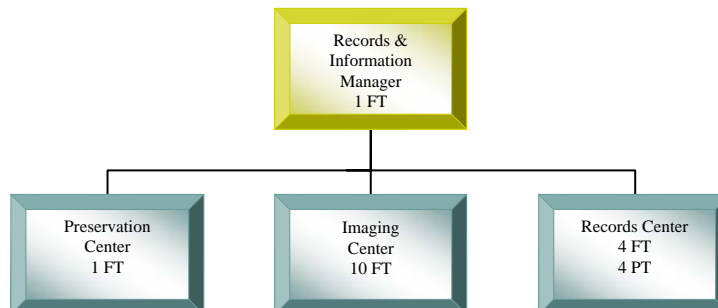
- Records Retention and Disposal Schedules ensure that valueless records are destroyed promptly and legally upon the expiration of retention periods established by law or after microfilming. In the past 27 years over 230 million valueless documents (the equivalent of 53,000 file drawers) have been destroyed to reduce space and equipment consumed by records and to control the annual accumulation of paper.
- Microfilming/Imaging Services has converted over 275 million documents (the equivalent of 64,000 file drawers) to microfilm images for a 98% space savings and improved security and retrieval for vital records over the past 27 years.
- Records Center and Archives operations provide secure, accessible storage and retrieval for over one 100 million paper documents (the equivalent of 20,000 file drawers) which have been removed from office space or insecure storage locations. The facility has answered over one million requests for information over the past 27 years.

The previous three tools, along with improved filing systems and automated records management initiatives, are recognized management techniques employed to assist large and small departments in minimizing the waste and inefficiencies caused by the uncontrolled accumulation of records. An aggressive records management program makes a significant contribution to the operations of the organization.

Records are also the county's institutional memory regarding many of its citizens' legal rights and heritage. Thus, sound records management protects important records like any other resource or asset. Sound records management in county government also facilitates public access to records in accordance with Ohio Law.

In 1984, Montgomery County received the William Olsten Award for Excellence in Records Management and this program was featured in the college textbook Information Resource Management by Ricks & Gow (1992 ed.) and was also cited in Bruce Dearstyne's 1988 book, The Management of Local Government Records, as "one of the most progressive programs in the nation".

TABLE OF ORGANIZATION





RECORDS CENTER & ARCHIVES STATISTICS

Mission Statement:

The Montgomery County Records Center and Archives insures that county governmental records and information resources are both preserved and available for public access. The center also insures that county records and information are promptly and legally disposed of pursuant to Ohio's records laws.

Challenges:

- The major challenge that the Records Center & Archives will be facing in 2008 will be controlling the preservation of historical books without any funding. Due to tight budgetary constraints the department wasn't given any funds to preserve our historical books. With the public records policy in full, effect it will be quite a major accomplishment to provide the public access of these records when they are in no condition for the public to handle in order to retrieve the information that they request from historical materials. Scanning books for county agencies has been our major priority since the summer of 2005. With such large numbers of materials and the amount of time needed to complete this process, our normal revenue projects for outside agencies have had to take a back seat.
- Our microfilm vault has a unit that is not meeting the needs required to regulate proper temperature and humidity for protection of our vital records. Something has to be done to prevent deterioration of Montgomery County master microforms within our facility, since access to those materials is imperative for us to serve Montgomery County offices and outside agencies.

- The Records Center and Archives will have to continue to monitor the temperature and humidity in the facility to insure that conditions remain favorable for records storage. We are constantly working on scanning and destroying books that are cloth or leather bound, with the exception of anything historical.
- The Records Center and Archives will have to insist to all offices that they do not store their records in unsafe, improperly controlled environments so that we will be able to continue to provide records storage for them in our office. Once records are wet or contain mold, we can not under any circumstances bring the records into our building.
- Some of our major General Fund offices that we provide services for have required us to do more and more scanning to help alleviate their storage needs in their offices. Due to the size of our staff, we have set up staff from those departments to assist us with the work in order to increase production.

Goals and Objectives:

- Storage and retrieval of records
- Source document imaging and microfilming
- Limited genealogical research
- Continue to assist offices with the Public Records Policy
- Secure funding from outside sources through grants for preservation of historical records

Statistics	2005	2006	2007	2008 Goal
Cubic Feet Stored	42,209	43,451	45,631	47,500
Documents Imaged	9,185,457	6,971,021	4,515,959	6,000,000

Note: Fewer documents imaged is due to a priority shift to scan more labor-intensive cloth and leather bound volumes.

ADOPTED BUDGET SUMMARY BY DEPARTMENT



<u>Records Center & Archives</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted
<u>General Fund</u>				
General Fund	895,136	950,082	926,183	1,023,651
Fund Total	\$ 895,136	\$ 950,082	\$ 926,183	\$ 1,023,651
Total General Fund	\$ 895,136	\$ 950,082	\$ 926,183	\$ 1,023,651
Department Total	\$ 895,136	\$ 950,082	\$ 926,183	\$ 1,023,651

Department: 61 **Records Center & Archives**
Fund Title: 1 **General Fund**
Subfund Title: 1 **General Fund**
Program Cost Account: **General Government**



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	505,402	570,990	563,883	570,475	(515)	-0.1%
Fringe Benefits	176,715	204,820	200,321	223,629	18,809	9.2%
Special Fringe Benefits	576	970	605	1,220	250	25.8%
Operating Supplies	27,645	54,016	49,699	49,166	(4,850)	-9.0%
Routine Business	210	1,000	257	1,000		
Board Approved Travel	946		2,444			
Staff Training and Development	1,130	4,500	1,456	8,100	3,600	80.0%
Contractual Professional Services	20,814	64,535	81,904	64,535		
Maintenance and Repair Services	19,238	36,756	15,072	37,756	1,000	2.7%
Communications	7,373	11,234	8,879	11,234		
Rentals	1,637	1,261	1,664	1,261		
Capital Outlays	133,450			55,275	55,275	
Total	\$895,136	\$950,082	\$926,183	\$1,023,651	\$73,569	7.7%

Budgeted Positions

Full-Time Positions	16.00	16.00		16.00	
Part-Time Positions	4.00	4.00		4.00	
Total Positions	20.00	20.00		20.00	0.00

Adopted Budget Highlights

The Records Center & Archives is made up of the Imaging Center and Records Center General Fund divisions.

The 2007 General Fund Adopted Salary budgets were inflated by 3.0% to create the 2008 Adjusted Budget. With financial hardships on the General Fund, a 3.0% across the board reduction was applied to all Salary and related Fringe Benefit budgets. The reduction is \$515 or a 0.1% decrease from the 2007 Adopted Budget.

Fringe Benefits were budgeted based on actual employee costs.

The Capital Outlay request of \$55,275 represents a rapid book scanner.

Estimated 2008 revenue is \$207,000, up \$5,000 or 2.5%. Microfilm Services revenue is up an inflationary \$2,500 or 2.5% to \$102,500 amid relatively stable demand for conversion of documents to microfilm/electronic media. Records Center Storage Charges are also up \$2,500 or 2.5% to \$102,500, while Photocopy Sales is flat at \$2,000.

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
<u>Records Center & Archives</u>				
<u>General Fund</u>				
General Fund				
General Fund				
<u>Imaging Center</u>				
Full-Time				
IMAGING CENTER SPECIALIST	7.00	8.00	8.00	-
IMAGING CENTER SUPERVISOR	1.00	1.00	1.00	-
IMAGING CENTER TECHNICIAN	2.00	1.00	1.00	-
RECORDS AND INFORMATION MANAGER	0.50	0.50	0.50	-
Status TOTAL	10.50	10.50	10.50	-
OCA TOTAL	10.50	10.50	10.50	-
<u>Records Center</u>				
Full-Time				
RECORDS AND INFORMATION MANAGER	0.50	0.50	0.50	-
RECORDS CENTER AND ARCHIVES SUPERVISOR	1.00	1.00	1.00	-
RECORDS CENTER SPECIALIST	3.00	3.00	3.00	-
RECORDS CENTER TECHNICIAN	1.00	1.00	1.00	-
Status TOTAL	5.50	5.50	5.50	-
Part-Time				
RECORDS CENTER ASSISTANT	4.00	4.00	4.00	-
Status TOTAL	4.00	4.00	4.00	-
OCA TOTAL	9.50	9.50	9.50	-
Subfund TOTAL General Fund	20.00	20.00	20.00	-
Fund TOTAL General Fund	20.00	20.00	20.00	-
GAAP Fund TOTAL General Fund	20.00	20.00	20.00	-
TOTAL DEPARTMENT	20.00	20.00	20.00	-

The Sanitary Engineering Department operates through the authority of the Board of County Commissioners of Montgomery County, Ohio. Services provided by the department to its customers include: Water Distribution, Wastewater Collection, Water Reclamation, Customer Services, Engineering, Inspection Services and Environmental Laboratory testing.

Water Distribution includes the ongoing maintenance, repair and replacement of water lines, valves, fire hydrants, pump stations and storage facilities. The water received by customers in the county's service area is supplied by the City of Dayton. The county maintains wells in a "readiness to serve" status for emergency and extended drought situations. During 2007, construction continued on water system capital improvements to maintain and improve the system infrastructure. Water supply quality is continuously studied using sophisticated analytical equipment to insure water purity. The Environmental Laboratory is recognized as one of the best labs in the state.

Wastewater Collection involves ongoing maintenance, repair and replacement of sanitary sewer mains, manholes and sewage pumping stations. In order to minimize flooded basements and sewage overflows during major storm events, an extensive sanitary sewer cleaning and closed circuit television inspection program is continuing.

Wastewater in the southern portion of the county is treated (reclaimed) by the county at its Eastern Regional and Western Regional Water Reclamation plants. The City of Dayton treats wastewater in the northern portion of the county and Greene County treats wastewater in the Sugarcreek drainage area. The wastewater is treated in accordance with increasingly stringent federal and state regulations in order to better protect our streams and rivers. The by-product of wastewater treatment, sludge, is an excellent soil conditioner and is currently applied to the area's farmlands as the most cost effective and environmentally sound method of sludge disposal. The Eastern Regional Water Reclamation Plant has begun a phosphorus removal program to reduce the element's presence in the Little Beaver Creek and a new program, co-developed with the City of Dayton, has been implemented to prohibit oil and grease from entering the wastewater collection system.

The Engineering Services Group provides for the design, plan review, permitting, and inspection of public and private water and wastewater capital improvements. This group also provides engineering

and technical support to the various operation divisions within the department. This insures that the capital projects being constructed are of a high quality and will last their entire intended life of 50 plus years. In mutual cooperation, we are completing a Wastewater Master Plan with Greene County and a System-Wide Wastewater Collection Master Plan with the City of Dayton.

Construction work on the following projects was completed in 2007:

Water Main Projects

- Munger Road Water Main Rehabilitation
- Patterson Boulevard Water Main Extension
- Renfield & Sedgwick Drive 12" Water Main
- Water System Master Plan Update

Sanitary Sewer Projects

- Caylor Road Sanitary Trunk Sewer
- Cloy Road Sanitary Pump Station & Trunk Sewer
- Crestway Drive Sanitary Sewer
- Salem Bend Sewer Replacement
- Uplands Camp Phase 4
- Western Regional Roof Replacement

In 2008, work on the design of the redundant DM-5 Pump Station and water line improvements to the south system will progress. Continued implementation of the Sanitary Sewer Master Plan will further reduce sewer overflows in 2008.

The Montgomery County Environmental Laboratory (MCEL) performed 32,754 tests on 11,038 samples (70% wastewater and 30% drinking water) during 2007 to insure that the drinking water supplied and wastewater treated meets or exceeds federal, state and community standards. Each year, MCEL participates in performance proficiency studies required by the U.S. Environmental Protection Agency (USEPA) and consistently scores above state and national averages. In overall scoring on the most recent 2007 evaluations, the lab averaged 99% acceptability ratings on both drinking water and wastewater testing and is classified as "Excellent" by the Ohio EPA. Maintaining this level of high quality work sets the standard for Montgomery County.

Support Services encompasses Customer Services as well as Meter Services. The Customer Services section handles customer inquiries, billing and collection. This office received over 95,000

telephone inquiries and processed over \$73.0 million in revenues in 2007. Revenues resulted from billing nearly 84,000 meters quarterly as well as from some services provided to Greene County and the cities of Dayton, Englewood and Oakwood. Customer Services added a website where customers can access account information and pay their bills on-line with a credit card or electronic check. In 2008, we will be working toward implementing an automatic calling system that can be used to call customers for boil water notices, delinquent accounts and other customer service issues.

Meter Services is responsible for reading 84,000 water meters quarterly. Almost 30,000 of these meters have been equipped with an automated meter reading device. A ten-year program, beginning in 2007, will address replacing the remaining 54,000 meters with automated meters. Field Service Representatives in this division provide face-to-face customer support through leak investigations, special reads and other services. Meter Setters handle the

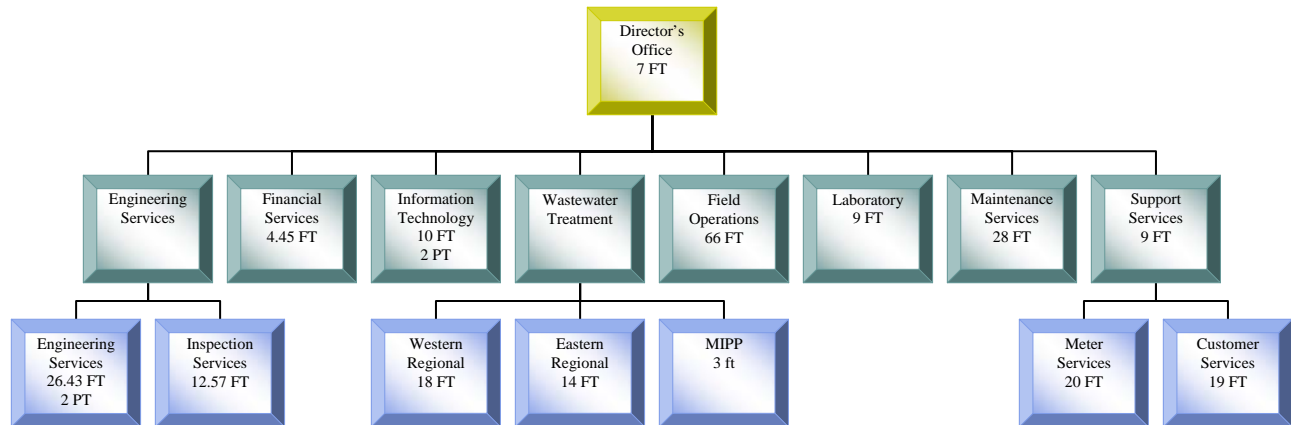
repair, replacement and new sets of meters throughout the system.

Support Services also provides internal services such as Payroll/Human Resources, Safety, Public Education, Training, Communication and Purchasing.

The Maintenance Services Division is responsible for maintaining electrical and electronic equipment, vehicle repair, building and grounds maintenance and maintenance and repair at both water reclamation plants.

The department also has an internal Financial Services division and Information Technology division to serve the needs of the department's operational functions. Information Technology plans to link our Geographical Information System to our newly purchased Computerized Maintenance Management System to increase maintenance effectiveness and efficiency by utilizing improved preventive maintenance, work orders, asset management, inventory controls and safety measures.

TABLE OF ORGANIZATION



Vision Statement:

To be a regional and nationally recognized leader in providing optimum municipal water reclamation and a continuous high quality drinking water supply to the citizens of Montgomery County.

Mission Statement:

To provide water reclamation and water supply services to our customers in a safe and environmentally responsible manner.

Challenges:

- Engage in joint effort with the City of Dayton regarding water and wastewater master plans
- Develop Water Reclamation Master Plan design for Eastern Regional and Western Regional water reclamation facilities
- Implement a Computerized Maintenance Management System linked to our Geographic Information System to increase maintenance effectiveness and efficiency, by utilizing improved preventive maintenance, work orders,

asset management, inventory controls and safety measures

- Finalize our joint effort with Greene County for activating the newly constructed Sugar Creek Wastewater Treatment plant
- Begin year two of a ten-year automated meter reading program in the southern service areas
- Introduce a new website which allows customers to access, manage and pay their accounts on-line
- Develop and implement changes and improvements for customers based upon the findings of the 2007 Commercial Customer Service Survey

Goals and Objectives:

1. Providing and protecting water supplies and resources
2. Providing for the safety of our employees
3. Being responsive to our customers
4. Working in teams in a collaborative manner
5. Investing in training, technology and infrastructure
6. Innovating work practices and measuring progress

Services/Measures	Number	2005	2006	2007	2008 Goal
Demand: Affordability of water/sewer rates	1				
Workload: Calculation of 3,000cf water/sewer bill vs. median household income (MHI)		\$760/ 44,203	\$804/ \$45,900	\$850/ \$46,400	\$875/ \$46,900
Efficiency: Annual water/sewer bill must be less than 2.0% of MHI		1.72%	1.75%	1.83%	1.87%
Effectiveness/Outcome:		Affordable	Affordable	Affordable	Affordable

Services/Measures	Number	2005	2006	2007	2008 Goal
Demand: Maintain sufficient funds for operating, maintenance and capital expenses	2				
Workload: Debt service expenses vs. total operating expenses (000's)		\$14,667/ \$64,092	\$13,998/ \$65,703	\$14,796/ \$70,119	\$15,210/ \$73,013
Efficiency: Debt service expenses should be less than 25.0% of total expenses		22.9%	21.3%	21.1%	20.8%
Effectiveness/Outcome:		Sufficient Funds Available	Sufficient Funds Available	Sufficient Funds Available	Sufficient Funds Available

SANITARY ENGINEERING STATISTICS

Services/Measures	Number	2005	2006	2007	2008 Goal
Demand: Water distribution integrity	3				
Workload: # of main breaks per 100 miles		326/12.0	233/13.4	511/13.4	400/13.5
Efficiency: # of main breaks should be less than 43.6 per 100 miles of pipe		27.2	17.4	38.0	29.6
Effectiveness/Outcome:		System Integrity is Good	System Integrity is Good	System Integrity is Good	System Integrity is Good

Services/Measures	Number	2005	2006	2007	2008 Goal
Demand: Collection system integrity	4				
Workload: # of blockages per 100 miles		173/12.09	178/11.8	168/12.0	165/12.0
Efficiency: # of blockages should be less than 30 per 100 miles of pipe		14.3	15.1	14.0	13.8
Effectiveness/Outcome:		System Integrity is Good	System Integrity is Good	System Integrity is Good	System Integrity is Good

ADOPTED BUDGET SUMMARY BY DEPARTMENT



<u>Sanitary Engineering</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted
<u>Enterprise Funds</u>				
Wastewater				
Chautauqua Sewer Improvement Area	29,975	31,115	24,418	32,695
Drexel Improvement Area	137,301	271,600	126,113	
Greater Moraine/Beavercreek Sewer	41,040,435	43,614,424	41,978,446	44,103,527
Wastewater Allied Projects	923,841	866,708	872,963	261,034
Fund Total	\$ 42,131,552	\$ 44,783,847	\$ 43,001,940	\$ 44,397,256
Water				
Greater Moraine/Beavercreek Water	31,489,510	32,766,536	33,456,929	34,439,259
Water Allied Projects	876,275	399,021	354,055	610,258
Fund Total	\$ 32,365,785	\$ 33,165,557	\$ 33,810,984	\$ 35,049,517
Total Enterprise Funds	\$ 74,497,337	\$ 77,949,404	\$ 76,812,924	\$ 79,446,773
<u>Special Revenue Fund</u>				
Other State & Local Grants				
Sanitary Public Education Display Grant	2,305			
Fund Total	\$ 2,305	\$ -	\$ -	\$ -
Total Special Revenue Fund	\$ 2,305	\$ -	\$ -	\$ -
Department Total	\$ 74,499,642	\$ 77,949,404	\$ 76,812,924	\$ 79,446,773

Department: 13 Sanitary Engineering
Fund Title: 543 Wastewater
Subfund Title: Various
Program Cost Account: Environment & Public Works



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	7,134,943	7,994,994	7,531,961	7,653,414	(341,580)	-4.3%
Fringe Benefits	2,569,759	3,043,121	2,677,361	2,959,640	(83,481)	-2.7%
Special Fringe Benefits	35,478	47,244	41,493	55,217	7,973	16.9%
Post Employment Services	3,605	12,033	6,638	11,715	(318)	-2.6%
Pre-Employment Services	1,005	4,315	1,318	3,900	(415)	-9.6%
Operating Supplies	1,509,304	1,414,275	1,476,070	1,490,216	75,941	5.4%
Routine Business	8,547	16,465	9,997	15,967	(498)	-3.0%
Board Approved Travel	38,823	71,987	40,677	79,872	7,885	11.0%
Staff Training and Development	42,634	112,543	70,917	119,641	7,098	6.3%
Contractual Professional Services	281,243	296,598	364,294	285,940	(10,658)	-3.6%
Maintenance and Repair Services	693,892	906,968	750,948	947,650	40,682	4.5%
Communications	305,273	312,611	279,962	294,030	(18,581)	-5.9%
Property and Casualty Insurance	312,353	320,375	234,417	305,775	(14,600)	-4.6%
Public Utility Services	14,497,579	15,193,767	14,919,006	14,972,023	(221,744)	-1.5%
Rentals	39,405	43,214	37,802	47,356	4,142	9.6%
Miscellaneous	607,973	785,853	550,635	776,363	(9,490)	-1.2%
Interfund Transfers	8,823,454	7,922,509	8,209,585	7,939,606	17,097	0.2%
Cost Recovery and Intergov't Transfers			24,000			
Capital Outlays	238,432	330,563	211,840	383,282	52,719	15.9%
Construction and Improvements	3,900					
Debt Service	4,983,950	5,954,412	5,563,020	6,055,649	101,237	1.7%
Total	\$42,131,552	\$44,783,847	\$43,001,940	\$44,397,256	(\$386,591)	-0.9%

Budgeted Positions

Full-Time Positions	161.96	163.14	152.50	(10.64)
Part-Time Positions	1.89	2.40	2.28	(0.12)
Seasonal Positions	0.63	0.00	0.00	
Total Positions	164.48	165.54	154.78	(10.76)

Department:	13	Sanitary Engineering
Fund Title:	543	Wastewater
Subfund Title:		Various
Program Cost Account:		Environment & Public Works



Adopted Budget Highlights

The Wastewater fund includes the Greater Moraine/Beavercreek Improvement Area reflecting the sewer costs of the Sanitary Engineering Department, the Chautauqua Sewer Improvement Area, Wastewater Capital and Allied project costs.

Salaries decreased \$341,580 or 4.3% due to a decrease in percentage split between the water and sewer funds. Fringe benefits decreased \$83,481 or 2.7% and are based on total Budgeted Positions. Positions were budgeted based on an adjustment in cost percentage split between the water and sewer funds. In 2007, most divisions were weighted 60.0% to the sewer fund and in 2008 the percentage decreased slightly to 57.0%.

The decrease in positions is due to the change in percentage and abolishment of 0.57 Customer Service Technician, 0.57 Meter reader, 0.57 Confidential Records Clerk, 0.29 Account Clerk, a Wastewater Plant Operator, and a Wastewater Plant Operations Supervisor. A 0.12 Customer Service Technician and 0.29 Data Systems Coordinator were added to the Financial Services Division and a 0.57 Inventory Control Specialist was added to the Support Services Division. These changes resulted in a net decrease of 10.76 positions.

Interfund transfers are budgeted for annual transfers into capital projects of \$2,000,000; \$1,486,000 for repair and replacement of vehicles and equipment; \$4,436,606 for debt service funding; and \$17,000 for Other Cash Transfers. The total Interfund budget is \$7,939,606.

Capital costs increased \$52,719 or 15.9% and include the sewer fund's portion of the following: departmental computer hardware and software needs, electronic sign board, two leakage listening devices, two locators, two pumps, a pH meter, a fecal tray sealer, two incubators, an oven, a Hg analyzer, a saw, a water theft prevention device, a flow tester, a gas detector, and a utility vacuum trailer.

Items charged 100.0% to sewer include a standard root cutter, vactor, two generators, sewer CCTV-DVD unit, TV cable, chain scraper nozzle, two cleaning nozzles, two pumps, root-cutter, two hydro-excavators, locator, Gator, two utility cabs, two steam cleaners, surface plate stand, band saw, pipe threader, forklift and two samplers.

Revenues to support the sewer fund include \$44,780,000 in service fees, \$114,360 in permit fees, \$50,000 in rental income, \$15,000 from sale of capital assets, and \$149,335 for ancillary and miscellaneous charges. Total 2008 revenue estimates are \$45,108,695.

Department: 13 Sanitary Engineering
Fund Title: 544 Water
Subfund Title: Various
Program Cost Account: Environment & Public Works



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	3,661,509	4,010,751	4,226,945	4,702,539	691,788	17.2%
Fringe Benefits	1,334,969	1,534,167	1,437,628	1,778,489	244,322	15.9%
Special Fringe Benefits	18,401	24,095	20,377	28,699	4,604	19.1%
Post Employment Services	2,373	6,157	3,950	6,095	(62)	-1.0%
Pre-Employment Services	490	2,363	834	2,270	(93)	-3.9%
Operating Supplies	964,610	932,955	911,916	1,083,283	150,328	16.1%
Routine Business	3,926	7,689	4,813	7,421	(268)	-3.5%
Board Approved Travel	21,747	38,547	19,906	38,452	(95)	-0.2%
Staff Training and Development	51,961	91,886	69,188	95,606	3,720	4.0%
Contractual Professional Services	166,646	165,104	201,919	157,016	(8,088)	-4.9%
Maintenance and Repair Services	794,721	948,879	846,582	935,837	(13,042)	-1.4%
Communications	155,077	187,608	168,665	171,777	(15,831)	-8.4%
Property and Casualty Insurance	141,599	205,428	115,581	205,428		
Public Utility Services	17,733,902	17,825,175	18,276,339	18,732,625	907,450	5.1%
Rentals	20,202	27,865	21,942	28,972	1,107	4.0%
Miscellaneous	515,211	592,049	754,459	603,317	11,268	1.9%
Interfund Transfers	6,508,384	6,046,173	6,301,888	5,995,373	(50,800)	-0.8%
Cost Recovery and Intergov't Transfers			16,000			
Capital Outlays	79,649	278,629	223,635	251,393	(27,236)	-9.8%
Construction and Improvements	2,118					
Debt Service	188,291	240,037	188,416	224,925	(15,112)	-6.3%
Total	\$32,365,785	\$33,165,557	\$33,810,984	\$35,049,517	\$1,883,960	5.7%

Budgeted Positions

Full-Time Positions	80.04	88.11	93.95	5.84
Part-Time Positions	1.11	1.60	1.72	0.12
Seasonal Positions	0.37	0.00	0.00	
Total Positions	81.52	89.71	95.67	5.96

Department:	13	Sanitary Engineering
Fund Title:	544	Water
Subfund Title:		Various
Program Cost Account:		Environment & Public Works



Adopted Budget Highlights

The Water Fund includes the Greater Moraine/Beavercreek Water System and Water Allied and Capital Project subfunds. The Greater Moraine Beavercreek Water System subfund includes costs for the entire Sanitary Engineering department while the Water Allied and Capital Projects subfunds include costs associated with the management of capital projects to the water distribution system.

Salaries increased \$691,788 or 17.2% due to a 3.0% salary increase over 2007 actual expenses and an increase in percentage split between the water and sewer funds. Fringe benefits increased \$244,322 or 15.9% and are based on total Budgeted Positions.

Positions were budgeted based on an adjustment in cost percentage split between the water and sewer funds. In 2007, most divisions were weighted 40.0% to the water fund and in 2008 the percentage increased slightly to 43.0%. The increase of positions due to the change in percentage is offset by the abolishment of 0.43 Customer Service Technician, 0.43 Meter reader, 0.43 Confidential Records Clerk, and 0.21 Account Clerk. A 0.09 Customer Service Technician and 0.21 Data Systems Coordinator were added to the Financial Services Division and a 0.43 Inventory Control Specialist was added to the Support Services Division. These changes resulted in a net increase of 5.96 positions. The increase in Operating Supplies of \$150,328 or 16.1% is primarily due to increase costs in materials needed for water main break repairs.

Interfund transfers are budgeted for annual transfers into capital projects of \$1,050,000, vehicle repair and replacement funding of \$400,000 and \$4,545,373 for debt service funding. This line item totals \$5,995,373.

Capital costs include the water fund's portion of the following: departmental computer hardware and software needs, electronic sign board, two leakage listening devices, two locators, two pumps, pH meter, fecal tray sealer, two incubators, oven Hg analyzer, saw, water theft prevention device, flow tester, gas detector, and a utility vacuum trailer.

Items charged 100.0% to water include a flow meter, leak detection system, tapping machine, three pumps, three generators, three jack hammers, three saws, two locators, ten air release valves, and pipe and fittings for replacement of distribution lines.

Revenues to support the water fund include \$32,231,000 in Charges for Services, \$579,000 from Contracts with Local Municipalities, \$206,640 in Permit Fees, \$98,360 for Miscellaneous Revenues, and \$15,000 for Rentals. The 2008 revenue estimates total \$33,130,000.

Department: 13 Sanitary Engineering
Fund Title: 297 Other State & Local Grants
Subfund Title: 132 Sanitary Public Education Display Grant
Program Cost Account: Environment & Public Works



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Operating Supplies	2,305					
Total	\$2,305	\$0	\$0	\$0	\$0	

Adopted Budget Highlights

This budget represented a grant administered by the Ohio Environmental Education Fund. The purpose of the grant was to purchase display boards and materials to be used by the Public Education Committee in furthering the education of the public concerning water related issues. This grant was budgeted and expended in 2006. No other grants are anticipated in 2008.

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



Dept/Fund Type/Fund/Subfund/OCA

2006 2007 2008 07-08 Chg.

Sanitary Engineering

Customer Services

Customer Services - Sewer

Full-Time

ACCOUNT CLERK I	1.00	1.00	-	(1.00)
CUSTOMER SERVICES CASHIER	2.00	2.00	3.00	1.00
CUSTOMER SERVICES REPRESENTATIVE	7.00	8.00	8.00	-
CUSTOMER SERVICES SPECIALIST	2.00	2.00	2.00	-
CUSTOMER SERVICES SUPERINTENDENT	1.00	1.00	1.00	-
CUSTOMER SERVICES SUPERVISOR	2.00	2.00	2.00	-
CUSTOMER SERVICES TECHNICIAN I	3.00	3.00	3.00	-
SECRETARY	1.00	-	-	-

Status TOTAL

19.00	19.00	19.00	-
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Organizational TOTAL

19.00	19.00	19.00	-
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Director - Water

Full-Time

ASSISTANT I	1.00	1.00	1.00	-
DEPUTY DIRECTOR OF SANITARY ENGINEERING	-	-	1.00	1.00
DEPUTY DIRECTOR, OPERATIONS	1.00	1.00	-	(1.00)
DIRECTOR, SANITARY ENGINEERING	1.00	1.00	1.00	-
FIELD OPERATION ENGINEER PROJECT MANAGER	-	-	1.00	1.00
MAIL COURIER	1.00	1.00	1.00	-
PAYROLL CLERK	1.00	1.00	-	(1.00)
PAYROLL/PERSONNEL CLERK	-	-	1.00	1.00
PROJECT MANAGER	1.00	1.00	-	(1.00)
SECRETARY	1.00	1.00	-	(1.00)
SECRETARY TO DEPARTMENT DIRECTOR	-	-	1.00	1.00

Status TOTAL

7.00	7.00	7.00	-
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Organizational TOTAL

7.00	7.00	7.00	-
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Eastern Regional WWTP

Full-Time

BUILDING & GROUNDS MAINT. WORKER	-	-	1.00	1.00
CUSTODIAL WORKER II	1.00	1.00	-	(1.00)
ELECTRICAL & INSTRUMENT. TECHNICIAN I	1.00	1.00	1.00	-
MAINTENANCE MECHANIC I	1.00	1.00	1.00	-
MAINTENANCE MECHANIC II	2.00	2.00	2.00	-
SECRETARY	0.50	0.50	0.50	-
WASTEWATER PLANT OPERATIONS SUPV.	1.00	1.00	0.50	(0.50)
WASTEWATER PLANT SHIFT SUPERVISOR	1.50	1.50	0.50	(1.00)
WASTEWATER TREATMENT SUPERINTENDENT	0.50	0.50	-	(0.50)
WATER RECLAMATION PLANT OPERATOR	-	-	6.00	6.00
WATER RECLAMATION PLANT OPERATORS	6.00	6.00	-	(6.00)

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
WATER RECLAMATION PLANT TEAMLEADER	-	-	1.00	1.00
WATER RECLAMATION SUPERINTENDENT	-	-	0.50	0.50
Status TOTAL	14.50	14.50	14.00	(0.50)
Organizational TOTAL	14.50	14.50	14.00	(0.50)
<u>SWMP-010-Design Administration</u>				
Full-Time				
CAPITAL PROJECTS INSPECTION SUPERVISOR	-	-	0.49	0.49
CHIEF ENGINEER	2.00	2.00	-	(2.00)
CHIEF PROJECT INSPECTOR	1.00	1.00	-	(1.00)
CUSTOMER SERVICES TECHNICIAN I	1.00	1.00	-	(1.00)
ENGINEER	3.00	3.00	3.00	-
MANAGING ENGINEER	-	-	2.00	2.00
SECRETARY	1.00	1.00	0.43	(0.57)
WATER & SEWER LINE INSPECTOR	2.00	2.00	0.49	(1.51)
WATER & SEWER LINE INSPECTOR II	6.00	6.00	4.45	(1.55)
WATER METER READER	1.00	1.00	-	(1.00)
WATER METER SERVICE WORKER	1.00	2.00	-	(2.00)
WATER SUPPLY TECHNICAL SPECIALIST	1.00	-	-	-
Status TOTAL	19.00	19.00	10.86	(8.14)
Organizational TOTAL	19.00	19.00	10.86	(8.14)
<u>Engineering Group - Sewer</u>				
Full-Time				
ASSOCIATE ENGINEER	1.00	1.00	1.00	-
CLERICAL PROCESSING SPECIALIST II	-	1.00	1.00	-
CONFIDENTIAL OFFICE CLERK	1.00	1.00	-	(1.00)
ELECTRICAL ENGINEER	1.00	-	-	-
ENGINEER	4.00	5.00	5.00	-
ENGINEERING TECHNICIAN	-	1.00	2.00	1.00
ENGINEERING TECHNICIAN II	3.00	2.00	-	(2.00)
PERMIT CLERK	2.00	2.00	1.00	(1.00)
RECEPTIONIST II	-	-	1.00	1.00
SECRETARY	2.00	1.00	1.57	0.57
SENIOR ENGINEER	2.00	2.00	2.00	-
SUPERINTENDENT	1.00	1.00	-	(1.00)
SUPERINTENDENT OF ENGINEERING SERVICES	-	-	1.00	1.00
WATER & SEWER LINE INSPECTOR	2.00	2.00	-	(2.00)
Status TOTAL	19.00	19.00	15.57	(3.43)
Part-Time				
CO-OP STUDENT	2.00	2.00	2.00	-
Status TOTAL	2.00	2.00	2.00	-
Organizational TOTAL	21.00	21.00	17.57	(3.43)

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
<u>Finance - Water</u>				
Full-Time				
ACCOUNT CLERK II	1.25	1.25	0.75	(0.50)
ACCOUNTANT III	0.50	0.50	0.50	-
CLERICAL SUPERVISOR	0.50	0.50	0.50	-
CUSTOMER SERVICES TECHNICIAN II	-	-	0.20	0.20
DATA SYSTEMS COORDINATOR	-	-	0.50	0.50
FINANCIAL SERVICES DIVISION MANAGER	1.00	1.00	-	(1.00)
FINANCIAL SERVICES MANAGER	-	-	1.00	1.00
MANAGEMENT ANALYST	1.00	1.00	1.00	-
Status TOTAL	4.25	4.25	4.45	0.20
Organizational TOTAL	4.25	4.25	4.45	0.20
<u>Information Technology - Water</u>				
Full-Time				
CAD TECHNICIAN II	-	-	1.00	1.00
COMPUTER APPLICATIONS ENGINEER	3.00	3.00	1.00	(2.00)
COMPUTER MAINT MGMT SYSTEMS SPECIALIST	-	-	1.00	1.00
DRAFTING COORDINATOR	1.00	1.00	1.00	-
DRAFTING TECHNICIAN	3.00	3.00	2.00	(1.00)
ENGINEERING TECHNICIAN	-	-	1.00	1.00
GEOGRAPHIC INFORMATION SYSTEM SPECIALIST	-	-	1.00	1.00
GIS SPECIALIST	1.00	1.00	-	(1.00)
IT/GIS MANAGER	1.00	1.00	1.00	-
NETWORK ADMINISTRATOR	1.00	1.00	1.00	-
Status TOTAL	10.00	10.00	10.00	-
Part-Time				
ASSOCIATE ENGINEER	1.00	1.00	1.00	-
CO-OP STUDENT	-	-	1.00	1.00
INTERN	1.00	1.00	-	(1.00)
Status TOTAL	2.00	2.00	2.00	-
Organizational TOTAL	12.00	12.00	12.00	-
<u>Inspection Services - Sewer</u>				
Full-Time				
CAPITAL PROJECTS INSPECTION SUPERVISOR	-	-	0.51	0.51
PRIV. DEV. PROJECT INSPECTION SUPERVISOR	-	-	1.00	1.00
PROJECT INSPECTION SUPERVISOR	1.00	1.00	-	(1.00)
WATER & SEWER LINE INSPECTOR	1.00	2.00	1.51	(0.49)
WATER & SEWER LINE INSPECTOR I	-	-	2.00	2.00
WATER & SEWER LINE INSPECTOR II	5.00	4.00	7.55	3.55
Status TOTAL	7.00	7.00	12.57	5.57
Organizational TOTAL	7.00	7.00	12.57	5.57

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
<u>Environmental Laboratory - Sewer</u>				
Full-Time				
ENVIRONMENTAL LAB ASSISTANT	1.00	1.00	1.00	-
ENVIRONMENTAL LAB CHEMIST	2.00	2.00	2.00	-
ENVIRONMENTAL LAB MANAGER	1.00	1.00	1.00	-
ENVIRONMENTAL LAB TECHNICIAN	2.00	2.00	2.00	-
SENIOR ENVIRONMENTAL LAB CHEMIST	3.00	3.00	3.00	-
Status TOTAL	9.00	9.00	9.00	-
Organizational TOTAL	9.00	9.00	9.00	-
<u>Maintenance Services - Water</u>				
Full-Time				
AUTOMOTIVE MECHANIC II	5.00	5.00	5.00	-
BUILDING & GROUNDS MAINT. CREW LEADER	1.00	1.00	1.00	-
BUILDING & GROUNDS MAINT. WORKER	6.00	6.00	6.00	-
ELECTRICAL & INSTRUMENT. MAINT. SUPV.	1.00	1.00	-	(1.00)
ELECTRICAL & INSTRUMENT. TECHNICIAN I	4.00	4.00	4.00	-
ELECTRICAL & INSTRUMENT. TECHNICIAN II	1.00	1.00	1.00	-
FACILITY & EQUIPMENT MAINT WORKER	2.00	2.00	2.00	-
MAINTENANCE MECHANIC II	5.00	5.00	5.00	-
MAINTENANCE SUPERINTENDENT	1.00	1.00	1.00	-
VEHICLE MAINTENANCE SUPERVISOR	1.00	1.00	1.00	-
W & WW ELECTRICAL MAINT. SUPERVISOR	-	-	1.00	1.00
WASTEWATER TREATMENT MAINT. SUPV.	1.00	1.00	1.00	-
Status TOTAL	28.00	28.00	28.00	-
Organizational TOTAL	28.00	28.00	28.00	-
<u>Meter Services - Sewer</u>				
Full-Time				
CUSTOMER SERVICES FIELD REPRESENTATIVE	5.00	5.00	5.00	-
CUSTOMER SERVICES FIELD SUPERVISOR	1.00	1.00	-	(1.00)
CUSTOMER SERVICES TECHNICIAN I	1.00	1.00	-	(1.00)
METER SERVICES TEAM SUPERVISOR	-	-	2.00	2.00
WATER METER READER	5.00	5.00	5.00	-
WATER METER SERVICE SUPERVISOR	1.00	1.00	-	(1.00)
WATER METER SERVICE WORKER	5.00	5.00	7.00	2.00
WATER METER SERVICES COORDINATOR	-	-	1.00	1.00
Status TOTAL	18.00	18.00	20.00	2.00
Organizational TOTAL	18.00	18.00	20.00	2.00
<u>Municipal & Industrial Pre-treatment</u>				
Full-Time				
ENVIRONMENTAL MONITORING COORDINATER	-	-	1.00	1.00
ENVIRONMENTAL MONITORING TECHNICIAN	-	-	2.00	2.00
INDUSTRIAL MONITORING SUPERVISOR	1.00	1.00	-	(1.00)

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
INDUSTRIAL MONITORING TECHNICIAN	2.00	2.00	-	(2.00)
Status TOTAL	3.00	3.00	3.00	-
Organizational TOTAL	3.00	3.00	3.00	-
<u>Support Services - Water</u>				
Full-Time				
BUYER I	1.00	1.00	-	(1.00)
CLERICAL SUPERVISOR	1.00	1.00	1.00	-
INVENTORY CONTROL SPECIALIST	-	-	1.00	1.00
PAYROLL CLERK	1.00	1.00	-	(1.00)
PAYROLL/PERSONNEL CLERK	-	-	1.00	1.00
SAFETY & LOSS PREVENTION COORDINATOR	1.00	1.00	-	(1.00)
SAFETY OFFICER	-	-	1.00	1.00
SECRETARY	-	1.00	1.00	-
SENIOR BUYER	-	-	1.00	1.00
STOREKEEPER II	-	-	1.00	1.00
SUPPORT SERVICES MANAGER	1.00	1.00	1.00	-
TRAINING & COMMUNITY MANAGER	1.00	1.00	1.00	-
Status TOTAL	6.00	7.00	9.00	2.00
Organizational TOTAL	6.00	7.00	9.00	2.00
<u>Field Operations - Wastewater Collection</u>				
Full-Time				
MAINTENANCE SUPERVISOR I	0.50	0.50	0.50	-
SECRETARY	0.50	0.50	0.50	-
SEWER & WATER CREWLEADER I	7.70	7.70	7.90	0.20
SEWER & WATER CREWLEADER II	1.40	1.40	1.70	0.30
SEWER & WATER WORKER	11.90	10.40	10.40	-
SEWER & WATER WORKER - ENTRY	3.00	4.50	4.50	-
SEWER AND WATER MAINT. SUPERVISOR	2.00	2.00	2.00	-
SEWER/WATER MAINT. PLANNER SCHEDULER	0.50	0.50	0.50	-
STOREKEEPER II	0.50	0.50	-	(0.50)
SUPERINTENDENT	0.50	0.50	0.50	-
SW QUALITY CUST. RELATION COORDINATOR	0.50	0.50	0.50	-
TV TECHNICIAN/CREWLEADER I	4.00	4.00	3.00	(1.00)
WATER SUPPLY OPERATIONS SPECIALIST	-	-	0.20	0.20
WATER SUPPLY TECHNICAL SPECIALIST	0.20	0.20	0.20	-
WATER/SEWER COMMUNICATIONS COORDINATOR	0.50	0.50	0.50	-
Status TOTAL	33.70	33.70	32.90	(0.80)
Organizational TOTAL	33.70	33.70	32.90	(0.80)
<u>Field Operations - Water</u>				
Full-Time				
MAINTENANCE SUPERVISOR I	0.50	0.50	0.50	-
SECRETARY	0.50	0.50	0.50	-

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
SEWER & WATER CREWLEADER I	2.30	2.30	3.10	0.80
SEWER & WATER CREWLEADER II	2.60	2.60	2.30	(0.30)
SEWER & WATER WORKER	13.10	11.60	11.60	-
SEWER & WATER WORKER - ENTRY	3.00	4.50	4.50	-
SEWER AND WATER MAINT. SUPERVISOR	2.00	2.00	2.00	-
SEWER/WATER MAINT. PLANNER SCHEDULER	0.50	0.50	0.50	-
STOREKEEPER II	0.50	0.50	-	(0.50)
SUPERINTENDENT	0.50	0.50	0.50	-
SW QUALITY CUST. RELATION COORDINATOR	0.50	0.50	0.50	-
WATER SUPPLY LEAD OPERATOR	1.00	1.00	1.00	-
WATER SUPPLY OPERATIONS SPECIALIST	-	-	0.80	0.80
WATER SUPPLY OPERATIONS SUPERVISOR	1.00	1.00	-	(1.00)
WATER SUPPLY OPERATOR	4.00	4.00	4.00	-
WATER SUPPLY TECHNICAL SPECIALIST	0.80	0.80	0.80	-
WATER/SEWER COMMUNICATIONS COORDINATOR	0.50	0.50	0.50	-
Status TOTAL	33.30	33.30	33.10	(0.20)
Organizational TOTAL	33.30	33.30	33.10	(0.20)
<u>Western Regional WWTP</u>				
Full-Time				
CUSTODIAL WORKER II	1.00	1.00	1.00	-
ELECTRICAL & INSTRUMENT. TECHNICIAN I	1.00	1.00	1.00	-
MAINTENANCE MECHANIC I	2.00	2.00	2.00	-
MAINTENANCE MECHANIC II	1.00	1.00	1.00	-
SECRETARY	0.50	0.50	0.50	-
WASTEWATER PLANT OPERATIONS SUPV.	1.00	1.00	0.50	(0.50)
WASTEWATER PLANT OPERATOR	-	1.00	-	(1.00)
WASTEWATER PLANT SHIFT SUPERVISOR	1.50	1.50	0.50	(1.00)
WASTEWATER TREATMENT SUPERINTENDENT	0.50	0.50	-	(0.50)
WATER RECLAMATION PLANT OPERATOR	-	-	10.00	10.00
WATER RECLAMATION PLANT OPERATORS	11.00	10.00	-	(10.00)
WATER RECLAMATION PLANT TEAMLEADER	-	-	1.00	1.00
WATER RECLAMATION SUPERINTENDENT	-	-	0.50	0.50
Status TOTAL	19.50	19.50	18.00	(1.50)
Organizational TOTAL	19.50	19.50	18.00	(1.50)
GAAP Fund TOTAL Enterprise Funds	254.25	255.25	250.45	(4.80)
TOTAL DEPARTMENT	254.25	255.25	250.45	(4.80)



SHERIFF

The Montgomery County Sheriff is a separately elected county official responsible for the delivery of law enforcement services to residents of the county. Generally, the responsibilities of the Sheriff fall into three areas: (1) operating the county jail; (2) reporting and investigating crimes occurring in the unincorporated areas of the county or on county owned property and providing contract law enforcement services for residents of Harrison, Jefferson and Washington Townships; and (3) providing security services for and serving documents generated by the Common Pleas, Juvenile, Domestic Relations, Probate, Kettering Municipal and County Courts. The Sheriff is also responsible for housing prisoners in facilities other than the county jail in a cost-effective manner and managing the county 800 MHz trunked radio system.

In 1986, the Montgomery County Sheriff's Office became the first sheriff's office in Ohio to receive national accreditation for the law enforcement component of the office from the Commission on Accreditation for Law Enforcement Agencies Incorporated (CALEA), and was re-accredited in 1997, 2000, 2002 and 2005. The National Commission on Correctional Health Care (NCCHC) has accredited the health care component of the jail operation since 1980. In 2007, the jail facility was awarded accreditation by the American Correctional Association (ACA).

The Sheriff's staff is continuing to work with the Criminal Justice Council and other appropriate county agencies and offices to seek cost effective solutions to the rising demand for prisoner housing. A jail renovation project, which began in 2003 and was completed in 2004 added 239 new prisoner beds to the county jail, reducing the need for housing the county's prisoners in off-site facilities.

The Sheriff's Office also operates a state-of-the-art training center that is used by numerous agencies

throughout the county. The training center is approved by the Ohio Police Officer Training Academy and teaches all of the state mandated courses as well as hosting specialized classes.

The Sheriff issues the Concealed Carry Weapons permits for Montgomery County. After completing the required state training course, applicants must pass a thorough background check before being issued their permits.

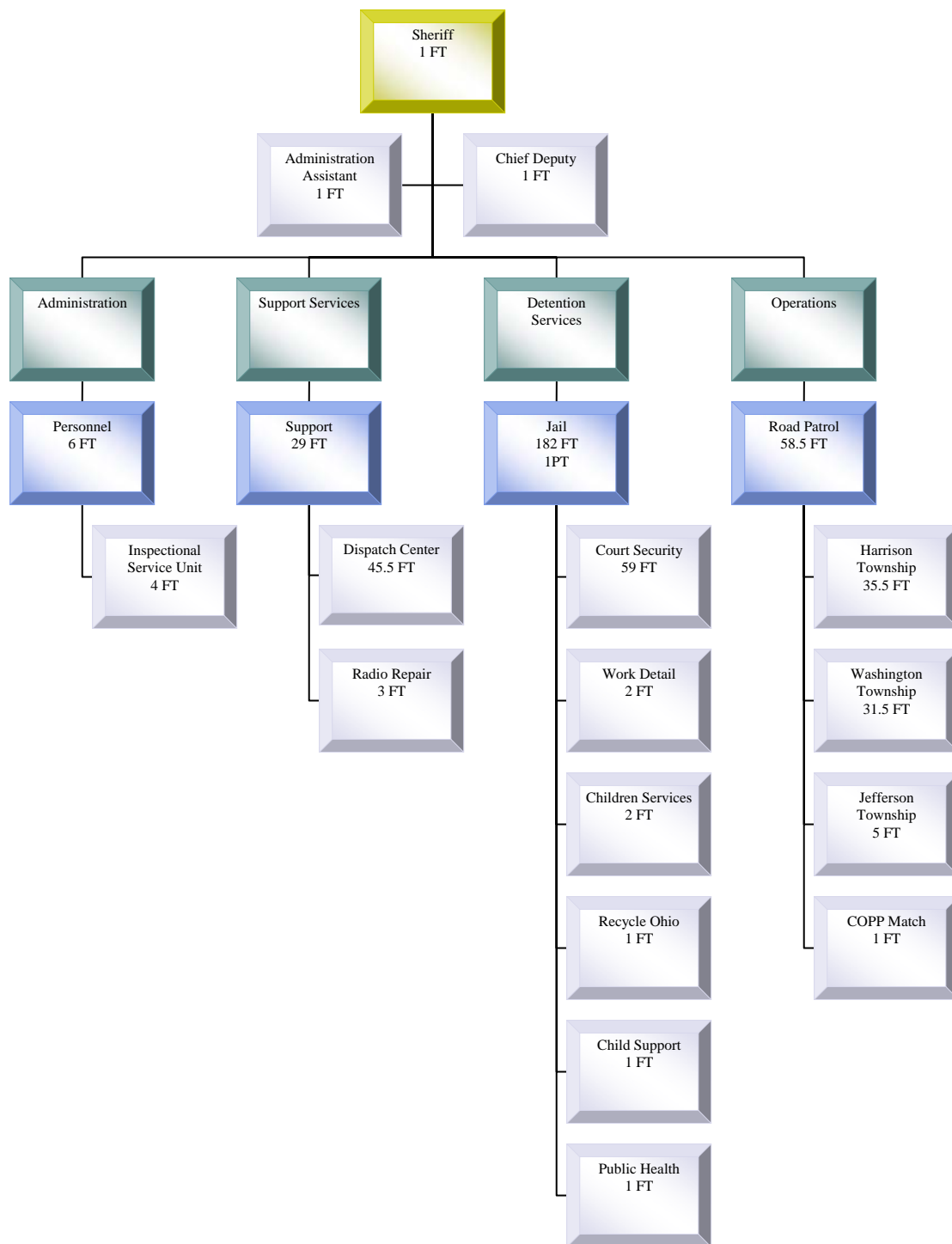
The Sheriff's Office currently tracks almost 1,000 registered sexual offenders. Three detectives and a supervisor are assigned full-time to this section. Citizens living near a sexual offender are notified by the Sheriff's Office that the registered offender is living in their area. The detectives also determine if the area the offender lives in is in compliance with state law.

The Montgomery County Sheriff's Office dispatch center is the initiating point for the Amber Alert for the county. Amber Alert allows public broadcasts of information about abducted persons, mainly children, who have been taken against their will or who may be in possible danger from their abductor.

In 2008, the Sheriff's Office will be transitioning into a Regional Communications Center, which will be located in the City of Miamisburg. The Sheriff's Office will dispatch for numerous fire and police agencies with the help of approximately 70-80 employees. The center will be a state-of-the-art facility for communications.

A new telephone system, which is E-911 Phase II compliant, will allow cellular callers to be located within 300 meters of the position from which they are calling, thus speeding up any rescue by police and fire officials.

TABLE OF ORGANIZATION





SHERIFF STATISTICS

Mission Statement:

The Montgomery County Sheriff's Office strives to be responsive to the community's safety, to reduce fear and to make Montgomery County a safe place to live and work in the most cost efficient way possible.

Challenges:

The Sheriff's Office faces numerous challenges in 2008 centering around the task of creating a regional consolidated dispatch center. The office will be responsible for planning, building and managing the new Regional Communications Center, which will be located in the City of Miamisburg at the Mound Facility.

The Sheriff's Office will work with P&R, Motorola, the Mound, the City of Miamisburg and others to accomplish this task in 2008. At this time, the following agencies have committed to participate in the center: Police & Fire Departments – Brookville, Butler Township, Clayton, Dayton, Germantown, Harrison Township, Jefferson Township, Miami Township, Miamisburg, Phillipsburg, Riverside and Trotwood; Police Departments only – Clay Township, Five Rivers MetroParks, German Township, Jackson Township, Montgomery County Sheriff's Office, New Lebanon, Perry Township, Washington Township and Verona; and other agencies – Montgomery County Animal Shelter, Montgomery County Adult Probation and MCCJIS Probation.

There will be a transition plan developed for each agency coming into the Regional Communications Center. These plans will make certain that there will be no disruption of operations as the agencies move from their own dispatch centers to the new consolidated center. The plan for the City of Dayton

transition will be particularly challenging due to the size of Dayton's operation. It is anticipated that Dayton will transition to the new center in 2009.

Staffing the Regional Communications Center will be another challenge for 2008. Staffing will increase from the current 42 dispatchers to approximately 70 to 80 dispatchers. Additional support staff will also be needed. It is planned to fill many of these additional positions from employees of agencies that are participating in the new regional center and are giving up their own dispatch centers. Background checks on people who fit this category are underway now.

Finally, the current communications center located at 330 West Second Street in the basement of the Jail Facility will be used as the back-up center for the Regional Communications Center. The current center will be equipped to handle all aspects of communications should the new center become inoperable. The current center will also be used for training.

Goals and Objectives:

- Jail population management: to identify processes that promote better management and control of the jail population
- Programs: to identify those persons incarcerated who may benefit from and utilize offered programs
- The Regional Communications Center: to complete and staff the new center
- To address community concerns as they relate to law enforcement



SHERIFF STATISTICS

Statistics	2005	2006	2007	2008 Goal
County Jail Book-Ins	36,704	36,976	38,750	40,524
Call Dispatched Handled	369,242	371,223	364,658	366,639
Traffic Crashes Investigated	1,441	1,553	1,390	1,502
Arrests Made	5,638	6,551	4,720	5,633
Domestic Violence Protection Orders	1,271	1,284	1,272	1,285
Meals Served in the Jail	1,173,097	1,271,721	1,243,935	1,342,559
Secure Transitional Offender Program (STOP) (*Through August 2005)	40*	N/A	N/A	N/A
Hours Worked for Work Release Program (*STOP Ended)	21,483	216*	N/A	N/A
Video Appearances of Jail Inmates	16,882	18,327	18,122	18,122
Residential and Commercial Properties Sold	2,841	2,884	2,618	2,618
800 MHz Radios	2,886	3,143	4,661	6,179
Mobile Data Terminals (MDT)	197	250	300	350
Prisoner Housing Average Daily Population	956	967	953	953
Off-site Housing Average Daily Population	49	32	31	31
Total	1,005	999	984	984
Prisoner Cost per Day (*Estimate)	\$64.19	\$68.28*	\$68.63*	\$68.63*
Sex Offenders Registered	870	950	999	1,048
Extraditions	35	49	41	41
Inmate Transport Miles	131,569	210,689	183,090	183,090
Protection Orders Served	1,418	2,977	2,126	2,126
911 Calls Received	368,326	298,742	554,271	809,800

ADOPTED BUDGET SUMMARY BY DEPARTMENT



<u>Sheriff</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted
<u>General Fund</u>				
General Fund	30,152,093	31,751,213	32,336,985	33,288,870
Fund Total	\$ 30,152,093	\$ 31,751,213	\$ 32,336,985	\$ 33,288,870
Total General Fund	\$ 30,152,093	\$ 31,751,213	\$ 32,336,985	\$ 33,288,870
<u>Internal Service Funds</u>				
Tele-communications				
Telecommunications	1,215,635		46,716	
Fund Total	\$ 1,215,635	\$ -	\$ 46,716	\$ -
Total Internal Service Funds	\$ 1,215,635	\$ -	\$ 46,716	\$ -
<u>Special Revenue Fund</u>				
Sheriff Contracts				
Regional Dispatch				2,828,638
Sheriff Animal Shelter Dispatch Contract	37,826	64,235	57,531	
Sheriff CSB Security Contract	149,061	182,220	173,705	194,951
Sheriff Child Support Security	66,788	89,812	76,599	97,655
Sheriff City of Trotwood Dispatching	337,206	395,540	346,145	
Sheriff Dayton Metropolitan Housing Auth	55,909			
Sheriff Harrison Township Contract	3,041,198	3,609,877	3,305,685	3,877,948
Sheriff Jefferson Township Contract	473,850	549,289	504,621	605,607
Sheriff Public Health Security Contract			27,668	97,655
Sheriff RTA Contract	40,211			
Sheriff Recycle Ohio	72,364	89,812	78,734	97,655
Sheriff Washington Township Contract	2,764,703	3,111,874	3,019,594	3,252,718
Sheriff's Overtime Reimbursement	52,330	73,800	152,727	123,000
Fund Total	\$ 7,091,447	\$ 8,166,459	\$ 7,743,010	\$ 11,175,827
Other Federal Grants				
Crime Lab National Institute of Justice		10,000		
Sheriff CANE	8,843			
Sheriff CANE Seizures	357,129			
Sheriff Seized Assets	460,006			75,000
VAWA-Combat Violence Against Women	2,503			
Fund Total	\$ 828,481	\$ 10,000	\$ -	\$ 75,000

ADOPTED BUDGET SUMMARY BY DEPARTMENT



<u>Sheriff</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted
Other State & Local Grants				
COPS and SHOPS	8,000			
DUI/Traffic Enforcement	32,507	87,280	86,082	51,833
Sheriff DARE Grant	17,201		18,774	
Sheriff OCN	380			
Sheriff's State of Ohio Attny Gen Grnts	39,928			
Sheriff's-HIDTA Fund		28,116	53,889	
Fund Total	\$ 98,016	\$ 115,396	\$ 158,745	\$ 51,833
Other Special Revenue Funds-FC				
800 MHz Operating	669,583	741,884	1,433,865	892,292
Jail Commissary	207,997	122,500	175,371	147,500
Sheriff CANE Seizures			3,713	
Sheriff DARE/Canine Donations	4,984			
Sheriff Seized Assets			312,876	
Sheriff's Concealed Handgun License Fund	44,596	64,000	20,856	44,000
Fund Total	\$ 927,161	\$ 928,384	\$ 1,946,681	\$ 1,083,792
Total Special Revenue Fund	\$ 8,945,106	\$ 9,220,239	\$ 9,848,436	\$ 12,386,452
Department Total	\$ 40,312,834	\$ 40,971,452	\$ 42,232,137	\$ 45,675,322

Department: 36 Sheriff
Fund Title: 1 General Fund
Subfund Title: 1 General Fund
Program Cost Account: Judicial & Law Enforcement



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Statutory Salaries	95,975	97,606	97,606	100,339	2,733	2.8%
Salaries	16,925,538	18,227,230	18,127,828	17,162,178	(1,065,052)	-5.8%
Fringe Benefits	5,855,145	6,243,323	6,836,478	6,885,572	642,249	10.3%
Special Fringe Benefits	128,656	154,032	110,490	154,032		
Post Employment Services				12,000	12,000	
Operating Supplies	943,018	1,151,141	1,012,805	1,171,141	20,000	1.7%
Agricultural Supplies				3,000	3,000	
Routine Business	1,843	6,077	1,827	6,077		
Board Approved Travel	28,891		28,538			
Staff Training and Development	40,970	19,131	25,510	26,131	7,000	36.6%
Contractual Professional Services	4,366,049	4,566,605	4,784,896	4,725,965	159,360	3.5%
Maintenance and Repair Services	675,563	730,175	657,858	755,175	25,000	3.4%
Communications	406,669	331,636	427,065	331,636		
Public Utility Services		4,284		4,284		
Rentals	56,024	68,649	65,692	38,403	(30,246)	-44.1%
Miscellaneous	44,582	151,324	46,343	152,937	1,613	1.1%
Interfund Transfers	484,711		78,363	1,600,000	1,600,000	
Capital Outlays	98,459		35,688	160,000	160,000	
Total	\$30,152,093	\$31,751,213	\$32,336,985	\$33,288,870	\$1,537,657	4.8%

Budgeted Positions

Full-Time Positions	373.00	373.00		346.50	(26.50)
Part-Time Positions	1.00	1.00		1.00	
Total Positions	374.00	374.00		347.50	(26.50)

Department:	36	Sheriff
Fund Title:	1	General Fund
Subfund Title:	1	General Fund
Program Cost Account:		Judicial & Law Enforcement



Adopted Budget Highlights

The Sheriff's budgets in the General Fund include: Administration, Communications, COPP Match, Facility Management, Inmate Work Program, Jail Operations, Radio Repair, Road Patrol Operations, Security and Support Services Operations. In 2008, the Communications budget was moved to the new Regional Dispatching Special Revenue Fund.

Statutory Salaries increased \$2,733 or 2.8% per Ohio Revised Code (ORC).

Salaries decreased \$1,065,052 or 5.8% due to the reduction of \$1,340,994 for Communications transferring to the Regional Dispatching fund and the increase of \$300,144 for six additional positions in Security. In addition, the 2007 General Fund Adopted Salary budgets were inflated by 3.0% to create the 2008 Adjusted Budget. With financial hardships on the General Fund, a 3.0% across the board reduction was applied to all Salary and related Fringe Benefit budgets. The reduction is \$24,202 or a 0.1% decrease from the 2007 Adopted Budget.

Fringe Benefits increased \$642,249 or 10.3% due to the reduction of \$561,878 for Communications transferring to the Regional Dispatching Special Revenue Fund, the increase of \$131,077 for six additional positions in Security and budgeting based on actual employee costs.

Budgeted Positions decreased 26.50 full-time positions due to the transfer of 28 Civilian Dispatchers and 4.50 Sergeants from the General Fund Communications budget to the Regional Dispatching Special Revenue Fund and the addition of four Deputies and two Security Officers in the Security budget.

Contractual Professional Services is up \$159,360 or 3.5% due to an ongoing increase of \$93,707 in the Naph Care contract, \$69,364 in the Aramark Inmate contract and \$8,289 in the Merchant Security contract, while Consultant Services decreased \$12,000 due to a reallocation to Post Employment Services.

Maintenance and Repair Services increased \$25,000 or 3.4%, which includes additional ongoing funding in Computer Software Maintenance Contracts due to the increase in the Tiburon and Motorola maintenance contracts.

Rentals decreased \$30,246 or 44.1% due to the reallocation of Rental - Lands & Building for \$12,000 in Copier Lease, \$15,000 in Other Operating Costs, \$7,000 in Training, \$5,000 in Stockroom, \$3,000 in Animal Food and \$246 in Taxes & Assessments.

Miscellaneous increased \$1,613 or 1.1% due to the reallocation of \$246 for Rental - Land & Building to cover Taxes & Assessments and an increase of \$1,367 in ongoing funding for Allowances to cover the Further of Justice (FOJ) funds, which is 50.0% of the Sheriff's salary.

Interfund Transfers totaling \$1,600,000 include the Sheriff's share of the Regional Dispatching costs. These funds are associated with the Sheriff's Communications cost regardless of the regionalization of dispatching services.

Capital Outlays totaling \$160,000 include the replacement of eight marked cruisers.

Revenues are budgeted at \$3,620,484, which includes \$12,710 in State Reimbursements, \$1,243,324 in Sheriff Fees, \$1,500,000 in Board and Care of Prisoners, \$85,000 in Communications, \$610,000 in Sheriff - Inmate Telephone Services, \$22,550 in Sheriff - Fingerprinting Charges, \$34,900 in Photocopy Sales, \$100,000 in Other Investments, \$10,000 in Reimbursements and \$2,000 in Miscellaneous.

Department: 36 Sheriff
Fund Title: 620 Tele-communications
Subfund Title: 620 Telecommunications
Program Cost Account: Judicial & Law Enforcement



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Capital Outlays	1,137,862		17,308			
Construction and Improvements	77,773		29,408			
Total	<u>\$1,215,635</u>	<u>\$0</u>	<u>\$46,716</u>	<u>\$0</u>	<u>\$0</u>	

Adopted Budget Highlights

This budget is for the costs associated with the Sheriff's 911 System upgrade. The new equipment replaces the 911 system purchased in 1988. This "enhanced system" is "Phase II" compliant. This allows a cellular caller to be located within 300 meters or less from the place at which the call is made. It also displays a map and location where the call is coming from on both hard line and cellular calls.

Department: 36 Sheriff
Fund Title: 291 Sheriff Contracts
Subfund Title: Various
Program Cost Account: Judicial & Law Enforcement



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	4,863,622	5,235,788	5,123,834	7,187,075	1,951,287	37.3%
Fringe Benefits	1,735,417	2,123,323	1,855,735	3,050,407	927,084	43.7%
Special Fringe Benefits	17,021	38,596	23,883	42,550	3,954	10.2%
Operating Supplies	52,754	59,500	66,496	74,500	15,000	25.2%
Contractual Professional Services	172,280	363,685	302,429	455,922	92,237	25.4%
Maintenance and Repair Services	233	3,000		8,000	5,000	166.7%
Communications	43,108	140,167	49,348	144,873	4,706	3.4%
Property and Casualty Insurance	207,012	202,400	321,286	212,500	10,100	5.0%
Total	<u>\$7,091,447</u>	<u>\$8,166,459</u>	<u>\$7,743,010</u>	<u>\$11,175,827</u>	<u>\$3,009,368</u>	<u>36.9%</u>

Budgeted Positions

Full-Time Positions	<u>78.50</u>	<u>83.00</u>	<u>122.50</u>	<u>39.50</u>
Total Positions	<u>78.50</u>	<u>83.00</u>	<u>122.50</u>	<u>39.50</u>

Department:	36	Sheriff
Fund Title:	291	Sheriff Contracts
Subfund Title:		Various
Program Cost Account:		Judicial & Law Enforcement



Adopted Budget Highlights

The Sheriff Contracts fund includes county departments and agencies and other jurisdictions with which the Sheriff has contracted to provide security, dispatching and/or policing services.

Sheriff contracts change from year to year based upon departmental and a jurisdictional needs. The 2008 contracts include: Harrison Township, Jefferson Township, Job and Family Services - Child Support Security, Job and Family Services - Children Services Division Security, Public Health - Dayton & Montgomery County Security, Recycle Ohio Security, Regional Dispatching, Washington Township and Overtime Reimbursement.

Salaries increased \$1,951,287 or 37.3% resulting from \$1,637,077 being transferred from General Fund Communications to the Regional Dispatching Special Revenue Fund, \$65,733 for the new contract for Public Health - Dayton & Montgomery County Security, \$40,000 for Overtime Reimbursements and budgeting actual salary costs.

Fringe Benefits are up \$927,084 or 43.7% due to \$665,251 transferred from General Fund Communications to the Regional Dispatching Special Revenue Fund, \$30,226 for the new contract for Public Health - Dayton & Montgomery County Security, \$9,200 for Overtime Reimbursements and budgeting actual fringe benefit costs.

Budgeted Positions increased 39.50 full-time positions because 26 Civilian Dispatchers and 4.50 Sergeants were transferred from the General Fund Communications budget, two Civilian Dispatchers were reallocated from the General Fund Support Services Operations budget and six new Civilian Dispatchers for Regional Dispatching and one Deputy for Public Health - Dayton & Montgomery County Security were hired.

Operating Supplies are up by \$15,000 or 25.2% due to an increase in Fuel, Oil & Lubricants.

Contractual Professional Services are up by \$92,237 or 25.4% due to an increase of \$85,154 for Sheriff Office Dispatching Services and \$7,083 for Other Services.

Revenues are budgeted at \$11,586,495, which includes \$8,775,844 for Contracts with Local Municipalities, \$534,346 for Contracts - Police Dispatching, \$78,650 for Contracts - Fire Dispatching, \$97,655 for Miscellaneous, \$1,600,000 for the Sheriff's General Fund share of the Regional Dispatching and \$500,000 for the General Fund subsidy of Regional Dispatching, which is a three year commitment through 2010.

Department: 36 Sheriff
Fund Title: 296 Other Federal Grants
Subfund Title: Various
Program Cost Account: Judicial & Law Enforcement



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries		8,447			(8,447)	-100.0%
Fringe Benefits		1,553			(1,553)	-100.0%
Operating Supplies	5,000			5,000	5,000	
Board Approved Travel				5,000	5,000	
Intergovernmental	243,946					
Interfund Transfers	124,529					
Capital Outlays	455,006			65,000	65,000	
Total	\$828,481	\$10,000	\$0	\$75,000	\$65,000	650.0%

Adopted Budget Highlights

Budgeted for 2007 was a Memorandum of Understanding between the Montgomery County Cold Case Task Force (comprised of the Miami Valley Regional Crime Laboratory, Coroner's Office, Prosecutor's Office, Sheriff's Office and the Attorney General of Ohio), for the investigation of cold cases by utilizing money authorized by the Solving Cold Cases with DNA Cooperative Agreement between the Attorney General and the National Institute of Justice.

Budgeted for 2008 is Sheriff Seized Assets, which receives revenues from seized assets from criminal activity. Expenditures for each category are specified under Ohio Revised Code (ORC), but typically consist of operating and equipment (non-salary) expenses.

Capital Outlays, which totals \$65,000, includes funds for Other Operating Equipment.

Revenues are budgeted at \$100,000, which include \$75,000 for Federal Reimbursements and \$25,000 for State Reimbursements.

Department: 36 Sheriff
Fund Title: 297 Other State & Local Grants
Subfund Title: Various
Program Cost Account: Judicial & Law Enforcement



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	39,960	71,906	76,425	42,619	(29,287)	-40.7%
Fringe Benefits	9,748	15,374	17,183	9,214	(6,159)	-40.1%
Rentals		28,116	53,889		(28,116)	-100.0%
Interfund Transfers	8,000		11,248			
Capital Outlays	40,308					
Total	\$98,016	\$115,396	\$158,745	\$51,833	(\$63,563)	-55.1%

Adopted Budget Highlights

Other State & Local Grants budgeted for 2008 include the High Visibility Traffic Enforcement grant.

Overall, Other State & Local Grants decreased \$63,563 or 55.1% for 2008 due to the STEP Traffic and Highway Traffic grants not being budgeted and a new grant award for the High Visibility Traffic Enforcement program.

Revenues equal \$55,833, which includes \$51,833 in Federal Pass Through Revenue and \$4,000 in District Court Fines & Costs for Indigent Drivers Alcohol Treatment Fund.

Department: 36 Sheriff
Fund Title: 299 Other Special Revenue Funds-FC
Subfund Title: Various
Program Cost Account: Judicial & Law Enforcement



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	75,212	75,109	85,014	91,442	16,333	21.7%
Fringe Benefits	22,687	24,280	24,611	26,355	2,075	8.5%
Operating Supplies	125,892	133,288	160,090	123,288	(10,000)	-7.5%
Board Approved Travel	2,623	7,500	3,317	7,500		
Staff Training and Development			4,125			
Contractual Professional Services	65,051	64,500	38,791	54,500	(10,000)	-15.5%
Maintenance and Repair Services	273,004	300,354	263,312	339,354	39,000	13.0%
Communications	9,856	500	11,262	500		
Property and Casualty Insurance	430		344			
Public Utility Services	19,656	40,353	25,000	45,353	5,000	12.4%
Rentals	268,860	278,500	269,715	370,500	92,000	33.0%
Intergovernmental			3,731			
Miscellaneous	4,470					
Capital Outlays	56,944	4,000	1,057,368	25,000	21,000	525.0%
Construction and Improvements	2,477					
Total	\$927,161	\$928,384	\$1,946,681	\$1,083,792	\$155,408	16.7%

Budgeted Positions

Full-Time Positions	1.00	1.00	1.00	
Total Positions	1.00	1.00	1.00	0.00

Adopted Budget Highlights

Other Special Revenue Funds budgeted for 2008 include the 800 MHz Operating, Jail Commissary and the Concealed Handgun License Fund.

Salaries increased \$16,333 or 21.7% and Fringe Benefits increased \$2,075 or 8.5% due to the budgeting of actual employee Salary and Fringe Benefit costs.

Rentals rose \$92,000 or 33.0% due to the rental of two additional channels for \$60,000 and an increase in the contract for the 800 MHz tower backup site at the Kettering Tower.

Capital Outlays totaling \$25,000 include Other Operating Equipment.

Revenues are budgeted at \$1,099,792 which includes: Concealed Handgun Licenses for \$60,000 under Other Licenses from fees collected from the issuance of concealed gun licenses; 800 MHz Operating for \$892,292 including 800 MHz Fees Radio Charges for \$553,041, MDT Radio Charges for \$78,262 and General Fund Operating Subsidy of \$260,989; and Jail Commissary for \$147,500 including \$17,500 for Inmate Medical CoPay-Jail and \$130,000 in Concession Sales.

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



Dept/Fund Type/Fund/Subfund/OCA

2006 2007 2008 07-08 Chg.

Sheriff

General Fund

General Fund

General Fund

Communications

Full-Time

CIVILIAN DISPATCH

- 26.00 - (26.00)

SERGEANT

- 4.50 - (4.50)

Status TOTAL

- 30.50 - (30.50)

OCA TOTAL

- 30.50 - (30.50)

COPP Match

Full-Time

DEPUTY

1.00 1.00 1.00 -

Status TOTAL

1.00 1.00 1.00 -

OCA TOTAL

1.00 1.00 1.00 -

Inmate Work Program

Full-Time

CLERK/TYPIST

1.00 1.00 1.00 -

DEPUTY

1.00 1.00 1.00 -

Status TOTAL

2.00 2.00 2.00 -

OCA TOTAL

2.00 2.00 2.00 -

Jail Operations

Full-Time

BOOKKEEPER

- - 1.00 1.00

CAPTAIN

1.00 1.00 1.00 -

CLERK/TYPIST

1.00 1.00 1.00 -

CONFIDENTIAL SECRETARY

1.00 1.00 1.00 -

CORRECTION OFFICER

144.00 144.00 144.00 -

DEPUTY

13.00 10.00 10.00 -

LIEUTENANT

3.00 3.00 3.00 -

MAJOR

1.00 1.00 1.00 -

PROGRAM COORDINATOR

1.00 1.00 1.00 -

RECREATION CORRECTION OFFICERS

2.00 2.00 2.00 -

SECURITY OFFICER

5.00 5.00 5.00 -

SERGEANT

12.00 12.00 12.00 -

Status TOTAL

184.00 181.00 182.00 1.00

Part-Time

INSTRUCTOR

1.00 1.00 - (1.00)

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
RECREATION CORRECTION OFFICERS	-	-	1.00	1.00
Status TOTAL	1.00	1.00	1.00	-
OCA TOTAL	185.00	182.00	183.00	1.00
<u>Radio Repair</u>				
Full-Time				
COMMUNICATION TECHNICIAN II	2.00	1.00	1.00	-
COMMUNICATION TECHNICIAN III	1.00	1.00	1.00	-
Status TOTAL	3.00	2.00	2.00	-
OCA TOTAL	3.00	2.00	2.00	-
<u>Road Patrol Operations</u>				
Full-Time				
CAPTAIN	1.00	1.00	1.00	-
CLERK/TYPIST	4.00	2.00	2.00	-
DEPUTY	41.00	45.00	44.00	(1.00)
MAJOR	1.00	1.00	1.00	-
SERGEANT	8.50	8.50	9.50	1.00
VICTIM ADVOCATE	1.00	1.00	1.00	-
Status TOTAL	56.50	58.50	58.50	-
OCA TOTAL	56.50	58.50	58.50	-
<u>Security - General Fund</u>				
Full-Time				
DEPUTY	40.00	39.00	43.00	4.00
SECURITY OFFICER	11.00	11.00	13.00	2.00
SERGEANT	3.00	3.00	3.00	-
Status TOTAL	54.00	53.00	59.00	6.00
OCA TOTAL	54.00	53.00	59.00	6.00
<u>Sheriff - Administration</u>				
Full-Time				
ADMINISTRATIVE ASSISTANT	1.00	1.00	1.00	-
CHIEF DEPUTY	1.00	1.00	1.00	-
CLERK/TYPIST	1.00	1.00	1.00	-
CONFIDENTIAL SECRETARY	2.00	2.00	2.00	-
DEPUTY	3.00	3.00	4.00	1.00
MAJOR	1.00	1.00	1.00	-
SERGEANT	2.00	2.00	1.00	(1.00)
SHERIFF	1.00	1.00	1.00	-
WORKERS COMPENSATION SPECIALIST	-	1.00	1.00	-
Status TOTAL	12.00	13.00	13.00	-

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
OCA TOTAL	12.00	13.00	13.00	-
<u>Support Services Operations</u>				
Full-Time				
BOOKKEEPER	3.00	3.00	2.00	(1.00)
BUDGET ANALYST	1.00	1.00	-	(1.00)
CAPTAIN	-	-	1.00	1.00
CIVILIAN DISPATCH	26.00	-	-	-
CLERK/TYPIST	11.00	11.00	11.00	-
CORRECTION OFFICER	-	-	1.00	1.00
DEPUTY	6.00	7.00	2.00	(5.00)
EXECUTION CLERK	1.00	1.00	1.00	-
FISCAL OFFICER	-	-	1.00	1.00
FLEET MANAGER	1.00	1.00	1.00	-
INFORMATION TECHNOLOGY MANAGER	1.00	1.00	1.00	-
LIEUTENANT	1.00	1.00	-	(1.00)
MAJOR	1.00	1.00	1.00	-
PC NETWORK SPECIALIST	1.00	1.00	1.00	-
PC SPECIALIST (LAN)	1.00	2.00	2.00	-
SERGEANT	6.50	2.00	4.00	2.00
Status TOTAL	60.50	32.00	29.00	(3.00)
OCA TOTAL	60.50	32.00	29.00	(3.00)
Subfund TOTAL General Fund	374.00	374.00	347.50	(26.50)
Fund TOTAL General Fund	374.00	374.00	347.50	(26.50)
GAAP Fund TOTAL General Fund	374.00	374.00	347.50	(26.50)

Special Revenue Fund

Other Special Revenue Funds-FC

800 MHz Operating

800 MHz Radio

Full-Time

COMM. SYSTEM ADMINISTRATOR - 800 MHZ

1.00 1.00 1.00 -

Status TOTAL

1.00 1.00 1.00 -

OCA TOTAL

1.00 1.00 1.00 -

Subfund TOTAL 800 MHz Operating

1.00 1.00 1.00 -

Fund TOTAL Other Special Revenue Funds-FC

1.00 1.00 1.00 -

Sheriff Contracts

Regional Dispatch

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
<u>Regional Dispatching</u>				
Full-Time				
CIVILIAN DISPATCH	-	-	41.00	41.00
SERGEANT	-	-	4.50	4.50
Status TOTAL	-	-	45.50	45.50
OCA TOTAL	-	-	45.50	45.50
Subfund TOTAL Regional Dispatch	-	-	45.50	45.50
Sheriff Animal Shelter Dispatch Contract				
<u>Sheriff Animal Shelter Dispatch Contract</u>				
Full-Time				
CIVILIAN DISPATCH	1.00	1.00	-	(1.00)
Status TOTAL	1.00	1.00	-	(1.00)
OCA TOTAL	1.00	1.00	-	(1.00)
Subfund TOTAL Sheriff Animal Shelter Dispatch Contract	1.00	1.00	-	(1.00)
Sheriff Child Support Security				
<u>Sheriff's Child Support Security</u>				
Full-Time				
DEPUTY	1.00	1.00	1.00	-
Status TOTAL	1.00	1.00	1.00	-
OCA TOTAL	1.00	1.00	1.00	-
Subfund TOTAL Sheriff Child Support Security	1.00	1.00	1.00	-
Sheriff City of Trotwood Dispatching				
<u>Trotwood Dispatching</u>				
Full-Time				
CIVILIAN DISPATCH	6.00	6.00	-	(6.00)
Status TOTAL	6.00	6.00	-	(6.00)
OCA TOTAL	6.00	6.00	-	(6.00)
Subfund TOTAL Sheriff City of Trotwood Dispatching	6.00	6.00	-	(6.00)
Sheriff CSB Security Contract				
<u>Children Services Board Security</u>				
Full-Time				
DEPUTY	2.00	2.00	2.00	-
Status TOTAL	2.00	2.00	2.00	-
OCA TOTAL	2.00	2.00	2.00	-

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
Subfund TOTAL Sheriff CSB Security Contract	2.00	2.00	2.00	-
Sheriff Dayton Metropolitan Housing Auth				
<u>Sheriff Dayton Metro Housing Authority</u>				
Full-Time				
DEPUTY	3.00	-	-	-
Status TOTAL	3.00	-	-	-
OCA TOTAL	3.00	-	-	-
Subfund TOTAL Sheriff Dayton Metropolitan Housing Auth	3.00	-	-	-
Sheriff Harrison Township Contract				
<u>Harrison Township</u>				
Full-Time				
CAPTAIN	1.00	1.00	1.00	-
DEPUTY	28.00	29.00	29.00	-
SERGEANT	4.50	5.50	5.50	-
Status TOTAL	33.50	35.50	35.50	-
OCA TOTAL	33.50	35.50	35.50	-
Subfund TOTAL Sheriff Harrison Township Contract	33.50	35.50	35.50	-
Sheriff Jefferson Township Contract				
<u>Jefferson Township</u>				
Full-Time				
DEPUTY	5.00	5.00	5.00	-
Status TOTAL	5.00	5.00	5.00	-
OCA TOTAL	5.00	5.00	5.00	-
Subfund TOTAL Sheriff Jefferson Township Contract	5.00	5.00	5.00	-
Sheriff Public Health Security Contract				
<u>Sheriff's Public Health Security</u>				
Full-Time				
DEPUTY	-	-	1.00	1.00
Status TOTAL	-	-	1.00	1.00
OCA TOTAL	-	-	1.00	1.00
Subfund TOTAL Sheriff Public Health Security Contract	-	-	1.00	1.00
Sheriff Recycle Ohio				
<u>Sheriff's Recycle Ohio</u>				
Full-Time				
DEPUTY	1.00	1.00	1.00	-

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
Status TOTAL	1.00	1.00	1.00	-
OCA TOTAL	1.00	1.00	1.00	-
Subfund TOTAL Sheriff Recycle Ohio	1.00	1.00	1.00	-
Sheriff Washington Township Contract				
<u>Washington Township</u>				
Full-Time				
CAPTAIN	1.00	1.00	1.00	-
DEPUTY	25.00	25.00	25.00	-
SERGEANT	5.50	5.50	5.50	-
Status TOTAL	31.50	31.50	31.50	-
OCA TOTAL	31.50	31.50	31.50	-
Subfund TOTAL Sheriff Washington Township Contract	31.50	31.50	31.50	-
Fund TOTAL Sheriff Contracts	84.00	83.00	122.50	39.50
GAAP Fund TOTAL Special Revenue Fund	85.00	84.00	123.50	39.50
TOTAL DEPARTMENT	459.00	458.00	471.00	13.00

The Montgomery Soil and Water Conservation District was organized in 1949 by concerned landowners interested in protecting and improving the soil and water resources of the county. The district is a subdivision of the State of Ohio and is assisted by the Board of County Commissioners, the Ohio Soil and Water Conservation Commission, and the Ohio Department of Natural Resources through the Division of Soil and Water Conservation. Technical assistance is received through the Natural Resource Conservation Service, U.S. Department of Agriculture. A board of five supervisors meets regularly to conduct district business. The supervisors are elected to serve a three-year term at the district's annual meeting held in September of each year.

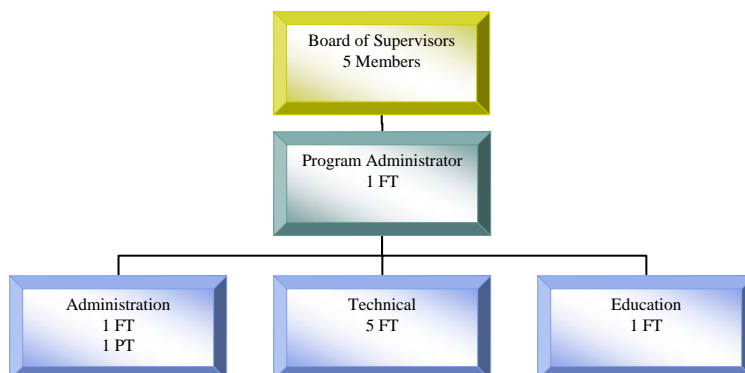
The district's major function is to analyze natural resource needs and to design and implement a program to solve soil and water conservation problems. Through the district, the problems are solved largely by the landowners themselves, with technical and educational assistance furnished by the district and other agencies of government.

The district operates and manages Sycamore Conservation Education and Demonstration Farm. The farm demonstrates an awareness for our soil, water and related natural resources and provides an outdoor classroom for urban, suburban and rural students and adults.

The Soil and Water Conservation District also provides and conducts clinics and meetings on conservation techniques, community service presentations, workshops for teachers, environmental contests for students, and displays at environmental events and farm shows.

District cooperators bear the cost of conservation practices installed on their land. Cost shared financial assistance has recently been made available for group drainage projects through the Ohio Public Works Commission and has continued to be provided by the U.S. Department of Agriculture for conservation practices that improve the quality of the environment, wildlife habitat, and soil and water resources. The technical assistance for conservation practices including engineering and construction approval is provided without charge. Many conservation techniques are planned such as cropping systems, tillage systems, critical area planting, grassed waterways, nutrient management, surface and subsurface drainage and ditch maintenance. These properly implemented soil conservation practices have saved thousands of tons of top soil from eroding, preventing the siltation and pollution of our streams and rivers and maintaining the fertility of our soils.

TABLE OF ORGANIZATION





SOIL & WATER CONSERVATION STATISTICS

Mission Statement:

The district's major function is to analyze natural resource needs and to design and implement a program to solve soil and water conservation problems. Although landowners pay for implementation of best management practices, district technical services are provided without charge.

Challenges:

An increased demand for natural resource conservation services with declining financial and human resources requires the district to employ innovative technology that provides for a more efficient use of its staff and yet maintain a satisfactory level of service. A reduction in funding for public agencies and programs will require our conservation partnership to do more with less. For the Soil and Water Conservation District, this means that with no increase in personnel, we will need to rely on technology and focus the use of our resources solely into those areas that improve our level of

service to our clientele and accomplish the district's mission of protecting the county's natural resources. In terms of implementing conservation practices, this means that we will need to rely heavily on conservation education and enhanced marketing to promote leaner cost share programs and innovative methods, which encourage landowners to conserve their soil and water resources.

Goals and Objectives:

- Conservation education
- Reduced cropland erosion
- Improved rural land drainage
- Reduced urban land erosion
- Improved urban storm water management
- Protection of prime farmland and open space
- Improved quality of surface and ground water
- Maintain improved rural drainage systems
- Maintain urban storm water systems in conjunction with the Montgomery County Engineer

Statistics	2005	2006	2007	2008 Goal
Cost Share Program Benefits to Montgomery County Landowners	\$494,000	\$795,216	\$653,448	\$700,000

Cost share programs are coordinated with both the Ohio Public Works Commission and the U.S. Department of Agriculture (USDA). USDA assistance is provided from the Conservation Reserve Program (CRP), Conservation Security Program (CSP), Environmental Quality Incentive Program (EQIP) and Wildlife Habitat Incentive Program (WHIP).

ADOPTED BUDGET SUMMARY BY DEPARTMENT



	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted
<u>Soil & Water Conservation</u>				
<u>Agency Funds</u>				
Other Entities-Soil & Water Conservation				
Soil & Water Conservation	455,313	473,546	427,366	505,803
Fund Total	\$ 455,313	\$ 473,546	\$ 427,366	\$ 505,803
Total Agency Funds	\$ 455,313	\$ 473,546	\$ 427,366	\$ 505,803
<u>Special Revenue Fund</u>				
Road Auto and Gas-Ditch Fund				
Ditch Maint - Butternut Volunteer Group			2,011	2,030
Ditch Maint - Waitman North Group			400	80
Ditch Maint - Wolf Creek North Tile			208	80
Ditch Maintenance - Wolf Creek North	2,655	1,580	358	580
Ditch Maintenance-Arlington Drain Group	95	40	18	40
Ditch Maintenance-Horning	520	690	412	690
Ditch Maintenance-Kingery	4,365	2,570	2,807	2,570
Ditch Maintenance-Kingery North Waterway	643	730	77	330
Ditch Maintenance-Marshall/Sweet Potato	1,318	1,410	8,281	5,910
Ditch Maintenance-Mohler Joint County	22,358	5,230	8,910	5,230
Ditch Maintenance-Pleasant Plain Group	182	800	714	800
Ditch Maintenance-Shafer/Carr Ditch	667	210	7,200	2,700
Ditch Maintenance-Swamp Creek	2,051	2,650	3,932	2,650
Ditch Maintenance-Tom's Run	2,104	2,620	2,685	2,620
Ditch Maintenance-Wolfe Creek	901	870	976	870
Ditch Maintenance-Wysong	1,128	1,250	1,947	1,250
Fund Total	\$ 38,987	\$ 20,650	\$ 40,935	\$ 28,430
Total Special Revenue Fund	\$ 38,987	\$ 20,650	\$ 40,935	\$ 28,430
Department Total	\$ 494,300	\$ 494,196	\$ 468,301	\$ 534,233

Department: 62 Soil & Water Conservation
Fund Title: 776 Other Entities-Soil & Water Conservation
Subfund Title: 120 Soil & Water Conservation
Program Cost Account: Environment & Public Works



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	277,480	300,324	262,317	307,069	6,745	2.2%
Fringe Benefits	98,940	113,777	98,498	134,982	21,205	18.6%
Operating Supplies	9,211	14,250	10,281	13,250	(1,000)	-7.0%
Outside Agency Bd Approved Travel	4,260	3,850	5,028	4,400	550	14.3%
Routine Business	3,185	1,675	2,902	2,775	1,100	65.7%
Staff Training and Development	8,415	9,225	5,514	9,925	700	7.6%
Contractual Professional Services	3,698	5,115	3,173	5,175	60	1.2%
Maintenance and Repair Services	3,773	5,900	5,390	7,200	1,300	22.0%
Communications	3,298	4,040	3,868	3,040	(1,000)	-24.8%
Property and Casualty Insurance	11,538	7,000	7,793	8,000	1,000	14.3%
Public Utility Services	7,190	8,390	9,013	9,410	1,020	12.2%
Interfund Transfers				577	577	
Cost Recovery and Intergov't Transfers	22,996					
Capital Outlays	1,330		13,589			
Total	\$455,313	\$473,546	\$427,366	\$505,803	\$32,257	6.8%

Budgeted Positions

Full-Time Positions	8.00	8.00		8.00		
Part-Time Positions	1.00	1.00		1.00		
Total Positions	9.00	9.00		9.00	0.00	

Adopted Budget Highlights

Salaries are up \$6,745 or 2.2%, less than the 3.0% employee raises due to other position budgeting changes.

Fringe Benefits increased \$21,205 or 18.6% primarily due to higher health insurance costs, including one person switching from waiving coverage to taking family insurance.

Total estimated revenue is \$498,474, up \$46,795 or 10.4%. This is less than requested expenses for a spend-down of the fund reserve level of \$7,329. The total consists of State Grant for \$226,470, Local Share for \$244,304, Local Reimbursement for \$14,500, Reimbursement for \$12,000, Federal Reimbursements for \$1,000 and Other Fees for \$200. State Grant is the Ohio match as a percentage of the county subsidy (Local Share); for 2008 the match is budgeted at 92.7%.

Department: 62 Soil & Water Conservation
OCA Description: Various
OCA Code: Various
Program Cost Account: Environment & Public Works
Subfund Title: Ditch Maintenance Funds



<u>Adopted Budget by Program</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Request	2007-08 \$ Change	2007-08 % Change
Butternut Volunteer Group Ditch Maint.			2,011	2,030	2,030	
Horning Ditch Maintenance	520	690	412	690		
Kingrey Ditch Maintenance	4,365	2,570	2,807	2,570		
Kingrey North Waterway Ditch Maintenance	643	730	77	330	(400)	-54.8%
Marshall/Sweet Potato Ditch Maintenance	1,318	1,410	8,281	5,910	4,500	319.1%
Mohler Ditch Maintenance	22,358	5,230	8,910	5,230		
Pleasant Plain Group Ditch Maintenance	182	800	714	800		
Shafer Carr Ditch Maintenance	667	210	7,200	2,700	2,490	1,185.7%
Swamp Creek Ditch Maintenance	2,051	2,650	3,932	2,650		
Toms Run Ditch Maintenance	2,104	2,620	2,685	2,620		
Waitman North Group Ditch Maintenance			400	80	80	
West Arlington Drain Grp Ditch Maint	95	40	18	40		
Wolf Creek North Tile Ditch Maint.			208	80	80	
Wolf Creek North W/W Ditch Maintenance	2,655	1,580	358	580	(1,000)	-63.3%
Wolfe Creek Ditch Maintenance	901	870	976	870		
Wysong Ditch Maintenance	1,128	1,250	1,947	1,250		
Total	\$38,987	\$20,650	\$40,935	\$28,430	\$7,780	37.7%

Adopted Budget Highlights

Total Ditch Maintenance Assessment revenue is projected at \$48,269 for 2008. Individually, revenue at least equals requested expenses for all ditches and in most cases exceeds the requested cost, except for Wolfe Creek and Kingrey North Waterway. For those two, there is a sufficient cash balance for the 2008 deficit.

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
<u>Soil & Water Conservation</u>				
<u>Agency Funds</u>				
Other Entities-Soil & Water Conservation				
Soil & Water Conservation				
<u>Soil & Water Conservation District</u>				
Full-Time				
ADMINISTRATIVE ASSISTANT	1.00	1.00	1.00	-
DISTRICT PROGRAM ADMINISTRATOR	1.00	1.00	1.00	-
DISTRICT TECHNICIAN	5.00	5.00	4.00	(1.00)
EDUCATION & INFORMATION SPECIALIST	1.00	1.00	1.00	-
URBAN TECHNICIAN	-	-	1.00	1.00
Status TOTAL	8.00	8.00	8.00	-
Part-Time				
ASSISTANT SECRETARY	1.00	1.00	-	(1.00)
INTERN	-	-	1.00	1.00
Status TOTAL	1.00	1.00	1.00	-
OCA TOTAL	9.00	9.00	9.00	-
Subfund TOTAL Soil & Water Conservation	9.00	9.00	9.00	-
Fund TOTAL Other Entities-Soil & Water Conservation	9.00	9.00	9.00	-
GAAP Fund TOTAL Agency Funds	9.00	9.00	9.00	-
TOTAL DEPARTMENT	9.00	9.00	9.00	-

The Stillwater Center is a licensed and certified Medicaid (Title XIX) Intermediate Care Facility (ICF/MR) for persons with profound mental retardation and developmental disabilities. This facility specializes in serving individuals with mental retardation who are non-ambulatory and who have concomitant medical service needs. The residents served are eligible Montgomery County residents ranging in age from infancy to persons over the age of 70. There is also a short term in-house respite program offered.

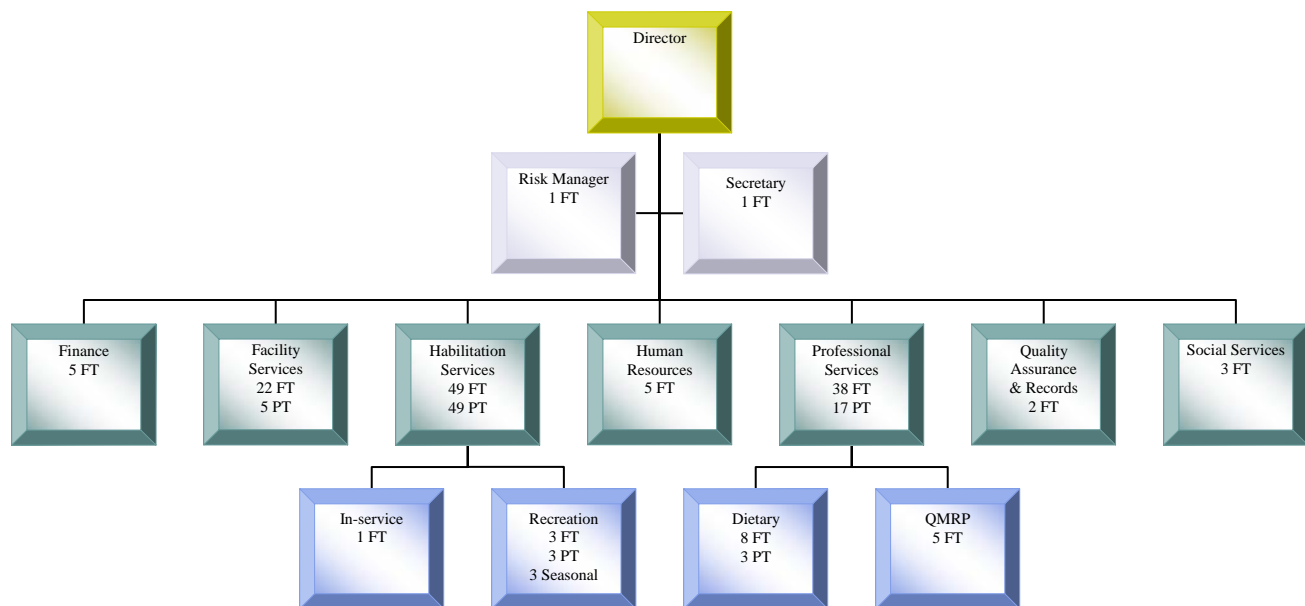
All of Stillwater's residents receive a program of habilitation based on individual needs as defined by professional care givers and residents' family

members. Medical and other support services are also supplied based on individual resident needs.

The goals of the center focus on continued conformance to the numerous state and federal regulatory requirements. Sixteen percent of the funds spent at Stillwater Center are local dollars. The other eighty-four percent of our revenue comes from the Medicaid program.

Stillwater Center is a recipient of Human Service Levy dollars and is pursuing stated facility performance targets consistent with our community outcome focusing on providing appropriate services to special populations.

TABLE OF ORGANIZATION



* The director position is funded from the Board of Mental Retardation & Developmental Disabilities budget.



STILLWATER CENTER STATISTICS

Mission Statement:

The mission of Stillwater Center is to provide quality residential services for children and adults in a home-like environment; to serve residents of Montgomery County, who have the most severe and profound mental retardation, are physically challenged, and/or have significant medical needs; to offer respite services to eligible families and individuals; and to integrate residents into the community, while protecting their rights and operating in a safe, caring, and economical manner.

Vision:

Stillwater Center, as part of Montgomery County, is a nationally recognized leader in all the residential services that we provide. Stillwater Center is a preferred employer, has a reputation of a workplace where everyone can utilize their skills, participate in solving problems and help create the future.

Challenges:

- Limited resources due to a lack of growth in Medicaid reimbursements

Services	2005	2006	2007	2008 Goal
Number of Licensed Beds	99	99	99	99
Total Bed Days Available	36,259	36,135	36,135	36,135
Total Inpatient Days	35,897	35,883	35,989	35,900
Percentage of Occupancy	99.00%	99.30%	99.60%	99.35%
Total Patient Days	35,853	35,954	35,989	35,975
Utilization	99.88%	99.50%	99.60%	99.55%

ADOPTED BUDGET SUMMARY BY DEPARTMENT



	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted
<u>Stillwater Center</u>				
<u>Enterprise Funds</u>				
Stillwater Center				
Stillwater Center	14,253,248	14,396,066	14,858,775	14,789,919
Stillwater-Retarded Children's Fund	5,197		6,685	
Fund Total	\$ 14,258,445	\$ 14,396,066	\$ 14,865,459	\$ 14,789,919
Total Enterprise Funds	\$ 14,258,445	\$ 14,396,066	\$ 14,865,459	\$ 14,789,919
<u>Special Revenue Fund</u>				
Country View Manor				
Country View Manor	2,145,597	2,153,220	1,562,370	683,202
Fund Total	\$ 2,145,597	\$ 2,153,220	\$ 1,562,370	\$ 683,202
Other State & Local Grants				
Ohio BWC Safety Grant	40,000			
Fund Total	\$ 40,000	\$ -	\$ -	\$ -
Total Special Revenue Fund	\$ 2,185,597	\$ 2,153,220	\$ 1,562,370	\$ 683,202
Department Total	\$ 16,444,042	\$ 16,549,286	\$ 16,427,829	\$ 15,473,121

Department: 5 Stillwater Center
Fund Title: 507 Stillwater Center
Subfund Title: Various
Program Cost Account: Social Services



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	6,073,249	6,197,863	6,534,893	6,403,948	206,085	3.3%
Fringe Benefits	2,538,009	2,873,905	2,704,199	2,911,932	38,027	1.3%
Special Fringe Benefits	3,845	21,194	2,519	21,947	753	3.6%
Post Employment Services				500	500	
Operating Supplies	885,348	853,897	895,775	797,052	(56,845)	-6.7%
Routine Business	1,631	9,589	3,819	9,289	(300)	-3.1%
Board Approved Travel	4,892	13,946	4,940	15,896	1,950	14.0%
Staff Training and Development	33,935	34,190	3,674	17,517	(16,673)	-48.8%
Contractual Professional Services	2,908,736	2,648,367	2,950,907	2,705,611	57,244	2.2%
Social Services Contractual Services	287					
Maintenance and Repair Services	141,548	108,077	128,739	112,612	4,535	4.2%
Communications	14,770	21,127	18,371	29,127	8,000	37.9%
Property and Casualty Insurance	26,510	30,300	21,087	30,300		
Public Utility Services	317,925	343,596	315,781	368,596	25,000	7.3%
Rentals	40,178	58,410	45,747	58,410		
Miscellaneous	355,119	385,317	367,773	384,733	(584)	-0.2%
Interfund Transfers	797,836	776,288	776,288	782,538	6,250	0.8%
Capital Outlays	114,628	20,000	90,947	100,541	80,541	402.7%
Construction and Improvements				39,370	39,370	
Total	\$14,258,445	\$14,396,066	\$14,865,459	\$14,789,919	\$393,853	2.7%

Budgeted Positions

Full-Time Positions	141.00	139.00	139.00	
Part-Time Positions	67.00	68.00	81.00	13.00
Seasonal Positions	3.00	3.00	3.00	
Total Positions	211.00	210.00	223.00	13.00

Department:	5	Stillwater Center
Fund Title:	507	Stillwater Center
Subfund Title:		Various
Program Cost Account:		Social Services



Adopted Budget Highlights

Some position changes have been made in the Stillwater Center organization. See the Budgeted Positions by County Department table following this page for specific details.

The Salaries line item for Stillwater includes a 3.0% increase in compensation and adjustments for the changes in positions. Fringe Benefits are based on the actual cost of Budgeted Positions.

Staff Training and Development appropriation has been reduced to more closely match anticipated expenditures.

Capital Outlays for 2008 include \$15,000 for 12 new desktop computers; \$44,721 for database software for storage and information sharing; \$8,000 for two (2) patient vests; \$2,900 for two (2) repositioning chairs; \$8,000 for two (2) easy standers; \$9,840 for four (4) pacers and \$12,080 for phone system cards, which will provide redundancy for the phone system.

Construction and Improvements budget of \$39,370 will allow the repaving and sealing of the front drive on the property.

Overall, revenue for Stillwater will be approximately \$14.6 million, an increase of nearly \$0.5 million or 3.3% in 2008. Medicaid revenues will increase approximately \$350,000 or 3.0% to \$12.0 million. Human Service Levy revenues will increase by approximately \$0.1 million to \$2.36 million. Budgeted expenditures will exceed budgeted revenues by nearly \$150,000. There is sufficient fund balance to cover this deficit.

Department: 5 Stillwater Center
Fund Title: 206 Country View Manor
Subfund Title: 602 Country View Manor
Program Cost Account: Social Services



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	924,728	875,797	654,208	45,719	(830,078)	-94.8%
Fringe Benefits	538,399	404,720	285,427	637,483	232,763	57.5%
Special Fringe Benefits	752	5,270	232		(5,270)	-100.0%
Post Employment Services	4,524	3,000	1,425		(3,000)	-100.0%
Operating Supplies	222,984	280,280	149,903		(280,280)	-100.0%
Routine Business	1,488	2,300	262		(2,300)	-100.0%
Board Approved Travel	902	1,863	942		(1,863)	-100.0%
Staff Training and Development	1,574	2,030	949		(2,030)	-100.0%
Contractual Professional Services	162,425	203,422	222,730		(203,422)	-100.0%
Maintenance and Repair Services	199,316	266,445	161,965		(266,445)	-100.0%
Communications	9,106	10,042	9,648		(10,042)	-100.0%
Property and Casualty Insurance	2,752	3,241	2,349		(3,241)	-100.0%
Public Utility Services	73,258	87,707	68,310		(87,707)	-100.0%
Rentals			743			
Miscellaneous	3,389	7,103	3,277		(7,103)	-100.0%
Total	\$2,145,597	\$2,153,220	\$1,562,370	\$683,202	(\$1,470,018)	-68.3%

Budgeted Positions

Full-Time Positions	39.00	26.00	1.00	(25.00)
Part-Time Positions	1.00	0.00	0.00	
Total Positions	40.00	26.00	1.00	(25.00)

Adopted Budget Highlights

The operation of Country View Manor was phased down over the past year with closure coming on December 31, 2007. Only one employee remains to be paid from this fund and that person will be doing records closeout for the first six months of 2008. The appropriation in Fringe Benefits for 2008 reflects the payment of obligations incurred for an early retirement program implemented for some employees of the facility. No other costs are anticipated during 2008.

No revenues are anticipated in this fund in 2008. Fund balance will be used for the cost of the one remaining employee and any other unforeseen expenses. Fund balance at the beginning of 2008 was approximately \$1.7 million of which more than \$600,000 will be used for the early retirement offered to some employees.

Department: 5 Stillwater Center
Fund Title: 297 Other State & Local Grants
Subfund Title: 620 Ohio BWC Safety Grant
Program Cost Account: Social Services



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Capital Outlays	40,000					
Total	\$40,000	\$0	\$0	\$0	\$0	

Adopted Budget Highlights

This Bureau of Workers' Compensation grant for Stillwater Center was announced in late 2005 and was appropriated and expended in 2006. It was used to purchase items (such as lifts) to improve workers' abilities to perform their jobs in a way that will avoid injury.

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
<u>Stillwater Center</u>				
<u>Enterprise Funds</u>				
Stillwater Center				
Stillwater Center				
<u>Administration</u>				
Full-Time				
CLERICAL PROCESSING SPECIALIST I	-	1.00	1.00	-
DIRECTOR	1.00	-	-	-
SECRETARY	1.00	1.00	-	(1.00)
SECRETARY TO DEPARTMENT DIRECTOR	-	-	1.00	1.00
Status TOTAL	2.00	2.00	2.00	-
OCA TOTAL	2.00	2.00	2.00	-
<u>Dietary</u>				
Full-Time				
COOK I	1.00	1.00	2.00	1.00
FOOD SERVICE SUPERVISOR	1.00	1.00	1.00	-
FOOD SERVICE WORKER	6.00	6.00	5.00	(1.00)
Status TOTAL	8.00	8.00	8.00	-
Part-Time				
FOOD SERVICE SUPERVISOR	-	-	1.00	1.00
FOOD SERVICE WORKER	2.00	2.00	2.00	-
Status TOTAL	2.00	2.00	3.00	1.00
OCA TOTAL	10.00	10.00	11.00	1.00
<u>Facility Services</u>				
Full-Time				
ENVIRONMENTAL SERVICES SUPERVISOR II	1.00	1.00	1.00	-
FACILITY SERVICE SUPERVISOR/COORDINATOR	1.00	1.00	-	(1.00)
FACILITY SERVICES SUPERVISOR	-	-	1.00	1.00
INVENTORY CONTROL SPECIALIST	-	-	1.00	1.00
STOREKEEPER I	1.00	1.00	-	(1.00)
TYPIST II	1.00	-	-	-
Status TOTAL	4.00	3.00	3.00	-
OCA TOTAL	4.00	3.00	3.00	-
<u>Fiscal Services</u>				
Full-Time				
ACCOUNT CLERK II (PAYROLL)	1.00	1.00	-	(1.00)
ACCOUNT CLERK II/RESIDENT ACCOUNTS	1.00	1.00	2.00	1.00
ACCOUNTING SUPERVISOR	1.00	1.00	1.00	-
FINANCIAL CONSULTANT, STILLWATER CTR.	1.00	1.00	1.00	-

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
PAYROLL/PERSONNEL CLERK	-	-	1.00	1.00
Status TOTAL	4.00	4.00	5.00	1.00
Part-Time				
INTERN	1.00	1.00	-	(1.00)
Status TOTAL	1.00	1.00	-	(1.00)
OCA TOTAL	5.00	5.00	5.00	-
<u>Habilitation Services</u>				
Full-Time				
CLERICAL PROCESSING SPECIALIST II	1.00	1.00	1.00	-
HABILITATION PROVIDER	49.00	48.00	47.00	(1.00)
HABILITATION SERVICES MANAGER	1.00	-	-	-
PROFESSIONAL SERVICES DIRECTOR	-	1.00	1.00	-
Status TOTAL	51.00	50.00	49.00	(1.00)
Part-Time				
HABILITATION PROVIDER	47.00	48.00	49.00	1.00
Status TOTAL	47.00	48.00	49.00	1.00
OCA TOTAL	98.00	98.00	98.00	-
<u>HCS</u>				
Full-Time				
HABILITATIVE CARE SUPERVISOR	8.00	8.00	8.00	-
HABILITATIVE CARE SUPERVISOR II	-	-	2.00	2.00
Status TOTAL	8.00	8.00	10.00	2.00
OCA TOTAL	8.00	8.00	10.00	2.00
<u>In-Service</u>				
Full-Time				
CLERICAL PROCESSING SPECIALIST II	-	-	1.00	1.00
TYPIST II	1.00	1.00	-	(1.00)
Status TOTAL	1.00	1.00	1.00	-
OCA TOTAL	1.00	1.00	1.00	-
<u>Laundry & Linen</u>				
Full-Time				
LAUNDRY WORKER	3.00	3.00	3.00	-
Status TOTAL	3.00	3.00	3.00	-
Part-Time				
LAUNDRY WORKER	1.00	1.00	2.00	1.00
Status TOTAL	1.00	1.00	2.00	1.00
OCA TOTAL	4.00	4.00	5.00	1.00

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
<u>Licensed Practical Nurses</u>				
Full-Time				
LICENSED PRACTICAL NURSE	16.00	16.00	16.00	-
Status TOTAL	16.00	16.00	16.00	-
Part-Time				
LICENSED PRACTICAL NURSE	12.00	12.00	18.00	6.00
Status TOTAL	12.00	12.00	18.00	6.00
OCA TOTAL	28.00	28.00	34.00	6.00
<u>Maintenance</u>				
Full-Time				
BUILDING MAINTENANCE APPRENTICE	1.00	1.00	1.00	-
BUILDING MAINTENANCE MECHANIC II	1.00	1.00	1.00	-
CUSTODIAL WORKER	-	1.00	-	(1.00)
CUSTODIAL WORKER I	10.00	10.00	9.00	(1.00)
CUSTODIAL WORKER II	2.00	1.00	4.00	3.00
ENVIRONMENTAL SERVICES COORDINATOR	-	-	1.00	1.00
EQUIPMENT OPERATOR - PASSENGER BUS	1.00	1.00	-	(1.00)
Status TOTAL	15.00	15.00	16.00	1.00
Part-Time				
CUSTODIAL WORKER I	-	-	1.00	1.00
FACILITY MAINTENANCE WORKER	1.00	1.00	-	(1.00)
Status TOTAL	1.00	1.00	1.00	-
OCA TOTAL	16.00	16.00	17.00	1.00
<u>Medical Records</u>				
Full-Time				
MEDICAL RECORDS TECHNICIAN	1.00	1.00	1.00	-
Status TOTAL	1.00	1.00	1.00	-
OCA TOTAL	1.00	1.00	1.00	-
<u>Nursing Manager</u>				
Full-Time				
ASSISTANT NURSE MANAGER	1.00	-	1.00	1.00
NURSING MANAGER	1.00	1.00	1.00	-
Status TOTAL	2.00	1.00	2.00	1.00
OCA TOTAL	2.00	1.00	2.00	1.00
<u>Nursing Office</u>				
Full-Time				
CLERICAL PROCESSING SPECIALIST II	1.00	1.00	1.00	-
Status TOTAL	1.00	1.00	1.00	-

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
OCA TOTAL	1.00	1.00	1.00	-
<u>Occupational Therapy</u>				
Full-Time				
OCCUPATIONAL THERAPY ASSISTANT	2.00	1.00	2.00	1.00
Status TOTAL	2.00	1.00	2.00	1.00
OCA TOTAL	2.00	1.00	2.00	1.00
<u>Patient Activities</u>				
Full-Time				
RECREATION AIDE	1.00	1.00	2.00	1.00
RECREATION COORDINATOR	1.00	1.00	-	(1.00)
RECREATION SUPERVISOR	-	-	1.00	1.00
Status TOTAL	2.00	2.00	3.00	1.00
Part-Time				
RECREATION AIDE	3.00	3.00	3.00	-
Status TOTAL	3.00	3.00	3.00	-
Seasonal				
RECREATION AIDE	3.00	-	-	-
SEASONAL	-	3.00	3.00	-
Status TOTAL	3.00	3.00	3.00	-
OCA TOTAL	8.00	8.00	9.00	1.00
<u>PBX</u>				
Full-Time				
RECEPTIONIST I	-	-	1.00	1.00
TYPIST II	1.00	1.00	-	(1.00)
Status TOTAL	1.00	1.00	1.00	-
OCA TOTAL	1.00	1.00	1.00	-
<u>Personnel</u>				
Full-Time				
ASSISTANT II	1.00	1.00	-	(1.00)
CLERICAL PROCESSING SPECIALIST I	-	1.00	-	(1.00)
CONFIDENTIAL OFFICE CLERK	1.00	1.00	1.00	-
HUMAN RESOURCES MANAGER	-	-	1.00	1.00
HUMAN RESOURCES REPRESENTATIVE	1.00	1.00	-	(1.00)
IN-SERVICE ED. INSTRUCTOR COORDINATOR	1.00	1.00	-	(1.00)
PERSONNEL ASSISTANT SERVICES SUPERVISOR	-	-	1.00	1.00
PERSONNEL OFFICER	-	-	1.00	1.00
RECEPTIONIST I	-	1.00	-	(1.00)
RISK MANAGER	1.00	1.00	-	(1.00)
SAFETY OFFICER	-	-	1.00	1.00

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
Status TOTAL	5.00	7.00	5.00	(2.00)
OCA TOTAL	5.00	7.00	5.00	(2.00)
<u>QMRP</u>				
Full-Time				
THERAPEUTIC PROGRAMMING COORDINATOR	4.00	4.00	4.00	-
Status TOTAL	4.00	4.00	4.00	-
OCA TOTAL	4.00	4.00	4.00	-
<u>Quality Assurance</u>				
Full-Time				
QUALITY ASSURANCE COORDINATOR	-	-	1.00	1.00
QUALITY ASSURANCE MANAGER	1.00	1.00	-	(1.00)
Status TOTAL	1.00	1.00	1.00	-
OCA TOTAL	1.00	1.00	1.00	-
<u>Registered Nurses</u>				
Full-Time				
NURSE SUPERVISOR	4.00	5.00	3.00	(2.00)
Status TOTAL	4.00	5.00	3.00	(2.00)
Part-Time				
NURSE SUPERVISOR	-	-	3.00	3.00
Status TOTAL	-	-	3.00	3.00
OCA TOTAL	4.00	5.00	6.00	1.00
<u>Restorative Nurses Aides</u>				
Full-Time				
RESTORATIVE NURSES AIDE	2.00	2.00	-	(2.00)
Status TOTAL	2.00	2.00	-	(2.00)
Part-Time				
RESTORATIVE NURSES AIDE	-	-	2.00	2.00
Status TOTAL	-	-	2.00	2.00
OCA TOTAL	2.00	2.00	2.00	-
<u>Social Services</u>				
Full-Time				
SOCIAL PROGRAM WORKER	1.00	1.00	1.00	-
SOCIAL PROGRAM WORKER SUPERVISOR	1.00	1.00	1.00	-
SOCIAL SERVICE AIDE II	1.00	1.00	-	(1.00)
SOCIAL SERVICE AIDE III	-	-	1.00	1.00
Status TOTAL	3.00	3.00	3.00	-
OCA TOTAL	3.00	3.00	3.00	-

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
Subfund TOTAL Stillwater Center	<u>210.00</u>	<u>210.00</u>	<u>223.00</u>	<u>13.00</u>
Fund TOTAL Stillwater Center	<u>210.00</u>	<u>210.00</u>	<u>223.00</u>	<u>13.00</u>
GAAP Fund TOTAL Enterprise Funds	<u>210.00</u>	<u>210.00</u>	<u>223.00</u>	<u>13.00</u>

Special Revenue Fund

Country View Manor

Country View Manor

Country View Manor

Full-Time

ACTIVITIES COORDINATOR	1.00	1.00	-	(1.00)
ASSISTANT II	1.00	1.00	1.00	-
BOOKKEEPER	1.00	-	-	-
COOK I	3.00	1.00	-	(1.00)
FOOD SERVICE SUPERVISOR	1.00	1.00	-	(1.00)
FOOD SERVICE WORKER	3.00	3.00	-	(3.00)
LAUNDRY WORKER	2.00	-	-	-
LICENSED PRACTICAL NURSE	4.00	2.00	-	(2.00)
NURSE SUPERVISOR I	1.00	1.00	-	(1.00)
RECEPTIONIST I	1.00	1.00	-	(1.00)
RESIDENT AIDE I	16.00	12.00	-	(12.00)
RESIDENTIAL CARE SUPERVISOR	2.00	1.00	-	(1.00)
SOCIAL WORKER II	1.00	1.00	-	(1.00)
SUPERINTENDENT OF COUNTRY VIEW MANOR	1.00	1.00	-	(1.00)
VEHICLE OPERATOR	1.00	-	-	-

Status TOTAL	<u>39.00</u>	<u>26.00</u>	<u>1.00</u>	<u>(25.00)</u>
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Part-Time

LICENSED PRACTICAL NURSE	1.00	-	-	-
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Status TOTAL	<u>1.00</u>	<u>-</u>	<u>-</u>	<u>-</u>
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OCA TOTAL	<u>40.00</u>	<u>26.00</u>	<u>1.00</u>	<u>(25.00)</u>
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Subfund TOTAL Country View Manor	<u>40.00</u>	<u>26.00</u>	<u>1.00</u>	<u>(25.00)</u>
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Fund TOTAL Country View Manor	<u>40.00</u>	<u>26.00</u>	<u>1.00</u>	<u>(25.00)</u>
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GAAP Fund TOTAL Special Revenue Fund	<u>40.00</u>	<u>26.00</u>	<u>1.00</u>	<u>(25.00)</u>
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TOTAL DEPARTMENT	<u>250.00</u>	<u>236.00</u>	<u>224.00</u>	<u>(12.00)</u>
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The Treasurer's Office is responsible for the custody, collection and disbursement of the county's cash assets as well as acting as the marketing agent for the sale of notes and bonds.

As a custodian of funds, the Treasurer serves as the depository or bank for all county agencies, manages the county's cash accounts at area banks and serves as the county's investing authority. As such, the treasurer is responsible for the administration of the county's investment portfolio and the safekeeping of all documents evidencing a deposit or investment.

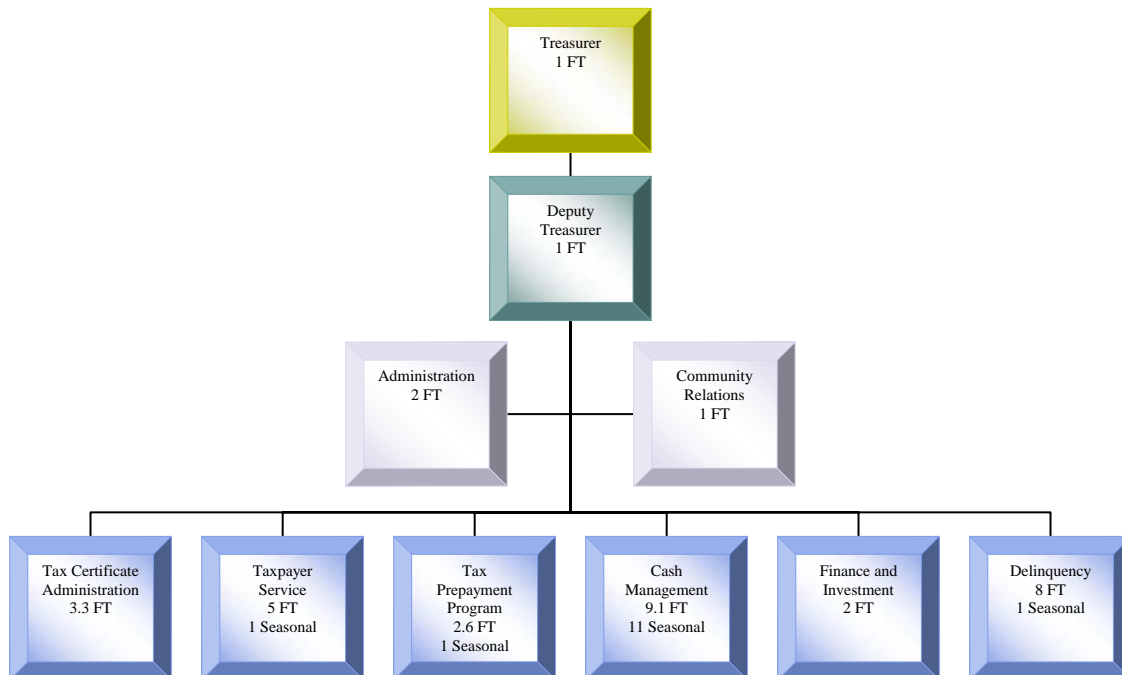
The Treasurer serves as the county's tax collector responsible for the collection of a variety of taxes, primarily property taxes. The Treasurer bills real estate taxes twice per year and records payments on the county's tax duplicate, which is the tax record of every parcel in the county. The Treasurer's Office

handles inquiries regarding property taxes and administers pre-payment plans for real estate taxes and payment schedules for delinquent taxpayers.

The Treasurer is responsible for the receipt and management of all revenues received by Montgomery County. Also, the Treasurer manages and processes all county disbursements. The Treasurer's Office is responsible for the redemption of warrants issued by the County Auditor as well as reconciling outstanding warrants and analyzing the county's cash flow needs.

Finally, as an alternative to levying or increasing taxes, the Treasurer sells Montgomery County notes and bonds as authorized by the Board of County Commissioners to provide for long-term capital needs.

TABLE OF ORGANIZATION



Mission Statement:

The Treasurer is the county's bank, maintaining custody of county funds, collecting its revenues and paying its expenses.

Challenges:

- With the increase in Delinquent and Pre-Payment payment plans, the Treasurer's Office will explore various communications strategies to retain customers on their plans. Additionally, there is the always present need to market services to those not currently on payment plans.
- The addition of new staff members has re-emphasized the need for continuous cross-training to balance workloads office-wide as departments experience different peak workflow periods.
- The records retention policy must be examined to account for various new or revised activities that generate documents related to the Treasurer's activities, such as the Tax Lien program.

- As the Tax Lien sale program matures, diminishing returns from that collection effort are expected as fewer habitable, improved properties are available due to inclusion in a prior sale or owners who take seriously the prospect of a lien sale and resolve delinquent charges.
- Faster depositing of check payments received by mail is a continuous goal. Traditionally, that success is a function of the staff's workflow; the challenge is to implement technology-based solutions or processes that could reduce that dependency.

Goals and objectives:

- The Tax Lien Department will be fully integrated as a division of the Delinquency Department. Staff in both departments are being cross-trained on processes and procedures to allow for an even workload and to provide consistent service and information to taxpayers.

First Half Real Estate Tax Collections (February)	2005	2006	2007	2008 Goal
Trays of Mail Processed	92	82	90	87
On-Line Payments-Checks	2,715	2,895	4,263	4,500
On-Line Payments-Credit Cards	945	1,006	1,195	1,000
Over the Counter Transactions	8,909	10,070	11,460	11,000
Total Payments (\$'s in Millions)	239.7	284.8	334.9	325.0

Second Half Real Estate Tax Collections (July)	2005	2006	2007	2008 Goal
Trays of Mail Processed	70	69	67	65
On-Line Payments-Checks	2,384	2,945	2,772	2,900
On-Line Payments-Credit Cards	787	1,043	1,034	1,000
Over the Counter Transactions	11,877	8,848	9,220	9,500
Total Payments (\$'s in Millions)	249.4	277.6	273.7	275.0

Tax Lien Sales	2005	2006	2007	2008 Goal
Delinquent Real Estate Tax Collected (\$'s in Millions)	\$9.0	\$6.8	\$2.7	\$2.0
Parcels Sold	1,986	1,787	875	825
Delinquent Parcels Paid Up Prior to Sale	8,000	8,500	11,371	10,000
Delinquent Taxes Paid Up Prior to Sale (\$'s in Millions)	\$14.0	\$16.1	\$14.6	\$12.0

ADOPTED BUDGET SUMMARY BY DEPARTMENT



<u>Treasurer</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted
<u>General Fund</u>				
General Fund	1,652,236	1,792,914	1,727,307	1,816,206
Fund Total	\$ 1,652,236	\$ 1,792,914	\$ 1,727,307	\$ 1,816,206
Total General Fund	\$ 1,652,236	\$ 1,792,914	\$ 1,727,307	\$ 1,816,206
<u>Special Revenue Fund</u>				
Other Special Revenue Funds-FC				
DETAC-Treasurer	674,301	740,451	577,747	725,575
Treasurer's Prepayment Interest	190,468	211,649	185,561	201,322
Treasurer-Tax Certificate Administration	261,911	453,667	303,410	405,216
Fund Total	\$ 1,126,679	\$ 1,405,767	\$ 1,066,718	\$ 1,332,113
Total Special Revenue Fund	\$ 1,126,679	\$ 1,405,767	\$ 1,066,718	\$ 1,332,113
Department Total	\$ 2,778,915	\$ 3,198,681	\$ 2,794,025	\$ 3,148,319

Department: 32 **Treasurer**
Fund Title: 1 **General Fund**
Subfund Title: 1 **General Fund**
Program Cost Account: **General Government**



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Statutory Salaries	70,106	71,298	71,298	73,294	1,996	2.8%
Salaries	844,010	923,994	891,983	923,163	(831)	-0.1%
Fringe Benefits	306,557	338,568	331,667	360,695	22,127	6.5%
Special Fringe Benefits	4,270	2,598	2,315	2,598		
Operating Supplies	21,493	24,852	12,963	24,852		
Routine Business	1,238	1,786	1,147	1,786		
Board Approved Travel	2,280	9,723	7,413	9,723		
Staff Training and Development	3,912	5,137	5,117	5,137		
Contractual Professional Services	244,144	266,045	261,985	266,045		
Maintenance and Repair Services	516	2,031	729	2,031		
Communications	123,956	142,760	118,283	142,760		
Rentals	2,605	3,880	5,727	3,880		
Miscellaneous	46	242	1,280	242		
Interfund Transfers	17,500					
Capital Outlays	9,603		15,401			
Total	\$1,652,236	\$1,792,914	\$1,727,307	\$1,816,206	\$23,292	1.3%

Budgeted Positions

Full-Time Positions	21.56	22.05	20.50	(1.55)
Seasonal Positions	12.20	12.00	12.00	
Total Positions	33.76	34.05	32.50	(1.55)

Adopted Budget Highlights

Statutory Salaries increased \$1,996 or 2.8% per Ohio Revised Code (ORC).

The 2007 General Fund Adopted Salary budgets were inflated by 3.0% to create the 2008 Adjusted Budget. With financial hardships on the General Fund, a 3.0% across the board reduction was applied to all Salary and related Fringe Benefit budgets. The reduction is \$831 or a 0.1% decrease from the 2007 Adopted Budget.

Fringe Benefits were budgeted based on actual employee costs.

Full-time positions are down by 1.55 due to reallocations to the Treasurer non-General Funds. The reallocation to DETAC is 0.99, Tax Certificate Administration 0.51 and Tax Prepayment 0.05.

Total estimated 2008 revenue is up \$1,614,915 or 7.8% to a total of \$22,361,549. The total is made up of Treasurer Fees for \$1,900,000; Mortgage Company Fees for \$3,000; Credit Card Fees for \$14,500; Investment Income for \$20,368,129; Reimbursements for \$48,500; Inter-Departmental Agreements for \$27,320 and in the amount of Miscellaneous \$100.

Department: 32 Treasurer
Fund Title: 299 Other Special Revenue Funds-FC
Subfund Title: 997 DETAC-Treasurer
Program Cost Account: General Government



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	358,943	314,901	279,249	320,495	5,594	1.8%
Fringe Benefits	105,257	114,502	90,093	139,982	25,480	22.3%
Special Fringe Benefits	1,634	2,650	998	2,650		
Operating Supplies	24,141	72,338	10,184	22,888	(49,450)	-68.4%
Routine Business	79	350	148	350		
Board Approved Travel	4,782	7,500	3,928	7,500		
Staff Training and Development	1,167	3,750	2,556	3,750		
Contractual Professional Services	87,009	115,440	101,960	115,440		
Maintenance and Repair Services	1,491	4,600	185	4,600		
Communications	51,914	101,720	66,155	101,720		
Property and Casualty Insurance	1,007	900	651	900		
Rentals	1,447	1,800	4,746	5,300	3,500	194.4%
Interfund Transfers	17,500					
Capital Outlays	10,431		16,892			
Construction and Improvements	7,500					
Total	\$674,301	\$740,451	\$577,747	\$725,575	(\$14,876)	-2.0%

Budgeted Positions

Full-Time Positions	0.00	7.35		8.34	0.99
Seasonal Positions	0.00	1.00		1.00	
Total Positions	0.00	8.35		9.34	0.99

Adopted Budget Highlights

These funds are expended for salaries and operational expenses necessary to collect delinquent taxes and assessments. Five percent of all delinquent real property, personal property and manufactured home taxes and assessments collected by the Treasurer are to be deposited in the DETAC Fund. Half of the monies are appropriated to the Treasurer and half to the Prosecutor's Office.

Salaries are up only \$5,594 or 1.8% in spite of 3.0% parameter and the position increase. This is due to higher paid fractional allocations to this budget being replaced by lower paid allocations. Fringe Benefits are up \$25,480 or 22.3% due to higher health insurance costs including the switch of two people from waiving coverage to taking family insurance.

The full-time position increase of 0.99 represents the reallocation of various partial positions from the Treasurer's General Fund Operations.

The decrease of \$49,450 or 68.4% in Operating Supplies is due to Postage and reflects the recent spending trend.

Estimated revenue for 2008 consists of \$935,000 from General Property Tax and \$50,000 from Personal Property Tax. This \$985,000 revenue estimate results in an increase to the fund reserve level of \$259,425.

Department: 32 Treasurer
Fund Title: 299 Other Special Revenue Funds-FC
Subfund Title: 100 Treasurer's Prepayment Interest
Program Cost Account: General Government



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	76,913	92,501	90,894	97,386	4,885	5.3%
Fringe Benefits	26,213	26,053	27,658	29,884	3,831	14.7%
Special Fringe Benefits	700	1,210	286	1,210		
Operating Supplies	22,832	21,930	9,563	18,230	(3,700)	-16.9%
Routine Business	4	250	15	250		
Board Approved Travel	494	4,350	417	4,350		
Staff Training and Development	888	2,400	1,343	2,400		
Contractual Professional Services	26,503	41,703	30,475	31,162	(10,541)	-25.3%
Maintenance and Repair Services	64	250	91	250		
Communications	6,042	20,252	6,905	11,950	(8,302)	-41.0%
Property and Casualty Insurance	117	200	93	200		
Rentals	97	550	3,318	4,050	3,500	636.4%
Interfund Transfers	17,500					
Capital Outlays	12,101		14,505			
Total	\$190,468	\$211,649	\$185,561	\$201,322	(\$10,327)	-4.9%

Budgeted Positions

Full-Time Positions	2.30	2.70	2.75	0.05
Seasonal Positions	1.00	1.00	1.00	
Total Positions	3.30	3.70	3.75	0.05

Adopted Budget Highlights

Salaries are up \$4,885 or 5.3% due to the additional fractional position allocation and 3.0% parameter for this division. The increase in Fringe Benefits of \$3,831 or 14.7% is mostly due to higher health insurance costs.

The full-time position increase of 0.05 represents the net reallocation of various partial positions from the Treasurer's General Fund Operations.

Estimated Investment Income revenue to this budget is up \$19,350 or 9.1% to \$231,000. This will result in a \$29,678 increase to the fund reserve level.

Department: 32 Treasurer
Fund Title: 299 Other Special Revenue Funds-FC
Subfund Title: 998 Treasurer-Tax Certificate Administration
Program Cost Account: General Government



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Salaries	100,781	123,742	112,068	138,904	15,162	12.3%
Fringe Benefits	31,718	44,240	48,734	67,568	23,328	52.7%
Special Fringe Benefits	138	500	628	500		
Operating Supplies	52,642	72,200	49,061	72,200		
Routine Business	89	350	96	350		
Board Approved Travel	1,817	3,935	367	3,935		
Staff Training and Development	388	1,650	780	1,650		
Contractual Professional Services	6,561	89,700	5,645	10,759	(78,941)	-88.0%
Maintenance and Repair Services		350		350		
Communications	64,341	116,200	82,675	108,200	(8,000)	-6.9%
Property and Casualty Insurance		100	130	100		
Rentals	223	700	361	700		
Capital Outlays	3,211		2,866			
Total	\$261,911	\$453,667	\$303,410	\$405,216	(\$48,451)	-10.7%

Budgeted Positions

Full-Time Positions	1.00	2.90	3.41	0.51
Total Positions	1.00	2.90	3.41	0.51

Adopted Budget Highlights

Salaries are up \$15,162 or 12.3% due to 3.0% parameter, the position increase and a \$2,500 request for Salaries-Seasonal. Fringe Benefits are up \$23,328 or 52.7% due to the position increase and higher health insurance costs.

The full-time position increase of 0.51 represents the reallocation of various partial positions from the Treasurer's General Fund Operations.

Contractual Professional Services are down \$78,941 or 88.0% mostly in Legal Services, which are in line with recent spending trends.

Estimated 2008 revenue from Treasurer Fees related to tax lien sales is down \$48,464 or 10.7% to \$405,216, resulting in no change to the fund reserve level.

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
<u>Treasurer</u>				
<u>General Fund</u>				
General Fund				
General Fund				
<u>Treasurer - General Fund Operations</u>				
Full-Time				
ADMINISTRATIVE ASSISTANT	-	-	1.00	1.00
ADMINISTRATIVE ASSISTANT II	1.00	0.90	-	(0.90)
ASSISTANT TREASURER	2.00	2.00	2.00	-
BUSINESS PROCESS COORDINATOR	-	0.75	0.75	-
CASH MANAGEMENT ANALYST II	3.40	3.30	2.80	(0.50)
CHIEF DEPUTY	1.00	1.00	0.60	(0.40)
COMMUNITY RELATIONS MANAGER	0.75	0.75	0.75	-
DIRECTOR OF FINANCE INVESTMENTS	1.00	1.00	1.00	-
INVESTMENT ANALYST	1.00	1.00	1.00	-
OFFICE MANAGER	1.00	1.00	0.90	(0.10)
OMBUDSMAN	0.66	0.60	-	(0.60)
PROJECT MANAGER	-	-	0.50	0.50
REMITTANCE PROCESSING SPECIALIST I	2.75	2.75	2.20	(0.55)
SUPERVISOR	2.00	2.00	3.00	1.00
TAXPAYER SERVICES REPRESENTATIVE II	3.00	3.00	2.00	(1.00)
TREASURER	1.00	1.00	1.00	-
WIA ANALYST	1.00	1.00	1.00	-
Status TOTAL	21.56	22.05	20.50	(1.55)
Seasonal				
SEASONAL	12.20	12.00	12.00	-
Status TOTAL	12.20	12.00	12.00	-
OCA TOTAL	33.76	34.05	32.50	(1.55)
Subfund TOTAL General Fund	33.76	34.05	32.50	(1.55)
Fund TOTAL General Fund	33.76	34.05	32.50	(1.55)
GAAP Fund TOTAL General Fund	33.76	34.05	32.50	(1.55)

Special Revenue Fund

Other Special Revenue Funds-FC

DETAC-Treasurer

Treasurers Delinquent Tax Collections

Full-Time				
ADMINISTRATIVE ASSISTANT II	-	0.10	-	(0.10)

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
ASSISTANT TREASURER TAX DELINQUENCY	1.00	1.00	0.75	(0.25)
BUSINESS PROCESS COORDINATOR	-	0.10	0.10	-
CASH MANAGEMENT ANALYST II	0.50	0.50	0.74	0.24
CHIEF DEPUTY	-	-	0.20	0.20
COMMUNITY RELATIONS MANAGER	0.15	0.10	0.10	-
OFFICE MANAGER	-	-	0.05	0.05
OMBUDSMAN	0.34	0.20	-	(0.20)
PERSONAL PROPERTY TAX REPRESENTATIVE I	2.00	1.00	1.00	-
PROGRAM MANAGER	-	-	0.20	0.20
PROJECT MANAGER	-	-	0.40	0.40
REMITTANCE PROCESSING SPECIALIST I	0.15	0.15	0.60	0.45
SUPERVISOR	1.00	1.00	1.00	-
SUPERVISOR OF TAX DELINQUENCY	1.00	1.00	1.00	-
TAX DELINQUENCY REPRESENTATIVE I	1.00	2.00	2.00	-
TAX DELINQUENCY SPECIALIST I	1.00	-	-	-
TAX LIEN ADMINISTRATIVE ASSISTANT	-	0.20	-	(0.20)
TAX LIEN ANALYST	-	-	0.20	0.20
Status TOTAL	8.14	7.35	8.34	0.99
Seasonal				
SEASONAL	0.80	1.00	1.00	-
Status TOTAL	0.80	1.00	1.00	-
OCA TOTAL	8.94	8.35	9.34	0.99
Subfund TOTAL DETAC-Treasurer	8.94	8.35	9.34	0.99
Treasurer's Prepayment Interest				
<u>Tax Prepayment Program</u>				
Full-Time				
BUSINESS PROCESS COORDINATOR	-	0.10	0.10	-
CASH MANAGEMENT ANALYST II	0.10	0.20	0.20	-
CHIEF DEPUTY	-	-	0.10	0.10
COMMUNITY RELATIONS MANAGER	0.10	0.10	0.10	-
EFT/REP SPECIALIST I	2.00	2.00	2.00	-
OFFICE MANAGER	-	-	0.05	0.05
OMBUDSMAN	-	0.20	-	(0.20)
REMITTANCE PROCESSING SPECIALIST I	0.10	0.10	0.20	0.10
Status TOTAL	2.30	2.70	2.75	0.05
Seasonal				
SEASONAL	1.00	1.00	1.00	-
Status TOTAL	1.00	1.00	1.00	-
OCA TOTAL	3.30	3.70	3.75	0.05
Subfund TOTAL Treasurer's Prepayment Interest	3.30	3.70	3.75	0.05

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT

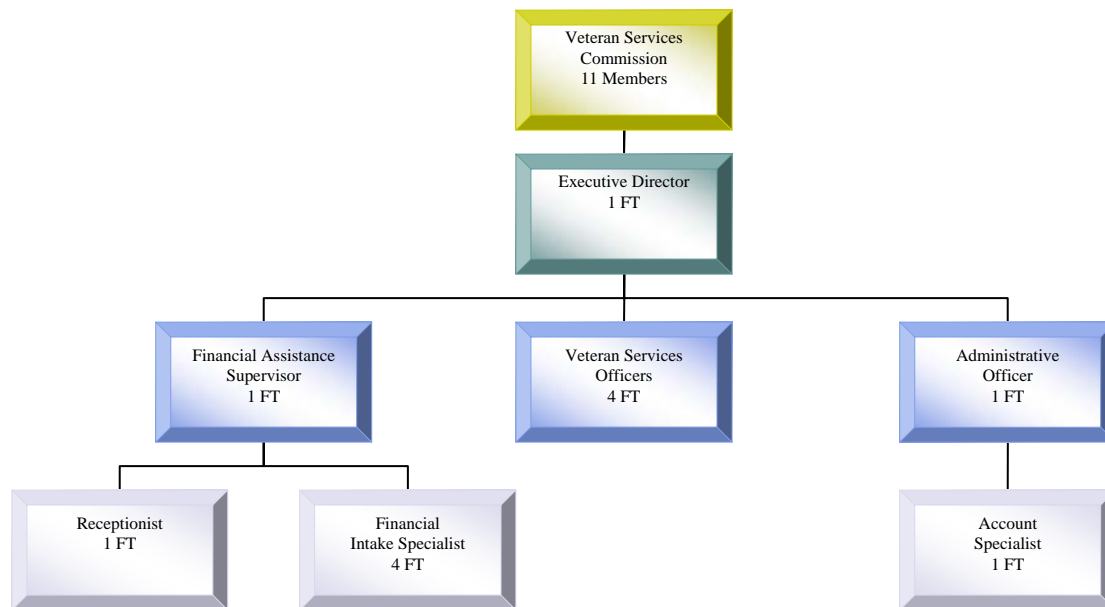


<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
Treasurer-Tax Certificate Administration				
<u>Tax Certificate Administration</u>				
Full-Time				
ASSISTANT TREASURER TAX DELINQUENCY	-	-	0.25	0.25
BUSINESS PROCESS COORDINATOR	-	0.05	0.05	-
CASH MANAGEMENT ANALYST II	-	-	0.26	0.26
CHIEF DEPUTY	-	-	0.10	0.10
COMMUNITY RELATIONS MANAGER	-	0.05	0.05	-
PROGRAM MANAGER	-	-	0.80	0.80
PROJECT MANAGER	1.00	1.00	0.10	(0.90)
TAX LIEN ADMINISTRATIVE ASSISTANT	-	0.80	-	(0.80)
TAX LIEN ANALYST	-	1.00	1.80	0.80
Status TOTAL	1.00	2.90	3.41	0.51
OCA TOTAL	1.00	2.90	3.41	0.51
Subfund TOTAL Treasurer-Tax Certificate Administration	1.00	2.90	3.41	0.51
Fund TOTAL Other Special Revenue Funds-FC	13.24	14.95	16.50	1.55
GAAP Fund TOTAL Special Revenue Fund	13.24	14.95	16.50	1.55
TOTAL DEPARTMENT	47.00	49.00	49.00	-

The Ohio Revised Code, Section 5901 governs the Montgomery County Veterans Service Commission. The Board of Veterans Service Commissioners is comprised of five veterans representing major service organizations within the county appointed by the Common Pleas Court and six appointed by the Montgomery County Board of County Commissioners.

The Veterans Service Center acts as liaison between veterans and the Department of Veterans Affairs to help veterans and their dependents in filing for benefits and counsels them on available services earned through military service. The center also files for discharge upgrades, obtains military records, and makes referrals to other agencies. The Veterans Service Commission also administers an emergency financial assistance program to eligible veterans, spouses, and dependents.

TABLE OF ORGANIZATION





VETERAN SERVICES COMMISSION STATISTICS

Mission Statement:

Montgomery County Veteran Services Commission – Service with compassion, dignity, and respect.

Challenges:

The challenge continues to be providing fair and equitable emergency financial assistance to qualifying veterans, dependent children and surviving spouses and sound stewardship to the citizens of Montgomery County's tax dollars.

Goals and Objectives:

- Provide assistance when dealing with the VA (Veterans Administration) including compensation claims and widows' benefits
- Provide emergency financial assistance to eligible veterans and family members who have a demonstrated need

Statistics	2005	2006	2007	2008 Goal
Veterans/Spouses/Dependents Aided in Filing for Benefits	3,700	3,395	2,356	2,500
Value of Veterans Administration Claims Filed	\$50,000,000	\$77,180,000	\$77,000,000	\$77,000,000

Statistics	2005	2006	2007	2008 Goal
Other Services for Clients	\$0	\$2,000	\$4,000	\$7,000
Soldiers Relief Allowance	666,871	412,028	537,965	865,000
Soldiers Relief Allowance (Miscellaneous)	3,140	515	0	4,000
Emergency Assistance – General (Clients)	376,714	328,733	318,732	500,000
Emergency Assistance - Rent	749,143	682,689	711,249	850,500
Total Soldiers Relief Spending	\$1,795,868	\$1,425,965	\$1,571,946	\$2,226,500
Percent Change	6.7%	-20.6%	10.2%	41.6%

ADOPTED BUDGET SUMMARY BY DEPARTMENT

<u>Veteran Services Commission</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted
<u>General Fund</u>				
General Fund	2,390,071	3,256,435	2,549,126	3,352,734
Fund Total	\$ 2,390,071	\$ 3,256,435	\$ 2,549,126	\$ 3,352,734
Total General Fund	\$ 2,390,071	\$ 3,256,435	\$ 2,549,126	\$ 3,352,734
Department Total	\$ 2,390,071	\$ 3,256,435	\$ 2,549,126	\$ 3,352,734

Department: 63 **Veteran Services Commission**
Fund Title: 1 **General Fund**
Subfund Title: 1 **General Fund**
Program Cost Account: Social Services



<u>Adopted Budget by Category</u>	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted	2007-08 \$ Change	2007-08 % Change
Statutory Salaries	83,627	96,052	84,433	96,053	1	0.0%
Salaries	479,050	543,976	534,671	586,278	42,302	7.8%
Fringe Benefits	167,868	197,220	177,641	203,615	6,395	3.2%
Special Fringe Benefits	2,495	1,150	1,075	3,150	2,000	173.9%
Post Employment Services			30			
Pre-Employment Services	349		238			
Operating Supplies	23,511	23,167	20,357	23,606	439	1.9%
Routine Business	3,146	8,273	2,892	8,273		
Board Approved Travel	8,091	13,046	7,258	13,046		
Staff Training and Development	7,100	4,600	3,694	4,600		
Contractual Professional Services	7,462	5,970	13,765	31,800	25,830	432.7%
Maintenance and Repair Services	1,676	950	920	950		
Communications	13,167	23,223	11,670	27,423	4,200	18.1%
Public Utility Services	1,475	1,550	1,183	1,590	40	2.6%
Rentals	106,144	110,758	109,275	117,850	7,092	6.4%
Other Social Services	1,425,965	2,226,500	1,571,946	2,226,500		
Capital Outlays	58,944		8,080	8,000	8,000	
Total	\$2,390,071	\$3,256,435	\$2,549,126	\$3,352,734	\$96,299	3.0%

Budgeted Positions

Full-Time Positions	13.00	13.00		13.00	
Part-Time Positions	0.00	1.00		0.00	(1.00)
Special Positions	11.00	11.00		11.00	
Total Positions	24.00	25.00		24.00	(1.00)

Adopted Budget Highlights

Regular Salaries are up \$42,302 or 7.8% due to 3.0% employee raises, \$1,000 lump sum payments and other position budgeting changes as Salaries for this General Fund budget are zero-based, rather than following the General Fund Salary parameter.

Fringe Benefits were budgeted based on actual employee costs.

The part-time position decrease is the elimination of the Information Systems Specialist. Support for TimeMatters software will now be provided by an outside consultant.

Contractual Professional Services is up \$25,830 or 432.7%. TimeMatters consulting is \$8,800 of the increase, while the remaining increase of \$17,030 is mostly related to moving to a new location. This includes the actual move expense, networking and wiring the new office, new outdoor sign and printing new forms for the address change.

Capital Outlays of \$8,000 represents three computers for \$4,200, a \$2,200 laptop and a \$1,600 multimedia projector.

2006-2008 BUDGETED POSITIONS BY COUNTY DEPARTMENT



<u>Dept/Fund Type/Fund/Subfund/OCA</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>07-08 Chg.</u>
<u>Veteran Services Commission</u>				
<u>General Fund</u>				
General Fund				
General Fund				
<u>Veterans Services</u>				
Full-Time				
ACCOUNT SPECIALIST	1.00	1.00	1.00	-
ADMINISTRATIVE OFFICER	1.00	1.00	1.00	-
EXECUTIVE DIRECTOR	1.00	1.00	1.00	-
FINANCIAL SPECIALIST	3.00	4.00	4.00	-
INVESTIGATOR	1.00	-	-	-
OUTREACH COORDINATOR	1.00	-	-	-
RECEPTIONIST	1.00	1.00	1.00	-
SERVICE OFFICER	4.00	4.00	4.00	-
SUPERVISOR	-	1.00	1.00	-
Status TOTAL	13.00	13.00	13.00	-
Part-Time				
INFORMATION SYSTEMS SPECIALIST	-	1.00	-	(1.00)
Status TOTAL	-	1.00	-	(1.00)
Special				
VETERAN SERVICE COMMISSIONER	5.00	5.00	5.00	-
VETERAN SERVICE COMMISSIONER-BCC	6.00	6.00	6.00	-
Status TOTAL	11.00	11.00	11.00	-
OCA TOTAL	24.00	25.00	24.00	(1.00)
Subfund TOTAL General Fund	24.00	25.00	24.00	(1.00)
Fund TOTAL General Fund	24.00	25.00	24.00	(1.00)
GAAP Fund TOTAL General Fund	24.00	25.00	24.00	(1.00)
TOTAL DEPARTMENT	24.00	25.00	24.00	(1.00)

CAPITAL FUNDS SUMMARY



The Montgomery County Capital Improvement Program section details the capital projects scheduled for the 2008 calendar year, as well as current information on the progress of existing capital projects. For the 2008 Adopted Budget Document, the capital project overviews and corresponding financial status reports will follow each capital fund. The financial status reports list current appropriations, actual expenditures through 2006, actual 2007 expenditures and estimated expenditures for the 2008 calendar year. Projects are budgeted and reported under the following capital funds.

CAPITAL FUND DESCRIPTION	Current	Expenses	2007 Actual	2008
<u>General Fund Capital</u>				
Capital Improvement	\$ 16,998,662	\$ 12,744,026	\$ 3,596,590	\$ 601,793
General Fund Capital Improvement Program	24,681,783	10,728,498	4,507,561	5,887,468
<u>Other Capital</u>				
Board of MR/DD Capital Funds	25,134,716	11,948,305	4,311,647	4,163,368
Capital Depreciation Fund	27,817,757	24,934,264	556,306	615,098
Children Services Building Construction	13,398,365	13,252,252	-	-
County Engineer Capital Funds	49,282,671	34,521,687	2,088,538	11,337,555
DayMont Courts Building Capital	461,400	158,700	12,607	15,000
Energy Savings/Rebate Projects	956,535	768,078	4,138	29,000
General Government Automation Project	2,162,587	1,930,947	-	231,641
Insurance Safety Capital	135,690	19,476	91,214	-
Justice Computerization Project	1,611,051	351,154	581,751	599,629
Juvenile Detention Center Construction	45,288,318	33,770,007	10,445,899	980,394
Parking Facility Capital	120,000	-	2,175	117,825
Parks & Recreation Capital	1,172,662	527,775	529,330	112,100
Reibold Building Fund	988,790	489,454	77,545	365,120
Reibold Parking Facility Construction	2,088,485	2,086,071	-	-
RiverScape Construction Fund	31,407,731	29,640,323	1,700,000	-
Stillwater Center Construction	59,600	-	59,600	-
<u>Sanitary Engineering</u>				
Sewer Capital Funds	206,439,034	159,708,439	11,890,378	13,914,000
Water Capital Funds	70,233,170	45,951,119	3,537,872	5,461,594
<u>Solid Waste Management</u>				
	21,423,373	18,622,617	1,991,484	574,639
<u>Economic Development/Government Equity</u>				
	7,888,578	850,552	2,867,295	3,570,731
	<u>\$ 549,750,958</u>	<u>\$ 403,003,744</u>	<u>\$ 48,851,930</u>	<u>\$ 48,576,955</u>



GENERAL FUND CAPITAL IMPROVEMENT PROCESS

The County's Ten Year Financial Plan, with the infusion of new sales tax revenues in 1989, established a \$1.0 million Annual Capital Improvement Program. The continued funding for capital improvements began in 1990. Due to budgetary constraints for the 1993 and 1994 fiscal years, the annual General Fund Capital Improvement Program (CIP) was not funded in these years. In anticipation of capital needs, an appropriation of \$200,000 was made available during 1993-1994 to fund emergency capital items only. During the 1995-2001 budget processes, the elected officials of Montgomery County came to a consensus on operating parameters, replacement capital and capital improvement funding for the General Fund. The funding level for capital improvements in all years was \$500,000. Due to financial constraints and the creation of the Building Depreciation Fund, the CIP Program funding has been discontinued.

With the creation of the General Fund Building Depreciation Fund, \$1.0 million annually was planned for building infrastructure projects along with a consultant's plan for future building improvements. There was \$1.0 million available for each year from 1997 through 2001 that funded various building infrastructure improvements. In 2002 through 2005, \$0.1 million was funded each year. From 2006 through 2008, the adopted budget included \$0.5 million for the funding of the Building Depreciation program.

As part of the budget process, departments submit requests for capital improvements along with the annual operating needs of the department. This requires the department to provide specific capital information for the reviewers in order to evaluate the projects from several perspectives. Capital improvement requests are reviewed for cost and other technical information by Public Works staff. Presentations by the requesting department are made to a committee of technical staff from the Public Works Department and the Office of Management and Budget to explain the project and scheduling considerations. Following these presentations, staff members of the Public Works Department and the Office of Management and Budget prioritize the submissions and present the recommendation to the Board of County Commissioners along with other budget recommendations for final approval and appropriation.

For additional information on the Building Depreciation Fund, see the description in this section. The General Fund Capital Improvement appropriations are listed under the General Capital Fund and the General Capital Improvements Fund sections of this document. The improvement projects attributable to other capital funds are listed by fund under the appropriate capital funding sources.

Fund: Capital Improvement
Subfund Title: Capital Improvement
Program Cost Account: Capital Outlays
Fund Number: 413
Subfund Number: 113



<u>Adopted Budget by OCA Code Description</u>	Current Budget	Expenses through 2006	2007 Actual Expenses	2008 Estimate	2008 Balance
800 MHz Radio Loan Brookville	242,824	-	242,762	-	63
800 MHz Radio Loan City of Clayton	198,390	185,569	-	-	12,822
800 MHz Radio Loan City of Union	103,935	102,059	-	-	1,876
800 MHz Radio Loan Germantown	255,600	-	255,600	-	-
800 MHz Radio Loan Phillipsburg	68,122	-	68,122	-	-
800 MHz Radio System	10,929,207	10,925,468	-	-	3,739
Addressing & Centerline Project	506,200	-	275,000	231,200	-
Clerk of Courts Kronos Implementation	21,150	16,278	-	4,872	-
Consolidated Dispatch Equipment	187,381	-	-	187,381	-
County Court Security Improvement	30,018	28,185	-	-	1,833
Court of Appeals 2003 Computerization	61,440	32,157	2,284	26,999	-
Court of Appeals Dictation Equipment	4,300	-	-	4,300	-
Daybreak - Opportunity House	75,000	-	-	75,000	-
Domestic Rel. Computer Replacements	40,760	27,965	9,209	3,586	-
HAVA Equipment	468,975	442,017	17,788	9,170	-
HAVA Renovations	43,790	33,742	9,592	456	-
Kronos Implementation	249,763	219,562	30,200	-	-
Kronos Workforce Central	441,708	-	416,245	25,464	-
Masterplan Project	2,000,000	-	2,000,000	-	-
OMB Computerization	55,080	19,159	-	-	35,921
Probate Court Audio Visual Courtroom	48,500	45,135	-	3,365	-
Recorder Land Surveyor	10,000	-	-	10,000	-
Sales Tax Retail Analysis & Development	130,000	-	110,000	20,000	-
Sheriff 00 Various Capital	543,408	539,869	3,539	-	-
Sheriff Vehicles 2006	283,111	126,860	156,250	-	-
Total	\$ 16,998,662	\$ 12,744,026	\$ 3,596,590	\$ 601,793	\$ 56,254

Fund Background

This fund contains miscellaneous short-term capital projects. These projects are generally not construction-related; therefore, not managed by the Public Works department. Instead each individual department manages its own projects.

Impact on Operating Budgets

These projects are small in scope; therefore, they generally have no impact on departmental operating budgets. However, the Help America Vote Act (HAVA) Equipment project is for specific process improvements and ancillary equipment related to the new federally funded electronic voting machines. No operating budget impact is expected from the completion of these projects. The HAVA Renovation project was necessary to provide room to stage, test and safely store the new machines. Minor impacts to building related costs such as utilities will occur as electric service was expanded as part of this work.

Active Projects

Each active project's budget and expenditure history is listed in the table above. This fund's current appropriation is \$16,998,662. Expenditures through 2007 total \$16,340,616 with another \$601,793 projected to be spent in 2008. Current projects include the Addressing and Centerline Project, Consolidated Dispatch Equipment, Court of Appeals Computerization, DayBreak Opportunity House Capital and the Kronos Workforce Central project.

Fund: Public Works Capital
Subfund Title: General Fund Capital Improvement Program
Program Cost Account: Capital Outlays
Fund Number: 419
Subfund Number: 117



<u>Adopted Budget by OCA Code Description</u>	Current Budget	Expenses through 2006	2007 Actual Expenses	2008 Estimate	2008 Balance
2003 Memorial Hall Renovations	300,000	230,031	22,720	-	47,248
Admin. Bldg. Carpet Replacement	118,679	100,680	16,363	-	1,636
Admin. Bldg. Coroner/Crime Lab Space	385,000	379,327	-	-	5,673
Admin. Bldg. Fire Protection Upgrade	300,000	259,891	35,985	3,400	724
Administration Auditorium Renovation	170,438	-	155,739	-	14,699
Administration Plaza Treasurer & Auditor	114,500	14,787	82,453	-	17,259
Animal Shelter Expansion/Renovation	6,130,758	6,117,647	468	11,100	1,542
Area One Court HVAC Repair	30,000	-	23,250	-	6,750
CPC Renovation	11,360,000	458,442	2,866,455	5,000,000	3,035,103
Central Plant Fourth Chiller	550,000	-	530,350	226	19,424
Common Pleas Court Glazed Block Repair	18,000	195	-	-	17,805
Coroner Crime Lab Compressor	23,000	6,437	-	2,100	14,463
Coroner Crime Lab Condenser Replacement	18,193	5,105	13,088	-	-
Coroner Crime Lab Security Upgrade	170,000	-	28,250	141,750	-
Country View Fire Alarm	75,678	61,328	14,350	-	-
Country View Manor Bathroom Renovation	402,399	5,398	397,001	-	-
Country View Manor Roof Deck Replacement	11,981	-	11,981	-	-
Country View Security	241,291	145,837	95,453	-	-
Emergency Repairs	412,286	294,401	43,666	-	74,219
General Capital Obligations	1,822,869	1,790,381	-	-	32,488
Jail Emergency Repairs	63,616	34,465	1,830	-	27,321
Jail Inner Security Surveillance Cameras	400,000	-	2,633	397,367	1
Maintenance PM Software	206,329	13,647	30,836	129,000	32,846
Memorial Hall Reuse Project - Study	899,500	726,662	-	-	172,838
Moraine Airpark Taxiway Reconstruction	144,161	69,315	74,846	-	-
National Cemetery Monument Treatment	20,000	-	-	-	20,000
OSU Extension ADA Upgrade	30,000	-	28,796	-	1,204
Parks Headquarters HVAC	10,000	-	-	10,000	-
Public Works Vehicles	171,770	-	-	171,770	-
STOP Pavement Repairs	6,000	-	-	-	6,000
Tom Cloud Conference Center	35,000	-	14,245	20,755	-
VOA Repairs	40,335	14,519	16,803	-	9,012
Total	\$ 24,681,783	\$ 10,728,498	\$ 4,507,561	\$ 5,887,468	\$ 3,558,256

Fund:	Public Works Capital
Subfund Title:	General Fund Capital Improvement Program
Program Cost Account:	Capital Outlays
Fund Number:	419
Subfund Number:	117



Fund Background

Every year, the county funds general capital improvement projects for a variety of purposes such as office renovations, building repairs and space modifications. Prior to 2002, \$500,000 was set aside from the General Fund annually for these purposes. Since 2002, budget constraints have caused the elimination of this transfer. Funding for a specific project may be provided by a benefiting department or from the General Fund, if appropriate. The Common Pleas Court (CPC) Renovation, the Jail Inner Security project, and the Coroner/Crime Lab Security projects exemplify such funding.

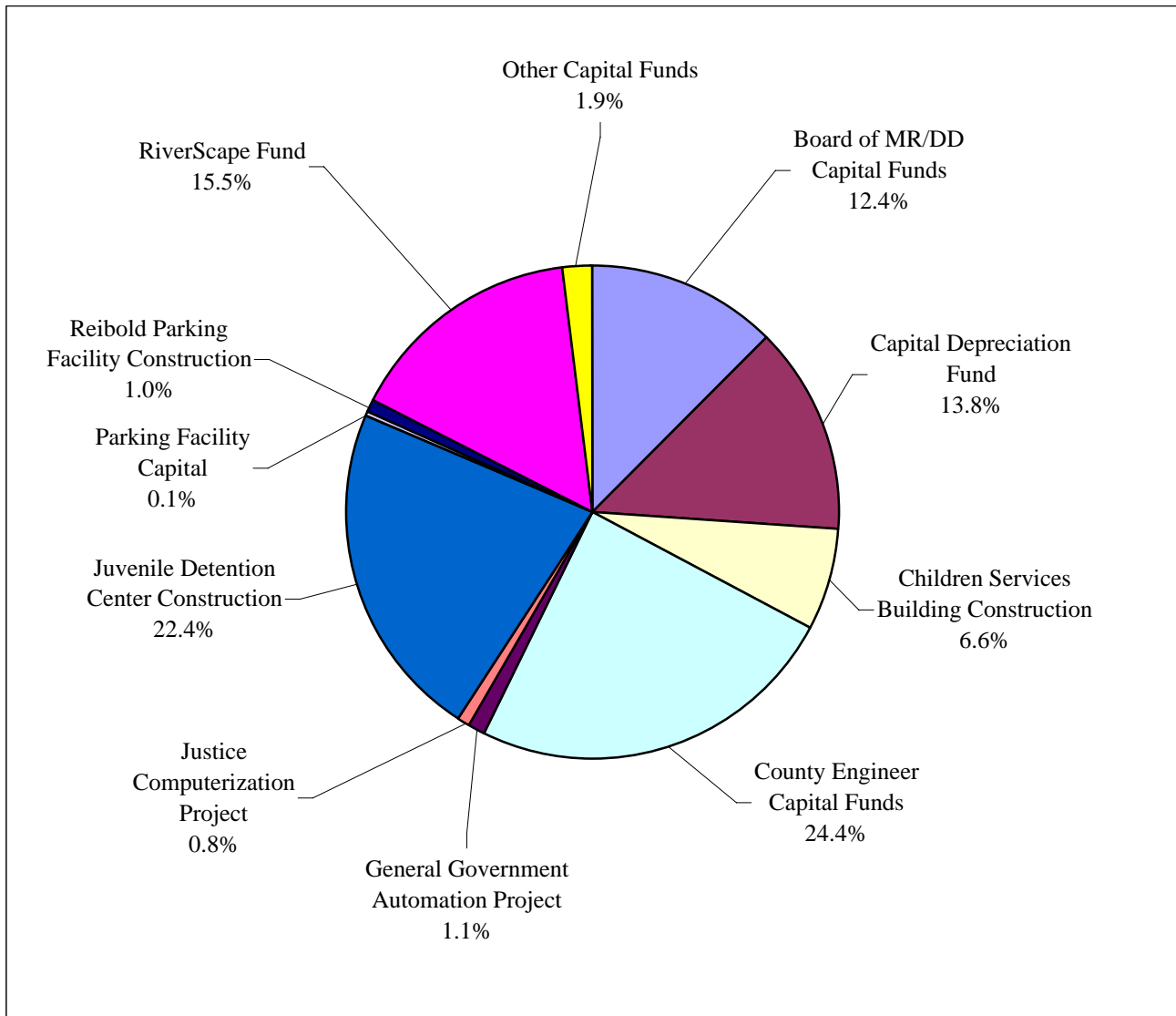
Impact on Operating Budgets

The Central Plant Fourth Chiller project is the final component of the Central Chiller Plant project, which is predicted to result in operational savings between \$260,000 and \$320,000 per year. The majority of the projects in this fund are primarily repairs and cosmetic renovations to the buildings and there is no cost impact expected on operating expenses as a result of these projects.

Active Projects

Active projects include prior year projects such as the Coroner Crime Lab Security Upgrade, the CPC Renovation, the Jail Inner Security Surveillance Cameras, and the Maintenance PM Software. The remaining projects are various building and office renovations that will remain in progress through 2008. The current budget for all active projects in this fund is \$24,681,783. As of the end of 2007, \$15,236,059 has been spent. Anticipated expenses of the projects in 2008 are \$5,887,468.

CAPITAL APPROPRIATION - OTHER FUNDS



All Other Capital Funds include the DayMont Courts Building Capital, Energy Savings/Rebate Projects, Insurance Safety Capital, Parks & Recreation Construction Capital, Reibold Building Fund and Stillwater Center Construction.

Fund: Board of Mental Retardation/Dev. Disabilities Capital Funds
Subfund Title: Various
Program Cost Account: Capital Outlays
Fund Number: Various
Subfund Number: Various



<u>Subfund and OCA Code Description</u>	<u>Current Budget</u>	<u>Expenses through 2006</u>	<u>2007 Actual Expenses</u>	<u>2008 Estimate</u>	<u>2008 Balance</u>
Board of MR/DD MR643 SCFC Capital					
MR/DD-MR643 SCFC Capital	2,352,574	2,349,023	3,550	-	1
Total Subfund	\$ 2,352,574	\$ 2,349,023	\$ 3,550	\$ 0	\$ 1
Board of MR/DD Miscellaneous Capital					
AC/TC Renovation	368,092	-	9,000	359,092	-
Architectural/Engineering Services	85,400	34,001	37,708	13,691	-
Bus Washing System	24,700	-	24,700	-	-
Calumet Blacktop Improvements	21,500	-	21,500	-	-
Calumet Electrical Upgrade	24,258	-	24,258	-	-
Calumet Park Remodel	5,994	-	5,994	-	-
Calumet Residential Training Kitchen	24,883	-	24,883	-	-
Ceiling Tile Replacement - Calumet	10,000	-	9,136	-	864
Ceiling Tile Replacement - Jergens	11,842	-	11,842	-	-
Ceiling Tile Replacement - Kuntz	13,975	-	13,975	-	-
Commercial Washer and Dryers	13,099	-	13,099	-	-
Electrical Engineering Services	50,832	-	42,712	8,120	-
Elizabeth Place Womens ADA Opener	7,560	-	7,560	-	-
Emergency Shelter Renovation	139,303	-	90,436	48,867	-
Facility Improvements	855,102	658,748	1,145	-	195,209
Ferris Lawn Mowers	13,720	-	-	13,720	-
Flooring	100,708	43,541	57,168	-	-
Furniture Improvements	350,000	-	48,219	301,781	-
Handrails Installation - Calumet	21,000	-	21,000	-	-
Handrails Installation - Jergens	22,300	-	22,300	-	-
Jergens ADA Ramp	9,940	-	-	-	9,940
Jergens Blacktop Improvements	24,830	-	24,830	-	-
Jergens Electrical Update	24,077	-	24,077	-	-
Jergens Front Landscaping	5,840	-	5,840	-	-
Jergens Kitchen Remodeling	22,500	-	22,500	-	-
Jergens Landscaping (ADA Beds)	8,850	-	8,850	-	-
Jergens Park Remodel	3,800	-	3,800	-	-
Jergens Windows	11,383	-	10,348	-	1,035
Kronos Time System	100,000	80,362	-	19,638	-
Kuntz Blacktop Improvement	13,984	-	13,188	-	797
Kuntz Clinic Renovation	16,575	-	16,165	-	410
Kuntz Façade Lighting	21,940	-	21,940	-	-
Kuntz Kitchenette	20,890	-	18,990	1,900	-
Kuntz Laundry/Lifeskills Room	22,500	-	22,500	-	-
Landscaping	12,969	-	12,969	-	-
Lifting Equipment	86,540	86,291	249	-	-

Fund: Board of Mental Retardation/Dev. Disabilities Capital Funds
Subfund Title: Various
Program Cost Account: Capital Outlays
Fund Number: Various
Subfund Number: Various



<u>Subfund and OCA Code Description</u>	Current Budget	Expenses through 2006	2007 Actual Expenses	2008 Estimate	2008 Balance
MVIO Housing Project	8,967,376	870,672	1,628,249	2,000,000	4,468,455
Northview Electrical Update	24,667	-	-	24,667	-
Northview Light Repair	9,100	-	-	9,100	-
Overhead Door Replacements	24,350	-	24,350	-	-
Painting - Calumet	49,415	-	-	49,415	-
Painting - Jergens	38,450	-	-	34,950	3,500
Painting - Kuntz	31,185	-	-	-	31,185
Painting - Northview	55,830	-	55,830	-	-
Protective Wall Coverings - Kuntz	13,900	-	-	13,900	-
Renovate Façade- Building Jergens	24,496	-	24,496	-	-
Siemens BAC/VAV Box Project	97,926	-	-	97,926	-
Siemens RENO System	10,020	-	-	10,020	-
Sign	24,500	-	24,500	-	-
Southview Electrical Update	24,631	-	7,700	16,931	-
UST Code Requirement	4,247	-	4,247	-	-
UST Tank Monitor System	9,637	-	9,637	-	-
Vertex Contract	713,000	187,800	259,200	266,000	-
Total Subfund	\$ 12,693,616	\$ 1,961,415	\$ 2,731,089	\$ 3,289,718	\$ 4,711,394
Board of MR/DD Vehicles					
MR/DD Buses	10,088,526	7,637,868	1,577,008	873,650	-
Total Subfund	\$ 10,088,526	\$ 7,637,868	\$ 1,577,008	\$ 873,650	\$ 0
Total Board of MR/DD Capital Funds	\$ 25,134,716	\$ 11,948,305	\$ 4,311,647	\$ 4,163,368	\$ 4,711,395

Fund:	Board of Mental Retardation/Dev. Disabilities Capital Funds
Subfund Title:	Various
Program Cost Account:	Capital Outlays
Fund Number:	Various
Subfund Number:	Various



Fund Background

The Montgomery County Board of Mental Retardation and Developmental Disabilities (MR/DD) manages and operates programs for residents of Montgomery County with mental retardation and developmental disabilities. MR/DD consists of eight major departments; Administration Center, Superintendent's Office, Transportation Services, Investigative Services, Service and Support Management, Residential, Adult Services and Children's Program and Services. These departments provide various services to children, adults and families. Funding sources include the Montgomery County Human Service Levy, MR/DD Levy, state and federal funding, contractual services and other miscellaneous sources. MR/DD finances capital projects by transferring operating dollars into capital funds along with utilizing one-time Medicaid settlements. The MR/DD Board approves these transfers annually.

Impact on Operating Budgets

The projects in this fund are primarily repairs and replacements to the buildings and other infrastructure. Impacts to operating budgets are generally positive and provide needed savings such as reduced maintenance and utility operating costs. There are no additional cost impacts expected on operating expenses as a result of these projects.

Active Projects

This year MR/DD will transfer \$857,000 to the Vehicle Capital Fund and \$3,708,000 to the Building Capital Funds. MR/DD currently has three capital funds on the County's financial system; MR/DD-MR643 SCFC Capital, MR/DD Miscellaneous Capital and the Vehicle Replacement Fund. The MR/DD-MR643 SCFC Capital fund was completed in 2007. Active capital projects include replacing school buses and vans and various maintenance and repair projects including the MR/DD facilities. School buses and vans are purchased in accordance with the Board's vehicle replacement schedule to facilitate the agency's operational and safety goals. In 2008, six buses and five vans will be replaced.

The MR/DD Board currently has \$25,134,716, appropriated for capital improvement projects with expenditures totaling \$16,259,952. The 2008 estimated expenditures are \$4,163,368. This includes vehicle purchases and various building capital projects.

Fund: Public Works Capital
Subfund Title: Capital Depreciation Fund
Program Cost Account: Capital Outlays
Fund Number: 419
Subfund Number: 100



<u>Adopted Budget by OCA Code Description</u>	Current Budget	Expenses through 2006	2007 Actual Expenses	2008 Estimate	2008 Balance
Admin. Bldg. Repairs To Steps	1,390,214	1,317,056	17,089	-	56,068
Administration Bldg Flood Damage Repair	123,135	122,599	-	-	535
Administration Building Dewatering	2,078,070	796,005	167,264	-	1,114,802
Administration Loading Dock Enhancements	268,711	249,747	18,964	-	-
Administration Plaza Door Replacement	55,000	479	27,920	24,601	2,000
Administration Seal Parapet Louvers	19,000	-	6,650	12,350	-
Capital Depreciation Fund Administration	2,024,250	1,883,730	-	-	140,520
Circuit Breaker Panel Replacement	50,000	32,534	-	17,466	-
Coroner Crime Lab HVAC Upgrade	294,000	-	50,944	243,056	-
Coroner Crime Lab Roof Replacement	130,000	1,618	10,685	-	117,698
General Fund Switchgear Maintenance	135,000	-	37,523	18,000	79,477
Historic Courthouse Furnishings	111,845	98,805	5,924	-	7,117
Historic Courthouse Renovation	4,028,992	4,014,388	6,520	-	8,084
Jail Renovation	16,558,453	16,396,101	123,867	37,500	985
Jail Replace Cell Locks	20,980	-	20,980	-	-
Jail Roof Replacement	250,000	7,234	-	120,000	122,766
Jail Seal Sallyport Structural Slabs	8,500	-	8,500	-	-
Merrimac Boiler Replacement	11,858	-	11,858	-	-
Nicholas Masonry Repair	25,000	-	-	17,710	7,290
Reibold Electric Switchgear Maintenance	40,000	-	3,160	36,000	840
Roofs Survey	70,000	-	(15,000)	63,440	21,560
Sheriff's Parking Deck Repair	39,750	-	39,750	-	-
Various Buildings Asbestos Surveys	30,000	13,968	2,950	-	13,082
Volunteers of America Soffit Repair	40,000	-	7,760	12,975	19,265
Warehouse Gutter Replacement	15,000	-	3,000	12,000	-
Total	\$ 27,817,757	\$ 24,934,264	\$ 556,306	\$ 615,098	\$ 1,712,089

Fund Background

Funds for Building Depreciation projects come from the General Fund. From 1998 through 2001, the Board of County Commissioners transferred \$1.0 million per year to this capital fund as part of the annual budget appropriation. Fiscal restraints necessary beginning in 2002 included a suspension of that funding. As budgetary conditions improved, the Board of County Commissioners reinstated a \$500,000 appropriation per year as part of the annual budget process beginning in 2006. Funding for a specific project may be provided from the General Fund as needed during the year. As examples, in 2005, the funds for the Administration Building Dewatering and the Administration Building Flood Repair projects were provided. This fund is for necessary structural improvements to various county buildings, including roofing repair/replacement and HVAC improvements. Ongoing projects from past appropriations and funding of several new projects provide for continuing improvements during 2008.

Impact on Operating Budgets

The projects in this fund are primarily repairs and replacements to the buildings and other infrastructure. Impacts to operating budgets are generally positive and provide needed savings such as reduced maintenance and utility operating costs.

Active Projects

Active projects include Administration Plaza Door Replacement, Administration Seal Parapet Louvers, Circuit Panel Replacement, Coroner Crime Lab HVAC Upgrade, Jail Renovation, Jail Roof Replacement and Switchgear Maintenance. These projects should be completed in 2008. New projects planned for 2008 include Administration Building Roof Repairs, Coroner Crime Lab Fire Alarm Replacement, Madison Lakes Central Parking Lot Sealing, Mini U Renovations, and Nicholas Masonry Repair. The current budget in this fund is \$27,817,757. As of the end of 2007, \$25,490,570 has been spent. Anticipated expenses in 2008 are \$615,098. During 2008, additional appropriations will be made and an estimated additional \$0.5 million will be expended.

Fund: Public Works Capital
Subfund Title: Children Services Building Construction
Program Cost Account: Capital Outlays
Fund Number: 419
Subfund Number: 125



<u>Adopted Budget by OCA Code Description</u>	Current Budget	Expenses through 2006	2007 Actual Expenses	2008 Estimate	2008 Balance
CSB Building Construction	13,398,365	13,252,252	-	-	146,113
Total	<u>\$ 13,398,365</u>	<u>\$ 13,252,252</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 146,113</u>

Fund Background

Funds for this project came from a General Obligation bond sale to provide additional and/or renovated space to combine efficient staffing functions for the Job and Family Services Children Services Division. During 2001, the county renamed the facility the Haines Children's Center in memory of Sheriff Gary Haines, a dedicated public servant in Montgomery County.

Impact on Operating Budgets

Repayment of principal and interest totaling \$1.3 million is the responsibility of the Job and Family Services Children Services Division that is funded from Human Service Levy Funds and a variety of state and federal funds for child welfare. This construction has increased the utility and maintenance budgets as space was expanded, resulting in additional custodial, maintenance and buildings and grounds needs. Operating budget increases began in 2001 and continue today.

Active Projects

Construction of the main building was completed at the end of 2000 and was operational in early 2001. Site work and demolition of some of the former buildings is still on hold due to legal issues. The demolition of buildings not contested was completed in 2005. The current budget for this project is \$13,398,365 with \$13,252,252 spent through 2006. No expenses are anticipated in 2008.

Fund: County Engineer Capital Funds
Subfund Title: Various
Program Cost Account: Various
Fund Number: Various
Subfund Number: Various



<u>Subfund and OCA Code Description</u>	<u>Current Budget</u>	<u>Expenses through 2006</u>	<u>2007 Actual Expenses</u>	<u>2008 Estimate</u>	<u>2008 Balance</u>
Engineer N. Dixie-Phase I Federal Aid					
N Dixie- Phase I- Federal Aid	2,088,235	2,086,400	-	-	1,834
Total Subfund	\$ 2,088,235	\$ 2,086,400	\$ 0	\$ 0	\$ 1,834
Engineer Rip Rap Rd & Bridge Federal Aid					
Rip Rap Road & Bridge- Federal Aid	6,261,388	6,239,955	-	-	21,432
Total Subfund	\$ 6,261,388	\$ 6,239,955	\$ 0	\$ 0	\$ 21,432
Ditch Rotary Fund					
Airway Road Ditch	50,750	35,107	7,031	8,612	-
Contingency	250,000	-	-	250,000	-
Shafer/Carr Ditch	99,402	97,666	-	1,736	-
Total Subfund	\$ 400,152	\$ 132,773	\$ 7,031	\$ 260,348	\$ 0
N Dixie Dr Improv. Phase II - Issue 2					
N Dixie Improvement Phase II -Issue 2	800,000	700,000	-	-	100,000
Total Subfund	\$ 800,000	\$ 700,000	\$ 0	\$ 0	\$ 100,000
Manning Road Bridge Replace-Issue 2					
Manning Road Bridge - Issue 2	525,000	337,710	-	-	187,290
Total Subfund	\$ 525,000	\$ 337,710	\$ 0	\$ 0	\$ 187,290
Seybold Road Bridge Replace-Issue 2					
Seybold Road Bridge -Issue 2	375,000	289,193	-	85,807	-
Total Subfund	\$ 375,000	\$ 289,193	\$ 0	\$ 85,807	\$ 0
Olive Rd Bridge Replacement-Iss 2 Grnt					
Olive Rd Bridge Repl -Issue 2	300,000	298,719	-	1,281	-
Total Subfund	\$ 300,000	\$ 298,719	\$ 0	\$ 1,281	\$ 0
North Dixie-Phase III-B - Issue 2					
North Dixie-Phase III-B-Issue 2	1,000,000	875,404	16,217	-	108,380
Total Subfund	\$ 1,000,000	\$ 875,404	\$ 16,217	\$ 0	\$ 108,380
Needmore Rd - Issue 2					
Needmore Road - Issue 2	1,462,805	-	-	1,462,805	-
Total Subfund	\$ 1,462,805	\$ 0	\$ 0	\$ 1,462,805	\$ 0
Olive Rd Bridge Phase II - Issue 2					
Olive Rd Bridge Phase II - Issue 2	723,906	709,339	-	-	14,567

Fund: County Engineer Capital Funds
Subfund Title: Various
Program Cost Account: Various
Fund Number: Various
Subfund Number: Various



Subfund and OCA Code Description	Current Budget	Expenses through 2006	2007 Actual Expenses	2008 Estimate	2008 Balance
Total Subfund	\$ 723,906	\$ 709,339	\$ 0	\$ 0	\$ 14,567
Powell Rd Bridge - Issue 2					
Powell Road Bridge - Issue 2	345,000	330,162	14,838	-	-
Total Subfund	\$ 345,000	\$ 330,162	\$ 14,838	\$ 0	\$ 0
Rockwell Dr Culvert- Issue 2					
Rockwell Drive Culvert - Issue 2	140,000	-	-	140,000	-
Total Subfund	\$ 140,000	\$ 0	\$ 0	\$ 140,000	\$ 0
Lyons Rd & Newmark Dr - Issue 2					
Lyons Road & Newmark Drive - Issue 2	60,000	58,456	-	-	1,544
Total Subfund	\$ 60,000	\$ 58,456	\$ 0	\$ 0	\$ 1,544
Rooks Road Bridge-Issue 2					
Rooks Road Bridge - Issue 2	150,000	-	-	150,000	-
Total Subfund	\$ 150,000	\$ 0	\$ 0	\$ 150,000	\$ 0
Engineer N. Dixie-Phase III-A Fed. Aid					
Engineer N Dixie-Phase III-A Federal Aid	3,130,767	3,084,578	-	-	46,189
Total Subfund	\$ 3,130,767	\$ 3,084,578	\$ 0	\$ 0	\$ 46,189
Engineer N. Dixie-Phase III-B Fed. Aid					
Engineer N Dixie-Phase III-B Federal Aid	2,420,000	2,188,243	231,757	-	-
Total Subfund	\$ 2,420,000	\$ 2,188,243	\$ 231,757	\$ 0	\$ 0
Siebenthaler Ave. Bridge Federal Aid					
Siebenthaler Ave. Bridge - Federal Aid	5,000,000	4,808,954	24,345	-	166,701
Total Subfund	\$ 5,000,000	\$ 4,808,954	\$ 24,345	\$ 0	\$ 166,701
Engineer Guardrail Upgrade Federal Aid					
Engineer Guardrail Upgrade Federal Aid	200,000	150,866	-	-	49,134
Total Subfund	\$ 200,000	\$ 150,866	\$ 0	\$ 0	\$ 49,134
Road Auto and Gas-Project Fund					
Alex Road Bridge	125,000	-	-	125,000	-
Alex-Bell Pike Bridge	175,000	-	-	175,000	-
Anthony Road Bridge	520,000	280,000	-	240,000	-
Austin Rd Impr.-741 to Washington Church	1,116,000	(52,275)	90,559	1,077,716	-
Boomershine Road Widening (Phase I)	17,500	17,300	-	-	200
Boomershine Road Widening Phase II	19,000	18,486	189	-	325

Fund: County Engineer Capital Funds
Subfund Title: Various
Program Cost Account: Various
Fund Number: Various
Subfund Number: Various



<u>Subfund and OCA Code Description</u>	Current Budget	Expenses through 2006	2007 Actual Expenses	2008 Estimate	2008 Balance
Broadway Street Bridge	300,000	-	-	300,000	-
Byers Road Relocation	34,546	-	-	34,546	-
Dayton Farmersville Road Bridge	300,000	-	-	300,000	-
Derby Road/Infirmary Road Intersection	477,691	1,100	1,450	475,141	-
Dodson Road Phase I	14,680	-	14,680	-	-
Engineer Computer Network Installation	277,357	212,276	-	65,082	-
Engineer Kronos	50,000	-	1,383	48,617	-
Farmersville-West Alex Bridge	410,630	3,000	-	407,630	-
Farmersville-West Carrollton Road Bridge	94,600	39,600	-	55,000	-
Frederick Pk Bridge (BUT-165-2.63)	116,250	1,750	-	114,500	-
Frytown/Lutheran Church Road Bridge	508,322	257,354	-	-	250,968
Guardrail Repair and Upgrade II	188,000	-	-	188,000	-
Heathcliff Road Bridge	155,000	28,407	-	126,593	-
Little Richmond Rd. Storm Sewer Replace.	145,000	-	77,895	-	67,105
Little Richmond Tower	80,726	77,184	-	-	3,542
Little York Road Bridge	100,000	-	-	100,000	-
Lyons Road & Newmark Drive	98,000	78,696	18,299	-	1,005
Mad River Road Bridge	927,100	636,100	-	291,000	-
Maltbie Road Bridge	496,800	31,550	-	465,250	-
McEwen Road Bridge	120,450	-	-	120,450	-
Meeker Road Bridge	50,000	-	-	50,000	-
Miamisburg-Springboro Road to Medlar	200,000	-	-	200,000	-
Mile Road Bridge	73,000	-	-	73,000	-
N Dixie Phase II Federal Aid - Local	3,139,878	2,889,878	-	-	250,000
Needmore Rd - I-75 to Webster	1,138,000	95,598	168,050	874,352	-
North Dixie - Phase III-A	3,725,895	3,467,088	58,807	200,000	-
North Dixie - Phase III-B	1,213,508	910,738	2,770	300,000	-
North Dixie Drive - Phase IV	475,360	372,890	50,644	51,826	-
Nutt Road Bridge (Phase II)	26,000	-	-	26,000	-
Old Springfield	231,850	1,850	-	230,000	-
Olive Road Bridge	331,852	329,173	-	2,680	-
Olive Road Bridge II	656,631	581,610	58,182	16,840	-
Ome Gardens Phase II	90,000	80,070	5,874	-	4,055
Paragon Road Bridge Extension	35,000	-	-	35,000	-
Powell Road Bridge	238,259	191,690	42,361	-	4,208
Rockwell Drive Culvert	320,000	2,200	1,580	316,220	-
Rooks Road Bridge	656,896	99,318	44,112	513,466	-
SR 48 & Nutt - Social Row	337,153	272,828	22,833	41,492	-
Shank Road Bridge	111,100	11,100	54,000	46,000	-

Fund: County Engineer Capital Funds
Subfund Title: Various
Program Cost Account: Various
Fund Number: Various
Subfund Number: Various



<u>Subfund and OCA Code Description</u>	Current Budget	Expenses through 2006	2007 Actual Expenses	2008 Estimate	2008 Balance
Siebenthaler Bridge - Local	1,654,135	727,176	888,991	-	37,967
Social Row & Austin Road	75,000	56,375	1,125	-	17,500
Social Row Road Improvements	200,000	-	-	200,000	-
South Dixie Drive	817,250	-	-	817,250	-
Spring Valley & Atchison	143,000	300	32,824	109,876	-
Spring Valley Pike Phase V	65,000	-	6,314	58,686	-
Webster Street & Boulder	80,000	-	71,424	8,576	-
Westbrook Road Bridge	50,000	-	-	50,000	-
Whipp Road Culvert	1,000	-	-	1,000	-
Yankee St. Widening	405,000	350,671	53,384	-	944
Yankee/Lyons to Spring Valley	492,000	159,855	26,620	305,526	-
Total Subfund	\$ 23,900,418	\$ 12,230,934	\$ 1,794,350	\$ 9,237,313	\$ 637,820
Total County Engineer Capital Funds	\$ 49,282,671	\$ 34,521,687	\$ 2,088,538	\$ 11,337,555	\$ 1,334,891

Fund:	County Engineer Capital Fund:
Subfund Title:	Various
Program Cost Account:	Various
Fund Number:	Various
Subfund Number:	Various



Fund Background

The County Engineer is responsible for the maintenance of roads and bridges in the unincorporated areas of Montgomery County. The Engineer's major projects include highways, road construction, intersection expansion and alignments, road resurfacing, bridge replacements and snow and ice control. The Engineer has multiple capital subfunds, which fall into one of four funding sources highlighted below. These are the Road Auto and Gas (A&G) Project Fund, the Road Assessment Project Fund, the Issue 2 Project Fund and the Federal Aid Project Fund.

The Road Assessment Project fund finances the construction of new roads and ditches requested by petition of the benefiting landowners. Following public hearings, the Board of County Commissioners may choose to certify a petition. Once certified, the County Engineer is responsible for completing the construction project. Each new construction project is initially funded through the issuance of debt. After completion of the project, the benefiting landowners are assessed for their portion of the project. These assessments go toward that particular project's debt service payments.

The Engineer's Issue 2 Project Fund (Ohio Public Works Commission or OPWC) supports projects chosen by the local Issue 2 Committee for road and bridge replacements. Projects eligible for Issue 2 funding include intersections, road improvements and bridge replacements. The local share of each Issue 2 project is paid from the Engineer's Road Auto and Gas Project Fund. The State of Ohio's share of each Issue 2 project is paid from the Issue 2 Project Fund. The Federal Aid Funds are set up to cover the federal government's share of federally funded projects.

Often a single project will have multiple funding sources. When this happens, that project's budget and expenditures will show up in multiple fund groups. For example, the total cost of a project could be \$100,000. If the federal government agreed to pay for 75%, then \$75,000 of the project would be budgeted in the Federal Aid Fund and the remaining \$25,000 would be budgeted in the Road A&G Project Fund. A local project may also combine multiple funding sources including cities, townships, Five Rivers MetroParks, etc.

Impact on Operating Budgets

Most of the minor projects involve repairing and maintaining existing infrastructure, rather than building new infrastructure or expanding existing capacity. They have a negligible impact on the Engineer's operating budget. Smaller construction projects such as culvert replacement and smaller bridges have some, but still small, impact on the operating budget. The larger projects usually involve rebuilding an existing asset, like the North Dixie Drive Project, and have the greatest operating budget impact while underway. Upon completion, these projects require very little maintenance for the next five to ten years. During this period the operating costs for maintaining these assets can be reduced.

Active Projects

Some major capital road projects that the Engineer will be working on in 2008 are construction of Needmore Road improvements, and further engineering for North Dixie Drive Phase IV, Austin Road and Yankee Street improvements. The North Dixie Drive phases are major road expansion projects funded by Engineer Road Auto and Gas (A&G) funds, the Ohio Department of Transportation and federal funds. As of the end of 2007, Phases I through IV have been funded and are scheduled to be completed in 2009. Major capital bridge projects include Shank, Alex and Little York Road bridge improvements. Other projects will include the continuing program of smaller bridge and culvert replacement and paving and striping programs.

The current appropriation for all active capital projects is \$49,282,671. Total expenditures through 2007 are \$36,610,225 and anticipated expenditures for 2008 are \$11,337,555. The County Engineer's currently appropriated capital projects are listed on the preceding pages.

Fund: Public Works Capital
Subfund Title: Daymont Courts Building Capital
Program Cost Account: Capital Outlays
Fund Number: 419
Subfund Number: 134



<u>Adopted Budget by OCA Code Description</u>	Current Budget	Expenses through 2006	2007 Actual Expenses	2008 Estimate	2008 Balance
Common Pleas Court Dock Enhancements	5,000	-	-	5,000	-
Courts Parking Lot Repair	25,000	-	5,715	-	19,285
DMCC Common Area Painting	50,000	-	-	-	50,000
DMCC Misc County Projects	30,000	9,549	5,970	-	14,481
DayMont Court 3rd & 4th Floor Lobbies	50,000	-	-	-	50,000
DayMont Electric Switchgear Maintenance	25,000	-	922	10,000	14,078
DayMont General Capital Obligations	276,400	149,151	-	-	127,249
Total	\$ 461,400	\$ 158,700	\$ 12,607	\$ 15,000	\$ 275,093

Fund Background

The Dayton-Montgomery County Courts (DMCC) Building Fund was created to meet the future building capital needs of this facility. Cash in the fund was transferred to the capital fund annually from the DayMont Courts Special Revenue Fund. Due to budget constraints, no funds have been transferred since 2003.

The City of Dayton has opted to pay the building capital charge as needs arise. The city is charged its share based upon their percentage of occupied square feet for common project areas. If the improvements benefit city space only, the full capital costs are billed to the city. County staff coordinates all projects in the building.

Impact on Operating Budgets

There are no anticipated operating expenditure increases with projects in this fund.

Active Projects

2008 projects are the Common Pleas Court Dock Enhancements and DayMont Electric Switchgear Maintenance. The current budget of all projects in this fund is \$461,400 of which \$171,307 has been expended through 2007. Estimated 2008 expenditures are \$15,000.

Fund: Public Works Capital
Subfund Title: Energy Savings/Rebate Projects
Program Cost Account: Capital Outlays
Fund Number: 419
Subfund Number: 137



<u>Adopted Budget by OCA Code Description</u>	Current Budget	Expenses through 2006	2007 Actual Expenses	2008 Estimate	2008 Balance
Central Plant BTU Meters	21,000	-	-	21,000	-
Energy General Capital Obligations	855,912	755,871	4,138	-	95,904
Energy Management Computers/Software	22,100	12,207	-	-	9,893
Madison Lakes Energy Demonstration	49,522	-	-	-	49,522
Madison Lakes Internet Metering	8,000	-	-	8,000	-
Total	\$ 956,535	\$ 768,078	\$ 4,138	\$ 29,000	\$ 155,319

Fund Background

The money in this capital fund is used for projects such as Heating, Ventilation and Air Conditioning (HVAC) systems and other large utility projects throughout county buildings. Additionally, these funds may be used to match a state grant for an energy related project.

Impact on Operating Budgets

This fund was created for energy based projects, with the hope for reduced utility and maintenance costs for Public Works building budgets.

Active Projects

The total appropriation in this fund is \$956,535 with expenditures of \$772,216 through 2007. Projects with expected activity in 2008 are the Central Plant BTU Meters and the Madison Lakes Internet Metering. Estimated 2008 expense is \$29,000.

Fund:	Data Processing Capital
Subfund Title:	General Government Automation Project
Program Cost Account:	Capital Outlays
Fund Number:	426
Subfund Number:	120



<u>Adopted Budget by OCA Code Description</u>	Current Budget	Expenses through 2006	2007 Actual Expenses	2008 Estimate	2008 Balance
GGAP Financial System	1,934,418	1,804,555	-	129,863	-
PS WebProcure Implementation	94,669	18,269	-	76,400	-
Performance Financial System	133,500	108,123	-	25,377	-
Total	\$ 2,162,587	\$ 1,930,947	\$ 0	\$ 231,641	\$ 0

Fund Background

The General Government Automation Project (GGAP) was created for the county offices of the Auditor, Engineer, Recorder, Treasurer, other general government offices and the Board of County Commissioners. These offices have initiated an ongoing, multi-year project to upgrade their management information systems. This effort includes the purchase of software, processors and terminals with expanded networking capabilities. These systems operate on local and wide area networks to ease the retrieval, usage and transfer of data. These projects also assist the general government departments in their daily workload and provide on-line access to various users within the county structure, as well as the public. The initial cost of the GGAP was \$4.2 million. Approximately \$2.5 million of the project funding came from the Real Estate Assessment Fund; the Job and Family Services Fund; the Sanitary Engineering Fund; and the Recorder's Equipment Set-Aside Fund. The balance of the funds, \$1.7 million, was to be provided for through the issuance of notes. However, due to the increase in the General Fund cash balance during 1994, the Board of County Commissioners decided to pay for the project and retire the bonds in 1995. The total amount for the debt service retirement in 1995 was \$860,276.

Impact on Operating Budgets

Most of the projects financed by this fund deal with replacing and maintaining existing infrastructure, and therefore will have a negligible impact on operating budgets.

Active Projects

The largest project underway is the GGAP Financial System with the anticipated expense of \$129,863. Also, funds are currently appropriated for the E-Procurement System. Through the various changes in the scope of this project, the current appropriation for the remaining active GGAP projects is \$2,162,587. Total expenditures to date are \$1,930,947. The 2008 expenditure estimate is \$231,641.

Fund: Insurance Safety Capital
Subfund Title: Insurance Safety Capital
Program Cost Account: Capital Outlays
Fund Number: 485
Subfund Number: 185



<u>Adopted Budget by OCA Code Description</u>	Current Budget	Expenses through 2006	2007 Actual Expenses	2008 Estimate	2008 Balance
Fall Protection Consultant Study	46,776	19,476	2,300	-	25,000
Public Works Safety Capital	88,914	-	88,914	-	-
Total	\$ 135,690	\$ 19,476	\$ 91,214	\$ 0	\$ 25,000

Fund Background

The Insurance Safety Capital Fund was set up to help fund safety related construction or equipment purchases. Funding for projects has been made possible through General Fund insurance premiums and claims savings. The program funding for insurance safety capital has been discontinued.

Impact on Operating Budgets

The projects in this fund are geared toward improving safety and mitigating environmental liability. This has the effect of reducing risk exposure and the number and cost of workers' compensation and property and casualty insurance claims. This not only reduces the Risk Management Department's operating costs, but since Risk Management costs are billed back to other departments, it also reduces the amount each department pays for Risk Management Services.

Active Projects

No activity is planned in 2008. The fund budget is \$135,690 with expenditures of \$110,690 through 2007. This fund and subfund will be discontinued beginning in 2008.

Fund:	Data Processing Capital
Subfund Title:	Justice Computerization Project
Program Cost Account:	Capital Outlays
Fund Number:	426
Subfund Number:	119



<u>Adopted Budget by OCA Code Description</u>	Current Budget	Expenses through 2006	2007 Actual Expenses	2008 Estimate	2008 Balance
Clerk & County Court Case Management	164,373	146,000	12,027	6,346	-
Coroner/Crime Lab Lim Agreement	251,500	172,983	-	-	78,517
Sheriff Computerization	32,736	32,171	565	-	-
Sheriff Computerization 2006-2007	614,730	-	265,133	349,597	-
Sheriff Dispatch Workstations Phase 1	547,712	-	304,026	243,686	-
Total	\$ 1,611,051	\$ 351,154	\$ 581,751	\$ 599,629	\$ 78,517

Fund Background

The goal of the Justice Information System (JIS), now known as the Justice Computerization Project (JCP), is to create an integrated database that will enable criminal justice departments to eliminate duplication, to assure the continual access to information and to enhance their automation needs. This system supported automation and installation of comprehensive applications in the following areas: civil docket and case management; centralized booking; criminal intake; screening supervision; and criminal case management, investigation and records. The JCP system serves the needs of the Clerk of Courts, Common Pleas Court, Coroner, Crime Lab, Domestic Relations Court, Prosecutor, Public Defender and the Sheriff.

The revenue for the fund came from several revenue sources such as the county's General Fund and Special Revenue Funds that include the Courts Automation Fund. External revenue sources include a federal grant for the Sheriff's Computerization.

Impact on Operating Budgets

Most of the projects financed by this fund deal with replacing and maintaining existing infrastructure, and therefore will have a negligible impact on operating budgets.

Active Projects

The total appropriation for all active projects is \$1,611,051. The active projects are listed in the table above and include the Sheriff's Office Computerization and Regional Dispatch Workstation purchase. The total expenditures on these projects through 2007 were \$932,905. Anticipated 2008 expenditures are \$599,629.

Fund: Public Works Capital
Subfund Title: Juvenile Detention Center Construction
Program Cost Account: Capital Outlays
Fund Number: 419
Subfund Number: 128



<u>Adopted Budget by OCA Code Description</u>	Current Budget	Expenses through 2006	2007 Actual Expenses	2008 Estimate	2008 Balance
Coroner Crime Lab Emergency Power	220,000	6,810	164,173	2,000	47,017
Juvenile Detention - Debt Funding	44,295,823	33,763,197	9,793,219	739,407	-
Juvenile Justice Furnishings & Equipment	772,495	-	488,508	238,987	45,000
Total	<u>\$ 45,288,318</u>	<u>\$ 33,770,007</u>	<u>\$ 10,445,899</u>	<u>\$ 980,394</u>	<u>\$ 92,018</u>

Fund Background

During 2000, the county contracted with an architectural/engineering firm to design a new juvenile detention facility in downtown Dayton. In 2004 the decision was made to consolidate detention, courts and administrative functions in the new facility, the Juvenile Justice Center. The estimated cost for the Juvenile Justice Center is \$51.1 million. A transfer from the General Fund financed the conceptual design and operational planning of this facility. Financing for the construction is from a combination of General Fund transfers, State of Ohio grant funds and the proceeds from a bond sale, which was completed in 2005.

Impact on Operating Budgets

Annual operating costs for Juvenile Court and Public Works are expected to increase for salaries, fringe benefits and operating and maintenance costs of \$2.6 million annually when fully operational. The Public Works department will have an additional building to operate and maintain and the Juvenile Justice Center will require additional utility and maintenance costs of nearly \$0.9 million. Juvenile Court's additional operating costs total nearly \$1.7 million, which includes 39 new positions. Also the annual debt service payable for the Juvenile Justice Center during 2008 is \$993,000. The debt issue amount for the Juvenile Justice Center is \$19.2 million and is payable over twenty years.

Active Projects

Construction of the Juvenile Justice Center began in 2004 and was completed in 2007. This facility has impacted the County's Downtown Campus' vehicular and pedestrian traffic. Thus the construction project included not only the Juvenile Justice Center but also surface parking lots, roadways and the Administration Building's underground parking garage. The current budget is \$45,288,318. Expenditures of the current budget through 2007 were \$44,215,906 million. The 2008 expenditures are estimated at \$980,394.

Fund: Parking Facilities
Subfund Title: Parking Facilities Capital
Program Cost Account: Capital Outlays
Fund Number: 502
Subfund Number: 415



<u>Adopted Budget by OCA Code Description</u>	Current Budget	Expenses through 2006	2007 Actual Expenses	2008 Estimate	2008 Balance
Public Parking Garage Expansion	120,000	-	2,175	117,825	-
Total	\$ 120,000	\$ 0	\$ 2,175	\$ 117,825	\$ 0

Fund Background

This fund supports major maintenance and repair projects for all county parking facilities. The cash in this fund comes from an annual \$43,484 transfer from the Parking Garage Enterprise Fund. The county currently operates three parking facilities for citizen and employee use. An underground parking facility was included as part of the design and construction of the County Administration Building. In 1992, the county constructed an outdoor parking facility adjacent to the County Administration Building. The county's third parking facility opened in 2002 adjacent to the Reibold Building.

Impact on Operating Budgets

The projects in this fund are for repairing and maintaining existing infrastructure. It does not include building new infrastructure or expanding existing capacity. This fund does not impact departmental operating budgets.

Active Projects

The fund has one active project, a Public Parking Garage Expansion study. The current fund budget is \$120,000 with expenditures through 2007 totaling \$2,175. It is anticipated that \$117,825 will be expended in 2008 to complete the parking assessment needs of Montgomery County.

Fund:	Public Works Capital
Subfund Title:	Parks & Recreation Capital
Program Cost Account:	Capital Outlays
Fund Number:	419
Subfund Number:	111



<u>Adopted Budget by OCA Code Description</u>	Current Budget	Expenses through 2006	2007 Actual Expenses	2008 Estimate	2008 Balance
Art Van Atta Basketball Court Relocation	20,000	-	16,545	3,100	355
Disc Golf Course	3,300	-	3,209	-	91
Fisher Park Drain Pipe Replacement	3,850	-	3,500	-	350
Parks Capital General Obligations	529,075	527,775	452	-	848
Parks and Recreation 2007 Paving	616,437	-	505,623	109,000	1,814
Total	\$ 1,172,662	\$ 527,775	\$ 529,330	\$ 112,100	\$ 3,457

Fund Background

The Parks and Recreation Fund was created to fund capital projects for the Montgomery County parks under the direction of the Public Works Department. Prior to 2007, the sole source of funding for Parks and Recreation Construction Fund capital projects was miscellaneous revenue from rental of park facilities. In 2007, the General Fund funded a five year master plan that was developed in 2006.

Impact on Operating Budgets

Parks and Recreation projects generally do not have operating expenditure impacts.

Active Projects

The current appropriation is \$1,172,662 with \$1,057,105 expended through 2007. 2008 estimated expenses are \$112,100.

Fund: Public Works Capital
Subfund Title: Reibold Building Fund
Program Cost Account: Capital Outlays
Fund Number: 419
Subfund Number: 122



<u>Adopted Budget by OCA Code Description</u>	Current Budget	Expenses through 2006	2007 Actual Expenses	2008 Estimate	2008 Balance
Reibold 3rd Floor Breakroom Floor	2,500	-	-	-	2,500
Reibold 6th-9th Floors Humidity Control	135,000	102,338	25,708	6,900	54
Reibold Drain Line Replacement	3,211	-	3,211	-	-
Reibold Egress & Life Safety	13,475	6,291	328	-	6,856
Reibold Emergency Repairs	30,000	27,412	-	-	2,588
Reibold General Capital Obligations	338,231	337,810	-	-	421
Reibold Perimeter Leaks	37,500	15,603	14,739	500	6,658
Reibold Reline Cooling Towers	30,000	-	-	30,000	-
Reibold Replace 5th, 6th, 7th Floor Tile	60,000	-	-	30,000	30,000
Reibold Roof Restoration	250,000	-	-	250,000	-
Reibold Stairwell Restroom Renovation	22,466	-	22,466	-	-
Reibold VFD Replacement/Relocation	49,687	-	6,093	36,000	7,594
Reibold Window Replacement	16,720	-	5,000	11,720	-
Total	\$ 988,790	\$ 489,454	\$ 77,545	\$ 365,120	\$ 56,671

Fund Background

During 1997, a Reibold Reuse Plan was prepared to outline building improvements and office space utilization. The plan detailed mechanical needs such as HVAC and elevators, improvements necessary for the terra cotta façade and outlined a plan for existing offices and possible new tenants. A one-time transfer from the General Fund in the amount of \$7.5 million was utilized for this construction and related expenses. In 2000, a supplemental Re-Use Plan led to further renovation. Bond proceeds of \$8.0 million were used to fund this major renovation for Public Health - Dayton & Montgomery County. The funding remaining from the initial appropriation is used for smaller maintenance and renovation projects.

Impact on Operating Budgets

The completion of the construction/reuse project has impacted the maintenance and janitorial budgets as available space is occupied. Also the annual debt service payable for the Reibold Building during 2008 is \$884,201. The current projects in this fund are primarily repairs and replacements to the building and other infrastructure. Impacts to operating budgets are generally positive and provide needed savings such as reduced maintenance and utility operating costs.

Active Projects

The construction associated with the reuse of this facility is complete. The total current budget in this fund is \$988,790 with expenditures of \$566,999 through 2007. Estimated 2008 expenditures of \$365,120 will close out miscellaneous small projects such as the 6th-9th Floors Humidity Control, Perimeter Leaks, and provide a Roof Restoration.

Fund:	Public Works Capital
Subfund Title:	Reibold Parking Facility Construction
Program Cost Account:	Capital Outlays
Fund Number:	419
Subfund Number:	123



<u>Adopted Budget by OCA Code Description</u>	Current Budget	Expenses through 2006	2007 Actual Expenses	2008 Estimate	2008 Balance
Reibold Parking Garage Non-Debt	2,088,485	2,086,071	-	-	2,414
Total	<u>\$ 2,088,485</u>	<u>\$ 2,086,071</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 2,414</u>

Fund Background

As part of the Reibold Reuse Plan, it was determined that a parking facility be built on the property adjacent to the Reibold Building to provide employee and customer parking. The cost of the parking facility was approximately \$12.0 million. A portion of the parking garage was funded through two General Fund transfers totaling \$6.9 million. The balance of the cost was supported through debt.

Impact on Operating Budgets

The Parking Garage fund is a self-supporting enterprise fund. The Reibold Parking Garage operating budget includes debt service for \$323,532. The total debt issued, including the 2005 refunding, was \$6,581,180.

Active Projects

Construction on the parking facility began in 2001 and was completed in November 2002. There are no other projects slated for funding following this construction. The total current budget is \$2,088,485 with expenses to date of \$2,086,071. No expenses are projected for 2008.

Fund: Public Works Capital
Subfund Title: Riverscape Construction Fund
Program Cost Account: Capital Outlays
Fund Number: 419
Subfund Number: 199



<u>Adopted Budget by OCA Code Description</u>	Current Budget	Expenses through 2006	2007 Actual Expenses	2008 Estimate	2008 Balance
Riverscape	22,363,942	21,896,166	467,776	-	-
Riverscape-Phase II	9,043,789	7,744,157	1,232,224	-	67,407
Total	<u>\$ 31,407,731</u>	<u>\$ 29,640,323</u>	<u>\$ 1,700,000</u>	<u>\$ 0</u>	<u>\$ 67,407</u>

Fund Background

Funds for the RiverScape project, a park in downtown Dayton along the Great Miami River, came from grants from the State of Ohio Capital Fund, federal transit funds, Montgomery County, the Miami Conservancy District, Five Rivers MetroParks, suburban contributions and private donations. This was a joint project among Montgomery County, the City of Dayton, the Downtown Dayton Partnership, Five Rivers MetroParks, the Miami Conservancy District and the Miami Valley Regional Transit Authority. This park highlights major inventions by Daytonians and has become a showplace for concerts, gatherings, winter ice-skating, summer interactive fountains, laser shows and large fountains shooting five sprays over the converging rivers. Phase One of the project was primarily finished in 2001 with a grand opening of the park in May. Phase Two included additional improvements to areas surrounding the main park. These included bridge and pedestrian improvements as well as river activity development.

Impact on Operating Budgets

Five Rivers MetroParks operates the park. This operation has no impact on county finances as Five Rivers MetroParks is a special district. The majority of their funding is from property taxes levied on Montgomery County citizens.

Active Projects

Construction of RiverScape is complete. The current budget is \$31,407,731 with \$31,340,323 spent through 2007. No further expense is anticipated for this project.

Fund: Public Works Capital
Subfund Title: Stillwater Center Construction
Program Cost Account: Capital Outlays
Fund Number: 419
Subfund Number: 127



<u>Adopted Budget by OCA Code Description</u>	Current Budget	Expenses through 2006	2007 Actual Expenses	2008 Estimate	2008 Balance
Stillwater Roof Valley Replacement	59,600	-	59,600	-	-
Total	\$ 59,600	\$ 0	\$ 59,600	\$ 0	\$ 0

Fund Background

This fund originated with \$10.7 million generated by a General Obligation bond sale for a project to create decentralized operations using group-home type units for Stillwater's severely disabled residents. Construction of the new facility was completed in early 2003 and demolition of old structures was completed in 2004. The fund is used for capital projects that benefit the Stillwater facility.

Impact on Operating Budgets

Now that the new facility is complete, the projects in this fund will be primarily repairs and replacements to the buildings and other infrastructure. Impacts to operating budgets with the new facility are funded through Medicaid reimbursement and Human Services Levy dollars.

Active Projects

The current budget in this fund is \$59,600 for the replacement of a roof valley and \$59,600 was expended in 2007. No expenditures are anticipated in 2008.

Fund: Wastewater
Subfund Title: Sewer Capital Funds
Program Cost Account: Capital Outlays
Fund Number: 543
Subfund Number: Various



<u>Project Title and OCA Description</u>	Current Budget	Expenses through 2006	2007 Actual Expenses	2008 Estimate	2008 Balance
Beavercreek Drainage Basin					
Beavercreek Miscellaneous Sewer	8,000	-	-	-	8,000
Woodman Center Sanitary Sewer Rehab	450,000	263,511	-	-	186,489
Total Project	\$ 458,000	\$ 263,511	\$ 0	\$ 0	\$ 194,489
County Wide					
Foundation Drain Disconnect Program	466,660	354,559	54,920	57,181	-
Miscellaneous Sewer Projects	7,354,868	7,329,868	24,990	9	-
Sewer Capital Projects	587,402	421,782	-	165,620	-
Sewer Master Plan & Model - Part A	752,500	454,999	230,605	66,895	-
Sewer Master Plan & Model - Part B	1,395,285	1,042,871	188,907	163,507	-
WPCMP-Administration	56,778,580	55,921,692	774,084	82,804	-
WW Replace Equipment - EPA Requirement	1,175,000	324,623	93,585	94,000	662,793
Total Project	\$ 68,510,295	\$ 65,850,395	\$ 1,367,091	\$ 630,016	\$ 662,793
County Wide Water & Sewer					
Benchwood/Wyse Replacement - Sewer	225,000	198,243	-	-	26,757
CMMS Implementation Project	450,000	-	25,458	424,542	-
County Wide Misc. Water & Sewer	90,610	-	29,517	61,093	-
Electronic Data Master Plan-Sewer	588,132	516,332	-	-	71,800
Geographical Information System (GIS)	626,063	528,926	-	-	97,137
HTE System Upgrade - Sewer	136,500	100,728	14,309	21,463	-
IVR/Outbound Dialing System	60,000	-	-	60,000	-
Interactive Voice Response	102,932	93,089	-	9,843	-
Lab Building Improvements - Sewer	107,100	74,269	2,770	30,060	-
Lamme Road Renovation/Vehicle Expansion	8,061,291	7,963,981	-	-	97,310
Meter Reading Conversion - Sewer Phase I	4,441,780	3,512,947	613,182	250,000	65,651
Network Completion Project	34,000	21,075	5,310	7,615	-
Permit Funds-Sewer Misc.	8,448,197	8,447,973	-	224	-
Permit Retrieval System	75,215	37,467	-	37,748	-
Slagle, Maltbie, Archer Project-Sewer	701,002	9,194	-	-	691,808
Street Repairs - Sewer	13,000	7,422	2,847	2,731	-
Vehicle Repair & Replacement - Sewer	856,690	97,866	533,821	153,070	71,933
Total Project	\$ 25,017,512	\$ 21,609,514	\$ 1,227,215	\$ 1,058,389	\$ 1,122,395
Crain's Run Drainage Basin					
Clearcreek Miscellaneous Sewer	12,500	-	4,077	8,423	-
Total Project	\$ 12,500	\$ 0	\$ 4,077	\$ 8,423	\$ 0
Eastern Regional WWTP					
ER Equipment - EPA Requirement	5,712,893	4,512,496	464,671	465,000	270,726
ER Misc. Wastewater Treatment Projects	362,371	350,124	-	12,247	-
ER Trickling Filter Rehab. Project	1,646,000	-	1,061	1,323,000	321,939
ER WRF Improvement-Design	535,000	-	66,730	58,140	410,130

Fund: Wastewater
Subfund Title: Sewer Capital Funds
Program Cost Account: Capital Outlays
Fund Number: 543
Subfund Number: Various



<u>Project Title and OCA Description</u>	Current Budget	Expenses through 2006	2007 Actual Expenses	2008 Estimate	2008 Balance
Eastern Regional Electrical Upgrade	2,649,506	114,938	78	1,250,000	1,284,490
Eastern Regional Miscellaneous	8,500	-	8,500	-	-
Eastern Regional Process Control Rehab	650,000	464,126	14,230	171,644	-
Facility Protective Coating	201,518	8,518	-	193,000	-
Wastewater Treatment Plant Master Plan	769,462	479,162	-	-	290,300
Total Project	\$ 12,535,250	\$ 5,929,365	\$ 555,270	\$ 3,473,031	\$ 2,577,585
Fort McKinley					
Fairport Sanitary Sewer Repl.	101,000	-	-	101,000	-
WPCMP-Brumbaugh/Fort McKinley	8,679,850	2,749,723	45,850	-	5,884,277
Total Project	\$ 8,780,850	\$ 2,749,723	\$ 45,850	\$ 101,000	\$ 5,884,277
Holes Creek District					
Dryden Road Facilities Protection Device	1,004,300	-	-	500,000	504,300
East Holes Creek Design	98,000	-	17,644	80,356	-
East Holes Creek Relief Sewer Project	4,704,300	3,976,285	-	542,000	186,015
Rahn and Far Hills Sanitary Sewer	245,400	207,348	-	38,052	-
Southeast Holes Creek Relief Sewer	4,311,407	3,419,732	652,328	239,348	-
WPCMP-Holes Creek Relief & Pump Station	29,573,991	26,465,200	-	-	3,108,791
Total Project	\$ 39,937,398	\$ 34,068,564	\$ 669,972	\$ 1,399,756	\$ 3,799,106
Moraine Drainage Basin					
Castle Hills Road Reconstruction-Sewer	99,800	91,230	-	8,570	-
Fairmont Sanitary Sewer Rehabilitation	460,000	-	1,215	458,785	-
Moraine Low Miscellaneous Sewer	26,921	17,114	-	9,807	-
Town&Country Utility Improvements-Sewer	30,000	-	8,610	21,390	-
Uplands Camp San Swr Rehab-Phase 4	552,000	2,137	277,959	271,904	-
Uplands Camp Sewer Rehabilitation	520,000	475,873	-	44,127	-
Upland's Camp San. Swr. Rehab.	412,000	11,497	-	400,503	-
Uplands Camp San Swr Rehab - Phase 3	800,000	562,998	4,660	232,342	-
Uplands Camp Sanitary Sewer Rehab Ph. 5	210,000	-	1,413	208,587	-
Total Project	\$ 3,110,721	\$ 1,160,849	\$ 293,857	\$ 1,656,015	\$ 0
Northridge					
WPCMP-North System Pump Station-Dogleg	4,523,241	4,476,771	45,466	1,004	-
Total Project	\$ 4,523,241	\$ 4,476,771	\$ 45,466	\$ 1,004	\$ 0
Opossum Creek Drainage Basin					
Caylor Sanitary Trunk Sewer	1,545,195	75,521	604,449	865,225	-
Total Project	\$ 1,545,195	\$ 75,521	\$ 604,449	\$ 865,225	\$ 0
Stillwater					
Manhole Rehab Phase 4 - Stillwater Basin	454,000	317,386	-	136,614	-

Fund: Wastewater
Subfund Title: Sewer Capital Funds
Program Cost Account: Capital Outlays
Fund Number: 543
Subfund Number: Various



<u>Project Title and OCA Description</u>	Current Budget	Expenses through 2006	2007 Actual Expenses	2008 Estimate	2008 Balance
Manhole Rehabilitation - Phase 3	540,000	341,974	-	-	198,026
Manhole Rehabilitation-Phase 5	540,000	1,219	54,169	275,000	209,612
Stillwater Miscellaneous Sewer	10,000	8,948	-	1,052	-
WPCMP-Northridge/Stillwater Sewer	7,424,940	5,341,155	-	-	2,083,785
WPCMP-Wolf Creek/Upper Stillwater Relief	1,469,900	1,114,019	179,093	176,788	-
Total Project	\$ 10,438,840	\$ 7,124,701	\$ 233,262	\$ 589,454	\$ 2,491,423
Sugarcreek Drainage Basin					
Clyo Rd Sanitary Pump Sta & Trunk Swr	2,920,326	1,476,166	1,288,098	156,062	-
Sugarcreek Manhole Rehab - Phase 1	560,000	555,424	-	4,576	-
Sugarcreek Manhole Rehab - Phase III	855,000	-	1,052	415,103	438,845
Sugarcreek Manhole Rehab-Phase 2	877,500	1,001	316,602	559,897	-
Sugarcreek Miscellaneous Sewer	30,000	21,045	-	8,955	-
Sugarcreek Relief Sewer No. 2 Project	1,104,300	-	-	-	1,104,300
Total Project	\$ 6,347,126	\$ 2,053,636	\$ 1,605,752	\$ 1,144,593	\$ 1,543,145
Western Regional WWTP					
WR Equipment - EPA Grant Requirement	9,846,318	9,332,290	113,841	400,187	-
WR Facility Protective Coating	233,768	31,768	-	147,835	54,165
WR Misc. Wastewater Treatment Projects	267,371	250,455	-	16,916	-
WR Process Control Computer Replacement	331,757	284,547	31,200	16,010	-
WR WRF Improvement-Design	986,000	-	56,122	31,360	898,518
WR Wastewater Treatment Master Plan	1,428,893	824,509	63,833	540,551	-
Western Regional Electrical Upgrade	4,792,816	371,625	3,289,907	565,000	566,284
Western Regional Miscellaneous	8,500	5,000	3,500	-	-
Western Regional Roof Replacement	450,000	-	433,307	16,693	-
Total Project	\$ 18,345,423	\$ 11,100,195	\$ 3,991,710	\$ 1,734,551	\$ 1,518,967
Wolfcreek					
Clayton/Clay Township Sanitary Sewer	3,470,000	2,892,515	25,000	552,485	-
Crestway Drive Sanitary Sewer	349,500	2,497	269,358	77,645	-
Kimmel Road Sanitary Sewer Extension	310,000	-	-	310,000	-
Kimmel/US 40 Road Trunk Sewer	250,000	-	37,500	212,500	-
Salem Bend Sewer Replacement	1,289,145	349,681	914,551	24,913	-
Wolfcreek 42" Sanitary Sewer Extension	1,208,037	1,000	-	75,000	1,132,037
Total Project	\$ 6,876,682	\$ 3,245,694	\$ 1,246,408	\$ 1,252,543	\$ 1,132,037
Total Sanitary Capital Projects	\$ 206,439,034	\$ 159,708,439	\$ 11,890,378	\$ 13,914,000	\$ 20,926,217

Fund:	Wastewater
Subfund Title:	Sewer Capital Funds
Program Cost Account:	Capital Outlays
Fund Number:	543
Subfund Number:	Various



Fund Background

Sewer capital funds come from two primary sources: sewer operating funds through capital interfund transfers or from debt financing where loans and proceeds of bond sales are placed in the capital fund for major infrastructure improvements. The sewer capital fund includes both large and small projects and is primarily for the design and construction of sewer utility repairs and replacements as well as installation of new lines.

Impact on Operating Budgets

Savings in operating costs may be established due to the electrical upgrades at the Western and Eastern Water Reclamation Facilities. Savings in the collection and treatment systems may be apparent as infrastructure is replaced, reducing sewer backups, overflows, cleaning costs and other maintenance needs. Principal and interest for payback (WPCLF and OPWC) are budgeted in the sewer operating budget.

Active Projects

The Sanitary Engineering Department will continue construction of sewer projects outlined in the water pollution (sewer) control master plan. This group of capital projects makes up the largest part of the department's capital improvement program. These projects are mostly funded through low interest loans as part of the State of Ohio's Water Pollution Control Loan Fund (WPCLF). Future projects include Stillwater Equalization Basin, Stillwater Relief Sewer #2 and Opossum Creek Pump Station.

Montgomery County has been awarded several sewer projects from the State Capital Improvement Program (SCIP) administered by the Ohio Public Works Commission (OPWC). These funds can be in the form of grants or loans. Sugarcreek Manhole Rehabilitation Phase 3 is funded from this source and will be constructed in 2008.

Other major projects that will be under construction in 2008 include the Eastern and Western Regional Water Reclamation Facility Electrical Upgrades, Eastern Regional Water Reclamation Facility Trickling Filter Rehabilitation Project, East Holes Creek Waterloo Sewer Relief Project and the Kimmel Road Sanitary Sewer Project.

The sewer operating budget includes \$2.0 million annually for the above capital improvement projects. The total appropriation for active sewer capital projects stands at \$206,439,034 with expenditures of \$171,598,817 through 2007 and estimated expenditures of \$13,914,000 in 2008. The Five-Year Plan section of the Adopted Budget Document (Section B) outlines projects being considered for future funding.

Fund: Water
Subfund Title: Water Capital Funds
Program Cost Account: Capital Outlays
Fund Number: 544
Subfund Number: Various



<u>Project Title and OCA Description</u>	<u>Current Budget</u>	<u>Expenses through 2006</u>	<u>2007 Actual Expenses</u>	<u>2008 Estimate</u>	<u>2008 Balance</u>
Brookville					
Clay Township Tank and Water Main	60,000	-	26,397	1,379	32,224
Heckathorn/Airhill Road 12" Water Main	140,000	31,916	3,161	104,000	923
Northwest Area Water Improvements	1,644,187	1,539,773	750	69,160	34,504
Total Project	\$ 1,844,187	\$ 1,571,689	\$ 30,308	\$ 174,539	\$ 67,651
County Wide Water & Sewer					
Benchwood/Wyse Replacement - Water	185,000	162,199	-	-	22,801
CMMS Implementation Project	300,000	-	166,878	5,861	127,262
County Wide Misc. Water & Sewer	63,390	-	13,261	50,129	-
Electronic Data Master Plan-Water	588,132	428,112	-	40,140	119,880
Geographical Information System (GIS)	555,847	97,030	-	110,000	348,817
HTE System Upgrade - Water	73,500	54,238	7,705	11,557	-
IVR/Outbound Dialing System	40,000	-	23,085	16,915	-
Interactive Voice Response	102,932	93,089	-	9,843	-
Lab Building Improvements - Water	41,900	29,061	961	11,878	-
Lamme Renovation/Vehicle Expansion	8,150,445	8,086,515	-	-	63,930
Meter Reading Conversion - Water Phase I	3,604,018	2,401,173	499,102	297,323	406,420
Network Completion Project	34,000	19,400	5,310	9,290	-
Permit Retrieval System	80,119	44,671	-	35,448	-
Slagle, Maltbie, Archer Project-Water	355,750	4,590	-	-	351,160
Street Repairs - Water	117,000	46,597	16,133	54,270	-
Vehicle Repair & Replacement - Water	826,597	138,987	416,038	271,572	-
Total Project	\$ 15,118,630	\$ 11,605,663	\$ 1,148,473	\$ 924,224	\$ 1,440,270
Countywide					
Elevated Storage Tank Painting	2,680,712	2,663,198	6,221	11,293	-
Miscellaneous Water Projects	10,869,628	10,807,702	11,925	50,001	-
SWMP-010-Design Administration	13,935,289	12,367,117	1,432,231	135,940	-
Water Division O&M Manual	100,000	-	-	100,000	-
Water System Master Plan Update	1,492,000	1,129,235	159,912	202,854	-
Total Project	\$ 29,077,628	\$ 26,967,252	\$ 1,610,289	\$ 500,088	\$ 0
Dayton Low					
Valley Pike Phase I	106,615	-	2,116	104,499	-
Total Project	\$ 106,615	\$ 0	\$ 2,116	\$ 104,499	\$ 0
Dayton North High					
Dayton North High Miscellaneous Water	6,690	-	6,690	-	-
Little York 12" Water Main	2,255,000	1,172,161	-	-	1,082,839
MOT-48-17.88 Water Line Replacement	250,000	-	310	249,690	-
Misc Dayton North High System Water	50,000	-	-	50,000	-
NWMP-Benchwood/Trimbelle 12" Water Main	160,000	9,104	-	-	150,896
NWMP-Brandt/Kittridge 12" Water Main	207,000	42,804	-	-	164,196

Fund: Water
Subfund Title: Water Capital Funds
Program Cost Account: Capital Outlays
Fund Number: 544
Subfund Number: Various



<u>Project Title and OCA Description</u>	Current Budget	Expenses through 2006	2007 Actual Expenses	2008 Estimate	2008 Balance
NWMP-Shiloh Springs Road 30" Water Main	1,440,000	14,934	-	-	1,425,066
NWMP-Union Schoolhouse Rd 12 WM-NWH	225,000	-	-	-	225,000
Needmore Road Improvements - Water	200,000	-	5,179	-	194,821
North Dixie Phase III-B	274,500	296,334	(209)	-	(21,625)
Renfield & Sedgwick Dr 12" Water Main	551,025	1,893	258,087	291,044	-
Total Project	\$ 5,344,715	\$ 1,240,896	\$ 270,057	\$ 590,734	\$ 3,243,026
Dayton Southeast High					
Dayton Southeast High Misc Water	25,000	24,960	-	40	-
Total Project	\$ 25,000	\$ 24,960	\$ 0	\$ 40	\$ 0
Drexel Northwest Super High					
NWMP-Union Road 12" Water Main Drexel	365,000	19,507	-	-	345,493
SR 35 Water Main Replacement-Phase I	800,000	228,801	-	571,199	-
West Third Street - Phase II	245,250	5,292	-	-	239,958
Total Project	\$ 1,410,250	\$ 253,599	\$ 0	\$ 571,199	\$ 585,451
MC Raw Water System					
Little Beaver Creek Non-Potable Water	540,000	330,835	-	-	209,165
Total Project	\$ 540,000	\$ 330,835	\$ 0	\$ 0	\$ 209,165
Moraine Drainage Basin					
Town&Country Utility Improvements-Water	20,000	-	5,740	14,260	-
Total Project	\$ 20,000	\$ 0	\$ 5,740	\$ 14,260	\$ 0
Moraine High					
Acorn Area Residential Reconstruction	150,000	-	5,241	140,101	4,657
Total Project	\$ 150,000	\$ 0	\$ 5,241	\$ 140,101	\$ 4,657
Moraine Low					
Lamme Rd 24 in Wtr Main	392,675	392,675	-	-	-
Moraine Low Miscellaneous Water	25,247	24,775	-	472	-
Oak Pointe 24" Water Main	135,000	-	-	135,000	-
Total Project	\$ 160,247	\$ 24,775	\$ 0	\$ 135,472	\$ 0
Moraine Medium					
Clyo Road 8" Water Main Extension	50,000	-	-	50,000	-
DM-5 Booster Pump Station	4,871,000	225,065	36,263	500,000	4,109,672
M-4 Replacement Booster Pump Station	3,744,539	3,744,540	-	-	-
Medium System Water Main Extension	414,000	161,018	49,240	5,000	198,742
Moraine Medium Miscellaneous Water	24,767	2,600	16,661	5,506	-
Munger Road Water Main Rehab	800,000	146,245	200,861	13,325	439,569
Patterson Blvd Water Main Extension	402,500	4,316	108,276	275,000	14,909

Fund: Water
Subfund Title: Water Capital Funds
Program Cost Account: Capital Outlays
Fund Number: 544
Subfund Number: Various



<u>Project Title and OCA Description</u>	Current Budget	Expenses through 2006	2007 Actual Expenses	2008 Estimate	2008 Balance
Plainfield 12" Water Main	569,110	555,412	-	-	13,698
SWMP-Austin/Spring Valley Water Main	4,883,000	223,709	11,531	954,110	3,693,650
Social Row Water Main Extension	1,115,000	967,831	-	147,169	-
Wood Road Water Main Extension	412,000	-	11,465	340,000	60,535
Wtr Dist Mtncce-Alex Bell 4 in Main Repl	305,805	301,661	-	4,144	-
Total Project	\$ 13,847,182	\$ 2,587,855	\$ 434,298	\$ 2,294,254	\$ 8,530,776
Moraine Walnut Grove					
WMP Walnut Grove Water Booster Station	680,000	544,434	-	-	135,566
Total Project	\$ 680,000	\$ 544,434	\$ 0	\$ 0	\$ 135,566
Northwest Super High					
Westbrook Rd. BPS Meter Pit	71,000	15,000	-	-	56,000
Total Project	\$ 71,000	\$ 15,000	\$ 0	\$ 0	\$ 56,000
Southern Hills, Moraine Boosted Low					
Misc. Moraine Boosted Low System Water	123,837	123,837	-	-	-
W Dorothy/S Dixie Water Main Relocation	125,000	70,187	468	487	53,858
Water District-M5 Pump Station Project	267,597	232,144	-	8,013	27,440
Total Project	\$ 392,597	\$ 302,331	\$ 468	\$ 8,499	\$ 81,298
Stillwater					
Sanitary Sewer Rehabilitation Phase I	955,000	926	25,349	-	928,724
Total Project	\$ 955,000	\$ 926	\$ 25,349	\$ 0	\$ 928,724
Vandalia					
North Dixie Phase IIIA	490,120	480,903	5,533	3,685	-
Total Project	\$ 490,120	\$ 480,903	\$ 5,533	\$ 3,685	\$ 0
Total Sanitary Capital Projects	\$ 70,233,170	\$45,951,119	\$ 3,537,872	\$ 5,461,594	\$ 15,282,585

Fund:	Water
Subfund Title:	Water Capital Subfunds
Program Cost Account:	Capital Outlays
Fund Number:	544
Subfund Number:	Various



Fund Background

Water capital funds come from two primary sources: water operating funds through capital interfund transfers or from debt financing where proceeds of loans or bond sales are placed in the capital fund for major infrastructure improvements. The water capital fund includes both large and small projects and is primarily for the design and construction of water main and pump station repairs, replacements as well as installation of new lines.

Impact on Operating Budgets

Savings in operating costs may be experienced due to the installation of automation equipment and technology as part of the information master plan. Savings in the distribution system may be apparent as well, as infrastructure is replaced, reducing water main breaks and other maintenance needs. No additional operating costs are expected for the remainder of the listed projects. Principal and interest for payback of the aforementioned debt (Water Master Plan projects) are budgeted in the water operating budget.

Active Projects

The Northern and Southern Water System Master Plans, which were completed in 1990, outlined water storage capital improvements that need to be completed in order to have adequate storage capacity for fire protection and water pressure requirements. The Water Master Plan also outlines projects to provide a redundant supply to county customers in the event the City of Dayton is unable to supply the necessary water needs. The Water System Master Plan has been updated and will be evaluated in 2008 for implementation. In 2001, the county finalized a Water Service Agreement with the City of Dayton. The agreement expires December 31, 2016. In 2008, the remaining projects to provide a redundant water supply to customers in the southern quadrant of the county and other necessary improvements will continue. These include the DM-5 Booster Pump Station and Force Main, and the Social Row and Austin-Spring Valley Water Main Extension projects. Funding for the projects is from bonds sold in the early 1990s. The Five Year Plan (See Section B) provides an outline of the projects forthcoming.

Other water projects for the department include the SR35 Water Main Replacement, Elevated Storage Tank Painting and various water line and pump station replacements throughout the system. These projects will be completed to correct excessive corrosion and line breakage problems. Some of these projects are funded from the State Capital Improvement Program (SCIP) administered by the Ohio Public Works Commission (OPWC). There were not any water projects funded through this program for 2008.

The Sanitary Engineering Department is in the implementation phase of the Information Master Plan. The plan provides a roadmap to improve the department's data processing infrastructure. During Phase I, three major systems will go online. The systems included for implementation in 2008 are the Computerized Maintenance Management System, Geographical Information System (GIS) and a Permit System. Implementation will continue through 2009, to reach the full automation and networking capabilities outlined in the plan.

The total appropriation for active water capital projects stands at \$70,233,170 with expenditures of \$49,488,991 through 2007 and estimated expenditures of \$5,461,594 in 2008. The Five-Year Plan section of the Adopted Budget Document (Section B) outlines the projects being considered for future funding. Annually, \$1.0 million is provided in the water operating budget for capital improvements.

Fund: Solid Waste Management
Subfund Title: Various
Program Cost Account: Capital Outlays
Fund Number: 557
Subfund Number: Various



<u>Project Title and OCA Description</u>	Current Budget	Expenses through 2006	2007 Actual Expenses	2008 Estimate	2008 Balance
Bark Park Walk Way					
Bark Park Walk Way	13,500	-	-	-	13,500
Total Project	\$ 13,500	\$ 0	\$ 0	\$ 0	\$ 13,500
Groundwater Flow Assessment					
Groundwater Flow Assessment	407,353	340,452	30,230	36,000	671
Total Project	\$ 407,353	\$ 340,452	\$ 30,230	\$ 36,000	\$ 671
HB 592 Road Repair					
HB 592 Road Repair	8,800	-	8,000	-	800
Total Project	\$ 8,800	\$ 0	\$ 8,000	\$ 0	\$ 800
North Plant Culvert Improvement					
North Plant Culvert Improvement	209,102	5,322	172,988	-	30,792
Total Project	\$ 209,102	\$ 5,322	\$ 172,988	\$ 0	\$ 30,792
North Plant Railroad Crossing					
North Plant Railroad Crossing	50,700	-	4,903	45,797	-
Total Project	\$ 50,700	\$ 0	\$ 4,903	\$ 45,797	\$ 0
North Transfer Station Construction					
North Transfer Station Construction	198,500	-	33,500	165,000	-
Total Project	\$ 198,500	\$ 0	\$ 33,500	\$ 165,000	\$ 0
Solid Waste Rolling Stock					
Solid Waste Rolling Stock	3,082,410	2,001,303	860,264	220,842	1
Total Project	\$ 3,082,410	\$ 2,001,303	\$ 860,264	\$ 220,842	\$ 1
South Transfer Station Construction					
South Transfer Station Construction	17,406,009	16,229,474	881,563	107,000	187,972
Total Project	\$ 17,406,009	\$ 16,229,474	\$ 881,563	\$ 107,000	\$ 187,972
Triennial Plan					
Triennial Plan	47,000	46,066	-	-	934
Total Project	\$ 47,000	\$ 46,066	\$ 0	\$ 0	\$ 934
Total Solid Waste Capital Projects	\$ 21,423,373	\$ 18,622,617	\$ 1,991,448	\$ 574,639	\$ 234,669

Fund:	Solid Waste Management
Subfund Title:	Various
Program Cost Account:	Capital Outlays
Fund Number:	557
Subfund Number:	Various



Fund Background

Solid Waste capital funds come from two primary sources: Solid Waste operating funds through capital interfund transfers or from debt financing where proceeds of the bond sales are placed in the capital fund for major infrastructure improvements. The Solid Waste Capital Fund includes both large and small projects and is primarily for the design, construction of improvements or repair and replacement to the various solid waste facilities (primarily the transfer stations).

Impact on Operating Budgets

Due to capital improvements at the South Transfer Station facility and an increase in tipping floor area, utilities and maintenance expenses will cause an increase to operating budgets.

Active Projects

Groundwater Flow Assessment is an ongoing project that monitors the groundwater at the ash monofill site. South Transfer Station Construction has improved operational efficiency, traffic flow, capacity at the South Transfer Station and final close out is expected in 2008. The North Plant Culvert Improvement and the North Transfer Railroad Crossing projects are road infrastructure projects at the North Transfer Station facility. The North Transfer Station Construction project is the second part of planned improvements at the transfer stations that are required to ensure capacity following the closure of a local landfill. The Solid Waste Rolling Stock is for the purchase of large equipment such as loaders, tractors and trailers used during transfer operations.

The current budget for solid waste projects is \$21,423,373 with \$20,614,065 expended through 2007 and estimated expenditures of \$574,639 in 2008.

Fund: Community Programs
Subfund Title: Economic Development/Government Equity
Program Cost Account: Community & Economic Development
Fund Number: 247
Subfund Number: 475



<u>ED/GE Jurisdiction and OCA Description</u>	Current Budget	Expenses through 2006	2007 Actual Expenses	2008 Estimate	2008 Balance
Brookville EDGE					
Encore Systems Expansion	125,000	26,047	98,953	-	-
Green Tokai Expansion	250,000	-	250,000	-	-
Kitchen Solvers	75,000	-	-	75,000	-
New Global Logistics Facility	500,000	-	500,000	-	-
Total Jurisdiction	\$ 950,000	\$ 26,047	\$ 848,953	\$ 75,000	\$ 0
Butler Township EDGE					
ZED Industries Expansion	56,650	-	-	56,650	-
Total Jurisdiction	\$ 56,650	\$ 0	\$ 0	\$ 56,650	\$ 0
Centerville EDGE					
Reliable Contractors	50,000	-	-	50,000	-
Total Jurisdiction	\$ 50,000	\$ 0	\$ 0	\$ 50,000	\$ 0
Dayton EDGE					
Assembly Test Worldwide	100,000	-	-	100,000	-
BGH Expansion	75,000	-	-	75,000	-
Behr Dayton Thermal Products Inc	100,000	-	-	100,000	-
Bitec Expansion	70,000	-	-	70,000	-
CBC/CTS Expansion	250,000	-	-	250,000	-
Composite Technologies Corporation	150,000	-	-	150,000	-
Dayton Forging & Heat Treating	100,000	-	-	100,000	-
Dayton Technology Campus	400,000	363,500	-	36,500	-
F&M Express	93,609	69,425	24,184	-	-
First Tool DMT Expansion	60,000	-	-	60,000	-
Main & Monument Redevelopment	500,000	-	500,000	-	-
Morning Pride	150,000	-	-	150,000	-
Nanotek Instruments Inc	75,000	-	-	75,000	-
National Composite Center Dayton Campus	250,000	-	-	250,000	-
Stevens Aviation	100,000	-	-	100,000	-
Tech Town Phase II	500,000	-	368,344	131,656	-
Total Jurisdiction	\$ 2,973,609	\$ 432,925	\$ 892,528	\$ 1,648,156	\$ 0
Englewood EDGE					
Crim Precision	60,000	-	60,000	-	-
Total Jurisdiction	\$ 60,000	\$ 0	\$ 60,000	\$ 0	\$ 0
Huber Heights EDGE					
AIDA America Driveway Relocation	100,000	-	-	100,000	-

Fund: Community Programs
Subfund Title: Economic Development/Government Equity
Program Cost Account: Community & Economic Development
Fund Number: 247
Subfund Number: 475



<u>ED/GE Jurisdiction and OCA Description</u>	<u>Current Budget</u>	<u>Expenses through 2006</u>	<u>2007 Actual Expenses</u>	<u>2008 Estimate</u>	<u>2008 Balance</u>
Total Jurisdiction	\$ 100,000	\$ 0	\$ 0	\$ 100,000	\$ 0
Kettering EDGE					
GE Consolidation	250,000	-	250,000	-	-
GE Consolidation Kettering Business Park	500,000	-	500,000	-	-
Total Jurisdiction	\$ 750,000	\$ 0	\$ 750,000	\$ 0	\$ 0
Miamisburg EDGE					
Prime Technology Mound Advanced Tech Ctr	300,000	-	-	300,000	-
Total Jurisdiction	\$ 300,000	\$ 0	\$ 0	\$ 300,000	\$ 0
Oakwood EDGE					
Sugar Camp	150,000	-	-	150,000	-
Total Jurisdiction	\$ 150,000	\$ 0	\$ 0	\$ 150,000	\$ 0
Riverside EDGE					
Center of Flight Infrastructure	191,069	152,388	38,681	-	-
Curtiss-Wright	100,000	-	-	100,000	-
InfoCision Phase III	275,000	-	37,703	237,297	-
MTC Retention & Expansion	82,250	-	82,250	-	-
Total Jurisdiction	\$ 648,319	\$ 152,388	\$ 158,634	\$ 337,297	\$ 0
Trotwood EDGE					
Salem Mall/Corridor Redevelopment	400,000	239,192	29,685	131,123	-
Total Jurisdiction	\$ 400,000	\$ 239,192	\$ 29,685	\$ 131,123	\$ 0
Vandalia EDGE					
Adena Tool	150,000	-	27,495	122,505	-
Eurand	400,000	-	-	400,000	-
Total Jurisdiction	\$ 550,000	\$ 0	\$ 27,495	\$ 522,505	\$ 0
West Carrollton EDGE					
Appleton Papers	200,000	-	-	200,000	-
Central Dixie Interchange Improvement	600,000	-	-	-	600,000
Woody's Redevelopment	100,000	-	100,000	-	-
Total Jurisdiction	\$ 900,000	\$ 0	\$ 100,000	\$ 200,000	\$ 600,000
Total ED/GE Capital Project Fund	\$ 7,888,578	\$ 850,552	\$ 2,867,295	\$ 3,570,731	\$ 600,000

Fund:	Community Programs
Subfund Title:	Economic Development/Government Equity
Program Cost Account:	Community & Economic Development
Fund Number:	247
Subfund Number:	475



Fund Background

The overall purpose of the Economic Development & Government Equity (ED/GE) Fund is to assist townships, villages and cities in promoting economic health and in taking advantage of economic opportunities for their citizens. Specifically, the Economic Development fund will use its resources to establish or expand commercial, industrial and research facilities to preserve jobs and create employment opportunities.

Each year from 1991 to 2000, the Board of County Commissioners committed \$5.0 million from General Fund sales tax revenues to ED/GE. In the 2000-2009 General Fund Financial Plan approved in 1998, the County Commissioners extended the county's commitment to the program through 2009. The Commissioners will contribute \$3,000,000 in 2008. This 40.0% reduction from the original appropriated amount was part of the County's budget balancing strategy over the past few years.

The ED/GE Fund supports a broad range of economic development activities, primarily supporting public infrastructure improvements critical to current and proposed economic development projects. The fund also supports other legally-allowable activities fostering economic development. The Government Equity side of the ED/GE program is a tax sharing agreement that allocates resources based upon comparative economic growth among participating jurisdictions.

Eligibility to participate in the program is limited to political subdivisions choosing to be partners in the ED/GE Agreement. All 28 eligible jurisdictions within Montgomery County have chosen to participate in the program.

The goal of the ED/GE program is to provide resources to local governments to help them respond to changing economic opportunities and conditions. The program is designed to nurture intergovernmental cooperation, allow for systematic community development, allow communities to leverage outside resources to create and retain jobs, and to enhance the county's ability to compete successfully in the global economic marketplace. The Economic Development appropriation is used to assist innovative, entrepreneurial economic development projects that are ready to go and are recommended to the Board of County Commissioners by the ED/GE Advisory Committee. While there are two funding cycles each year for ED/GE Projects, the Advisory Committee retains some funding flexibility to meet opportunities that arise "off-cycle".

Impact on Operating Budgets

ED/GE funds are allocated to local jurisdictions and not county departments. There is no impact on departmental operating budgets.

Active Projects

The financial capital project pages for the ED/GE Fund report activity through 2007 for all active ED/GE projects. These pages list the jurisdiction, project description, the current appropriation, expenses through 2007 and estimated 2008 expenditures. Total ED/GE appropriation for all active projects is \$7,888,578 with expenditures-to-date of \$3,717,847. Estimated expenditures for 2008 are \$3,570,731.

Debt service represents the funding allocated for the repayment of the principal and interest on total outstanding debt held by the county. The interest rate that the county is required to pay when it borrows funds is determined by its bond rating; the project(s) to be funded; the source(s) of funds for repayment of debt; the risk analysis associated with credit enhancement of the debt; as well as the general health of the financial market. Montgomery County's bond rating, was reconfirmed in 2005 at "Aa2" by Moody's Investor Services and at "AA" by Standard and Poor's Corporation. These ratings were confirmed after careful analysis of both the county's internal financial condition and the external economic climate and in conjunction with the issuance of \$57,140,000 in Various Purpose Refunding and Improvement General Obligation Bonds, Series 2005 dated April 1, 2005. The bonds were issued for the construction of a Juvenile Justice Center and the refunding of various 1993, 1994 and 1996 General obligation issues.

Montgomery County's objectives in managing its debt program are to:

1. Provide funding needed to protect and enhance the county's physical infrastructure, provide for the needs of the citizens of the county and encourage economic development;
2. Achieve the lowest, most equitable debt issuance costs possible for its securities without compromising the quality of debt management;
3. Maintain a positive relationship with the major national rating agencies, bond issuers and the municipal bond market, attaining the highest possible rating on its securities.

Montgomery County's debt management program is conducted in accordance with the Ohio Constitution, the Uniform Bond Law, and other provisions of state and federal law pertaining to the issuance of municipal debt.

The Montgomery County Board of County Commissioners works closely with the County Auditor and the County Treasurer to review matters regarding debt issuance and administration. The county is also responsible for maintaining relationships with rating agencies that assign ratings to the county's various debt obligations. The effort includes providing periodic updates on the county's general financial condition, along with coordinating meetings and presentations in conjunction with new debt issuances. The county believes it is important to maintain positive working relationships with other elected officials and rating

agencies to manage the debt program effectively and efficiently.

In order to comply with disclosure standards set by state and national regulatory bodies, the county provides ongoing disclosure information to established national information repositories. The County Auditor completes the Comprehensive Annual Financial Report describing all the funds and fund balances established as part of any direct debt financing of the county. This report is completed by June 30th of each year for the preceding calendar year. The Montgomery County Annual Information Statement is prepared by the Office of Management and Budget in conjunction with the County Auditor's Office and County Bond Counsel. This document meets various disclosure requirements and is completed by June 30th of each year for the preceding calendar year.

The county seeks to maintain, and if possible, improve its current general obligation bond ratings so borrowing costs are minimized and access to credit is preserved. The county does not use short-term borrowing to finance operating needs, and will not do so, except in the case of an extreme financial emergency that is beyond its control or reasonable ability to forecast. All bond proceeds should be limited to financing the costs of planning, design, land acquisition, buildings, permanent structures, attached fixtures or equipment, and moveable pieces of heavy equipment such as transfer trucks. Acceptable uses of bond proceeds can be viewed as items that can be capitalized and depreciated.

The county is developing a capital planning and financing system for use in preparing a multi-year Capital Improvement Plan for consideration and adoption by the Board of County Commissioners as part of the county's budget process.



DEBT SERVICE

Montgomery County faces continuing challenges related to its water and sewer infrastructure repair and replacement. Master plans have been completed to address those challenges. The Sewer Master Plan outlined \$90.0 million of various improvements to eliminate all wastewater bypasses and overflows in the system. The county is approximately 85.0% through the improvements on this \$90.0 million capital improvement program. Construction of the remaining projects will continue for the next year or two. These projects are mostly funded through low interest loans as part of the State of Ohio's Water Pollution Control Loan Fund (WPCLF). Permanent debt, of course, would be considered if the economics of the situation warranted.

The Northern and Southern System Water Master Plans outlined improvements required to upgrade system flow and storage in order to eliminate low pressure; to provide adequate fire protection; and to provide system redundancy. Montgomery County issued \$38.6 million of Water Revenue Bonds, Series 1992, dated October 1, 1992, to permanently finance the cost of the water system improvements. This issue was refunded in 2002 at a considerable savings to the water revenue fund. Interest rates for the refunded issue range from 1.75% to 5.5% with no change in the final maturity date. Construction of some projects was put on hold in the late 1990's pending the finalization of the water services contract with Dayton in 2001. The water system improvements are back on track and projected to be completed over the next few years.

Montgomery County operates two solid waste transfer stations. Incinerators were formerly in operation as part of the North Reduction Plant and the South Reduction Plant. These were placed in an inactive reserve and the associated incinerator ash monofil has been closed. As result of the decision to place the incinerators in an inactive reserve, the county constructed transfer station improvements and installed new transfer equipment at both plants to expand the transfer capacity of the existing facilities. Montgomery County issued \$35,445,000 of solid waste revenue bonds in July 1996 to pay for the improvements. The bonds will be repaid with the revenues generated by the solid waste system. The project was completed in mid-1998.

Montgomery County must comply with the Ohio Revised Code with regard to issuance of debt. Particular sections of the statute deal with limitations on the amount of debt, which can be outstanding at any particular time. The overall limitation, on both voted and unvoted debt, is based on the county's ability to "fund" such debt as defined by the total "assessed valuation" of property in the county. In Ohio, real property is assessed at 35.0% of market value; tangible personal property (business equipment and inventory) is assessed at 25.0% of value. The chart on the following page shows the actual computation of the County's Legal Debt Margin based on the 2007 Assessed Valuation and debt outstanding as of December 31, 2007. As the chart illustrates, much of the county's debt, because it is supported by particular revenues, is exempt from the computation of the legal debt margin. In essence, the county has the ability to issue another \$99.4 million in debt, which would be subject to the debt margins.

COMPUTATION OF LEGAL DEBT MARGIN



December 31, 2007

Total of all County Debt Outstanding (1)	\$ 139,088,552
Debt exempt from computation:	
Special assessment bonds	2,293,164
Revenue bonds	57,860,000
Self-supporting general obligation bonds paid from:	
Water revenue	1,945,945
Wastewater revenue	17,968,625
Parking facilities revenue	5,111,525
Stillwater Center revenue	9,065,000
Portion of general obligation bonds for County jail / family courts expansion	7,404,383
Portion of general obligation bonds for Children Service's Board admin bldg.	7,415,000
Portion of general obligation bonds for Reibold Building Renovation	6,175,000
Portion of general obligation bonds for Juvenile Detention Center	18,680,000
Total exempt debt	\$ (133,918,642)
Net debt	5,169,910
Assessed Valuation of County (2)	\$ 10,458,154,351
Direct debt limitation-ORC 133.02 and ORC 133.05 (3% of first \$100,000,000 assessed valuation; 1 1/2% of amount in excess of \$100,000,000; not in excess of \$300,000,000; 2 1/2% of amount in excess of \$300,000,000)	\$ 259,953,859
Net debt (all unvoted)	(5,169,910)
Direct Legal Debt Margin (Voted and Unvoted)	\$ 254,783,949
Unvoted debt limitation (1% of County assessed valuation)	\$ 104,581,544
Net unvoted debt	(5,169,910)
Unvoted Legal Debt Margin	\$ 99,411,634
Source: Montgomery County Auditor's Office	

(1) Total debt outstanding includes all bonded indebtedness.

(2) For the purpose of this computation the current assessed valuation, on which the 2008 levy will be based, is used.

DEBT SERVICE BUDGET SUMMARY



Purpose/Description	2006 Actual	2007 Adopted	2007 Actual	2008 Adopted
General Obligation (G.O.) Bonds:				
Various Purpose Facility Improvements	\$ 1,511,894	\$ 2,503,555	\$ 1,511,755	\$ 1,509,540
Juvenile Justice Center	994,650	991,800	991,800	993,000
Total General Obligation (G.O.) Bonds	\$ 2,506,544	\$ 3,495,355	\$ 2,503,555	\$ 2,502,540
Revenue Supported General Obligation (G.O.) Bonds:				
Water	\$ 272,994	\$ 273,533	\$ 273,531	\$ 275,125
Wastewater/Sewer	2,443,764	2,449,951	2,449,951	2,463,074
Reibold Building	879,561	885,040	885,040	884,201
Parking Facilities	604,623	607,348	607,348	604,188
Children Services Facility	1,313,725	1,306,975	1,306,975	1,308,476
Stillwater Center	774,287	776,288	776,287	782,539
Total Revenue Supported G.O. Bonds	\$ 6,288,954	\$ 6,299,135	\$ 6,299,131	\$ 6,317,603
Revenue Bonds:				
Water	\$ 4,103,335	\$ 4,271,390	\$ 4,344,379	\$ 4,272,268
Wastewater/Sewer	1,977,496	2,015,081	2,015,080	2,015,080
Waste Disposal	6,722,460	6,487,169	6,023,165	6,487,169
Total Revenue Bonds	\$ 12,803,291	\$ 12,773,640	\$ 12,382,624	\$ 12,774,517
Special Assessment Bonds:				
Ditch	\$ 25,394	\$ 10,963	\$ 10,963	\$ 12,305
Water/Sewer	247,992	269,316	269,313	260,005
Total Special Assessment Bonds	\$ 273,386	\$ 280,279	\$ 280,276	\$ 272,310

GENERAL OBLIGATION BONDS



General Obligation Bonds are bonds issued, which have the full faith and credit (taxing authority) of the issuing government pledged for payment. The Facility Improvement bonds were first issued in 1991 and refunded in 1993 at a significant savings over the remaining life of the issue. Market conditions in 2005 made a further refunding of these bonds very attractive. The 2005 refunding was accomplished in conjunction with the issuance of new debt to support the construction of a Juvenile Justice Center for Montgomery County. The facility was occupied in January 2008. It allows the consolidation of all juvenile justice functions in one "process oriented" space. The building includes 144 detention beds as well as 2 judicial courts, 12 magistrate courts, offices for the Clerk and Prosecutor and the space needed for associated programming and services.

Purpose/Description	Issued Amount	2008 Principal	2008 Interest	Outstanding 12/31/08
Facility Improvements - 2005 Refunding Issued: 2005; Interest: 3.0-5.0%; Maturity: 2016	\$ 13,883,240	\$ 991,660	\$ 517,879	\$ 9,908,290
Juvenile Justice Center Issued: 2005; Interest: 3.0-5.0%; Maturity: 2024	19,215,000	100,000	893,000	\$ 18,580,000
Total General Obligation Bond	\$ 33,098,240	\$ 1,091,660	\$ 1,410,879	\$ 28,488,290



NOTES TO GENERAL OBLIGATION BONDS

Various Purpose Refunding and Improvement General Obligation Bonds – Series 2005 (Previously referred to as Various Purpose General Obligation Refunding Bonds - Series 1993)

In May 1993, Montgomery County issued \$39,085,000 of General Obligation Refunding Bonds, which partially refunded bonds issued during 1990 and 1991 to fund improvements to various county buildings; various improvements to the county's water and sewer system; and construction of a new parking garage adjacent to the County Administration Building. The refunding bonds were rated "Aa" by Moody's Investor Services and "AA" by Standard & Poor's Corporation. The bond issue was set to mature on September 1, 2011. The net interest cost (NIC) for the issue was 5.326%.

In March 2005, Montgomery County took advantage of favorable bond market conditions to issue \$57,140,000 of Various Purpose Refunding and Improvement General Obligation Bonds which have the following purposes:

(i) to currently refund all of the outstanding Various Purpose General Obligation Refunding Bonds, Series 1993, which advance refunded five separate bond issues originally issued in 1990 and 1991 to finance, and refinance bond anticipation notes originally issued to finance various county water facilities, sewer facilities, parking facilities and county office buildings;

(ii) to currently refund all of the outstanding Clio/Spring Valley Sewer Project General Obligation Bonds issued in 1994 to refinance bond anticipation notes originally issued to finance a sanitary sewer trunk line;

(iii) to advance refund a portion of the outstanding Various Purpose General Obligation Bonds, Series 1996 related to the Big Three Trunk Sewer and the Water Pollution Control Master Plan;

(iv) to finance a portion of the cost of constructing a new county juvenile justice center; and

(v) to pay the costs of issuance of the 2005 Bonds.

The 2005 bonds have been rated "Aa2" by Moody's Investor Services and "AA" by Standard & Poor's Corporation. The net interest cost (NIC) for this issue is 4.19%. The debt service on this issue will be paid from the county's General Fund; Parking Enterprise fund; Reibold Building fund; and the Greater Moraine/Beavercreek Sewer Revenue fund.

REVENUE SUPPORTED GENERAL OBLIGATION BONDS



General Obligation Bonds are bonds issued, which have the full faith and credit (taxing authority) of the issuing government pledged for payment. Although the bonds listed below are general obligation, they are supported by revenues from the various Sanitary Engineering, Public Works (Solid Waste), Reibold Building, Parking Enterprise and other funds. Because of this revenue support, these bonds are exempt from the direct debt limitation computation for the

Purpose/Description	Issued Amount	2008 Principal	2008 Interest	Outstanding 12/31/08
Payable from Water Revenue:				
Yankee/Spring Valley Main Extension Issued: 1992; Interest: 5.70%; Maturity: 2012	\$ 656,600	\$ 39,731	\$ 13,218	\$ 192,156
Byers Road Water Main Extension Issued: 1992; Interest: 5.70%; Maturity: 2012	163,500	10,500	3,335	48,000
St. Rt. 49/I-70 Corridor Water Improvements Issued: 1999; Interest: 5.00%; Maturity: 2019	1,700,000	80,000	65,940	1,125,000
North High Water Ext-2005 Refunding Issued: 2005; Interest: 3.0-5.0%; Maturity: 2016	573,874	40,991	21,407	409,567
Total Water Systems	\$ 3,093,974	\$ 171,222	\$ 103,900	\$ 1,774,723

Payable from Sewer/Wastewater Revenues:

Chautauqua Sewer District Issued: 1992; Interest: 5.70%; Maturity: 2012	\$ 375,000	\$ 25,000	\$ 7,695	\$ 110,000
St. Rt. 49/I-70 Corridor Sewer Improvements Issued: 1999; Interest: 5.0-5.75%; Maturity: 2019	2,400,000	110,000	93,048	1,590,000
Sewer Improvement Bonds-2005 Refunding Issued: 2005; Interest: 3.0-5.0%; Maturity: 2016	5,889,100	420,650	219,678	4,202,975
Clyo/Spring Valley Sewer Proj-2005 Refunding Issued: 2005; Interest: 3.0-5.0%; Maturity: 2014	770,000	70,000	27,350	495,000
Big Three Trunk Sewer-2005 Refunding Issued: 2005; Interest: 3.0-5.0%; Maturity: 2016	3,984,093	319,518	171,173	3,285,765
Water Pollution Control Master Plan Issued: 2005; Interest: 3.0-5.0%; Maturity: 2016	8,110,907	650,482	348,477	6,689,235
Total Sewer Systems	\$ 21,529,100	\$ 1,595,650	\$ 867,421	\$ 16,372,975

Payable from Reibold Building Revenues:

Reibold Renovation - Health District 2000 Issued: 2000; Interest: 5.0-5.5%; Maturity: 2020	\$ 8,000,000	\$ 325,000	\$ 327,319	\$ 5,850,000
Renovation Bonds - 2005 Refunding Issued: 2005; Interest: 3.0-5.0%; Maturity: 2016	2,132,606	152,329	79,551	1,522,014
Total Reibold Building	\$ 10,132,606	\$ 477,329	\$ 406,870	\$ 7,372,014

REVENUE SUPPORTED GENERAL OBLIGATION BONDS



Purpose/Description	Issued Amount	2008 Principal	2008 Interest	Outstanding 12/31/08
Payable from Parking Facility Revenues:				
Parking Garage Facility - Reibold Garage Issued: 2000; Interest: 5.0-5.5%; Maturity: 2020	\$ 4,000,000	\$ 160,000	\$ 163,532	\$ 2,925,000
Parking Facility Bonds - 2005 Refunding Issued: 2005; Interest: 3.0-5.0%; Maturity: 2016	2,581,180	184,370	96,284	1,842,155
Total Parking Facilities	\$ 6,581,180	\$ 344,370	\$ 259,816	\$ 4,767,155
Payable from Children Services Board :				
Children Services Replacement Facility Issued: 1999; Interest: 5.0-5.5%; Maturity: 2014	\$ 12,800,000	\$ 915,000	\$ 393,475	\$ 6,500,000
Payable from Stillwater Center:				
Stillwater Center Replacement Facility Issued: 2000; Interest: 5.0-5.5%; Maturity: 2025	\$ 10,700,000	\$ 295,000	\$ 187,538	\$ 8,770,000



NOTES TO REVENUE SUPPORTED GENERAL OBLIGATION BONDS

(1) Various Purpose General Obligation Bonds - Series 1999

In December 1999, Montgomery County issued \$17,125,000 in various purpose General Obligation bonds. This issue included \$12,800,000 in debt for the Children Services Administration Building; \$1,700,000 in State Route 49/I-70 Corridor Water Improvements; \$2,400,000 in State Route 49/I-70 Corridor Sewer Improvements; and \$225,000 in Post Town Road Water Main Extension and Pleasant Plain Ditch Improvements special assessment debt. The bonds were rated "Aa2" by Moody's Investor Services and "AA" by Standard and Poor's. The true interest cost (TIC) for the issue is 5.285%.

(2) Various Purpose General Obligation Bonds - Series 2000

In December 2000, Montgomery County issued \$22,700,000 in various purpose General Obligation bonds. This issue included \$10,700,000 in debt for the Stillwater Center to construct new cottages, and common and administrative space for higher medical need residents; \$8,000,000 to renovate 67,000 square feet in the Reibold Building for Public Health – Dayton & Montgomery County; and, \$4,000,000 to construct a parking garage adjacent to the Reibold Building. The bonds were rated "Aa2" by Moody's Investor Services and "AA" by Standard and Poor's. The net interest cost (NIC) for the issue is 5.354%.

(3) Various Purpose Refunding and Improvement General Obligation Bonds – Series 2005 (Previously referred to as Various Purpose General Obligation Bonds - Series 1996)

In October, 1996, Montgomery County issued \$18,790,000 of Various Purpose General Obligation Bonds: \$12,490,000 was for the engineering and design costs related to the EPA mandated Water Pollution Control Master Plan improvement project; \$6,135,000 for the construction, design and engineering of the Big Three Trunk Sewer project; \$125,000 for the Mohler Ditch assessment project costs; and \$40,000 for the Wolf Creek Pike Water Main extension assessment project costs. The various purpose bonds were rated "Aa" by Moody's Investor

Services and "AA" bond rating from Standard & Poor's Corporation. The net interest cost (NIC) for the consolidated bond issue was 5.44%.

In March 2005, Montgomery County took advantage of favorable bond market conditions to issue \$57,140,000 of Various Purpose Refunding and Improvement General Obligation Bonds, which have the following purposes:

(i) to currently refund all of the outstanding Various Purpose General Obligation Refunding Bonds, Series 1993 which advance refunded five separate bond issues originally issued in 1990 and 1991 to finance, and refinance bond anticipation notes originally issued to finance various county water facilities, sewer facilities, parking facilities and county office buildings;

(ii) to currently refund all of the outstanding Clio/Spring Valley Sewer Project General Obligation Bonds issued in 1994 to refinance bond anticipation notes originally issued to finance a sanitary sewer trunk line;

(iii) to advance refund a portion of the outstanding Various Purpose General Obligation Bonds, Series 1996 related to the Big Three Trunk Sewer and the Water Pollution Control Master Plan;

(iv) to finance a portion of the cost of constructing a new county juvenile justice center; and

(v) to pay the costs of issuance of the 2005 Bonds

The 2005 bonds have been rated "Aa2" by Moody's Investor Services and "AA" by Standard & Poor's Corporation. The net interest cost (NIC) for this issue is 4.19%. The debt service on this issue will be paid from the county's General Fund; Parking Enterprise fund; Reibold Building fund; and the Greater Moraine/Beavercreek Sewer Revenue fund.

REVENUE BONDS



Revenue Bonds have been issued by the Montgomery County Sanitary Engineering and Public Works Departments to support various capital improvement projects. Whereas the full faith and credit of the county is pledged for General Obligation Revenue Bonds, only the revenues from the various Sanitary and Public Works (Solid Waste) funds are pledged for repayment of these bonds.

Purpose/Description	Issued Amount	2008 Principal	2008 Interest	Outstanding 12/31/08
Payable from Water Revenue:				
Water Revenue - 1993 Refunding Issued: 1993; Interest: 5.15-5.3%; Maturity: 2008	\$ 21,860,000	\$ 1,995,000	\$ 105,735	\$ -
Water Revenue - 2002 Refunding Issued: 2002; Interest: 2.2-5.5%; Maturity: 2017	34,060,000	680,000	1,491,533	30,190,000
Total Water Systems	\$ 55,920,000	\$ 2,675,000	\$ 1,597,268	\$ 30,190,000

Payable from Wastewater Revenues:

Sewer System Revenue Refunding Issued: 1993; Interest: 5.6-5.8%; Maturity: 2011	\$ 23,605,033	\$ 1,620,000	\$ 395,080	\$ 5,435,000
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Payable from Solid Waste Revenues :

Solid Waste Refunding Issued: 1995; Interest: 5.0-6.0%; Maturity: 2010	\$ 26,455,000	\$ 2,465,000	\$ 429,944	\$ 5,675,000
Solid Waste Revenue Issued: 1996; Interest: 5.1-5.5%; Maturity: 2010	35,445,000	3,095,000	535,905	6,705,000
Total Solid Waste System	\$ 61,900,000	\$ 5,560,000	\$ 965,849	\$ 12,380,000

- (1) Greater Moraine/Beavercreek Water Refunding Bonds - Series 1993 (Previously referred to as the Crossover Advance Refunding Bonds Water Interconnect Dayton/Moraine)

The 1983 Variable Rate Revenue Bonds ("Water Interconnect Dayton/Moraine") were issued to fund the Water Interconnect Project. This project connected the southern suburbs of Montgomery County to the City of Dayton Water Systems. The county's portion of construction costs was \$17,000,000 of a \$22,000,000 bond issue. In 1986, the county chose to "advance refund" the variable rate Interconnect Revenue Bonds through use of an innovative Crossover Advance Refunding Revenue Issue totaling \$22,400,000. This new financing allowed the county to "cap" the interest rate on the variable rate issue while still being able to take advantage of lower current interest rates. If during the next ten year "crossover" period, the net interest rate on the 1983 issue (the "floater") would rise above 7.09% for a 4-month period, then the county would cross over to the 1986 refunding issue and fix the interest rate at 7.09%. The proceeds of this "new" issue would then be used to pay off the old (1983) issue. In 1993, due to favorable bond market conditions, Montgomery County refunded the Crossover Advanced Refunding Issue. The new Water Revenue Refunding Bonds of \$21,860,000 were issued in May, 1993. The refunding bonds are insured by AMBAC Indemnity with an "Aaa" insured bond rating from Moody's Investor Services and a "AAA" insured bond rating from Standard & Poor's Corporation. This refunding will mature November 15, 2008. The net interest cost (NIC) for the new issue is 5.167% compared to 7.09% for the old issue. Debt service will be paid from water system revenues and interest earnings on the debt service reserve account.

- (2) Greater Moraine Beaver Creek Water Refunding Bonds – Series 2002 (Previously referred to as the Greater Moraine Beaver Creek Water Revenue Bonds - Series 1992)

The 1992 Bonds were issued to fund improvements to Montgomery County's water distribution system. The improvements consist of additional water storage facilities; improvements to water system flow; elimination of low pressure areas; and improvements to flow for fire protection. The bonds had an issue date of October 1, 1992, and were insured by the Financial Guaranty Insurance Company. The insured bond

ratings were "AAA" from Standard & Poor's Corporation and Fitch Investor Services and an "Aaa" rating from Moody's Investor Services. The bond maturities had interest rates ranging from 3.00% to 6.25%. The final maturity of the bonds was November 15, 2017. Bond interest rates in 2002 made a refunding of the 1992 debt very attractive. The refunding issue was completed with no change to the maturity and interest rates ranging from 1.75% to 5.50%. Debt service will be paid from the combination of Water System Revenues and interest earnings on the debt service reserve account.

- (3) Greater Moraine/Beavercreek Sewer Refunding - Series 1993 (Previously referred to as Greater Moraine/Beavercreek Sewer - Series 1986)

The 1986 bonds were issued by Montgomery County for the purpose of providing funds to the Greater Moraine/Beavercreek Sewer District to permanently finance improvements to one of its wastewater treatment plants and various other capital improvement projects; to pay the \$17,795,000 in County Certificates of Indebtedness at their maturity; to pay the cost of issuing the bonds; and to fully fund the bond reserve requirement account. In 1993, due to favorable bond market conditions, Montgomery County authorized a bond issue, which refunded the 1986 bond issue. The 1993 Sewer Revenue Refunding Bonds of \$23,605,033 were issued in February, 1993. These refunding bonds are insured by Financial Guaranty Insurance Company with an "Aaa" insured bond rating from Moody's Investor Services and a "AAA" insured bond rating from Standard & Poor's Corporation and Fitch Investor Services. This refunding will produce significant interest savings of \$1,352,228 over the remaining life of the bond issue, which matures September 1, 2011.

The net interest cost (NIC) for the refunding issue is 5.392% compared to 6.35% - 7.75% for the old issue. Debt service will be paid out of sewer system revenues and interest earnings on the debt service reserve account.

(4) Solid Waste Revenue Refunding Bonds - Series 1995 (Previously Referred to as Garbage and Refuse Disposal (Junior Lien) - Series 1985)

The 1985 debt was issued by Montgomery County to refund General Obligation Notes in the amount of \$7,701,000 issued by the county to pay for pollution control improvements at the North and South Incinerators; to provide \$12,172,264 to pay for the cost of adding one additional solid waste burning unit at both the North and South Incinerators; to provide funds for installation of a Boiler Turbine Generator for producing electricity, which is then sold to Dayton Power & Light; to provide funds for capitalized interest (\$3,768,264); to fund bond issue reserve fund requirements (\$3,527,000); and pay for the issuance costs of the bond issue. The 1985 bonds were issued in two series: Series A for \$14,500,000 and Series B for \$14,000,000. The bonds issued could be in one of three modes with the two series able to be in different modes. The modes were fixed, variable rate and the T.E.A.M. Mode. At issuance date, December 31, 1985, the bonds were placed in the T.E.A.M. Mode. The bonds were in the T.E.A.M. Mode from December 31, 1985 until June 28, 1989, when the outstanding bonds were permanently converted to a fixed interest rate.

The decision was made during 1989 to convert the variable rate T.E.A.M. bonds to fixed rate bonds due to the potential interest rate risk of variable rate debt and long-term financing requirements for Montgomery County's Solid Waste Disposal system. The T.E.A.M. bonds were converted to a fixed rate according to the provisions of the original bond documents. The fixed rate conversion of the variable rate T.E.A.M. bonds was accomplished on June 28, 1989 with the Net Interest Cost (NIC) of 7.120%. In 1995, due to favorable bond market conditions, Montgomery County authorized a bond issue, which refunded the 1985 issue. The Montgomery County, Ohio, Solid Waste Revenue Refunding Bonds - Series 1995 were issued on December 1, 1995. The refunding bonds are insured by MBIA with an "Aaa" insured bond rating from Moody's Investor Services and a "AAA" insured bond rating from Standard & Poors Corporation. The refunding bonds will produce significant interest savings of \$3,001,347 over the remaining life of the bond issue, which matures on November 1, 2010. The final maturity of 2010 for the new bond issue did not

change from the original issue. The net interest cost (NIC) for the refunding issue is 5.064% compared to 7.120% for the old issue. Debt service will be paid from solid waste revenues and interest earned on the debt service reserve account.

(5) Solid Waste Revenue Bonds - Series 1996

In 1996, Montgomery County made the decision in conjunction with the Solid Waste Advisory Council and district members to issue debt to place the North Reduction Plant and the South Reduction Plant on an inactive reserve status; close the county run ash monofil; and add transfer capacity at both plants. 1996 revenue debt was then issued by Montgomery County to refund the General Obligation Notes issued by the county to pay for the engineering and design costs for the project; to pay for the construction related costs mentioned above; to fund bond issue reserve fund requirements in the amount of \$3,544,000; and to pay \$694,686 for the issuance costs related to the bond issue. The Montgomery County, Ohio, Solid Waste Revenue Refunding Bonds - Series 1996 were issued on July 15, 1996. The revenue bonds are insured by MBIA with an "Aaa" insured bond rating from Moody's Investor Services and a "AAA" insured bond rating from Standard & Poors Corporation. The Net Interest Cost (NIC) for the debt issue is 5.2697%. Debt service will be paid from solid waste revenues and interest earned on the debt service reserve account. The final maturity date for the bond issue is November 1, 2010.

SPECIAL ASSESSMENTS BONDS



Special Assessment bonds are generally issued to finance certain improvement projects, which benefit a particular group of landowners. Residents petition the county for such things as sewer extensions, road widenings and ditch maintenance. Given the appropriate number of signatures on the petition, the county can proceed with the project and issue the Special Assessment Bonds. The landowners are then assessed a share based on benefit. This share is collected with the property taxes and used to pay off the bond. Traditionally, special assessment issues are for twenty years, but can vary. Please see the detail of all projects outstanding on the next two pages.

Special Assessment Bonds Summary-Budgeted Principal and Interest

Purpose/Description	2006	2007	2008
Ditch	\$ 25,395	\$ 10,963	\$ 12,305
Water / Sewer	246,835	269,316	260,005
TOTAL	\$ 272,230	\$ 280,279	\$ 272,310

SPECIAL ASSESSMENTS



Purpose/Description	Issued Amount	2008 Principal	2008 Interest	Outstanding 12/31/08
Payable from Ditch Assessment :				
Shafer-Karr Ditch Issued: 2002; Interest: 3.0-3.75%; Maturity: 2010	\$ 30,000	\$ 5,000	\$ 563	\$ 10,000
Waitman North Group Drainage Project Issued: 2007; Interest: 4.40%; Maturity: 2022	22,000	1,070	1,181	20,930
Wolf Creek North Group Drainage Project Issued: 2007; Interest: 4.40%; Maturity: 2022	44,000	2,130	2,361	41,870
Total Ditch Assessment	\$ 96,000	\$ 8,200	\$ 4,105	\$ 72,800

SPECIAL ASSESSMENTS



Purpose/Description	Issued Amount	2008 Principal	2008 Interest	Outstanding 12/31/08
Payable from Water/Sewer Assessment :				
Hunt Drive 1998 Water Assessment Issued: 1988; Interest: 6.75%; Maturity: 2008	\$ 53,000	\$ 3,000	\$ 204	\$ -
Grobby's Water Line Extension Issued: 1989; Interest: 7.75%; Maturity: 2009	26,000	2,000	311	2,000
Ontario Avenue Sewer Line Issued: 1989; Interest: 7.375%; Maturity: 2009	108,000	5,000	1,107	10,000
Centerville Terrace Sewer Assessment Issued: 1991; Interest: 6.5-6.9%; Maturity: 2011	160,000	10,000	2,046	20,000
Social Row Road Water Assessment Issued: 1991; Interest: 6.5-6.9%; Maturity: 2011	45,000	2,000	616	7,000
Yankee Street/Spring Valley Water Issued: 1992; Interest: 5.70%; Maturity: 2012	323,400	19,569	6,512	94,644
Byers Road Water Main Extension Issued: 1992; Interest: 5.70%; Maturity: 2012	381,500	24,500	7,782	112,000
Sheehan Road Water Main Extension Issued: 1992; Interest: 5.70%; Maturity: 2012	11,000	700	224	3,200
Wilmington Pike Sewer Project Issued: 1994; Interest: 6.0-6.2%; Maturity: 2014	75,000	4,000	2,213	32,000
Wolf Creek Pike Water Main Issued: 1996; Interest: 5.6%; Maturity: 2016	40,000	2,000	1,345	22,000
Post Town Road Water Main Issued: 1999; Interest: 5.0-5.75%; Maturity: 2019	185,000	5,000	7,124	125,000
Mad River Rd. Sewer Extension Project Issued: 2001; Interest: 5.00%; Maturity: 2021	255,467	10,354	10,146	192,562
Grobby's Sewer Extension Project Issued: 2001; Interest: 5.00%; Maturity: 2021	54,201	2,197	2,153	40,854
Alex-Bell Water Main Ext. Project Issued: 2001; Interest: 5.00%; Maturity: 2021	27,501	1,115	1,093	20,730
Tucson Sewer Relocation Project Issued: 2001; Interest: 5.00%; Maturity: 2021	17,296	701	687	13,037
Blackbird Lane Trunk Sewer Issued: 2002; Interest: 3.0-4.5%; Maturity: 2022	1,140,000	45,000	40,375	900,000
Centerville Forest Sewer Extension Issued: 2005; Interest: 4.00%; Maturity: 2025	320,882	11,656	11,956	287,244
Homestretch Rd Water Main Issued: 2005; Interest: 4.00%; Maturity: 2025	42,868	1,558	1,598	38,374
Wald, Waldrun & Brantly Wtr Main Ext Issued: 2006; Interest: 5.50%; Maturity: 2026	144,275	4,398	7,765	136,774
Total Water And Sewer Assessment	\$ 3,410,390	\$ 154,748	\$ 105,257	\$ 2,057,419



A BRIEF HISTORY OF MONTGOMERY COUNTY, OHIO

Montgomery County came into existence on May 1, 1803, under the provisions of an act, which carved the new county from territory previously belonging to Hamilton County. Named in honor of General Richard Montgomery, a Revolutionary War hero killed in the Battle of Quebec, Montgomery County included lands which later would become Miami (1807) and Preble (1808) counties.

Dayton, a tiny village at the northern terminus of the Cincinnati Road, was designated the county seat. It governed four large sparsely settled townships: Washington, Dayton, German and Elizabeth. The continual growth of this area further necessitated the subdivision of these areas and the formation of additional townships: Randolph (1804), Jefferson (1805), Madison (1809), Wayne (1810), Jackson (1814), Butler (1817), Perry (1820), Clay (1825), Miami (1829), and Harrison, Mad River and Van Buren (1841).

The War of 1812 and the arrival of the Miami and Erie Canal in 1829 sparked further county growth. The City of Dayton emerged as a major provisioning center for troops moving north. This favorable geographical position later made it a key interior port on Ohio's busiest canal. Dayton and Miamisburg became important shipping and milling centers. The county's population increased rapidly during this time, growing from 16,000 in 1820 to almost 40,000 in 1850.

Industrial growth continued as the area became known for its skilled labor force and ready access to Midwestern markets. At the turn of the century, Dayton was advertised as the "City of a Thousand Factories". First among the "thousand" was the National Cash Register Company, a homegrown industry, which rose to become one of the nation's most progressive and successful manufacturers.

The accomplishments of the Wright Brothers in aviation reinforced the area's reputation for inventiveness and technical prowess and established a long-lasting connection between Dayton and aeronautical technology, which has grown stronger since the days when flyers took off from "Huffman Prairie". Skilled local manpower and fortuitous circumstances also established the area as a center of automotive-related manufacturing, a trend which eventually made Dayton a "GM (General Motors) town".

Recently, changes in manufacturing patterns and technology have closed some factories and produced drastic changes in others. The mechanical cash register and the Dayton-made refrigerator are now museum pieces, and it is unlikely that Dayton will again be the center of the manufacturing universe. Yet, the area continues to adapt to these new realities. The GM plants now make small trucks and fuel-efficient diesel engines and in fields once tilled by Shaker farmers, high-technology companies have moved into the Miami Valley Research Park. Though the products and technology would have amazed nineteenth century factory workers or inventors, the fact that it is all happening in Montgomery County, Ohio, would not surprise them in the least.

Provided by the Montgomery County Historical Society



THE ROLE OF COUNTY GOVERNMENT

County government was established in Ohio in 1788 as the administrative arm of the territorial government. Today, it serves the same purpose for the state, although the structure has changed and its range of responsibilities has increased.

There are certain state-mandated services that all counties must provide such as: property tax assessment and collection, land records, election administration, social services and certain legal and judicial services that apply throughout the county.

State law also permits counties to perform certain functions for their residents if they so choose. Discretionary powers exercised by Montgomery County include parks and recreation, drainage and economic development.

Other services such as police protection and subdivision regulations may only be provided to the unincorporated areas (townships). By contract, Montgomery County serves most municipalities with solid waste disposal and administers the Community Development Block Grant Program.

Ohio's 88 counties vary in size from 232 to 706 square miles, and in population from 12,806 to 1,393,978 (2000 census). In spite of these differences, all counties must be structured in the manner outlined by the state constitution and the laws enacted by the General Assembly. The exception is permitted if the voters in the county choose to adopt a charter or an alternate form of government outlined in state law.

Responsibility for county government is shared by the Ohio General Assembly which has legislative power; the county courts, which have judicial power; and the three-member Board of County Commissioners and eight other elected officials, all of whom hold administrative power.

Each of the county's eleven administrative officials are elected by voters of the entire county for four year terms. The terms of the three commissioners are staggered but all are of equal rank and they elect their own president. The eight other elected officials function as independent administrative heads of their respective departments. The salaries of county elected officials are set by an act of the Ohio General Assembly and are based on population figures.

Since 1967, Montgomery County has had a county administrator appointed by the County Commission according to the provisions of the Ohio Revised Code. The administrator assists in the enforcement, execution and administration of the policies and resolutions and supervises and directs the activities and affairs of commission departments. With staff support from the Office of Management and Budget, the administrator submits the proposed annual budget to the commission, advises them on financial conditions, and makes budget recommendations.

The county also has a number of semi-independent boards and commissions that participate in county government. Their powers and revenue sources are determined by state law and the county commissioners.

Note: Information on this page was excerpted with permission from "Know Montgomery County", published by the League of Women Voters of the Greater Dayton Area.

Montgomery County operates on a January 1st - December 31st fiscal year as required by the Ohio Revised Code. The budgetary process for each fiscal year consists of two budgeting processes: the tax budget and the appropriation budget. The tax budget is mandated by the Ohio Revised Code to present the following information:

- (1) necessary operating expenses for the ensuing fiscal year;
- (2) necessary permanent improvements for the ensuing fiscal year;
- (3) and an estimate of receipts from property tax levies and other sources of revenue.

This information provides data necessary for use in the State of Ohio's formula for distribution of the Local Government Fund. This state revenue sharing program provides funds to counties, municipalities, and townships based on the formula derived by the state or an alternative formula approved by the county and its local jurisdictions. Montgomery County has developed an alternative formula for distribution of these funds and, therefore, the tax budget is not used for this purpose. The tax budget is also necessary to ensure that the county is operating within its statutory debt limitations in regard to its total assessed valuation, total millage and issuance of debt. However, pursuant to House Bill 194, the submission of the tax budget can be modified by the County Budget Commission if the county has adopted an alternate formula for the distribution of Local Government Funds. Since Montgomery County has such a formula, the tax budget requirements have been modified to include an estimate of total county resources.

While the tax budget meets State of Ohio requirements for specific information, the appropriation budget is the actual authorization for elected official, agency and departmental spending throughout the fiscal year. The Board of County Commissioners uses the appropriation budget process to set spending levels, estimated revenues and capital funding. It is the means by which the Board of County Commissioners reviews and appropriates departmental budgets. The only state requirement for the appropriation is passage and certification by April 1st of each fiscal year.

Tax Budget Process

Pursuant to the Ohio Revised Code, House Bill 129 allowed the County Budget Commission to waive the tax budget process for political subdivisions within Montgomery County, Ohio. On June 26, 2002, the Budget Commission swore in representatives from various jurisdictions to testify on their position about House Bill 129. Based upon the testimony at hand, the Budget Commission eliminated the filing of annual tax budgets for political subdivisions. Jurisdictions are still responsible for the certification of year end balances to the Budget Commission for the development of the Certificate of Resources. The Montgomery County Board of Commissioners, pursuant to state law, is still responsible for the public hearing and the passage of the tax budget for the Dayton Montgomery County Public Library. The Dayton Montgomery County Public Library submits their tax budget to the Board of County Commissioners. Once received, a hearing is held for the Library Tax Budget and the Board of County Commissioners has until July 20th to officially adopt the tax budget by resolution and forward the certified resolution to the Budget Commission. The final step in the tax budget process is a hearing conducted by the Montgomery County Budget Commission on the first Monday in August. Since the tax budget is compiled to fulfill a state requirement for the Dayton Montgomery County Public Library and is not appropriated by the County Commission, there is no formal presentation of the approved tax budget in the annual budget document.

Appropriation Budget Process

The appropriation budget reflects the county's official plan for expenditures. In early August, OMB develops budget preparation materials and guidelines for various expenditures (see Budget Cost Guidelines-2008 Appropriation in this section). This information, as well as the budget request forms, is distributed to departments in mid-August. Departments must then prepare and submit their requests to OMB by mid-September.

Appropriation Budget Process (Continued)

The budget staff spends several weeks preparing for budget negotiations. This preparation involves checking mathematical calculations, reviewing historical expenditures and revenue patterns to determine trends, projecting actual expenditure and revenue data, verifying authorized county positions and reviewing new program requests relative to county priorities. The results of this review are used to determine issues to be discussed during the negotiations.

Prior to 1989, negotiations began in late September. Budget requests would be adjusted during these negotiations, and issues left unresolved were deleted from the budget request and highlighted for further consideration. These "decision items", along with recommended budgets, were then reviewed with the County Administrator in late October and November and the Board of County Commissioners would make a determination on the "decision items". Now, in conjunction with the budget process, departments are asked to begin the planning process by preparing operating and capital expenditure projections, including new requests for the current budget year. Funding for new ongoing requests (personnel, fringe benefits and operating expenses) for the county General Fund are requested in the annual appropriation packages. These items above the base budget can be funded through an elected official's priority setting process or by approval of the Board of County Commissioners, pending funding availability. On non-general fund programs, multi-year projections are prepared in conjunction with the department to determine that resources are available to fund ongoing and other one-time requests. The analysts in the Office of Management and Budget (OMB) serve as liaisons to departments and analyze budgets throughout the year. The approval of the annual appropriation is normally scheduled for the last Board of County Commission meeting in December.

Capital Budget Process

This process coincides with the annual Budget Process and with the Five-Year Planning Process. Departments are asked to submit capital requests along with their operating budget requests. The Public Works Department and the Office of Management and Budget coordinate the Capital Improvement Program (CIP).

The projects are ranked based upon various criteria and are submitted to the Board of County Commissioners for review and approval. Annually, \$500,000 was made available for General Fund capital improvements needs. The county also transferred \$1.0 million from the county general fund on an annual basis into the Building Depreciation Fund. This money covers large infrastructure replacements and improvements for county owned buildings. These projects are ranked and prioritized by the Public Works Department based upon a Five Year Building Depreciation Study conducted by outside consultants. In Section G – Capital, the financial status of all current capital projects is reflected and reported by county fund and subfund. Due to financial constraints on the General Fund the Capital Improvement funding was discontinued and the Building Depreciation funding is budgeted at \$500,000.

Summary

The Adopted Budget Document presents Montgomery County's annual operating budget realized through the appropriation budget process. The Office of Management and Budget prepares a Budget in Brief, which summarizes the annual appropriation and lists statistics and initiatives. The staff of OMB normally spends approximately three months preparing these documents, from early January to the end of March when printing of the document is complete. The Adopted Budget Document and Budget in Brief are then submitted to the Board of County Commissioners for their review, and provided to departments, agencies and the general public. The 2008 Permanent Appropriation was approved by Commission resolution on December 18, 2007.



APPROPRIATION CALENDAR OF EVENTS

January 2007

January – April

The Office of Management and Budget prepares and compiles the Budget in Brief and the Adopted Budget and Plan Document. Both documents are submitted to the Government Finance Officers Association (GFOA) for the distinguished budget awards presentation program.

April 2007

April 7

The Office of Management and Budget sends State Fiscal Year Budget Packages to the ADAMHS Board, Board of Mental Retardation & Developmental Disabilities, Job & Family Services, MonDay Program, and other miscellaneous county departments.

June 2007

June 1

The State Fiscal Year Budget Packages are returned to OMB. The Office of Management and Budget conducts state fiscal year budget meetings with departments as needed.

June 19

The Office of Management and Budget prepares a resolution authorizing public notice to be published in the newspaper for the Dayton-Montgomery County Public Library Tax Budget for ten days.

June 26

The state fiscal year budgets are placed on the Board of County Commissioners weekly meeting for approval for July 1, 2007 through June 30, 2008 appropriations.

July 2007

July 1 - August 15

The staff of the Office of Management and Budget develops the 2008 appropriation budget preparation materials for elected officials, departments and agencies.

July 17

The public hearing is scheduled for the Dayton-Montgomery County Public Library Tax Budget. The Dayton-Montgomery County Library Tax Budget is approved by the Board of County Commissioners. The legal requirement to adopt the tax budget is July 20.

August 2007

August 1 – 31

The Office of Management and Budget provides classroom training for the Performance Series Budgeting System. This training includes operational and position budgeting classes.

August 13

The projections for the General Fund are reviewed with the Board of County Commissioners during their weekly briefings.

August 20

The projections for the General Fund are reviewed with the County Elected Officials at their monthly meeting.

August 20

The 2008 budget packages are mailed to all elected officials, departments and agencies.



APPROPRIATION CALENDAR OF EVENTS

September 2007

September 14

The budget packages are completed and returned to the Office of Management and Budget by elected officials, departments and agencies.

September 19

A budget retreat is scheduled with the County Elected Officials, Boards and Commissions to discuss future financial issues of the County General Fund.

September 24 – October 19

OMB conducts budget discussion meetings with elected officials, departments and agencies. The Board of County Commission and the Clerk of Commission are provided with a schedule of budget discussion meetings.

November 2007

November 1 - November 21

The County Administrator and the Office of Management and Budget review recommended appropriation budgets with the Board of County Commissioners.

November 26

The County Administrator transmits proposed budgets to elected officials, departments and agencies.

November 26 – December 14

The Board of County Commissioners review and deliberate on the 2008 proposed budget.

November 26 – November 30

The elected officials, departments and agencies have this time frame to appeal their 2008 proposed budget with the Board of County Commissioners.

November 27

The Board of County Commissioners pass the year end “blanket” resolutions for appropriation amendments for year end processing of documents.

December 2007

December 6

The County Commissioners and County Administrator conduct a public work session on the 2008 Proposed Budget.

December 11

The County Administrator and OMB present the 2008 proposed budget to the Board of County Commissioners at their regularly scheduled meeting.

December 18

The 2008 Appropriation Resolution for the calendar year operating funds is on the agenda for Commission approval. The Board of County Commissioners sends budget letters to Elected Officials, Agencies and Departments.

Statement of Mission - One or two paragraphs describing the mission or primary "charge" of the unit. In a separate paragraph describe how the mission is likely to change over the next five years, if change is anticipated.

Internal Strengths and Weaknesses - list the major strengths and weaknesses of the unit which help or hurt it in achieving its mission. Five to seven are appropriate for each category.

External Opportunities and Threats (Near Term) - List the major opportunities which exist or are likely to exist in the next two to three years, which if exploited, could significantly enhance the achievement of the unit's mission. Similarly, list major threats, which could interfere with the achievement of the mission over the next two to three years.

External Opportunities and Threats (Longer Term)
- Repeat the above for the period of three to five years.

Programmatic Changes - Building on the strengths of the unit, write a brief paragraph for each programmatic change which could (1) neutralize or eliminate serious weaknesses, (2) exploit an important opportunity, and/or (3) protect the unit against serious external threats to achievement of its mission.

Set Priorities - Prioritize the above programmatic changes for your unit.

Action Items - Develop a set of action items for each of the next five years which, in a time phased manner, would result in the implementation of the above programmatic changes.

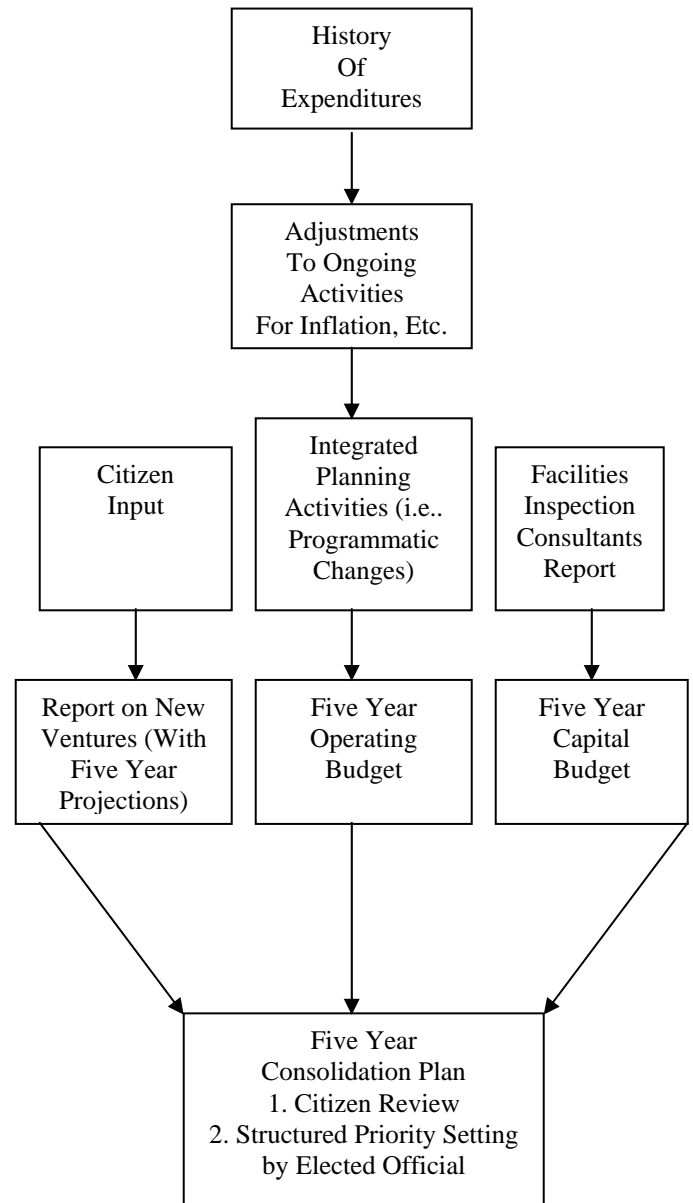
Price the Action Items - For each of the action items estimate the financial resources needed or released to accomplish it. These resources should include both estimates for the operating budget and capital budget. For example, adding a new employee will involve an increase in the personnel and fringe benefits line items. It may also require resources for recruitment, training, equipment and space.

Internal Resource Reallocation - Identify resources internal to the department which may be reallocated as a result of the programmatic changes.

The following process is recommended for each step of the Budget Planning Model Implementation:

The planning unit coordinator meets with key administrators in the unit to explain the overall process. Then for each step the following sequence of events should occur.

1. Planning unit coordinator reviews documents, which may have been drafted earlier pertaining to the step being worked on (e.g. mission statement, strengths and weaknesses, opportunities and threats, programmatic changes, etc.).
2. Planning unit coordinators prepare draft statements for the proposed section. The word “draft” should appear in a conspicuous place on the document.
3. The draft statements should be reviewed by all key administrators in the unit. Comments should be collected and categorized.
4. Planning unit coordinator should revise the statements, taking into account the relevant comments from unit administrators.
5. Unit administrators should have the opportunity to comment on the second draft of the statements.
6. Planning unit coordinators should prepare a final statement which is then approved by the chief administrator of the units.



APPROPRIATION INCLUDED IN THE 2008 ADOPTED BUDGET



The 2008 Adopted Budget reflects the estimate of county revenue and the comprehensive spending plan for 2008. To establish this, the 2008 Adopted Budget consolidates appropriation resolutions approved by the Board of County Commissioners. The Adopted Budget is comprised of calendar year programs in the amount of \$837,447,076 and non-calendar year state and federal programs in the amount of \$86,984,050 totaling \$924,431,126.

The table below identifies the specific non-calendar year appropriation included in the 2008 Adopted Budget by department, category and subfund.

2008 NON-CALENDAR GRANT PROGRAMS IN ADOPTED BUDGET



2008 Adopted Budget

Department/GFOA Category/Subfund Title

ADAMHS Board

ADAMHS Board Special Revenue

ADAMHS Board \$ 55,533,946

ADAMHS Board Federal Grants 4,771,113

Department Total **\$ 60,305,059**

Administrative Services

Risk Management Programs

Workers' Compensation Risk Management 86,267

Department Total **\$ 86,267**

Auditor

Auditor Special Revenue

County Auditor State Grant 184,750

Department Total **\$ 184,750**

Board of MR/DD

Board of MR/DD Special Revenue

Board of MR/DD Federal Grants 320,379

MRDD/MH Supports and Svcs Programs 458,700

Department Total **\$ 779,079**

2008 NON-CALENDAR GRANT PROGRAMS IN ADOPTED BUDGET

<u>Department/GFOA Category/Subfund Title</u>	2008 Adopted Budget
<u>Common Pleas Court - General</u>	
Common Pleas Court Special Revenue	
Common Pleas Court-State Grants	\$ 1,361,375
Department Total	\$ 1,361,375
<u>Community/Economic Development</u>	
Community Development Block Grant	
CDBG	1,992,075
Community Development Block Grant-HOME	
HOME Program	1,073,326
Department Total	\$ 3,065,401
<u>Engineer</u>	
Engineer Special Revenue	
County Engineer Federal Grant	150,000
Department Total	\$ 150,000
<u>Family/Children First Council</u>	
Family & Children First Special Revenue	
Family and Children First Federal Grants	137,899
Fast Forward Center	500,000
FCFC Non-Federal Grants	3,415,465
Department Total	\$ 4,053,364
<u>Job and Family Services</u>	
Job & Family Service WIA Program	
Workforce Investment Act (WIA)	5,855,409
Department Total	\$ 5,855,409
<u>Juvenile Court</u>	
Juvenile Court CAS Special Revenue	
Center for Adolescent Services (CAS)	2,499,166
Juvenile Court DYS Special Revenue	
Youth Services Base	1,377,439
Youth Services Variable	1,266,521
Juvenile Court Grant Special Revenue	
Juvenile Account Incentive Block Grant	70,653
Juvenile Court Federal Grant Programs	33,451

2008 NON-CALENDAR GRANT PROGRAMS IN ADOPTED BUDGET

<u>Department/GFOA Category/Subfund Title</u>	2008 Adopted Budget
Juvenile Court Grants/Contracts	\$ 324,972
Juvenile Drug Court	234,263
Department Total	\$ 5,806,465
<u>MonDay Community Corrections</u>	
MonDay Special Revenue	
MonDay Community Corrections Program	4,737,341
Department Total	\$ 4,737,341
<u>Multi-Service Centers</u>	
Multi-Service Center Special Revenue	
Multi-Service Ctr Federal Grant Programs	200,000
Department Total	\$ 200,000
<u>Prosecutor</u>	
Prosecutor Special Revenue	
Prosecutor's Ohio Attorney General Grant	15,000
Department Total	\$ 15,000
<u>Public Works</u>	
Public Works Special Revenue	
Market Development Grant	19,349
Public Works FEMA Grant	313,357
Department Total	\$ 332,706
<u>Sheriff</u>	
Sheriff Grant Special Revenue	
DUI/Traffic Enforcement	51,833
Department Total	\$ 51,833
Grand Total	\$ 86,984,050

Annually, departments are required to prepare and examine their budget with respect to current program offerings and service levels. If General Fund departments have needs or desired enhancements outside of their current levels, these requests are to be submitted as programmatic change requests. Decisions as to the funding of these programmatic changes are either made by the Board of County Commissioners or in a General Fund Priority Setting Process. Also, other funding processes exist for capital requests. (Please refer to Section B for full explanation of these processes). All county elected officials, agencies and departments utilize the Performance Series Financial System in the development of their annual appropriation. The county also uses the budget module in the financial system for developing personnel costs and budgeting of actual fringe benefits for employees across the county and in all operating funds. Analysts in the Office of Management and Budget analyze and review budgetary requests, hold annual budget meetings with county offices, reconcile authorized position counts and prepare financial reports and projections.

In the development of the appropriation, there are annual budget parameters established by the Board of County Commissioners, in concert with the Elected Officials for departments to use in the establishment of their budgets (outside of programmatic change requests). Parameters and inflation factors serve as guidelines in developing the annual budgets. Generally, parameters are used on General Fund budgets, General Fund subsidies, and rate sensitive special revenue, enterprise and internal service funds.

2008 General Fund Cost Guidelines

- The Community Development Programs, including the Affordable Housing Program, the Annual Contribution to the Arts and Cultural District and the Economic Development/Government Equity (EDGE) program, were discontinued in the General Fund. This reduced the Non-Departmental budget by \$4.5 million. The Community Programs were moved to a special revenue fund for 2008 and funding has been identified through 2010 only.
- For 2008, there was a salary appropriation increase anticipated for General Fund elected officials, agencies and departments at 3.0% above the 2007 appropriation. With the financial condition of the General Fund, a 3.0% across the board reduction on the 2008 Adopted

Budget was imposed, along with related fringe benefits (PERS, FICA and Workers' Compensation).

- Health insurance costs continue to be budgeted only on filled positions. The county does not budget health insurance costs on vacant positions. County staff pays 9.0% for health insurance benefits while the county pays 91.0% for the balance of the costs on a family plan.
- Increases to the General Fund budget were appropriated for the following: a 2.8% elected official compensation increase was approved by the State of Ohio; additional one-time funding of \$402,697 for 2008 Board of Election costs; one-time Clerk of Court's funding for a redaction project and early retirement costs for \$79,863 and ongoing mailroom costs for \$24,247; and Common Pleas Court for \$82,160 for a one-time rental lease, \$17,400 for ongoing copier lease costs and \$20,000 for increases in home detention monitoring. Under Data Processing, ongoing funding was budgeted for the annual disaster recovery contract, as well as maintenance agreements for hardware and software for \$130,262. There was an increase in the county share of Municipal Court expenses for \$50,845. For Probate Court, one full-time staff attorney was hired for \$63,729. The Prosecutor's Office received \$363,032 for the transfer of CSEA program to the General Fund and an annual revenue reimbursed contract with the ADAMHS Board. Public Works received additional funding for maintenance contracts and utilities for \$172,900. Additional funding for the Recorder was for a Community Outreach Coordinator for \$69,468. Sheriff's funding for 2008 includes an ongoing security contract for \$121,150, medical services contract increase of \$93,707, food service contract increase for \$69,364, Juvenile Justice Center security staffing of four Deputies and two Security Officer positions for \$431,221 and \$25,000 for ongoing computer maintenance agreements. The Veteran Services Commission ongoing budgetary increases totaled \$43,687. Last, prorated funding for the Juvenile Justice Center included \$660,685 for Juvenile Court for Salaries, Fringe Benefits and Operating Expenses and \$122,458 for Public Works for Operating Expenses and Professional Services. Total 2008 prorated funding for the Juvenile Justice Center totaled \$783,143.

2008 General Fund Cost Guidelines (Continued)

- The Child Support Legal Programs for the Clerk of Courts, Domestic Relations Court and the Juvenile Court (Magistrate & Clerk of Courts) were transferred from a Special Revenue Fund to the General Fund in 2008. The programs were funded from a General Fund subsidy and a contract with the Job and Family Services Child Support Enforcement Agency. As federal and state funding became more restrictive, the General Fund share of these budgets increased substantially throughout the years and a decision was made to transfer the appropriations back to the General Fund.
- The appropriation for Board Approved Travel, which was eliminated for 2005, was not reinstated to General Fund budgets unless funds were transferred from other line items.
- There were no inflationary increases applied to Operating Expenses or Professional Services costs in the 2008 Adopted Budget.
- The Ohio Public Employees Retirement System (OPERS) contributions paid by the county went up from 13.85% of salary to 14.00% for most employees for 2008.
- The Ohio Public Employees Retirement System (OPERS) contributions for Law Enforcement and Public Safety employees paid by the county went up from 17.17% of salary to 17.40% for 2008.

2008 Non-General Fund Agencies

The Non-General Fund appropriations were determined based upon the level of resources (revenues) a fund and subfund receives based upon its operations. Appropriations are developed for Capital Funds, Enterprise Funds, Internal Service Funds and Special Revenue Funds. The county Office of Management and Budget, as well as the elected official, department or agency, work together on developing revenue estimates annually for Non-General Fund budgets.

- All Non-General Fund elected official, agency or department budget submissions are reviewed by the Office of Management and Budget.
- The Office of Management and Budget maintains multi-year revenue and expenditure projections on each fund.
- OMB and departments work to maintain an acceptable level of fund reserves for Non-General Fund agencies.
- All appropriations are required to be in compliance with the Certificate of Resources under the Ohio Revised Code. The Certificate of Resources calculates the unencumbered cash balance at the beginning of the calendar year coupled with the estimated revenue the fund is expected to receive for the year to equal the total resources available for the fund. Total resources are compared to the total requested appropriation for the calendar year period to determine that resources or revenues will be available to support the requested spending authority for the fund.
- Appropriation budgets can exceed the actual revenues for items that are one-time in nature (capital equipment, etc.). Funds can also have a “planned spend-down” of fund reserves. This situation can occur for funds in anticipation of fee increases or passage of a social services levy.
- For most county departments, as well as independent agencies and boards, salaries were budgeted on actual cost for 2008.

1. The county must operate and spend within its resources.
2. Montgomery County needs to maintain a satisfactory level of fund reserves in order to remain in a strong financial position, and to meet the Ten-Year Plan commitment of no new taxes for general operating purposes.
3. The General Fund operating budget should be guided by the Ten-Year Financial Plan.
4. No new programs should be started unless sufficient revenues are generated to pay for the services or expenditures are reduced to offset the cost of the added service(s).
5. Personnel costs, which make up about 66.7% of the General Fund budget, must be controlled. Savings in this area should be achieved while simultaneously continuing to compensate county employees fairly for services rendered.
6. Other high-cost items should be examined for potential savings. As in the area of personnel costs, a relatively small percentage savings can have a large dollar impact. A 10.0% savings in utilities cuts roughly \$0.3 million from the General Fund budget.
7. Revenue sources should be thoroughly examined. Existing revenues should be reviewed to determine the adequacy of their rates. Potential new sources should be identified.
8. The use of new technologies, which increases productivity and reduces costs, is encouraged.
9. County programs should be reviewed by the officials responsible to determine if they could be more appropriately operated by other organizations.

10. In matters of intergovernmental cooperation, services should be reviewed in light of the efficiency of service provision, responsiveness to citizens' needs, revenue generation and impact on county finances.
11. The county should continue to work with state legislators to ensure that programs impacting county government are designed to provide appropriate resources to fund service requirements.

How Economic Factors Affect Expenditures

Inflation - High inflation rates drive expenditures up as the price of goods and services increase, and employees demand larger wage increases. Low inflation rates limit budgetary pressures and provide a check on wage and salary demand.

Interest Rates - Interest rates affect the county through debt service costs; the higher the interest rate the greater the interest cost for Montgomery County.

Unemployment - High unemployment rates increase social services expenditures as the unemployed seek relief through welfare aid; a drop in unemployment should relieve pressure on the Job and Family Services department to hold expenditures in check.

Fund Balance - A targeted cash balance (i.e. % of budget) may keep expenditures in check, provide for emergencies and budgetary deficits, and positively affect the county's bond rating. A minimal cash balance (without a targeted goal) permits greater expenditures and allows little room for emergencies and budgetary deficits.

Budget Policies

The 2008 Adopted Budget and Plan, as in previous years, conforms to the following guidelines that were set forth by resolution to ensure the continued sound financial condition of Montgomery County:

1. Multi-year operating and capital planning will be incorporated into the annual appropriation process.
2. Cooperation with the other elected officeholders to promote and implement revenue-generating and cost-saving ideas will continue.
3. Reports of the county's financial condition and the status of community projects will be prepared by the County Administrator and the Office of Management and Budget.
4. Current fiscal policies and practices will be evaluated and updated.

While these policies apply primarily to the General Fund, other county operations, particularly those that are rate sensitive, must also abide by their intent. Many other budget policies for both the General Fund and non-General Funds are in place in the areas of financial planning, revenues and expenditures. (Please also see Budget Cost Guidelines – 2008 Appropriation in this section.)

General Fund Budget Practices

With the condition of the state and local economy in 2007, the development of the General Fund appropriation continued to be challenging for 2008. The 2008 budget was balanced from the use of the Budget Stabilization fund in the amount of \$2.8 million. The Board of County Commissioners requires a balanced General Fund appropriation, except in times of fiscal hardship. Policy decisions are made annually to accomplish that goal when possible. A balanced budget is defined as estimated resources or revenues must be greater than or equal to the adopted expenditure budget for a calendar year period.

- The annual General Fund appropriation is guided by the 2000-2009 General Fund Financial Plan compiled by elected officials and business leaders to maintain continuity of services for the residents of Montgomery County. Financial projections are updated annually with the

Adopted Budget and Plan Document and the Annual Budget Process.

- The fund reserve has been recommended to be at a 25%-30% level of the following year's adopted budget. The unencumbered fund reserve level at year end is divided into the Adopted Budget to calculate the county fund reserve level.
- In growth years, the appropriation is driven by the use of budget parameters for salaries, operating and capital outlays. Budget parameters are percentage increases over the adopted budget from one year to the next. For example, all salary budgets in the General Fund may be inflated 3.0% over last year's adopted salary appropriations. After parameters are applied to appropriations for elected officials, agencies and departments, the budget is referred to as the "adjusted budget".
- If an elected official, agency or department has requests above the adjusted budget, this becomes a decision item for additional funding for the Board of County Commissioners. The requests can take the form of new positions (salaries and fringe benefits), operating expenses, professional services or capital outlays.
- General Fund capital line items were set as follows: \$1.0 million annually for building infrastructure capital projects; \$0.5 million for capital improvements and renovations; and \$1.0 million for replacement items such as vehicles, computer hardware and software and furniture. Funding for capital improvements and renovations in the annual budget remains suspended due to the financial condition of the General Fund. Building Depreciation spending of only \$0.5 million remains as well as only \$0.5 million of funding for replacement equipment.
- For cyclical revenue sources, revenues based upon the unpredictable fluctuations of the economy, a base level revenue estimate is assumed for the annual appropriation. For example, revenues based on the conveyance of property (Recorder Fees, Property Transfer Taxes and Auditor's Conveyance Fees) are conservatively estimated each appropriation year. This practice maintains fund stability due to the volatility of the housing market and the economy.
- Investment Income proceeds, paid into the county General Fund, continue to be extremely volatile and unpredictable. With the fluctuations and reductions of the federal funds rate, returns from short term investments will decline.
- If revenues exceed estimates and departmental under spending occurs in General Fund

appropriations, the Board of County Commissioners may use the increase in cash reserves to fund items that are one-time in nature. For example, excess revenues are utilized in Montgomery County to fund capital projects or capital construction projects. This has alleviated the need for the Board of County Commissioners to issue debt for some general construction projects. This practice also does not tie one-time revenue sources to the funding of ongoing costs.

- Ongoing funding of positions or programs will not occur unless estimated ongoing revenues are anticipated to exceed estimated expenses.
- Montgomery County encourages elected officials, agencies and departments to seek additional funding for programs through grant submissions. The county grant policy states that the General Fund does not actively provide matches for such grants and when a grant is discontinued, positions and operating costs do not become a General Fund activity.
- All physical assets will be maintained at a level adequate to protect the county's capital investment and to minimize future maintenance and replacement costs.
- Long-term debt will be issued conservatively. Long-term debt will not be issued to fund current operations and will not exceed the resources available to repay the debt.

Policy on the Level of Fund Reserves

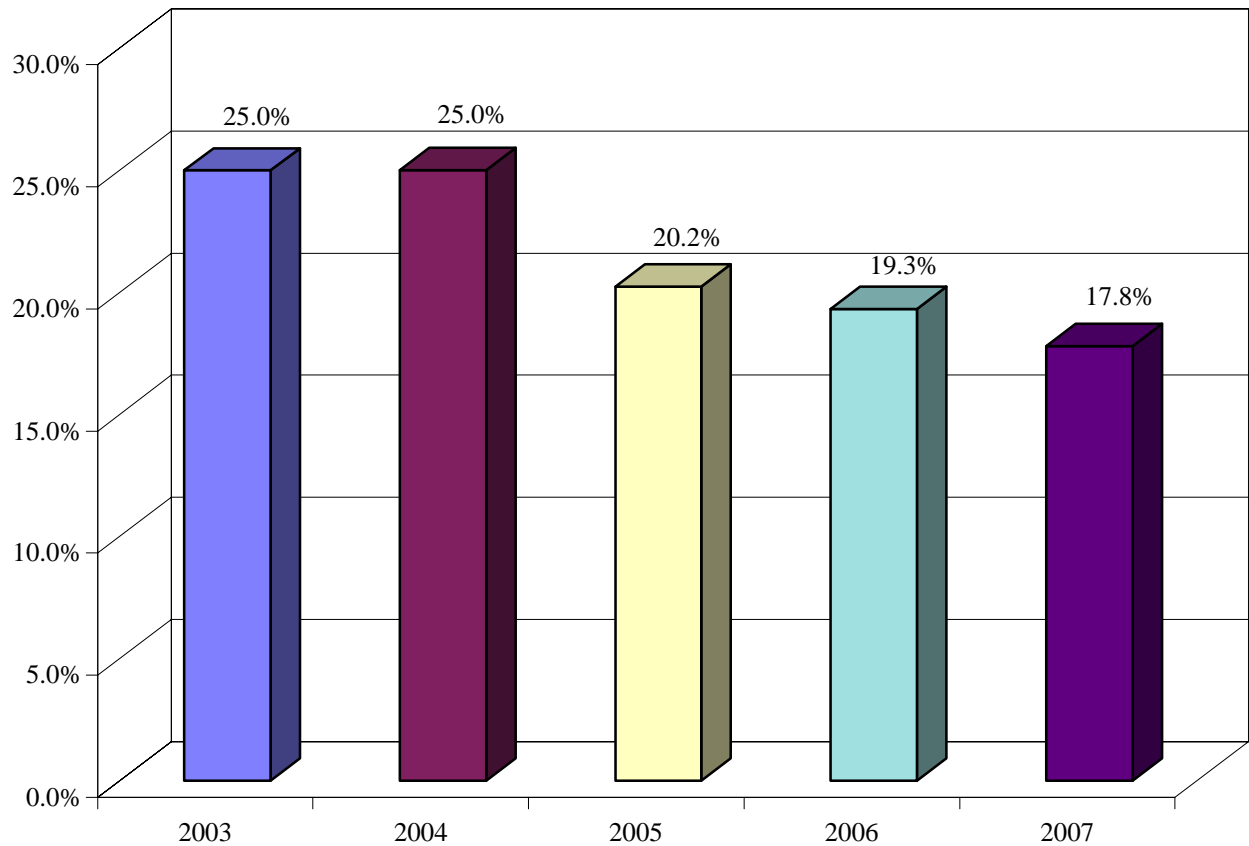
Fund Reserves, as used here, is the unencumbered year-end cash balance of the General Fund. The level of fund reserves is presented as a percentage, based upon the ratio of year-end reserves to the following year's General Fund budget (please see

the chart on the following page for the history on the General Fund reserve level). The level of reserves for General Fund operations at the end of 2007 was 17.8% or \$28.6 million. The reserve level for 2006 year-end was 19.3% or \$30.2 million. Through the 2000-2009 General Fund Financial Planning Process, the recommended General Fund reserve policy was set at 25.0%-30.0% of the following year's General Fund budget (excluding any one-time costs). It is because of large, one-time capital costs and other deficit spending that the current General Fund reserve level is lower than the 25.0%-30.0% guideline. The following factors have been considered when establishing the county's fund reserve policy:

1. Maintaining, if not increasing the county's current AA bond rating;
2. The adequacy of the reserve level for cash flow purposes;
3. The volatile nature of several of the county's major General Fund revenue sources, such as the sales tax, investment income and local government funds; and
4. The need to ensure an appropriate buffer during economic recessions to avoid major swings in service delivery.

In addition to the General Fund reserve policy, the level of reserves required for proprietary operations, such as Water, Sewer and Solid Waste Disposal, is established primarily by bond covenants and the commission's policy. The minimum reserve level for these operations is defined as 12.5% of operation and maintenance costs.

**GENERAL FUND
YEAR END RESERVES AS A PERCENT OF BUDGET
2003 Through 2007**



Montgomery County Reserve Policy

The county maintains a level of fund reserves which assures financial stability in compliance with the General Fund Cash Reserve Policy as outlined in the 2000-2009 Ten Year Plan. The reserve level range is 25.0%-30.0% of the following year's adopted budget. One-time capital costs and other deficit spending have necessitated the current reserve level to fall below the guidelines.

	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>
General Fund Year-End Reserves (Millions)	\$ 35.7	\$ 35.3	\$ 30.2	\$ 30.2	\$ 28.6
Following Year's Budget 2004-2008 (Millions)	\$ 142.9	\$ 141.2	\$ 149.3	\$ 156.3	\$ 160.7
Reserves as a Percentage of Budget	25.0%	25.0%	20.2%	19.3%	17.8%

The Board of County Commissioners of Montgomery County, Ohio remains supportive of the application and acceptance of grant funding to provide enhanced services to the citizens of Montgomery County. Departments are encouraged to apply for and utilize grant funds in conjunction with other funds to provide services to the citizens of Montgomery County. While the county encourages grant funding, the county does not actively provide funding for cash matches that are required for some grant applications. Cash matches must come from other departmental sources and will not be provided through the county general fund.

While many grants are funded on a continuous basis, a certain number of grants are funded for a fixed number of years. The programs provided by these grants may include personal service, operating and capital costs. It is the full intent of the Board of County Commissioners that personnel and programs that are funded from grants will not become general fund costs at the point a grant expires. Departments should be aware of this policy prior to requesting and applying for grant funds.

All continuous grant funding sources, if regulations allow, are required to pay for countywide central service costs. Central service costs are those costs paid out of the general fund that provide daily services to all county departments and agencies. These include services of the Auditor (Financial Processing/Payroll Services), Data Processing, Purchasing, Treasurer (Banking Services) and others. Central Service costs are calculated in the Countywide Central Services Cost Allocation Plan and will be billed annually to departments by the Office of Management & Budget (OMB).

It is mutually understood that grant sources will be utilized to pay all costs incurred by the grant fund. This includes all appropriate charges for personnel (Salaries, PERS, health & life insurance, FICA (Medicare), Health Insurance Administrative Fees, Workers' Compensation and Unemployment costs). The grant will also be billed, if applicable, its share of county property & casualty insurance. This model allocates property and casualty insurance costs to each county funding source based upon factors such as operating costs, building values, number of vehicles and departmental claims. This will be an annual bill to eligible grant programs. Grants will also be billed for the space utilized in county buildings and will be charged the appropriate rental rate that is developed in the Central Services Cost

Allocation Plan. Other applicable county costs will be the responsibility of the grant.

Grant Application Process

For those departments that have grants that must be signed and approved by the Board of County Commissioners or the County Administrator, the following process reflects the steps needed for grant application; grant approval and appropriating the authorized grant funds.

The purpose of this memorandum is to review the process to be followed for grant applications and resolutions. Most grants require the County Commissioners, or their designee, to approve a grant application or the acceptance of a grant. In order to facilitate this process, the following steps have been established. Be certain that all employees of your office/department/agency who deal with grants are aware of these steps.

Grant Application

1. Prepare the grant application.
2. Prepare a resolution for the BCC (Board of County Commissioners) to approve the grant application at its weekly meeting. In the resolution, include the dollar amount of the grant in the resolution heading. In the body of the resolution, include information regarding the local match, if applicable, and its source. If the local match is the county general fund, these funds must come from your existing budget, or have been agreed to by the Board of County Commissioners prior to the grant being submitted. If you need sample grant language, please contact the Clerk of Commission or OMB.
3. Attach the original resolution to the original grant application(s) (Include as many original applications as you need for the granting authority, your records, and one for the county).
4. If applicable, attach a letter from your elected official or agency director for compliance with EEO regulations, policies and procedures. This should be updated annually.
5. Attach flags or "sign here" tabs on the pages that require signature.

6. Send the resolution and grant application to the Clerk to the Commission by Wednesday at 3:00 p.m. The grant application and resolution will be on the BCC's meeting the following Tuesday. After the meeting, the Clerk of Commission will return the grant application originals to you. You are responsible for sending them to the grantors.

Grant Approval

Once you have received approval for your grant from the granting agency, please do the following:

1. Prepare a resolution for the BCC to approve the acceptance of the grant. Attach the grant award letter that requires BCC/County Administrator signature. Attach flags or "sign here" tabs on the pages that require signature.
2. Send the resolution and grant award to the Clerk to the Commission by Wednesday at 3:00 p.m. The grant award and resolution will be on the BCC's meeting the following Tuesday. After the meeting, the Clerk will return the grant award originals to you. You are responsible for sending them to the grantors.

Appropriating (Budgeting) the Grant

This is the last and final step and establishes your grant on the accounting system and allows you to spend your grant.

1. Budget your grant in the appropriate object levels that you presented in your grant application. Work with OMB to set up any new account coding such as OCA codes, grant numbers and grant details.
2. Once the coding has been established, and budget outlined, prepare the necessary grant appropriation forms. Attach the grant award letter to these forms. This serves as backup for the annual audit. Return the grant appropriation forms to OMB by Wednesday at 12:00 noon. The appropriation will be on the BCC's meeting agenda the following Tuesday for review and approval. In normal circumstances, the grant will be available to spend late Tuesday.
3. All requests for grant appropriations will be forwarded to the Office of Management and Budget. New grant appropriations must include the signed grant agreement, along with the appropriation request. The grant agreement must include the dates

of funding and any allowable dates for finalizing grant reporting.

Grant Financial Procedures

The agency within Montgomery County that has requested the grant funding is financially responsible for the grant. This includes preparing the necessary financial reports to the grantor agency, monitoring financial activity on the Performance Series Financial System, and requesting "draw downs" of funds to cover grant expenditure activity.

The department will utilize the Performance Series Financial System for all grant reporting and will discontinue any use of "back-office" or "off-line systems". All reporting will meet the guidelines of the Auditor of State and is subject to the annual audit of Montgomery County and/or the grant authorizing agency.

The grant must be operated within the guidelines of the grantor agency via grant policies and grant regulations. Any disallowed costs incurred by the department will be the responsibility of the agency and will not be absorbed by the county general fund.

If possible, all grants are required to have a positive cash balance in the county treasury at all times. Any negative balance adversely impacts the county's investment income receipts and elected officials, agency directors and department heads will be notified by the Auditor's Office if this situation occurs.

The department is responsible to work with the County Treasurer's Office for all electronic banking transactions (electronic fund transfers, etc.). When a department requests funding from the grantor agency, a copy of funding request must immediately be sent to the Treasurer's Office, along with the appropriate Performance Series Financial System coding information. Once the Treasurer receives the electronic funds transfer, it will be posted to the Performance Series Financial System. It is essential for the department to provide this information to the County Treasurer due to the massive number of transactions that flow into the treasury account.

Grants will be strictly monitored for dates of service. The original grant will be created on the Performance Series Financial System with the approved dates of service and any grace period (usually 30-90 days after the termination date of the grant). During the grace period, the department is responsible for



GRANT POLICIES AND PROCEDURES

closing out all system encumbrances, drawing down cash to cover all expenses and finalizing all financial entries and reporting. Grants will officially close annually with the year end processes on the Performance Series Financial System. Annual operating grants or non-calendar year operating programs will be closed based on dates of service. Grants should not be closed if audits are pending by the granting authority. Once grants are officially closed on the Performance Series Financial System, accounting entries can no longer be made.

For unspent grant moneys that must be returned to the granting agency, a Board of County Commission resolution must be passed and a refund can be made to the granting authority via a direct payment voucher with the resolution as the payment document.

At any time during the year, departments may request budget adjustments to meet unexpected needs. Requests are submitted to the Office of Management and Budget (OMB) and reviewed by analysts based on the established policies. After review, the requests which meet the guidelines are submitted to the Board of County Commissioners (BCC) and approved at weekly meetings on blanket resolutions. There are five blanket resolutions which the BCC approves:

1. Appropriation Transfers
2. Additional Appropriations for operating, grant and capital project funds
3. Appropriation Decreases for operating, grant and capital project funds
4. Appropriation Transfers from General Fund Contingencies to meet emergency and/or non-budgeted needs of General Fund agencies
5. Cash Transfers (including residual equity transfers)

Appropriation Transfers

An appropriation transfer is defined as the transfer of an appropriated budget amount from one object of expense code to another. There are two types of budget transfers.

1. A transfer can be made within an OCA Code and Object Level Two appropriation. This type of budget transfer is not necessarily required since appropriations are controlled at the Object Level Two for all county budgets.
2. A transfer can be requested between an OCA Code and Object Level Two appropriation. This appropriation transfer amendment does require approval by the Board of County Commissioners.

Appropriation Transfer Policies

1. Appropriation transfers are permitted from and to Salaries and Fringe Benefits only in the following circumstances.
 - A budgeted position is abolished in favor of a more cost effective approach; or

- A consultant or temporary staff is performing the task of a budgeted position; or
 - Travel expenses are incurred for interviewing candidates for a vacant budgeted position, if sufficient money has been saved during the vacancy to cover such expenses; or
 - If transfers are necessary for salaries and fringe benefits, the first line of defense is to transfer from salary line items to salary line items. The same case is true for Fringe Benefits. This situation usually occurs for large departments with multiple divisions or OCA Codes.
2. Transfers are only permitted from Operating, Internal Service and Utility line items if such transfers do not place the agency budget in jeopardy. For example: utilities, telephone, mailroom and self insurance charges are normally fixed in nature and are traditionally based on historical expenditure levels. Other departmental line items that are sensitive in nature include childcare, relief allowance, judicial service fees, assigned counsel, maintenance contracts, rentals and group and foster homes.
 3. Budget transfers can be made from and into equipment or construction codes under the following circumstances.
 - For equipment and construction which was not budgeted and approved by the original appropriation, a written request must be submitted for approval. The request should describe the proposed use of the equipment and why it was not requested in the original budget. This request includes the completion of budget Form 5, 5A, 6 or 7. This is for requested amounts that are \$10,000 and above.
 - Transfers from budgeted capital line items to operating line items require a detailed justification why requested and budgeted capital is not needed.

Appropriation Transfer Policies (Continued)

4. Budget transfers at year-end can be made into equipment codes for equipment approved in the upcoming year's Proposed Budget only if the money is removed from the upcoming year's budget prior to appropriation.
5. Budget transfers will not be permitted from Debt Service object levels of expense.
6. Detailed justification is needed on all sensitive budgeted line items for agencies and departments. These line items vary by agency dependent on the nature of services.

Additional Appropriation & Appropriation Decrease

When a budget adjustment becomes necessary during the year, every attempt should be made to handle it through an appropriation transfer within an organization's approved budget. However, in unique circumstances, a budget increase may be requested during the fiscal year.

1. An emergency appropriation in the General Fund is accommodated from a General Fund Contingency Transfer. This action requires detailed justification and is processed by OMB.
2. Supplemental Appropriation – This takes the form of an additional appropriation request for Enterprise, Internal Service and Special Revenue funds. This type of request is reviewed by the department and OMB in order that estimated revenues or current cash reserves are available to support the request.
 - All supplemental appropriation requests must comply with the Certificate of Resources of the Ohio Revised Code. The Certificate of Resources formula anticipates that the cash reserve balance and estimated revenues will fully cover the requested appropriation of a fund and subfund. If this condition does not exist, OMB will not recommend the supplemental appropriation.

Additional appropriation requests require detailed justification for Board of County Commission approval.

- A grant appropriation will require the grant award letter to be submitted with the additional appropriation request.
- Any request for capital or construction appropriations over \$10,000 will require a Form 4 – Vehicle, Form 5 – Data Processing Hardware, Form 5A – Data Processing Software, Form 6 Other Equipment or Form 7 Capital Improvement request form.
- County funds that require a court order for appropriation and expenditure of funds must have the court order submitted with the additional appropriation request.
- In addition, revenue estimates must be analyzed with all requests to determine if new revenue is anticipated with the proposed budget increase. If new revenue is not anticipated and there is a request to spend into the reserve balance, detailed justification is required.
- Upon a request for a decrease in budgeted appropriation, justification is necessary.

Cash Transfers

A Cash Transfer is a movement of cash from one fund and subfund to another fund and subfund. Cash Transfers show as an expense to one fund and subfund and a revenue to another. The reasons for cash transfers include debt service payments, county subsidies, social service levy allocations, or loan repayments, to name a few. Most cash transfers are initiated by OMB; however, some agencies may process this type of amendment as well.

All cash transfer requests require supporting documentation be included to process this amendment.

Another type of cash transfer is a Residual Equity Cash Transfer. This cash transfer moves cash balances from grants and projects to other grants and projects within the same fund and subfund. Most county agencies do not utilize this type of transfer.



BUDGET ADJUSTMENT POLICIES AND PROCEDURES

Weekly Amendment Process

OMB receives appropriation amendments from agencies and departments on a weekly basis. The type of amendment(s) requested will determine what resolutions will be placed on the weekly agenda for the Board of County Commissioners.

Once amendments are received by OMB, analysts will review the agency request for compliance with county transfer policies and the Ohio Revised Code, written justification and the inclusion of supporting

documentation. All amendment items requested and approved will become the permanent record and minutes of the Board of County Commissioners.

Amendments are accepted until noon on each Wednesday. The amendments are collated that afternoon and placed on the Agenda Review process on Thursday mornings. The amendment items submitted to Agenda Review process will be voted on by the Board of County Commissioners on the following Tuesday morning meeting session.

The budgetary structure for Montgomery County is based upon the county's new Performance Series Financial System. This system classifies revenues and expenditures into six general designations that are described below. The two major classifications used in this document are the fund and the organization. The fund designates the type of operation, and is the highest classification. There are eight fund types in Montgomery County: General, Special Revenue, Debt Service, Capital, Enterprise, Internal Service, Special Assessment and Trust/Agency. These fund types meet the definition of Generally Accepted Accounting Principles (GAAP) as prescribed by the Governmental Accounting Standards Board (GASB).

The next highest classification is the organization structure. The organization structure is used to record and report financial information based on the physical organization of the entity. It is one of the primary structures used to control department budgets.

The object classification details revenues and expenditures at an individual level. The object structure also accommodates GAAP reporting requirements. The object structure adds flexibility for internal budgeting requirements and categorizes transactions as revenues, expenditures or statistics. The tables that comprise the object structure are: Object Level 1, Object Level 2, Object Level 3 and Object Level 4. Object Level 1 is the highest level of objects and is intended for entity-wide reporting purposes. Object Level 2 provides a further breakdown of Object Level 1 and is the level at which county budgets are controlled. Object Level 3 is the level at which the county maintains expenditure and revenue detail. Object Level 3 rolls-up to the Object Level 2 category. Object Level 4 is a subcategory of Object Level 3 and is defined at the department level.

Program structure is a construct within the Performance system which will allow the county to create and account for multi-departmental programs. This structure has not been implemented by Montgomery County at this time.

Project and grant structures allow the county to budget and account for projects and grants on a conception to date basis. These structures also support up to three levels of detail within each project/grant depending on the organization of the project or grant.

1. Fund Structure
 - Fund
 - Subfund
2. Organizations Structure
 - Department
 - Organization (Levels 1-7)
 - Organization Cost Account
3. Object Structure
 - Object Level 1
 - Object Level 2
 - Object Level 3
 - Object Level 4
4. Program Structure
5. Project Structure
 - Project Detail (Detail 1-3)
6. Grant Structure
 - Grant Detail (Detail 1-3)



DEPARTMENT LISTING

<u>Department Number</u>	<u>Elected Official, Department or Agency</u>
01	Board of County Commissioners (BCC)
02	County Administrator
03	Clerk to the Commission
04	Office of Management & Budget (OMB)
05	Stillwater Center
07	Job and Family Services (JFS)
11	Administrative Services
13	Sanitary Engineering
14	Office of Family and Children First (FCFC)
16	Multi-Service Centers
17	Community and Economic Development (C&ED)
19	Public Works
21	Job Center
25	Non-Departmental
26	Data Processing
31	Auditor
32	Treasurer
33	Recorder
34	Engineer
35	Prosecutor
36	Sheriff
37	Coroner
38	Clerk of Courts
39	Common Pleas Court
40	Juvenile Court
41	Domestic Relations Court
42	Probate Court
43	County Courts
44	Municipal Courts
45	Court of Appeals
46	MonDay Community Correctional Institution
54	Public Defender
58	Miami Valley Regional Crime Lab
60	Board of Elections
61	Records Center and Archives
62	Soil & Water Conservation
63	Veteran Services
71	Alcohol, Drug Addiction & Mental Health Services Board (ADAMHS)
72	Board of Mental Retardation and Developmental Disabilities (MR/DD)

For detailed information on the budgeted divisions under these departments, please see Section F.

ACB - This term is utilized for the across the board General Fund budget reductions. In 2004, all General Fund elected officials, agencies and departments budgets were reduced by 3.0%.

Accrual Basis - The recording of the financial effects on a government of transactions and other events and circumstances that have cash consequences to the government in the periods in which those transactions, events and circumstances occur, rather than only in the periods in which cash is received or paid by the government.

ADAMHS (Alcohol, Drug Addiction and Mental Health Services) - The ADAMHS Board has the responsibility to create, support and manage a community support system of care for persons with severe mental disabilities, based on establishing and maintaining services in the least restrictive environment.

Adopted Budget - Refers to the budget amounts as originally approved by the Board of County Commissioners at the beginning of the year and also to the budget document, which consolidates all beginning-of-the-year operating appropriations and new capital project appropriations.

Advance Refunding Bonds - Bonds issued to refund an outstanding bond issue prior to the date on which the outstanding bonds become due or callable. Proceeds of the advance refunding bonds are deposited in escrow with a fiduciary, invested in U.S. Treasury Bonds or other authorized securities, and used to redeem the underlying bonds at maturity or call date and to pay interest on the bonds being refunded or the advance bonds.

Agency Funds - Used to report resources held in a purely custodial capacity (assets equal liabilities) and typically involve only the receipt, temporary investment and remittance of fiduciary resources to others.

Appraise - To make an estimate of value, particularly the value of property.

Appropriation - The legal authorization made by the Board of County Commissioners for the departments, elected officials, and agencies of the county which approves their budgets and allows them to make expenditures and incur obligations for specific purposes within the amounts approved.

Assess - To value property officially for the purpose of taxation.

Assessed Valuation - A valuation set upon real estate or other property by a government as a basis for levying taxes. In Ohio, real estate property is assessed at 35.0% of market value.

Bond - A written promise to pay a specific sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity dates, together with periodic interest at a specified rate.

Bond Anticipation Notes - Short -term interest notes issued by a government in anticipation of bonds to be issued at a later date. The notes are retired from proceeds of the bond issue to which they are related.

Budget - The financial plan for the operation of a program or organization for the fiscal year, or for the completion of a project.

Budget Gap - The amount by which budgeted expenditures exceed estimated revenues. The budget gap does not represent a projection of actual results, but indicates what would occur if revenues came in as certified and if expenditures were equal to the budgeted amounts.

Budget Negotiations - Meetings held between the Office of Management and Budget and the departments, elected officials, and agencies of the county to discuss and negotiate budget requests prior to the proposed budget being submitted to the Board of County Commissioners.

Budget Preparation Package - The set of instructions and forms sent by the Office of Management and Budget to the departments, elected officials, and agencies of the county for them to prepare their operating budget request for the upcoming year.

CAFR (Comprehensive Annual Financial Report) - The official annual financial statement of a government. It includes five combined statements - overview and basic financial statements for each individual fund and account group prepared in conformity with GAAP and organized into a financial reporting pyramid. Also included are supporting schedules necessary to demonstrate compliance with finance -related legal and contractual provisions, extensive introductory material and a statistical section.

Capital Improvement Budget - The capital projects approved and funded through the Capital Improvement Program.

Capital Project - The largely one -time cost for acquisition, construction, improvement, replacement, or renovation of land, structures and improvements thereon. In addition, equipment is considered a capital project if it is \$50,000 or more in cost, except that rolling -stock equipment is not considered a capital project regardless of cost.

CAS - The Center for Adolescent Services is a secure residential corrections facility which provides residential treatment to boys from ages 12 to 17.

Cash Basis - A basis of accounting under which transactions are recognized only when cash is received or disbursed.

CDBG (Community Development Block Grant) - A federal block grant that provides funding for community development projects.

CIP (Capital Improvement Program) - The schedule of capital improvement projects which encompasses all funding sources and all organizational units of the county government.

CIP Committee - A committee of representatives from the major county departments and elected offices, which evaluates the general capital project requests according to specific criteria and submits its recommended list of ranked projects to the Board of County Commissioners.

CJIS - The Criminal Justice Information System provides information that can be utilized to help manage the jail population and provides law enforcement and the courts with pertinent information that aids in the administration of justice. System information is also beneficial to non-criminal justice agencies such as Job and Family Services to assist them in their day to day operations.

Cluster Groups - The planning entities (subgroups) established for the Five -Year Planning Process according to functional areas. The four cluster groups, Law Enforcement and Justice, Social Services, Environment and Public Works, and Financial and Central Services, serve as the initial forum for individual department/agency plans. This prevents the establishment of conflicting or duplicative efforts

among members of the cluster and provides a formal setting for sharing of information, concerns, etc.

CPESC - A Certified Professional in Erosion and Sediment Control (CPESC) is recognized specialist in soil erosion and sediment control. CPESC's have educational training, demonstrated expertise, experience in controlling erosion and sedimentation, and meet certification standards.

Debt - An obligation resulting from the borrowing of money or from the purchase of goods and services. Debts of governments include bonds, time warrants, notes, and floating debt.

Debt Limit (Direct Legal Debt Margin) - The maximum debt a governmental unit may incur under constitutional, statutory or charter requirements, either in total or as a percentage of assessed value. In Ohio, the direct legal debt margin is calculated as a percentage of assessed valuation. Depending on the type, this percentage ranges from 1.0% (unvoted) to 3.0% (voted).

Debt Service Fund - A fund established to account for the accumulation of resources for, and the payment of, general long -term debt principal and interest.

Defeasance - A legal defeasance occurs when debt is legally satisfied (based on certain provisions in the debt instrument) even though the debt is not actually paid. When debt is defeased, it is no longer reported as a liability on the face of the balance sheet. Only the new debt, if any, is reported as a liability.

Deficit - The excess of the liabilities of a fund over its assets, or the excess of expenditures over revenues during an accounting period.

Depreciation - An accounting term used to describe a decrease or loss in value of tangible assets because of wear, age, or other cause.

DETAC - The Delinquent Tax and Assessment Collection receives five percent of all delinquent real property, personal property and manufactured home taxes and assessments collected by the Treasurer are to be deposited in the DETAC fund, and its appropriation split between the Treasurer and Prosecutor.

DYS - Department of Youth Services is a state agency that administers judicial and law enforcement services to juvenile offenders.

Econometric Forecasting - A technique for forecasting which combines statistical methodology with economic principals.

Encumbrance - An amount of money committed and set aside, but not yet expended, for the purchase of a specific good or service.

Enterprise Fund - A fund established to account for operations that are run similar to private business enterprises, in which the costs of providing the goods or services are recovered primarily through user charges.

ERIP - Early Retirement Incentive Plan is a program of the Ohio Public Employees Retirement System (OPERS) that allows participating jurisdictions to structure programs to buy service credit up to five years for early retirements.

Expenditure - An actual payment made by county warrant (check) or by interfund transfer for internal county bills.

FAMIS (Financial Accounting Management Information System) - The computer software system used by Montgomery County, prior to Performance, for accounting and management information. This system, which was installed on January 1, 1983, was acquired from the accounting and management consultant firm of Peat, Marwick, Main and Company.

FCFC (Family and Children First Council) - is responsible for insuring that the most effective health and human services are always available to Montgomery County residents.

Financial Task Force - Also known as the Finance Committee, this group of administrative representatives of the various elected officials meets every two months to discuss and coordinate issues of financial procedures and administrative policies.

Full Faith and Credit - A pledge of the general taxing authority for the repayment of debt. Bonds carrying this pledge are also known as general obligation bonds.

GAAFR (Government Accounting, Auditing, and Financial Reporting) - The "Blue Book" published by the Government Finance Officers Association (GFOA) to provide detailed guidance for the application of accounting principles for governments.

GAAP (Generally Accepted Accounting Principles) - Standards for financial accounting and reporting as determined by the Governmental Accounting Standards Board (GASB), which are different for government than for business.

General Fund - The fund used to account for all financial resources except for those required to be accounted for in another fund. This fund is generally considered the barometer for the financial condition of the county.

HAVA - The Help America Vote Act of 2002 is to establish a program to provide funds to States to replace punch card voting systems, to establish the Election Assistance Commission to assist in the administration of Federal elections and to otherwise provide assistance with the administration of certain Federal election laws and programs, to establish minimum election administration standards for States and units of local government with responsibility for the administration of Federal elections, and for other purposes.

HVAC (Heating Ventilation Air Conditioning) - Various equipment used to maintain temperature controlled comfortable environment in buildings.

Indirect Costs - Those elements of cost necessary in the performance of a service which are of such a nature that the amount applicable to the service cannot be readily determined. Usually relates to rent, utilities, supplies, management, supervision, etc. In Montgomery County, a cost allocation plan is development to recoup General Fund costs from grants and other funds.

Intergovernmental Revenues - Revenue from other governments, primarily federal and state grants, but also payments from other local governments.

Internal Service Fund - A fund used to account for the financing of goods or services of one agency of a government to other agencies of the government, or to other governments, on a cost reimbursement basis.

Investment Income - Interest income generated by investing county funds in an investment pool managed by the Treasurer's Office.

JAIBG (Juvenile Accountability Incentive Block Grant) - A federal grant used to reduce crime by implementing numerous stated objectives. Funding is centralized from various local communities who are deemed eligible by the Ohio Department of Youth

Services in order to better serve all of Montgomery County.

Levy - To impose taxes, special assessments or charges for the support of government activities.

LGF (Local Government Fund) - A form of state revenue -sharing by which the State of Ohio sets aside certain percentages of the state sales and use, personal income, corporate franchise, and public utility excise taxes for distribution to local governments.

LGRAf (Local Government Revenue Assistance Fund) - Created by the State of Ohio 1988 -89 Appropriation Act (Am.Sub. H.B. 171), is similar to the Local Government Fund in that it is a state revenue - sharing program and the same sources of state revenue are "shared" in this program. The difference is that this fund is distributed to counties based strictly on population. Receipt of this new revenue source began in 1989.

LLEBG (Local Law Enforcement Block Grant) - A federal grant that provides funds to local governments based on crime statistics to underwrite projects that are to be used to reduce crime and improve public safety.

Modified Accrual Basis - Under the modified accrual basis, revenues for these funds are recognized when they become both measurable and available to finance county operations (collected within sixty days after year end). Expenditures are recognized in the accounting period in which the related fund liability is incurred, if measurable, except for interest and principal on general long -term debt, which is recorded when due.

MR/DD (Board of Mental Retardation and Developmental Disabilities) - is the primary service provider for children and adults with moderate, severe and profound mental retardation or other developmental disabilities.

Net Budget - The net budget eliminates double - counting in the budget, such as fund transfers, and thus represents the true level of programmed spending in the budget.

OBES (Ohio Bureau of Employment Services) - A state agency, located in Montgomery County's Job Center that provides job seekers with information on job openings, career prospects and job training programs.

Operating Budget - The annual budget and process which provides a financial plan for the operation of government and the provision of services for the year. Excluded from the operating budget is one - time capital projects which are determined by a separate, but interrelated process.

PACE - Parent and Child Enrichment is an Early Intervention program provided by the Board of MR/DD, which is implemented based under the guidelines of the Ohio Department of MR/DD and Ohio Department of Health.

PCOS - The Precinct Count Optical Scan is a voting system that can be tabulated by scanning at the precinct, yet provides a paper ballot for audit and recount purposes.

Priority Setting - A process used by Montgomery County elected officials to set priorities for the ensuing budget year. Department/office requests are reviewed by each participant and ranked according to the priority given them by the group. The ranking ultimately determines what new programs will be funded in the following year's budget.

Proposed Budget - The recommended county budget submitted by the County Administrator to the Board of County Commissioners in late November or early December each year.

RSAT (Residential Substance Abuse Treatment) - A federal grant used to develop and implement substance abuse treatment programs for incarcerated offenders.

Reserves (Fund) - The unencumbered cash balance of the General Fund, or any other fund.

Special Assessment Bonds - Bonds payable from the proceeds of special assessments.

Special Revenue Fund - A fund used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or capital projects) that are legally restricted for specific purposes.

Spend -Down of Cash Reserves - This term is used when expenditures exceed revenues for a fund and subfund in a fiscal year. When expenditures exceed revenues, the cash reserves of a fund and subfund are reduced or spent down. An example is the county levy organizations. The property tax levies for these organizations is fixed for the life of the levy. At the beginning of a levy cycle (renewal or replacement), the

cost of operations are normally lower than the allocations received. As time passes, operational costs exceed the annual allocation and the organizations begin to spend -down cash reserve levels in their fund and subfund. If an anticipated spend-down of cash reserves is budgeted, this is known as a “planned spend-down” of cash reserves.

STOP – The Secure Transitional Offender Program is a drug treatment program for individuals incarcerated in Montgomery County. This program is administered by the General Division of the Common Pleas Court.

Tax Budget - A budget process required by the State of Ohio for each local government to demonstrate the need for taxes which it plans to levy and which is used in most counties to allocate the Local Government Fund to jurisdictions within the county. Montgomery County has adopted an alternate formula for the distribution of the Local Government Fund, so the Tax Budget does not serve this purpose. In addition, House Bill 194, effective in March 1996, allows the county budget commission to waive this budget or determine a modified tax budget submission if there is an alternate formula in place, for the Local Government Fund distribution. The Montgomery County Budget Commission requests an estimate of total county resources to satisfy the tax budget requirement.

TEER - Targeted Error Element Review is a quality assurance review preformed by the state for the food stamp program.

Trust Fund - Funds used to account for assets held by a government in a trustee capacity.

Unencumbered Balance (Reserves) - The year-end cash balance of a fund, less outstanding encumbrances. The unencumbered balance at year-end in a fund together with the estimated revenues for the upcoming year determines the maximum amount available for appropriation in the next year’s budget.

WIA - Workforce Investment Act is the federal Workforce Investment Act of 1998 and offers workforce activities and services to job seekers, laid off or incumbent workers, youth, veterans, displaced homemakers, self-employed individuals, persons with disabilities and employers.

<u>Appendix</u>	<u>Page</u>	<u>Budgets by Department (Continued)</u>	<u>Page</u>
Appropriation Calendar of Events	I 5	Auditor	F 60
Appropriations Included in Adopted Budget	I 9	Adopted Budget Summary	F 62
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