

Montgomery County

2007 Budget Presentation

Board of County Commissioners

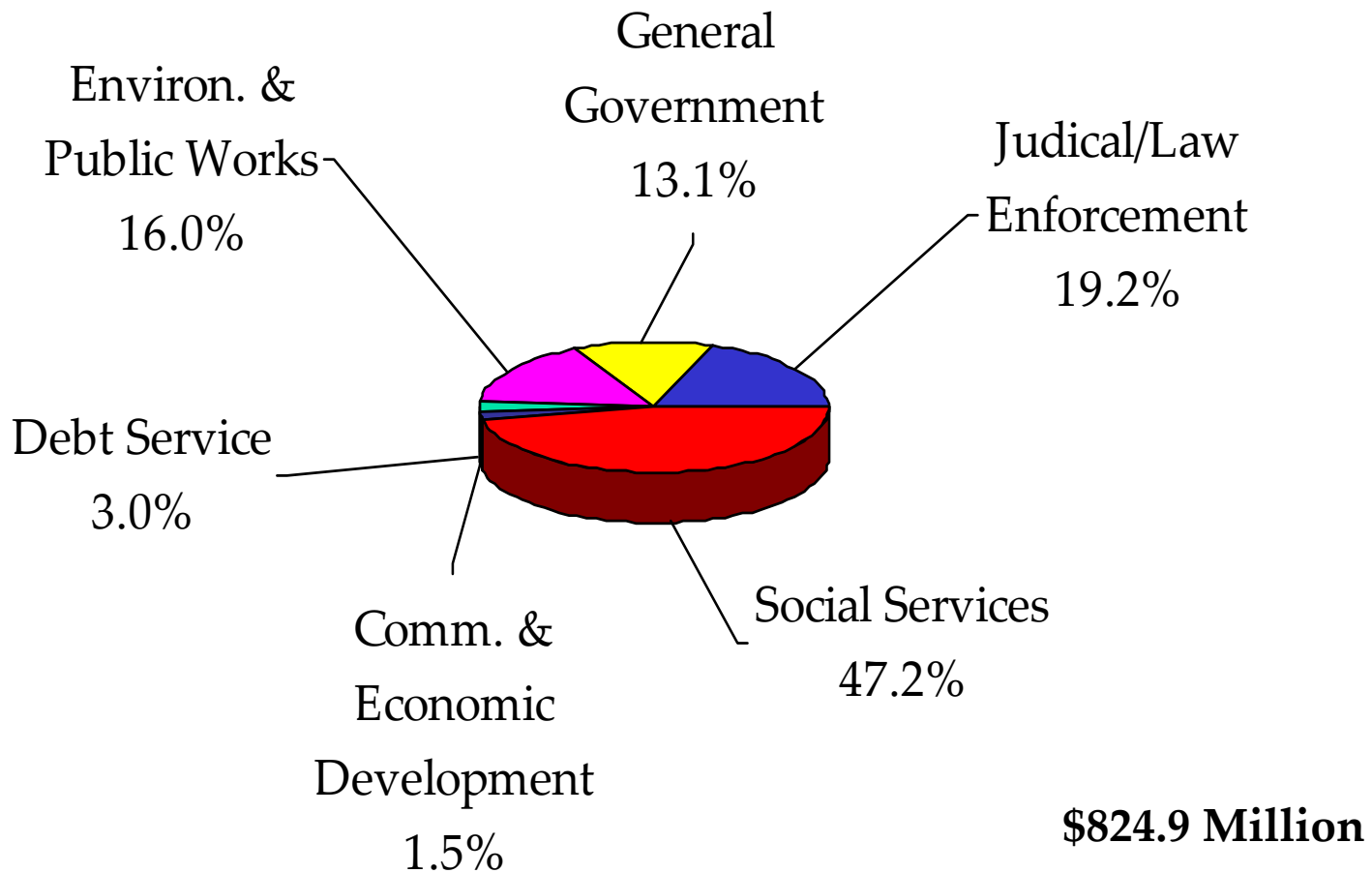




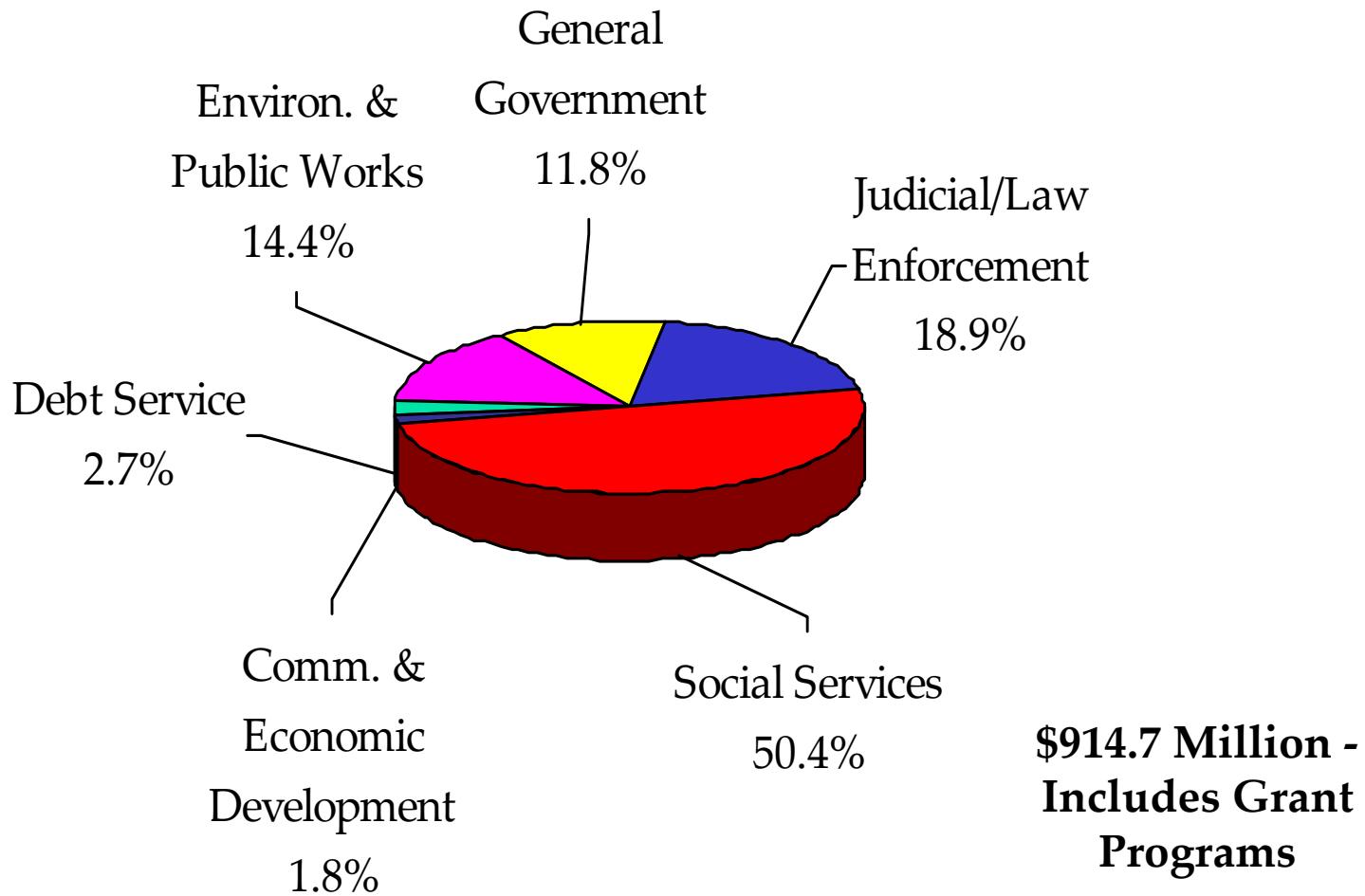
2007 Proposed Budget

- \$824.9 million calendar year appropriation
- Increase due to change of Job & Family Services from a state fiscal year to a calendar year
- Additional appropriation for state and federal programs throughout the year is \$89.8 million.
- The total county appropriation is \$914.7 million, which is an increase of \$96.1 million or 11.7% over the 2006 Adopted Budget of \$818.6 million.

2007 Proposed Calendar Year Budget



2007 Proposed Total County Budget

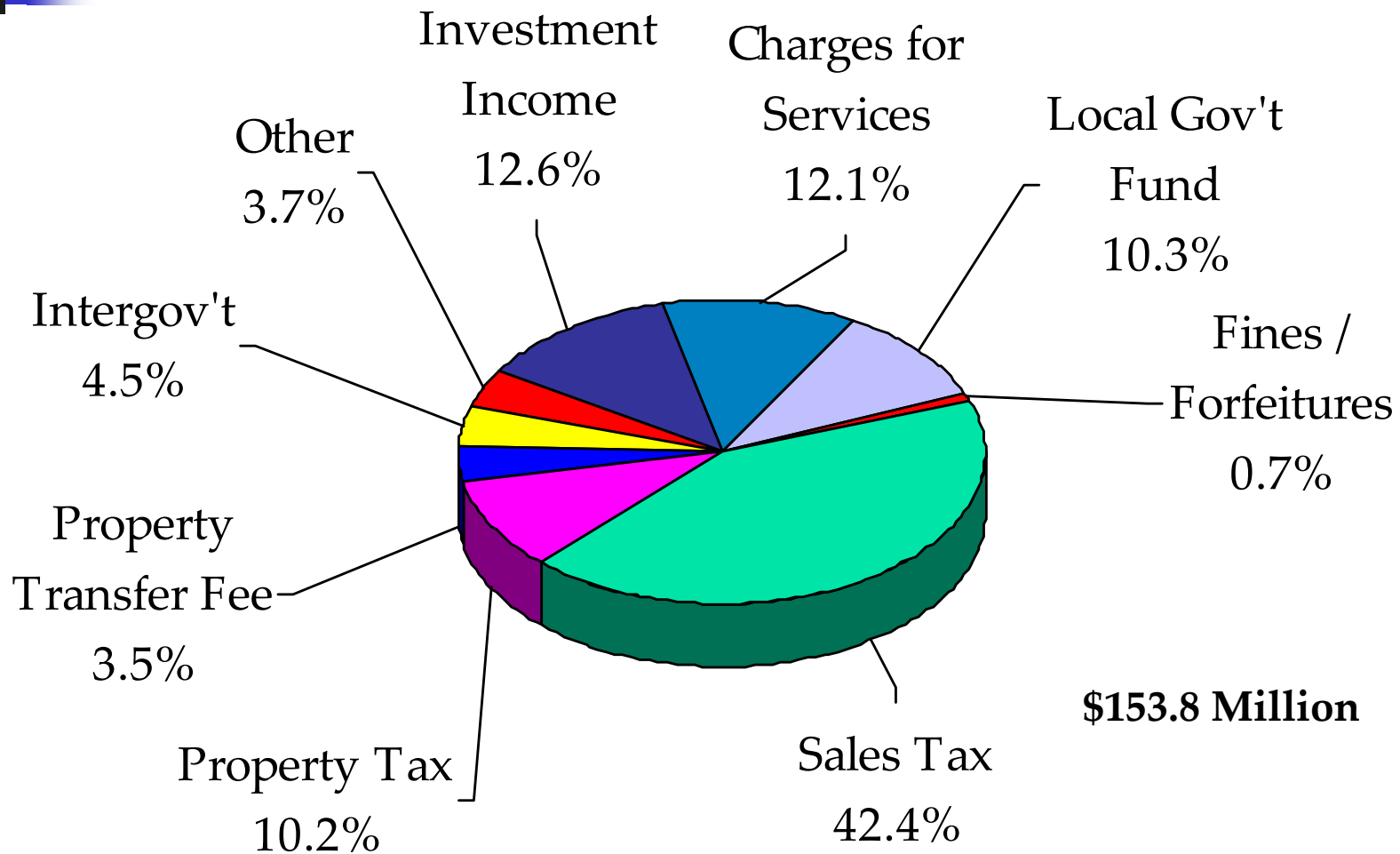




General Fund

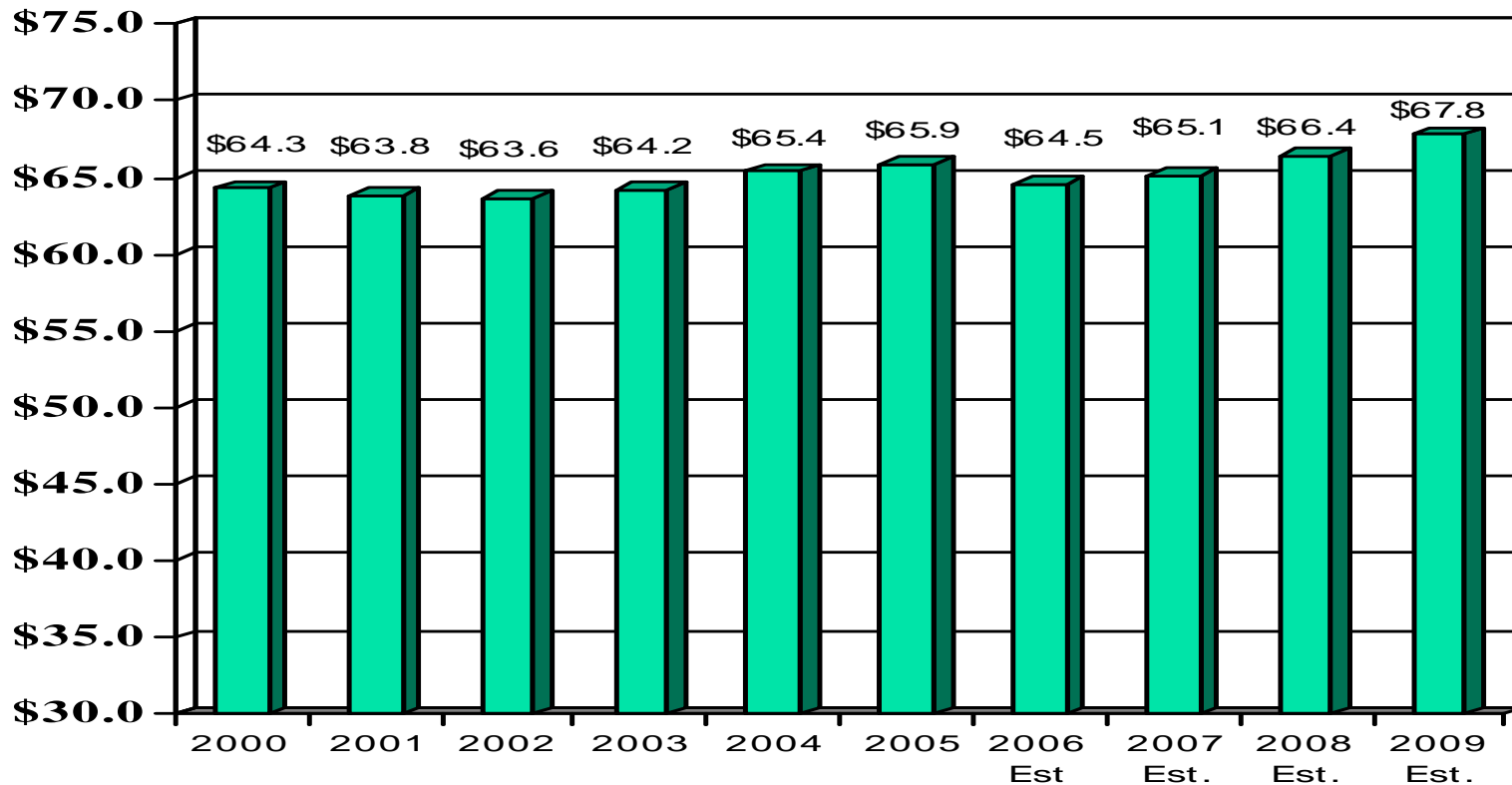
- **General Fund**
 - General operating fund of the county
 - General Fund 17.1% of total county appropriation
 - Funds the activities of most county elected officials
 - Provides mandated services such as courts, jail, juvenile crime, elections and other general government functions.

General Fund Revenue Budget



General Fund Revenues

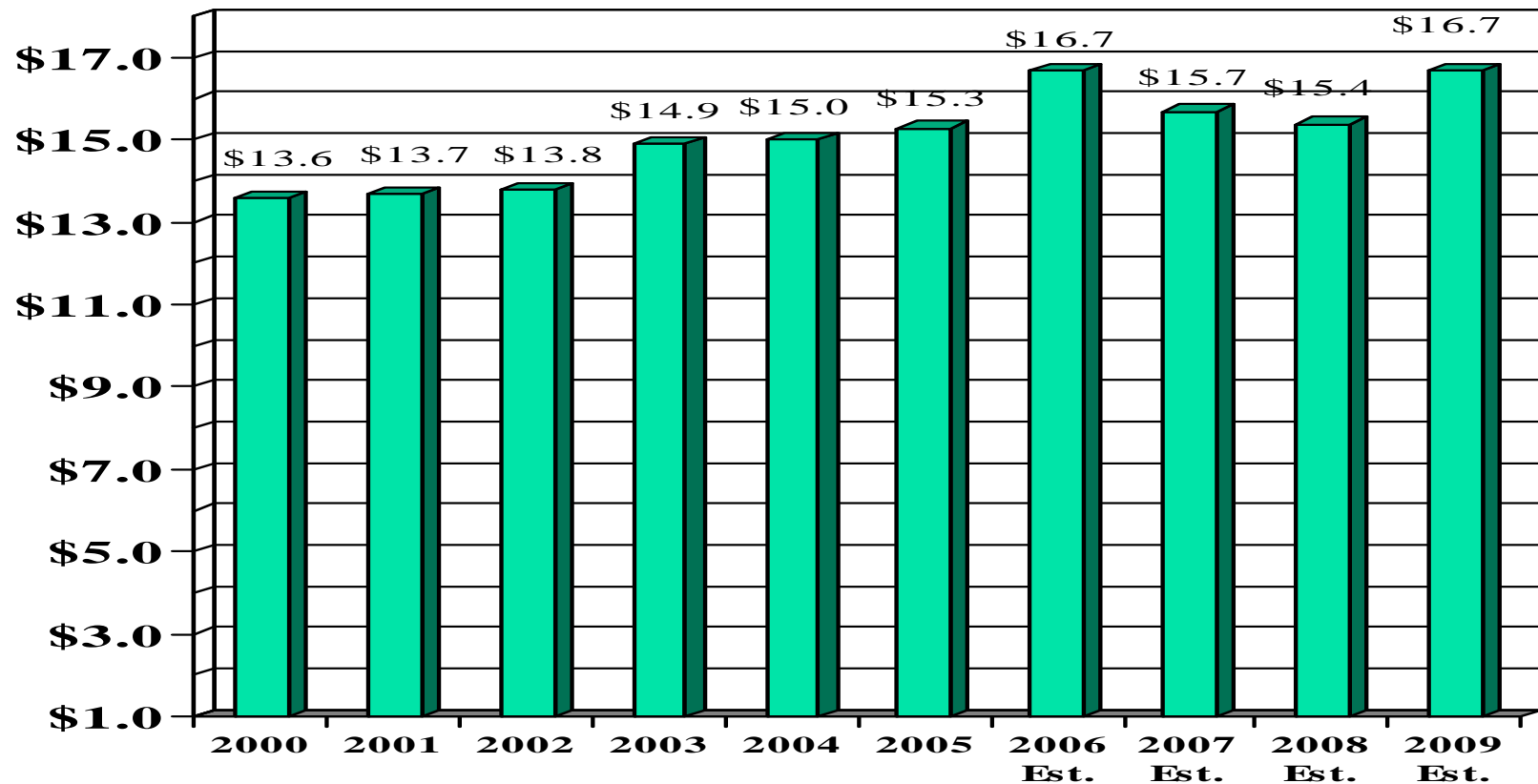
Sales Tax Receipts (Millions) 2000 - 2009



- Flat sales tax collections over last six years
- Impact of retail growth outside Montgomery County

General Fund Revenues

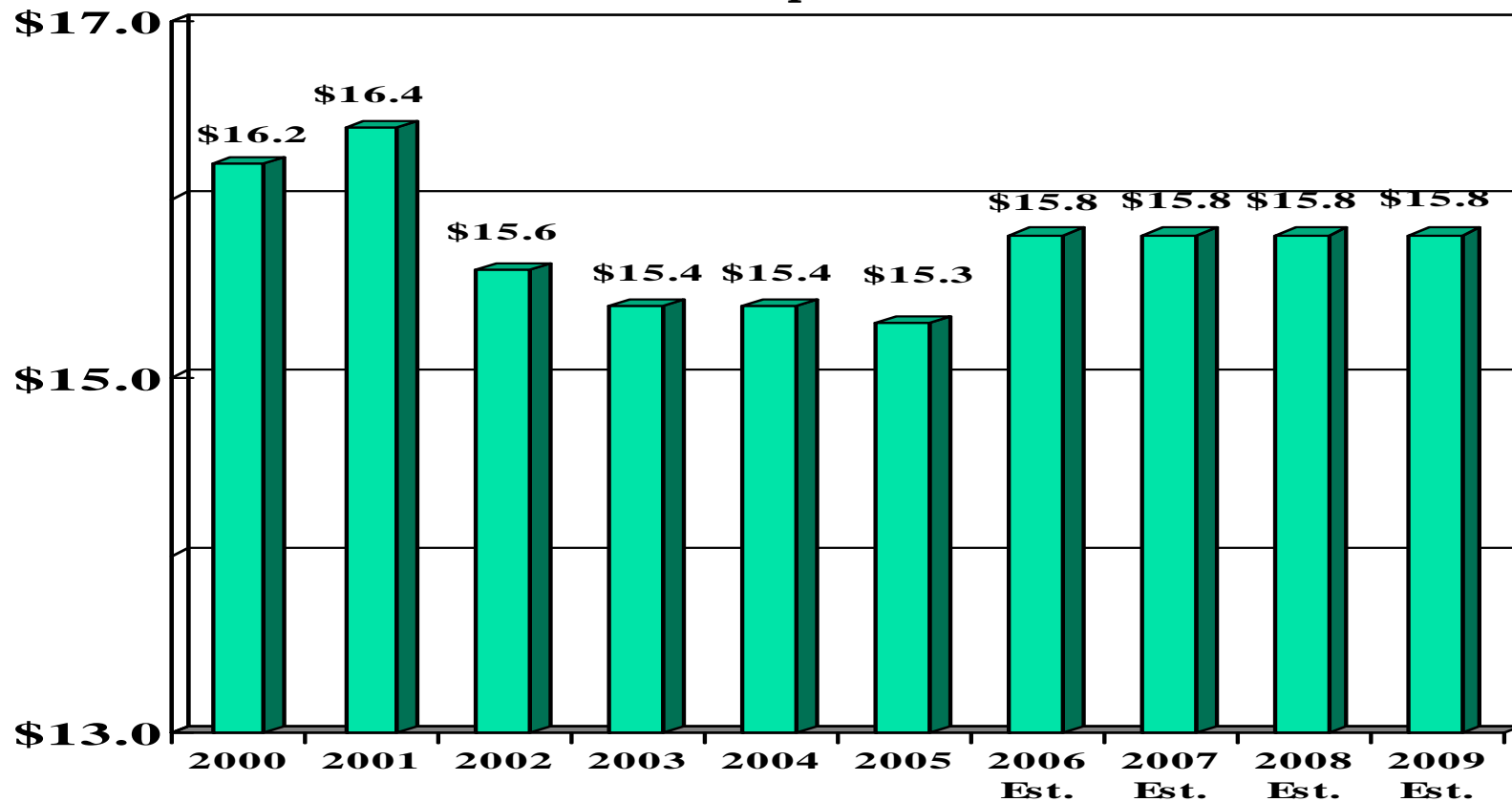
Property Tax Receipts (Millions) 2000 - 2009



- Phase out of personal property taxes with a decrease of \$0.8 million in 2007
- State reimbursement planned through 2010. Phase out will begin in 2011.

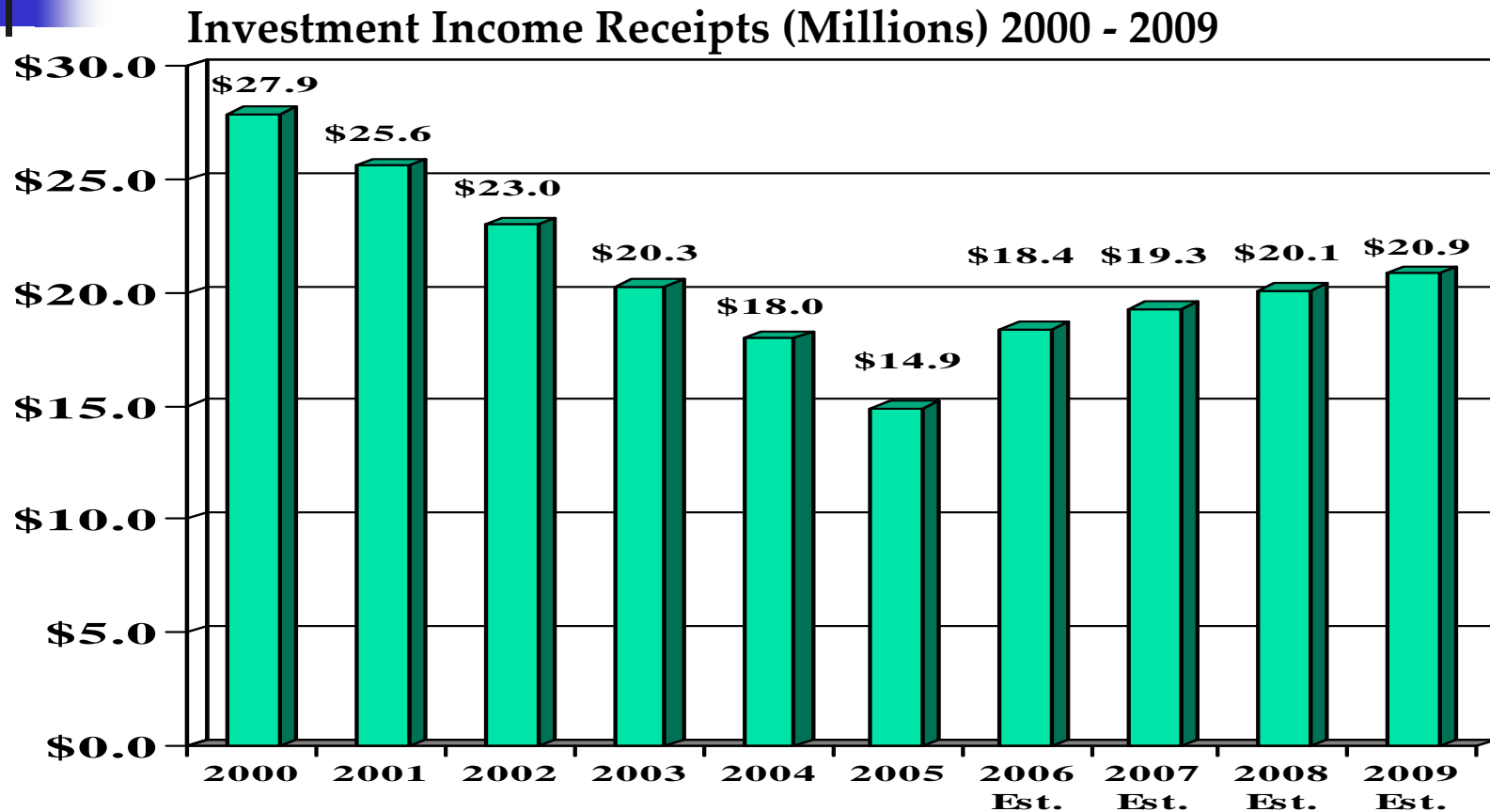
General Fund Revenues

State Local Govt. Fund Receipts (Millions) 2000 - 2009



- Freeze on state funding since 2002
- State commission reviewing local government distributions
- Local Gov't. Funds reflected positive growth prior to 2002

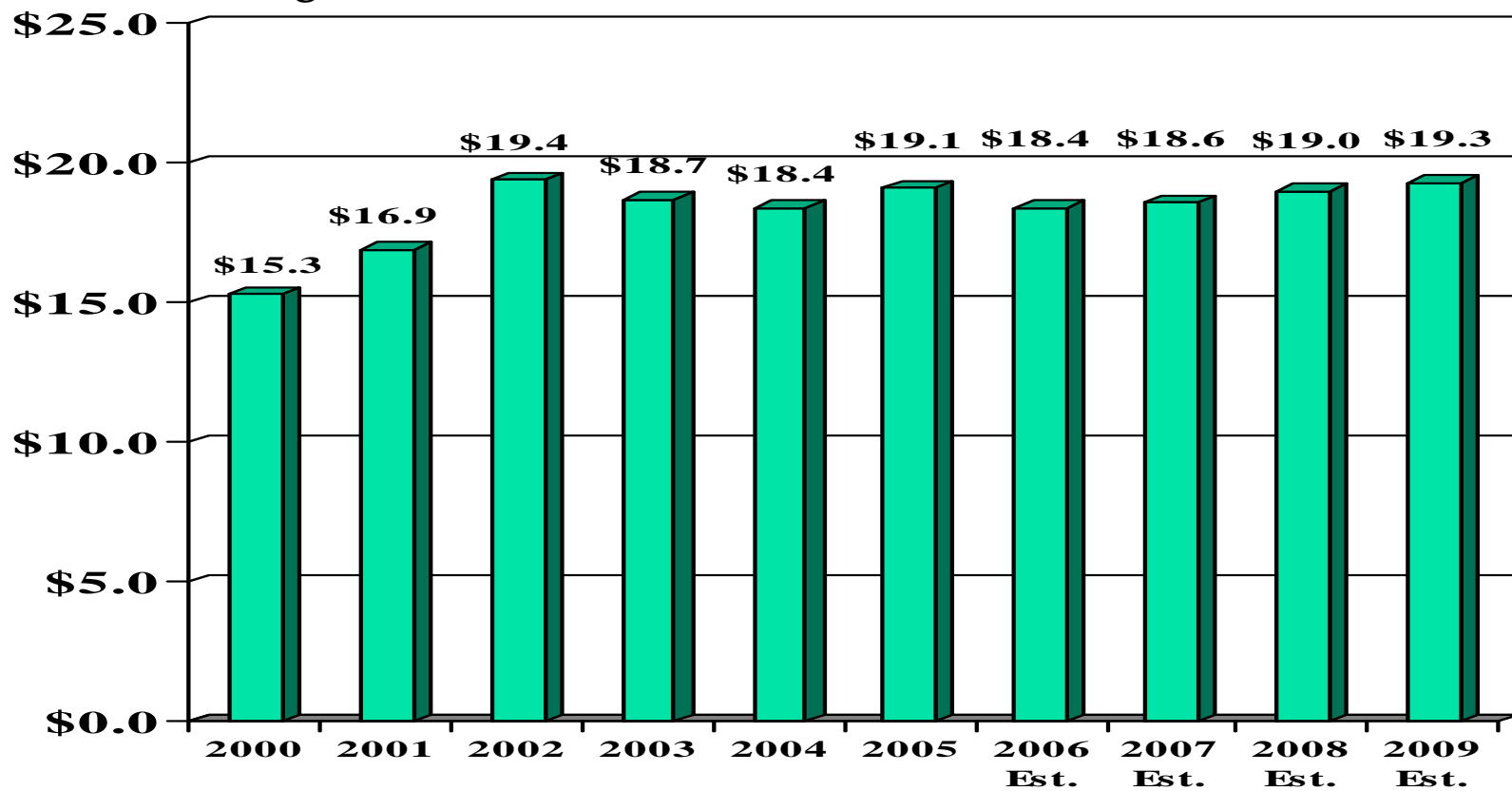
General Fund Revenues



- Volatility of investment income due to changes in interest rates
- Types of investments are restricted by state law

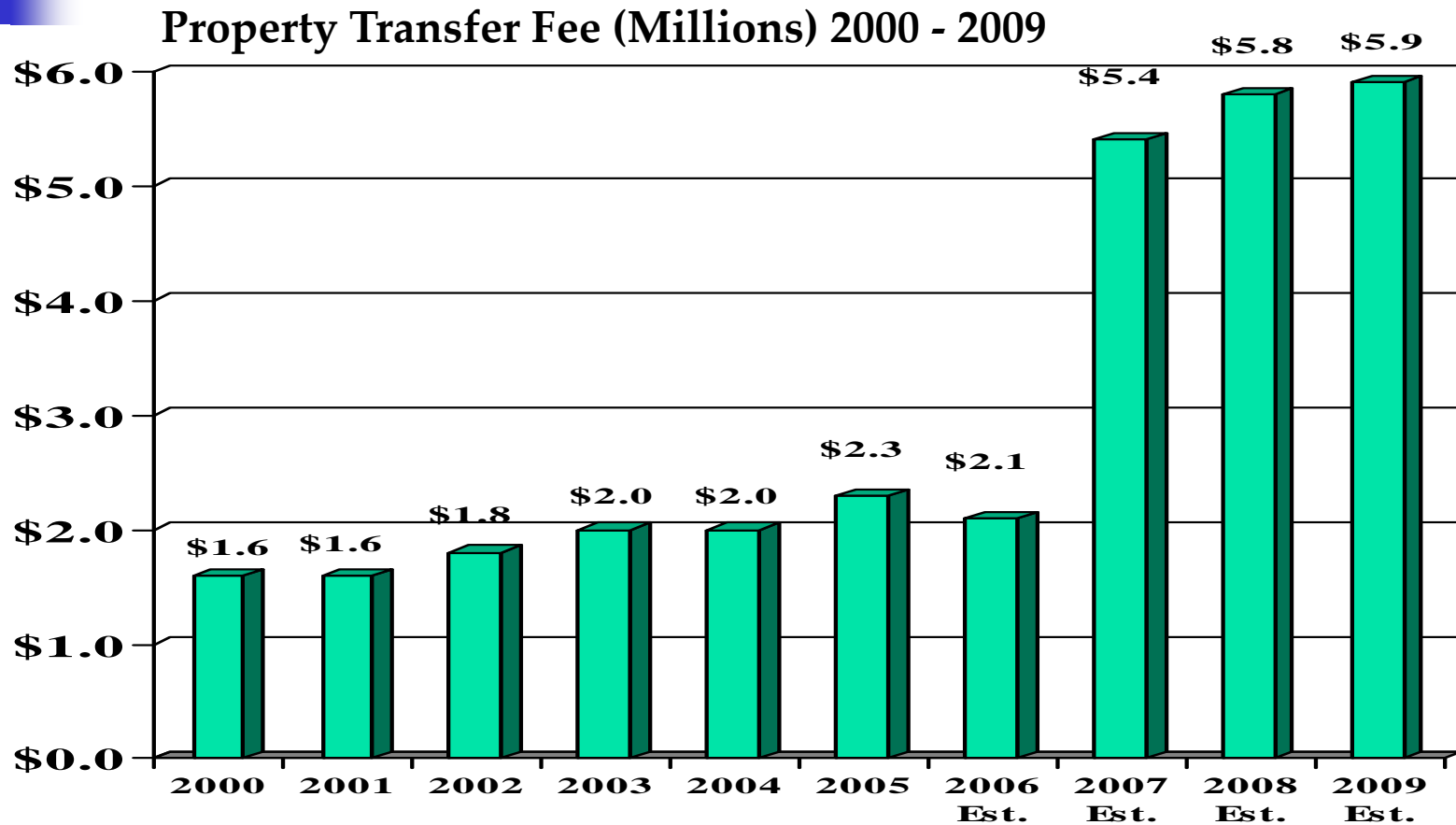
General Fund Revenues

Charges for Services (Millions) 2000 - 2009



- Most rates in this category set by state law and are at the maximum
- Includes various revenue collected by elected officials

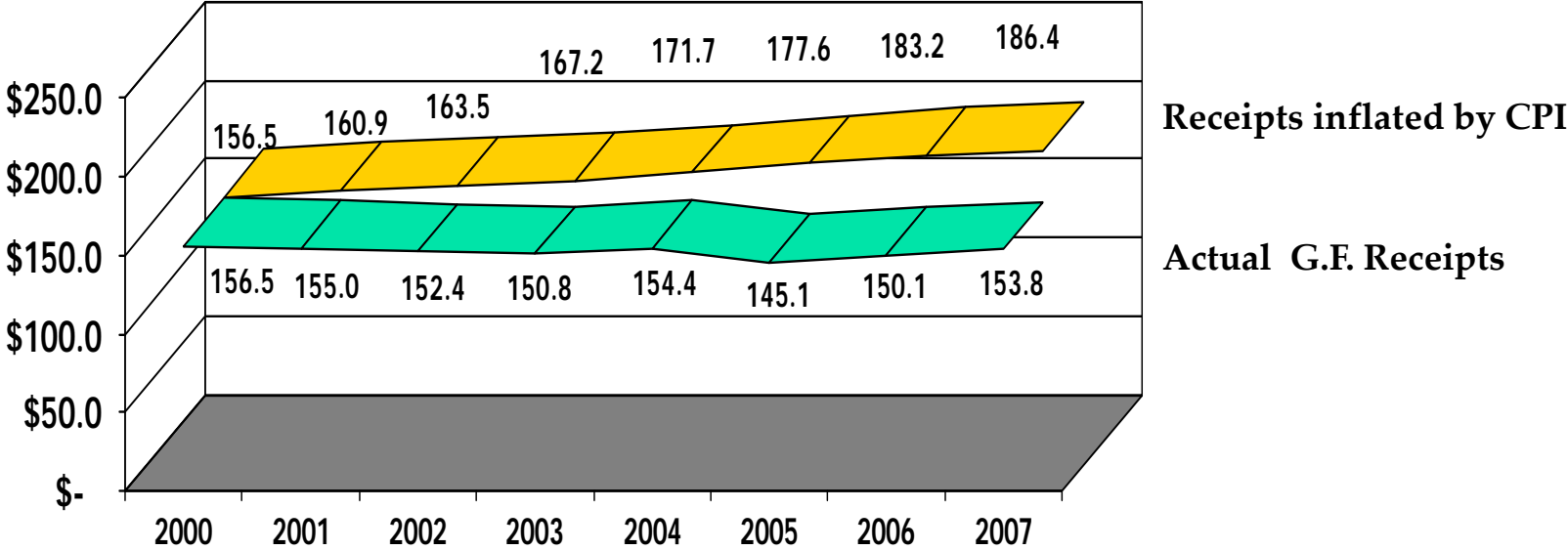
General Fund Revenues



- Anticipates increasing property transfer fee to .30 cents per \$100 in 2007

General Fund

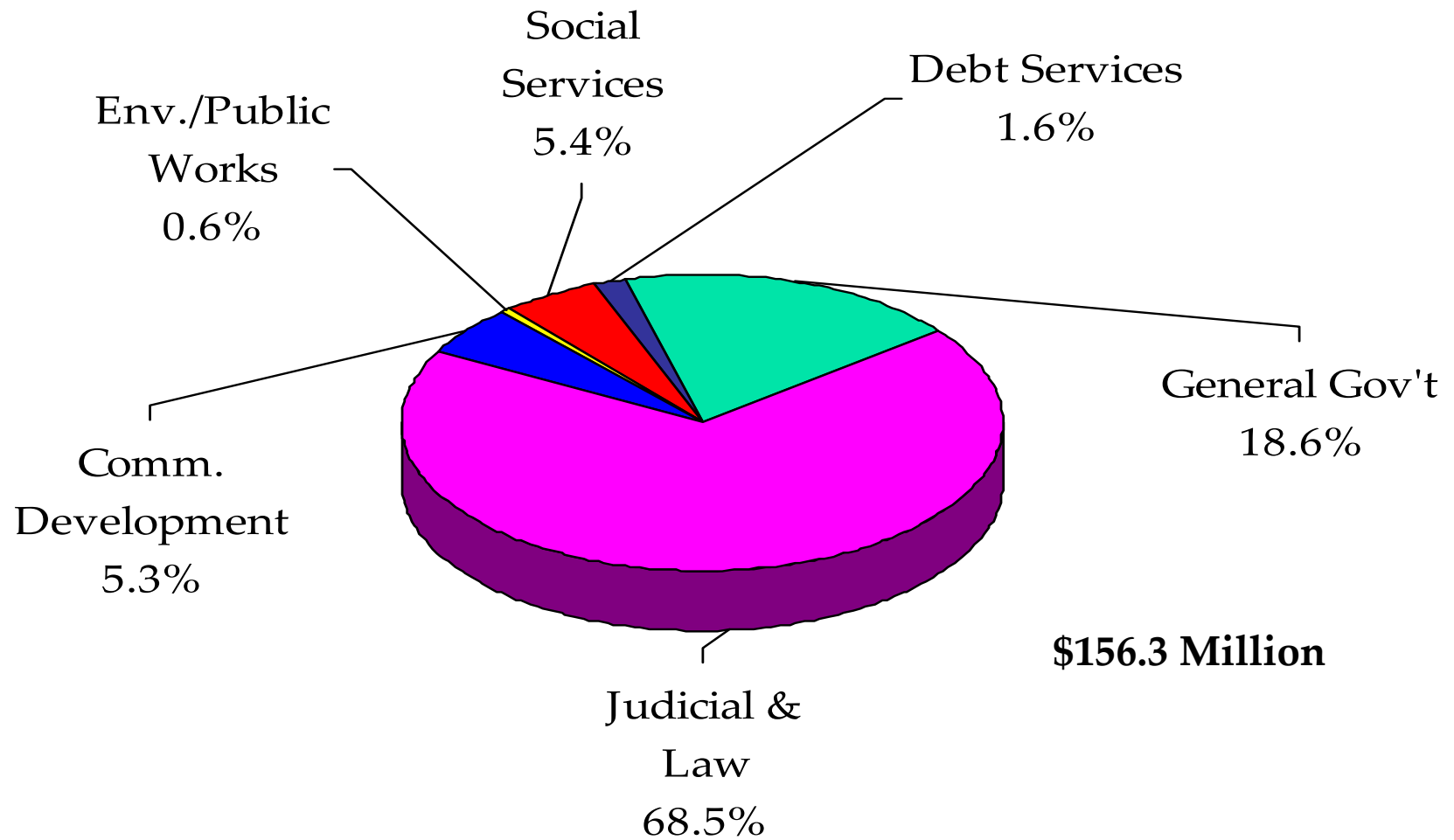
2000-2007 Actual Revenue vs. Revenue with CPI



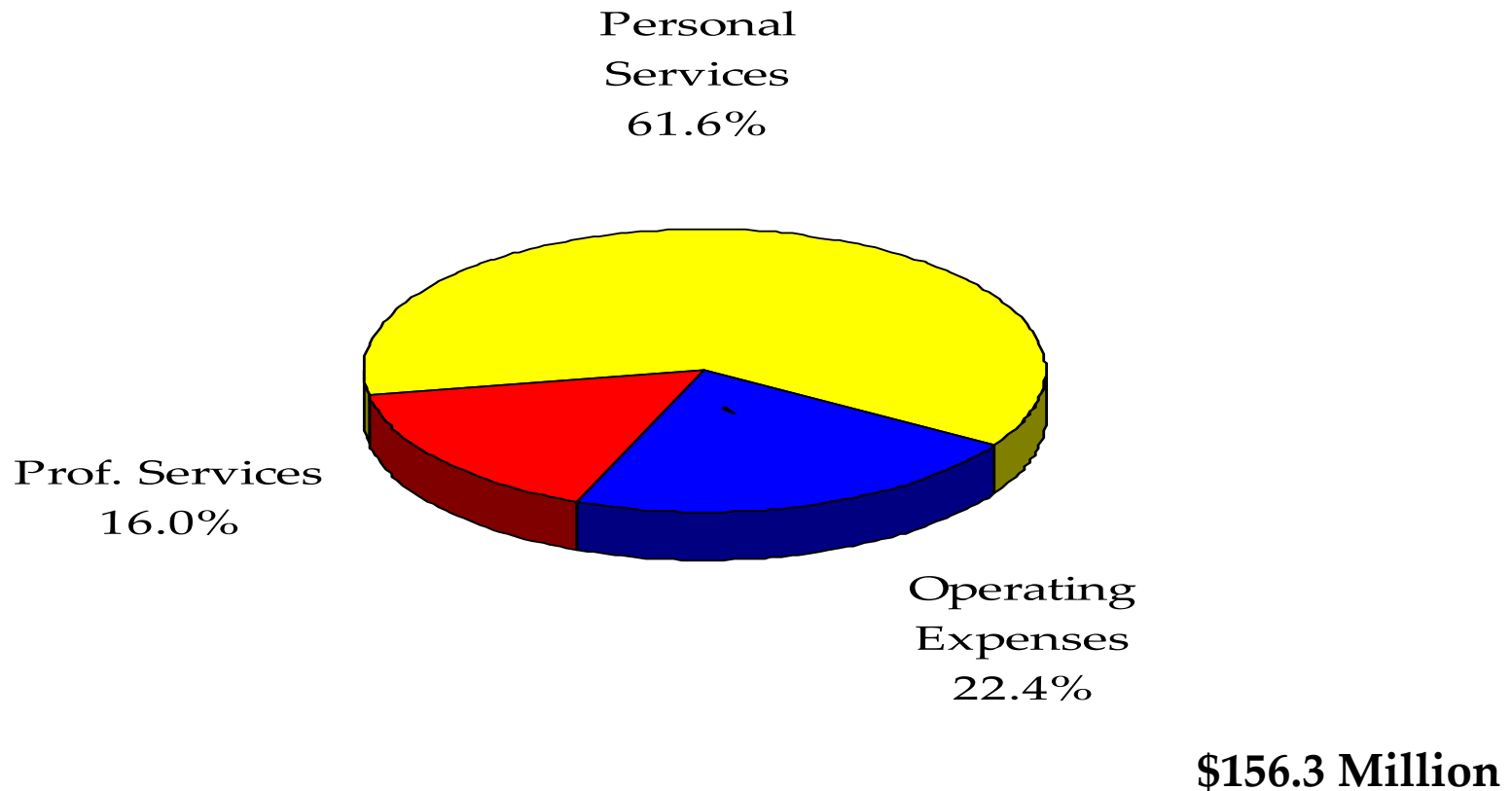
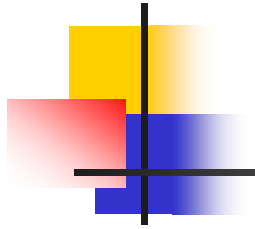
If General Fund receipts grew with inflation, 2007 revenues would be \$32.6 million higher than the 2007 proposed budget.

Dollars in Millions

General Fund Budget by Program



General Fund Budget by Category





General Fund

- **2007 Expenditure Issues**

- 4.7% increase or \$7.0 million greater than the 2006 Adopted Budget
- Budget guidelines 3.0% increase in overall Salary budget, no increases in operating expenses
- Employer share of PERS increased to 13.85% .
- Soldiers' Relief Allowance decreased for Veteran Services by \$0.5 million.
- Prisoner medical care increased by \$0.9 million.



General Fund

- **2007 Expenditure Issues**

- **Juvenile Justice Center**

- Funded 39 new positions and building operating costs
- Juvenile Justice Center costs budgeted at \$1.8 million
- 2007 costs are prorated and balance of \$0.8 million to be funded in 2008 for a total cost of \$2.6 million.

- Funded 5 new positions for the Board of Elections due to increased workload, new election system and state mandates.

- Building maintenance program funded at \$0.5 million.



General Fund

■ **Property Transfer Fee**

- Currently .10 cents per \$100 on deeds conveying real property
- Budget includes proposal to raise transfer fee to .30 cents per \$100.
- Revenue generated would help offset costs for Juvenile Justice & Detention operations and general fund operating costs.
- Anticipated revenue increase is \$3.8 - \$4.0 million annually.
- Other same-sized counties using .30 cent transfer fee.



General Fund

- **County Transfer Fee Rates**

- Clark, Cuyahoga, Stark and Summit counties at .30 cents per \$100
- Butler, Delaware, Hamilton, Lucas, Warren counties at .20 cents per \$100
- Darke, Greene, Miami, Montgomery and Preble counties at .10 per \$100
- Franklin and Hamilton counties have proposals to increase to .30 cents per \$100



General Fund

- Revenue generation options are limited by the Board of County Commissioners pursuant to Ohio Revised Code.
- County Permissive Revenue Options
 - Property Transfer Fee
 - ½ cent Sales Tax increase
 - Public Utility Tax has not been levied by any Ohio county.

General Fund

Description for Revenues	2003	2004	2005	2006 Estimate	2007 Proposed	2008 Projected	2009 Projected
Sales Taxes	\$64.2	\$65.4	\$66.0	\$64.5	\$65.1	\$66.4	\$67.8
Property Taxes	14.9	15.0	15.3	16.8	15.7	15.4	16.7
Other Taxes	2.0	2.1	2.3	2.1	5.4	5.8	5.9
Local Govt. Funds	15.4	15.3	15.3	15.9	15.9	15.9	15.9
Other Intergovt.	6.3	6.5	5.8	6.8	7.3	7.6	8.1
Invest. Income	20.3	18.0	14.9	18.4	19.3	20.1	20.9
Chgs. For Services	18.7	18.4	18.1	18.9	18.6	19.0	19.3
Other Revenues	9.0	13.7	7.4	6.7	6.5	6.6	6.7
Totals	\$150.8	\$154.4	\$145.1	\$150.1	\$153.8	\$156.8	\$161.3
Percent Change		2.4%	(6.0)%	3.5%	2.5%	2.0%	2.9%

General Fund

Description for Expenses	2003	2004	2005	2006 Estimate	2007 Proposed	2008 Projected	2009 Projected
Salaries	\$65.1	\$66.9	\$64.7	\$65.1	\$71.3	\$73.8	\$76.1
Fringe Benefits	20.2	20.5	21.5	23.6	25.0	26.8	28.6
Operating/Prof. Services	23.6	27.3	23.2	26.5	28.2	28.5	28.8
Public Assistance	8.1	9.4	8.2	8.9	9.7	10.2	10.6
Operating Subsidies	7.1	7.3	7.5	8.6	8.9	9.2	9.4
Prisoner Care	3.9	0	.5	.3	1.1	1.1	1.1
Comm. Programs	7.1	4.8	4.2	4.5	4.5	4.5	4.5
Other Expenses*	17.6	18.6	20.4	12.6	7.6	7.5	7.5
Totals	\$152.7	\$154.8	\$150.2	\$150.1	\$156.3	\$161.6	\$166.6
Percent Change		1.4%	(3.0%)	0.0%	4.2%	3.4%	3.1%

General Fund

Description	2003	2004	2005	2006 Estimate	2007 Proposed	2008 Projected	2009 Projected
Unenc. Beginning Cash Balance	\$37.6	\$35.7	\$35.3	\$30.2	\$30.2	\$27.7	\$22.9
Total Revenues	150.8	154.4	145.1	150.1	153.8	156.8	161.3
Total Expenses	152.7	154.8	150.2	150.1	156.3	161.6	166.6
Revenue Over / (Under) Expenses	(\$1.9)	(\$0.4)	(\$5.1)		(\$2.5)	(\$4.8)	(\$5.3)
Est. Unenc. Ending Cash Balance	\$35.7	\$35.3	\$30.2	\$30.2	\$27.7	\$22.9	\$17.6
Est. Unenc. Ending Cash Balance without Property Transfer Fee	\$35.7	\$35.3	\$30.2	\$30.2	\$24.3	\$19.0	\$13.6



General Fund Budgets by Department

Administrative Services

Auditor

Board of County Commissioners

Board of Elections

Clerk of Commission

Clerk of Courts

Common Pleas Court - General

Community/Economic
Development

Coroner

County Administrator

County Court

Court of Appeals

Data Processing Board

Domestic Relations Court

Engineer

Juvenile Court

Municipal Courts

Non-Departmental

Office of Management & Budget

Probate Court

Prosecutor

Public Defender

Public Works

Recorder

Records Center & Archives

Sheriff

Treasurer

Veteran Services Commission



2007 Budget Highlights by Program

Social Services

Judicial & Law Enforcement

Environment & Public Works

General Government

Debt Service

Community/Economic Development

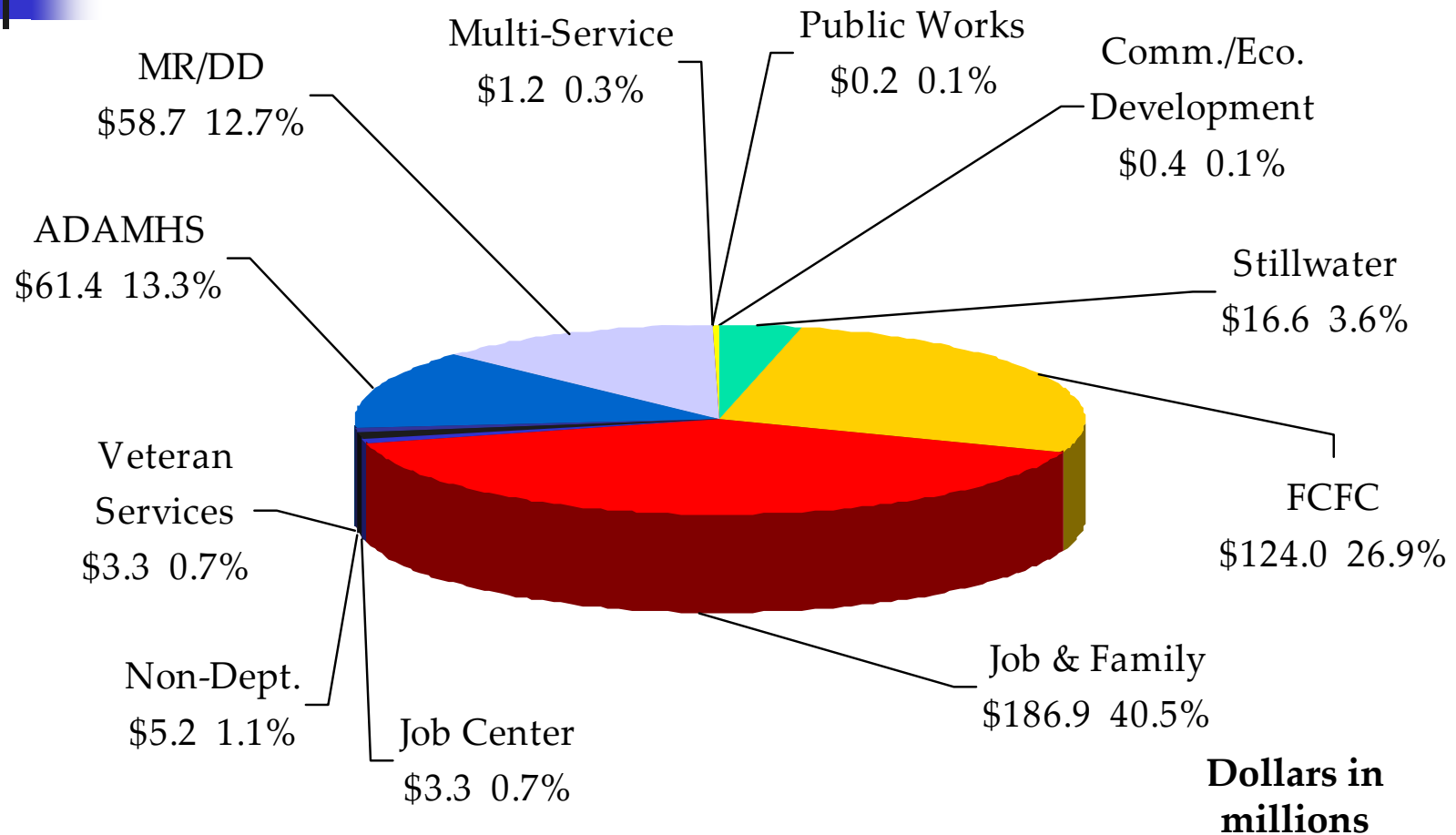
Social Services

- **2007 Budget Highlights**
 - **\$461.2 million or 50.4% of the total budget.**
 - **\$8.4 million or 5.4% of the General Fund budget.**



Social Services

by Department \$461.2 Million





Social Services ADAMHS Board

- **Budget Highlights**

- **\$61.4 million, a 0.7% or \$0.5 million increase from 2006.**
- Local Medicaid match driving expenses
- Continued demand for alcohol, mental health and drug addiction services
- Homeless Solutions Task Force Report includes increased homeless mental health and drug addiction services.



Social Services Board of MRDD

- **Budget Highlights**

- The operating budget is \$49.9 million, a 10.9% or \$4.9 million increase from 2006.
- Personal Services have increased \$2.2 million or 6.2% over 2006.
- 27 new positions to meet increased safety and service needs with \$0.5 million revenue reimbursed from other agencies.



Social Services Board of MRDD

- **Budget Highlights**

- Residential, Family Home Services, MRDD/MH Support and Federal Grants total \$8.8 million.
- Continued emphasis on transitioning consumers to I/O waiver programs
- Over 2,790 served annually
- Increased demand for residential services



Social Services

Job & Family Services

- **Budget Highlights**

- \$186.9 million proposed budget for 2007
- Budget maintains community safety net and self sufficiency programs with the Job Center serving as a focal point of job services.
- Includes the Public Assistance, Child Support Enforcement Agency, Children Services Board and Workforce Investment Act (WIA) Programs



Social Services

Job & Family Services

- **Budget Highlights**

- Job & Family Services merged with the Children Services Board in May 2006.
- JFS budget moved from state to calendar year.
- Transition teams established to merge agency services.
- 84.0% of Children Services clients are eligible for JFS services and 91.0% are eligible for Medicaid.



Social Services

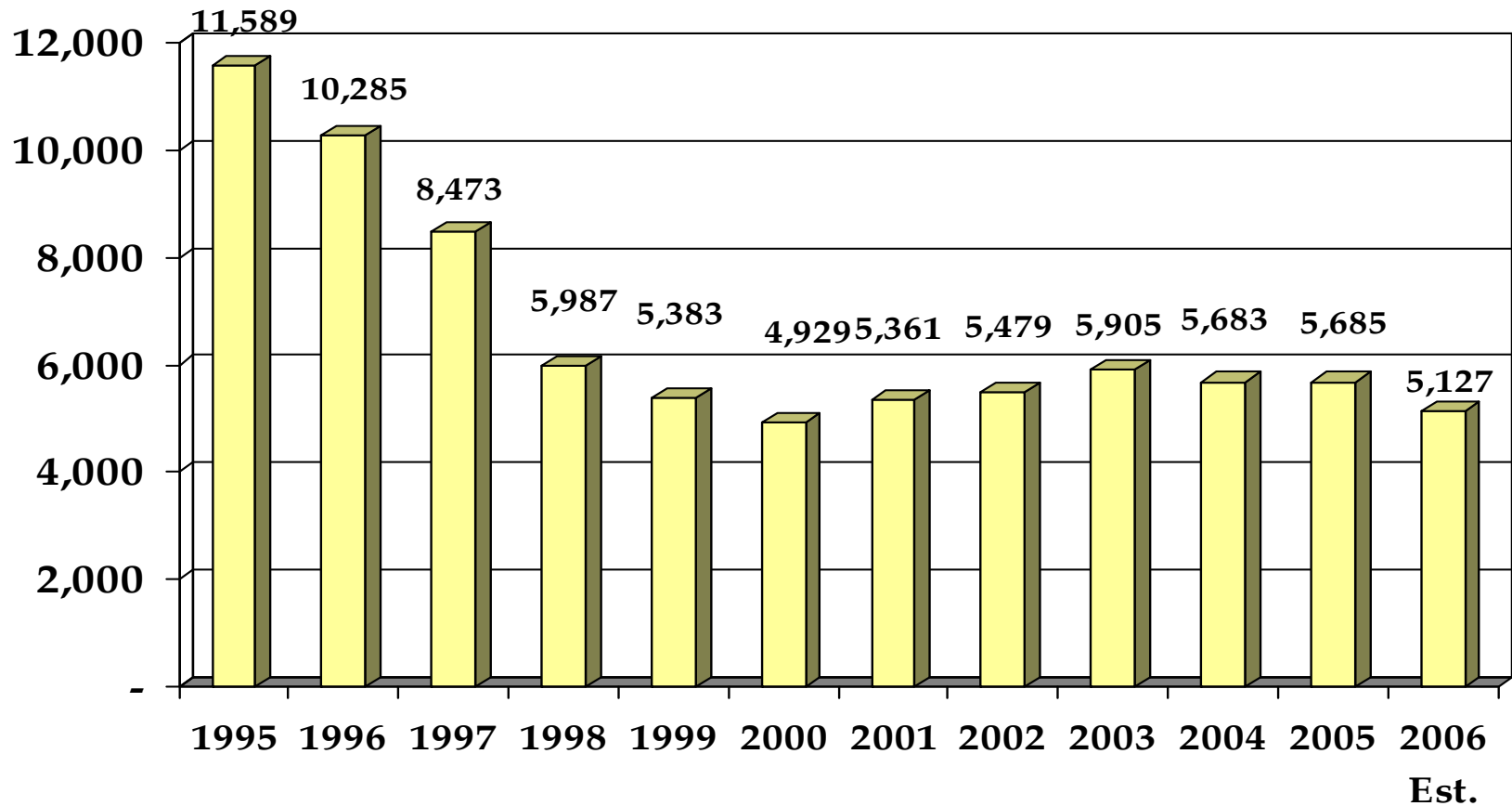
Job & Family Services

- **Budget Highlights**

- Transition Center created in 2006 helping laid off workers transition into new careers.
- Work advancement unit began operations in 2006.
- Workforce Development and Community Economic Development are working in tandem.
- Estimated 37,116 were served at the Job Bank in 2006.

Social Services Job & Family Services

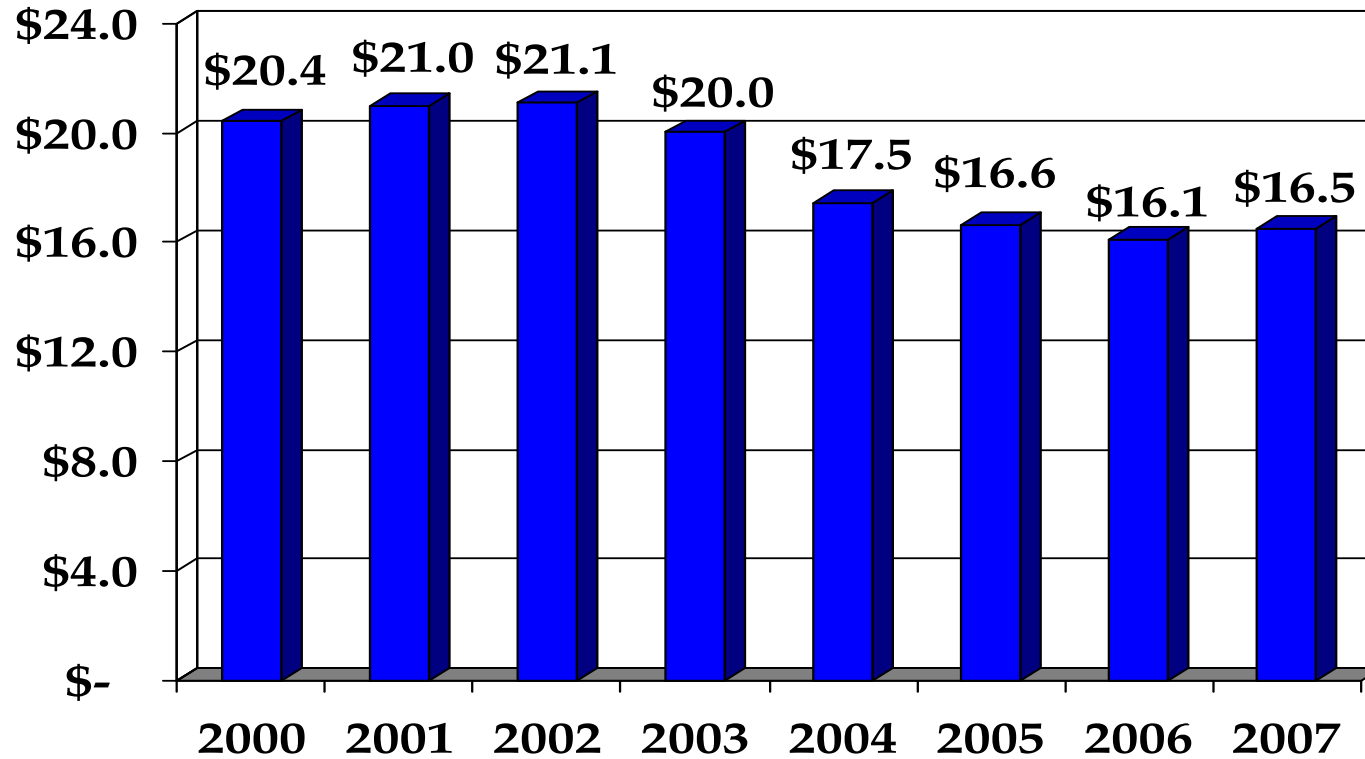
OWF Caseload



Social Services

Job & Family Services - CSB

Placement Costs

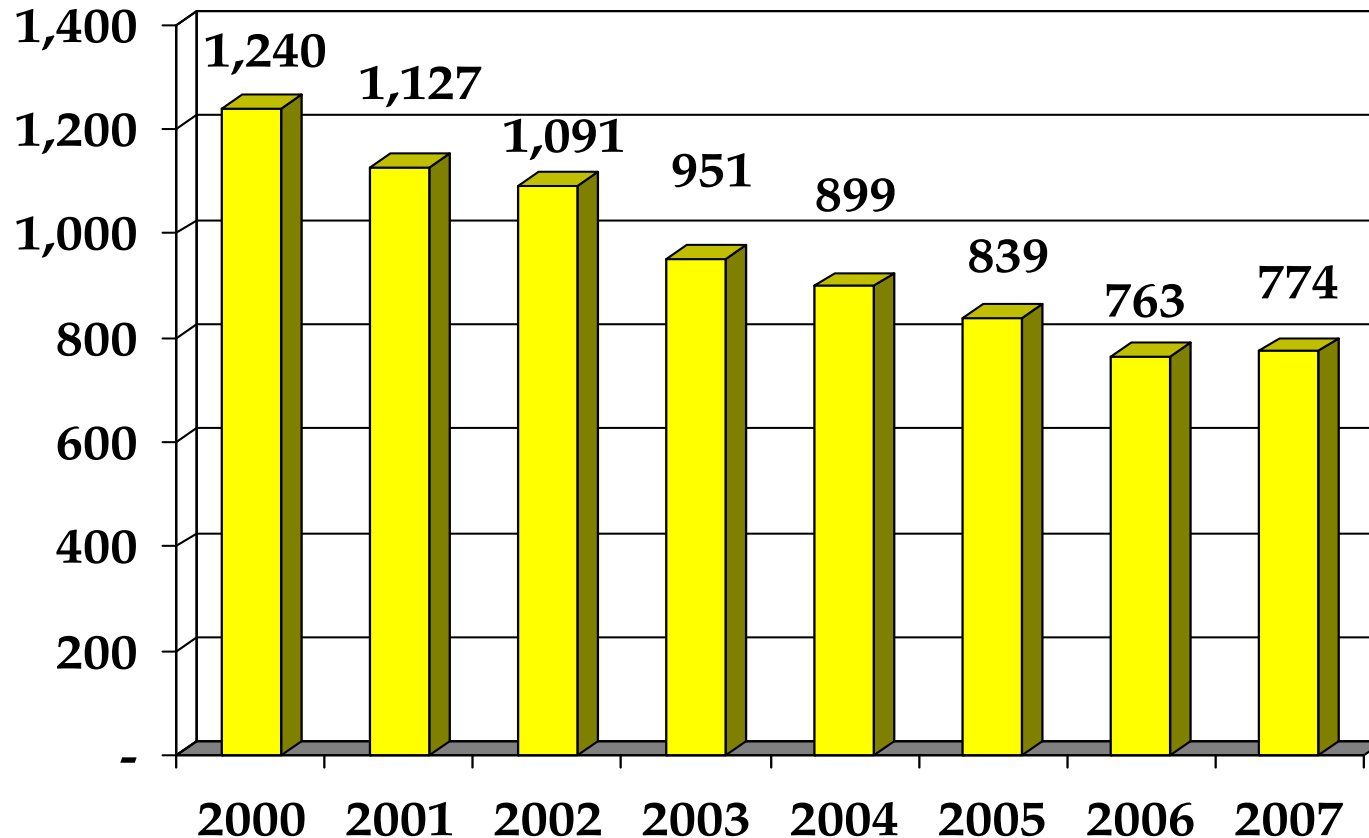


Dollars in millions

Social Services

Job & Family Services - CSB

Number of Children in Placement





Social Services Stillwater Center

- **Budget Highlights**

- **The Stillwater Center and Country View Manor appropriation totals \$16.6 million, a 0.02% or \$0.1 million decrease under the 2006 appropriation.**
- Challenges continue in maintaining Medicaid funding from the State of Ohio
- Increased costs of contracted nursing and other temporary services
- Country View Manor's operations will be transitioned to Miami Valley Housing Opportunities (MVHO) at the end of 2007. Estimated levy savings is \$1.6 million.



Social Services

Family & Children First

- **Budget Highlights**

- \$124.0 million, a 2.2% or \$2.7 million increase from the 2006 appropriation.
- Budget includes Human Service Levy Funds along with FCFC Administration, Domestic Violence, Help Me Grow Program, and PRC TANF Services.
- 2007 focus on passage of human services levy
- Human Services Levy A is due to expire in 2008 and will be on the ballot in November 2007.

Social Services

Family & Children First

- **Budget Highlights (in millions)**

- The Human Services Levies total \$109.3 million and have increased 3.7% or \$3.9 million over the 2006 Adopted Budget.

Agency	2006	2007	06-07 \$	06-07 %
ADAMHS	\$21.1	\$22.2	\$1.1	5.3%
Board of MR/DD	\$22.4	\$23.7	\$1.3	5.9%
Children Services Board	\$21.6	\$22.3	\$0.7	3.4%
Combined Health District	\$15.9	\$16.8	\$0.9	6.0%
Community Agencies	\$ 2.4	\$.9	(\$1.5)	(62.5%)
Frail & Elderly Services	\$ 5.6	\$ 5.6		0.0%
Indigent Ill	\$ 5.5	\$ 5.5		0.0%
Other Services	\$10.9	\$ 12.3	\$ 1.4	12.9%
Total Human Service Levies	\$105.4	\$109.3	\$3.9	3.7%



Social Services

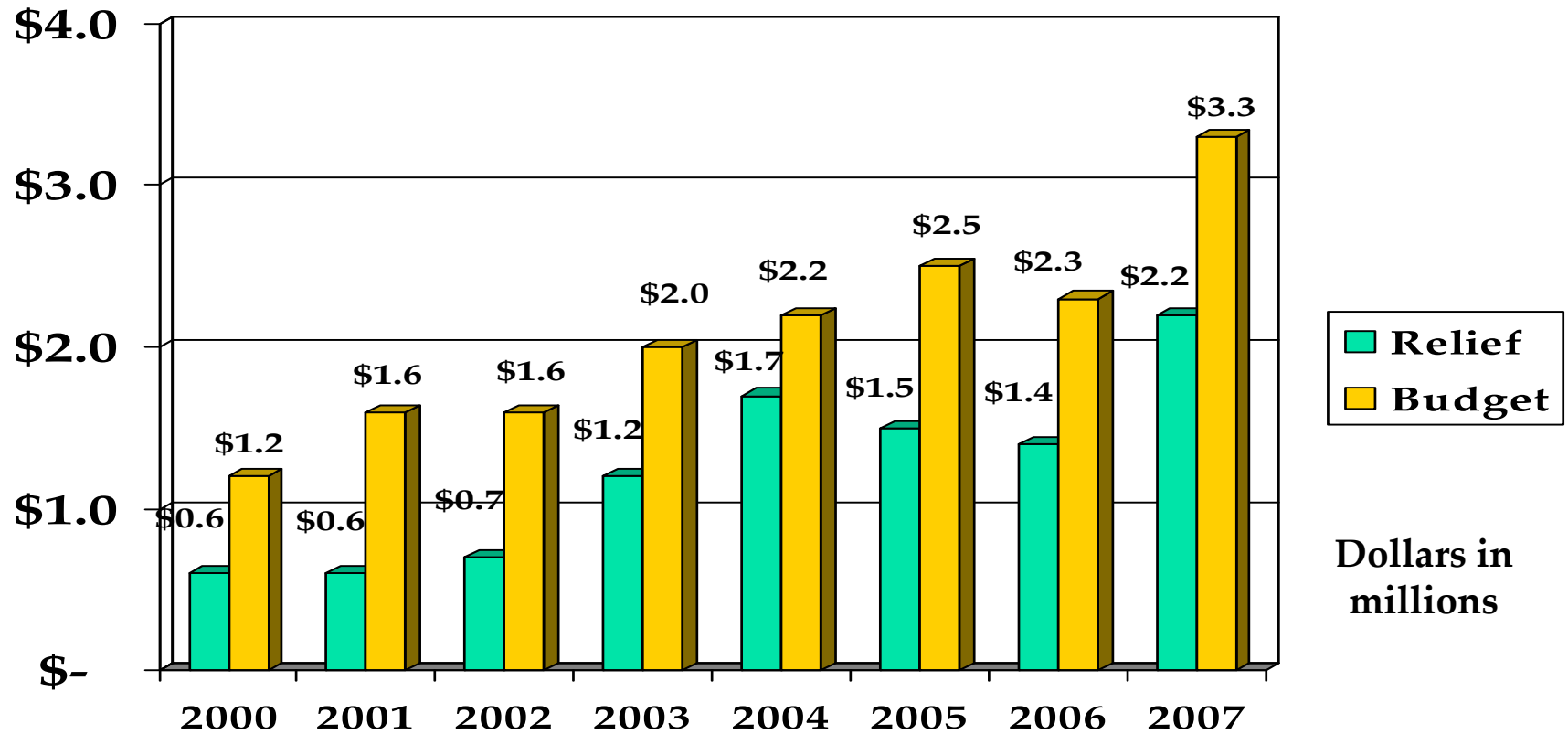
Veterans Services

- **Veterans Services**

- Decreased funding for Veterans Services Commission by \$0.4 million in 2007.
- Veterans Services Commission is entitled up to ½ mill of property taxes in the county. This equates to \$5.3 million.
- Veteran Services Commission focusing on managing costs of Soldiers' Relief Allowance.
- The 2007 budget is \$3.3 million.

Social Services Veterans Services

General Fund Soldier Relief Allowance

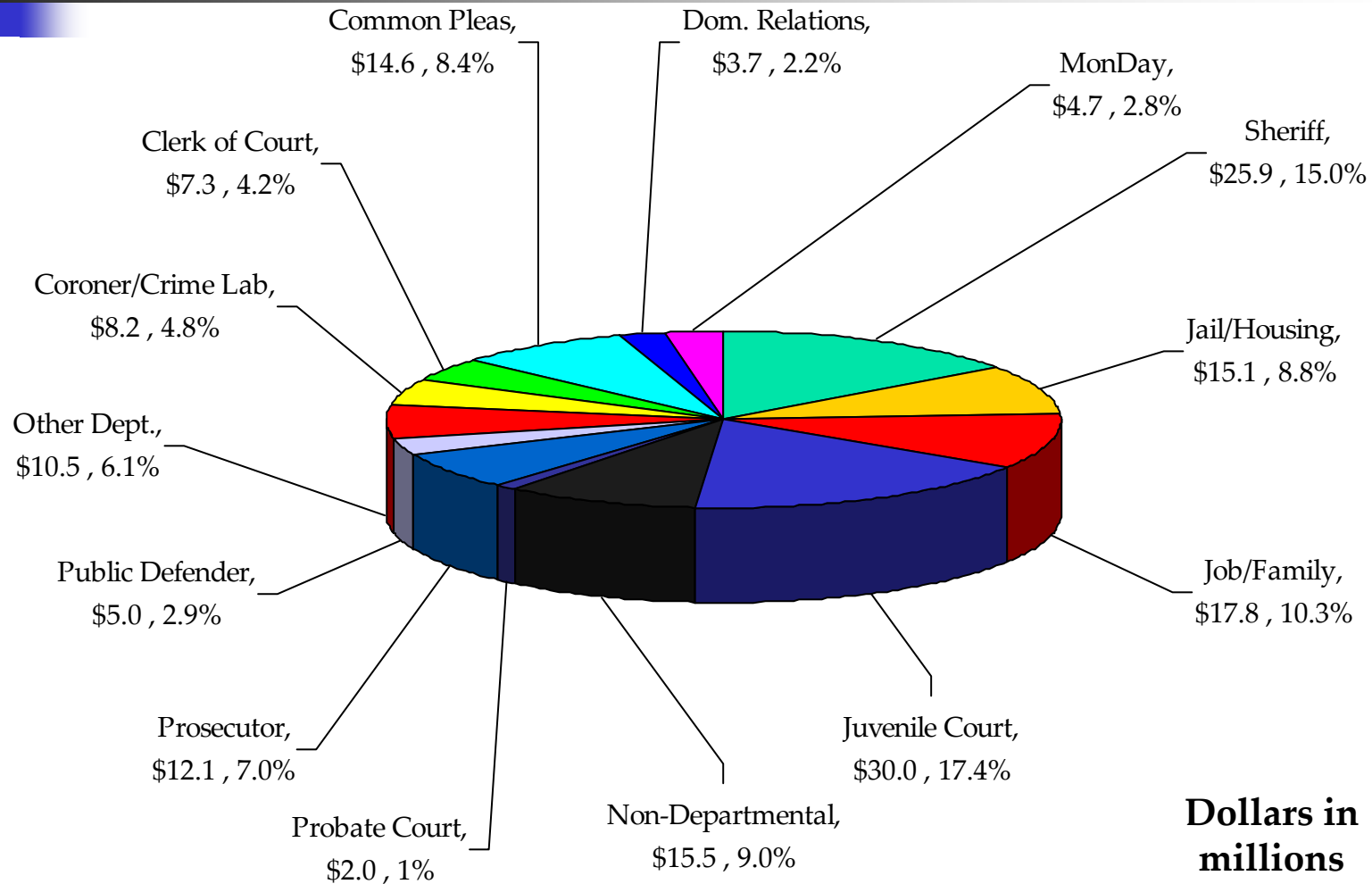


Judicial & Law Enforcement

- 2007 Budget Highlights
 - \$172.4 million or 18.9% of the total budget.
 - \$107.1 million or 68.5% of the General Fund budget.



Judicial & Law Enforcement by Department \$172.4 Million



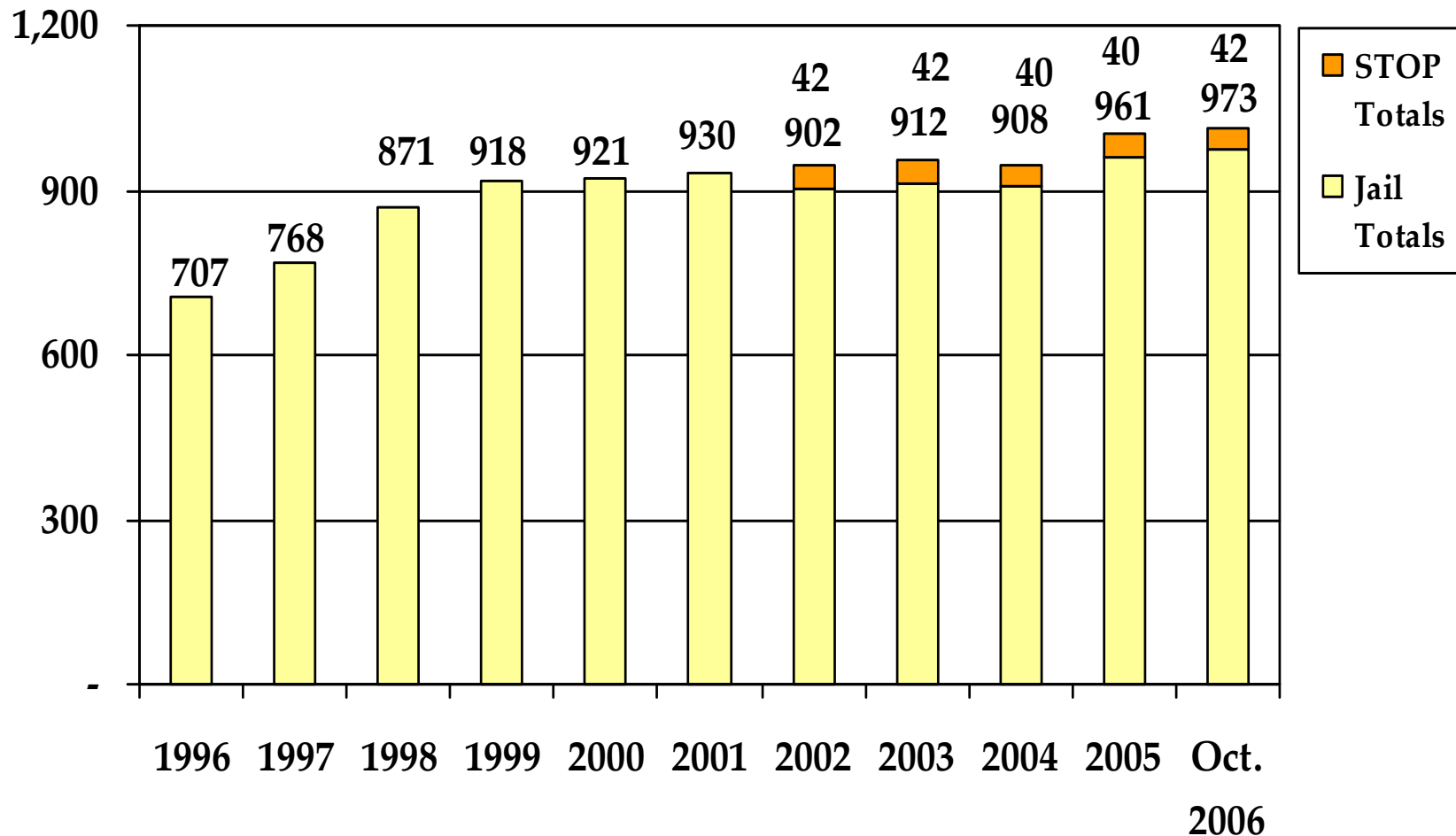
Judicial & Law Enforcement

- **Sheriff – Prisoner Housing**
 - Prisoner housing cost continues to grow.
 - Prisoner housing costs are \$16.2 million, 8.1% or \$1.2 million above 2006.
 - Cost include housing of prisoners in surrounding counties.
 - 2007 budget reflects an increase of \$0.9 million for the prisoner medical contract.



Judicial & Law Enforcement

Prisoner Housing Average Daily Population





Judicial & Law Enforcement

■ Highlights – Juvenile Justice Center

- Construction continues, completion scheduled mid 2007.
- 144 juvenile detention beds
- Dora Tate facility will close.
- Consolidation of court and support functions
- Expanded Intervention Center
- Eliminates planned transportation and security costs.
- 2007 General Fund costs
 - \$1.0 million for 39 new positions and operating costs for Juvenile Detention.
 - \$0.8 million for building operating costs for Public Works.
- \$0.3 million included for 10 additional positions for Detention Center Education Special Revenue Fund.



Judicial & Law Enforcement

■ Highlights – 800 MHz System

- 2007 - 7th site in German Township will result in an average of 97% coverage for outdoor, indoor residential and commercial emergency communications.
- 800 MHz has over 3,054 users in 2007 in 25 jurisdictions.
- Agency and government communication during emergencies is ensured.
- Emergency Management's Advisory Committee ranked communications as top priority.



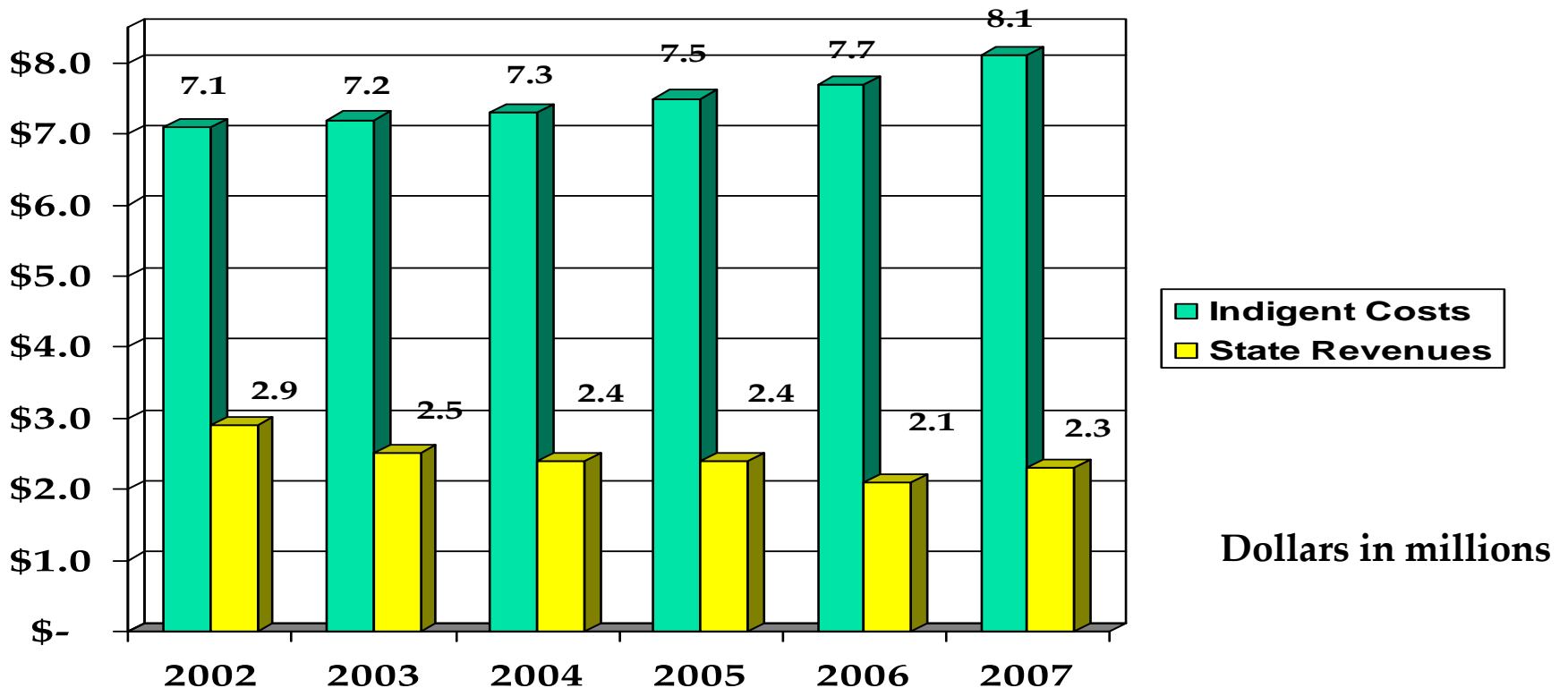
Judicial & Law Enforcement

- **Highlights – 800 MHz System (Continued)**
 - Next step is to review recent study on interconnectivity.
 - General Fund subsidy is \$0.2 million and total system cost was \$10.7 million.
 - Three year community loan program for radio purchases
 - Fourteen jurisdictions have participated.
 - Dispatch study completed in 2006. Possible consolidation of services with multiple jurisdictions in 2007.
 - Savings of total consolidation \$6.5 million

Judicial & Law Enforcement

■ Highlights

- Continued flat state funding for Public Defender and Assigned Counsel





Judicial & Law Enforcement

- **Highlights-Criminal Justice Information System**
 - Criminal Justice Council and the Clerk of Courts Office have implemented an integrated criminal justice automation system which shares information automatically.
 - Allows joint information with Jail, Courts and Clerk of Court's Offices
 - All foster care parents will be checked against system on a nightly basis.
 - Improves the efficiency with increased case processing, access to data and reduced duplication.
 - Over 1,400 users and will extend system to surrounding counties in 2007.



Judicial & Law Enforcement

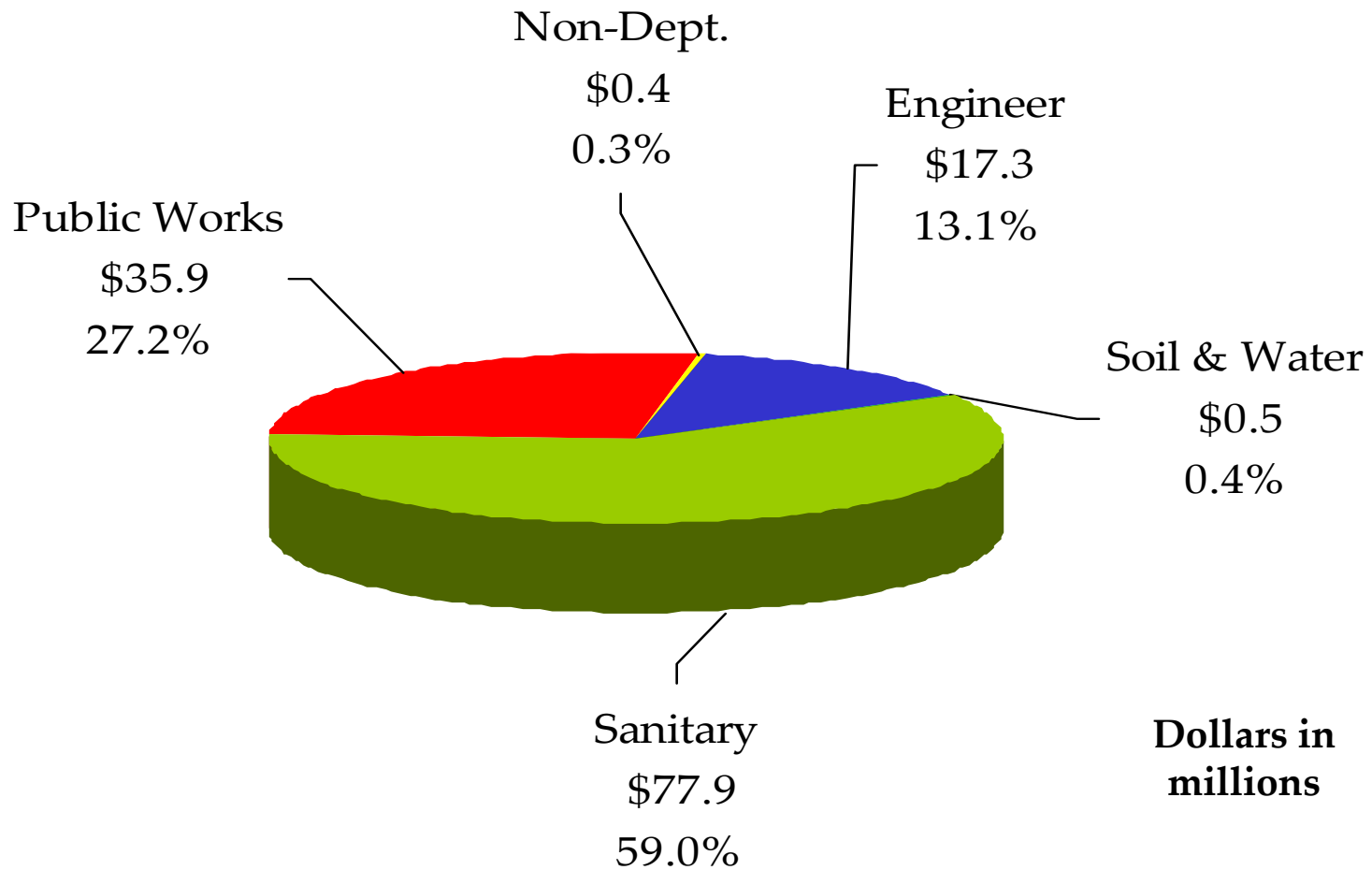
- **Highlights – Child Support**
 - **Job & Family Services Child Support Budget is \$17.8 million, \$3.2 million or 22.0% above 2006 Adopted.**
 - \$105.0 million collected for 2006 support payments.
 - Over 56,000 children served
 - Total General Fund share of costs for the Child Support Enforcement Agency is \$2.0 million.
 - Agency exceeded performance measurements.

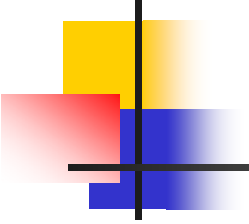
Environment & Public Works

- 2007 Budget Highlights
 - \$132.0 million or 14.4% of the total budget.
 - \$0.9 million or 0.6% of the General Fund budget.



Environment & Public Works by Department \$132.0 Million





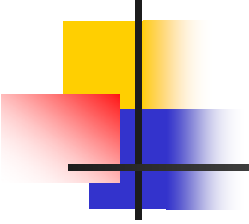
Environment & Public Works County Engineer

- **Budget Highlights**

- **\$17.3 million, an increase of 3.7% or \$0.6 million over the 2006 Adopted Budget.**
- Revenues for the Road Auto & Gas fund are expected to remain flat.
- Road improvement projects:
 - Austin Road Improvements
 - Needmore Road Improvements
 - Clys and Spring Valley (in cooperation with Washington Township)
 - Derby and Infirmery (in cooperation with Jefferson Township)

Environment & Public Works

Sanitary Engineering



- **Budget Highlights**

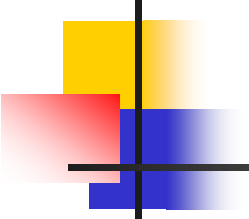
- **\$77.9 million, a 4.3% or \$3.2 million increase from the 2006 Adopted Budget.**
- Includes water and sewer funds, inspection services, capital projects, connection fees and other fees.
- Debt service comprises 19.5% of the total sanitary budget or \$15.2 million.



Environment & Public Works

Sanitary Engineering

- **Budget Highlights - Sewer**
 - \$44.8 million, a 4.1% or \$1.8 million increase over the 2006 Adopted Budget.
 - Sewer Master Plan Project construction continues
 - Treatment plant master plan is underway.
 - Construction of Sugarcreek Treatment plant with Greene County will begin in 2007.
 - Rate increase of 6.75% in 2007 due to increased debt service from capital programs.



Environment & Public Works

Sanitary Engineering

- **Budget Highlights - Water**
 - \$31.7 million, a 4.6% or \$1.5 million increase from the 2006 Adopted Budget.
 - Rates increase 4.1% in 2007 primarily due to City of Dayton water rate increases.
 - Water purchased from the City of Dayton is anticipated to increase 3.6%.
 - Completed north automated meter reading system in 2006.

Environment & Public Works

Sanitary Engineering

- **Future Issues**

- Automated meter reading program in southern system
- Sewer Master Plan issues
- Economic development priorities
- Improved operational efficiencies
- Greene County/Sugarcreek Plant





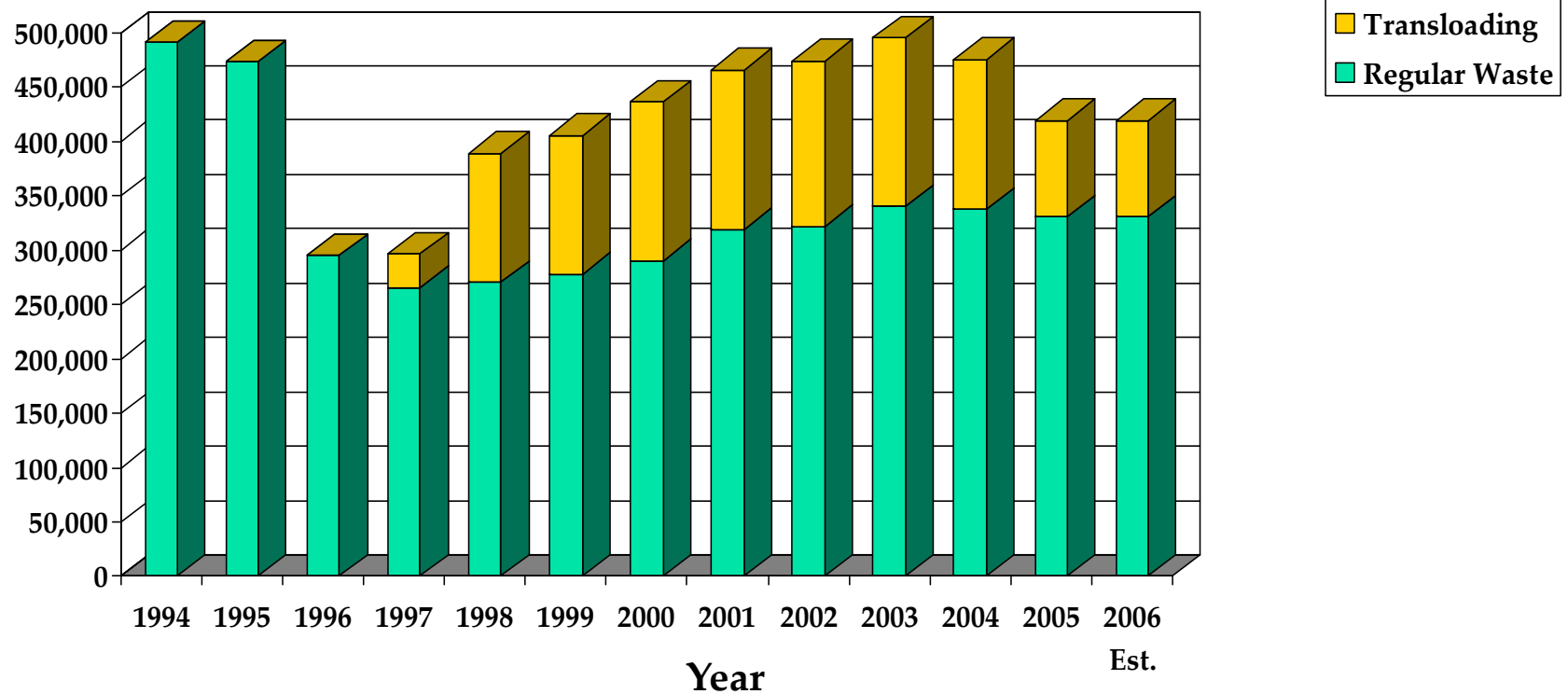
Environment & Public Works Solid Waste Management

- **Budget Highlights**

- **\$32.3 million, a 44.8% increase or \$10.0 million above the 2006 Adopted Budget.**
- Fund is stable due to consistent trash receipts, with no planned rate increases.
- Increases in Solid Waste budget are due to a one-time capital transfer expense budgeted in 2007 for the North Transfer Station.
- In addition, Solid Waste funds include budgets for the Solid Waste Planning Committee for \$2.3 million, the Development Fee fund for \$1.1 million and grant funds for \$0.1 million.

Environment & Public Works

Solid Waste



1. The 2006 data is estimated through 12/31/06.
2. Waste is transported to Bellefontaine, Ohio.
3. Landfill bid planned for 2007.



General Government

- **2007 Budget Highlights**

- **\$108.3 million or 11.8% of the total budget, \$29.0 million or 18.6% of the General Fund budget.**
- \$0.5 million for General Fund building maintenance projects and no funding for capital renovations
- Minor replacement equipment funded
- Common Pleas Court asbestos removal and renovation project will be underway in 2007.
- Continued funding of previously approved construction projects and renovations

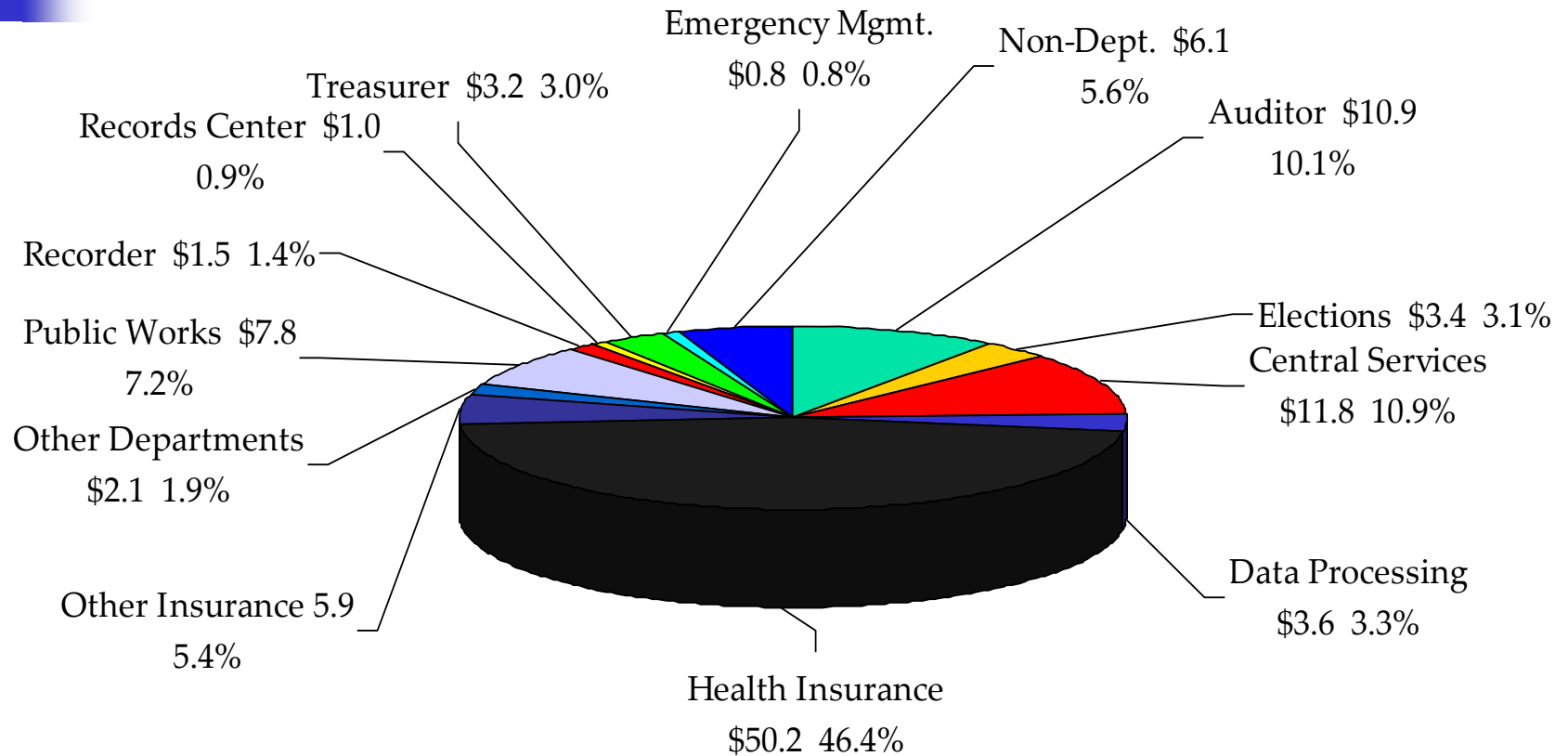


General Government

- **2007 Board of Elections**

- Costs of elections continue to increase
- State and federal election mandates increase the need for staffing.
- New voting machines require additional technical staffing support from Data Processing, and competent technically experienced poll workers.
- Additional voting machines needed for precincts.
- Funded requests include 5 full-time staff and increased operating expenses for \$0.5 million.

General Government by Department \$108.3 Million



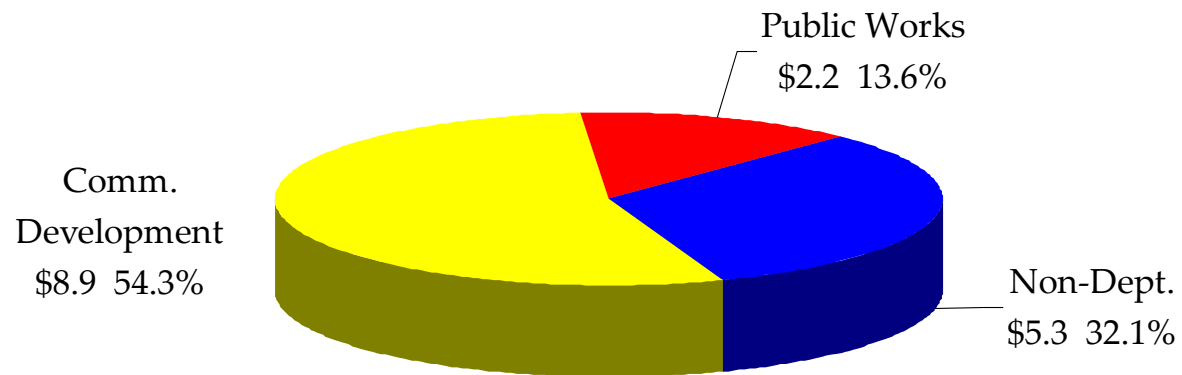
Emergency Management, Central Services & Insurance are under the Administrative Services Department.

Community & Economic Development

- 2007 Budget Highlights
 - \$16.4 million or 1.8% of the total budget.
 - \$8.3 million or 5.3% of the General Fund budget.



Community & Economic by Department \$16.4 Million



Dollars in
millions

Community & Economic Development

- **Community Programs**

Community Programs	2002 Adopted	2006 Adopted	2007 Proposed	02-07 % Chg.	02-07 \$ Chg.
ED/GE Program (One-time 06 increase)	\$5.1	\$3.0	\$3.0	(41.2%)	(\$2.1)
Arts & Cultural Program	\$2.0	\$1.0	\$1.0	(50.0%)	(\$1.0)
Affordable Housing	\$1.0	\$0.5	\$0.5	(50.0%)	(\$0.5)
Total	\$8.1	\$4.5	\$4.5	(44.4%)	(\$3.6)

Community & Economic Development



- **Budget Highlights**

- Working Partnerships with other jurisdictions and business community on economic development opportunities
 - ED/GE Program
 - Transportation Improvement District (TID)
 - Port Authority
 - Business Retention utilizing Business First Programs
 - Business recruitment through the Dayton Development Coalition
 - Downtown Dayton Partnership



Debt Service \$24.4 Million

- **2007 Budget Highlights**

- **\$24.4 million or 2.7% of the total budget is for debt payments in 2007, \$0.1 million or 0.2% below the 2006 Adopted Budget.**
- **\$2.6 million or 1.6% of the General Fund budget.**
 - The county bond rating from Moody's Investment Service is Aa2 and Standard and Poor's rating is AA.
 - General Obligation debt was refunded in 2006.



Summary

- **Greatest Challenges to County Budget**
 - Flat revenue growth
 - Volatility of investment income
 - Future of state and federal budget cuts
 - Deferral of capital maintenance costs
 - Controlling compensation and health insurance costs
 - Continued growth in mandated services
 - Opening of the Juvenile Justice Center
 - Continued increase in prisoner housing

Board of County Commissioners



MONTGOMERY
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