Montgomery County

2007 Budget Presentation
Board of County Commissioners
$824.9 million calendar year appropriation

Increase due to change of Job & Family Services from a state fiscal year to a calendar year

Additional appropriation for state and federal programs throughout the year is $89.8 million.

The total county appropriation is $914.7 million, which is an increase of $96.1 million or 11.7% over the 2006 Adopted Budget of $818.6 million.
2007 Proposed Calendar Year Budget

General Government: 13.1%
Environ. & Public Works: 16.0%
Debt Service: 3.0%
Judical/Law Enforcement: 19.2%
Comm. & Economic Development: 1.5%
Social Services: 47.2%

$824.9 Million
2007 Proposed Total County Budget

General Government 11.8%
Judicial/Law Enforcement 18.9%
Social Services 50.4%
Comm. & Economic Development 1.8%
Debt Service 2.7%
Envron. & Public Works 14.4%

$914.7 Million - Includes Grant Programs
General Fund

- General Fund
  - General operating fund of the county
  - General Fund 17.1% of total county appropriation
  - Funds the activities of most county elected officials
  - Provides mandated services such as courts, jail, juvenile crime, elections and other general government functions.
General Fund Revenue Budget

- Sales Tax: 42.4%
- Charges for Services: 12.1%
- Local Gov't Fund: 10.3%
- Fines / Forfeitures: 0.7%
- Property Tax: 10.2%
- Property Transfer Fee: 3.5%
- Intergov't: 4.5%
- Other: 3.7%
- Investment Income: 12.6%

Total: $153.8 Million
General Fund Revenues

Sales Tax Receipts ( Millions ) 2000 - 2009

- Flat sales tax collections over last six years
- Impact of retail growth outside Montgomery County
• Phase out of personal property taxes with a decrease of $0.8 million in 2007
• State reimbursement planned through 2010. Phase out will begin in 2011.
General Fund Revenues

State Local Govt. Fund Receipts (Millions) 2000 - 2009

- Freeze on state funding since 2002
- State commission reviewing local government distributions
- Local Gov’t. Funds reflected positive growth prior to 2002
General Fund Revenues

Investment Income Receipts (Millions) 2000 - 2009

- Volatility of investment income due to changes in interest rates
- Types of investments are restricted by state law
General Fund Revenues

Charges for Services (Millions) 2000 - 2009

- Most rates in this category set by state law and are at the maximum
- Includes various revenue collected by elected officials
• Anticipates increasing property transfer fee to .30 cents per $100 in 2007
If General Fund receipts grew with inflation, 2007 revenues would be $32.6 million higher than the 2007 proposed budget.

Dollars in Millions

If General Fund receipts grew with inflation, 2007 revenues would be $32.6 million higher than the 2007 proposed budget.
General Fund Budget by Program

- General Gov't: 18.6%
- Judicial & Law: 68.5%
- Social Services: 5.4%
- Debt Services: 1.6%
- Comm. Development: 5.3%
- Env./Public Works: 0.6%

Total: $156.3 Million
General Fund
Budget by Category

$156.3 Million

Personal Services
61.6%

Prof. Services
16.0%

Operating Expenses
22.4%
General Fund

2007 Expenditure Issues

- 4.7% increase or $7.0 million greater than the 2006 Adopted Budget
- Budget guidelines 3.0% increase in overall Salary budget, no increases in operating expenses
- Employer share of PERS increased to 13.85%.
- Soldiers’ Relief Allowance decreased for Veteran Services by $0.5 million.
- Prisoner medical care increased by $0.9 million.
General Fund

- **2007 Expenditure Issues**
  - **Juvenile Justice Center**
    - Funded 39 new positions and building operating costs
    - Juvenile Justice Center costs budgeted at $1.8 million
    - 2007 costs are prorated and balance of $0.8 million to be funded in 2008 for a total cost of $2.6 million.
  - Funded 5 new positions for the Board of Elections due to increased workload, new election system and state mandates.
  - Building maintenance program funded at $0.5 million.
General Fund

Property Transfer Fee
- Currently .10 cents per $100 on deeds conveying real property
- Budget includes proposal to raise transfer fee to .30 cents per $100.
- Revenue generated would help offset costs for Juvenile Justice & Detention operations and general fund operating costs.
- Anticipated revenue increase is $3.8 - $4.0 million annually.
- Other same-sized counties using .30 cent transfer fee.
General Fund

County Transfer Fee Rates

- Clark, Cuyahoga, Stark and Summit counties at .30 cents per $100
- Butler, Delaware, Hamilton, Lucas, Warren counties at .20 cents per $100
- Darke, Greene, Miami, Montgomery and Preble counties at .10 per $100
- Franklin and Hamilton counties have proposals to increase to .30 cents per $100
General Fund

- Revenue generation options are limited by the Board of County Commissioners pursuant to Ohio Revised Code.
- County Permissive Revenue Options
  - Property Transfer Fee
  - ½ cent Sales Tax increase
  - Public Utility Tax has not been levied by any Ohio county.
# General Fund

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## General Fund

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# General Fund

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# General Fund

## Budgets by Department

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<td>Administrative Services</td>
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<tr>
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<td>Coroner</td>
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<td>County Administrator</td>
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<td>Juvenile Court</td>
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<td>Municipal Courts</td>
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<td>Non-Departmental</td>
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<td>Office of Management &amp; Budget</td>
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<td>Probate Court</td>
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<td>Public Works</td>
</tr>
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<td>Recorder</td>
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<tr>
<td>Records Center &amp; Archives</td>
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<tr>
<td>Sheriff</td>
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<tr>
<td>Treasurer</td>
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<td>Veteran Services Commission</td>
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</table>
2007 Budget Highlights by Program

Social Services
Judicial & Law Enforcement
Environment & Public Works
General Government
Debt Service
Community/Economic Development
Social Services

2007 Budget Highlights

- $461.2 million or 50.4% of the total budget.
- $8.4 million or 5.4% of the General Fund budget.
Social Services by Department $461.2 Million

- ADAMHS $61.4 13.3%
- MR/DD $58.7 12.7%
- Stillwater $16.6 3.6%
- FCFC $124.0 26.9%
- Veteran Services $3.3 0.7%
- Job Center $3.3 0.7%
- Job & Family $186.9 40.5%
- Public Works $0.2 0.1%
- Non-Dept. $5.2 1.1%
- Multi-Service $1.2 0.3%
- Comm./Eco. Development $0.4 0.1%

Dollars in millions
Social Services
ADAMHS Board

- **Budget Highlights**
  - $61.4 million, a 0.7% or $0.5 million increase from 2006.
  - Local Medicaid match driving expenses
  - Continued demand for alcohol, mental health and drug addiction services
  - Homeless Solutions Task Force Report includes increased homeless mental health and drug addiction services.
Social Services
Board of MRDD

- **Budget Highlights**
  - The operating budget is $49.9 million, a 10.9% or $4.9 million increase from 2006.
  - Personal Services have increased $2.2 million or 6.2% over 2006.
  - 27 new positions to meet increased safety and service needs with $0.5 million revenue reimbursed from other agencies.
Social Services
Board of MRDD

Budget Highlights

- Residential, Family Home Services, MRDD/MH Support and Federal Grants total $8.8 million.
- Continued emphasis on transitioning consumers to I/O waiver programs
- Over 2,790 served annually
- Increased demand for residential services
Social Services
Job & Family Services

- **Budget Highlights**
  - $186.9 million proposed budget for 2007
  - Budget maintains community safety net and self sufficiency programs with the Job Center serving as a focal point of job services.
  - Includes the Public Assistance, Child Support Enforcement Agency, Children Services Board and Workforce Investment Act (WIA) Programs
Social Services
Job & Family Services

Budget Highlights

- Job & Family Services merged with the Children Services Board in May 2006.
- JFS budget moved from state to calendar year.
- Transition teams established to merge agency services.
- 84.0% of Children Services clients are eligible for JFS services and 91.0% are eligible for Medicaid.
Social Services
Job & Family Services

Budget Highlights

- Transition Center created in 2006 helping laid off workers transition into new careers.
- Work advancement unit began operations in 2006.
- Workforce Development and Community Economic Development are working in tandem.
- Estimated 37,116 were served at the Job Bank in 2006.
Social Services
Job & Family Services - CSB

Placement Costs

Dollars in millions

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<td>2006</td>
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<tr>
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Social Services
Job & Family Services - CSB

Number of Children in Placement

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<td>2006</td>
<td>763</td>
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<td>2007</td>
<td>774</td>
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Budget Highlights

- The Stillwater Center and Country View Manor appropriation totals $16.6 million, a 0.02% or $0.1 million decrease under the 2006 appropriation.
- Challenges continue in maintaining Medicaid funding from the State of Ohio
- Increased costs of contracted nursing and other temporary services
- Country View Manor’s operations will be transitioned to Miami Valley Housing Opportunities (MVHO) at the end of 2007. Estimated levy savings is $1.6 million.
Social Services
Family & Children First

- **Budget Highlights**
  - $124.0 million, a 2.2% or $2.7 million increase from the 2006 appropriation.
  - Budget includes Human Service Levy Funds along with FCFC Administration, Domestic Violence, Help Me Grow Program, and PRC TANF Services.
  - 2007 focus on passage of human services levy
  - Human Services Levy A is due to expire in 2008 and will be on the ballot in November 2007.
Social Services
Family & Children First

**Budget Highlights (in millions)**

- The Human Services Levies total $109.3 million and have increased 3.7% or $3.9 million over the 2006 Adopted Budget.

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Veterans Services

- Decreased funding for Veterans Services Commission by $0.4 million in 2007.
- Veterans Services Commission is entitled up to $\frac{1}{2}$ mill of property taxes in the county. This equates to $5.3$ million.
- Veteran Services Commission focusing on managing costs of Soldiers’ Relief Allowance.
- The 2007 budget is $3.3$ million.
2007 Budget Highlights

- $172.4 million or 18.9% of the total budget.
- $107.1 million or 68.5% of the General Fund budget.
Judicial & Law Enforcement by Department $172.4 Million

- Common Pleas, $14.6, 8.4%
- Clerk of Court, $7.3, 4.2%
- Coroner/Crime Lab, $8.2, 4.8%
- Other Dept., $10.5, 6.1%
- Public Defender, $5.0, 2.9%
- Prosecutor, $12.1, 7.0%
- Probate Court, $2.0, 1%
- MonDay, $4.7, 2.8%
- Sheriff, $25.9, 15.0%
- Jail/Housing, $15.1, 8.8%
- Job/Family, $17.8, 10.3%
- Juvenile Court, $30.0, 17.4%
- Non-Departmental, $15.5, 9.0%
- Dom. Relations, $3.7, 2.2%

Dollars in millions
Sheriff – Prisoner Housing

- Prisoner housing cost continues to grow.
- Prisoner housing costs are $16.2 million, 8.1% or $1.2 million above 2006.
- Cost include housing of prisoners in surrounding counties.
- 2007 budget reflects an increase of $0.9 million for the prisoner medical contract.
Judicial & Law Enforcement

Prisoner Housing Average Daily Population

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<tr>
<td>2006</td>
<td>973</td>
<td>42</td>
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</table>

Oct. 2006
Judicial & Law Enforcement

Highlights – Juvenile Justice Center

- Construction continues, completion scheduled mid 2007.
- 144 juvenile detention beds
- Dora Tate facility will close.
- Consolidation of court and support functions
- Expanded Intervention Center
- Eliminates planned transportation and security costs.
- 2007 General Fund costs
  - $1.0 million for 39 new positions and operating costs for Juvenile Detention.
  - $0.8 million for building operating costs for Public Works.
- $0.3 million included for 10 additional positions for Detention Center Education Special Revenue Fund.
Judicial & Law Enforcement

Highlights – 800 MHz System

- 2007 - 7th site in German Township will result in an average of 97% coverage for outdoor, indoor residential and commercial emergency communications.
- 800 MHz has over 3,054 users in 2007 in 25 jurisdictions.
- Agency and government communication during emergencies is ensured.
- Emergency Management’s Advisory Committee ranked communications as top priority.
Judicial & Law Enforcement

- **Highlights – 800 MHz System (Continued)**
  - Next step is to review recent study on interconnectivity.
  - General Fund subsidy is $0.2 million and total system cost was $10.7 million.
  - Three year community loan program for radio purchases
  - Fourteen jurisdictions have participated.
  - Dispatch study completed in 2006. Possible consolidation of services with multiple jurisdictions in 2007.
    - Savings of total consolidation $6.5 million
Judicial & Law Enforcement

**Highlights**
- Continued flat state funding for Public Defender and Assigned Counsel

![Bar chart showing Indigent Costs and State Revenues from 2002 to 2007. The chart indicates a steady increase in Indigent Costs with minor fluctuations in State Revenues.](chart.png)

<table>
<thead>
<tr>
<th>Year</th>
<th>Indigent Costs</th>
<th>State Revenues</th>
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<tbody>
<tr>
<td>2002</td>
<td>$7.1 million</td>
<td>$2.9 million</td>
</tr>
<tr>
<td>2003</td>
<td>$7.2 million</td>
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<tr>
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<td>$7.3 million</td>
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<td>$2.4 million</td>
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<tr>
<td>2006</td>
<td>$7.7 million</td>
<td>$2.1 million</td>
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<tr>
<td>2007</td>
<td>$8.1 million</td>
<td>$2.3 million</td>
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</table>

Dollars in millions
Judicial & Law Enforcement

Highlights-Criminal Justice Information System
- Criminal Justice Council and the Clerk of Courts Office have implemented an integrated criminal justice automation system which shares information automatically.
- Allows joint information with Jail, Courts and Clerk of Court’s Offices
- All foster care parents will be checked against system on a nightly basis.
- Improves the efficiency with increased case processing, access to data and reduced duplication.
- Over 1,400 users and will extend system to surrounding counties in 2007.
Highlights – Child Support

- Job & Family Services Child Support Budget is $17.8 million, $3.2 million or 22.0% above 2006 Adopted.
- $105.0 million collected for 2006 support payments.
- Over 56,000 children served
- Total General Fund share of costs for the Child Support Enforcement Agency is $2.0 million.
- Agency exceeded performance measurements.
Environment & Public Works

2007 Budget Highlights

- $132.0 million or 14.4% of the total budget.
- $0.9 million or 0.6% of the General Fund budget.
Environment & Public Works by Department  $132.0 Million

- **Public Works**: $35.9 million (27.2%)
- **Sanitary**: $77.9 million (59.0%)
- **Engineer**: $17.3 million (13.1%)
- **Non-Dept.**: $0.4 million (0.3%)
- **Soil & Water**: $0.5 million (0.4%)

Dollars in millions
Environment & Public Works
County Engineer

Budget Highlights

- $17.3 million, an increase of 3.7% or $0.6 million over the 2006 Adopted Budget.

- Revenues for the Road Auto & Gas fund are expected to remain flat.

- Road improvement projects:
  - Austin Road Improvements
  - Needmore Road Improvements
  - Clyo and Spring Valley (in cooperation with Washington Township)
  - Derby and Infirmary (in cooperation with Jefferson Township)
Budget Highlights

- $77.9 million, a 4.3% or $3.2 million increase from the 2006 Adopted Budget.
- Includes water and sewer funds, inspection services, capital projects, connection fees and other fees.
- Debt service comprises 19.5% of the total sanitary budget or $15.2 million.
Budget Highlights - Sewer

- $44.8 million, a 4.1% or $1.8 million increase over the 2006 Adopted Budget.
- Sewer Master Plan Project construction continues
- Treatment plant master plan is underway.
- Construction of Sugarcreek Treatment plant with Greene County will begin in 2007.
- Rate increase of 6.75% in 2007 due to increased debt service from capital programs.
Budget Highlights - Water

- $31.7 million, a 4.6% or $1.5 million increase from the 2006 Adopted Budget.
- Rates increase 4.1% in 2007 primarily due to City of Dayton water rate increases.
- Water purchased from the City of Dayton is anticipated to increase 3.6%.
- Completed north automated meter reading system in 2006.
Environment & Public Works
Sanitary Engineering

Future Issues

- Automated meter reading program in southern system
- Sewer Master Plan issues
- Economic development priorities
- Improved operational efficiencies
- Greene County/Sugar Creek Plant
Budget Highlights

- $32.3 million, a 44.8% increase or $10.0 million above the 2006 Adopted Budget.
- Fund is stable due to consistent trash receipts, with no planned rate increases.
- Increases in Solid Waste budget are due to a one-time capital transfer expense budgeted in 2007 for the North Transfer Station.
- In addition, Solid Waste funds include budgets for the Solid Waste Planning Committee for $2.3 million, the Development Fee fund for $1.1 million and grant funds for $0.1 million.
1. The 2006 data is estimated through 12/31/06.
2. Waste is transported to Bellefontaine, Ohio.
General Government

2007 Budget Highlights

- $108.3 million or 11.8% of the total budget, $29.0 million or 18.6% of the General Fund budget.
- $0.5 million for General Fund building maintenance projects and no funding for capital renovations
- Minor replacement equipment funded
- Common Pleas Court asbestos removal and renovation project will be underway in 2007.
- Continued funding of previously approved construction projects and renovations
2007 Board of Elections

- Costs of elections continue to increase
- State and federal election mandates increase the need for staffing.
- New voting machines require additional technical staffing support from Data Processing, and competent technically experienced poll workers.
- Additional voting machines needed for precincts.
- Funded requests include 5 full-time staff and increased operating expenses for $0.5 million.
General Government by Department  $108.3 Million

- Health Insurance $50.2 46.4%
- Auditor $10.9 10.1%
- Emergency Mgmt. $0.8 0.8%
- Non-Dept. $6.1 5.6%
- Auditor $10.9 10.1%
- Elections $3.4 3.1%
- Central Services $11.8 10.9%
- Data Processing $3.6 3.3%
- Treasurer $3.2 3.0%
- Records Center $1.0 0.9%
- Recorder $1.5 1.4%
- Public Works $7.8 7.2%
- Other Departments $2.1 1.9%
- Other Insurance 5.9 5.4%

Emergency Management, Central Services & Insurance are under the Administrative Services Department.
Community & Economic Development

2007 Budget Highlights

- $16.4 million or 1.8% of the total budget.
- $8.3 million or 5.3% of the General Fund budget.
Community & Economic by Department  $16.4 Million

- Comm. Development: $8.9 (54.3%)
- Public Works: $2.2 (13.6%)
- Non-Dept.: $5.3 (32.1%)

Dollars in millions
Community & Economic Development

Community Programs

<table>
<thead>
<tr>
<th>Community Programs</th>
<th>2002 Adopted</th>
<th>2006 Adopted</th>
<th>2007 Proposed</th>
<th>02-07 % Chg.</th>
<th>02-07 $ Chg.</th>
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</thead>
<tbody>
<tr>
<td>ED/GE Program (One-time 06 increase)</td>
<td>$5.1</td>
<td>$3.0</td>
<td>$3.0</td>
<td>(41.2%)</td>
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<td>Arts &amp; Cultural Program</td>
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<td>$1.0</td>
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<td>(50.0%)</td>
<td>($1.0)</td>
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<tr>
<td>Affordable Housing</td>
<td>$1.0</td>
<td>$0.5</td>
<td>$0.5</td>
<td>(50.0%)</td>
<td>($0.5)</td>
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<tr>
<td><strong>Total</strong></td>
<td><strong>$8.1</strong></td>
<td><strong>$4.5</strong></td>
<td><strong>$4.5</strong></td>
<td><strong>(44.4%)</strong></td>
<td><strong>($3.6)</strong></td>
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</table>
Community & Economic Development

Budget Highlights

- Working Partnerships with other jurisdictions and business community on economic development opportunities
  - ED/GE Program
  - Transportation Improvement District (TID)
  - Port Authority
  - Business Retention utilizing Business First Programs
  - Business recruitment through the Dayton Development Coalition
  - Downtown Dayton Partnership
Debt Service $24.4 Million

2007 Budget Highlights

- $24.4 million or 2.7% of the total budget is for debt payments in 2007, $0.1 million or 0.2% below the 2006 Adopted Budget.
- $2.6 million or 1.6% of the General Fund budget.
  - The county bond rating from Moody’s Investment Service is Aa2 and Standard and Poor’s rating is AA.
  - General Obligation debt was refunded in 2006.
Summary

Greatest Challenges to County Budget

- Flat revenue growth
- Volatility of investment income
- Future of state and federal budget cuts
- Deferral of capital maintenance costs
- Controlling compensation and health insurance costs
- Continued growth in mandated services
- Opening of the Juvenile Justice Center
- Continued increase in prisoner housing
Board of County Commissioners