2017
Budget in Brief
Office of Management and Budget
Dear Montgomery County Resident,

The Montgomery County Commissioners are committed to investing in people... our citizens and our employees. We are proud to present Montgomery County’s 2017 Adopted Budget, which continues to support a strong economy and quality of life for our residents, as well as innovation and service excellence. This publication is an overview of how the County spends its annual budget, the programs it supports, the sources of funding and the accomplishments and goals of each program area.

In 2013, we unveiled four key initiatives that framed the County’s Strategic Plan. We continue to develop, grow and strengthen programs that benefit our citizens and businesses as a result of these initiatives:

1. Increase the percentage of adults who have a college degree or a post high school credential that certifies they have a skill or trade;
2. Target County economic development assistance to small and emerging businesses;
3. Collaborate to save money and improve competitiveness;
4. Use solid metrics to improve operational efficiency.

We will continue to implement the results of our Human Services Strategic Planning process with the United Way of Greater Dayton to coordinate and guide social services priorities over the next five years across Montgomery County.

In addition, we will continue the development of our five-year financial planning process for the County General Fund, Human Services Levy Funds and Water & Sewer Enterprise Funds. Our financial planning process will chart a course for continued financial stability and prioritization of funding for County services and strategic investments.

We are proud of Montgomery County’s tradition of teamwork, integrity, creativity and collaboration with our County elected officials. Many of our services are nationally recognized for their excellence and are models for counties across the country.

Sincerely,

Dan Foley
Commission President

Judy Dodge
Commissioner

Deborah A. Lieberman
Commissioner
Montgomery County at a Glance

The Economy

Employment (2015 Average)
- Unemployment rate: 5.0%
- State: 4.9%
- Labor force: 249,400

Incomes
- Personal per capita income: $40,851
- Rank: 21st of 88 counties per capita income
- County poverty rate: 14.3%
- Median household income: $43,281

The People

Population
- 532,258 (2015 Estimate)
- Persons under age 18: 22.7%
- Persons age 65 and over: 15.9%
- Average household size: 2.3
- Caucasian: 73.8%
- African American: 20.7%
- Hispanic: 2.4%
- All other: 3.1%
- Male: 48.1%
- Female: 51.9%

Education
- 88.6% of population 25 and older are high school graduates
- 24.8% have a bachelor’s degree or higher

Civic Participation (2016)
- Number of Precincts: 360
- Number of Registered Voters: 372,677
- Voted: 2016 Election: 261,989
- Percent of Registered Voters: 70.3%

The Land

Area
- 461.7 square miles
- Largest cities include Dayton, Kettering and Huber Heights

Government
- 19 municipalities
- 9 townships
- 16 school districts
- 7 county-wide special districts
- 3 elected County Commissioners
- 8 other elected officials
- 24 Judges

Weather
- Average high: 63 degrees Fahrenheit
- Average low: 44.2 degrees Fahrenheit
- Average annual precipitation: 39.41 inches

Housing
- 254,466 housing units
- 222,673 occupied housing units
- Home ownership rate: 61.6%
- Median monthly owner’s cost: $1,225
- Median monthly gross rent: $731

Other Vital Statistics

Birth rate: 12.4 per 1,000
Death rate: 11.2 per 1,000
Marriage rate: 5.6 per 1,000
Divorce rate: 3.6 per 1,000
How Does The County Spend its Annual Budget?

Montgomery County provides law enforcement, judicial activities, social services, parks, water, sewer and solid waste services, and community and economic development programs. The county budget has seven fund groups which designate money for specific purposes. They are the General Fund, Enterprise, Internal Service, Debt Service, Special Assessment, Special Revenue and Capital Funds. The General Fund is the county’s primary operating fund and represents resources that the county may use in any way deemed appropriate by the County Commissioners. This fund is also one of the chief indicators of the county’s financial health. The General Fund budget for 2017 is $151.5 million. Special Revenue Funds have legal restrictions and must be used for a designated purpose. An example would be grant funds received from the federal or state governments such as the Community Development Block Grant Program.

Internal Service funds include services which provide support to general operations and which are supported by fees charged to county departments.

Enterprise funds include departments which operate almost exclusively on fees charged to the public or customers.

There are several ways in which one can look at how the county will spend its budget in 2017. In the next section, we will explain the budget by department, program area and category with the breakdown of expenses by each area.

COUNTY DEPARTMENTS AND FUNDING SOURCES

<table>
<thead>
<tr>
<th>General Fund</th>
<th>Special Revenue, Levy, Debt</th>
<th>Internal Service</th>
<th>Enterprise</th>
</tr>
</thead>
<tbody>
<tr>
<td>$151,539,718</td>
<td>$512,412,630</td>
<td>$76,024,161</td>
<td>$120,446,279</td>
</tr>
</tbody>
</table>

Auditor
Board of County Commission Depts.
Board of Elections
Clerk of Courts
Common Pleas Court
Coroner
County Municipal Courts
Court of Appeals
Data Processing
Domestic Relations Court
Engineer
Human Services
Planning & Development
Juvenile Court
Municipal Courts
Non-Departmental
Probate Court
Prosecutor
Public Defender
Recorder
Records Center & Archives
Sheriff
Treasurer
Veteran Services Commission

ADAMHS Board
Board of Developmental Disabilities Services
Family & Children First Council
Human Services Levy
Job & Family Services
Law Library Resources
MonDay Program
Road Auto & Gas Fund
Soil & Water Conservation
Other State & Federal Grant Programs

Administrative Services
- Family Medical Leave Act
- Health Insurance
- Information Technology
- Kronos Timekeeping Services
- Mailroom
- Printing Services
- Risk Management (Property & Liability Insurance, Workers’ Compensation)
- Service Depot
- Stockroom
Auditor
- Telecommunications
Data Processing Services

Administrative Services
- Parking Facilities
Environmental Services
- Solid Waste
- Water Services
Stillwater Center
Departments serve community needs by providing specific services, such as the Environmental Services Department, which provides clean drinking water and manages wastewater and solid waste, and the Job and Family Services Department, which provides social services to Montgomery County citizens.

Some departments have several divisions or “sub-departments.” For example, Administrative Services is made up of the Animal Resource Center, Risk Management, Learning and Performance, Human Resources, Purchasing, Central Services, Communications, Emergency Management and Building Services. Juvenile Court operates the Juvenile Detention Center and a Residential Treatment Facility, which houses juvenile offenders.

“Non-Departmental” refers to line items in the General Fund budget which are not under the control of a particular department or elected official. These funds are managed by the Office of Management and Budget and include assessments (e.g., Auditor charges), subsidies, and shared costs such as property and liability insurance. The following listing shows the departments within the county, the 2017 budget for each, and the number of people (full-time and part-time positions) within that department.

### Budget Summary by Department

<table>
<thead>
<tr>
<th>County Department</th>
<th>2017 Adopted Budget</th>
<th>2017 Budgeted Positions</th>
</tr>
</thead>
<tbody>
<tr>
<td>ADAMHS Board</td>
<td>$39,692,615</td>
<td>34</td>
</tr>
<tr>
<td>Administrative Services</td>
<td>99,217,364</td>
<td>195</td>
</tr>
<tr>
<td>Auditor</td>
<td>9,824,036</td>
<td>84</td>
</tr>
<tr>
<td>Automatic Data Processing Center</td>
<td>3,890,324</td>
<td>31</td>
</tr>
<tr>
<td>Board of County Commissioners</td>
<td>888,009</td>
<td>9</td>
</tr>
<tr>
<td>Board of Elections</td>
<td>3,564,462</td>
<td>30</td>
</tr>
<tr>
<td>Clerk of Commission</td>
<td>177,125</td>
<td>2</td>
</tr>
<tr>
<td>Clerk of Courts</td>
<td>7,689,649</td>
<td>103</td>
</tr>
<tr>
<td>Common Pleas Court - General</td>
<td>14,669,403</td>
<td>178</td>
</tr>
<tr>
<td>Community/Economic Development</td>
<td>390,000</td>
<td>-</td>
</tr>
<tr>
<td>Coroner</td>
<td>5,305,175</td>
<td>52</td>
</tr>
<tr>
<td>County Administrator</td>
<td>243,308</td>
<td>1</td>
</tr>
<tr>
<td>County Municipal Court</td>
<td>1,253,836</td>
<td>15</td>
</tr>
<tr>
<td>Court of Appeals</td>
<td>140,432</td>
<td>3</td>
</tr>
<tr>
<td>Debt Service</td>
<td>4,868,041</td>
<td>-</td>
</tr>
<tr>
<td>Development Services</td>
<td>15,491,550</td>
<td>94</td>
</tr>
<tr>
<td>Domestic Relations Court</td>
<td>3,497,355</td>
<td>47</td>
</tr>
<tr>
<td>Engineer</td>
<td>13,415,008</td>
<td>96</td>
</tr>
<tr>
<td>Environmental Services</td>
<td>103,770,716</td>
<td>312</td>
</tr>
<tr>
<td>Human Services Planning &amp; Development</td>
<td>147,804,305</td>
<td>21</td>
</tr>
<tr>
<td>Job and Family Services</td>
<td>152,296,626</td>
<td>897</td>
</tr>
<tr>
<td>Juvenile Court</td>
<td>31,059,423</td>
<td>479</td>
</tr>
<tr>
<td>Law Library Resources</td>
<td>754,791</td>
<td>6</td>
</tr>
<tr>
<td>Miami Valley Regional Crime Lab</td>
<td>2,797,154</td>
<td>26</td>
</tr>
<tr>
<td>MonDay Community Corrections</td>
<td>7,731,756</td>
<td>136</td>
</tr>
<tr>
<td>Montgomery County Board of DDS</td>
<td>57,084,073</td>
<td>560</td>
</tr>
<tr>
<td>Municipal Courts</td>
<td>1,326,355</td>
<td>-</td>
</tr>
<tr>
<td>Non-Departmental</td>
<td>28,955,433</td>
<td>-</td>
</tr>
<tr>
<td>Office of Management &amp; Budget</td>
<td>3,704,649</td>
<td>8</td>
</tr>
<tr>
<td>Probate Court</td>
<td>2,352,165</td>
<td>33</td>
</tr>
<tr>
<td>Prosecutor</td>
<td>11,406,794</td>
<td>134</td>
</tr>
<tr>
<td>Public Defender</td>
<td>5,158,878</td>
<td>61</td>
</tr>
<tr>
<td>Recorder</td>
<td>1,465,694</td>
<td>20</td>
</tr>
<tr>
<td>Records Center &amp; Archives</td>
<td>960,823</td>
<td>15</td>
</tr>
<tr>
<td>Sheriff</td>
<td>52,163,395</td>
<td>436</td>
</tr>
<tr>
<td>Soil &amp; Water Conservation</td>
<td>654,372</td>
<td>8</td>
</tr>
<tr>
<td>Special Assessment</td>
<td>330,040</td>
<td>-</td>
</tr>
<tr>
<td>Stillwater Center</td>
<td>17,377,902</td>
<td>203</td>
</tr>
<tr>
<td>Treasurer</td>
<td>4,934,300</td>
<td>35</td>
</tr>
<tr>
<td>Veteran Services Commission</td>
<td>2,115,452</td>
<td>18</td>
</tr>
</tbody>
</table>

**Total Operating Budget** | **$860,422,788** | **4,382**
How Does The County Spend its Annual Budget?  
By Program Area

2017 ADOPTED BUDGET  
BY PROGRAM AREA

$860,422,788

The county’s offices and departments may also be organized by program areas which are made up of departments and/or divisions that are combined to present a budget that serves a particular purpose. The county’s budget can be divided into six areas:

48.5%  
Social Services  
Social Services includes Alcohol, Drug Addiction and Mental Health Services Board, Board of Developmental Disabilities Services, Human Services Planning & Development, Job and Family Services, the Job Center, and the Stillwater Center. These agencies provide a wide array of safety net services ranging from public assistance, child protection, job training, mental health substance abuse treatment and support for mentally and physically disabled persons.

21.1%  
Judicial and Law Enforcement  
Judicial and Law Enforcement includes agencies providing for the needs of the civil and criminal justice systems and security for county employees and clients utilizing the court system. Offices in this group include the Child Support Enforcement Agency, Clerk of Courts, Coroner/Crime Lab, Courts, Prosecutor, Public Defender, and the Sheriff.

14.2%  
General Government  
General Government agencies provide for the administrative operation of county government through the offices of the Auditor, Board of County Commissioners, Board of Elections, Recorder, Treasurer, and several others.

13.7%  
Environment and Public Works  
Environment and Public Works includes the County Engineer and Environmental Services. These offices/departments maintain roads and bridges, protect the environment and provide water, sewer and waste disposal services.

1.6%  
Community & Economic Development  
Community & Economic Development include, Arts & Cultural District Contribution, Building Regulations, Community Development Block Grant, County Parks, Cultural Facilities, ED/GE Program, Planning Commission and others. These programs maintain and improve our community, stimulate economic development through the promotion of regional growth, and enhance amenities within the county.

0.9%  
Debt Service  
Debt Service represents the county’s vehicle for providing funding for construction, renovation and other improvements to county infrastructure. Although it has been identified as a service area, Debt Service functions more as an expenditure category rather than a specific service area such as those presented above. Also included in debt funded projects are the costs of servicing debt for various major improvements to the water, sewer, and solid waste systems.
The budget may be explained in terms of dollars spent by category, such as Personal Services or Operating Expenses, regardless of the department or service area. The county’s budget can be divided into six areas:

<table>
<thead>
<tr>
<th>Category</th>
<th>Percentage</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Personal Services</td>
<td>35.0%</td>
<td>$300,864,200</td>
</tr>
<tr>
<td>Operating Expenses</td>
<td>19.4%</td>
<td>$167,318,622</td>
</tr>
<tr>
<td>Other Expenses</td>
<td>17.7%</td>
<td>$152,452,749</td>
</tr>
<tr>
<td>Professional Services</td>
<td>13.8%</td>
<td>$118,759,578</td>
</tr>
<tr>
<td>Social Services</td>
<td>12.9%</td>
<td>$110,644,759</td>
</tr>
<tr>
<td>Capital Outlays</td>
<td>1.2%</td>
<td>$10,382,880</td>
</tr>
</tbody>
</table>

**Personal Services**
Personal Services are made up of wages, including overtime and fringe benefits.

**Operating Expenses**
Operating Expenses are the day-to-day expenses needed to run the various departments such as office space, utilities and operating supplies.

**Other Expenses**
Other Expenses include payments made for subsidies to county and external agencies, intergovernmental agreements, interfund transfers and payments for bonds and notes.

**Professional Services**
Professional Services are used to pay for medical, legal, data processing, auditing, engineering, law enforcement, maintenance and repair services, communications, insurance and other professional service costs.

**Social Services**
Social Services include various types of social service payments (such as mandated share for public assistance and child support), foster home costs and soldier’s relief allowance.

**Capital Outlays**
Capital Outlays are the expenses for capital projects, construction, improvements and operating equipment.
Where Does the Money Come From to Pay for These Expenses?

2017 INCOME BUDGET

Total Income Budget

The chart shows the $839.0 million in revenues estimated for the county in 2017. An explanation of each type of revenue is also included.

- **Charges For Services**: $237,474,277, 28.3%
- **Taxes**: $226,528,688, 27.0%
- **Intergovernmental**: $192,325,656, 22.9%
- **Other Financing Sources**: $165,393,672, 19.7%
- **Miscellaneous**: $12,764,800, 1.5%
- **Investment Income**: $4,487,000, 0.6%

**2017 INCOME BUDGET**

**Total Income Budget**

$838,974,093

- **Taxes**: 27.0% of $838,974,093
- **Intergovernmental**: 22.9%
- **Charges For Services**: 28.3%
- **Other Financing Sources**: 19.7%
- **Miscellaneous**: 1.5%
- **Investment Income**: 0.6%

**Charges for Services**

Charges for Services are fees charged by county departments and agencies for various user services. Water, sewer and solid waste charges account for the majority of this category.

**Taxes**

Taxes are revenues received based on holdings of property and the purchase of goods. The major sources of taxes for the county are property, sales, motor vehicle fuel/license and property transfer taxes.

**Intergovernmental**

Intergovernmental are the revenues received from federal, state and local governments to support programs such as public assistance, housing, job training, community development, child support and various other activities.

**Other Financing Sources**

Other Financing Sources include the sale of county assets, inter-departmental service agreements, Human Services Levy transfers and various interfund transfers between county agencies.

**Miscellaneous**

Miscellaneous represents revenues received from the rental of county property, vendor licenses, court fines and forfeitures, permits, refunds, donations, unclaimed funds and other miscellaneous income.

**Investment Income**

Investment Income is interest income generated by investing county funds in an investment pool managed by the Treasurer’s Office. The majority of investment income proceeds are distributed to the General Fund pursuant to state law.
How Does The County Spend its Annual Budget?
General Fund by Department

<table>
<thead>
<tr>
<th>Department Description</th>
<th>2017 Adopted Budget</th>
<th>2017 Budgeted Positions</th>
</tr>
</thead>
<tbody>
<tr>
<td>Administrative Services</td>
<td>$9,660,897</td>
<td>76</td>
</tr>
<tr>
<td>Auditor</td>
<td>3,314,194</td>
<td>36</td>
</tr>
<tr>
<td>Automatic Data Processing Center</td>
<td>3,841,389</td>
<td>31</td>
</tr>
<tr>
<td>Board of County Commissioners</td>
<td>888,009</td>
<td>9</td>
</tr>
<tr>
<td>Board of Elections</td>
<td>3,564,462</td>
<td>30</td>
</tr>
<tr>
<td>Clerk of Commission</td>
<td>177,125</td>
<td>2</td>
</tr>
<tr>
<td>Clerk of Courts</td>
<td>4,232,477</td>
<td>56</td>
</tr>
<tr>
<td>Common Pleas Court - General</td>
<td>12,158,849</td>
<td>149</td>
</tr>
<tr>
<td>Coroner</td>
<td>2,982,726</td>
<td>30</td>
</tr>
<tr>
<td>County Administrator</td>
<td>243,308</td>
<td>1</td>
</tr>
<tr>
<td>County Municipal Court</td>
<td>812,874</td>
<td>10</td>
</tr>
<tr>
<td>Court of Appeals</td>
<td>140,432</td>
<td>3</td>
</tr>
<tr>
<td>Development Services</td>
<td>1,481,886</td>
<td>10</td>
</tr>
<tr>
<td>Domestic Relations Court</td>
<td>3,491,355</td>
<td>47</td>
</tr>
<tr>
<td>Engineer</td>
<td>375,064</td>
<td>2</td>
</tr>
<tr>
<td>Human Services Planning &amp; Development</td>
<td>862,776</td>
<td>4</td>
</tr>
<tr>
<td>Juvenile Court</td>
<td>18,598,671</td>
<td>279</td>
</tr>
<tr>
<td>Municipal Courts</td>
<td>1,326,355</td>
<td>-</td>
</tr>
<tr>
<td>Non-Departmental</td>
<td>27,633,273</td>
<td>-</td>
</tr>
<tr>
<td>Office of Management &amp; Budget</td>
<td>818,725</td>
<td>7</td>
</tr>
<tr>
<td>Probate Court</td>
<td>1,918,222</td>
<td>30</td>
</tr>
<tr>
<td>Prosecutor</td>
<td>10,294,083</td>
<td>125</td>
</tr>
<tr>
<td>Public Defender</td>
<td>5,158,878</td>
<td>61</td>
</tr>
<tr>
<td>Recorder</td>
<td>1,053,038</td>
<td>18</td>
</tr>
<tr>
<td>Records Center &amp; Archives</td>
<td>960,823</td>
<td>15</td>
</tr>
<tr>
<td>Sheriff</td>
<td>30,502,075</td>
<td>260</td>
</tr>
<tr>
<td>Treasurer</td>
<td>1,610,140</td>
<td>16</td>
</tr>
<tr>
<td>Veteran Services Commission</td>
<td>2,115,452</td>
<td>18</td>
</tr>
<tr>
<td><strong>GRAND TOTAL</strong></td>
<td><strong>$150,217,558</strong></td>
<td><strong>1,325</strong></td>
</tr>
</tbody>
</table>
How Does The County Spend its Annual Budget? General Fund by Program Area

2017 ADOPTED BUDGET BY PROGRAM AREA GENERAL FUND

Just like the county’s total budget, the General Fund budget may also be organized by program areas that are made up of departments and/or divisions that are combined to present a budget that serves a particular purpose.

$150,217,558

70.1% Judicial and Law Enforcement
Judicial and Law Enforcement agencies provide for the needs of the civil and criminal justice systems, security for county employees and clients using the various courts, as well as departments including the Clerk of Courts, Coroner, Prosecutor, Public Defender, and Sheriff.

20.2% General Government
General Government agencies provide for the daily operation of county government through the offices of the Auditor, Board of County Commissioners, Board of Elections, Recorder, Treasurer and several others.

4.1% Social Services
Within the General Fund, Social Services includes the Veteran Services Commission providing emergency assistance to veterans, and various Non-Departmental items, including Public Assistance Mandated Share and the county’s share of the child support program.

3.4% Community and Economic Development
Community and Economic Development includes the following departments and programs: county parks, Planning Commission and others. These programs maintain and improve our community, stimulate economic development through the promotion of regional growth, and enhance amenities within the county.

1.7% Debt Service
Debt Service represents the county’s vehicle for providing funding for construction, renovation and other improvements to county infrastructure.

0.5% Environment and Public Works
Environment and Public Works includes the County Engineer and Non-Departmental items such as subsidies to Montgomery Soil and Water Conservation District and the Office of Emergency Management. These agencies provide services that maintain roads and bridges, conserve resources and facilitate emergency preparedness.
How Does The County Spend its Annual Budget?  
General Fund by Category

### 2017 General Fund Adopted Budget by Category

<table>
<thead>
<tr>
<th>Category</th>
<th>Percentage</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Personal Services</td>
<td>63.0%</td>
<td>$94,694,778</td>
</tr>
<tr>
<td>Operating Expenses</td>
<td>12.8%</td>
<td>$12,980,680</td>
</tr>
<tr>
<td>Social Services</td>
<td>9.9%</td>
<td>$6,735,308</td>
</tr>
<tr>
<td>Other Expenses</td>
<td>8.6%</td>
<td>$14,828,547</td>
</tr>
<tr>
<td>Capital Outlays</td>
<td>4.5%</td>
<td>$1,829,023</td>
</tr>
<tr>
<td></td>
<td>1.2%</td>
<td></td>
</tr>
</tbody>
</table>

The General Fund budget may be explained in terms of dollars spent by category, such as Personal Services or Operating Expenses, regardless of the department or service area.

### How Does The County Spend its Annual Budget?

#### Personal Services

Personal Services is comprised of wages, including overtime and fringe benefits.

#### Operating Expenses

Operating Expenses are the day-to-day expenses needed to run the various General Fund departments such as supplies, rent and utility costs.

#### Professional Services

Professional Services are used to pay for medical, legal, data processing, auditing, engineering, law enforcement, maintenance and repair services, communications, insurance, and other professional service costs.

#### Social Services

Social Services include various types of social service payments (such as mandated share for public assistance and child support), foster home costs and soldier’s relief allowance.

#### Other Expenses

Other Expenses include payments made for subsidies to county and external agencies, intergovernmental agreements, interfund transfers and payments for bonds and notes.

#### Capital Outlays

Capital Outlays are the expenses for replacement and operating equipment for General Fund offices, other than those in capital improvement projects.
Where Does the Money Come From in the General Fund to Pay for These Expenses?

2017 GENERAL FUND INCOME BUDGET

Total General Fund Income Budget

The chart shows the $150.2 million in revenues estimated for the county General Fund in 2017. An explanation of each type of revenue is also included.

- **Taxes (Sales, Property & Property Transfer)**
  - $99,691,967
  - 66.4%

- **Charges For Services**
  - $18,205,529
  - 12.1%

- **Intergovernmental**
  - $18,012,127
  - 12.0%

- **Other Financing Sources**
  - $8,321,042
  - 5.5%

- **Investment Income**
  - $4,277,000
  - 2.9%

- **Miscellaneous**
  - $1,709,893
  - 1.1%

- **Taxes (Sales, Property & Property Transfers)**
  - $99,691,967

- **Charges For Services**
  - $18,205,529

- **Intergovernmental**
  - $18,012,127

- **Other Financing Sources**
  - $8,321,042

- **Investment Income**
  - $4,277,000

- **Miscellaneous**
  - $1,709,893

66.4% Taxes

Taxes are revenues received based on holdings of property and the purchase of goods. The major sources of taxes for the county’s General Fund are property, sales and property transfer taxes.

12.1% Charges for Services

Charges for Services are fees charged by county departments and agencies for various user services with Auditor, Clerk of Courts, Recorder, Sheriff, Treasurer and Indirect Cost fees accounting for the majority of this category. Charges for elected offices are normally set by Ohio Revised Code.

12.0% Intergovernmental

Intergovernmental are the revenues received from federal, state and local governments. The largest source of revenue from the state includes the Local Government Funds (LGF), Property Tax Homestead and Rollback, Casino revenues and Indigent Defense reimbursements.
**Other Financing Sources**

Other Financing Sources include the sale of county assets, inter-departmental service agreements, Human Services Levy transfers and various interfund transfers between county agencies.

**Investment Income**

Investment Income is interest income generated by investing county funds in an investment pool managed by the Treasurer’s Office. The majority of investment income proceeds are distributed to the General Fund pursuant to state law.

As of September 1, 2013 the sales tax rate in Montgomery County is 7.25%. Of this amount, 5.75% goes to the State of Ohio, 1.0% goes toward the operation of the county and 0.5% to the Greater Dayton Regional Transit Authority.

*Beginning in 2015 and continuing in 2016 and 2017 the sales tax amount included an Administrative fee of (1.0%) of $793,930.*
How Does The County Spend its Annual Budget?  
Social Services-Human Service Levy and Other Funds

At $417.2 million, Social Services is by far the county’s largest area, representing 48.5% of the county’s total budget.

Social Services Include:

- Child welfare, including: investigation of child abuse and neglect cases, family stabilization, child placement and abuse prevention services
- Services to the frail and elderly
- Public assistance and self-sufficiency programs
- Services for those with developmental disabilities
- Community healthcare services
- Alcohol and drug addiction programs
- Mental health programs

STATISTICS

Montgomery County is one of only two counties in Ohio that fund health and human services through combined health and human service levies rather than single-purpose tax levies. These combined levies provide for more flexible funding. Human Services Planning & Development administers Human Service Levy funding, totaling $126.3 million in 2017. Additionally, Human Services Planning & Development serves as the statutory lead collaborative for county-based health and human services planning.

Human Services Levy funds provide the local funding to complement state and federal funding for the following state mandated agencies.

- **Job and Family Services**  
  *Children Services Division*  
  served 4,758 families, provided foster or out-of-home placements to 649 children in need and gave 91 children new permanent homes through adoption.

- **Developmental Disabilities Services (DDS)**  
  The Board of Developmental Disabilities Services provides, both directly and through contracts with certified providers, serves over 4,000 individuals on an annual basis. This includes residential, day habilitation, employment opportunities, vocational habilitation, transportation, family home services, early intervention as well as case management.

- **The Alcohol, Drug Addiction and Mental Health Services Board**  
  provides 18,480 (medicaid recipients not included) people with intervention, prevention, education or treatment services.

- **Public Health — Dayton & Montgomery County**  
  provides immunizations for babies and seniors, community healthcare and Meals on Wheels. They also prepare for and manage potential community health threats.

- **The Stillwater Center**  
  provides residential living for approximately 98 medically fragile citizens with severe and profound disabilities.

- **The Senior Services Network Office**  
  helps identify and prioritize the needs of the frail elderly, solicits bids for providing services to meet those needs and helps develop contracts for services, which allows seniors to remain in their homes and avoid premature entry into nursing facilities.
INITIATIVES

- Strengthen the workforce of Montgomery County by coordinating a cohesive system of education, training, economic development, and health and human services within the public and private sectors.

- Expand efforts and services with the Human Services Levy Agencies to address the issues of opiate abuse and treatment within Montgomery County.

- Promote self-sufficiency and economic independence through one of the nation's largest Job Centers. The Job Center offers employment opportunities, job training, unemployment insurance benefits, public assistance and other supportive services.

- Continue family support and stabilization efforts underway in the Job and Family Services Children Services Division to ensure children are safe and protected, while minimizing family separation. Improve and strengthen efforts to support youth transitioning out of foster care and the juvenile justice system.

- Continue to expand living, social and employment opportunities in the community for individuals with developmental disabilities.

- Continue to promote the Business Solutions Center which offers free services to businesses including business concierge services, workforce planning labor market information, financial and incentive assistance, business courses, and business networking events.

- Collaborate with community partners to align our Alcohol and Other Drugs (AoD) and Mental Health improvement strategies by way of the Community Overdose Action Team and the Community Health Improvement Plan for the well-being of our residents. Including such community and civil development initiatives as Mental Health First Aid, Crisis Intervention Team trainings for law enforcement personnel, Drug Free and Prevention Coalitions, and Drug Free Workplaces.

- Address opiate crisis with intervention and treatment programs such as ambulatory withdrawal management, in house jail services mental health and addiction treatment and expanded recovery housing.
How Does The County Spend its Annual Budget?
General Government and Debt Service

General Government and Debt Service combined represent $129.7 million or 15.1% of the total county budget.

General Government Services Include:

- Carry out the administrative and fiscal duties of county government
- Real estate appraisal, tax collection and distribution
- Recording of deeds, mortgages and other legal documents
- Administer national, state and local elections

STATISTICS

- Processes and distributes over $870.6 million in tax receipts through the Auditor’s office.
- Services 532,258 county residents.
- Maintains in excess of a $1 billion infrastructure.
- Serviced approximately 372,677 registered voters as of November 2016.
- Participates in the Government Finance Officers Association (GFOA) Distinguished Budget Presentation Awards Program, with the county receiving 33 consecutive awards for excellence in budgeting through the Office of Management & Budget.

- In 2016, fulfilled over 25,884 requests for records storage made to the County Records Center.
- Manages 2.1 billion online records in the County Data Center.

INITIATIVES

- Plan and adopt a new five year General Fund Financial Plan. Build upon the successful implementation of the 2010-2014 General Fund Financial Plan recommendations developed by a committee of private sector partners and elected officials to ensure the future financial stability of the General Fund.
- Maintain financial stability of all county operations, continue multi-year planning, capital improvement development and maintain the County’s excellent bond ratings.
- Continue the review of the County Health Insurance Program to provide quality and affordable health coverage to county employees.
- Collaborate with the Board of Elections in order to continue automation programs, poll worker programs and the provision of excellent election services to the residents in Montgomery County.
- Support the efforts of the Montgomery County Land Reutilization Corporation to address the needs of vacant, abandoned and foreclosed properties within the county.
How Does The County Spend its Annual Budget?
Judicial and Law Enforcement

The Judicial and Law Enforcement program area accounts for $181.2 million or 21.1% of the county’s total budget, second only to Social Services.

Services provided include:

- Prosecution of offenders
- Collection and examination of evidence
- Enforcement of child support
- Indigent defense
- Adult corrections
- Juvenile residential treatment facility

<table>
<thead>
<tr>
<th>Service</th>
<th>Percentage</th>
<th>Department</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sheriff</td>
<td>28.8%</td>
<td>Sheriff</td>
</tr>
<tr>
<td>Juvenile Court</td>
<td>17.2%</td>
<td>Juvenile Court</td>
</tr>
<tr>
<td>Job and Family Services</td>
<td>8.8%</td>
<td>Job and Family Services</td>
</tr>
<tr>
<td>Common Pleas Court-General</td>
<td>8.1%</td>
<td>Common Pleas Court-General</td>
</tr>
<tr>
<td>Prosecutor</td>
<td>6.3%</td>
<td>Prosecutor</td>
</tr>
<tr>
<td>Non-Departmental</td>
<td>5.4%</td>
<td>Non-Departmental</td>
</tr>
<tr>
<td>Clerk of Courts</td>
<td>4.3%</td>
<td>Clerk of Courts</td>
</tr>
<tr>
<td>Monday Community Corrections</td>
<td>4.3%</td>
<td>Monday Community Corrections</td>
</tr>
<tr>
<td>Administrative Services</td>
<td>4.1%</td>
<td>Administrative Services</td>
</tr>
<tr>
<td>Public Defender</td>
<td>2.9%</td>
<td>Public Defender</td>
</tr>
<tr>
<td>Domestic Relations Court</td>
<td>1.9%</td>
<td>Domestic Relations Court</td>
</tr>
<tr>
<td>Miami Valley Regional Crime Lab</td>
<td>1.5%</td>
<td>Miami Valley Regional Crime Lab</td>
</tr>
<tr>
<td>Probate Court</td>
<td>1.3%</td>
<td>Probate Court</td>
</tr>
<tr>
<td>Municipal Courts</td>
<td>0.7%</td>
<td>Municipal Courts</td>
</tr>
<tr>
<td>County Municipal Court</td>
<td>0.7%</td>
<td>County Municipal Court</td>
</tr>
<tr>
<td>Law Library Resources</td>
<td>0.4%</td>
<td>Law Library Resources</td>
</tr>
<tr>
<td>Human Services Planning and Development</td>
<td>0.3%</td>
<td>Human Services Planning and Development</td>
</tr>
<tr>
<td>Court of Appeals</td>
<td>0.1%</td>
<td>Court of Appeals</td>
</tr>
</tbody>
</table>

STATISTICS

- More than 24,590 persons are booked into the county jail facilities.
- Through video arraignment, 13,241 jail inmates made court appearances without ever leaving the jail.
- More than 3,211 marriage licenses in 2016 were issued through the Probate Court.
- 4,900 hours of community service in 2016 were provided through the MonDay Correctional facility.
- The Animal Resource Center responds to about 11,708 requests for service; rescues and shelters over 6,533 lost, stray or unwanted pets and facilitates over 2,418 pet adoptions.
- The Child Support Enforcement Agency had 51,491 cases, serving over 42,500 children and families. In addition, the CSEA established paternity on 583 children and issued 3,335 support orders while collecting and submitting disbursements of approximately $101.3 million in court-ordered support obligations.
- The Auto Title Division of the Clerk of Courts Office processed 553,004 documents, including 257,438 auto titles, 2,344 boats and 6,989 passports.
- Out of the 5,855 deaths reported to the Coroner’s Office, 1,967 resulted in complete forensic postmortem examinations and 195 external examinations.

INITIATIVES

- Expand the medical services contract within the jail to address addiction and mental health needs of inmates.
- Support public safety through the effective use of jail beds and the provision of alternatives to incarceration.
- Continue to support efforts to support regionalized law enforcement and justice services.
- Build upon the success and progress of the Ex-Offender Reentry Policy Board in Montgomery County and continue to work closely with the Judicial and Law Enforcement elected officeholders for programs, services and operations.
How Does The County Spend its Annual Budget?
Environment and Public Works

The Environment and Public Works program area accounts for 13.7% of the 2017 county budget at $118.2 million. It includes such services as:

- Road and bridge construction and maintenance
- Drinking water and wastewater management
- Solid waste management
- Maintenance of county buildings and facilities
- Soil and water conservation

STATISTICS

- Manages the disposal of over 555,043 tons of solid waste.
- The Montgomery County Materials Reuse Facility (McMRF) redirected over 388 tons of reusable items from landfill waste to valuable use in nonprofit organizations.
- Provides wastewater reclamation services on 8.0 billion gallons of influent and provides services to 83,067 water customers and 81,266 sewer customers.
- Water Services operates and maintains 1,385 miles of water mains, 14 water storage facilities, 1,214 miles of sanitary sewer mains, 3 equalization basins, 12 water pumping stations, and 40 sewer lift stations.
- Administers programs designed to promote and increase awareness of the environment and the goals of “reduce, reuse, and recycle.” One program, the Great American Cleanup, had 5,187 volunteers. Educational events, meetings, presentations and workshops directly reached over 19,958 people.
- Update the five year financial plan for water and sewer operating and capital planning processes.
- Assure the most cost-effective delivery of water and sewer services through a continuous improvement program and implementation of an equitable rate structure.
- Work closely with the County Engineer to continue to maintain the expansive road and bridge infrastructure in the County.
- Continue to expand recycling and reuse efforts through programs such as Household Hazardous Waste Disposal, McMRF, the Montgomery County Materials Reuse Facility, and the Tire Buy Back Event.

INITIATIVES

- Support the Dayton Regional Green Program to ensure environmental sustainability of our region and enhance the quality of life for our citizens.
- Maintain infrastructure improvements for the County’s water and sewer systems.

<table>
<thead>
<tr>
<th>Category</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Environmental Services</td>
<td>87.8%</td>
</tr>
<tr>
<td>Engineer</td>
<td>11.3%</td>
</tr>
<tr>
<td>Soil &amp; Water Conservation</td>
<td>0.6%</td>
</tr>
<tr>
<td>Non-Departmental</td>
<td>0.3%</td>
</tr>
</tbody>
</table>
How Does The County Spend its Annual Budget?  
Community and Economic Development

At $14.1 million, Community and Economic Development represents 1.6% of the total budget and includes funding for the following:

- Cultural facilities and arts and cultural contribution
- Community Development Block Grants
- ED/GE Program
- County Parks

STATISTICS

- In 2016, the ED/GE Program assisted in the creation and retention of 2,251 jobs and leveraged approximately $112.5 million in public and private funds.
- Performed 15,655 building and electrical inspections annually and issued 3,843 building and electrical permits.
- Maintains over 400 acres of park land.
- Assisted 16 small businesses with microenterprise grant funds, approximately $200,000.

INITIATIVES

- Provide community leadership through the economic development strategies focused on Aerospace Technology, Logistics and Distribution, a Vibrant Urban Core and the I-75 Growth Corridor.
- Continue to improve intergovernmental cooperation in economic development in order to provide the county with a competitive advantage in attracting new and retaining existing business through the ED/GE and BusinessFirst! programs.
- Work with the Transportation Improvement District to support transportation related economic development projects which foster growth within the county.
- Continue to use the Dashboard, available at mcohio.org, as a guide for operational decisions, capital investments and to show the citizens how we are doing in a variety of areas.
- Work closely with regional partners such as the Dayton/Montgomery County Port Authority, Dayton Development Coalition and Dayton Chamber of Commerce to enhance economic development in Montgomery County.
Montgomery County is organized under the “commission” form of government. The legislative and executive decisions of the county are shared by the commission and elected officials. Voters elect 3 commissioners, 8 officials and 24 judges.

RESPONSIBILITIES OF ELECTED OFFICIALS

**Auditor**—is the chief fiscal officer of the county and is responsible for keeping the official records of all county receipts and disbursements. The Auditor's Office verifies and processes all payments and revenues of the county; appraises real estate for property tax purposes; processes, certifies and distributes taxes; processes various licenses, e.g., dog licenses; inspects gas pumps and other standard weighing instruments.

**Board of County Commissioners**—serves as the general administrative body of county government, approves the annual county budget, authorizes payment of all county expenses and appoints members of various boards and commissions.

**Clerk of Courts**—is the custodian of legal records processed by the General and Domestic Relations divisions of the Montgomery County Common Pleas Court as well as the Second District Court of Appeals. In addition, the Clerk is responsible for issuing and maintaining all automobile titles in Montgomery County.

**Coroner**—investigates deaths caused by accidents, homicides, suicides, or when death is sudden or unexplained. This office operates the multi-jurisdictional Forensic Crime Lab which analyzes physical evidence such as fingerprints collected from crime scenes.

**County Municipal Court**—services the areas of the county that are not the responsibility of the Municipal (City) Courts; hears all adult traffic and misdemeanor cases occurring in the jurisdiction; hears motions on felony cases and holds preliminary hearings.

**Court of Common Pleas**—includes the following four divisions:

- **Domestic Relations Division**—hears divorce, dissolution, legal separation, and annulment cases, as well as civil domestic violence cases for residents of Montgomery County. In addition, the court maintains jurisdiction in such matters as spousal and child support, child custody, visitation and other related matters.

- **General Division**—serves as the court in civil cases involving claims over $500 and in criminal cases involving felonies committed in Montgomery County; supervises probationers and hears appeals of lower court decisions and decisions of the Board of County Commissioners.

- **Juvenile Division**—has jurisdiction over those under 18 years of age who are traffic offenders, delinquent, neglected or unruly; decides paternity, custody, and support cases which are not the responsibility of the Domestic Relations Division.

- **Probate Division**—has the legal authority to certify and uphold wills and estates; grants adoptions, guardianships, marriage licenses and name changes; and determines commitments to mental institutions.

**Engineer**—is the county’s surveyor and civil engineer and plans, designs, constructs and maintains the county road system, including bridges, ditches and traffic signals. The County Engineer also reviews engineering plans for new private developments.

**Prosecutor**—is the county’s criminal and civil attorney. The Prosecuting Attorney serves as the legal advisor to all county officials; tries all criminal cases in the county punishable by a year or longer in prison; provides information and referral services to victims of violent crimes; establishes paternity and child support orders; and investigates criminal welfare fraud cases.

**Recorder**—is the official keeper of county records. The office maintains an official copy of all deeds, mortgages, powers of attorney and transfers of land and buildings lying within the county.

**Second District Court of Appeals**—one of twelve such courts in Ohio, the Court of Appeals has jurisdiction in six counties: Champaign, Clark, Darke, Greene, Miami and Montgomery; hears appeals of cases from the Common Pleas Court, County Municipal Courts and Municipal Courts.

**Sheriff**—is the county’s chief law enforcement officer and operates the jail, attends court sessions, investigates crimes, enforces court orders and delivers subpoenas. The Sheriff serves as the police department for residents of areas not served primarily by a city or township police department, operates the county jail, the 800 MHz radio system and the Regional Dispatch Center which includes 911 services for various townships and villages that do not have their own.

**Treasurer**—is the county’s banker. The office collects property taxes, manages the county’s bank accounts, and serves as the county’s investment officer.
How is County Government Organized?
How is County Government Organized?

Elected Officials

**Citizens of Montgomery County**

- **Auditor**: Karl L. Keith
- **Coroner**: Kent Harshbarger, M.D., J.D., M.B.A.
- **Engineer**: Paul Gruner, P.E, P.S.
- **Recorder**: Willis E. Blackshear
- **Treasurer**: Carolyn Rice

**Courts**

- **Court of Appeals**
  - Presiding Judge: Michael T. Hall
  - Judges: Mary E. Donovan, Jeffrey E. Froelich, Michael L. Tucker, Jeffrey M. Welbaum

- **Montgomery County Municipal Court**
  - Presiding Judge: Adele M. Riley
  - Judges: James A. Hensley, Jr., James D. Piergies

**Governor**

- **Governor**: [Name]

**Secretary of State**

- **Secretary of State**: [Name]